

RAYONIER INC
Form 10-Q
October 28, 2011
Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2011

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number 1-6780

RAYONIER INC.

Incorporated in the State of North Carolina

I.R.S. Employer Identification No. 13-2607329

1301 RIVERPLACE BOULEVARD

JACKSONVILLE, FL 32207

(Principal Executive Office)

Telephone Number: (904) 357-9100

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES NO

As of October 19, 2011, there were outstanding 121,829,444 Common Shares of the registrant.



Table of Contents



Table of Contents

TABLE OF CONTENTS

Item		Page
	PART I - FINANCIAL INFORMATION	
1.	<u>Financial Statements (unaudited)</u>	<u>1</u>
	<u>Condensed Consolidated Statements of Income and Comprehensive Income for the Three and Nine Months Ended September 30, 2011 and 2010</u>	<u>1</u>
	<u>Condensed Consolidated Balance Sheets as of September 30, 2011 and December 31, 2010</u>	<u>2</u>
	<u>Condensed Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2011 and 2010</u>	<u>3</u>
	<u>Notes to Condensed Consolidated Financial Statements</u>	<u>4</u>
2.	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>21</u>
3.	<u>Quantitative and Qualitative Disclosures about Market Risk</u>	<u>32</u>
4.	<u>Controls and Procedures</u>	<u>32</u>
	PART II - OTHER INFORMATION	
6.	<u>Exhibits</u>	<u>33</u>
	<u>Signature</u>	<u>34</u>

Table of Contents

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

RAYONIER INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
AND COMPREHENSIVE INCOME
(Unaudited)
(Dollars in thousands, except per share amounts)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
SALES	\$385,091	\$377,515	\$1,100,218	\$999,925
Costs and Expenses				
Cost of sales	266,184	269,203	786,467	744,996
Selling and general expenses	15,762	17,125	48,187	49,264
Other operating income, net	(4,171)	(792)	(5,580)	(6,620)
	277,775	285,536	829,074	787,640
Equity in income of New Zealand joint venture	994	103	3,817	634
OPERATING INCOME BEFORE GAIN ON SALE OF A PORTION OF THE INTEREST IN THE NEW ZEALAND JOINT VENTURE	108,310	92,082	274,961	212,919
Gain on sale of a portion of the interest in the New Zealand joint venture (Note 5)	—	—	—	12,367
OPERATING INCOME	108,310	92,082	274,961	225,286
Interest expense	(12,356)	(12,943)	(38,300)	(37,680)
Interest and miscellaneous income, net	331	345	935	943
INCOME BEFORE INCOME TAXES	96,285	79,484	237,596	188,549
Income tax benefit (expense)	8,624	(16,580)	(17,822)	(30,134)
NET INCOME	104,909	62,904	219,774	158,415
OTHER COMPREHENSIVE INCOME (LOSS)				
Foreign currency translation adjustment	3,584	3,198	11,314	(64)
Joint venture cash flow hedges	(630)	(104)	(498)	922
Amortization of pension and postretirement benefit costs, net of income tax expense (benefit) of \$1,017 and \$661, and \$2,871 and (\$1,705)	2,261	1,210	6,449	5,849
COMPREHENSIVE INCOME	\$110,124	\$67,208	\$237,039	\$165,122

Edgar Filing: RAYONIER INC - Form 10-Q

EARNINGS PER COMMON SHARE (NOTE 2)

Basic earnings per share	\$0.86	\$0.52	\$1.81	\$1.32
Diluted earnings per share	\$0.84	\$0.51	\$1.75	\$1.30
Dividends per share	\$0.40	\$0.33	\$1.12	\$1.00

See Notes to Condensed Consolidated Financial Statements.

1

Table of ContentsRAYONIER INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

(Dollars in thousands)

	September 30, 2011	December 31, 2010
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$362,285	\$349,463
Accounts receivable, less allowance for doubtful accounts of \$388 and \$387	106,937	82,640
Inventory		
Finished goods	87,301	84,013
Work in progress	8,353	6,041
Raw materials	16,170	17,517
Manufacturing and maintenance supplies	2,290	2,464
Total inventory	114,114	110,035
Income tax receivable	1,624	21,734
Prepaid and other current assets	63,458	45,314
Total Current Assets	648,418	609,186
TIMBER AND TIMBERLANDS, NET OF DEPLETION AND AMORTIZATION	1,192,356	1,137,931
PROPERTY, PLANT AND EQUIPMENT		
Land	26,345	24,776
Buildings	131,406	129,913
Machinery and equipment	1,343,931	1,318,055
Construction in progress	63,405	33,920
Total property, plant and equipment, gross	1,565,087	1,506,664
Less—accumulated depreciation	(1,144,479)	(1,121,360)
Total property, plant and equipment, net	420,608	385,304
INVESTMENT IN JOINT VENTURE (NOTE 5)	80,281	68,483
OTHER ASSETS	153,058	162,749
TOTAL ASSETS	\$2,494,721	\$2,363,653
LIABILITIES AND SHAREHOLDERS' EQUITY		
CURRENT LIABILITIES		
Accounts payable	\$68,495	\$57,985
Current maturities of long-term debt	116,167	93,057
Accrued taxes	22,894	10,337
Accrued payroll and benefits	24,719	25,466
Accrued interest	11,942	6,206
Accrued customer incentives	9,265	9,759
Other current liabilities	35,637	30,638
Current liabilities for dispositions and discontinued operations (Note 10)	11,090	11,500
TOTAL CURRENT LIABILITIES	300,209	244,948

Edgar Filing: RAYONIER INC - Form 10-Q

LONG-TERM DEBT	658,464	675,103
NON-CURRENT LIABILITIES FOR DISPOSITIONS AND DISCONTINUED OPERATIONS (Note 10)	75,213	81,660
PENSION AND OTHER POSTRETIREMENT BENEFITS (Note 12)	65,512	66,335
OTHER NON-CURRENT LIABILITIES	27,292	44,025
COMMITMENTS AND CONTINGENCIES (Note 9 and 11)		
SHAREHOLDERS' EQUITY		
Common Shares, 240,000,000 shares authorized, 121,827,626 and 121,023,140 shares issued and outstanding	619,965	602,882
Retained earnings	799,159	717,058
Accumulated other comprehensive loss	(51,093)	(68,358)
TOTAL SHAREHOLDERS' EQUITY	1,368,031	1,251,582
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$2,494,721	\$2,363,653
See Notes to Condensed Consolidated Financial Statements.		

2

Table of Contents

RAYONIER INC. AND SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
 (Unaudited)
 (Dollars in thousands)

	Nine Months Ended September 30,	
	2011	2010
OPERATING ACTIVITIES		
Net income	\$219,774	\$158,415
Adjustments to reconcile net income to cash provided by operating activities:		
Depreciation, depletion and amortization	101,758	115,687
Non-cash cost of real estate sold	3,108	6,531
Stock-based incentive compensation expense	11,793	11,610
Gain on sale of a portion of interest in the New Zealand joint venture	—	(11,545)
Amortization of convertible debt discount	6,471	6,103
Deferred income taxes	(5,967)	14,871
Excess tax benefits on stock-based compensation	(4,951)	(5,071)
Other	9,094	4,571
Changes in operating assets and liabilities:		
Receivables	(24,071)	(10,756)
Inventories	(8,435)	(3,481)
Accounts payable	6,346	(8,993)
Income tax receivable	20,110	190,997
Other current assets	(11,244)	(6,032)
Accrued liabilities	26,990	16,476
Other assets	1,168	629
Other non-current liabilities	(18,759)	(321)
Expenditures for dispositions and discontinued operations	(6,915)	(6,484)
CASH PROVIDED BY OPERATING ACTIVITIES	326,270	473,207
INVESTING ACTIVITIES		
Capital expenditures	(87,156)	(95,614)
Purchase of timberlands	(94,162)	—
Jesup mill cellulose specialties expansion	(14,567)	—
Change in restricted cash	8,323	(13,209)
Other	7,021	6,211
CASH USED FOR INVESTING ACTIVITIES	(180,541)	(102,612)
FINANCING ACTIVITIES		
Issuance of debt	180,000	157,000
Repayment of debt	(180,000)	(96,650)
Dividends paid	(136,563)	(120,156)
Proceeds from the issuance of common shares	8,248	21,532
Excess tax benefits on stock-based compensation	4,951	5,071
Debt issuance costs	(2,027)	(537)
Repurchase of common shares	(7,909)	(6,028)
CASH USED FOR FINANCING ACTIVITIES	(133,300)	(39,768)
EFFECT OF EXCHANGE RATE CHANGES ON CASH	393	(126)

CASH AND CASH EQUIVALENTS

Change in cash and cash equivalents	12,822	330,701
Balance, beginning of year	349,463	74,964
Balance, end of period	\$362,285	\$405,665

SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION

Cash paid during the period:

Interest	\$23,706	\$24,499
Income taxes	\$4,992	\$4,538
Non-cash investing activity:		
Capital assets purchased on account	\$16,504	\$9,800

See Notes to Condensed Consolidated Financial Statements.

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

1. BASIS OF PRESENTATION AND NEW ACCOUNTING PRONOUNCEMENTS

Basis of Presentation

The unaudited condensed consolidated financial statements and notes thereto of Rayonier Inc. and its subsidiaries ("Rayonier" or "the Company") have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and in accordance with the rules and regulations of the Securities and Exchange Commission ("SEC"). Accordingly, certain information in the financial statements of the Company's Annual Report on Form 10-K has been condensed. In the opinion of management, these financial statements and notes reflect all adjustments necessary for a fair presentation of the results of operations, financial position and cash flows for the periods presented. These statements and notes should be read in conjunction with the financial statements and supplementary data included in the Company's Annual Report on Form 10-K for the year ended December 31, 2010, as filed with the SEC.

Subsequent Events

The Company evaluated events and transactions that occurred after the balance sheet date but before financial statements were issued, and no subsequent events were identified that warranted disclosure.

New or Recently Adopted Accounting Pronouncements

In June 2011, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update No. 2011-05, Presentation of Comprehensive Income. This standard eliminates the current option to report other comprehensive income and its components in the statement of changes in equity. An entity can elect to present items of net income and other comprehensive income in one continuous statement - referred to as the statement of comprehensive income - or in two separate, but consecutive, statements. Each component of net income and each component of other comprehensive income, together with totals for comprehensive income and its two parts - net income and other comprehensive income, would need to be displayed under either alternative. The statements would need to be presented with equal prominence as the other primary financial statements. The standard is effective for Rayonier's first quarter 2012 filing. Since Rayonier reports a condensed consolidated statement of income and comprehensive income as its first financial statement each quarter, this new guidance will have no effect.

