

GENERAC HOLDINGS INC.  
Form 10-Q  
November 06, 2012

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2012

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from            to

Commission File number 001-34627

GENERAC HOLDINGS INC.  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

20-5654756  
(IRS Employer  
Identification No.)

S45 W29290 Hwy. 59, Waukesha, WI  
(Address of principal executive offices)

53189  
(Zip Code)

(262) 544-4811  
(Registrant's telephone number, including area code)

Not Applicable  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes

R No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of “large accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of October 29, 2012, there were 68,110,374 shares of registrant’s common stock outstanding.

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

Generac Holdings Inc.  
Condensed Consolidated Balance Sheets  
(Dollars in Thousands, Except Share and Per Share Data)

|  | September<br>30,<br>2012<br>(Unaudited) | December<br>31,<br>2011<br>(Audited) |
|--|---|--------------------------------------|
| <b>Assets</b>  |   |                                      |
| <b>Current assets:</b>   |   |                                      |
| Cash and cash equivalents  | \$ 57,966                               | \$ 93,126                            |
| Accounts receivable, less allowance for doubtful accounts  | 129,119                                 | 109,705                              |
| Inventories  | 187,114                                 | 162,124                              |
| Deferred income taxes  | 21,469                                  | 14,395                               |
| Prepaid expenses and other assets  | 5,104                                   | 3,915                                |
| <b>Total current assets</b>  | <b>400,772</b>                          | <b>383,265</b>                       |
| <b>Property and equipment, net</b>   | <b>91,568</b>                           | <b>84,384</b>                        |
| Customer lists, net  | 43,780                                  | 72,897                               |
| Patents, net   | 72,289                                  | 78,167                               |
| Other intangible assets, net   | 6,165                                   | 7,306                                |
| Deferred financing costs, net  | 14,578                                  | 3,459                                |
| Trade names, net   | 148,417                                 | 148,401                              |
| Goodwill   | 547,893                                 | 547,473                              |
| Deferred income taxes  | 181,595                                 | 227,363                              |
| Other assets   | 116                                     | 78                                   |
| <b>Total assets</b>  | <b>\$ 1,507,173</b>                     | <b>\$ 1,552,793</b>                  |
| <b>Liabilities and stockholders' equity</b>  |   |                                      |
| <b>Current liabilities:</b>  |   |                                      |
| Accounts payable   | \$ 57,996                               | \$ 81,053                            |
| Accrued wages and employee benefits  | 16,121                                  | 14,439                               |
| Other accrued liabilities  | 73,701                                  | 47,024                               |
| Current portion of long-term borrowings  | 9,000                                   | 22,874                               |
| <b>Total current liabilities</b>   | <b>156,818</b>                          | <b>165,390</b>                       |
| <b>Long-term borrowings</b>  | <b>873,865</b>                          | <b>575,000</b>                       |
| <b>Other long-term liabilities</b>   | <b>42,952</b>                           | <b>43,514</b>                        |
| <b>Total liabilities</b>   | <b>1,073,635</b>                        | <b>783,904</b>                       |
| <b>Stockholders' equity:</b>   |   |                                      |
| Common stock, par value \$0.01, 500,000,000 shares authorized, 68,101,331 and 67,652,812 shares issued and outstanding at September 30, 2012 and December 31, 2011, respectively | 678                                     | 676                                  |

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|  |             |             |
|--|-------------|-------------|
| Additional paid-in capital                   | 740,967     | 1,142,701   |
| Excess purchase price over predecessor basis | (202,116 )  | (202,116 )  |
| Accumulated deficit                          | (92,078 )   | (157,015 )  |
| Accumulated other comprehensive loss         | (13,913 )   | (15,357 )   |
| Total stockholders' equity                   | 433,538     | 768,889     |
| Total liabilities and stockholders' equity   | \$1,507,173 | \$1,552,793 |

See notes to condensed consolidated financial statements.

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Generac Holdings Inc.  
Condensed Consolidated Statements of Comprehensive Income  
(Dollars in Thousands, Except Share and Per Share Data)  
(Unaudited)

|   | Three Months Ended<br>September 30, |            | Nine Months Ended<br>September 30, |            |
|---|-------------------------------------|------------|------------------------------------|------------|
|   | 2012                                | 2011       | 2012                               | 2011       |
| Net sales   | \$300,586                           | \$239,324  | \$834,284                          | \$524,668  |
| Costs of goods sold                                   | 184,773                             | 150,665    | 520,037                            | 328,479    |
| Gross profit  | 115,813                             | 88,659     | 314,247                            | 196,189    |
| Operating expenses:                                   |                                     |            |                                    |            |
| Selling and service                                   | 26,409                              | 21,028     | 73,657                             | 52,650     |
| Research and development                              | 6,456                               | 4,176      | 17,214                             | 11,669     |
| General and administrative                            | 11,435                              | 7,290      | 30,699                             | 19,179     |
| Amortization of intangibles                           | 12,389                              | 11,987     | 36,902                             | 35,570     |
| Total operating expenses                              | 56,689                              | 44,481     | 158,472                            | 119,068    |
| Income from operations                                | 59,124                              | 44,178     | 155,775                            | 77,121     |
| Other (expense) income:                               |                                     |            |                                    |            |
| Interest expense                                      | (16,933 )                           | (5,895 )   | (32,501 )                          | (17,830 )  |
| Investment income                                     | 6                                   | 25         | 54                                 | 84         |
| Costs related to acquisition                          | -                                   | (601 )     | -                                  | (601 )     |
| Loss on extinguishment of debt                        | -                                   | -          | (14,308 )                          | (186 )     |
| Other, net  | (330 )                              | (202 )     | (2,350 )                           | (770 )     |
| Total other expense, net                              | (17,257 )                           | (6,673 )   | (49,105 )                          | (19,303 )  |
| Income before provision for income taxes              | 41,867                              | 37,505     | 106,670                            | 57,818     |
| Provision for income taxes                            | 16,326                              | 126        | 41,734                             | 306        |
| Net income  | \$25,541                            | \$37,379   | \$64,936                           | \$57,512   |
| Net income per common share - basic:                  | \$0.38                              | \$0.56     | \$0.96                             | \$0.86     |
| Weighted average common shares outstanding - basic:   | 67,415,363                          | 67,134,999 | 67,308,758                         | 67,125,953 |
| Net income per common share - diluted:                | \$0.37                              | \$0.55     | \$0.94                             | \$0.85     |
| Weighted average common shares outstanding - diluted: | 69,166,501                          | 67,646,423 | 68,980,970                         | 67,433,740 |
| Dividends declared per share                          | \$-                                 | \$-        | \$6.00                             | \$-        |
| Comprehensive income                                  | \$26,350                            | \$37,036   | \$66,380                           | \$55,022   |

See notes to condensed consolidated financial statements.

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Generac Holdings Inc.  
Condensed Consolidated Statements of Cash Flows  
(Dollars in Thousands)  
(Unaudited)

|   | Nine Months Ended<br>September 30, |           |
|---|------------------------------------|-----------|
|   | 2012                               | 2011      |
| Operating activities  |                                    |           |
| Net income  | \$64,936                           | \$57,512  |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                    |           |
| Depreciation  | 6,116                              | 6,064     |
| Amortization of intangible assets   | 36,902                             | 35,570    |
| Amortization of original issue discount   | 945                                | –         |
| Amortization of deferred financing costs  | 1,570                              | 1,491     |
| Amortization of unrealized loss on interest rate swaps                            | 1,079                              | –         |
| Loss on extinguishment of debt  | 14,308                             | 186       |
| Provision for losses on accounts receivable                                       | 16                                 | 33        |
| Deferred income taxes   | 39,526                             | –         |
| Loss on disposal of property and equipment  | 106                                | 17        |
| Share-based compensation expense  | 8,021                              | 5,462     |
| Net changes in operating assets and liabilities:                                  |                                    |           |
| Accounts receivable   | (18,284 )                          | (54,472 ) |
| Inventories   | (24,685 )                          | 23,504    |
| Other assets  | (2,059 )                           | 1,696     |
| Accounts payable  | (23,438 )                          | (630 )    |
| Accrued wages and employee benefits   | 1,682                              | 2,341     |
| Other accrued liabilities   | 22,483                             | 10,241    |
| Net cash provided by operating activities   | 129,224                            | 89,015    |
| Investing activities  |                                    |           |
| Proceeds from sale of property and equipment                                      | 19                                 | 4         |
| Expenditures for property and equipment   | (13,425 )                          | (4,461 )  |
| Acquisition of business   | (2,275 )                           | –         |
| Net cash used in investing activities   | (15,681 )                          | (4,457 )  |
| Financing activities  |                                    |           |
| Proceeds from short-term borrowings   | 23,000                             | –         |
| Proceeds from long-term borrowings  | 1,455,614                          | –         |
| Repayments of short-term borrowings   | (23,000 )                          | –         |
| Repayments of long-term borrowings  | (1,172,874)                        | (24,731 ) |
| Payment of debt issuance costs  | (25,691 )                          | –         |
| Cash dividends paid   | (404,332 )                         | –         |
| Taxes paid related to the net share settlement of equity awards                   | (3,280 )                           | –         |
| Excess tax benefits from equity awards  | 1,860                              | –         |
| Proceeds from exercise of stock options   | –                                  | 310       |
| Net cash used in financing activities   | (148,703 )                         | (24,421 ) |
| Net (decrease) increase in cash and cash equivalents                              | (35,160 )                          | 60,137    |

|  |          |           |
|--|----------|-----------|
| Cash and cash equivalents at beginning of period | 93,126   | 78,583    |
| Cash and cash equivalents at end of period       | \$57,966 | \$138,720 |

See notes to condensed consolidated financial statements.



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Generac Holdings Inc.

Notes to Condensed Consolidated Financial Statements  
(Dollars in Thousands, Except Share and Per Share Data)  
(Unaudited)

## 1. Basis of Presentation

## Description of Business

Generac Holdings Inc. (the Company) owns all of the common stock of Generac Acquisition Corp. (the Parent), which in turn, owns all of the common stock of Generac Power Systems, Inc. (the Subsidiary). The Company is a leading designer and manufacturer of a wide range of generators and other engine powered products for the residential, light commercial, industrial and construction markets.

The condensed consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All intercompany amounts and transactions have been eliminated in consolidation.

The condensed consolidated balance sheet as of September 30, 2012, the condensed consolidated statements of comprehensive income for the three and nine months ended September 30, 2012 and 2011, and the condensed consolidated statements of cash flows for the nine months ended September 30, 2012 and 2011 have been prepared by the Company and have not been audited. In the opinion of management, all adjustments, consisting of only normal recurring adjustments necessary for the fair presentation of the financial position, results of operations and cash flows, have been made. The results of operations for any interim period are not necessarily indicative of the results to be expected for the full year.

