

SHERWIN WILLIAMS CO  
Form 10-Q  
April 27, 2016

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549

FORM 10-Q

(Mark One)

☒ Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.

For the Period Ended March 31, 2016

or

☐ Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-04851

THE SHERWIN-WILLIAMS COMPANY  
(Exact name of registrant as specified in its charter)

|                                                                   |                                         |
|-------------------------------------------------------------------|-----------------------------------------|
| OHIO                                                              | 34-0526850                              |
| (State or other jurisdiction of<br>incorporation or organization) | (I.R.S. Employer<br>Identification No.) |

|                                                     |            |
|-----------------------------------------------------|------------|
| 101 West Prospect Avenue,<br>Cleveland, Ohio        | 44115-1075 |
| (Address of principal executive offices)            | (Zip Code) |
| (216) 566-2000                                      |            |
| (Registrant's telephone number including area code) |            |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one:)

|                         |                                     |                   |                          |
|-------------------------|-------------------------------------|-------------------|--------------------------|
| Large accelerated filer | <input checked="" type="checkbox"/> | Accelerated filer | <input type="checkbox"/> |
|-------------------------|-------------------------------------|-------------------|--------------------------|

|                       |                          |                                               |                           |                          |
|-----------------------|--------------------------|-----------------------------------------------|---------------------------|--------------------------|
| Non-accelerated filer | <input type="checkbox"/> | (Do not check if a smaller reporting company) | Smaller reporting company | <input type="checkbox"/> |
|-----------------------|--------------------------|-----------------------------------------------|---------------------------|--------------------------|

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date.

Common Stock, \$1.00 Par Value – 92,495,113 shares as of March 31, 2016.

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

## THE SHERWIN-WILLIAMS COMPANY AND SUBSIDIARIES

## STATEMENTS OF CONSOLIDATED INCOME AND COMPREHENSIVE INCOME (UNAUDITED)

Thousands of dollars, except per share data

|                                                      | Three Months Ended |             |
|------------------------------------------------------|--------------------|-------------|
|                                                      | March 31,          |             |
|                                                      | 2016               | 2015        |
| Net sales                                            | \$2,574,024        | \$2,450,284 |
| Cost of goods sold                                   | 1,312,279          | 1,317,835   |
| Gross profit                                         | 1,261,745          | 1,132,449   |
| Percent to net sales                                 | 49.0               | % 46.2 %    |
| Selling, general and administrative expenses         | 1,002,355          | 929,197     |
| Percent to net sales                                 | 38.9               | % 37.9 %    |
| Other general expense (income) - net                 | 17,554             | (1,673 )    |
| Interest expense                                     | 25,732             | 12,351      |
| Interest and net investment income                   | (487 )             | (422 )      |
| Other expense (income) - net                         | 226                | (245 )      |
| Income before income taxes                           | 216,365            | 193,241     |
| Income taxes                                         | 69,237             | 61,837      |
| Net income                                           | \$147,128          | \$131,404   |
| Net income per common share:                         |                    |             |
| Basic                                                | \$1.61             | \$1.42      |
| Diluted                                              | \$1.57             | \$1.38      |
| Average shares outstanding - basic                   | 91,475,860         | 92,740,059  |
| Average shares and equivalents outstanding - diluted | 93,548,234         | 95,278,725  |
| Comprehensive income                                 | \$166,138          | \$75,057    |

See notes to condensed consolidated financial statements.

THE SHERWIN-WILLIAMS COMPANY AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS (UNAUDITED)

Thousands of dollars

|                                                                        | March 31,<br>2016 | December 31,<br>2015 | March 31,<br>2015 |
|------------------------------------------------------------------------|-------------------|----------------------|-------------------|
| Assets                                                                 |                   |                      |                   |
| Current assets:                                                        |                   |                      |                   |
| Cash and cash equivalents                                              | \$70,548          | \$205,744            | \$64,013          |
| Accounts receivable, less allowance                                    | 1,290,749         | 1,114,275            | 1,234,612         |
| Inventories:                                                           |                   |                      |                   |
| Finished goods                                                         | 972,037           | 840,603              | 981,334           |
| Work in process and raw materials                                      | 175,324           | 177,927              | 179,916           |
|                                                                        | 1,147,361         | 1,018,530            | 1,161,250         |
| Deferred income taxes                                                  | 97,562            | 87,883               | 107,869           |
| Other current assets                                                   | 282,405           | 230,748              | 196,832           |
| Total current assets                                                   | 2,888,625         | 2,657,180            | 2,764,576         |
| Goodwill                                                               | 1,147,047         | 1,143,333            | 1,149,121         |
| Intangible assets                                                      | 250,574           | 255,371              | 277,919           |
| Deferred pension assets                                                | 246,035           | 244,882              | 250,463           |
| Other assets                                                           | 449,003           | 436,309              | 412,335           |
| Property, plant and equipment:                                         |                   |                      |                   |
| Land                                                                   | 120,568           | 119,530              | 121,626           |
| Buildings                                                              | 704,594           | 696,202              | 691,541           |
| Machinery and equipment                                                | 2,071,637         | 2,026,617            | 1,946,261         |
| Construction in progress                                               | 89,839            | 81,082               | 63,419            |
|                                                                        | 2,986,638         | 2,923,431            | 2,822,847         |
| Less allowances for depreciation                                       | 1,929,613         | 1,881,569            | 1,824,415         |
|                                                                        | 1,057,025         | 1,041,862            | 998,432           |
| Total Assets                                                           | \$6,038,309       | \$5,778,937          | \$5,852,846       |
| Liabilities and Shareholders' Equity                                   |                   |                      |                   |
| Current liabilities:                                                   |                   |                      |                   |
| Short-term borrowings                                                  | \$128,675         | \$39,462             | \$1,405,369       |
| Accounts payable                                                       | 1,152,923         | 1,157,561            | 1,174,840         |
| Compensation and taxes withheld                                        | 284,860           | 338,256              | 249,707           |
| Accrued taxes                                                          | 115,403           | 81,146               | 77,602            |
| Current portion of long-term debt                                      | 2,179             | 3,154                | 3,143             |
| Other accruals                                                         | 578,521           | 522,280              | 468,384           |
| Total current liabilities                                              | 2,262,561         | 2,141,859            | 3,379,045         |
| Long-term debt                                                         | 1,908,774         | 1,907,278            | 1,116,337         |
| Postretirement benefits other than pensions                            | 250,168           | 248,523              | 278,771           |
| Other long-term liabilities                                            | 615,983           | 613,367              | 609,521           |
| Shareholders' equity:                                                  |                   |                      |                   |
| Common stock—\$1.00 par value:                                         |                   |                      |                   |
| 92,495,113, 92,246,525 and 93,186,295 shares outstanding               |                   |                      |                   |
| at March 31, 2016, December 31, 2015 and March, 31, 2015, respectively | 116,043           | 115,761              | 115,118           |
| Other capital                                                          | 2,390,389         | 2,330,426            | 2,187,144         |
| Retained earnings                                                      | 3,298,270         | 3,228,876            | 2,493,469         |
| Treasury stock, at cost                                                | (4,235,794 )      | (4,220,058 )         | (3,798,254 )      |

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|                                            |             |              |              |
|--------------------------------------------|-------------|--------------|--------------|
| Cumulative other comprehensive loss        | (568,085 )  | (587,095 )   | (528,305 )   |
| Total shareholders' equity                 | 1,000,823   | 867,910      | 469,172      |
| Total Liabilities and Shareholders' Equity | \$6,038,309 | \$ 5,778,937 | \$ 5,852,846 |

See notes to condensed consolidated financial statements.

THE SHERWIN-WILLIAMS COMPANY AND SUBSIDIARIES  
CONDENSED STATEMENTS OF CONSOLIDATED CASH FLOWS (UNAUDITED)

Thousands of dollars

|                                                                     | Three Months Ended |                |
|---------------------------------------------------------------------|--------------------|----------------|
|                                                                     | March 31, 2016     | March 31, 2015 |
| <b>OPERATING ACTIVITIES</b>                                         |                    |                |
| Net income                                                          | \$ 147,128         | \$ 131,404     |
| Adjustments to reconcile net income to net operating cash:          |                    |                |
| Depreciation                                                        | 42,895             | 42,500         |
| Amortization of intangible assets                                   | 5,782              | 6,905          |
| Stock-based compensation expense                                    | 15,765             | 18,079         |
| Amortization of credit facility and debt issuance costs             | 6,656              | 1,083          |
| Provisions for qualified exit costs                                 | 1,126              | 761            |
| Provisions for environmental-related matters                        | 18,029             | 1,050          |
| Defined benefit pension plans net cost                              | 6,992              | 1,787          |
| Net increase in postretirement liability                            | 961                | (111 )         |
| Other                                                               | (147 )             | (3,785 )       |
| Change in working capital accounts - net                            | (298,341 )         | (254,221 )     |
| Costs incurred for environmental-related matters                    | (5,036 )           | (2,875 )       |
| Costs incurred for qualified exit costs                             | (2,868 )           | (1,966 )       |
| Other                                                               | (18,749 )          | 4,321          |
| Net operating cash                                                  | (79,807 )          | (55,068 )      |
| <b>INVESTING ACTIVITIES</b>                                         |                    |                |
| Capital expenditures                                                | (51,999 )          | (42,903 )      |
| Proceeds from sale of assets                                        | 988                | 6,677          |
| Increase in other investments                                       | (10,526 )          | (56 )          |
| Net investing cash                                                  | (61,537 )          | (36,282 )      |
| <b>FINANCING ACTIVITIES</b>                                         |                    |                |
| Net increase in short-term borrowings                               | 85,770             | 731,733        |
| Payments of long-term debt                                          | —                  | (96 )          |
| Payments for credit facility and debt issuance costs                | (41,850 )          | —              |
| Payments of cash dividends                                          | (77,734 )          | (62,609 )      |
| Proceeds from stock options exercised                               | 19,717             | 37,494         |
| Income tax effect of stock-based compensation exercises and vesting | 24,762             | 52,632         |
| Treasury stock purchased                                            | —                  | (614,911 )     |
| Other                                                               | (16,597 )          | (33,108 )      |
| Net financing cash                                                  | (5,932 )           | 111,135        |
| Effect of exchange rate changes on cash                             | 12,080             | 3,496          |
| Net (decrease) increase in cash and cash equivalents                | (135,196 )         | 23,281         |
| Cash and cash equivalents at beginning of year                      | 205,744            | 40,732         |
| Cash and cash equivalents at end of period                          | \$ 70,548          | \$ 64,013      |
| Income taxes paid                                                   | \$ 23,155          | \$ 16,044      |
| Interest paid                                                       | 30,552             | 9,381          |

See notes to condensed consolidated financial statements.



THE SHERWIN-WILLIAMS COMPANY AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

Periods ended March 31, 2016 and 2015

NOTE 1—BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (GAAP) for interim financial information and the instructions to Form 10-Q. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included.

There have been no significant changes in critical accounting policies since December 31, 2015. Accounting estimates were revised as necessary during the first three months of 2016 based on new information and changes in facts and circumstances. Certain amounts in the 2015 condensed consolidated financial statements have been reclassified to conform to the 2016 presentation.