2. EARNINGS PER COMMON SHARE

On July 22, 2011, the Board of Directors authorized a three-for-two stock split in the form of a stock dividend. The additional shares were distributed on August 24, 2011 to shareholders of record on August 10, 2011. The impact of the stock split is reflected for all periods presented in the following table which provides details of the calculations of basic and diluted earnings per common share:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Net income	\$ 104,909	\$ 62,904	\$ 219,774	\$ 158,415
Shares used for determining basic earnings per common share	121,790,059	120,394,172	121,665,644	120,057,048
Dilutive effect of:				
Stock options	689,643	579,611	716,095	575,294
Performance and restricted shares	1,179,047	1,232,342	1,121,909	1,144,926
Assumed conversion of Senior Exchangeable Notes (a)	1,823,600	—	1,883,270	—
Assumed conversion of warrants	117,260	—	143,182	—

Edgar Filing: RAYONIER INC - Form 10-Q

Shares used for determining diluted earnings per common share	125,599,609	122,206,125	125,530,100	121,777,268
Basic earnings per common share	\$0.86	\$0.52	\$1.81	\$1.32
Diluted earnings per common share	\$0.84	\$0.51	\$1.75	\$1.30

4

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Anti-dilutive shares excluded from the computations of diluted earnings per share:				
Stock options, performance and restricted shares	142,135	179,119	198,594	769,699
Assumed conversion of exchangeable note hedges (a)	1,823,600	—	1,883,270	—
Total	1,965,735	179,119	2,081,864	769,699

(a) Upon maturity of the Senior Exchangeable Notes (the "Notes"), Rayonier will not issue additional shares for the Notes due to the offsetting exchangeable note hedges (the "hedges"). However, accounting guidance under Accounting Standards Codification 260, Earnings Per Share requires the assumed conversion of the Notes to be included in dilutive shares, while the assumed conversion of the hedges are excluded since they are anti-dilutive. For additional information on the potential dilutive impact of the Senior Exchangeable Notes, warrants and exchangeable note hedges, see Note 11 - Debt in the 2010 Annual Report on Form 10-K.

3. INCOME TAXES

Rayonier is a real estate investment trust ("REIT"). In general, only the taxable REIT subsidiaries, whose businesses include the Company's non-REIT qualified activities, are subject to corporate income taxes. However, the Company is subject to U.S. federal corporate income tax on built-in gains (the excess of fair market value over tax basis for property held upon REIT election at January 1, 2004) on taxable sales of such property during calendar years 2004 through 2013 (for 2011 the tax rate is zero). Accordingly, the provision for corporate income taxes relates principally to current and deferred taxes on taxable REIT subsidiaries' income and certain property sales.

Unrecognized Tax Benefits

During the third quarter of 2011, the Company received a final examination report from the U.S. Internal Revenue Service ("IRS") regarding its Rayonier TRS Holdings Inc. ("TRS") 2009 tax return. As a result, Rayonier reversed the uncertain tax liability recorded in 2009 relating to the taxability of the alternative fuel mixture credit ("AFMC") and recognized a \$16 million tax benefit in the third quarter of 2011.

Cellulosic Biofuel Producer Credit

The IRS allowed two credits for taxpayers that produced and used an alternative fuel in the operation of their business through December 31, 2009. In the second quarter of 2011, management approved an exchange of alternative fuel (black liquor) gallons previously claimed under the AFMC for the cellulosic biofuel producer credit ("CBPC"). The net tax benefits from the exchange for the three and nine months ended September 30, 2011 were \$2.0 million and \$6.1 million, respectively.

For additional information, see Note 3 - Alternative Fuel Mixture Credit ("AFMC") and Cellulosic Biofuel Producer Credit ("CBPC") and Note 8 - Income Taxes in the Company's Annual Report on Form 10-K for the year ended December 31, 2010.

Effective Tax Rate

The Company's effective tax rate is below the 35 percent U.S. statutory tax rate primarily due to tax benefits associated with being a REIT. The effective tax rate for the quarter was a 9.0 percent benefit compared to a 20.9 percent expense in the prior year period. Year-to-date, the 2011 effective tax rate was a 7.5 percent expense compared to a 16.0 percent expense in 2010. The 2011 periods benefited from the reversal of the reserve related to the taxability of the AFMC, the exchange for the CBPC and a \$9.3 million benefit associated with the structuring of a transfer of higher and better use properties to a taxable REIT subsidiary from the REIT.

4. RESTRICTED DEPOSITS

In order to qualify for like-kind exchange ("LKE") treatment, the proceeds from real estate sales must be deposited with a third-party intermediary. These proceeds are accounted for as restricted cash until a suitable replacement property is acquired. In the event that the LKE purchases are not completed, the proceeds are returned to the Company after 180 days and reclassified as available cash. As of September 30, 2011 and December 31, 2010, the Company had \$0 and \$8.3 million, respectively, of proceeds from real estate sales classified as restricted cash in Other Assets, which were deposited with an LKE intermediary.

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

5. JOINT VENTURE INVESTMENT

The Company holds a 26 percent interest in Matariki Forestry Group ("Matariki"), a joint venture ("JV") that owns or leases approximately 0.3 million acres of New Zealand timberlands. In addition to the investment, Rayonier New Zealand Limited, a wholly-owned subsidiary of Rayonier Inc., serves as the manager of the JV forests and operates a log trading business.

In February 2010, the JV sold a 35 percent interest to a new investor for NZ\$167 million. Matariki issued new shares to the investor and used all the proceeds to pay down a portion of its outstanding NZ\$367 million debt. Upon closing, Rayonier's ownership interest in Matariki declined from 40 percent to 26 percent. As a result of this transaction, results for the nine months ended September 30, 2010 include a gain of \$11.5 million, net of \$0.9 million in tax, or \$0.09 per diluted share.

6. SHAREHOLDERS' EQUITY

An analysis of shareholders' equity for the nine months ended September 30, 2011 and the year ended December 31, 2010 is shown below (share amounts not in thousands):

	Common Shares		Retained Earnings	Accumulated Other Comprehensive Loss		Shareholders' Equity
	Shares (a)	Amount				
Balance, December 31, 2009	119,312,961	\$561,962	\$663,986	\$(79,742))	\$1,146,206
Net income	—	—	217,586	—		217,586
Dividends (\$1.36 per share)	—	—	(164,514))	—	(164,514)
Issuance of shares under incentive stock plans	1,914,341	26,314	—	—		26,314
Stock-based compensation	—	15,223	—	—		15,223
Excess tax benefit on stock-based compensation	—	5,411	—	—		5,411
Repurchase of common shares	(204,162)) (6,028))	—		(6,028)
Net gain from pension and postretirement plans	—	—	—	6,385		6,385
Foreign currency translation adjustment	—	—	—	4,162		4,162
Joint venture cash flow hedges	—	—	—	837		837
Balance, December 31, 2010	121,023,140	\$602,882	\$717,058	\$(68,358))	\$1,251,582
Net income	—	—	219,774	—		219,774
Dividends (\$1.12 per share)	—	—	(137,673))	—	(137,673)
Issuance of shares under incentive stock plans	1,013,180	8,248	—	—		8,248
Stock-based compensation	—	11,793	—	—		11,793
Excess tax benefit on stock-based compensation	—	4,951	—	—		4,951
Repurchase of common shares	(208,694)) (7,909))	—		(7,909)
Amortization of pension and postretirement plans	—	—	—	6,449		6,449
Foreign currency translation adjustment	—	—	—	11,314		11,314
Joint venture cash flow hedges	—	—	—	(498))	(498)
Balance, September 30, 2011	121,827,626	\$619,965	\$799,159	\$(51,093))	\$1,368,031

(a) The impact of the August 2011 three-for-two stock split is reflected for all periods presented. See Note 2 - Earnings Per Common Share for additional information.

7. SEGMENT AND GEOGRAPHICAL INFORMATION

Effective first quarter 2011, the Company renamed its Timber segment, Forest Resources. All prior period amounts previously reported under the Timber segment are now reported under the Forest Resources segment. Rayonier operates in four reportable business segments: Forest Resources, Real Estate, Performance Fibers, and Wood Products. Forest Resources sales include all activities that relate to the harvesting of timber. Real Estate sales include all property sales, including those designated for higher and better use ("HBU"). The assets of the Real Estate segment include HBU property held by the Company's real estate subsidiary, TerraPointe LLC. The Performance Fibers segment includes two major product lines, cellulose specialties and absorbent materials. The Wood Products segment is comprised of lumber operations. The Company's remaining operations include harvesting and selling timber acquired from third parties (log trading). These operations are reported in "Other Operations." Sales between operating segments are made based on fair market value, and intercompany sales, purchases and profits (losses) are eliminated in consolidation. The Company evaluates financial performance based on the operating income of the segments.

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

Operating income (loss) as presented in the Condensed Consolidated Statements of Income and Comprehensive Income is equal to segment income (loss). Certain income (loss) items in the Condensed Consolidated Statements of Income and Comprehensive Income are not allocated to segments. These items, which include gains (losses) from certain asset dispositions, interest income (expense), miscellaneous income (expense) and income tax (expense) benefit, are not considered by management to be part of segment operations.

Total assets, sales, operating income (loss) and depreciation, depletion and amortization by segment including Corporate were as follows:

	September 30, 2011	December 31, 2010
ASSETS		
Forest Resources	\$1,342,022	\$1,259,925
Real Estate	82,313	85,525
Performance Fibers	617,649	550,875
Wood Products	20,292	19,544
Other Operations	22,980	25,583
Corporate and other	409,465	422,201
Total	\$2,494,721	\$2,363,653

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
SALES				
Forest Resources	\$57,265	\$47,343	\$162,482	\$143,368
Real Estate	32,177	45,162	57,945	90,891
Performance Fibers	255,457	246,314	739,426	648,032
Wood Products	16,492	14,652	50,239	52,157
Other Operations	25,950	25,449	94,869	72,803
Intersegment Eliminations (a)	(2,250)	(1,405)	(4,743)	(7,326)
Total	\$385,091	\$377,515	\$1,100,218	\$999,925

(a) Intersegment eliminations primarily reflect sales from our Forest Resources segment to our Performance Fibers segment.

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
OPERATING INCOME (LOSS)				
Forest Resources	\$10,792	\$9,151	\$33,681	\$26,023
Real Estate	28,077	30,788	40,458	52,325
Performance Fibers	74,897	62,311	221,709	152,158
Wood Products	(740)	(1,368)	(1,274)	2,943
Other Operations	1,122	(798)	955	538
Corporate and other (b)	(5,838)	(8,002)	(20,568)	(8,701)
Total	\$108,310	\$92,082	\$274,961	\$225,286

(b) Nine months ended September 30, 2010 include a \$12.4 million gain from the sale of a portion of the Company's interest in its New Zealand JV. See Note 5 — Joint Venture Investment for additional information.