Expenses are charged to operations in the year incurred. However, for interim reporting purposes certain expenses are charged to operations based on a proportionate share of annual amounts rather than as they are actually incurred.

The preparation of the consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2011.

## Accumulated Other Comprehensive Loss

The components of accumulated other comprehensive loss at September 30, 2012 and December 31, 2011 are as follows:

|   | September<br>30,<br>2012 | December<br>31,<br>2011 |
|---|--------------------------|-------------------------|
| Pension liability, net of tax                     | \$(10,529 )              | \$(10,529 )             |
| Unrealized losses on cash flow hedges, net of tax | (3,384 )                 | (4,828 )                |

|                                      |             |             |
|--------------------------------------|-------------|-------------|
| Accumulated other comprehensive loss | \$(13,913 ) | \$(15,357 ) |
|--------------------------------------|-------------|-------------|

## 2. Derivative Instruments and Hedging Activities

The Company records all derivatives in accordance with ASC 815, Derivatives and Hedging (ASC 815), which requires all derivative instruments be reported in the consolidated balance sheets at fair value and establishes criteria for designation and effectiveness of hedging relationships. The Company is exposed to market risk such as changes in commodity prices, foreign currencies, and interest rates. The Company does not hold or issue derivative financial instruments for trading purposes.

### Commodities

The primary objectives of the Company's commodity risk management activities are to understand and mitigate the impact of potential price fluctuations on the Company's financial results and its economic well-being. While the Company's risk management objectives and strategies will be driven from an economic perspective, it attempts, where possible and practical, to ensure that the hedging strategies it engages in can be treated as "hedged" from an accounting perspective or otherwise result in accounting treatment where the earnings effect of the hedging instrument provides substantial offset (in the same period) to the earnings effect of the hedged item. Generally, these risk management transactions will involve the use of commodity derivatives to protect against exposure resulting from significant price fluctuations.

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The Company primarily utilizes commodity contracts with maturities of less than 12 months. The impact of such contracts is intended to offset the effect of price fluctuations on actual inventory purchases. There was one outstanding commodity forward contract in place to hedge the Company's projected commodity purchases at September 30, 2012. In May 2012, the Company entered into a commodity forward contract to purchase \$1,898 of copper. The contract is effective from July 1, 2012 and terminates on December 31, 2012. In November 2010, the Company entered into a commodity forward contract to purchase \$2,296 of copper. The contract was effective from January 1, 2011, and terminated on April 30, 2011. In February 2011, the Company entered into a commodity forward contract to purchase \$2,378 of copper. The contract was effective from March 1, 2011, and terminated on December 31, 2011. In March 2011, the Company entered into a commodity forward contract to purchase \$2,100 of copper. The contract was effective from April 1, 2011, and terminated on December 31, 2011. In September 2011, the Company entered into two commodity forward contracts, to purchase \$4,533 and \$1,935 of copper. The contracts were effective from October 1, 2011, and terminated on June 30, 2012. Total gains recognized in the consolidated statements of comprehensive income were \$68 and \$322 for the three and nine months ended September 30, 2012, respectively. The losses recognized in the consolidated statements of comprehensive income were \$1,415 and \$1,401 for the three and nine months ended September 30, 2011, respectively.

## Foreign Currencies

The Company is exposed to foreign currency exchange risk as a result of transactions denominated in other currencies. The Company periodically utilizes foreign currency forward purchase and sales contracts to manage the volatility associated with foreign currency purchases in the normal course of business. Contracts typically have maturities of 12 months or less. There were no foreign currency hedge contracts outstanding as of September 30, 2012 or December 31, 2011.

## Interest Rate Swaps

The Company had three interest rate swap agreements outstanding as of September 30, 2012. In 2010, the Company entered into two interest rate swap agreements. The first was entered into on January 21, 2010. The effective date of this swap was July 1, 2010 with a notional amount of \$200,000, a fixed rate of 1.73% and an expiration date of July 1, 2012. The second was entered into on June 29, 2010. The effective date of that swap was October 1, 2010 with a notional amount of \$100,000, a fixed rate of 1.025% and an expiration date of October 1, 2012. The Company entered into two interest rate swap agreements on April 1, 2011. The effective date of the first swap was July 1, 2012 with a notional amount of \$200,000, a fixed rate of 1.905% and an expiration date of July 1, 2013. The effective date of the second swap is October 1, 2012 with a notional amount of \$100,000, a fixed rate of 2.22% and an expiration date of October 1, 2013.

As noted above, the Company entered into various interest rate swap agreements in 2010 and 2011. The Company had formally documented all relationships between interest rate hedging instruments and hedged items, as well as its risk-management objectives and strategies for undertaking various hedge transactions. From inception through February 9, 2012, the Company's interest rate swap agreements qualified as cash flow hedges. For derivatives that are designated and qualify as a cash flow hedge, the effective portion of the gain or loss on the derivative's change in fair value is reported as a component of accumulated other comprehensive income (loss) and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. The ineffective portion of the derivatives' change in fair value, if any, is immediately recognized in earnings. The Company assesses on an ongoing basis whether derivatives used in hedging transactions are highly effective in offsetting changes in cash flows of hedged items. The impact of hedge ineffectiveness on earnings was not material for the periods prior to February 9, 2012.

As discussed in Note 8 – Credit Agreements, on February 9, 2012, a subsidiary of the Company entered into a new credit agreement (“Credit Agreement”) with certain commercial banks and other lenders. The Credit Agreement provided for a \$150,000 revolving credit facility, a \$325,000 tranche A term loan facility and a \$250,000 tranche B term loan facility. Proceeds received by the Company from loans made under the Credit Agreement were used to repay in full all outstanding borrowings under the Company’s former credit agreement, dated November 10, 2006, as amended from time to time. The future cash flows associated with the Credit Agreement were materially consistent with that of the former credit agreement, resulting in the continued designation of the interest rate swap agreements as cash flow hedges. However, as a result of a change in certain critical terms between the Credit Agreement and former credit agreement, the interest rate swap agreements in place on the date of refinancing were required to be measured for hedge effectiveness. The ineffective portion of the change in fair value of the cash flow hedges was not material for the period from February 9, 2012 to May 30, 2012.

Also as discussed in Note 8 – Credit Agreements, on May 30, 2012, a subsidiary of the Company amended and restated its existing Credit Agreement by entering into a new credit agreement (“Term Loan Credit Agreement”) with certain commercial banks and other lenders. Proceeds received by the Company from loans made under the Term Loan Credit Agreement were used to repay the Company’s previous Credit Agreement. Due to the incorporation of a new interest rate floor provision in the Term Loan Credit Agreement, which constitutes a change in critical terms, the Company concluded as of May 30, 2012, the outstanding swaps would no longer be highly effective in achieving offsetting changes in cash flows during the periods the hedges are designated. As a result, the Company was required to de-designate the hedges as of May 30, 2012. Beginning May 31 2012, the effective portion of the swaps prior to the change (i.e. amounts previously recorded in Accumulated Other Comprehensive Loss) have been and will continue to be amortized as interest expense over the period of the originally designated hedged transactions which have various expiration dates through October of 2013. Future changes in fair value of the swaps have been and will continue to be immediately recognized in the condensed consolidated statements of comprehensive income as interest expense.

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The following table presents the fair value of the Company's derivatives:

|  | September<br>30,<br>2012 | December 31,<br>2011 |
|--|--------------------------|----------------------|
| Derivatives designated as hedging instruments:     |                          |                      |
| Interest rate swaps                                | \$—                      | \$ (5,268 )          |
|  | \$—                      | \$ (5,268 )          |
| Derivatives not designated as hedging instruments: |                          |                      |
| Interest rate swaps                                | \$(4,178 )               | \$ —                 |
| Commodity contracts                                | 75                       | (373 )               |
| Total derivatives liability                        | \$(4,103 )               | \$ (5,641 )          |

The fair value of the interest rate swaps is included in other current liabilities and other long-term liabilities in the condensed consolidated balance sheets as of September 30, 2012 and December 31, 2011, respectively. The fair value of the commodity contracts is included in other assets and other current liabilities in the condensed consolidated balance sheets as of September 30, 2012 and December 31, 2011, respectively. The fair value of the derivative contracts considers the Company's credit risk. Excluding the impact of credit risk, the fair value of the derivative contracts as of September 30, 2012 and December 31, 2011 is a liability of \$(4,207) and \$(5,780), respectively, which represents the amount the Company would need to pay to exit the agreements on those dates.

The following presents the impact of interest rate swaps and commodity contracts on the condensed consolidated statements of comprehensive income for the three and nine months ended September 30, 2012 and 2011:

|   | Amount of gain (loss)<br>recognized in Accumulated<br>Other Comprehensive Loss<br>for the three months ended<br>September 30,<br>2012 | Amount of gain (loss)<br>recognized in Accumulated<br>Other Comprehensive Loss<br>for the three months ended<br>September 30,<br>2011 | Location of gain<br>(loss)<br>recognized in<br>net income on<br>ineffective<br>portion of<br>hedges | Amount of loss<br>reclassified from<br>Accumulated Other<br>Comprehensive Loss<br>into net income<br>for the three months<br>ended September 30,<br>2012 | Amount of loss<br>reclassified from<br>Accumulated Other<br>Comprehensive Loss<br>into net income<br>for the three months<br>ended September 30,<br>2011 | Amount of gain (loss)<br>recognized in net<br>income (loss) on<br>hedges (ineffective<br>portion) for the three<br>months ended<br>September 30,<br>2012 | Amount of gain (loss)<br>recognized in net<br>income (loss) on<br>hedges (ineffective<br>portion) for the three<br>months ended<br>September 30,<br>2011 |
|---|---|---|---|--|--|--|--|
| Derivatives designated as hedging instruments     |   |   |   |  |  |  |  |
| Interest rate swaps (1)                           | \$ —  | \$ (343 )   | Interest expense  | \$—  | \$—  | \$—  | \$—  |
| Derivatives not designated as hedging instruments |   |   |   |  |  |  |  |
| Interest rate swaps (2)                           | \$ —  | \$ —  | Interest expense  | \$(809 )   | \$—  | \$462  | \$—  |
| Commodity contracts                               | \$ —  | \$ —  | Cost of goods sold  | \$—  | \$—  | \$68   | \$(1,415 )   |