The Company primarily uses the last-in, first-out (LIFO) method of valuing inventory. An actual valuation of inventory under the LIFO method can be made only at the end of each year based on the inventory levels and costs at that time. Accordingly, interim LIFO calculations are based on management's estimates of expected year-end inventory levels and costs are subject to the final year-end LIFO inventory valuation. In addition, interim inventory levels include management's estimates of annual inventory losses due to shrinkage and other factors. The final year-end valuation of inventory is based on an annual physical inventory count performed during the fourth quarter. For further information on inventory valuations and other matters, refer to the consolidated financial statements and footnotes thereto included in the Company's Form 10-K for the year ended December 31, 2015.

The consolidated results for the three months ended March 31, 2016 are not necessarily indicative of the results to be expected for the year ending December 31, 2016.

NOTE 2—IMPACT OF RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

Effective January 1, 2016, the Company adopted the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2015-03, "Simplifying the Presentation of Debt Issuance Costs," which requires companies to present debt issuance costs associated with a debt liability as a deduction from the carrying amount of that debt liability on the balance sheet rather than being capitalized as an asset. The adoption of this ASU did not have a material effect on the Company's results of operations, financial condition or liquidity.

In March 2016, the FASB issued ASU No. 2016-09 "Improvements to Employee Share-Based Payment Accounting," which changes certain aspects of share-based compensation accounting, including the income tax consequences, classification of awards as either equity or liabilities and classification on the statement of cash flows. The new standard is effective for interim and annual periods beginning after December 15, 2016 with early adoption permitted. The Company is currently in the process of evaluating the impact of this standard.

In February 2016, the FASB issued ASU No. 2016-02, "Leases," which consists of a comprehensive lease accounting standard. Under the new standard, assets and liabilities arising from most leases will be recognized on the balance sheet. Leases will be classified as either operating or financing, and the lease classification will determine whether expense is recognized on a straight line basis (operating leases) or based on an effective interest method (financing leases). The new standard is effective for interim and annual periods beginning after December 15, 2018. A modified retrospective transition approach is required with certain practical expedients available. The Company is currently in the process of evaluating the impact of this standard.

In January 2016, the FASB issued ASU No. 2016-01, "Recognition and Measurement of Financial Assets and Financial Liabilities," which amends the guidance for certain aspects of recognition, measurement and disclosure of financial instruments. The standard is effective for interim and annual periods beginning after December 31, 2017, and early adoption is not permitted. The Company is in the process of evaluating the impact of the standard.

In November 2015, the FASB issued ASU No. 2015-17, "Balance Sheet Classification of Deferred Taxes," which eliminates the requirement for separate presentation of current and non-current portions of deferred tax. All deferred tax assets and deferred tax liabilities will be presented as non-current on the balance sheet. The standard is effective for interim and annual periods beginning after December 15, 2016. Either retrospective or prospective presentation

can be used. The Company will adopt ASU

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No. 2016-17 as required. The ASU will not have a material effect on the Company's results of operations, financial condition or liquidity.

In May 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers," which consists of a comprehensive revenue recognition standard that will supersede nearly all existing revenue recognition guidance under U.S. GAAP. The issuance of ASU No. 2015-14 in August 2015 delays the effective date of the standard to interim and annual periods beginning after December 15, 2017. Either full retrospective adoption or modified retrospective adoption is permitted. The Company is in the process of evaluating the impact of the standard.

#### NOTE 3—DIVIDENDS

Dividends paid on common stock during the first quarter of 2016 and 2015 were \$.84 per common share and \$.67 per common share, respectively.

#### NOTE 4—CHANGES IN CUMULATIVE OTHER COMPREHENSIVE LOSS

The following tables summarize the changes in Cumulative other comprehensive loss for the three months ended March 31, 2016 and 2015:

| (Thousands of dollars)                                            | Foreign<br>Currency<br>Translation<br>Adjustments | Pension and<br>Other<br>Postretirement<br>Benefit<br>Adjustments | Unrealized Net<br>(Losses) Gains<br>on<br>Available-for-Sale<br>Securities | Unrealized Net<br>Losses on<br>Cash Flow<br>Hedges | Total<br>Cumulative<br>Other<br>Comprehensive<br>(Loss) Income |
|-------------------------------------------------------------------|---------------------------------------------------|------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------------|
| Balance at December 31, 2015                                      | \$(482,629 )                                      | \$(104,346 )                                                     | \$ (120 )                                                                  |                                                    | \$ (587,095 )                                                  |
| Amounts recognized in Other comprehensive loss <sup>(1)</sup>     | 33,546                                            |                                                                  | (42 )                                                                      | \$(14,682 )                                        | 18,822                                                         |
| Amounts reclassified from Other comprehensive loss <sup>(2)</sup> |                                                   | 168                                                              | 20                                                                         |                                                    | 188                                                            |
| Net change                                                        | 33,546                                            | 168                                                              | (22 )                                                                      | (14,682 )                                          | 19,010                                                         |
| Balance at March 31, 2016                                         | \$(449,083 )                                      | \$(104,178 )                                                     | \$ (142 )                                                                  | \$(14,682 )                                        | \$ (568,085 )                                                  |

<sup>(1)</sup> Net of taxes of \$25 for unrealized net losses on available-for-sale securities and \$9,075 for unrealized net losses on cash flow hedges.

<sup>(2)</sup> Net of taxes of \$(3) for pension and other postretirement benefit adjustments and \$(12) for realized losses on the sale of available-for-sale securities.

| (Thousands of dollars)                                            | Foreign<br>Currency<br>Translation<br>Adjustments | Pension and<br>Other<br>Postretirement<br>Benefit<br>Adjustments | Unrealized Net<br>Gains (Losses) on<br>Available-for-Sale<br>Securities | Total<br>Cumulative<br>Other<br>Comprehensive<br>Loss |
|-------------------------------------------------------------------|---------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------|
| Balance at December 31, 2014                                      | \$ (354,384 )                                     | \$ (118,167 )                                                    | \$ 593                                                                  | \$ (471,958 )                                         |
| Amounts recognized in Other comprehensive loss <sup>(3)</sup>     | (56,776 )                                         |                                                                  | (132 )                                                                  | (56,908 )                                             |
| Amounts reclassified from Other comprehensive loss <sup>(4)</sup> |                                                   | 570                                                              | (9 )                                                                    | 561                                                   |
| Net change                                                        | (56,776 )                                         | 570                                                              | (141 )                                                                  | (56,347 )                                             |
| Balance at March 31, 2015                                         | \$ (411,160 )                                     | \$ (117,597 )                                                    | \$ 452                                                                  | \$ (528,305 )                                         |

<sup>(3)</sup> Net of taxes of \$81 for unrealized net losses on available-for-sale securities.

<sup>(4)</sup> Net of taxes of \$(206) for pension and other postretirement benefit adjustments and \$4 for realized gains on the sale of available-for-sale securities.

#### NOTE 5—PRODUCT WARRANTIES

Changes in the Company's accrual for product warranty claims during the first three months of 2016 and 2015, including customer satisfaction settlements, were as follows:

| (Thousands of dollars) | 2016     | 2015     |
|------------------------|----------|----------|
| Balance at January 1   | \$31,878 | \$27,723 |
| Charges to expense     | 5,541    | 5,146    |
| Settlements            | (5,135 ) | (6,721 ) |
| Balance at March 31    | \$32,284 | \$26,148 |

For further details on the Company's accrual for product warranty claims, see Note 1 to the Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2015.

#### NOTE 6—EXIT OR DISPOSAL ACTIVITIES

Liabilities associated with exit or disposal activities are recognized as incurred in accordance with the Exit or Disposal Cost Obligations Topic of the ASC. Qualified exit costs primarily include post-closure rent expenses, incremental post-closure costs and costs of employee terminations. Adjustments may be made to liabilities accrued for qualified exit costs if information becomes available upon which more accurate amounts can be reasonably estimated.

Concurrently, property, plant and equipment is tested for impairment in accordance with the Property, Plant and Equipment Topic of the ASC, and if impairment exists, the carrying value of the related assets is reduced to estimated fair value. Additional impairment may be recorded for subsequent revisions in estimated fair value.

In the three months ended March 31, 2016, seven stores in the Paint Stores Group, one branch in the Global Finishes Group and one facility in the Consumer Group were closed due to lower demand or redundancy.

The following table summarizes the activity and remaining liabilities associated with qualified exit costs at March 31, 2016:

(Thousands of dollars)

| Exit Plan                                                        | Balance at<br>December<br>31, 2015 | Provisions<br>in Cost of<br>goods<br>sold or<br>SG&A | Actual<br>expenditures<br>charged to<br>accrual | Balance<br>at<br>March<br>31,<br>2016 |
|------------------------------------------------------------------|------------------------------------|------------------------------------------------------|-------------------------------------------------|---------------------------------------|
| Consumer Group facilities shutdown in 2016:                      |                                    |                                                      |                                                 |                                       |
| Severance and related costs                                      |                                    | \$ 116                                               |                                                 | \$ 116                                |
| Paint Stores Group stores shutdown in 2015:                      |                                    |                                                      |                                                 |                                       |
| Other qualified exit costs                                       | \$ 12                              |                                                      | \$ (12 )                                        |                                       |
| Global Finishes Group exit of a business in 2015:                |                                    |                                                      |                                                 |                                       |
| Severance and related costs                                      | 1,096                              |                                                      | (130 )                                          | 966                                   |
| Other qualified exit costs                                       | 2,750                              | 580                                                  | (1,654 )                                        | 1,676                                 |
| Paint Stores Group stores shutdown in 2014:                      |                                    |                                                      |                                                 |                                       |
| Other qualified exit costs                                       | 184                                |                                                      | (93 )                                           | 91                                    |
| Consumer Group facilities shutdown in 2014:                      |                                    |                                                      |                                                 |                                       |
| Severance and related costs                                      | 445                                |                                                      | (42 )                                           | 403                                   |
| Other qualified exit costs                                       | 52                                 |                                                      | (39 )                                           | 13                                    |
| Global Finishes Group exit of business in 2014:                  |                                    |                                                      |                                                 |                                       |
| Severance and related costs                                      | 430                                |                                                      | (430 )                                          |                                       |
| Other qualified exit costs                                       | 353                                | 430                                                  | (247 )                                          | 536                                   |
| Other qualified exit costs for facilities shutdown prior to 2014 | 1,755                              |                                                      | (221 )                                          | 1,534                                 |
| Totals                                                           | \$ 7,077                           | \$ 1,126                                             | \$ (2,868 )                                     | \$ 5,335                              |

For further details on the Company's exit or disposal activities, see Note 5 to the Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2015.