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
DEPRECIATION, DEPLETION AND AMORTIZATION				
Forest Resources	\$16,614	\$14,813	\$47,866	\$48,819
Real Estate	5,677	9,284	10,598	21,286
Performance Fibers	15,592	13,922	40,089	41,929
Wood Products	689	936	2,344	3,080
Corporate and other	323	210	861	573
Total	\$38,895	\$39,165	\$101,758	\$115,687

8. FAIR VALUE MEASUREMENTS

Fair Value of Financial Instruments

The following table presents the carrying amount and estimated fair values of financial instruments held by the Company at September 30, 2011 and December 31, 2010, using market information and what the Company believes to be appropriate valuation methodologies under generally accepted accounting principles:

Asset (liability)	September 30, 2011		December 31, 2010	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Cash and cash equivalents	\$362,285	\$362,285	\$349,463	\$349,463
Short-term debt	(116,167)	(117,074)	(93,057)	(98,042)
Long-term debt	(658,464)	(692,754)	(675,103)	(783,080)

Rayonier uses the following methods and assumptions in estimating the fair value of its financial instruments:

Cash and cash equivalents — The carrying amount is equal to fair market value.

Debt — The fair value of fixed rate debt is based upon quoted market prices for debt with similar terms and maturities.

Variable Interest Entity

Rayonier holds a variable interest in a bankruptcy-remote, limited liability subsidiary ("special-purpose entity") which was created in 2004 when Rayonier monetized a \$25.0 million installment note and letter of credit received in connection with a timberland sale. The Company contributed the note and a letter of credit to the special-purpose entity and using the installment note and letter of credit as collateral, the special-purpose entity issued \$22.6 million of 15-year Senior Secured Notes and remitted cash of \$22.6 million to the Company. There are no restrictions that relate to the transferred financial assets. Rayonier maintains a \$2.6 million interest in the entity and receives immaterial cash payments equal to the excess of interest received on the installment note over the interest paid on the Senior Secured Notes. The Company's interest is recorded at fair value and is included in "Other Assets" in the Condensed Consolidated Balance Sheets. In addition, the Company calculated and recorded a de minimus guarantee liability to reflect its obligation of up to \$2.6 million under a make-whole agreement pursuant to which it guaranteed certain obligations of the entity. This guarantee obligation is also collateralized by the letter of credit. The Company's interest in the entity, together with the make-whole agreement, represents the maximum exposure to loss as a result of the Company's involvement with the special-purpose entity. Upon maturity of the Senior Secured Notes in 2019 and termination of the special-purpose entity, Rayonier will receive the remaining \$2.6 million of cash. The Company determined, based upon an analysis under the variable interest entity guidance, that it does not have the power to direct activities that most significantly impact the entity's economic success. Therefore, Rayonier is not the primary beneficiary and is not required to consolidate the entity.

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

Assets measured at fair value on a recurring basis are summarized below:

Asset	Carrying Value at September 30, 2011	Level 2	Carrying Value at December 31, 2010	Level 2
Investment in special-purpose entity	\$2,879	\$2,879	\$2,879	\$2,879

The fair value of the investment in the special-purpose entity is determined by summing the discounted value of future principal and interest payments that Rayonier will receive from the special-purpose entity. The interest rate of a similar instrument is used to determine the discounted value of the payments.

9. GUARANTEES

The Company provides financial guarantees as required by creditors, insurance programs, and state and foreign governmental agencies. As of September 30, 2011, the following financial guarantees were outstanding:

Financial Commitments	Maximum Potential Payment	Carrying Amount of Liability
Standby letters of credit (a)	\$43,807	\$38,110
Guarantees (b)	2,555	43
Surety bonds (c)	12,447	1,536
Total financial commitments	\$58,809	\$39,689

Approximately \$39 million of the standby letters of credit serve as credit support for industrial revenue bonds. The remaining letters of credit support various insurance related agreements, primarily workers' compensation and pollution liability policy requirements. These letters of credit will expire at various dates during 2011 and 2012 and will be renewed as required.

In conjunction with a timberland sale and note monetization in the first quarter of 2004, the Company issued a make-whole agreement pursuant to which it guaranteed \$2.6 million of obligations of a special-purpose entity that was established to complete the monetization. At September 30, 2011, the Company has a de minimus liability to reflect the fair market value of its obligation to perform under the make-whole agreement.

Rayonier issues surety bonds primarily to secure timber harvesting obligations in the State of Washington and to provide collateral for the Company's workers' compensation self-insurance program in that state. These surety bonds expire at various dates during 2011, 2012 and 2014 and are expected to be renewed as required.

10. LIABILITIES FOR DISPOSITIONS AND DISCONTINUED OPERATIONS

An analysis of the liabilities for dispositions and discontinued operations follows:

	September 30, 2011	December 31, 2010
Balance, beginning of period	\$93,160	\$98,591
Expenditures charged to liabilities	(6,915)	(8,632)
Increase to liabilities	58	3,201
Balance, end of period	86,303	93,160
Less: Current portion	(11,090)	(11,500)
Non-current portion	\$75,213	\$81,660

The Company is exposed to the risk of reasonably possible additional losses in excess of the established liabilities. As of September 30, 2011, this amount could range up to \$40 million, allocable over several of the applicable sites, and

arises from uncertainty over the availability, feasibility or effectiveness of certain remediation technologies, additional or different contamination that may be discovered, development of new or more effective environmental remediation technologies and the

9

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

exercise of discretion in interpretation of applicable law and regulations by governmental agencies.

Subject to the factors described in Note 14 - Liabilities for Dispositions and Discontinued Operations in the 2010 Annual Report on Form 10-K, the Company believes established liabilities are sufficient for costs expected to be incurred over the next 20 years with respect to its dispositions and discontinued operations. Remedial actions for these sites vary, but include, among others, on-site (and in certain cases off-site) removal or treatment of contaminated soils and sediments, recovery and treatment/remediation of groundwater, and source remediation and/or control.

11. CONTINGENCIES

Rayonier is engaged in various legal actions, including certain environmental proceedings. The Company has been named as a defendant in various other lawsuits and claims arising in the normal course of business. While the Company has procured reasonable and customary insurance covering risks normally occurring in connection with its businesses, it has in certain cases retained some risk through the operation of self-insurance, primarily in the areas of workers' compensation, property insurance and general liability. These other lawsuits and claims, either individually or in the aggregate, are not expected to have a material adverse effect on the Company's financial position, results of operations, or cash flow.

For additional information, see Note 14 — Liabilities for Dispositions and Discontinued Operations in the 2010 Annual Report on Form 10-K.

12. EMPLOYEE BENEFIT PLANS

The Company has four qualified non-contributory defined benefit pension plans covering a majority of its employees and an unfunded plan that provides benefits in excess of amounts allowable under current tax law in the qualified plans. Effective March 2011, all of these plans were closed to new participants. Employee benefit plan liabilities are calculated using actuarial estimates and management assumptions. These estimates are based on historical information, along with certain assumptions about future events. Changes in assumptions, as well as changes in actual experience, could cause the estimates to change.

The net pension and postretirement benefit costs that have been recognized during the stated periods are shown in the following table:

Components of Net Periodic Benefit Cost	Pension		Postretirement	
	Three Months Ended September 30,		Three Months Ended September 30,	
	2011	2010	2011	2010
Service cost	\$ 1,695	\$ 1,549	\$ 99	\$ 148
Interest cost	4,522	4,435	257	258
Expected return on plan assets	(6,455)	(5,412)	—	—
Amortization of prior service cost	340	414	49	21
Amortization of plan amendment	—	—	—	(637)
Amortization of losses	2,593	1,614	296	459
Net periodic benefit cost	\$ 2,695	\$ 2,600	\$ 701	\$ 249

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

	Pension		Postretirement	
	Nine Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2011	2010	2011	2010
Components of Net Periodic Benefit Cost				
Service cost	\$5,086	\$4,647	\$463	\$440
Interest cost	13,566	13,305	729	772
Expected return on plan assets	(19,366)	(16,238)	—	—
Amortization of prior service cost	1,020	1,243	93	65
Amortization of plan amendment	—	—	—	(5,421)
Amortization of losses	7,779	4,842	428	3,415
Net periodic benefit cost	\$8,085	\$7,799	\$1,713	\$(729)

The Company made no discretionary contributions to the pension plans during the nine months ended September 30, 2011. The Company has no mandatory pension contributions for 2011 and does not expect to make any discretionary contributions.

13. DEBT

In April 2011, the Company entered into a five year \$300 million unsecured revolving credit facility, replacing the previous \$250 million facility which was scheduled to expire in August 2011. The new facility has a borrowing rate of LIBOR plus 105 basis points plus a facility fee of 20 basis points and expires in April 2016. In August 2011, the Company increased the revolving credit facility to \$450 million from \$300 million. At September 30, 2011, the Company had \$370 million of available borrowings under this facility.

In March 2011, TRS, a wholly-owned subsidiary of Rayonier, repaid a \$75 million term note due in 2015. There were no other significant changes to the Company's outstanding debt as reported in Note 11 - Debt of the Company's 2010 Annual Report on 10-K.

14. ACCUMULATED OTHER COMPREHENSIVE LOSS

Accumulated Other Comprehensive Loss was comprised of the following:

	September 30, 2011	December 31, 2010
Foreign currency translation adjustments (a)	\$42,245	\$30,931
Joint venture cash flow hedges	(1,966)	(1,468)
Unrecognized components of employee benefit plans, net of tax	(91,372)	(97,821)
Total	\$(51,093)	\$(68,358)

(a) During the nine months ended September 30, 2011, the increase in net foreign currency translation adjustments was due to the strengthening of the New Zealand dollar against the U.S. dollar.

15. CONSOLIDATING FINANCIAL STATEMENTS

In October 2007, TRS issued \$300 million of 3.75% Senior Exchangeable Notes due 2012, and in August 2009 TRS issued \$172.5 million of 4.50% Senior Exchangeable Notes due 2015. The notes for both transactions are non-callable and are guaranteed by Rayonier Inc. as the Parent Guarantor and Rayonier Operating Company LLC ("ROC") as the Subsidiary Guarantor. In connection with these exchangeable notes, the Company provides the following condensed consolidating financial information in accordance with SEC Regulation S-X Rule 3-10, Financial Statements of

Guarantors and Issuers of Guaranteed Securities Registered or Being Registered. Each entity in the consolidating financial information follows the same accounting policies as described in the consolidated financial statements, except for the use of the equity method of accounting to reflect ownership interests in wholly-owned subsidiaries, which are eliminated upon consolidation, and the allocation of certain expenses of Rayonier Inc. incurred for the benefit of its subsidiaries.