(1) Periods prior to May 30, 2012

(2) Period between May 30, 2012 and September 30, 2012

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|   | Amount of gain (loss) recognized in Accumulated Other Comprehensive Loss for the nine months ended September 30, |             | Location of gain (loss) recognized in net income on ineffective portion of hedges | Amount of loss reclassified from Accumulated Other Comprehensive Loss into net income (loss) for the nine months ended September 30, |      | Amount of gain (loss) recognized in net income (loss) on hedges (ineffective portion) for the nine months ended September 30, |             |
|---|--|-------------|---|--|------|---|-------------|
|   | 2012   | 2011        |   | 2012   | 2011 | 2012  | 2011        |
| Derivatives designated as hedging instruments     |  |             |   |  |      |   |             |
| Interest rate swaps (1)                           | \$ 365   | \$ (2,490 ) | Interest expense  | \$ —   | \$ — | \$ —  | \$ —        |
| Derivatives not designated as hedging instruments |  |             |   |  |      |   |             |
| Interest rate swaps (2)                           | \$ —   | \$ —        | Interest expense  | \$ (1,079 )  | \$ — | \$ 489  | \$ —        |
| Commodity contracts                               | \$ —   | \$ —        | Cost of goods sold  | \$ —   | \$ — | \$ 322  | \$ (1,401 ) |

(1) Periods prior to May 30, 2012

(2) Period between May 30, 2012 and September 30, 2012

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## 3. Fair Value Measurements

ASC 820-10, Fair Value Measurements and Disclosures, among other things, defines fair value, establishes a consistent framework for measuring fair value, and expands disclosure for each major asset and liability category measured at fair value on either a recurring basis or nonrecurring basis. ASC 820-10 clarifies that fair value is an exit price, representing the amount that would be received in the sale of an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions market participants would use in pricing an asset or liability. As a basis for considering such assumptions, the pronouncement establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value as follows: (Level 1) observable inputs such as quoted prices in active markets; (Level 2) inputs, other than the quoted prices in active markets, that are observable either directly or indirectly; and (Level 3) unobservable inputs in which there is little or no market data, which require the reporting entity to develop its own assumptions.

Assets and liabilities measured at fair value are based on the market approach, which uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities.

The Company believes the carrying amount of its financial instruments (cash and cash equivalents, accounts receivable, accounts payable, and accrued liabilities), excluding long-term debt, approximates the fair value of these instruments based upon their short-term nature. The fair value of long-term debt was approximately \$893,527 (Level 2) at September 30, 2012, as calculated based on independent valuations whose inputs and significant value drivers are observable.

Assets (liabilities) measured at fair value on a recurring basis are as follows:

|                     | Total<br>September<br>30, 2012 | Fair Value Measurement<br>Using<br>Quoted<br>Prices in<br>Active<br>Markets for<br>Identical<br>Contracts<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) |
|---------------------|--------------------------------|--|---|
| Interest rate swaps | \$(4,178 )                     | \$-  | \$(4,178 )  |
| Commodity contracts | \$75                           | \$-  | \$75  |

|                     | Total<br>December<br>31, 2011 | Fair Value Measurement<br>Using<br>Quoted<br>Prices in<br>Active<br>Markets for<br>Identical<br>Contracts<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) |
|---------------------|-------------------------------|--|---|
| Interest rate swaps | \$(5,268 )                    | \$-  | \$(5,268 )  |
| Commodity contracts | \$(373 )                      | \$-  | \$(373 )  |

The valuation techniques used to measure the fair value of derivative contracts classified as level 2, all of which have counterparties with high credit ratings, were valued based on quoted market prices or model driven valuations using significant inputs derived from or corroborated by observable market data. The fair value of derivative contracts above considers the Company's credit risk in accordance with ASC 820-10.

#### 4. Acquisitions

On February 1, 2012, a subsidiary of the Company acquired substantially all of the assets and assumed certain liabilities of a leading transfer switch and portable generator accessory manufacturer. During the first quarter of 2012, the Company recorded a preliminary purchase price allocation based on initial estimates of fair value. As a result, the Company recorded \$1,200 of intangible assets, including approximately \$300 of goodwill, as of the acquisition date. The purchase price allocation was finalized during the second quarter of 2012, resulting in a \$195 positive adjustment to goodwill. The acquisition is not material to the Company's consolidated financial statements.



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## 5. Segment Reporting

The Company operates in and reports as a single operating segment, which is the design and manufacture of a wide range of power products. Net sales are predominantly generated through the sale of generators and other engine powered products through various distribution channels. The Company manages and evaluates its operations as one segment primarily due to similarities in the nature of the products, production processes and methods of distribution. Substantially all of the Company's identifiable assets are located in the United States. The Company's sales in the United States represent approximately 95% of total sales for the three and nine months ended September 30, 2012.

The Company's product offerings consist primarily of power products with a range of power output geared for varying end customer uses. Residential power products and industrial/commercial power products are each a similar class of products based on similar power output and end customer usage. The breakout of net sales between residential, industrial/commercial, and other products is as follows:

|  | Three Months Ended    |                       | Nine Months Ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2012 | September 30,<br>2011 | September 30,<br>2012 | September 30,<br>2011 |
| Residential power products               | \$ 190,974            | \$ 162,091            | \$ 489,454            | \$ 323,483            |
| Industrial and commercial power products | 93,607                | 63,131                | 299,718               | 164,763               |
| Other                                    | 16,005                | 14,102                | 45,112                | 36,422                |
| Total                                    | \$ 300,586            | \$ 239,324            | \$ 834,284            | \$ 524,668            |

## 6. Balance Sheet Details

Inventories consist of the following:

|                                      | September<br>30,<br>2012 | December<br>31,<br>2011 |
|--------------------------------------|--------------------------|-------------------------|
| Raw materials                        | \$ 120,294               | \$ 121,098              |
| Work-in-process                      | 1,126                    | 578                     |
| Finished goods                       | 71,435                   | 45,165                  |
| Reserves for excess and obsolescence | (5,741 )                 | (4,717 )                |
| Total                                | \$ 187,114               | \$ 162,124              |

Property and equipment consists of the following:

|                            | September<br>30,<br>2012 | December<br>31,<br>2011 |
|----------------------------|--------------------------|-------------------------|
| Land and improvements      | \$ 5,409                 | \$ 5,050                |
| Buildings and improvements | 58,661                   | 52,941                  |
| Machinery and equipment    | 41,243                   | 38,132                  |
| Dies and tools             | 14,476                   | 12,982                  |
| Vehicles                   | 995                      | 1,026                   |

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|                              |           |           |
|------------------------------|-----------|-----------|
| Office equipment             | 9,906     | 8,380     |
| Leasehold improvements       | 171       | 44        |
| Construction in progress     | 3,734     | 3,131     |
| Gross property and equipment | 134,595   | 121,686   |
| Accumulated depreciation     | (43,027 ) | (37,302 ) |
| Total                        | \$91,568  | \$84,384  |

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Other accrued liabilities consist of the following:

|   | September<br>30,<br>2012 | December<br>31,<br>2011 |
|---|--------------------------|-------------------------|
| Accrued commissions                             | \$6,672                  | \$5,731                 |
| Accrued interest                                | 15,233                   | 3,119                   |
| Product warranty obligations – short term       | 26,116                   | 19,187                  |
| Accrued dividends for unvested restricted stock | 3,999                    | -                       |
| Other accrued liabilities                       | 21,681                   | 18,987                  |
| Total   | \$73,701                 | \$47,024                |

Other long-term liabilities consist of the following:

|  | September<br>30,<br>2012 | December<br>31,<br>2011 |
|--|--------------------------|-------------------------|
| Accrued pension costs                    | \$20,380                 | \$22,044                |
| Product warranty obligations – long term | 20,005                   | 15,193                  |
| Other long-term liabilities              | 2,567                    | 6,277                   |
| Total                                    | \$42,952                 | \$43,514                |

## 7. Product Warranty Obligations

The Company records a liability for product warranty obligations at the time of sale to a customer based upon historical warranty experience. The Company also records a liability for specific warranty matters when they become known and are reasonably estimable. The Company's product warranty obligations are included in other accrued liabilities and other long-term liabilities in the consolidated balance sheets. The Company recognizes the revenue from sales of extended warranties over the life of the contracts.

Changes in product warranty obligations are as follows:

|                                      | For the three months<br>ended September 30, |          | For the nine months<br>ended September 30, |          |
|--------------------------------------|---|----------|--|----------|
|                                      | 2012  | 2011     | 2012                                       | 2011     |
| Balance at beginning of period       | \$41,388                                    | \$24,528 | \$34,380                                   | \$22,478 |
| Payments, net of extended warranties | (3,285 )                                    | (1,890 ) | (10,603 )                                  | (8,317 ) |
| Charged to operations                | 8,018                                       | 7,056    | 22,344                                     | 15,533   |
| Balance at end of period             | \$46,121                                    | \$29,694 | \$46,121                                   | \$29,694 |

The product warranty obligations are included in the consolidated balance sheets as follows:

| September<br>30,<br>2012 | December<br>31,<br>2011 |
|--------------------------|-------------------------|
|--------------------------|-------------------------|

|                             |          |          |
|-----------------------------|----------|----------|
| Other accrued liabilities   | \$26,116 | \$19,187 |
| Other long-term liabilities | 20,005   | 15,193   |
| Balance at end of period    | \$46,121 | \$34,380 |

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## 8. Credit Agreements

Long-term debt consists of the following:

|                                   | September<br>30,<br>2012 | December<br>31,<br>2011 |
|-----------------------------------|--------------------------|-------------------------|
| First lien term loan              | \$-                      | \$604,372               |
| Term loan                         | 900,000                  | -                       |
| Discount on debt                  | (17,135 )                | -                       |
| Treasury debt – first lien        | -                        | (6,498 )                |
| Current portion of long-term debt | (9,000 )                 | (22,874 )               |
| Total                             | \$873,865                | \$575,000               |

On February 9, 2012, a subsidiary of the Company (the “Borrower” or “Generac Power Systems”) entered into a new credit agreement (“Credit Agreement”) with certain commercial banks and other lenders. The Credit Agreement provided for borrowings under a \$150,000 revolving credit facility, a \$325,000 tranche A term loan facility and a \$250,000 tranche B term loan facility. The revolving credit facility and tranche A term loan facility were scheduled to mature in February 2017 and the tranche B term loan facility was scheduled to mature in February 2019. Proceeds received by the Company from loans made under the Credit Agreement were used to repay in full all outstanding borrowings under the former credit agreement, dated as of November 10, 2006, as amended from time to time, and for general corporate purposes. The Company’s former credit agreement was comprised of a revolving credit facility and a first-lien term loan which were scheduled to mature in November 2012 and November 2013, respectively.