**NOTE 7—HEALTH CARE, PENSION AND OTHER BENEFITS**

Shown below are the components of the Company's net periodic benefit cost (credit) for domestic defined benefit pension plans, foreign defined benefit pension plans and postretirement benefits other than pensions:

| (Thousands of dollars)              | Domestic<br>Defined<br>Benefit Pension<br>Plans |          | Foreign Defined<br>Benefit Pension<br>Plans |          | Postretirement<br>Benefits Other<br>than<br>Pensions |          |
|-------------------------------------|-------------------------------------------------|----------|---------------------------------------------|----------|------------------------------------------------------|----------|
|                                     | 2016                                            | 2015     | 2016                                        | 2015     | 2016                                                 | 2015     |
| Three Months Ended March 31:        |                                                 |          |                                             |          |                                                      |          |
| Net periodic benefit cost (credit): |                                                 |          |                                             |          |                                                      |          |
| Service cost                        | \$5,489                                         | \$5,754  | \$1,341                                     | \$1,325  | \$561                                                | \$621    |
| Interest cost                       | 6,643                                           | 6,237    | 2,080                                       | 2,271    | 2,752                                                | 2,795    |
| Expected return on assets           | (12,567)                                        | (13,024) | (1,846 )                                    | (2,431 ) |                                                      |          |
| Amortization of:                    |                                                 |          |                                             |          |                                                      |          |
| Prior service cost (credit)         | 301                                             | 327      |                                             |          | (1,645 )                                             | (1,132 ) |
| Actuarial loss                      | 1,152                                           | 843      | 361                                         | 485      |                                                      | 253      |
| Settlement costs                    |                                                 |          | 4,038                                       |          |                                                      |          |
| Net periodic benefit cost (credit)  | \$1,018                                         | \$137    | \$5,974                                     | \$1,650  | \$1,668                                              | \$2,537  |

The settlement charge recognized in the first quarter of 2016 relates to the wind up of an acquired Canada plan. For further details on the Company's health care, pension and other benefits, see Note 6 to the Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2015.

#### NOTE 8—OTHER LONG-TERM LIABILITIES

The Company initially provides for estimated costs of environmental-related activities relating to its past operations and third party sites for which commitments or clean-up plans have been developed and when such costs can be reasonably estimated based on industry standards and professional judgment. These estimated costs are determined based on currently available facts regarding each site. If the best estimate of costs can only be identified as a range and no specific amount within that range can be determined more likely than any other amount within the range, the minimum of the range is provided. At March 31, 2016, the unaccrued maximum of the estimated range of possible outcomes is \$84.5 million higher than the minimum.

The Company continuously assesses its potential liability for investigation and remediation-related activities and adjusts its environmental-related accruals as information becomes available upon which more accurate costs can be reasonably estimated and as additional accounting guidelines are issued. Actual costs incurred may vary from these estimates due to the inherent uncertainties involved including, among others, the number and financial condition of parties involved with respect to any given site, the volumetric contribution which may be attributed to the Company relative to that attributed to other parties, the nature and magnitude of the wastes involved, the various technologies that can be used for remediation and the determination of acceptable remediation with respect to a particular site.

Included in Other long-term liabilities at March 31, 2016 and 2015 were accruals for extended environmental-related activities of \$143.4 million and \$112.9 million, respectively. Estimated costs of current investigation and remediation activities of \$22.5 million and \$16.9 million are included in Other accruals at March 31, 2016 and 2015, respectively. Three of the Company's currently and formerly owned manufacturing sites account for the majority of the accrual for environmental-related activities and the unaccrued maximum of the estimated range of possible outcomes at March 31, 2016. At March 31, 2016, \$129.5 million, or 78.0 percent of the total accrual, related directly to these three sites. In the aggregate unaccrued maximum of \$84.5 million at March 31, 2016, \$61.2 million, or 72.4 percent, related to the three manufacturing sites. While environmental investigations and remedial actions are in different stages at these sites, additional investigations, remedial actions and monitoring will likely be required at each site.

Management cannot presently estimate the ultimate potential loss contingencies related to these sites or other less significant sites until such time as a substantial portion of the investigation at the sites is completed and remedial action plans are developed. In the event any future loss contingency significantly exceeds the current amount accrued, the recording of the ultimate liability may result in a material impact on net income for the annual or interim period during which the additional costs are accrued. Management does not believe that any potential liability ultimately attributed to the Company for its environmental-related matters will have a material adverse effect on the Company's financial condition, liquidity, or cash flow due to the extended period of time during which environmental investigation and remediation takes place. An estimate of the potential impact on the Company's operations cannot be made due to the aforementioned uncertainties.

Management expects these contingent environmental-related liabilities to be resolved over an extended period of time. Management is unable to provide a more specific time frame due to the indefinite amount of time to conduct investigation activities at any site, the indefinite amount of time to obtain environmental agency approval, as necessary, with respect to investigation and remediation activities, and the indefinite amount of time necessary to conduct remediation activities.

For further details on the Company's Other long-term liabilities, see Note 8 to the Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2015.

#### NOTE 9 – LITIGATION

In the course of its business, the Company is subject to a variety of claims and lawsuits, including, but not limited to, litigation relating to product liability and warranty, personal injury, environmental, intellectual property, commercial, contractual and antitrust claims that are inherently subject to many uncertainties regarding the possibility of a loss to the Company. These uncertainties will ultimately be resolved when one or more future events occur or fail to occur confirming the incurrence of a liability or the reduction of a liability. In accordance with the Contingencies Topic of the ASC, the Company accrues for these contingencies by a charge to income when it is both probable that one or more future events will occur confirming the fact of a loss and the amount of the loss can be reasonably estimated. In the event that the Company's loss contingency is ultimately determined to be significantly higher than currently

accrued, the recording of the additional liability may result in a material impact on the Company's results of operations, liquidity or financial condition for the annual or interim period during which such additional liability is accrued. In those cases where no accrual is recorded because it is not probable that a liability has been incurred and the amount of any such loss cannot be reasonably estimated, any potential liability ultimately determined to be attributable to the Company may result in a material impact on the Company's results of operations, liquidity or financial condition for the annual or interim period during which such liability is accrued. In those cases where no accrual is recorded or

exposure to loss exists in excess of the amount accrued, the Contingencies Topic of the ASC requires disclosure of the contingency when there is a reasonable possibility that a loss or additional loss may have been incurred.

Lead pigment and lead-based paint litigation. The Company's past operations included the manufacture and sale of lead pigments and lead-based paints. The Company, along with other companies, is and has been a defendant in a number of legal proceedings, including individual personal injury actions, purported class actions, and actions brought by various counties, cities, school districts and other government-related entities, arising from the manufacture and sale of lead pigments and lead-based paints. The plaintiffs' claims have been based upon various legal theories, including negligence, strict liability, breach of warranty, negligent misrepresentations and omissions, fraudulent misrepresentations and omissions, concert of action, civil conspiracy, violations of unfair trade practice and consumer protection laws, enterprise liability, market share liability, public nuisance, unjust enrichment and other theories. The plaintiffs seek various damages and relief, including personal injury and property damage, costs relating to the detection and abatement of lead-based paint from buildings, costs associated with a public education campaign, medical monitoring costs and others. The Company has also been a defendant in legal proceedings arising from the manufacture and sale of non-lead-based paints that seek recovery based upon various legal theories, including the failure to adequately warn of potential exposure to lead during surface preparation when using non-lead-based paint on surfaces previously painted with lead-based paint. The Company believes that the litigation brought to date is without merit or subject to meritorious defenses and is vigorously defending such litigation. The Company has not settled any material lead pigment or lead-based paint litigation. The Company expects that additional lead pigment and lead-based paint litigation may be filed against the Company in the future asserting similar or different legal theories and seeking similar or different types of damages and relief.

Notwithstanding the Company's views on the merits, litigation is inherently subject to many uncertainties, and the Company ultimately may not prevail. Adverse court rulings or determinations of liability, among other factors, could affect the lead pigment and lead-based paint litigation against the Company and encourage an increase in the number and nature of future claims and proceedings. In addition, from time to time, various legislation and administrative regulations have been enacted, promulgated or proposed to impose obligations on present and former manufacturers of lead pigments and lead-based paints respecting asserted health concerns associated with such products or to overturn the effect of court decisions in which the Company and other manufacturers have been successful.

Due to the uncertainties involved, management is unable to predict the outcome of the lead pigment and lead-based paint litigation, the number or nature of possible future claims and proceedings or the effect that any legislation and/or administrative regulations may have on the litigation or against the Company. In addition, management cannot reasonably determine the scope or amount of the potential costs and liabilities related to such litigation, or resulting from any such legislation and regulations. The Company has not accrued any amounts for such litigation. With respect to such litigation, including the public nuisance litigation, the Company does not believe that it is probable that a loss has occurred, and it is not possible to estimate the range of potential losses as there is no prior history of a loss of this nature and there is no substantive information upon which an estimate could be based. In addition, any potential liability that may result from any changes to legislation and regulations cannot reasonably be estimated. In the event any significant liability is determined to be attributable to the Company relating to such litigation, the recording of the liability may result in a material impact on net income for the annual or interim period during which such liability is accrued. Additionally, due to the uncertainties associated with the amount of any such liability and/or the nature of any other remedy which may be imposed in such litigation, any potential liability determined to be attributable to the Company arising out of such litigation may have a material adverse effect on the Company's results of operations, liquidity or financial condition. An estimate of the potential impact on the Company's results of operations, liquidity or financial condition cannot be made due to the aforementioned uncertainties.

Public nuisance claim litigation. The Company and other companies are or were defendants in legal proceedings seeking recovery based on public nuisance liability theories, among other theories, brought by the State of Rhode Island, the City of St. Louis, Missouri, various cities and counties in the State of New Jersey, various cities in the State of Ohio and the State of Ohio, the City of Chicago, Illinois, the City of Milwaukee, Wisconsin and the County of Santa Clara, California and other public entities in the State of California. Except for the Santa Clara County, California proceeding, all of these legal proceedings have been concluded in favor of the Company and other



defendants at various stages in the proceedings.

The proceedings initiated by the State of Rhode Island included two jury trials. At the conclusion of the second trial, the jury returned a verdict finding that (i) the cumulative presence of lead pigment in paints and coatings on buildings in the State of Rhode Island constitutes a public nuisance, (ii) the Company, along with two other defendants, caused or substantially contributed to the creation of the public nuisance and (iii) the Company and two other defendants should be ordered to abate the public nuisance. The Company and two other defendants appealed and, on July 1, 2008, the Rhode Island Supreme Court, among other determinations, reversed the judgment of abatement with respect to the Company and two other defendants. The Rhode Island Supreme Court's decision reversed the public nuisance liability judgment against the Company on the basis that the complaint failed to state a public nuisance claim as a matter of law.