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

Reclassifications

In fourth quarter 2010, the Company determined that certain amounts had been incorrectly allocated between the entities presented. See Note 21 - Consolidating Financial Statements in the Company's 2010 Annual Report on Form 10-K for additional information. This resulted in (1) an understatement of interest expense of \$5.3 million and \$15.6 million for the three and nine months ended September 30, 2010, respectively, for TRS (Issuer) and an overstatement for the same amount for TRS non-guarantor subsidiaries, and (2) the overstatement of income (loss) related to the New Zealand joint venture totaling \$(0.04) million and \$4.65 million for the three and nine months ended September 30, 2010, respectively, at ROC (Subsidiary Guarantor) and an understatement for the same amount for Other non-guarantor subsidiaries. Consequently, Subsidiary Guarantor and Issuer equity in income from subsidiaries, Issuer and non-guarantor subsidiaries interest and miscellaneous income (expense), net and Issuer and Non-guarantor subsidiaries income tax expense, as previously reported, were also impacted by these misallocations in lesser amounts. The information below gives effect to the correction of these matters. The aforementioned items do not impact the Company's Condensed Consolidated Balance Sheet, Condensed Consolidated Statement of Income and Comprehensive Income or Condensed Consolidated Statement of Cash Flows for the quarter ended September 30, 2010. Management believes the effects of these corrections are not material to the Company's previously issued condensed consolidating financial statements.

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

CONDENSED CONSOLIDATING STATEMENTS OF INCOME

For the Three Months Ended September 30, 2011

	Rayonier Inc. (Parent Guarantor)	ROC (Subsidiary Guarantor)	Rayonier TRS Holdings Inc. (Issuer)	Subsidiaries of Rayonier TRS Holdings Inc. (Non- guarantors)	All Other Subsidiaries (Non- guarantors)	Consolidating Adjustments	Total Consolidated
SALES	\$—	\$—	\$—	\$ 342,937	\$ 61,463	\$ (19,309)	\$ 385,091
Costs and Expenses							
Cost of sales	—	—	—	254,969	32,376	(21,161)	266,184
Selling and general expenses	—	2,566	—	12,584	612	—	15,762
Other operating expense (income), net	—	45	—	(2,606)	(1,610)	—	(4,171)
	—	2,611	—	264,947	31,378	(21,161)	277,775
Equity in income of New Zealand joint venture	—	—	—	200	794	—	994
OPERATING (LOSS) INCOME	—	(2,611)	—	78,190	30,879	1,852	108,310
Interest expense	—	(440)	(12,139)	328	(105)	—	(12,356)
Interest and miscellaneous income (expense), net	—	1,332	(1,121)	(5,053)	5,173	—	331
Equity in income from subsidiaries	104,909	106,350	76,971	—	—	(288,230)	—
INCOME BEFORE INCOME TAXES	104,909	104,631	63,711	73,465	35,947	(286,378)	96,285
Income tax benefit	—	278	4,840	3,506	—	—	8,624
NET INCOME	\$104,909	\$ 104,909	\$ 68,551	\$ 76,971	\$ 35,947	\$ (286,378)	\$ 104,909

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

CONDENSED CONSOLIDATING STATEMENTS OF INCOME

For the Three Months Ended September 30, 2010

Subsidiaries of

	Rayonier InROC (Parent Guarantor)	(Subsidiary Guarantor)	Rayonier TRSRayonier Holdings Inc. (Issuer)	Rayonier TRS Holdings Inc. (Non- guarantors)	All Other Subsidiaries (Non- guarantors)	Consolidating Adjustments	Total Consolidated
SALES	\$—	\$—	\$—	\$ 349,311	\$ 69,040	\$(40,836)	\$ 377,515
Costs and Expenses							
Cost of sales	—	—	—	280,715	33,900	(45,412)	269,203
Selling and general expenses	—	2,735	—	13,613	777	—	17,125
Other operating expense (income), net	—	54	—	679	(1,525)	—	(792)
	—	2,789	—	295,007	33,152	(45,412)	285,536
Equity in income (loss) of New Zealand joint venture	—	—	—	147	(44)	—	103
OPERATING (LOSS) INCOME	—	(2,789)	—	54,451	35,844	4,576	92,082
Interest expense	—	(80)	(12,682)	(153)	(28)	—	(12,943)
Interest and miscellaneous income (expense), net	—	1,335	(987)	(5,178)	5,175	—	345
Equity in income from subsidiaries	62,904	66,680	29,793	—	—	(159,377)	—
INCOME BEFORE INCOME TAXES	62,904	65,146	16,124	49,120	40,991	(154,801)	79,484
Income tax (expense) benefit	—	(2,242)	4,989	(19,327)	—	—	(16,580)
NET INCOME	\$62,904	\$ 62,904	\$ 21,113	\$ 29,793	\$ 40,991	\$(154,801)	\$ 62,904

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

CONDENSED CONSOLIDATING STATEMENTS OF INCOME

For the Nine Months Ended September 30, 2011

Subsidiaries of

	Rayonier Inc. (Parent Guarantor)	ROC (Subsidiary Guarantor)	Rayonier TRS Holdings Inc. (Issuer)	Rayonier TRS Holdings Inc. (Non- guarantors)	All Other Subsidiaries (Non- guarantors)	Consolidating Adjustments	Total Consolidated
SALES	\$—	\$—	\$—	\$ 1,002,015	\$ 147,884	\$(49,681)	\$ 1,100,218
Costs and Expenses							
Cost of sales	—	—	—	750,375	90,630	(54,538)	786,467
Selling and general expenses	—	7,497	—	38,639	2,051	—	48,187
Other operating expense (income), net	—	130	—	(406)	(5,304)	—	(5,580)
	—	7,627	—	788,608	87,377	(54,538)	829,074
Equity in income of New Zealand joint venture	—	—	—	561	3,256	—	3,817
OPERATING (LOSS) INCOME	—	(7,627)	—	213,968	63,763	4,857	274,961
Interest expense	—	(831)	(37,350)	73	(192)	—	(38,300)
Interest and miscellaneous income (expense), net	—	3,972	(3,313)	(15,069)	15,345	—	935
Equity in income from subsidiaries	219,774	224,142	166,190	—	—	(610,106)	—
INCOME BEFORE INCOME TAXES	219,774	219,656	125,527	198,972	78,916	(605,249)	237,596
Income tax benefit (expense)	—	118	14,842	(32,782)	—	—	(17,822)
NET INCOME	\$219,774	\$ 219,774	\$ 140,369	\$ 166,190	\$ 78,916	\$(605,249)	\$ 219,774

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

CONDENSED CONSOLIDATING STATEMENTS OF INCOME

For the Nine Months Ended September 30, 2010

Subsidiaries of

	Rayonier Inc. (Parent Guarantor)	ROC (Subsidiary Guarantor)	Rayonier TRS Holdings Inc. (Issuer)	Rayonier TRS Holdings Inc. (Non- guarantors)	All Other Subsidiaries (Non- guarantors)	Consolidating Adjustments	Total Consolidated
SALES	\$—	\$—	\$—	\$ 928,643	\$ 203,909	\$(132,627)	\$ 999,925
Costs and Expenses							
Cost of sales	—	—	—	754,937	99,782	(109,723)	744,996
Selling and general expenses	—	7,591	—	39,343	2,330	—	49,264
Other operating expense (income), net	—	73	—	(955)	(5,738)	—	(6,620)
	—	7,664	—	793,325	96,374	(109,723)	787,640
Equity in income of New Zealand joint venture	—	—	—	652	(18)	—	634
OPERATING (LOSS) INCOME BEFORE GAIN ON SALE OF A PORTION OF THE INTEREST IN THE NEW ZEALAND JOINT VENTURE	—	(7,664)	—	135,970	107,517	(22,904)	212,919
Gain on sale of a portion of the interest in the New Zealand joint venture	—	—	—	7,697	4,670	—	12,367
OPERATING (LOSS) INCOME	—	(7,664)	—	143,667	112,187	(22,904)	225,286
Interest expense	—	70	(37,643)	—	(107)	—	(37,680)
Interest and miscellaneous income (expense), net	—	11,595	(3,276)	(21,835)	14,459	—	943
Equity in income from subsidiaries	158,415	158,198	80,547	—	—	(397,160)	—
INCOME BEFORE INCOME TAXES	158,415	162,199	39,628	121,832	126,539	(420,064)	188,549
Income tax (expense) benefit	—	(3,784)	14,935	(41,285)	—	—	(30,134)
NET INCOME	\$158,415	\$ 158,415	\$ 54,563	\$ 80,547	\$ 126,539	\$(420,064)	\$ 158,415

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

CONDENSED CONSOLIDATING BALANCE SHEETS

As of September 30, 2011

	Rayonier Inc (Parent Guarantor)	ROC (Subsidiary Guarantor)	Rayonier TRS Holdings Inc. (Issuer)	Subsidiaries of Rayonier TRS Holdings Inc. (Non- guarantors)	All Other Subsidiaries (Non- guarantors)	Consolidating Adjustments	Total Consolidated
ASSETS							
CURRENT ASSETS							
Cash and cash equivalents	\$—	\$42,375	\$276,435	\$10,274	\$33,201	\$—	\$362,285
Accounts receivable, less allowance for doubtful accounts	—	—	—	105,707	1,230	—	106,937
Inventory	—	76	—	128,716	—	(14,678)	114,114
Intercompany interest receivable	—	—	—	—	4,257	(4,257)	—
Income tax receivable	—	1,624	—	—	—	—	1,624
Prepaid and other current assets	—	1,222	816	51,314	10,106	—	63,458
Total current assets	—	45,297	277,251	296,011	48,794	(18,935)	648,418
TIMBER AND TIMBERLANDS, NET OF DEPLETION AND AMORTIZATION	—	23	—	38,422	1,152,051	1,860	1,192,356
NET PROPERTY, PLANT AND EQUIPMENT	—	2,418	—	416,441	1,749	—	420,608
INVESTMENT IN JOINT VENTURE	—	—	—	(11,356)	91,637	—	80,281
INVESTMENT IN SUBSIDIARIES	1,368,031	1,577,960	1,059,932	—	—	(4,005,923)	—
OTHER ASSETS	—	27,555	7,285	656,407	6,741	(544,930)	153,058
TOTAL ASSETS	\$1,368,031	\$1,653,253	\$1,344,468	\$1,395,925	\$1,300,972	\$(4,567,928)	\$2,494,721
LIABILITIES AND SHAREHOLDERS' EQUITY							
CURRENT LIABILITIES							
Accounts payable	\$—	\$785	\$22	\$64,746	\$2,942	\$—	\$68,495
Current maturities of long-term debt	—	—	116,167	—	—	—	116,167
Accrued taxes	—	13	—	16,572	6,309	—	22,894