On May 30, 2012, the Borrower amended and restated its then existing Credit Agreement by entering into a new credit agreement (“Term Loan Credit Agreement”) with certain commercial banks and other lenders. The Term Loan Credit Agreement provides for a \$900,000 term loan B credit facility (“Term Loan”) and a \$125,000 uncommitted incremental term loan facility. The Term Loan Credit Agreement matures on May 30, 2018. Proceeds from the Term Loan were used to repay the Company’s previous Credit Agreement. The remaining proceeds from the Term Loan were used, along with cash on hand, to pay a special cash dividend of \$6.00 per share on the Company’s common stock (see Note #13 – Special Cash Dividend).

The Term Loan is guaranteed by all of the Borrower’s wholly-owned domestic restricted subsidiaries and the Parent, and is secured by associated collateral agreements which pledge a first priority lien on virtually all of the Borrower’s assets, including fixed assets and intangibles, and the assets of the guarantors (other than the Company), other than all cash, trade accounts receivable, inventory, and other current assets and proceeds thereof, which are secured by a second priority lien.

The Term Loan amortizes in equal installments of 0.25% of the original principal amount of the Term Loan payable on the first day of April, July, October and January commencing on October 1, 2012 until the maturity date of the Term Loan. The final principal repayment installment of the Term Loan is required to be repaid on the maturity date in an amount equal to the aggregate principal amount of the Term Loan outstanding on such date. The Term Loan initially bears interest at rates based upon either a base rate plus an applicable margin of 4.00% or adjusted LIBOR rate plus an applicable margin of 5.00%, subject to a LIBOR floor of 1.25%.

The Term Loan Credit Agreement restricts the circumstances in which the Borrower can pay distributions and dividends, which are in addition to those to be paid in connection with the Transactions (as defined in the Term Loan Credit Agreement). Payments can be made by the Borrower to the Company or other parent companies for certain expenses such as operating expenses in the ordinary course, fees and expenses related to any debt or equity offering

and to pay franchise or similar taxes. Dividends can be used to repurchase equity interests, subject to limitations in certain circumstances. Additionally, the Term Loan Credit Agreement restricts the aggregate amount of dividends and distributions that can be paid and, in certain circumstances, requires Pro Forma (as defined in the Term Loan Credit Agreement) compliance with certain fixed charge coverage ratios in order to pay certain dividends or distributions. The Term Loan Credit Agreement also contains certain other affirmative and negative covenants that, among other things, provide limitations on the incurrence of additional indebtedness, liens on property, sale and leaseback transactions, investments, loans and advances, mergers or consolidations, asset sales, acquisitions, transactions with affiliates, prepayments of certain other indebtedness and modifications of the Company's organizational documents. The Term Loan Credit Agreement does not contain any financial maintenance covenants.

The Term Loan Credit Agreement contains customary events of default, including, among others, nonpayment of principal, interest or other amounts, failure to perform covenants, inaccuracy of representations or warranties in any material respect, cross-defaults with other material indebtedness, certain undischarged judgments, the occurrence of certain ERISA or bankruptcy or insolvency events or the occurrence of a change in control (as defined in the Term Loan Credit Agreement). A bankruptcy or insolvency event of default causes such obligations to automatically become immediately due and payable.

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Concurrent with the closing of the Term Loan Credit Agreement, on May 30, 2012, the Borrower also entered into a new revolving credit agreement (the “ABL Credit Agreement”) with certain commercial banks and other lenders. The ABL Credit Agreement provides for borrowings under a \$150,000 senior secured ABL revolving credit facility (the “ABL Facility”). The size of the ABL Facility could increase by \$50,000 pursuant to an uncommitted incremental credit facility. The ABL Credit Agreement matures May 30, 2017.

Borrowings under the ABL Facility are guaranteed by all of the Borrower’s wholly-owned domestic restricted subsidiaries and the Parent, and are secured by associated collateral agreements which pledge a first priority lien on all cash, trade accounts receivable, inventory, and other current assets and proceeds thereof, and a second priority lien on all other assets, including fixed assets and intangibles of the Borrower, certain domestic subsidiaries of the Borrower and the guarantors (other than the Company).

Borrowings under the ABL Facility bear interest at rates based upon either a base rate plus an applicable margin of 1.00% or adjusted LIBOR rate plus an applicable margin of 2.00%, in each case, subject to adjustments based upon average availability under the ABL Facility. The ABL Credit Agreement requires the Borrower to maintain a minimum consolidated fixed charge coverage ratio of 1.0x, tested on a quarterly basis, when Availability plus the amount of Qualified Cash (up to \$5,000) (as defined in the ABL Credit Agreement) under the ABL Facility is less than the greater of (i) 10.0% of the lesser of the aggregate commitments and the applicable borrowing base under the ABL Facility or (ii) \$10,000. The ABL Credit Agreement also contains covenants and events of default substantially similar to those in the Term Loan Credit Agreement, as described above. As of September 30, 2012, the Company had \$144,665 of availability under the ABL facility, net of outstanding letters of credit. There were no borrowings outstanding under the ABL Facility as of September 30, 2012.

In connection with the February 9, 2012 refinancing and in accordance with ASC 470-50, Debt Modifications and Extinguishments, the Company capitalized \$10,409 of new debt issuance costs, recorded \$1,386 of fees paid to creditors as a debt discount, and expensed \$1,407 of transaction fees. The Company evaluated on a lender by lender basis if the debt related to returning lenders was significantly modified or not, resulting in the write-off of \$2,902 in unamortized debt issuance costs relating to the former credit agreement. Amounts expensed are recorded as a loss on extinguishment of debt in the consolidated statement of comprehensive income for the nine months ended September 30, 2012.

In connection with the May 30, 2012 refinancing and in accordance with ASC 470-50, Debt Modifications and Extinguishments, the Company capitalized \$15,309 of new debt issuance costs, recorded \$18,000 of fees paid to creditors as a debt discount, and expensed \$801 of transaction fees. The Company evaluated on a lender by lender basis if the debt related to returning lenders was significantly modified or not, resulting in the write-off of \$9,198 in unamortized debt issuance costs relating to the Credit Agreement. Amounts expensed are recorded as a loss on extinguishment of debt in the consolidated statement of comprehensive income for the nine months ended September 30, 2012. The Company amortizes both the capitalized debt issuance costs and the original issue discount on its loans under the effective interest method.

The Company incurred an additional \$993 of financing and dividend related fees that are recorded as a component of other expense in the consolidated statement of comprehensive income for the nine months ended September 30, 2012.

## 9. Earnings Per Share

Basic net income per share is net income divided by the average number of common shares outstanding during the period. Diluted net income per share includes incremental shares assumed to be issued from stock compensation awards.

The information required to compute basic and diluted net income per share is as follows:

|  | Three months ended<br>September 30, |            | Nine months ended<br>September 30, |            |
|--|-------------------------------------|------------|------------------------------------|------------|
|  | 2012                                | 2011       | 2012                               | 2011       |
| Numerator- net income                            | \$25,541                            | \$37,379   | \$64,936                           | \$57,512   |
| Denominator- weighted average shares             |                                     |            |                                    |            |
| Basic  | 67,415,363                          | 67,134,999 | 67,308,758                         | 67,125,953 |
| Dilutive effect of stock compensation awards (1) | 1,751,138                           | 511,424    | 1,672,212                          | 307,787    |
| Diluted  | 69,166,501                          | 67,646,423 | 68,980,970                         | 67,433,740 |
| Net income per share                             |                                     |            |                                    |            |
| Basic  | \$0.38                              | \$0.56     | \$0.96                             | \$0.86     |
| Diluted  | \$0.37                              | \$0.55     | \$0.94                             | \$0.85     |

(1) excludes approximately 2,000 and 259,000 stock options for the three and nine month periods ended September 30, 2012, respectively, as the impact of such awards was anti-dilutive. There were no anti-dilutive awards for the three and nine month periods ended September 30, 2011.



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## 10. Income Taxes

The effective income tax rates for the nine months ended September 30, 2012 and 2011 were 39.1% and 0.5%, respectively. In the fourth quarter of 2011, the Company determined its deferred tax assets were realizable and a valuation allowance was no longer required. Therefore, the Company began recording an income tax provision at a normalized effective tax rate in the first quarter of 2012.

## 11. Benefit Plans

The Company has noncontributory salaried and hourly pension plans (collectively, "Pension Plans") covering a majority of its employees. These plans were frozen to new participants effective December 31, 2008. Information related to the Pension Plans is as follows:

| Components of net periodic pension expense: | Three months ended |        | Nine months ended |          |
|---|--------------------|--------|-------------------|----------|
|   | September 30,      |        | September 30,     |          |
|   | 2012               | 2011   | 2012              | 2011     |
| Interest cost                               | \$614              | \$592  | \$1,841           | \$1,777  |
| Expected return on plan assets              | (600 )             | (586 ) | (1,799 )          | (1,757 ) |
| Amortization of net loss                    | 228                | 68     | 683               | 205      |
| Net periodic pension expense                | \$242              | \$74   | \$725             | \$225    |

## 12. Commitments and Contingencies

The Company has an arrangement with a finance company to provide floor plan financing for selected dealers. The Company receives payment from the finance company after shipment of product to the dealer. The Company participates in the cost of dealer financing up to certain limits and has agreed to repurchase products repossessed by the finance company, but does not indemnify the finance company for any credit losses they incur. The amount financed by dealers which remained outstanding under this arrangement at September 30, 2012 and December 31, 2011 was approximately \$19,791 and \$10,035 respectively.

In the normal course of business, the Company is named as a defendant in various lawsuits in which claims are asserted against the Company. In the opinion of management, the liabilities, if any, which may result from such lawsuits are not expected to have a material adverse effect on the financial position, results of operations, or cash flows of the Company.

## 13. Special Cash Dividend

On June 29, 2012, the Company used a portion of the proceeds from the May 30, 2012 debt refinancing (see Note #8 – Credit Agreement) together with cash on its balance sheet to pay a special cash dividend of \$6.00 per share on its common stock, resulting in payments totaling \$404,332 to shareholders. Dividends declared but unpaid as of September 30, 2012 of \$3,999, which relate to dividends earned on unvested restricted stock awards, are included in other accrued liabilities in the condensed consolidated balance sheet. In connection with the special dividend, and pursuant to the terms of the Company's stock option plan, certain adjustments were required to be made to stock options outstanding under the plan in order to avoid dilution of the intended benefits which would otherwise result as a consequence of the special dividend. As such, on July 2, 2012, the strike price for all outstanding stock options was modified by the \$6.00 special dividend amount. There was no change to compensation expense as a result of this

adjustment.

Dividends have been recorded as a reduction to additional paid-in capital as the Company has an accumulated deficit balance.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This quarterly report contains forward-looking statements that are subject to risks and uncertainties. Forward-looking statements give our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate," "estimate," "expect," "project," "plan," "intend," "believe," "confident," "may," "should," "can have," "likely," "future" and other words having similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events.