The Santa Clara County, California proceeding was initiated in March 2000 in the Superior Court of the State of California, County of Santa Clara. In the original complaint, the plaintiffs asserted various claims including fraud and concealment, strict product liability/failure to warn, strict product liability/design defect, negligence, negligent breach of a special duty, public nuisance, private nuisance, and violations of California's Business and Professions Code. A number of the asserted claims were resolved in favor of the defendants through pre-trial proceedings. The named plaintiffs in the Fourth Amended Complaint, filed on March 16, 2011, are the Counties of Santa Clara, Alameda, Los Angeles, Monterey, San Mateo, Solano and Ventura, the Cities of Oakland and San Diego and the City and County of San Francisco. The Fourth Amended Complaint asserted a sole claim for public nuisance, alleging that the presence of lead pigments for use in paint and coatings in, on and around residences in the plaintiffs' jurisdictions constitutes a public nuisance. The plaintiffs sought the abatement of the alleged public nuisance that exists within the plaintiffs' jurisdictions. A trial commenced on July 15, 2013 and ended on August 22, 2013. The court entered final judgment on January 27, 2014, finding in favor of the plaintiffs and against the Company and two other defendants (ConAgra Grocery Products Company and NL Industries, Inc.). The final judgment held the Company jointly and severally liable with the other two defendants to pay \$1.15 billion into a fund to abate the public nuisance. The Company strongly disagrees with the judgment. On February 18, 2014, the Company filed a motion for new trial and a motion to vacate the judgment. The court denied these motions on March 24, 2014. On March 28, 2014, the Company filed a notice of appeal to the Sixth District Court of Appeal for the State of California. The filing of the notice of appeal effects an automatic stay of the judgment without the requirement to post a bond. The appeal is fully briefed, and the parties are waiting for the Sixth District Court of Appeal to set a date for oral argument. The date for oral argument is at the discretion of the Sixth District Court of Appeal. The Company expects the Sixth District Court of Appeal to issue its ruling within 90 days following oral argument. The Company believes that the judgment conflicts with established principles of law and is unsupported by the evidence. The Company has had a favorable history with respect to lead pigment and lead-based paint litigation, particularly other public nuisance litigation, and accordingly, the Company believes that it is not probable that a loss has occurred and it is not possible to estimate the range of potential loss with respect to the case.

Litigation seeking damages from alleged personal injury. The Company and other companies are defendants in a number of legal proceedings seeking monetary damages and other relief from alleged personal injuries. These proceedings include claims by children allegedly injured from ingestion of lead pigment or lead-containing paint and claims for damages allegedly incurred by the children's parents or guardians. These proceedings generally seek compensatory and punitive damages, and seek other relief including medical monitoring costs. These proceedings include purported claims by individuals, groups of individuals and class actions.

The plaintiff in *Thomas v. Lead Industries Association, et al.*, initiated an action in state court against the Company, other alleged former lead pigment manufacturers and the Lead Industries Association in September 1999. The claims against the Company and the other defendants included strict liability, negligence, negligent misrepresentation and omissions, fraudulent misrepresentation and omissions, concert of action, civil conspiracy and enterprise liability. Implicit within these claims is the theory of "risk contribution" liability (Wisconsin's theory which is similar to market share liability, except that liability can be joint and several) due to the plaintiff's inability to identify the manufacturer of any product that allegedly injured the plaintiff. The case ultimately proceeded to trial and, on November 5, 2007, the jury returned a defense verdict, finding that the plaintiff had ingested white lead carbonate, but was not brain damaged or injured as a result. The plaintiff appealed and, on December 16, 2010, the Wisconsin Court of Appeals affirmed the final judgment in favor of the Company and other defendants.

Wisconsin is the only jurisdiction to date to apply a theory of liability with respect to alleged personal injury (i.e., risk contribution/market share liability) that does not require the plaintiff to identify the manufacturer of the product that allegedly injured the plaintiff in the lead pigment and lead-based paint litigation. Although the risk contribution liability theory was applied during the *Thomas* trial, the constitutionality of this theory as applied to the lead pigment cases has not been judicially determined by the Wisconsin state courts. However, in an unrelated action filed in the United States District Court for the Eastern District of Wisconsin, *Gibson v. American Cyanamid, et al.*, on November 15, 2010, the District Court held that Wisconsin's risk contribution theory as applied in that case violated the defendants' right to substantive due process and is unconstitutionally retroactive. The District Court's decision in

Gibson v. American Cyanamid, et al., was appealed by the plaintiff to the United States Court of Appeals for the Seventh Circuit. On July 24, 2014, the United States Court of Appeals for the Seventh Circuit reversed the judgment and remanded the case back to the District Court for further proceedings. On January 16, 2015, the defendants filed a petition for certiorari in the United States Supreme Court seeking that Court's review of the Seventh Circuit's decision, and on May 18, 2015, the United States Supreme Court denied the defendants' petition. Also, in Yasmine Clark v. The Sherwin-Williams Company, et al., the Wisconsin Circuit Court, Milwaukee County, on March 25, 2014, held that the application to a pending case of Section 895.046 of the Wisconsin Statutes (which clarifies the application of the risk contribution theory) is unconstitutional as a violation of the plaintiff's right to due process of law under the Wisconsin Constitution. On August 21, 2014, the Wisconsin Court of Appeals granted defendants' petition to hear the issue as an interlocutory appeal. On September 29, 2015, the Wisconsin Court of Appeals certified the appeal to the Wisconsin Supreme

Court for its determination. Oral argument before the Wisconsin Supreme Court occurred on April 5, 2016. On April 15, 2016, the Wisconsin Supreme Court published its decision, deciding in a 3 to 3 split decision to remand the case back to the Wisconsin Court of Appeals for its consideration.

Insurance coverage litigation. The Company and its liability insurers, including certain underwriters at Lloyd's of London, initiated legal proceedings against each other to primarily determine, among other things, whether the costs and liabilities associated with the abatement of lead pigment are covered under certain insurance policies issued to the Company. The Company's action, filed on March 3, 2006 in the Common Pleas Court, Cuyahoga County, Ohio, is currently stayed and inactive. The liability insurers' action, which was filed on February 23, 2006 in the Supreme Court of the State of New York, County of New York, has been dismissed. An ultimate loss in the insurance coverage litigation would mean that insurance proceeds could be unavailable under the policies at issue to mitigate any ultimate abatement related costs and liabilities. The Company has not recorded any assets related to these insurance policies or otherwise assumed that proceeds from these insurance policies would be received in estimating any contingent liability accrual. Therefore, an ultimate loss in the insurance coverage litigation without a determination of liability against the Company in the lead pigment or lead-based paint litigation will have no impact on the Company's results of operation, liquidity or financial condition. As previously stated, however, the Company has not accrued any amounts for the lead pigment or lead-based paint litigation and any significant liability ultimately determined to be attributable to the Company relating to such litigation may result in a material impact on the Company's results of operations, liquidity or financial condition for the annual or interim period during which such liability is accrued.

Litigation related to Consorcio Comex. As previously disclosed, the Company entered into a definitive Stock Purchase Agreement (as subsequently amended and restated, the "Purchase Agreement"), with Avisep, S.A. de C.V. ("Avisep") and Bevisep, S.A. de C.V. ("Bevisep") to, among other things, acquire the Mexico business of Consorcio Comex, S.A. de C.V. (the "Acquisition"). Under the terms of the Purchase Agreement, either the Company or Avisep and Bevisep had the right to terminate the Purchase Agreement in the event that the closing of the Acquisition did not occur on or prior to March 31, 2014 and such party was not in material breach of the Purchase Agreement.

On April 3, 2014, the Company sent notice to Avisep and Bevisep that the Company was terminating the Purchase Agreement. On April 3, 2014, the Company filed a complaint for declaratory judgment in the Supreme Court of the State of New York, New York County, requesting the court to declare that the Company had used commercially reasonable efforts as required under the Purchase Agreement and has not breached the Purchase Agreement. On August 7, 2014, the case was removed by Avisep and Bevisep to the United States District Court for the Southern District of New York. On September 24, 2014, Avisep and Bevisep filed a motion to dismiss the case, including for lack of personal jurisdiction. Oral argument on the motion to dismiss before the District Court occurred on January 27, 2016. On January 29, 2016, the District Court entered a judgment dismissing the case without prejudice for lack of personal jurisdiction. On April 11, 2014, Avisep and Bevisep initiated an arbitration proceeding against the Company in the International Court of Arbitration contending that the Company breached the Purchase Agreement by terminating the Purchase Agreement and not utilizing commercially reasonable efforts under the Purchase Agreement, which allegedly caused Avisep and Bevisep to incur damages. On June 1, 2015, Avisep and Bevisep filed their statement of claim in the arbitration alleging damages of approximately \$85 million. On August 31, 2015, the Company filed its memorial in support of its statement of defense in the arbitration. The hearing on the merits in the arbitration commenced on April 11, 2016 and ended on April 19, 2016. The Company expects the arbitration tribunal to issue its decision by the end of the third quarter of 2016. The Company continues to believe that the claims are without merit and will continue to vigorously defend against such claims.

#### NOTE 10—OTHER

Other general expense (income) - net

Included in Other general expense (income) - net were the following:

|                        |              |
|------------------------|--------------|
|                        | Three Months |
| (Thousands of dollars) | Ended        |
|                        | March 31,    |

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|                                            | 2016     | 2015      |
|--------------------------------------------|----------|-----------|
| Provisions for environmental matters - net | \$18,029 | \$1,050   |
| Gain on disposition of assets              | (475 )   | (2,723 )  |
| Total                                      | \$17,554 | \$(1,673) |

Provisions for environmental matters - net represent site-specific increases or decreases to environmental-related accruals as information becomes available upon which more accurate costs can be reasonably estimated and as additional accounting guidelines are issued. Environmental-related accruals are not recorded net of insurance proceeds in accordance with the

Offsetting Subtopic of the Balance Sheet Topic of the ASC. See Note 8 for further details on the Company's environmental-related activities.

The gain on disposition of assets represents net realized gains associated with the disposal of fixed assets previously used in the conduct of the primary business of the Company.

Other expense (income) - net

Included in Other expense (income) - net were the following:

| (Thousands of dollars)                      | Three Months |           |
|---------------------------------------------|--------------|-----------|
|                                             | Ended        |           |
|                                             | March 31,    |           |
|                                             | 2016         | 2015      |
| Dividend and royalty income                 | \$(1,166)    | \$(1,081) |
| Net expense from banking activities         | 2,263        | 2,967     |
| Foreign currency transaction related losses | 1,690        | 1,138     |
| Other income                                | (4,880 )     | (5,497 )  |
| Other expense                               | 2,319        | 2,228     |
| Total                                       | \$226        | \$(245 )  |

Foreign currency transaction related losses represent net realized losses on U.S. dollar-denominated liabilities of foreign subsidiaries and net realized and unrealized losses from foreign currency option and forward contracts. There were no material foreign currency option and forward contracts outstanding at March 31, 2016 and 2015.

Other income and Other expense included items of revenue, gains, expenses and losses that were unrelated to the primary business purpose of the Company. There were no other items within the other income or other expense caption that were individually significant.

#### NOTE 11—INCOME TAXES

The effective tax rate was 32.0 percent for the first quarter of 2016 and 2015. The major components of the Company's effective tax rate were consistent for the first quarter of 2016 compared to the first quarter of 2015.

At December 31, 2015, the Company had \$33.9 million in unrecognized tax benefits, the recognition of which would have an effect of \$30.0 million on the current provision for income taxes. Included in the balance of unrecognized tax benefits at December 31, 2015 was \$3.5 million related to tax positions for which it is reasonably possible that the total amounts could significantly change during the next twelve months. This amount represents a decrease in unrecognized tax benefits comprised primarily of items related to federal audits of partnership investments and expiring statutes in foreign and state jurisdictions.

The Company classifies all income tax related interest and penalties as income tax expense. At December 31, 2015, the Company had accrued \$8.6 million for the potential payment of income tax interest and penalties.

There were no significant changes to any of the balances of unrecognized tax benefits at December 31, 2015 during the first three months of 2016.

The Company and its subsidiaries file income tax returns in the U.S. federal jurisdiction, and various state and foreign jurisdictions. As of March 31, 2016, there were no examinations being conducted by the IRS, however, the statute of limitations has not expired for the 2012, 2013 and 2014 tax years.