Edgar Filing: RAYONIER INC - Form 10-Q

Accrued payroll and benefits	—	12,761	—	9,761	2,197	—	24,719
Accrued interest	—	278	10,773	891	—	—	11,942
Accrued customer incentives	—	—	—	9,265	—	—	9,265
Other current liabilities	—	1,656	—	19,730	14,251	—	35,637
Current liabilities for dispositions and discontinued operations	—	—	—	11,090	—	—	11,090
Total current liabilities	—	15,493	126,962	132,055	25,699	—	300,209
LONG-TERM DEBT	—	75,000	583,464	—	—	—	658,464
NON-CURRENT LIABILITIES FOR DISPOSITIONS AND DISCONTINUED OPERATIONS	—	—	—	75,213	—	—	75,213
PENSION AND OTHER POSTRETIREMENT BENEFITS	—	64,522	—	990	—	—	65,512
OTHER NON-CURRENT LIABILITIES	—	19,626	—	7,035	631	—	27,292
INTERCOMPANY PAYABLE	—	110,581	—	120,700	(7,440)	(223,841)	—
TOTAL LIABILITIES	—	285,222	710,426	335,993	18,890	(223,841)	1,126,690
TOTAL SHAREHOLDERS' EQUITY	1,368,031	1,368,031	634,042	1,059,932	1,282,082	(4,344,087)	1,368,031
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$1,368,031	\$1,653,253	\$1,344,468	\$1,395,925	\$1,300,972	\$(4,567,928)	\$2,494,721

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

CONDENSED CONSOLIDATING BALANCE SHEETS

As of December 31, 2010

	Rayonier Inc (Parent Guarantor)	ROC (Subsidiary Guarantor)	Rayonier TRS Holdings Inc. (Issuer)	Subsidiaries of Rayonier TRS Holdings Inc. (Non- guarantors)	All Other Subsidiaries (Non- guarantors)	Consolidating Adjustments	Total Consolidated
ASSETS							
CURRENT ASSETS							
Cash and cash equivalents	\$—	\$29,759	\$283,258	\$1,280	\$35,166	\$—	\$349,463
Accounts receivable, less allowance for doubtful accounts	—	1	—	81,288	1,351	—	82,640
Inventory	—	—	—	123,432	—	(13,397)	110,035
Intercompany interest receivable	—	—	—	—	4,320	(4,320)	—
Income tax receivable	—	1,750	—	19,984	—	—	21,734
Prepaid and other current assets	—	1,273	842	38,697	4,502	—	45,314
Total current assets	—	32,783	284,100	264,681	45,339	(17,717)	609,186
TIMBER AND TIMBERLANDS, NET OF DEPLETION AND AMORTIZATION	—	—	—	37,398	1,098,870	1,663	1,137,931
NET PROPERTY, PLANT AND EQUIPMENT	—	2,819	—	380,577	1,711	197	385,304
INVESTMENT IN JOINT VENTURE	—	—	—	(12,282)	80,765	—	68,483
INVESTMENT IN SUBSIDIARIES	1,251,582	1,392,465	987,381	—	—	(3,631,428)	—
OTHER ASSETS	—	26,642	9,351	664,664	13,153	(551,061)	162,749
TOTAL ASSETS	\$1,251,582	\$1,454,709	\$1,280,832	\$1,335,038	\$1,239,838	\$(4,198,346)	\$2,363,653
LIABILITIES AND SHAREHOLDERS' EQUITY							
CURRENT LIABILITIES							
Accounts payable	\$—	\$823	\$20	\$55,052	\$2,090	\$—	\$57,985
Current maturities of long-term debt	—	—	93,057	—	—	—	93,057
Accrued taxes	—	—	—	8,283	2,054	—	10,337

Edgar Filing: RAYONIER INC - Form 10-Q

Accrued payroll and benefits	—	13,507	—	9,590	2,369	—	25,466
Accrued interest	—	12	5,591	603	—	—	6,206
Accrued customer incentives	—	—	—	9,759	—	—	9,759
Other current liabilities	—	2,608	—	20,071	7,959	—	30,638
Current liabilities for dispositions and discontinued operations	—	—	—	11,500	—	—	11,500
Total current liabilities	—	16,950	98,668	114,858	14,472	—	244,948
LONG-TERM DEBT	—	—	675,103	—	—	—	675,103
NON-CURRENT LIABILITIES FOR DISPOSITIONS AND DISCONTINUED OPERATIONS	—	—	—	81,660	—	—	81,660
PENSION AND OTHER POSTRETIREMENT BENEFITS	—	63,759	—	2,576	—	—	66,335
OTHER NON-CURRENT LIABILITIES	—	19,811	—	23,552	662	—	44,025
INTERCOMPANY PAYABLE	—	102,607	—	125,011	(3,751)	(223,867)	—
TOTAL LIABILITIES	—	203,127	773,771	347,657	11,383	(223,867)	1,112,071
TOTAL SHAREHOLDERS' EQUITY	1,251,582	1,251,582	507,061	987,381	1,228,455	(3,974,479)	1,251,582
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$1,251,582	\$1,454,709	\$1,280,832	\$1,335,038	\$1,239,838	\$(4,198,346)	\$2,363,653

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS

For the Nine Months Ended September 30, 2011

	Rayonier Inc (Parent Guarantor)	ROC (Subsidiary Guarantor)	Rayonier TRS Holdings Inc. (Issuer)	Subsidiaries of Rayonier TRS Holdings Inc. (Non- guarantors)	All Other Subsidiaries (Non- guarantors)	Consolidating Adjustments	Total Consolidated
CASH PROVIDED BY							
OPERATING	\$ 136,224	\$ 147,352	\$ 15,000	\$ 165,221	\$ 136,241	\$ (273,768)	\$ 326,270
ACTIVITIES							
INVESTING							
ACTIVITIES							
Capital expenditures	—	(16)	—	(60,950)	(26,190)	—	(87,156)
Purchase of timberlands	—	—	—	(5,638)	(88,524)	—	(94,162)
Jesup mill cellulose specialties expansion	—	—	—	(14,567)	—	—	(14,567)
Change in restricted cash	—	—	—	—	8,323	—	8,323
Investment In Subsidiaries	—	(73,736)	68,613	—	—	5,123	—
Other	—	—	—	7,092	(71)	—	7,021
CASH (USED FOR)							
PROVIDED BY							
INVESTING							
ACTIVITIES							
FINANCING							
ACTIVITIES							
Issuance of debt	—	75,000	—	—	105,000	—	180,000
Repayment of debt	—	—	(75,000)	—	(105,000)	—	(180,000)
Dividends paid	(136,563)	—	—	—	—	—	(136,563)
Proceeds from the issuance of common shares	8,248	—	—	—	—	—	8,248
Excess tax benefits on stock-based compensation	—	—	—	4,951	—	—	4,951
Debt issuance costs	—	(675)	(676)	—	(676)	—	(2,027)
Repurchase of common shares	(7,909)	—	—	—	—	—	(7,909)
Intercompany distributions	—	(135,309)	(14,760)	(87,508)	(31,068)	268,645	—
CASH USED FOR							
FINANCING							
	(136,224)	(60,984)	(90,436)	(82,557)	(31,744)	268,645	(133,300)

ACTIVITIES						
EFFECT OF						
EXCHANGE RATE	—	—	—	393	—	—
CHANGES ON CASH						393
CASH AND CASH						
EQUIVALENTS						
Change in cash and cash	—	12,616	(6,823)	8,994	(1,965)	—
equivalents						12,822
Balance, beginning of	—	29,759	283,258	1,280	35,166	—
year						349,463
Balance, end of period	\$—	\$ 42,375	\$ 276,435	\$ 10,274	\$ 33,201	\$ —
						\$ 362,285

Table of Contents

RAYONIER INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

(Dollar amounts in thousands unless otherwise stated)

CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS

For the Nine Months Ended September 30, 2010

Subsidiaries of

	Rayonier Inc (Parent Guarantor)	ROC (Subsidiary Guarantor)	Rayonier TRS Holdings Inc. (Issuer)	Rayonier TRS Holdings Inc. (Non- guarantors)	All Other Subsidiaries (Non- guarantors)	Consolidating Adjustments	Total Consolidated
CASH PROVIDED BY							
OPERATING	\$ 104,652	\$ 146,909	\$ 25,000	\$ 296,986	\$ 196,190	\$ (296,530)	\$ 473,207
ACTIVITIES							
INVESTING							
ACTIVITIES							
Capital expenditures	—	(818)	—	(73,617)	(21,179)	—	(95,614)
Intercompany purchase of timberlands and real estate	—	—	—	(41,253)	(48,487)	89,740	—
Change in restricted cash	—	—	—	—	(13,209)	—	(13,209)
Investment in Subsidiaries	—	—	164,281	—	—	(164,281)	—
Other	—	—	—	6,590	(379)	—	6,211
CASH (USED FOR)							
PROVIDED BY							
INVESTING							
ACTIVITIES							
FINANCING							
ACTIVITIES							
Issuance of debt	—	—	75,000	—	82,000	—	157,000
Repayment of debt	—	(5,000)	(4,650)	—	(87,000)	—	(96,650)
Dividends paid	(120,156)	—	—	—	—	—	(120,156)
Proceeds from the issuance of common shares	21,532	—	—	—	—	—	21,532
Excess tax benefits on stock-based compensation	—	—	—	5,071	—	—	5,071
Debt issuance costs	—	—	(537)	—	—	—	(537)
Repurchase of common shares	(6,028)	—	—	—	—	—	(6,028)
Intercompany distributions	—	(104,652)	(25,000)	(193,178)	(48,241)	371,071	—
CASH (USED FOR)							
PROVIDED BY							
FINANCING							
	(104,652)	(109,652)	44,813	(188,107)	(53,241)	371,071	(39,768)

ACTIVITIES							
EFFECT OF							
EXCHANGE RATE	—	—	—	(126)	—	(126
CHANGES ON CASH)
CASH AND CASH							
EQUIVALENTS							
Change in cash and	—	36,439	234,094	473	59,695	—	330,701
cash equivalents							
Balance, beginning of	—	2,895	67,494	2,228	2,347	—	74,964
year							
Balance, end of period	\$—	\$ 39,334	\$ 301,588	\$ 2,701	\$ 62,042	\$—	\$ 405,665

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

When we refer to "we," "us," "our," "the Company," or "Rayonier," we mean Rayonier Inc. and its consolidated subsidiaries. References herein to "Notes to Financial Statements" refer to the Notes to the Condensed Consolidated Financial Statements of Rayonier Inc. included in Item 1 of this Report.

The Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is intended to provide a reader of our financial statements with a narrative from the perspective of management on our financial condition, results of operations, liquidity, and certain other factors which may affect future results. Our MD&A should be read in conjunction with the 2010 Annual Report on Form 10-K.

Forward - Looking Statements

Certain statements in this document regarding anticipated financial outcomes including earnings guidance, if any, business and market conditions, outlook and other similar statements relating to Rayonier's future financial and operational performance, are "forward-looking statements" made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and other federal securities laws. These forward-looking statements may be identified by the use of words such as "may," "will," "should," "expect," "estimate," "believe," "anticipate" and other similar language. Forward-looking statements are not guarantees of future performance and undue reliance should not be placed on these statements. The risk factors contained in Item 1A - Risk Factors in our 2010 Annual Report on Form 10-K, among others, could cause actual results to differ materially from those expressed in forward-looking statements that are made in this document.

Forward-looking statements are only as of the date they are made, and the Company undertakes no duty to update its forward- looking statements except as required by law. You are advised, however, to review any further disclosures we make on related subjects in our subsequent Forms 10-Q, 10-K, 8-K and other reports to the SEC.

Critical Accounting Policies and Use of Estimates

The preparation of financial statements requires us to make estimates, assumptions and judgments that affect our assets, liabilities, revenues and expenses, and disclosure of contingent assets and liabilities. We base these estimates and assumptions on historical data and trends, current fact patterns, expectations and other sources of information we believe are reasonable. Actual results may differ from these estimates. For a full description of our critical accounting policies, see Item 7 - Management's Discussion and Analysis of Financial Condition and Results of Operations in the 2010 Annual Report on Form 10-K.

Segments

Effective first quarter 2011, we reorganized our United States timber operations from the Eastern and Western regions into the Atlantic (Florida and Georgia), Gulf States (Alabama, Arkansas, Louisiana, Oklahoma and Texas) and Northern (New York and Washington) regions. Additionally, we renamed the Timber segment, Forest Resources. All prior periods presented have been restated to conform with this new structure.

We are a leading international forest products company primarily engaged in timberland management, the sale and entitlement of real estate, and the production and sale of high value specialty cellulose fibers and fluff pulp. We operate in four reportable business segments: Forest Resources, Real Estate, Performance Fibers, and Wood Products. Forest Resources sales include all activities which relate to the harvesting of timber. Real Estate sales include all property sales, including those designated for higher and better use ("HBU"). The assets of the Real Estate segment include HBU property held by our real estate subsidiary, TerraPointe LLC. The Performance Fibers segment includes two major product lines, cellulose specialties and absorbent materials. The Wood Products segment is comprised of lumber operations. Our remaining operations include harvesting and selling timber acquired from third parties (log trading). These operations are combined and reported in "Other Operations." Sales between operating segments are made based on fair market value, and intercompany sales, purchases and profits or losses are eliminated in consolidation.

We evaluate financial performance based on the operating income of the segments. Operating income, as presented in the Condensed Consolidated Statements of Income and Comprehensive Income, is equal to segment income (loss). Certain income (loss) items in the Condensed Consolidated Statements of Income and Comprehensive Income are not allocated to segments. These items, which include gains (losses) from certain asset dispositions, interest income (expense), miscellaneous income (expense) and income tax (expense) benefit, are not considered by management to be part of segment operations.

Table of Contents

Results of Operations

Financial Information (in millions)	Three Months Ended		Nine Months Ended		
	September 30,		September 30,		
	2011	2010	2011	2010	
Sales					
Forest Resources					
Atlantic	\$20	\$18	\$50	\$59	
Gulf States	7	7	23	24	
Northern	27	20	81	53	
New Zealand	3	2	8	7	
Total Forest Resources	57	47	162	143	
Real Estate					
Development	—	—	1	2	
Rural	6	19	28	26	
Non-Strategic Timberlands	26	26	29	63	
Total Real Estate	32	45	58	91	
Performance Fibers					
Cellulose specialties	207	187	594	507	
Absorbent materials	48	59	145	141	
Total Performance Fibers	255	246	739	648	
Wood Products	16	15	50	52	
Other Operations	26	25	95	73	
Intersegment Eliminations	(1) —	(4) (7)
Total Sales	\$385	\$378	\$1,100	\$1,000	
Operating Income (Loss)					
Forest Resources	\$11	\$9	\$34	\$26	
Real Estate	28	31	40	52	
Performance Fibers	75	62	222	152	
Wood Products	(1) (1) (1) 3	
Other Operations	1	(1) 1	1	
Corporate and other (a)	(6) (8) (21) (9)
Operating Income	108	92	275	225	
Interest Expense, Interest Income and Other	(12) (12) (37) (37)
Income Tax Benefit (Expense) (b)	9	(17) (18) (30)
Net Income	\$105	\$63	\$220	\$158	
Diluted Earnings Per Share					
	\$0.84	\$0.51	\$1.75	\$1.30	

(a) The nine months ended September 30, 2010 include a gain of \$12 million from the sale of a portion of our interest in the New Zealand joint venture. See Note 5 — Joint Venture Investment for additional information.

The three and nine months ended September 30, 2011 include a tax benefit of \$16 million from the reversal of a tax (b) reserve related to the taxability of the alternative fuel mixture credit ("AFMC"). See Note 3 — Income Taxes for additional information.

Table of Contents

FOREST RESOURCES

Sales (in millions)		Changes Attributable to:			
Three months ended September 30,	2010	Price	Volume/ Mix/Other		2011
Atlantic	\$18	\$(1) \$3		\$20
Gulf States	7	—	—		7
Northern	20	6	1		27
New Zealand	2	—	1		3
Total Sales	\$47	\$5	\$5		\$57

Sales (in millions)		Changes Attributable to:			
Nine months ended September 30,	2010	Price	Volume/ Mix/Other		2011
Atlantic	\$59	\$(1) \$(8)	\$50
Gulf States	24	—	(1)	23
Northern	53	21	7		81
New Zealand	7	—	1		8
Total Sales	\$143	\$20	\$(1)	\$162

Operating Income (in millions)		Changes Attributable to:			
Three months ended September 30,	2010	Price	Volume/ Mix	Cost/Other	2011
Atlantic	\$4	\$(1) \$1	\$(2) \$2
Gulf States	1	—	—	(1) —
Northern	4	6	1	(3) 8
New Zealand/Other	—	—	—	1	1
Total Operating Income	\$9	\$5	\$2	\$(5) \$11

Operating Income (in millions)		Changes Attributable to:			
Nine months ended September 30,	2010	Price	Volume/ Mix	Cost/Other	2011
Atlantic	\$12	\$(1) \$(3) \$(4) \$4
Gulf States	7	—	(2) (5) —
Northern	7	21	5	(7) 26
New Zealand/Other	—	—	—	4	4
Total Operating Income	\$26	\$20	\$—	\$(12) \$34

The Atlantic region's third quarter sales increased from the prior year period reflecting a 14 percent increase in sales volumes and a two percent decline in average prices due to the impact of fire salvage wood on the pine pulpwood market. Year-to-date sales decreased from the prior year period due to a one percent decrease in prices and a 14 percent decline in volumes resulting from lower sawlog demand and the impact of accelerating volumes in 2010 to the first half of the year to capitalize on higher prices.

The Atlantic region's third quarter and year-to-date operating income decreased from the prior year periods. In the third quarter, the decline in prices and increase in expenses was primarily due to forest fires which more than offset higher sales volumes. Year-to-date operating income was negatively impacted by \$2 million in losses from forest fires.

Table of Contents

The Gulf States' sales were consistent for third quarter 2011 and 2010, but slightly down year-to-date compared to the prior year period primarily due to a 16 percent decline in sales volume from softer grade markets. Operating income for the three and nine months ended September 30, 2011 declined from the prior year periods reflecting higher depletion expense due to geographic sales mix. The year-to-date results were further worsened by \$1 million in losses from forest fires.

The Northern region's third quarter and year-to-date sales and operating income improved from the prior year periods due to strong export demand from Asian markets. Prices increased 21 percent and 26 percent for the quarter and year-to-date, respectively, while volumes rose 11 percent and 22 percent, respectively. Log costs increased primarily due to higher logging and transportation costs.

The New Zealand sales represent timberland management fees for services provided to a New Zealand joint venture ("JV") in which we own 26 percent. The operating income primarily represents equity earnings related to the JV's timber activities. Operating income improved for the three and nine months ended September 30, 2011 from the prior year periods due to higher export and domestic prices and the sale of carbon credits.

REAL ESTATE

Our real estate holdings are primarily in the southeastern U.S. We segregate these real estate holdings into three groups: development HBU, rural HBU and non-strategic timberlands. Our strategy is to extract maximum value from our HBU properties. We pursue entitlement activity on development property while maintaining a rural HBU program of sales for conservation, recreation and industrial uses.

Sales (in millions)	2010	Changes Attributable to:		
		Price	Volume/ Mix	2011
Three months ended September 30,				
Development	\$—	\$—	\$—	\$—
Rural	19	1	(14) 6
Non-Strategic Timberlands	26	12	(12) 26
Total Sales	\$45	\$13	\$(26) \$32

Sales (in millions)	2010	Changes Attributable to:		
		Price	Volume/ Mix	2011
Nine months ended September 30,				
Development	\$2	\$—	\$(1) \$1
Rural	26	7	(5) 28
Non-Strategic Timberlands	63	17	(51) 29
Total Sales	\$91	\$24	\$(57) \$58

Operating Income (in millions)	2010	Changes Attributable to:			2011
		Price	Volume	Cost/Other	
Three months ended September 30,					
Total Operating Income	\$31	\$13	\$(19) \$3	\$28

Operating Income (in millions)	2010	Changes Attributable to:			2011
		Price	Volume	Cost/Other	
Nine months ended September 30,					
Total Operating Income	\$52	\$24	\$(36) \$—	\$40

Third quarter and year-to-date sales and operating income declined from the prior year periods. Rural prices per acre increased 12 percent and 32 percent for the three and nine months ended September 30, 2011 compared to the prior year periods, respectively, primarily due to improved property mix; however, rural sales volumes declined reflecting fewer sales of conservation property. Rural sales volumes were 2,946 acres and 12,411 acres for third quarter and year-to-date 2011, respectively, compared to 10,242 acres and 15,192 acres in the comparable prior year periods.

Table of Contents

Non-strategic timberland prices rose \$1,782 per acre, or 88 percent, for third quarter and \$2,118 per acre, or 146 percent, year-to-date from the prior year periods. The 2011 periods included a 6,300 acre sale at \$3,995 per acre in the Northwest. However, as expected, non-strategic timberland volumes declined as inventories decreased. Sales volumes were 6,814 acres and 8,040 acres for third quarter and year-to-date 2011, respectively, compared to 12,912 acres and 43,134 acres in the comparable prior year periods.