The forward-looking statements contained in this quarterly report are based on assumptions that we have made in light of our industry experience and on our perceptions of historical trends, current conditions, expected future developments and other factors we believe are appropriate under the circumstances. As you read and consider this report, you should understand that these statements are not guarantees of performance or results. They involve risks, uncertainties (some of which are beyond our control) and assumptions. Although we believe that these forward-looking statements are based on reasonable assumptions, you should be aware that many factors could affect our actual financial results and cause them to differ materially from those anticipated in the forward-looking statements. The forward-looking statements contained in this quarterly report include estimates regarding:

- our business, financial and operating results and future economic performance;
  - proposed new product and service offerings; and
- management's goals, expectations and objectives and other similar expressions concerning matters that are not historical facts.

Factors that could affect our actual financial results and cause them to differ materially from those anticipated in the forward-looking statements include:

- demand for our products;
  - frequency and duration of major power outages;
- availability, cost and quality of raw materials and key components used in producing our products;
- the impact on our results of the substantial increases in our outstanding indebtedness and related interest expense due to the dividend recapitalization discussed below under "Liquidity and financial condition";
- the possibility that the expected synergies, efficiencies and cost savings of the acquisition of the Magnum Products business will not be realized, or will not be realized within the expected time period;
- the risk that the Magnum Products business or other acquisitions that we make will not be integrated successfully;
  - competitive factors in the industry in which we operate;
    - our dependence on our distribution network;
- our ability to invest in, develop or adapt to changing technologies and manufacturing techniques;

- loss of our key management and employees;
- increase in product and other liability claims; and
- changes in environmental, health and safety laws and regulations.

Should one or more of these risks or uncertainties materialize, or should any of these assumptions prove incorrect, our actual results may vary in material respects from those projected in these forward-looking statements. A detailed discussion of these and other factors that may affect future results is contained in our filings with the Securities and Exchange Commission, including in Item 1A of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

Any forward-looking statement made by us in this report speaks only as of the date on which we make it. Factors or events that could cause our actual results to differ may emerge from time to time, and it is not possible for us to predict all of them. We undertake no obligation to update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law.

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### Overview

We are a leading designer and manufacturer of a wide range of generators and other engine powered products for the residential, light commercial, industrial and construction markets. As the only significant market participant focused predominantly on these products, we have one of the leading market positions in the power equipment market in the United States and Canada. We design, manufacture, source and modify engines, alternators, transfer switches and other components necessary for our products. Our products are fueled by natural gas, liquid propane, gasoline, diesel and Bi-Fuel™ and are available through a broad network of independent dealers, retailers, wholesalers, and equipment rental companies.

### Business drivers and measures

In operating our business and monitoring its performance, we pay attention to a number of industry trends, operational factors and performance measures. The statements in this section are based on our current expectations.

### Industry trends

Our performance is affected by the demand for reliable power solutions by our customer base. This demand is influenced by several important trends affecting our industry, including the following:

**Increasing penetration opportunity.** The market for residential and light-commercial automatic standby generators is relatively underpenetrated, and many potential customers are not aware of the costs and benefits of backup power solutions. We estimate that penetration rates for residential standby generators are approximately 2.5% of U.S. single-family detached, owner-occupied households with a home value of over one hundred thousand dollars as defined by the U.S. Census Bureau's 2009 American Housing Survey for the United States, and penetration rates of many light-commercial outlets such as restaurants, drug stores, and gas stations are significantly lower than penetration of hospitals and industrial locations. We believe that by expanding our distribution network, continuing to develop our product line, and targeting our marketing efforts, we can continue to build awareness and increase penetration for our standby generators.

**Effect of large scale power disruptions.** Power disruptions are an important driver of consumer awareness and have historically influenced demand for generators. Increased frequency and duration of major power outage events caused by the aging U.S. power grid increases product awareness and may drive consumers to accelerate their purchase of a standby or portable generator during the immediate and subsequent period, which we believe may last for six to twelve months for standby generators. For example, multiple major outage events that occurred over the last five quarters drove strong demand for home standby generators, and the increased awareness of these products contributed to substantial revenue growth for us in 2012. As a result of recent major power outage activity in late October/early November 2012 affecting the east coast, we have seen increased demand for our home standby and portable generators. While the full impact is uncertain, we expect near term results of operations to be positively impacted by this outage activity. While there are power outages every day across all regions of the country, major outage activity is unpredictable by nature and, as a result, our sales levels and profitability may fluctuate from period to period.

**Impact of residential investment cycle.** The market for residential generators is affected by the residential investment cycle and overall consumer sentiment. When homeowners are confident of their household income or net worth, they are more likely to invest in their home. These trends can have a material impact on demand for residential generators.

**Impact of business capital investment cycle.** The market for commercial and industrial stationary and mobile generators and other power equipment is affected by the capital investment cycle and overall non-residential construction and durable goods spending, as businesses either add new locations or make investments to upgrade

existing locations or equipment. These trends can have a material impact on demand for these products. The capital investment cycle may differ for the various industrial and commercial end markets that we serve (industrial, telecommunications, distribution, retail, health care facilities, data centers, construction, energy and municipal infrastructure, among others). The market for these products is also affected by general economic conditions, credit availability and trends in durable goods spending by businesses.

#### Operational factors

We are subject to various factors that can affect our results of operations, which we attempt to mitigate through factors we can control, including continued product development, expanded distribution, pricing and cost control. Certain operational factors that affect our business include the following:

**New product start-up costs.** When we launch new products, we generally experience an increase in start-up costs, including engineering expenses, expediting costs, testing expenses, marketing expenses and warranty costs, resulting in lower gross margins after the initial launch of a new product. Margins on new product introductions generally increase over the life of the product as these start-up costs decline and we focus our engineering efforts on product cost reduction.

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Effect of commodity, currency and component price fluctuations. Industry-wide price fluctuations of key commodities, such as steel, copper and aluminum and other components we use in our products, together with foreign currency fluctuations, can have a material impact on our results of operations. We have historically attempted to mitigate the impact of rising commodity, currency and component prices through improved product design, manufacturing efficiencies, price increases and select hedging transactions. Our results are also influenced by changes in fuel prices in the form of freight rates, which in some cases are borne by our customers and in other cases are paid by us.

### Other factors

Other factors that affect our results of operations include the following:

Factors influencing interest expense. Interest expense can be impacted by a variety of factors, including market fluctuations in LIBOR, interest rate election periods, interest rate swap agreements and repayments of indebtedness. Interest expense increased during the first nine months of 2012 compared to the first nine months of 2011, primarily due to an increase in the weighted-average cost of debt associated with the Credit Agreement (defined below), for the period between February 9, 2012 and May 29, 2012, as well as an increase in outstanding debt and the weighted-average cost of debt associated with the Term Loan Credit Agreement (defined below), for the period between May 30, 2012 and September 30, 2012.

On February 9, 2012, Generac Power Systems entered into a new credit agreement (“Credit Agreement”) with certain commercial banks and other lenders. The Credit Agreement provided for borrowings under a \$150.0 million revolving credit facility, a \$325.0 million tranche A term loan facility and a \$250.0 million tranche B term loan facility. The revolving credit facility and tranche A term loan facility were scheduled to mature February 9, 2017, and the tranche B term loan facility was scheduled to mature February 9, 2019. Proceeds received by the Company from loans made under the Credit Agreement were used to repay in full all outstanding borrowings under the former credit agreement, dated November 10, 2006, as amended from time to time. The Company’s former credit agreement was comprised of a revolving credit facility and a first-lien term loan, which were scheduled to mature in November 2012 and November 2013, respectively.

On May 30, 2012, Generac Power Systems amended and restated its existing Credit Agreement by entering into the Term Loan Credit Agreement and the ABL Credit Agreement. The Term Loan Credit Agreement provides for a \$900.0 million Term Loan and a \$125.0 million uncommitted incremental term loan facility and the ABL Credit Agreement provides for borrowings under a \$150.0 million ABL Facility and an uncommitted \$50.0 million incremental credit facility. Proceeds from the Term Loan were used to repay the Company’s previous Credit Agreement. The remaining proceeds from the Term Loan were used, along with cash on hand, to pay a special cash dividend of \$6.00 per share on the Company’s common stock (dividend recapitalization). Factors influencing interest expense under the new Term Loan Credit Agreement and ABL Credit Agreement are substantially the same factors that influenced interest expense under the previous credit agreements. Future interest expense will be impacted by the higher principal balance and interest rates tied to the Term Loan Credit Agreement.

Factors influencing provision for income taxes and cash taxes paid. We had \$1.2 billion of tax-deductible goodwill and intangible asset amortization remaining as of December 31, 2011 related to our acquisition by CCMP in 2006 that we expect to generate cash tax savings of approximately \$470 million through 2021, assuming continued profitability and a 39% tax rate. The amortization of these assets for tax purposes is expected to be \$122 million annually through 2020 and \$102 million in 2021, which would generate annual cash tax savings of \$48 million through 2020 and \$40 million in 2021, assuming profitability and a 39% tax rate. Additionally, we had federal net operating loss, or NOL, carry-forwards of approximately \$139.2 million as of December 31, 2011, which we expect to generate an additional \$48.7 million of federal cash tax savings at a 35% federal rate when utilized. Based on current business plans, we

believe that our cash tax obligations through 2021 will be significantly reduced by these tax attributes. In the second quarter of 2012, the dividend recapitalization discussed in “Liquidity and financial condition” was completed. After considering the increased debt and related interest expense, the Company believes it will generate sufficient taxable income to fully utilize these tax attributes. However, any subsequent accumulations of common stock ownership leading to a change of control under Section 382 of the U.S. Internal Revenue Code of 1986, including through sales of stock by large stockholders, all of which are outside of our control, could limit and defer our ability to utilize our net operating loss carry-forwards and other tax assets to offset future federal income tax liabilities.

In addition, as a result of the asset acquisition of the Magnum Products business in the fourth quarter of 2011, we had approximately \$55.1 million of incremental tax deductible goodwill and intangible assets remaining as of December 31, 2011. We expect these assets to generate cash tax savings of approximately \$21.5 million through 2026 assuming continued profitability and a 39% tax rate. The amortization of these assets for tax purposes is expected to be \$3.8 million annually through 2025 and \$2.9 million in 2026, which generates an additional annual cash tax savings of \$1.5 million through 2025 and \$1.1 million in 2026, assuming profitability and a 39% tax rate.