As of March 31, 2016, the Company is subject to non-U.S. income tax examinations for the tax years of 2008 through 2015. In addition, the Company is subject to state and local income tax examinations for the tax years 2005 through 2015.

## NOTE 12—NET INCOME PER COMMON SHARE

| (Thousands of dollars except per share data)                        | Three Months Ended |            |
|---------------------------------------------------------------------|--------------------|------------|
|                                                                     | March 31,          |            |
|                                                                     | 2016               | 2015       |
| <b>Basic</b>                                                        |                    |            |
| Average common shares outstanding                                   | 91,475,860         | 92,740,059 |
| Net income                                                          | \$147,128          | \$131,404  |
| Basic net income per common share                                   | \$1.61             | \$1.42     |
| <b>Diluted</b>                                                      |                    |            |
| Average common shares outstanding                                   | 91,475,860         | 92,740,059 |
| Stock options and other contingently issuable shares <sup>(1)</sup> | 1,517,487          | 2,005,070  |
| Non-vested restricted stock grants                                  | 554,887            | 533,596    |
| Average common shares outstanding assuming dilution                 | 93,548,234         | 95,278,725 |
| Net income                                                          | \$147,128          | \$131,404  |
| Diluted net income per common share                                 | \$1.57             | \$1.38     |

<sup>(1)</sup> Stock options and other contingently issuable shares excluded 34,208 and 12,414 shares due to their anti-dilutive effect for the three months ended March 31, 2016 and 2015, respectively.

Prior to 2016, the Company used the two-class method of calculating basic and diluted earnings per share as time-based restricted shares were considered a separate class of participating securities since they received non-forfeitable dividends. The time-based restricted shares represented less than 1% of outstanding shares, and therefore the difference between basic and diluted earnings per share under the two-class method and treasury stock method was not significant. Starting in 2016, there will be no additional grants of time-based restricted shares. Accordingly, 2016 basic and diluted earnings per share are calculated using the treasury stock method, and the 2015 calculations are presented under the treasury stock method for comparability.

## NOTE 13—REPORTABLE SEGMENT INFORMATION

The Company reports segment information in the same way that management internally organizes its business for assessing performance and making decisions regarding allocation of resources in accordance with the Segment Disclosures Topic of the ASC. The Company has determined that it has four reportable operating segments: Paint Stores Group, Consumer Group, Global Finishes Group and Latin America Coatings Group (individually, a "Reportable Segment" and collectively, the "Reportable Segments").

(Thousands of dollars)

|                                            | Three Months Ended March 31, 2016 |                |                       |                              |                |                     |
|--------------------------------------------|-----------------------------------|----------------|-----------------------|------------------------------|----------------|---------------------|
|                                            | Paint Stores Group                | Consumer Group | Global Finishes Group | Latin America Coatings Group | Administrative | Consolidated Totals |
| Net external sales                         | \$ 1,615,307                      | \$ 378,086     | \$ 454,166            | \$ 125,187                   | \$ 1,278       | \$ 2,574,024        |
| Intersegment transfers                     |                                   | 613,630        | 1,956                 | 8,693                        | (624,279 )     |                     |
| Total net sales and intersegment transfers | \$ 1,615,307                      | \$ 991,716     | \$ 456,122            | \$ 133,880                   | \$ (623,001 )  | \$ 2,574,024        |
| Segment profit                             | \$ 253,534                        | \$ 63,964      | \$ 48,582             | \$ (928 )                    |                | \$ 365,152          |
| Interest expense                           |                                   |                |                       |                              | \$ (25,732 )   | (25,732 )           |
| Administrative expenses and other          |                                   |                |                       |                              | (123,055 )     | (123,055 )          |
| Income before income taxes                 | \$ 253,534                        | \$ 63,964      | \$ 48,582             | \$ (928 )                    | \$ (148,787 )  | \$ 216,365          |
|                                            | Three Months Ended March 31, 2015 |                |                       |                              |                |                     |
|                                            | Paint Stores Group                | Consumer Group | Global Finishes Group | Latin America Coatings Group | Administrative | Consolidated Totals |
| Net external sales                         | \$ 1,461,505                      | \$ 351,690     | \$ 469,556            | \$ 166,231                   | \$ 1,302       | \$ 2,450,284        |
| Intersegment transfers                     |                                   | 607,538        | 1,774                 | 10,069                       | (619,381 )     |                     |
| Total net sales and intersegment transfers | \$ 1,461,505                      | \$ 959,228     | \$ 471,330            | \$ 176,300                   | \$ (618,079 )  | \$ 2,450,284        |
| Segment profit                             | \$ 176,576                        | \$ 55,406      | \$ 38,900             | \$ 9,500                     |                | \$ 280,382          |
| Interest expense                           |                                   |                |                       |                              | \$ (12,351 )   | (12,351 )           |
| Administrative expenses and other          |                                   |                |                       |                              | (74,790 )      | (74,790 )           |
| Income before income taxes                 | \$ 176,576                        | \$ 55,406      | \$ 38,900             | \$ 9,500                     | \$ (87,141 )   | \$ 193,241          |

In the reportable segment financial information, Segment profit was total net sales and intersegment transfers less operating costs and expenses. Domestic intersegment transfers were accounted for at the approximate fully absorbed manufactured cost, based on normal capacity volumes, plus customary distribution costs. International intersegment transfers were accounted for at values comparable to normal unaffiliated customer sales. The Administrative segment includes the administrative expenses of the Company's corporate headquarters site. Also included in the Administrative segment was interest expense, interest and investment income, certain expenses related to closed facilities and environmental-related matters, and other expenses which were not directly associated with the Reportable Segments. The Administrative segment did not include any significant foreign operations. Also included in the Administrative segment was a real estate management unit that is responsible for the ownership, management and leasing of non-retail properties held primarily for use by the Company, including the Company's headquarters site, and disposal of idle facilities. Sales of this segment represented external leasing revenue of excess headquarters space or leasing of facilities no longer used by the Company in its primary businesses. Gains and losses from the sale of property were not a significant operating factor in determining the performance of the Administrative segment. Net external sales and segment profit of all consolidated foreign subsidiaries were \$400.7 million and \$10.2 million, respectively, for the first quarter of 2016, and \$456.5 million and \$18.3 million, respectively, for the first quarter of



2015. Long-lived assets of these subsidiaries totaled \$509.8 million and \$513.8 million at March 31, 2016 and March 31, 2015, respectively. Domestic operations accounted for the remaining net external sales, segment profits and long-lived assets. No single geographic area outside the United States was significant relative to consolidated net external sales, income before taxes, or consolidated long-lived assets. Export sales and sales to any individual customer were each less than 10 percent of consolidated sales to unaffiliated customers during all periods presented.

## NOTE 14—FAIR VALUE MEASUREMENTS

The Fair Value Measurements and Disclosures Topic of the ASC applies to the Company's financial and non-financial assets and liabilities. The guidance applies when other standards require or permit the fair value measurement of assets and liabilities. It does not expand the use of fair value measurements. The Company did not have any fair value measurements for its non-financial assets and liabilities during the first quarter. The following table presents the Company's financial assets and liabilities that are measured at fair value on a recurring basis, categorized using the fair value hierarchy:

(Thousands of dollars)

|                                                     | Fair Value at March 31, 2016 | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
|-----------------------------------------------------|------------------------------|----------------------------------------------------------------|-----------------------------------------------|-------------------------------------------|
| Assets:                                             |                              |                                                                |                                               |                                           |
| Deferred compensation plan asset <sup>(1)</sup>     | \$23,949                     | \$2,673                                                        | \$ 21,276                                     |                                           |
| Liabilities:                                        |                              |                                                                |                                               |                                           |
| Interest rate lock liability <sup>(2)</sup>         | \$23,757                     |                                                                | \$ 23,757                                     |                                           |
| Deferred compensation plan liability <sup>(3)</sup> | 35,116                       | \$35,116                                                       |                                               |                                           |
| Total liabilities                                   | \$58,873                     | \$35,116                                                       | \$ 23,757                                     |                                           |

The deferred compensation plan asset consists of the investment funds maintained for the future payments under the Company's executive deferred compensation plan, which is structured as a rabbi trust. The investments are

<sup>(1)</sup> marketable securities accounted for under the Debt and Equity Securities Topic of the ASC. The level 1 investments are valued using quoted market prices multiplied by the number of shares. The level 2 investments are valued based on vendor or broker models. The cost basis of the investment funds is \$24,803.

<sup>(2)</sup> The interest rate lock liability is measured at the present value of the expected future cash flows using market-based observable inputs.

<sup>(3)</sup> The deferred compensation plan liability is the Company's liability under its executive deferred compensation plan. The liability represents the fair value of the participant shadow accounts, and the value is based on quoted market prices.

## NOTE 15—DEBT

The table below summarizes the carrying amount and fair value of the Company's publicly traded debt and non-publicly traded debt in accordance with the Fair Value Measurements and Disclosures Topic of the ASC. The fair values of the Company's publicly traded debt are based on quoted market prices. The fair values of the Company's non-traded debt are estimated using discounted cash flow analyses, based on the Company's current incremental borrowing rates for similar types of borrowing arrangements. The Company's publicly traded debt and non-traded debt are classified as level 1 and level 2, respectively, in the fair value hierarchy.

|                      | March 31, 2016  |             | March 31, 2015  |             |
|----------------------|-----------------|-------------|-----------------|-------------|
|                      | Carrying Amount | Fair Value  | Carrying Amount | Fair Value  |
| Publicly traded debt | \$1,906,160     | \$1,943,160 | \$1,114,578     | \$1,165,804 |

|                 |       |       |       |       |
|-----------------|-------|-------|-------|-------|
| Non-traded debt | 4,793 | 4,476 | 4,902 | 4,655 |
|-----------------|-------|-------|-------|-------|

In March 2016, the Company entered into a \$9.3 billion senior unsecured bridge term loan facility (Bridge Loan) as committed financing for the Valspar acquisition as disclosed in Note 17. No balances were drawn against this facility as of March 31, 2016. Debt issuance costs of \$60.1 million related to this facility were incurred and recorded in Other current assets. Of this amount, \$5.9 million was amortized and included in Interest expense for three months ended March 31, 2016.

In March 2016, in anticipation of a probable issuance of new long-term fixed rate debt within the next twelve months, the Company entered into a series of interest rate lock agreements (collectively, the interest rate locks) on a combined notional amount of \$1.7 billion. The objective of the interest rate locks is to hedge the variability in the future semi-annual payments on

the anticipated debt attributable to changes in the benchmark interest rate (U.S. Treasury) during the hedge periods. The future semi-annual interest payments are exposed to interest rate risk due to changes in the benchmark interest rate from the inception of the hedge to the time of issuance. The interest rate locks were evaluated for hedge accounting treatment and were designated as cash flow hedges. Therefore, the interest rate locks are recognized at fair value on the Consolidated Balance Sheet, and changes in fair value (to the extent effective) are recognized in Cumulative other comprehensive loss. Amounts recognized in Cumulative other comprehensive loss will be reclassified to Interest expense in periods following the settlement of the interest rate locks. The Company will evaluate hedge effectiveness each period until settlement. At March 31, 2016, an interest rate lock liability of \$23.8 million was included in Other accruals, and the related pretax loss of \$23.8 million was recognized in Cumulative other comprehensive loss.