Third quarter and year-to-date 2011 operating income benefited from a \$6 million property tax settlement covering years 2005 through 2010. This benefit was offset by higher costs due to property mix.

PERFORMANCE FIBERS

Sales (in millions)		Changes Attributable to:		
	2010	Price	Volume/ Mix	2011
Three months ended September 30,				
Cellulose specialties	\$187	\$26	\$(6)	\$207
Absorbent materials	59	(1)	(10)	48
Total Sales	\$246	\$25	\$(16)	\$255

Sales (in millions)		Changes Attributable to:		
	2010	Price	Volume/ Mix	2011
Nine months ended September 30,				
Cellulose specialties	\$507	\$79	\$8	\$594
Absorbent materials	141	16	(12)	145
Total Sales	\$648	\$95	\$(4)	\$739

Cellulose specialties sales improved in 2011 versus prior year as prices increased 15 percent for both the quarter and year-to-date, respectively, reflecting strong demand. Although volumes were down three percent for the quarter due to the timing of customer orders, volumes increased two percent year-to-date 2011 from the prior year period reflecting a shift in production from absorbent materials to cellulose specialties.

Absorbent materials sales decreased in the quarter as prices and volumes declined three percent and 16 percent from the prior year period, respectively, reflecting weaker markets and the timing of customer orders. However, year to date sales are above prior year as a 13 percent price improvement from stronger markets in the first-half of the year more than offset the third quarter price reduction due to weaker markets and an eight percent decline in volumes from 2010 due to a shift in production to cellulose specialties.

Operating Income (in millions)		Changes Attributable to:			
	2010	Price	Volume/ Mix	Cost/Other	2011
Three months ended September 30,					
Total Operating Income	\$62	\$25	\$(3)	\$(9)	\$75

Operating Income (in millions)		Changes Attributable to:			
	2010	Price	Volume/ Mix	Cost/Other	2011
Nine months ended September 30,					
Total Operating Income	\$152	\$95	\$2	\$(27)	\$222

Operating income improved in both 2011 periods over prior year as increased sales more than offset higher input and transportation costs.

Table of Contents

WOOD PRODUCTS

Sales (in millions)		Changes Attributable to:		
Three months ended September 30,	2010	Price	Volume	2011
Total Sales	\$15	\$—	\$1	\$16
Sales (in millions)		Changes Attributable to:		
Nine months ended September 30,	2010	Price	Volume	2011
Total Sales	\$52	\$(5) \$3	\$50
Operating Loss (in millions)		Changes Attributable to:		
Three months ended September 30,	2010	Price	Volume/Costs	2011
Total Operating Income (Loss)	\$(1) \$—	\$—	\$(1
Operating Income (Loss)(in millions)		Changes Attributable to:		
Nine months ended September 30,	2010	Price	Volume/Costs	2011
Total Operating Income (Loss)	\$3	\$(5) \$1	\$(1

Sales increased for the quarter while operating results remained consistent to the prior year period as volumes rose 10 percent due to higher production but margins continued to be low. Year-to-date sales and operating results declined as prices decreased 10 percent from the prior year period as prices for the first half of 2010 benefited from wet weather. Year-to-date results also reflect a seven percent increase in sales volumes due to higher production.

OTHER OPERATIONS

Sales and operating income improved for the quarter and nine months ended September 30, 2011 from the 2010 periods primarily due to higher export demand and foreign exchange gains, respectively.

Corporate and Other Expense/Eliminations

Corporate and other expenses of \$6 million for third quarter 2011 were \$2 million below the prior year period primarily due to the receipt of an insurance settlement.

Year-to-date, corporate and other expenses were \$21 million, consistent with 2010 excluding the first quarter 2010 New Zealand gain on sale.

Interest Expense, Interest Income and Other

Interest and other were relatively comparable for the 2011 and 2010 periods.

Income Tax Expense

The effective tax rates for the quarter and year-to-date 2011 were a 9.0 percent benefit and a 7.5 percent expense, respectively. The effective tax rates for the comparable 2010 periods were 20.9 percent and 16.0 percent, respectively. The decline in the effective tax rates for the 2011 periods is primarily due to the reversal of the \$16 million reserve relating to the taxability of the AFMC and a \$9 million benefit associated with the structuring of a transfer of HBU properties to the taxable REIT subsidiary from the REIT.

Outlook

We are increasing our 2011 guidance as we now expect earnings of \$2.07 to \$2.15 per share, excluding special items, versus our prior guidance of \$1.90 to \$2.07 per share. The increase is primarily due to the third quarter property tax settlement and income tax reductions. Included in the updated guidance is a potential fourth quarter 2011 asset write-off of approximately \$6 million related to modifications of the 2008 Jesup mill consent order (the "consent order"), which we requested as part of the Jesup mill cellulose specialties expansion.

Table of Contents

Our full year 2011 financial guidance is subject to a number of variables and uncertainties, including those discussed under Item 2- Management's Discussion and Analysis of Financial Condition and Results of Operations, Forward - Looking Statements of this Form 10-Q and Item 1A - Risk Factors in our 2010 Annual Report on Form 10-K.

Liquidity and Capital Resources

Our operations have generally produced consistent cash flows and required limited capital resources. Short-term borrowings have helped fund cyclical in working capital needs and long-term debt has been used to fund major acquisitions.

Summary of Liquidity and Financing Commitments (in millions of dollars)

	As of September 30, 2011	As of December 31, 2010		
Cash and cash equivalents (a)	\$362	\$349		
Total debt	775	768		
Shareholders' equity	1,368	1,252		
Total capitalization (total debt plus equity)	2,143	2,020		
Debt to capital ratio	36	% 38		%

(a) Cash and cash equivalents consisted primarily of time deposits with original maturities of 90 days or less.

Cash Flows (in millions of dollars)

The following table summarizes our cash flows from operating, investing and financing activities for the nine months ended September 30:

	2011	2010
Cash provided by (used for):		
Operating activities	\$326	\$473
Investing activities	(181)	(103)
Financing activities	(133)	(40)

Cash Provided by Operating Activities

Cash provided by operating activities decreased mainly due to a cash refund of \$189 million related to the AFMC received in April 2010. Excluding the impact of this receipt, cash provided by operations increased \$42 million primarily due to higher earnings in our Performance Fibers and Forest Resources segments, partially offset by lower operating results in our Real Estate segment.

Cash Used for Investing Activities

Cash used for investing activities increased primarily due to \$94 million of strategic timberland acquisitions and \$15 million invested to date in the Jesup mill cellulose specialties expansion. This increase was partially offset by a decrease in restricted cash from the timing of like-kind exchange transactions and lower capital expenditures.

Cash Used for Financing Activities

Cash used for financing activities increased \$93 million mainly due to higher net debt borrowings in 2010. Additionally, 2011 dividend payments were 14 percent higher reflecting dividend increases in fourth quarter 2010 and third quarter 2011, partially offset by lower proceeds from the issuance of shares under incentive stock plans.

Stock Split and Dividend Increase

On July 22, 2011, the Company's Board of Directors approved a 3-for-2 stock split as well as an increase in the quarterly dividend per common share from \$0.36 per share to \$0.40 per share on a post-split basis. The additional shares were distributed on August 24, 2011 to shareholders of record as of August 10, 2011, and the dividend increase was effective starting with the third quarter dividend, which was paid on September 30, 2011, to shareholders of record as of September 16, 2011.

Table of Contents

Expected 2011 Expenditures

In May 2011, Rayonier's Board of Directors approved the conversion of our existing absorbent materials line in Jesup, Georgia to produce high purity cellulose specialties. The estimated cost of the project is approximately \$300 million over the next two to three years and may be funded by cash on hand or new debt. Expenditures in 2011 related to this project are forecast between \$45 million and \$50 million. Strategic timberland acquisitions through the nine months ended September 30, 2011 totaled \$94 million. As previously announced, we expect to close on a \$330 million timberland acquisition in fourth quarter 2011. This acquisition will initially be funded with cash on hand, our revolving credit facility and the assumption of the sellers' existing debt. We expect full year 2011 strategic timberland acquisitions to range between \$430 million and \$435 million. Capital expenditures (excluding timberland acquisitions and the Jesup mill cellulose specialties expansion) in 2011 are forecast to be approximately \$145 million compared to \$138 million in 2010.

Our 2011 dividend payments are expected to increase from \$165 million in 2010 to \$186 million assuming no change in the recently approved quarterly dividend rate of \$0.40 per share on a post-split basis. We have a \$93 million note payable which matures on December 31, 2011. While we expect to repay this note using cash on hand, we may issue new debt.

We made no discretionary pension contributions during the nine months ending September 30, 2011. We have no mandatory pension contributions and we do not expect to make any discretionary contributions in 2011. Cash tax payments for the nine months ending September 30, 2011 were \$5 million. Cash payments for income taxes in 2011 are anticipated to be between \$15 million and \$20 million. Expenditures related to dispositions and discontinued operations were \$7 million for the nine months ending September 30, 2011. Full year 2011 expenditures of approximately \$10 million are anticipated. See Note 10 — Liabilities for Dispositions and Discontinued Operations for further information.

Performance and Liquidity Indicators

The discussion below is presented to enhance the reader's understanding of our operating performance, liquidity, ability to generate cash and satisfy rating agency and creditor requirements. This information includes two measures of financial results: Earnings before Interest, Taxes, Depreciation, Depletion and Amortization ("EBITDA"), and Adjusted Cash Available for Distribution ("Adjusted CAD"). These measures are not defined by Generally Accepted Accounting Principles ("GAAP") and the discussion of EBITDA and Adjusted CAD is not intended to conflict with or change any of the GAAP disclosures described above. Management considers these measures to be important to estimate the enterprise and shareholder values of the Company as a whole and of its core segments, and for allocating capital resources. In addition, analysts, investors and creditors use these measures when analyzing our operating performance, financial condition and cash generating ability. Management uses EBITDA as a performance measure and Adjusted CAD as a liquidity measure. EBITDA is defined by the Securities and Exchange Commission. Adjusted CAD as defined, however, may not be comparable to similarly titled measures reported by other companies. We reconcile EBITDA to Net Income for the consolidated Company and Operating Income for the Segments, as those are the nearest GAAP measures for each. Below is a reconciliation of Net Income to EBITDA for the respective periods (in millions of dollars):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Net Income to EBITDA Reconciliation				
Net Income	\$ 105	\$ 63	\$ 220	\$ 158
Income tax (benefit) expense	(9) 17	18	30
Interest, net	12	12	37	37
Depreciation, depletion and amortization	39	39	102	116
EBITDA	\$ 147	\$ 131	\$ 377	\$ 341

Table of Contents

EBITDA by segment is a critical valuation measure used by our Chief Operating Decision Maker, existing shareholders and potential shareholders to measure how the Company is performing relative to the assets under management. EBITDA by segment for the respective periods was as follows (millions of dollars):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
EBITDA by Segment				
Forest Resources	\$28	\$24	\$82	\$75
Real Estate	34	40	51	73
Performance Fibers	91	76	262	194
Wood Products	(1) —	1	6
Other Operations	1	(1) 1	1
Corporate and other (a)	(6) (8) (20) (8
EBITDA	\$147	\$131	\$377	\$341

(a) The results for the nine months ended September 30, 2010 include a gain of \$12 million from the sale of a portion of our interest in the New Zealand JV.