As a result of the a forementioned tax attributes and federal alternative minimum tax rules, in 2012 we paid \$0.5 million of federal income tax related to the 2011 tax year, and anticipate we will pay approximately \$1.0 million of federal income tax for the 2012 tax year.



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Seasonality. Although there is demand for our products throughout the year, in each of the past three years approximately 16% to 24% of our net sales occurred in the first quarter, 20% to 25% in the second quarter, 25% to 30% in the third quarter and 26% to 34% in the fourth quarter. However, seasonality can differ depending on the timing of major power outage activity in each year, such as the major outage activity experienced over the last five quarters. Due to the significant demand and awareness created by these outage events, our historical seasonality patterns may not apply in 2012.

We maintain a flexible supply chain and production schedule in order to respond to outage-driven peak demand, but typically increase production levels in the second and third quarters of each year.

## Results of operations

Three and nine months ended September 30, 2012 compared to three and nine months ended September 30, 2011

The following table sets forth our consolidated statement of operations data for the periods indicated:

| (Dollars in thousands)                   | Three months ended<br>September 30, |           | Nine months ended June<br>30, |           |
|--|-------------------------------------|-----------|-------------------------------|-----------|
|  | 2012                                | 2011      | 2012                          | 2011      |
| Net sales                                | \$300,586                           | \$239,324 | \$834,284                     | \$524,668 |
| Cost of goods sold                       | 184,773                             | 150,665   | 520,037                       | 328,479   |
| Gross profit                             | 115,813                             | 88,659    | 314,247                       | 196,189   |
| Operating expenses:                      |                                     |           |                               |           |
| Selling and service                      | 26,409                              | 21,028    | 73,657                        | 52,650    |
| Research and development                 | 6,456                               | 4,176     | 17,214                        | 11,669    |
| General and administrative               | 11,435                              | 7,290     | 30,699                        | 19,179    |
| Amortization of intangibles              | 12,389                              | 11,987    | 36,902                        | 35,570    |
| Total operating expenses                 | 56,689                              | 44,481    | 158,472                       | 119,068   |
| Income from operations                   | 59,124                              | 44,178    | 155,775                       | 77,121    |
| Total other expense, net                 | (17,257 )                           | (6,673 )  | (49,105 )                     | (19,303 ) |
| Income before provision for income taxes | 41,867                              | 37,505    | 106,670                       | 57,818    |
| Provision for income taxes               | 16,326                              | 126       | 41,734                        | 306       |
| Net income                               | \$25,541                            | \$37,379  | \$64,936                      | \$57,512  |
| Residential power products               | \$190,974                           | \$162,091 | \$489,454                     | \$323,483 |
| Commercial & industrial power products   | 93,607                              | 63,131    | 299,718                       | 164,763   |
| Other                                    | 16,005                              | 14,102    | 45,112                        | 36,422    |
| Net sales                                | \$300,586                           | \$239,324 | \$834,284                     | \$524,668 |

Net sales. Net sales increased \$61.3 million, or 25.6%, to \$300.6 million for the three months ended September 30, 2012 from \$239.3 million for the three months ended September 30, 2011. Residential product sales increased 17.8% to \$191.0 million from \$162.1 million for the comparable period in 2011. The growth was primarily driven by increases in shipments for home standby generators as demand increased due to increased awareness following major power outage events. In addition, increased revenue from other residential power products such as our power washer line, which began shipping in the second quarter of 2011, contributed modestly to the year-over-year sales growth in residential products. Industrial and commercial product sales for the third quarter of 2012 increased 48.3% to \$93.6 million from \$63.1 million for the comparable period in 2011. The increase in net sales was primarily driven by the Magnum Products acquisition.

Net sales increased \$309.6 million, or 59.0%, to \$834.3 million for the nine months ended September 30, 2012 from \$524.7 million for the nine months ended September 30, 2011. Residential product sales increased 51.3% to \$489.5 million from \$323.5 million for the comparable period in 2011. The growth was primarily due to increased demand for home standby products resulting from the major outage events that occurred since the third quarter of 2011. Increases in distribution and targeted marketing have helped to execute on this increased demand. Industrial and commercial product sales increased 81.9% to \$299.7 million from \$164.8 million for the comparable period in 2011. The increase in net sales was primarily driven by the additional Magnum Products revenue, and to a lesser extent, increased shipments of natural gas backup generators. Industrial and commercial net sales during the first quarter of 2012 also benefited from the resolution of backlog related to a short-term gap in the supply of certain components sourced overseas.

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Gross profit. Gross profit increased \$27.2 million, or 30.6%, to \$115.8 million for the three months ended September 30, 2012 from \$88.7 million for the three months ended September 30, 2011. Gross profit margin for the third quarter of 2012 was 38.5% compared to 37.0% in the third quarter of 2011. Gross margin increased over the prior year due to a higher mix of home standby generators and the positive impact from price increases, improved manufacturing overhead absorption and moderation in commodity costs relative to the prior year. These margin improvements were partially offset by the mix impact from the addition of Magnum Products sales.

Gross profit increased \$118.1 million, or 60.2%, to \$314.2 million for the nine months ended September 30, 2012 from \$196.2 million for the nine months ended September 30, 2011. Gross profit margin for the first nine months of 2012 was 37.7% compared to 37.4% for the first nine months of 2011. The increase in gross margin is primarily due to the factors affecting gross margin described above.

Operating expenses. Operating expenses increased \$12.2 million, or 27.4%, to \$56.7 million for the three months ended September 30, 2012 from \$44.5 million for the three months ended September 30, 2011. These additional expenses were driven primarily by operating expenses associated with Magnum, increased sales, engineering and administrative infrastructure to support the strategic growth initiatives and higher baseline sales levels of the Company, increased incentive compensation expenses as a result of the Company's financial performance during the quarter, and increased variable operating expenses resulting from the increase in organic sales.

Operating expenses increased \$39.4 million, or 33.1%, to \$158.5 million for the nine months ended September 30, 2012 from \$119.1 million for the nine months ended September 30, 2011, primarily due to the factors affecting operating expenses described above.

Other expense. Other expenses increased \$10.6 million, or 158.6%, to \$17.3 million for the three months ended September 30, 2012 from \$6.7 million for the three months ended September 30, 2011, as a result of higher interest expense of \$11.0 million, all due to the dividend recapitalization, completed during the second quarter of 2012. Please refer to "Liquidity and financial condition" for additional details.

Other expenses increased \$29.8 million, or 154.4%, to \$49.1 million for the nine months ended September 30, 2012 from \$19.3 million for the nine months ended September 30, 2011, due to the \$14.3 million losses on extinguishment of debt recorded during the first and second quarters of 2012 related to the February 2012 and May 2012 debt refinancing transactions. Interest expense also increased \$14.7 million or 82.3%, primarily due to the factors affecting interest expense described above.

Provision for income taxes. Income tax expense was \$16.3 million for the three months ended September 30, 2012 compared to \$0.1 million for the three months ended September 30, 2011. Income tax expense was \$41.7 million for the nine months ended September 30, 2012 compared to \$0.3 million for the nine months ended September 30, 2011. Until the fourth quarter of 2011, a full valuation allowance was recorded on the Company's net deferred tax assets, resulting in substantially no tax provision. In the fourth quarter of 2011, the Company determined that its deferred tax assets were realizable and a valuation allowance was no longer required. Therefore, the Company began recording an income tax provision at a normalized effective tax rate starting in the first quarter of 2012.

Net income. As a result of the factors identified above, we generated net income of \$25.5 million for the three months ended September 30, 2012 compared to \$37.4 million for the three months ended September 30, 2011.

As a result of the factors identified above, we generated net income of \$64.9 million for the nine months ended September 30, 2012 compared to \$57.5 million for the nine months ended September 30, 2011.

**Adjusted EBITDA.** Adjusted EBITDA, as defined in the accompanying reconciliation schedules, increased \$14.7 million, or 23.9%, to \$76.3 million for the three months ended September 30, 2012 from \$61.6 million for the three months ended September 30, 2011. Adjusted EBITDA increased \$80.0 million, or 63.2%, to \$206.7 million for the nine months ended September 30, 2012 from \$126.7 million for the nine months ended September 30, 2011.

**Adjusted Net Income.** Adjusted net income, as defined in the accompanying reconciliation schedules, of \$54.1 million for the three months ended September 30, 2012 increased 7.1% from \$50.6 million for the three months ended September 30, 2011. Adjusted net income increased \$64.7 million, or 67.9%, to \$160.1 million for the nine months ended September 30, 2012 from \$95.4 million for the nine months ended September 30, 2011.

See “Non-GAAP measures” for a discussion of how we calculate these non-GAAP measures and limitations on their usefulness.

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### Liquidity and financial condition

Our primary cash requirements include payment for our raw material and component supplies, salaries & benefits, operating expenses, interest and principal payments on our debt, and capital expenditures. We finance our operations primarily through cash flow generated from operations and, if necessary, borrowings under our revolving credit facility. In November 2006, Generac Power Systems entered into a seven-year \$950.0 million first lien term loan, a seven-and-a-half year \$430.0 million second lien term loan, and a six-year \$150.0 million revolving credit facility. During 2010 and 2011, we used the net proceeds of our initial public offering and a substantial portion of our cash and cash equivalents on hand totaling \$493.8 million to pay down our second lien term loans in full and to repay a portion of our first lien term loan. As a result of these pay downs, the outstanding balance on the first lien credit facility was reduced to \$597.9 million as of December 31, 2011, and our second lien credit facility was repaid in full and terminated.

On February 9, 2012, Generac Power Systems repaid an additional \$22.9 million under its first lien term loan and entered into a new credit agreement. The new credit agreement (“Credit Agreement”) provided for borrowings under a five-year \$150.0 million unfunded revolving credit facility, a five-year \$325.0 million tranche A term loan facility and a seven-year \$250.0 million tranche B term loan facility. Proceeds received by the Company from loans made under the Credit Agreement were used to repay in full all outstanding borrowings under the former credit agreement, dated November 10, 2006, as amended from time to time, and for general corporate purposes.

On May 30, 2012, Generac Power Systems amended and restated its existing Credit Agreement by entering into the Term Loan Credit Agreement and the ABL Credit Agreement. The Term Loan Credit Agreement provides for a \$900.0 million Term Loan and a \$125.0 million uncommitted incremental term loan facility and the ABL Credit Agreement provides for borrowings under a \$150.0 million unfunded ABL Facility. Proceeds from the Term Loan were used to repay the Company’s previous Credit Agreement and related financing fees. The remaining proceeds from the Term Loan were used, along with available cash on hand, to pay a special cash dividend of \$6.00 per share on the Company’s common stock (“dividend recapitalization”). As a result of the repayments of debt and refinancing, our net indebtedness, net of unamortized original issue discount, was \$882.9 million at September 30, 2012.