#### NOTE 16—NON-TRADED INVESTMENTS

The Company has invested in the U.S. affordable housing and historic renovation real estate markets. These non-traded investments have been identified as variable interest entities. However, because the Company does not have the power to direct the day-to-day operations of the investments and the risk of loss is limited to the amount of contributed capital, the Company is not considered the primary beneficiary. In accordance with the Consolidation Topic of the ASC, the investments are not consolidated. For affordable housing investments entered into prior to the January 1, 2015 adoption of ASU No. 2014-01, the Company uses the effective yield method to determine the carrying value of the investments. Under the effective yield method, the initial cost of the investments is amortized to income tax expense over the period that the tax credits are recognized. For affordable housing investments entered into on or after the January 1, 2015 adoption of ASU No. 2014-01, the Company uses the proportional amortization method. Under the proportional amortization method, the initial cost of the investments is amortized to income tax expense in proportion to the tax credits and other tax benefits received. The carrying amount of the affordable housing and historic renovation investments, included in Other assets, was \$202.8 million and \$223.8 million at March 31, 2016 and 2015, respectively. The liability for estimated future capital contributions to the investments was \$178.9 million and \$196.8 million at March 31, 2016 and 2015, respectively.

#### NOTE 17—ACQUISITIONS

On March 19, 2016, the Company and the Valspar Corporation (Valspar) entered into a definitive agreement under which the Company will acquire Valspar for \$113 per share in an all cash transaction, or a value of approximately \$9.5 billion and assumption of Valspar debt. The transaction is subject to certain conditions and shareholder and regulatory approvals. If in connection with obtaining the required regulatory approvals, the parties are required to divest assets of Valspar or the Company representing, in the aggregate, more than \$650 million in net sales, then the per share consideration will be \$105 in cash. The Company is not required to consummate the acquisition if regulatory authorities require the divestiture of assets of Valspar or the Company representing, in the aggregate, more than \$1.5 billion. Valspar's architectural coatings assets in Australia are excluded from the calculation of the \$650 million and/or \$1.5 billion threshold if such assets are required to be divested. During the three months ended March 31, 2016, the Company incurred SG&A expenses of \$31.0 million associated with the anticipated acquisition of Valspar. The acquisition will expand Sherwin-Williams diversified array of brands and technologies, expand its global platform and add new capabilities in the packaging and coil segments.

**Item 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS SUMMARY**

The Sherwin-Williams Company, founded in 1866, and its consolidated wholly owned subsidiaries (collectively, the “Company”) are engaged in the development, manufacture, distribution and sale of paint, coatings and related products to professional, industrial, commercial and retail customers primarily in North and South America with additional operations in the Caribbean region, Europe and Asia. The Company is structured into four reportable segments—Paint Stores Group, Consumer Group, Global Finishes Group and Latin America Coatings Group (collectively, the “Reportable Segments”)—and an Administrative segment in the same way it is internally organized for assessing performance and making decisions regarding allocation of resources. See pages 8 through 17 and Note 18, on pages 72 through 75, in the Company’s Annual Report on Form 10-K for the year ended December 31, 2015 for more information concerning the Reportable Segments.

The Company’s financial condition, liquidity and cash flow continued to be strong through the first three months of 2016 primarily due to improved operating results in our Paint Stores, Consumer and Global Finishes Groups. Net working capital increased \$1.241 billion at March 31, 2016 compared to the end of the first quarter of 2015 due to a significant decrease in short-term borrowings due to repayment of short-term borrowings with proceeds from debt issued in July 2015. Short-term borrowings decreased \$1.277 billion, current portion of long-term debt decreased \$1.0 million, long-term debt increased \$792.4 million, and cash and cash equivalents increased \$6.5 million. The Company has been able to arrange sufficient short-term borrowing capacity at reasonable rates, and the Company continues to have sufficient total available borrowing capacity to fund its current operating needs. Net operating cash decreased \$24.7 million in the first three months of 2016 to a cash usage of \$79.8 million from a cash usage of \$55.1 million in 2015 primarily due to an increase in working capital accounts.

Consolidated net sales increased 5.1 percent in the first quarter of 2016 to \$2.574 billion from \$2.450 billion in the first quarter of 2015 due primarily to higher paint sales volume in our Paint Stores and Consumer Groups.

Consolidated gross profit as a percent of consolidated net sales increased in the first quarter to 49.0 percent from 46.2 percent in 2015 due primarily to increased paint volume and improved operating efficiency. Selling, general and administrative expenses (SG&A) increased as a percent of consolidated net sales to 38.9 percent from 37.9 percent in the first quarter of 2015 primarily due to timing of net new store openings and costs associated with the anticipated acquisition of Valspar (Acquisition costs).

Interest expense increased \$13.4 million in the first quarter of 2016 due to interest on debt issued in July 2015 and amortization of credit facility costs incurred in March 2016. The effective income tax rate for the first quarter of 2016 and 2015 was 32.0 percent. Diluted net income per common share increased to \$1.57 per share for the first quarter of 2016, including Acquisition costs and amortization of credit facility costs incurred in March 2016 of \$.24 per share, from \$1.38 per share a year ago.

**CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

The preparation and fair presentation of the consolidated unaudited interim financial statements and accompanying notes included in this report are the responsibility of management. The financial statements and footnotes have been prepared in accordance with U.S. generally accepted accounting principles for interim financial statements and contain certain amounts that were based upon management’s best estimates, judgments and assumptions that were believed to be reasonable under the circumstances. Management considered the impact of the uncertain economic environment and utilized certain outside sources of economic information when developing the basis for their estimates and assumptions. The impact of the global economic conditions on the estimates and assumptions used by management was believed to be reasonable under the circumstances. Management used assumptions based on historical results, considering the current economic trends, and other assumptions to form the basis for determining appropriate carrying values of assets and liabilities that were not readily available from other sources. Actual results could differ from those estimates. Also, materially different amounts may result under materially different conditions, materially different economic trends or from using materially different assumptions. However, management believes that any materially different amounts resulting from materially different conditions or material changes in facts or circumstances are

unlikely to significantly impact the current valuation of assets and liabilities that were not readily available from other sources.

A comprehensive discussion of the Company's critical accounting policies and management estimates and significant accounting policies followed in the preparation of the financial statements is included in Management's Discussion and Analysis of Financial Condition and Results of Operations and in Note 1, on pages 46 through 49, in the Company's Annual Report on Form 10-K for the year ended December 31, 2015. There have been no significant changes in critical accounting policies, management estimates or accounting policies followed since the year ended December 31, 2015.

## FINANCIAL CONDITION, LIQUIDITY AND CASH FLOW

## Overview

The Company's financial condition, liquidity and cash flow continued to be strong through the first three months of 2016 primarily due to improved operating results in our Paint Stores, Consumer and Global Finishes Groups. Net working capital increased \$1.241 billion at March 31, 2016 compared to the end of the first quarter of 2015 due to a significant decrease in short-term borrowings due to a repayment of short-term borrowings. Cash and cash equivalents increased \$6.5 million, accounts receivable increased \$56.1 million while inventories decreased \$13.9 million. Accounts payable decreased \$21.9 million and all other current liabilities increased \$183.1 million from March 31, 2015, including Acquisition costs and credit facility costs totaling \$49.3 million and interest rate lock liability of \$23.8 million both included in other accruals. Accrued taxes and compensation and taxes withheld liabilities also increased primarily due to timing. Short-term borrowings decreased \$1.277 billion and long-term debt increased \$792.4 million due to repayment of short-term borrowings with proceeds from debt issued in July 2015. In March 2016, the Company entered into a \$9.300 billion senior unsecured bridge term loan facility as committed financing for the acquisition of Valspar Corporation (Valspar) as disclosed in Note 17. No balances were drawn against this facility as of March 31, 2016. Debt issuance costs of \$60.1 million related to this facility were incurred and recorded in Other current assets. Of this amount, \$5.9 million was amortized and included in Interest expense for three months ended March 31, 2016. The Company continues to maintain sufficient short-term borrowing capacity at reasonable rates, and the Company has sufficient cash on hand and total available borrowing capacity to fund its current operating needs. In the first three months of 2016, accounts receivable increased \$176.5 million when normal seasonal trends typically require significant growth in this category and inventories increased \$128.8 million. Accounts payable decreased \$4.6 million and all other current liabilities increased \$36.1 million, including Acquisition costs and credit facility costs totaling \$49.3 million and interest rate lock liability of \$23.8 million both included in other accruals partially offset by decreased compensation and taxes withheld liabilities, while short-term borrowings increased \$89.2 million. The Company's current ratio was 1.28 at March 31, 2016 compared to 0.82 at March 31, 2015 and 1.24 at December 31, 2015. Total debt at March 31, 2016 decreased \$485.2 million to \$2.040 billion from \$2.525 billion at March 31, 2015 and decreased as a percentage of total capitalization to 67.1 percent from 84.3 percent at the end of the first quarter last year. Total debt increased \$89.7 million from December 31, 2015 and decreased as a percentage of total capitalization from 69.2 percent to 67.1 percent. At March 31, 2016, the Company had remaining short-term borrowing ability of \$2.001 billion. Net operating cash decreased \$24.7 million in the first three months of 2016 to a cash usage of \$79.8 million from a cash usage of \$55.1 million in 2015. In the twelve month period from April 1, 2015 through March 31, 2016, the Company generated net operating cash of \$1.423 billion.

## Net Working Capital, Debt and Other Long-Term Assets and Liabilities

Cash and cash equivalents decreased \$135.2 million during the first three months of 2016. Cash and cash equivalents on hand and increased total net debt funded cash requirements for increased sales and normal seasonal increases in working capital, capital expenditures of \$52.0 million, and payments of cash dividends of \$77.7 million. At March 31, 2016, the Company's current ratio was 1.28 compared to 1.24 at December 31, 2015 and 0.82 a year ago. The increase from a year ago resulted primarily from the decrease in short-term borrowings.

Goodwill and intangible assets decreased \$1.1 million from December 31, 2015 and decreased \$29.4 million from March 31, 2015. The net decrease during the first three months of 2016 was due to amortization of \$5.8 million partially offset by foreign currency translation of \$4.7 million. The net decrease over the twelve month period from March 31, 2015 resulted from amortization of \$27.1 million and foreign currency translation of \$4.3 million partially offset by capitalization of software of \$1.9 million. See Note 4, on pages 50 and 51, in the Company's Annual Report on Form 10-K for the year ended December 31, 2015 for more information concerning goodwill and intangible assets. Deferred pension assets increased \$1.2 million during the first three months of 2016 and decreased \$4.4 million from March 31, 2015. The decrease in the last twelve months was due to decreases in the fair market value of equity securities held by the Company's defined benefit pension plans partially offset by decreased projected benefit obligations resulting from changes in actuarial assumptions. See Note 6, on pages 54 through 59, in the Company's Annual Report on Form 10-K for the year ended December 31, 2015 for more information concerning the Company's benefit plan assets.

Other assets at March 31, 2016 increased \$12.7 million in the first three months of 2016 primarily due to affordable housing and historic renovation investments and increased \$36.7 million from a year ago primarily due to increased long-term deposits and other investments partially offset by decreased affordable housing and historic renovation investments.