For the three and nine months ended September 30, 2011, EBITDA was higher than the prior year periods due to higher operating results.

The following tables reconcile Operating Income by segment to EBITDA by segment (millions of dollars):

	Forest Resources	Real Estate	Performance Fibers	Wood Products	Other Operations	Corporate and Other	Total
Three Months Ended September 30, 2011							
Operating Income (Loss)	\$11	\$28	\$75	\$(1) \$1	\$(6) \$108
Add: Depreciation, depletion and amortization	17	6	16	—	—	—	39
EBITDA	\$28	\$34	\$91	\$(1) \$1	\$(6) \$147

Three Months Ended September 30, 2010							
Operating Income (Loss)	\$9	\$31	\$62	\$(1) \$(1) \$(8) \$92
Add: Depreciation, depletion and amortization	15	9	14	1	—	—	39
EBITDA	\$24	\$40	\$76	\$—	\$(1) \$(8) \$131

Nine Months Ended September 30, 2011							
Operating Income (Loss)	\$34	\$40	\$222	\$(1) \$1	\$(21) \$275
Add: Depreciation, depletion and amortization	48	11	40	2	—	1	102
EBITDA	\$82	\$51	\$262	\$1	\$1	\$(20) \$377

Nine Months Ended September 30, 2010							
Operating Income	\$26	\$52	\$152	\$3	\$1	\$(9) \$225
Add: Depreciation, depletion and amortization	49	21	42	3	—	1	116
EBITDA	\$75	\$73	\$194	\$6	\$1	\$(8) \$341

Adjusted CAD is a non-GAAP measure of cash generated during a period which is available for dividend distribution, repurchase of the Company's common shares, debt reduction and strategic acquisitions net of associated financing (e.g. realizing LKE tax benefits). We define CAD as Cash Provided by Operating Activities adjusted for capital spending, the tax benefits associated with certain strategic acquisitions, the change in committed cash, and other items which include cash provided by discontinued operations, proceeds from matured energy forward contracts, excess tax benefits on stock-based compensation and the change in capital expenditures purchased on account. Committed cash represents outstanding checks that have been drawn on our zero balance bank accounts but have not been paid. In compliance with SEC requirements for non-GAAP measures, we reduce CAD by mandatory debt repayments which results in the measure entitled "Adjusted CAD."

29

Table of Contents

Below is a reconciliation of Cash Provided by Operating Activities to Adjusted CAD (in millions of dollars):

	Nine Months Ended September 30,	
	2011	2010
Cash used for investing activities	\$(181)	\$(103)
Cash used for financing activities	\$(133)	\$(40)
Cash provided by operating activities	\$326	\$473
Capital expenditures (a)	(87)	(96)
Change in committed cash	—	12
Excess tax benefits on stock-based compensation	5	5
Other	(2)	6
CAD	242	400
Mandatory debt repayments	—	—
Adjusted CAD	\$242	\$400

(a) Capital expenditures exclude strategic capital. Through September 30, 2011, strategic capital totaled \$94 million for timberland acquisitions and \$15 million for the Jesup mill cellulose specialties expansion.

Adjusted CAD was lower in 2011 due to the April 2010 receipt of \$189 million related to the AFMC. Excluding this amount, 2011 adjusted CAD was \$31 million higher than 2010 primarily due to improved operating results. Adjusted CAD generated in any period is not necessarily indicative of the amounts that may be generated in future periods.

Liquidity Facilities

In April 2011, we entered into a five year \$300 million unsecured revolving credit facility, replacing the previous \$250 million credit facility which was scheduled to expire in August 2011. The new facility has a borrowing rate of LIBOR plus 105 basis points plus a facility fee of 20 basis points and expires in April 2016. In August 2011, we increased the revolving credit facility to \$450 million from \$300 million. The Company had \$370 million of available borrowings under this facility at September 30, 2011.

Both our ability to obtain financing and the related costs of borrowing are affected by our credit ratings, which are periodically reviewed by the rating agencies. In February 2011, Standard & Poor's Ratings Services raised its credit rating on Rayonier to "BBB+" from "BBB". In April 2011, Moody's affirmed its "Baa2" senior unsecured ratings of Rayonier and raised its ratings outlook to "Positive" from "Stable."

In connection with our installment notes and credit facility, covenants must be met, including ratios based on the covenant definition of EBITDA and ratios of cash flows to fixed charges. At September 30, 2011, we are in compliance with all of these covenants.

In addition to these financial covenants, the installment notes and credit facility include customary covenants that limit the incurrence of debt, the disposition of assets, and the making of certain payments between RFR and Rayonier among others. An asset sales covenant in the RFR installment note-related agreements requires us, subject to certain exceptions, to either reinvest cumulative timberland sales proceeds for individual sales greater than \$10 million (the "excess proceeds") in timberland-related investments and activities or, once the amount of excess proceeds not reinvested exceeds \$50 million, to offer the note holders prepayment of the notes ratably in the amount of the excess proceeds. The amount of excess proceeds was \$37.5 million and \$27.2 million at September 30, 2011 and December 31, 2010, respectively.

Contractual Financial Obligations and Off-Balance Sheet Arrangements

We have no material changes to the Contractual Financial Obligations table as presented in Item 7 - Management's Discussion and Analysis of Financial Condition and Results of Operations of our 2010 Annual Report on Form 10-K. See Note 9 - Guarantees for details on the letters of credit, surety bonds and guarantees as of September 30, 2011.

New or Recently Adopted Accounting Pronouncements

For information on new or recently adopted accounting pronouncements, see Note 1 - Basis of Presentation and New Accounting Pronouncements.

30

Table of Contents

Sales Volumes by Segment:

	Three Months Ended September		Nine Months Ended September	
	30,		30,	
	2011	2010	2011	2010
Forest Resources — in thousands of short green tons				
Atlantic	1,056	924	2,563	2,982
Gulf States	301	326	946	1,125
Northern	409	369	1,321	1,083
Total	1,766	1,619	4,830	5,190
Real Estate—acres sold				
Development	31	56	138	431
Rural	2,946	10,242	12,411	15,192
Non-Strategic Timberlands	6,814	12,912	8,040	43,134
Total Acres Sold	9,791	23,210	20,589	58,757
Performance Fibers				
Sales volume — in thousands of metric tons				
Cellulose specialties	127	131	363	357
Absorbent materials	56	67	165	179
Total	183	198	528	536
Wood Products				
Lumber sales volume — in millions of board feet	66	60	192	180

Table of Contents

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market and Other Economic Risks

Our exposures to market risk have not changed materially since December 31, 2010. For quantitative and qualitative disclosures about market risk, see Item 7A - Quantitative and Qualitative Disclosures about Market Risk in our 2010 Annual Report on Form 10-K.

Item 4. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

Rayonier management is responsible for establishing and maintaining adequate disclosure controls and procedures. Disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 (the "Exchange Act")), are designed with the objective of ensuring that information required to be disclosed by the Company in reports filed under the Exchange Act, such as this quarterly report on Form 10-Q, is (1) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and (2) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Because of the inherent limitations in all control systems, no control evaluation can provide absolute assurance that all control exceptions and instances of fraud have been prevented or detected on a timely basis. Even systems determined to be effective can provide only reasonable assurance that their objectives are achieved.

Based on an evaluation of our disclosure controls and procedures as of the end of the period covered by this quarterly report on Form 10-Q, our management, including the Chief Executive Officer and Chief Financial Officer, concluded that the design and operation of the disclosure controls and procedures were effective as of September 30, 2011.

In the quarter ended September 30, 2011, based upon the evaluation required by paragraph (d) of SEC Rule 13a-15, there were no changes in our internal control over financial reporting that would materially affect or are reasonably likely to materially affect our internal control over financial reporting.

Table of Contents

PART II. OTHER INFORMATION

Item 6. EXHIBITS

3.1	Amended and Restated Articles of Incorporation	Incorporated by reference to Exhibit 3.1 to the Registrant's May 25, 2010 Form 8-K
3.2	Bylaws	Incorporated by reference to Exhibit 3.2 to the Registrant's October 21, 2009 Form 8-K
10.1	Rayonier Incentive Stock Plan, as ratified	Filed herewith
10.2	Purchase and Sale Agreement dated as of September 16, 2011 between Joshua Timberlands LLC, as Seller and Rayonier Inc., as Buyer	Filed herewith
10.3	Purchase and Sale Agreement dated as of September 16, 2011 between Oklahoma Timber, LLC, as Seller and Rayonier Inc., as Buyer	Filed herewith
10.4	Incremental Assumption Agreement dated August 30, 2011 among Rayonier Inc., Rayonier TRS Holdings Inc., Rayonier Operating Company LLC and Rayonier Forest Resources, L.P., as Borrowers, Credit Suisse AG as Administrative Agent and Credit Suisse Securities (USA) LLC, as Sole Lead Arranger and Sole Bookrunner	Filed herewith
31.1	Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act	Filed herewith
31.2	Certification of the Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act	Filed herewith
32	Certification pursuant to Section 906 of the Sarbanes-Oxley Act	Furnished herewith
101	The following financial information from our Quarterly Report on Form 10-Q for the fiscal quarter ended September 30, 2011, formatted in Extensible Business Reporting Language ("XBRL"), includes: (i) the Condensed Consolidated Statements of Income and Comprehensive Income for the Three and Nine Months Ended September 30, 2011 and 2010; (ii) the Condensed Consolidated Balance Sheets as of September 30, 2011 and December 31, 2010 (iii) the Condensed Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2011 and 2010; and (iv) the Notes to Condensed Consolidated Financial Statements.	Furnished herewith pursuant to Rule 406T of Regulation S-T

Table of Contents

SIGNATURE

Pursuant to the requirements of Section 13 of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

RAYONIER INC.

By: /S/ HANS E. VANDEN NOORT

Hans E. Vanden Noort

Senior Vice President and Chief Financial Officer

(Principal Financial Officer and Principal Accounting Officer)

October 28, 2011