For more information regarding the Term Loan Credit Agreement and the ABL Credit Agreement and their potential impact, see Note 8 in Part I, Item 1, “Notes to Condensed Consolidated Financial Statements”.

At September 30, 2012, we had cash and cash equivalents of \$58.0 million and \$144.7 million of availability under our revolving credit facility, net of outstanding letters of credit.

### Long-term liquidity

We believe that our cash flow from operations and our availability under our revolving credit facility, combined with our relatively low ongoing capital expenditure requirements and favorable tax attributes, provides us with sufficient capital to continue to grow our business in the future. We will use a significant portion of our cash flow to pay interest and principal on our outstanding debt, impacting the amount available for working capital, capital expenditures and other general corporate purposes. As we continue to expand our business, we may in the future require additional capital to fund working capital, capital expenditures or acquisitions.

Nine months ended September 30, 2012 compared to nine months ended September 30, 2011

The following table summarizes our cash flows by category for the periods presented:

| (Dollars in thousands)                    | Nine months ended |             | \$ Change    | % Change |
|---|-------------------|-------------|--------------|----------|
|   | 2012              | 2011        |              |          |
| Net cash provided by operating activities | \$129,224         | \$89,015    | \$40,209     | 45.2 %   |
| Net cash used in investing activities     | \$(15,681 )       | \$(4,457 )  | \$(11,224 )  | 251.8 %  |
| Net cash used in financing activities     | \$(148,703 )      | \$(24,421 ) | \$(124,282 ) | 508.9 %  |

Net cash provided by operating activities was \$129.2 million for the nine months ended September 30, 2012 compared to \$89.0 million for the nine months ended September 30, 2011. This year-over-year increase was primarily driven by strong operating earnings partially offset by increased working capital investments, such as increases in inventory levels to support higher production rates, seasonal build requirements, and rapid response to increased demand, as well as increases in accounts receivable as a result of higher sales, and a decrease in accounts payable.

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Net cash used in investing activities was \$15.7 million for the nine months ended September 30, 2012, which related to the purchase of property and equipment, and acquisition activity. The increase in purchases of property and equipment was primarily driven by the purchase of a manufacturing facility and expansion of our corporate headquarters. Net cash used in investing activities was \$4.5 million for the nine months ended September 30, 2011, a majority of which related to the purchase of property and equipment.

Net cash used in financing activities was \$148.7 million for the nine months ended September 30, 2012, primarily representing the net cash impact of our refinancing activities and dividend recapitalization transaction during the first half of 2012, including gross proceeds from long-term borrowings of \$1,455.6 million offset by \$1,172.9 million of long-term borrowing repayments. The Company made \$25.7 million of cash payments for transaction fees incurred in connection with these refinancing transactions. Following the refinancing, the Company paid a special cash dividend of \$6.00 per share (\$404.3 million) on the Company's common stock during the second quarter of 2012. Net cash used in financing activities was \$24.4 million for the nine months ended September 30, 2011, representing a \$24.7 million repayment of long-term borrowings in the second quarter of 2011 offset by \$0.3 million in proceeds from the exercise of stock options.

### Contractual obligations

Except as noted in the Quarterly Reports on Form 10-Q for the quarters ended March 31, 2012 and June 30, 2012, there have been no material changes to our contractual obligations since the March 9, 2012 filing of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

### Off-balance sheet arrangements

There have been no material changes with regards to off-balance sheet arrangements since the March 9, 2012 filing of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

### Critical accounting policies

There have been no material changes in our critical accounting policies since the March 9, 2012 filing of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

As discussed in our Annual Report on Form 10-K for the fiscal year ended December 31, 2011, in preparing the financial statements in accordance with accounting principles generally accepted in the U.S., we are required to make estimates and assumptions that have an impact on the asset, liability, revenue and expense amounts reported. These estimates can also affect our supplemental information disclosures, including information about contingencies, risk and financial condition. We believe, given current facts and circumstances, that our estimates and assumptions are reasonable, adhere to accounting principles generally accepted in the U.S., and are consistently applied. Inherent in the nature of an estimate or assumption is the fact that actual results may differ from estimates and estimates may vary as new facts and circumstances arise. We make routine estimates and judgments in determining net realizable value of accounts receivable, inventories, property, plant and equipment, and other assets. We believe that our most critical accounting estimates and assumptions are in the following areas: goodwill and other indefinite-lived intangible asset impairment assessment, defined benefit pension obligations, estimates of allowance for doubtful accounts, excess and obsolete inventory reserves, product warranty, other contingencies, derivative accounting, income taxes, and share based compensation.

### Non-GAAP measures

#### Adjusted EBITDA

Adjusted EBITDA represents net income before interest expense, taxes, depreciation and amortization, as further adjusted for the other items reflected in the reconciliation table set forth below. This presentation is substantially consistent with the presentation used in our Term Loan Credit Agreement and ABL Credit Agreement. Note that the definitions of EBITDA in the new Term Loan Credit Agreement and ABL Credit Agreement are substantially the same as the definitions of EBITDA in previous credit agreements.

We view Adjusted EBITDA as a key measure of our performance. We present Adjusted EBITDA not only due to its importance for purposes of our Term Loan Credit Agreement and ABL Credit Agreement but also because it assists us in comparing our performance across reporting periods on a consistent basis because it excludes items that we do not believe are indicative of our core operating performance. Our management uses Adjusted EBITDA:

- for planning purposes, including the preparation of our annual operating budget and developing and refining our internal projections for future periods;
- to allocate resources to enhance the financial performance of our business;



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- as a benchmark for the determination of the bonus component of compensation for our senior executives under our management incentive plan, as described further in our 2012 Proxy Statement;
- to evaluate the effectiveness of our business strategies and as a supplemental tool in evaluating our performance against our budget for each period; and
  - in communications with our board of directors and investors concerning our financial performance.

We believe Adjusted EBITDA is used by securities analysts, investors and other interested parties in the evaluation of our Company. Management believes that the disclosure of Adjusted EBITDA offers an additional financial metric that, when coupled with U.S. GAAP results and the reconciliation to U.S. GAAP results, provides a more complete understanding of our results of operations and the factors and trends affecting our business. We believe Adjusted EBITDA is useful to investors for the following reasons:

- Adjusted EBITDA and similar non-GAAP measures are widely used by investors to measure a company's operating performance without regard to items that can vary substantially from company to company depending upon financing and accounting methods, book values of assets, tax jurisdictions, capital structures and the methods by which assets were acquired;
- investors can use Adjusted EBITDA as a supplemental measure to evaluate the overall operating performance of our company, including our ability to service our debt and other cash needs; and
- by comparing our Adjusted EBITDA in different historical periods, our investors can evaluate our operating performance excluding the impact of items described below.

The adjustments included in the reconciliation table listed below are provided for under our Term Loan Credit Agreement and ABL Credit Agreement (except where noted in footnote (h) below) and also are presented to illustrate the operating performance of our business in a manner consistent with the presentation used by our management and board of directors. These adjustments eliminate the impact of a number of items that:

we do not consider indicative of our ongoing operating performance, such as non-cash impairment and other charges, non-cash gains and write-offs relating to the retirement of debt, severance costs and other restructuring-related business optimization expenses;

- we believe to be akin to, or associated with, interest expense, such as administrative agent fees, revolving credit facility commitment fees and letter of credit fees;
  - are non-cash in nature, such as share-based compensation; or
  - were eliminated following the consummation of our initial public offering.

We explain in more detail in footnotes (a) through (h) below why we believe these adjustments are useful in calculating Adjusted EBITDA as a measure of our operating performance.

Adjusted EBITDA does not represent, and should not be a substitute for, net income or cash flows from operations as determined in accordance with U.S. GAAP. Adjusted EBITDA has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under U.S. GAAP. Some of the limitations are:

- Adjusted EBITDA does not reflect our cash expenditures, or future requirements for capital expenditures or contractual commitments;
  - Adjusted EBITDA does not reflect changes in, or cash requirements for, our working capital needs;
- Adjusted EBITDA does not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments, on our debt;
- although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and Adjusted EBITDA does not reflect any cash requirements for such replacements;
- several of the adjustments that we use in calculating Adjusted EBITDA, such as non-cash impairment charges, while not involving cash expense, do have a negative impact on the value of our assets as reflected in our consolidated balance sheet prepared in accordance with U.S. GAAP;
- the adjustments for business optimization expenses, which we believe are appropriate for the reasons set out in note (e) below, represent costs associated with severance and other items which are reflected in operating expenses and income (loss) from continuing operations in our condensed consolidated statements of comprehensive income prepared in accordance with U.S. GAAP; and

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- other companies may calculate Adjusted EBITDA differently than we do, limiting its usefulness as a comparative measure.

Furthermore, as noted above, one of our uses of Adjusted EBITDA is as a benchmark for determining elements of compensation for our senior executives. At the same time, some or all of these senior executives have responsibility for monitoring our financial results generally, including the items that are included as adjustments in calculating Adjusted EBITDA (subject ultimately to review by our board of directors in the context of the board's review of our quarterly financial statements). While many of the adjustments (for example, transaction costs and credit facility fees), involve mathematical application of items reflected in our financial statements, others (such as business optimization adjustments) involve a degree of judgment and discretion. While we believe all of these adjustments are appropriate, and while the quarterly calculations are subject to review by our board of directors in the context of the board's review of our quarterly financial statements and certification by our chief financial officer in a compliance certificate provided to the lenders under our Term Loan Credit Agreement and ABL Credit Agreement, this discretion may be viewed as an additional limitation on the use of Adjusted EBITDA as an analytical tool.

Because of these limitations, Adjusted EBITDA should not be considered as a measure of discretionary cash available to us to invest in the growth of our business. We compensate for these limitations by relying primarily on our U.S. GAAP results and using Adjusted EBITDA only supplementally.