Net property, plant and equipment increased \$15.2 million in the first three months of 2016 and increased \$58.6 million in the twelve months since March 31, 2015. The increase in the first three months was primarily due to capital expenditures of \$52.0 million and changes in currency translation rates of \$6.6 million partially offset by depreciation expense of \$42.9 million and sale or disposition of fixed assets of \$0.6 million. Since March 31, 2015, capital expenditures of \$243.4 million were



partially offset by depreciation expense of \$170.7 million, changes in currency translation rates of \$7.0 million and dispositions or sale of assets with remaining net book value of \$7.1 million. Capital expenditures during the first three months of 2016 primarily represented expenditures associated with improvements and normal equipment replacement in manufacturing and distribution facilities in the Consumer Group, normal equipment replacement in the Paint Stores and Global Finishes Groups, and information systems hardware in the Administrative Segment.

At March 31, 2016, short-term borrowings and commercial paper outstanding under the Company's five-year \$1.350 billion credit agreement were \$34.3 million and \$65.0 million with weighted average interest rates of 1.1% and 0.5%, respectively. Foreign programs short-term borrowings were \$29.4 million with a weighted average interest rate of 15.3%. The Company had unused capacity of \$1.251 billion at March 31, 2016 under the credit agreement. In March 2016, in anticipation of a probable issuance of new long-term fixed rate debt, the Company entered into a series of interest rate lock agreements (collectively, the interest rate locks) on a combined notional amount of \$1.7 billion. The objective of the interest rate locks is to hedge the variability in the future semi-annual payments on the anticipated debt attributable to changes in the benchmark interest rate (U.S. Treasury) during the hedge periods. The future semi-annual interest payments are exposed to interest rate risk due to changes in the benchmark interest rate from the inception of the hedge to the time of issuance. The interest rate locks were evaluated for hedge accounting treatment and were designated as cash flow hedges. Therefore, the interest rate locks are recognized at fair value on the Consolidated Balance Sheet, and changes in fair value (to the extent effective) are recognized in Cumulative other comprehensive loss. Amounts recognized in Cumulative other comprehensive loss will be reclassified to Interest expense in periods following the settlement of the interest rate locks. The Company will evaluate hedge effectiveness each period until settlement. At March 31, 2016, an interest rate lock liability of \$23.8 million was included in Other accruals, and the related pretax loss of \$23.8 million was recognized in Cumulative other comprehensive loss. See Note 7, on page 60, in the Company's Annual Report on Form 10-K for the year ended December 31, 2015 for more information concerning the Company's debt.

Long-term liabilities for postretirement benefits other than pensions did not change significantly from December 31, 2015 and decreased \$28.6 million from March 31, 2015. The decrease in the liability was due to the decrease in the actuarially determined postretirement benefit obligation resulting from changes in actuarial assumptions. See Note 6, on pages 54 through 59, in the Company's Annual Report on Form 10-K for the year ended December 31, 2015 for more information concerning the Company's benefit plan obligations.

Other long-term liabilities at March 31, 2016 increased \$2.6 million in the first three months of 2016 primarily due to increased environmental provisions and an increase in long-term commitments related to affordable housing and historic renovation real estate properties partially offset by a decrease in non-current deferred tax liabilities, and increased \$6.5 million from a year ago primarily due to an increase in accruals for extended environmental-related liabilities partially offset by a decrease in long-term commitments related to affordable housing and historic renovation real estate properties and non-current deferred tax liabilities.

#### Environmental-Related Liabilities

The operations of the Company, like those of other companies in the same industry, are subject to various federal, state and local environmental laws and regulations. These laws and regulations not only govern current operations and products, but also impose potential liability on the Company for past operations. Management expects environmental laws and regulations to impose increasingly stringent requirements upon the Company and the industry in the future. Management believes that the Company conducts its operations in compliance with applicable environmental laws and regulations and has implemented various programs designed to protect the environment and promote continued compliance.

Depreciation of capital expenditures and other expenses related to ongoing environmental compliance measures were included in the normal operating expenses of conducting business. The Company's capital expenditures, depreciation and other expenses related to ongoing environmental compliance measures were not material to the Company's financial condition, liquidity, cash flow or results of operations during the first three months of 2016. Management does not expect that such capital expenditures, depreciation and other expenses will be material to the Company's financial condition, liquidity, cash flow or results of operations in 2016. See Note 8 for further information on environmental-related long-term liabilities.

Contractual Obligations, Commercial Commitments and Warranties

Short-term borrowings increased \$89.2 million to \$128.7 million at March 31, 2016 from \$39.5 million at December 31, 2015. Total long-term debt increased \$0.5 million to \$1.911 billion at March 31, 2016 from \$1.910 billion at December 31, 2015, and increased \$791.5 million from \$1.119 billion at March 31, 2015. On March 19, 2016, the Company and Valspar entered into a definitive agreement under which the Company will acquire Valspar for \$113 per share in an all cash transaction. The transaction is subject to certain conditions and shareholder and regulatory approvals. See Note 17 for more information. In March 2016, in anticipation of a probable issuance of new long-term fixed rate debt, the Company entered into a series of interest rate lock agreements on a combined notional amount of \$1.7 billion. See Note 15 for more information. There have

been no other significant changes to the Company's contractual obligations and commercial commitments in the first quarter of 2016 as summarized in Management's Discussion and Analysis of Financial Condition and Results of Operations in the Company's Annual Report on Form 10-K for the year ended December 31, 2015.

Changes to the Company's accrual for product warranty claims in the first three months of 2016 are disclosed in Note 5.

#### Litigation

See Note 9 for information concerning litigation.

#### Shareholders' Equity

Shareholders' equity increased \$132.9 million to \$1.001 billion at March 31, 2016 from \$867.9 million at December 31, 2015 and increased \$531.7 million from \$469.2 million at March 31, 2015. The increase in Shareholders' equity for the first three months of 2016 resulted primarily from net income of \$147.1 million, an increase in Other capital of \$60.0 million, resulting primarily from stock option exercises, and a decrease in Cumulative other comprehensive loss of \$19.0 million partially offset by cash dividends paid on common stock of \$77.7 million. Since March 31, 2015, net income of \$1.070 billion and an increase in Other capital of \$203.2 million more than offset purchases of treasury stock for \$420.4 million, cash dividends paid on common stock of \$264.8 million, and an increase in Cumulative other comprehensive loss of \$39.8 million in twelve months. During the first three months of 2016, the Company did not purchase any shares of its common stock for treasury purposes through open market purchases. The Company purchased 1.58 million shares of its common stock since March 31, 2015 for treasury. The Company acquires its common stock for general corporate purposes, and depending on its cash position and market conditions, it may acquire additional shares in the future. The Company had remaining authorization at March 31, 2016 to purchase 11.65 million shares of its common stock. In February 2016, the Board of Directors increased the quarterly cash dividend from \$.67 per common share to \$.84 per common share. This quarterly dividend will result in an annual dividend for 2016 of \$3.36 per common share or a 30.1 percent payout of 2015 diluted net income per common share.

#### Cash Flow

Net operating cash decreased \$24.7 million in the first three months of 2016 to a cash usage of \$79.8 million from a cash usage of \$55.1 million in 2015 primarily due to an increase in cash used for working capital of \$44.1 million partially offset by an increase in net income of \$15.7 million. Net investing cash usage increased \$25.3 million in the first three months of 2016 to a usage of \$61.5 million from a usage of \$36.3 million in 2015 primarily due to increased cash used for other investments and higher capital expenditures. Net financing cash usage increased \$117.1 million to a usage of \$5.9 million in the first three months of 2016 from a source of \$111.1 million in 2015 primarily due to net decreases in short-term borrowings of \$646.0 million, and payments for credit facility and debt issuance costs in 2016 of \$41.9 million partially offset by decreases in treasury stock purchases of \$614.9 million in the first three months of 2016. In the twelve month period from April 1, 2015 through March 31, 2016, the Company generated net operating cash of \$1.423 billion, used \$313.9 million in investing activities and used \$1.097 billion in financing activities. In that same period, the Company invested \$243.4 million in capital additions and improvements, received long-term debt net proceeds of \$797.6 million, decreased short-term borrowings by \$1.276 billion, purchased \$420.4 million in treasury stock and paid \$264.8 million in cash dividends to its shareholders of common stock.

#### Market Risk

The Company is exposed to market risk associated with interest rate, foreign currency and commodity fluctuations. The Company occasionally utilizes derivative instruments as part of its overall financial risk management policy, but does not use derivative instruments for speculative or trading purposes. In the first three months of 2016, the Company entered into forward currency exchange contracts with maturity dates of less than twelve months to hedge against value changes in foreign currency. The Company believes it may be exposed to continuing market risk from foreign currency exchange rate and commodity price fluctuations. However, the Company does not expect that foreign currency exchange rate and commodity price fluctuations or hedging contract losses will have a material adverse effect on the Company's financial condition, results of operations or cash flows.

#### Financial Covenant

Certain borrowings contain a consolidated leverage covenant. The covenant states the Company's leverage ratio is not to exceed 3.50 to 1.00. The leverage ratio is defined as the ratio of total indebtedness (the sum of Short-term borrowings, Current portion of long-term debt and Long-term debt) at the reporting date to consolidated "Earnings Before Interest, Taxes, Depreciation, and Amortization" (EBITDA) for the twelve month period ended on the same date. Refer to the "Results of Operations" caption below for a reconciliation of EBITDA to Net income. At March 31, 2016, the Company was in compliance with the covenant. The Company's Notes, Debentures and revolving credit agreements contain various default and cross-

default provisions. In the event of default under any one of these arrangements, acceleration of the maturity of any one or more of these borrowings may result. See Note 7, on page 60, in the Company's Annual Report on Form 10-K for the year ended December 31, 2015 for more information concerning the Company's debt and related covenant.

## RESULTS OF OPERATIONS

Shown below are net sales and income before taxes by segment for the first quarter:

| (Thousands of dollars)       | Three Months Ended |             |         |
|------------------------------|--------------------|-------------|---------|
|                              | March 31,          |             |         |
|                              | 2016               | 2015        | Change  |
| Net Sales:                   |                    |             |         |
| Paint Stores Group           | \$1,615,307        | \$1,461,505 | 10.5 %  |
| Consumer Group               | 378,086            | 351,690     | 7.5 %   |
| Global Finishes Group        | 454,166            | 469,556     | -3.3 %  |
| Latin America Coatings Group | 125,187            | 166,231     | -24.7 % |
| Administrative               | 1,278              | 1,302       | -1.8 %  |
| Total                        | \$2,574,024        | \$2,450,284 | 5.1 %   |

| (Thousands of dollars)       | Three Months Ended |           |          |
|------------------------------|--------------------|-----------|----------|
|                              | March 31,          |           |          |
|                              | 2016               | 2015      | Change   |
| Income Before Income Taxes:  |                    |           |          |
| Paint Stores Group           | \$253,534          | \$176,576 | 43.6 %   |
| Consumer Group               | 63,964             | 55,406    | 15.4 %   |
| Global Finishes Group        | 48,582             | 38,900    | 24.9 %   |
| Latin America Coatings Group | (928 )             | 9,500     | -109.8 % |
| Administrative               | (148,787 )         | (87,141 ) | -70.7 %  |
| Total                        | \$216,365          | \$193,241 | 12.0 %   |

Consolidated net sales increased in the first quarter of 2016 due primarily to higher paint sales volume in our Paint Stores and Consumer Groups, partially offset by unfavorable currency translation rate changes that decreased consolidated net sales 2.8 percent in the quarter.