The following table presents a reconciliation of net income to Adjusted EBITDA:

| (Dollars in thousands)                         | Three months ended    |                       | Nine months ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2012 | September 30,<br>2011 | September 30,<br>2012 | September 30,<br>2011 |
| Net income                                     | \$25,541              | \$37,379              | \$64,936              | \$57,512              |
| Interest expense                               | 16,933                | 5,895                 | 32,501                | 17,830                |
| Depreciation and amortization                  | 14,510                | 14,111                | 43,018                | 41,634                |
| Income taxes provision                         | 16,326                | 126                   | 41,734                | 306                   |
| Non-cash impairment and other charges (a)      | (391 )                | 1,402                 | (141 )                | 2,006                 |
| Non-cash share-based compensation expense (b)  | 2,764                 | 1,745                 | 8,021                 | 5,462                 |
| Loss on extinguishment of debt (c)             | -                     | -                     | 14,308                | 186                   |
| Transaction costs and credit facility fees (d) | 391                   | 835                   | 1,810                 | 1,266                 |
| Business optimization expenses (e)             | -                     | (21 )                 | -                     | 277                   |
| Letter of credit fees (f)                      | 32                    | 12                    | 39                    | 1                     |
| Other state franchise taxes (g)                | 182                   | 94                    | 467                   | 236                   |
| Holding company interest income (h)            | -                     | (11 )                 | (12 )                 | (49 )                 |
| Adjusted EBITDA                                | \$76,288              | \$61,567              | \$206,681             | \$126,667             |

(a) Represents the following non-cash charges:

- for the three and nine months ended September 30, 2012, unrealized mark-to-market adjustments on copper forward contracts, loss on disposal of assets and an adjustment to an earn-out obligation in connection with a permitted business acquisition, as defined in our credit agreement;
- for the three and nine months ended September 30, 2011, unrealized mark-to-market adjustments on copper forward contracts and a loss on disposal of assets;

We believe that adjusting net income for these non-cash charges is useful for the following reasons:

- The loss on disposals of assets described above results from the sale of assets that are no longer useful in our business and therefore represents losses that are not from our core operations;
  - The adjustments for unrealized mark-to-market gains and losses on copper forward contracts represent non-cash items to reflect changes in the fair value of forward contracts that have not been settled or terminated. We believe it is useful to adjust net income for these items because the charges do not represent a cash outlay in the period in which the charge is incurred, although Adjusted EBITDA must always be used together with our U.S. GAAP statements of income and cash flows to capture the full effect of these contracts on our operating performance;
- (b) Represents share-based compensation expense to account for stock options, restricted stock and other stock awards over their vesting period;
- (c) Represents the loss on extinguishment of debt from:
- for the nine months ended September 30, 2012, represents the loss on extinguishment of debt related to the refinancing transactions that occurred on February 9, 2012 and May 30, 2012;
  - for the nine months ended September 30, 2011, represents the write-off of a portion of deferred financing costs related to the accelerated repayment of debt;
- (d) Represents transaction costs incurred directly in connection with any investment, as defined in our credit agreement, equity issuance or debt issuance or refinancing, together with certain fees relating to our senior secured credit facilities, such as:

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- administrative agent fees and revolving credit facility commitment fees under our senior secured credit facilities, which we believe to be akin to, or associated with, interest expense and whose inclusion in

Adjusted EBITDA is therefore similar to the inclusion of interest expense in that calculation;

- transaction costs relating to the acquisition of a business;
- other financing costs incurred related to the dividend recapitalization transaction;

(e) Represents severance costs incurred from restructuring-related activities. We do not believe the charges for restructuring-related activities reflect our ongoing operations. Although we have incurred severance costs in the past, it is difficult to predict the amounts of similar costs in the future, and we believe that adjusting for these costs aids in measuring the performance of our ongoing operations. We believe that these costs will tend to be immaterial to our results of operations in future periods.

(f) Represents primarily fees on letters of credit outstanding under our senior secured credit facilities, which we believe to be akin to, or associated with, interest expense and whose inclusion in Adjusted EBITDA is therefore similar to the inclusion of interest expense.

(g) Represents franchise and business activity taxes paid at the state level. We believe that the inclusion of these taxes in calculating Adjusted EBITDA is similar to the inclusion of income taxes, as set forth in the table above.

(h) Represents interest earned on cash held at Generac Holdings Inc. We exclude these amounts because we do not include them in the calculation of "Covenant EBITDA" under and as defined in our senior secured credit facilities.

Adjusted Net Income

Adjusted Net Income is defined as net income before provision for income taxes adjusted for the following items: cash income tax expense, amortization of intangible assets, amortization of deferred financing costs and original issue discount related to the Company's debt, losses on extinguishment of the Company's debt, intangible asset impairment charges (as applicable), transaction costs and other purchase accounting adjustments, and certain non-cash gains and losses as reflected in the reconciliation table set forth below (as applicable).

We believe Adjusted Net Income is used by securities analysts, investors and other interested parties in the evaluation of our company operations. Management believes the disclosure of Adjusted Net Income offers an additional financial metric that, when used in conjunction with U.S. GAAP results and the reconciliation to U.S. GAAP results, provides a more complete understanding of our results of operations, our cash flows, and the factors and trends affecting our business.

The adjustments included in the reconciliation table listed below are presented to illustrate the operating performance of our business in a manner consistent with the presentation used by investors and securities analysts. Similar to the Adjusted EBITDA reconciliation, these adjustments eliminate the impact of a number of items we do not consider indicative of our ongoing operating performance or cash flows, such as amortization costs, transaction costs and write-offs relating to the retirement of debt. We also make adjustments to present cash taxes paid as a result of our favorable tax attributes.

Similar to Adjusted EBITDA, Adjusted Net Income does not represent, and should not be a substitute for, net income or cash flows from operations as determined in accordance with U.S. GAAP. Adjusted Net Income has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported

under U.S. GAAP. Some of the limitations are:

- Adjusted Net Income does not reflect changes in, or cash requirements for, our working capital needs;
- although amortization is a non-cash charge, the assets being amortized may have to be replaced in the future, and Adjusted Net Income does not reflect any cash requirements for such replacements;
- other companies may calculate Adjusted Net Income differently than we do, limiting its usefulness as a comparative measure.

| (Dollars in thousands)   | Three months ended<br>September 30, |            | Nine months ended<br>September 30, |            |
|--|-------------------------------------|------------|------------------------------------|------------|
|  | 2012                                | 2011       | 2012                               | 2011       |
| Net income   | \$25,541                            | \$37,379   | \$64,936                           | \$57,512   |
| Provision for income taxes   | 16,326                              | 126        | 41,734                             | 306        |
| Income before provision for income taxes                             | 41,867                              | 37,505     | 106,670                            | 57,818     |
| Amortization of intangible assets                                    | 12,389                              | 11,987     | 36,902                             | 35,570     |
| Amortization of deferred financing costs and original issue discount | 1,156                               | 495        | 2,515                              | 1,491      |
| Transaction costs and other purchase accounting adjustments          | (111 )                              | 601        | 1,181                              | 601        |
| Loss on extinguishment of debt                                       | -                                   | -          | 14,308                             | 186        |
| Adjusted Net Income before provision for income taxes                | 55,301                              | 50,588     | 161,576                            | 95,666     |
| Cash income tax expense  | (1,156 )                            | (35 )      | (1,483 )                           | (315 )     |
| Adjusted Net Income  | \$54,145                            | \$50,553   | \$160,093                          | \$95,351   |
| Adjusted Net Income per common share - diluted:                      | \$0.78                              | \$0.75     | \$2.32                             | \$1.41     |
| Weighted average common shares outstanding - diluted:                | 69,166,501                          | 67,646,423 | 68,980,970                         | 67,433,740 |

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### New Accounting Standards

On January 1, 2012, the Company adopted Accounting Standards Update (ASU) No. 2011-05, "Comprehensive Income: Presentation of Comprehensive Income," which requires companies to disclose items of net income, items of other comprehensive income and total comprehensive income either in a single continuous statement or in two separate but consecutive statements. The Company has included a statement of comprehensive income in this Form 10-Q. The adoption of this ASU had no impact on the Company's financial condition or results of operations.

Except as noted, there have been no material changes since the March 9, 2012 filing of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

### Item 3. Quantitative and Qualitative Disclosures about Market Risk

For a discussion of changes in commodity, currency and interest rate related risks and hedging activities, see Note 2 – Derivative Instruments and Hedging Activities – to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Quarterly Report on Form 10-Q. For a discussion of changes in interest rate related risks, see Note 8 – Credit Agreements – to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Quarterly Report on Form 10-Q. In other respects, there have been no material changes in market risk from the information provided in Item 7A. (Quantitative and Qualitative Disclosures About Market Risk) of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

### Item 4. Controls and Procedures

#### Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) or 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended, or the Exchange Act. Based on this evaluation, our principal executive officer and our principal financial officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

#### Changes in Internal Control Over Financial Reporting

There have been no changes during the three months ended September 30, 2012 in our internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f)) that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

From time to time, we are involved in legal proceedings primarily involving product liability and employment matters and general commercial disputes arising in the ordinary course of our business. As of September 30, 2012, we believe that there is no litigation pending that would have a material effect on our results of operations or financial condition.

Item 1A. Risk Factors

Except as noted in the Quarterly Reports on Form 10-Q for the quarters ended March 31, 2012 and June 30, 2012, there have been no material changes in our risk factors since the March 9, 2012 filing of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

Item 5. Other Information

On November 5, 2012, Generac Power Systems, Inc. ("GPS") and Dawn Tabat, Chief Operating Officer of the Company, entered into an Amendment (the "Amendment") to the Employment Agreement, dated as of November 10, 2006, by and between Ms. Tabat and GPS (as first and second amended as of January 14, 2010 and November 7, 2011, respectively, the "Agreement"). The sole purpose of the Amendment was to extend the term of Ms. Tabat's employment provided by the Agreement by one year to November 10, 2013. All other provisions of the Agreement are unchanged. A copy of the Amendment is attached hereto as Exhibit 10.1 and is incorporated by reference herein.

Item 6. Exhibits

See "Exhibit Index" for documents filed herewith and incorporated herein by reference.



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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Generac Holdings Inc.

By:

/s/ York A. Ragen  
York A. Ragen  
Chief Financial Officer  
(Duly Authorized Officer and Principal  
Financial and Accounting Officer)

Dated: November 6, 2012

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Item 6.  
EXHIBIT INDEX

| Exhibits<br>Number | Description   |
|--------------------|---|
| 10.1*+             | Amendment to Employment Agreement with Dawn Tabat.  |
| 31.1*              | Certification of Chief Executive Officer pursuant to Rule 13a-14 Securities Exchange Act Rules 13a-14(a) and 15d-14(a), pursuant to section 302 of the Sarbanes-Oxley Act of 2002.  |
| 31.2*              | Certification of Chief Financial Officer pursuant to Rule 13a-14 Securities Exchange Act Rules 13a-14(a) and 15d-14(a), pursuant to section 302 of the Sarbanes-Oxley Act of 2002.  |
| 32.1**             | Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 32.2**             | Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 101*               | The following materials from the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2012 formatted in Extensible Business Reporting Language (XBRL): (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Comprehensive Income, (iii) the Condensed Consolidated Statements of Cash Flows, and (iv) related Notes to Condensed Consolidated Financial Statements |

\* Filed herewith.

\*\* Furnished herewith.

+ Indicates management contract or compensatory plan or arrangement.