Net sales of all consolidated foreign subsidiaries were down 12.2 percent to \$400.7 million in the quarter versus \$456.5 million in the same period last year. The decrease in net sales for all consolidated foreign subsidiaries in the quarter was due primarily to a 13.9 percent negative impact of foreign translation rate changes. Net sales of all operations other than consolidated foreign subsidiaries were up 9.0 percent to \$2.173 billion in the quarter as compared to \$1.994 billion in the same period last year.

Net sales in the Paint Stores Group increased in the first quarter due primarily to higher architectural paint sales volume. Net sales from stores open for more than twelve calendar months increased 9.4 percent in the quarter compared to last year's comparable period. Sales of non-paint products increased by 11.1 percent over last year's first quarter. A discussion of changes in volume versus pricing for sales of products other than paint is not pertinent due to the wide assortment of general merchandise sold. Net sales of the Consumer Group increased in the first quarter due primarily to the new paint program launch at a national retailer. Net sales in the Global Finishes Group stated in U.S. dollars decreased in the first quarter due primarily to unfavorable currency translation rate changes, which decreased net sales by 4.7 percent in the quarter. Net sales in the Latin America Coatings Group stated in U.S. dollars decreased in the first quarter, which can primarily be attributed to unfavorable currency translation rate changes and volume declines partially offset by selling price increases. Currency translation rate changes decreased net sales by 22.2 percent in the quarter. Net sales in the Administrative segment, which primarily consist of external leasing revenue of excess headquarters space and leasing of facilities no longer used by the Company in its primary business, were essentially flat in the first quarter.

Consolidated gross profit increased \$129.3 million in the first quarter of 2016 compared to the same period in 2015. As a percent of sales, consolidated gross profit increased to 49.0 percent in the quarter from 46.2 percent in the first

quarter of 2015. The percent to sales and dollar increases were primarily due to increased paint sales volume.

The Paint Stores Group's gross profit was higher than last year by \$122.0 million in the first quarter due to higher paint sales volume. The Paint Stores Group's gross profit margins increased in the quarter compared to the same period last year for that same reason. The Consumer Group's gross profit increased by \$15.1 million in the quarter compared to the same period last year primarily due to increased sales volume, improved manufacturing volumes and operating efficiency. The Consumer Group's gross profit margins increased as a percent of sales for the first quarter compared to the same period last year for those same reasons. The Global Finishes Group's gross profit increased \$5.2 million in the first quarter compared to the same period last year, when stated in U.S. dollars, primarily due to decreasing raw material costs and good cost control partially offset by unfavorable currency translation rate changes. The Global Finishes Group's gross profit margins were up as a percent of sales in the quarter compared to the same period last year due primarily for those same reasons. The Latin America Coatings Group's gross profit decreased by \$12.8 million in the first quarter from the same period in the prior year, when stated in U.S. dollars, primarily due to increasing raw material costs and unfavorable currency translation rate changes partially offset by selling price increases. The Administrative segment's gross profit decreased by \$0.2 million in the first quarter compared to the same period last year.

Selling, general and administrative expenses (SG&A) increased \$73.2 million in the first quarter of 2016 versus last year due primarily to increased expenses to support higher sales levels and net new store openings as well as the impact from expenses

of \$31.0 million in the quarter associated with the anticipated acquisition of Valspar. As a percent of sales, consolidated SG&A increased slightly to 38.9 percent in the quarter of 2016 from 37.9 percent in the first quarter of 2015 primarily due to those same reasons.

The Paint Stores Group's SG&A increased \$45.0 million in the first quarter due primarily to net new store openings and general comparable store expenses to support higher sales levels. The Consumer Group's SG&A was up \$6.2 million in the quarter compared to the same period last year primarily due to general expenses to support higher sales levels. The Global Finishes Group's SG&A decreased \$5.2 million in the quarter primarily due to currency translation rate changes. The Latin America Coatings Group's SG&A decreased \$3.1 million in the first quarter due to currency translation rate changes partially offset by timing of spending. The Administrative segment's SG&A increased \$30.3 million in the first quarter primarily due to costs associated with the anticipated acquisition of Valspar.

Other general expense—net increased \$19.2 million in the first quarter primarily due to increased provisions in the quarter for environmental expenses in the Administrative segment.

Other expense (income) —net increased \$0.5 million in the first quarter as compared to 2015 primarily due to foreign currency transaction related losses.

Consolidated income before income taxes increased \$23.1 million in the first quarter due to higher segment profits in Paint Stores, Consumer and Global Finishes Groups partially offset by lower segment profits in Latin America Coatings Groups.

The effective income tax rate was flat at 32.0 percent for the first quarter of 2016 and 2015.

Net income for the quarter increased \$15.7 million to \$147.1 million from \$131.4 million in the first quarter of 2015.

Diluted net income per common share increased 13.8 percent from \$1.38 per share in the first quarter of 2015 to \$1.57 per share in the first quarter of 2016, including Acquisition costs and amortization of credit facility costs incurred in March 2016 of \$.24 per share.

Management considers a measurement that is not in accordance with U.S. generally accepted accounting principles a useful measurement of the operational profitability of the Company. Some investment professionals also utilize such a measurement as an indicator of the value of profits and cash that are generated strictly from operating activities, putting aside working capital and certain other balance sheet changes. For this measurement, management increases net income for significant non-operating and non-cash expense items to arrive at an amount known as "Earnings Before Interest, Taxes, Depreciation and Amortization" (EBITDA). The reader is cautioned that the following value for EBITDA should not be compared to other entities unknowingly. EBITDA should not be considered an alternative to net income or cash flows from operating activities as an indicator of operating performance or as a measure of liquidity. The reader should refer to the determination of net income and cash flows from operating activities in accordance with U.S. generally accepted accounting principles disclosed in the Statements of Consolidated Income

and Comprehensive Income and Statements of Consolidated Cash Flows. EBITDA as used by management is calculated as follows:

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| (Thousands of dollars) | Three Months |           |
|------------------------|--------------|-----------|
|                        | Ended        |           |
|                        | March 31,    |           |
|                        | 2016         | 2015      |
| Net income             | \$147,128    | \$131,404 |
| Interest expense       | 25,732       | 12,351    |
| Income taxes           | 69,237       | 61,837    |
| Depreciation           | 42,895       | 42,500    |
| Amortization           | 5,782        | 6,905     |
| EBITDA                 | \$290,774    | \$254,997 |

## CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING INFORMATION

Certain statements contained in “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and elsewhere in this report constitute “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements are based upon management’s current expectations, estimates, assumptions and beliefs concerning future events and conditions and may discuss, among other things, anticipated future performance (including sales and earnings), expected growth, future business plans and the costs and potential liability for environmental-related matters and the lead pigment and lead-based paint litigation. Any statement that is not historical in nature is a forward-looking statement and may be identified by the use of words and phrases such as “believe,” “expect,” “may,” “will,” “should,” “project,” “could,” “plan,” “goal,” “potential,” “seek,” “intend” or “anticipate” or the negative thereof or comparable terminology.

Readers are cautioned not to place undue reliance on any forward-looking statements. Forward-looking statements are necessarily subject to risks, uncertainties and other factors, many of which are outside our control that could cause actual results to differ materially from such statements and from our historical results and experience. These risks, uncertainties and other factors include such things as:

- general business conditions, strengths of retail and manufacturing economies and the growth in the coatings industry; legal, regulatory and other matters that may affect the timing of our ability to complete the planned acquisition of The Valspar Corporation, or Valspar, if at all, including the potential for regulatory authorities to require divestitures in connection with the proposed transaction;
- our ability to successfully integrate past and future acquisitions into our existing operations, including Valspar, as well as the performance of the businesses acquired;
- risks inherent in the achievement of cost synergies and the timing thereof for the planned acquisition of Valspar;
- competitive factors, including pricing pressures and product innovation and quality;
- changes in raw material and energy supplies and pricing;
- changes in our relationships with customers and suppliers;
- our ability to attain cost savings from productivity initiatives;
- changes in general domestic economic conditions such as inflation rates, interest rates, tax rates, unemployment rates, higher labor and healthcare costs, recessions, and changing government policies, laws and regulations;
- risks and uncertainties associated with our expansion into and our operations in Asia, Europe, South America and other foreign markets, including general economic conditions, inflation rates, recessions, foreign currency exchange rates, foreign investment and repatriation restrictions, legal and regulatory constraints, civil unrest and other external economic and political factors;
- the achievement of growth in foreign markets, such as Asia, Europe and South America;
- increasingly stringent domestic and foreign governmental regulations, including those affecting health, safety and the environment;
- inherent uncertainties involved in assessing our potential liability for environmental-related activities;
- other changes in governmental policies, laws and regulations, including changes in accounting policies and standards and taxation requirements (such as new tax laws and new or revised tax law interpretations);
- the nature, cost, quantity and outcome of pending and future litigation and other claims, including the lead pigment and lead-based paint litigation, and the effect of any legislation and administrative regulations relating thereto; and
- unusual weather conditions.

Readers are cautioned that it is not possible to predict or identify all of the risks, uncertainties and other factors that may affect future results and that the above list should not be considered to be a complete list. Any forward-looking statement speaks only



as of the date on which such statement is made, and we undertake no obligation to update or revise any forward-looking statement, whether as a result of new information, future events or otherwise.

**Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The Company is exposed to market risk associated with interest rate, foreign currency and commodity fluctuations. The Company occasionally utilizes derivative instruments as part of its overall financial risk management policy, but does not use derivative instruments for speculative or trading purposes. The Company enters into option and forward currency exchange contracts and commodity swaps to hedge against value changes in foreign currency and commodities. The Company believes it may experience continuing losses from foreign currency translation and commodity price fluctuations. However, the Company does not expect currency translation, transaction, commodity price fluctuations or hedging contract losses to have a material adverse effect on the Company's financial condition, results of operations or cash flows. There were no material changes in the Company's exposure to market risk since the disclosure included in Management's Discussion and Analysis of Financial Condition and Results of Operations in the Company's Annual Report on Form 10-K for the year ended December 31, 2015.

Item 4. CONTROLS AND PROCEDURES

As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our President and Chief Executive Officer and our Senior Vice President—Finance and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures pursuant to Rule 13a-15 and Rule 15d-15 of the Securities Exchange Act of 1934, as amended (“Exchange Act”). Based upon that evaluation, our President and Chief Executive Officer and our Senior Vice President—Finance and Chief Financial Officer concluded that as of the end of the period covered by this report our disclosure controls and procedures were effective to ensure that information required to be disclosed by us in reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms, and accumulated and communicated to our management including our President and Chief Executive Officer and our Senior Vice President—Finance and Chief Financial Officer, to allow timely decisions regarding required disclosure. There were no changes in our internal control over financial reporting identified in connection with the evaluation that occurred during the period covered by this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings.

For information with respect to certain environmental-related matters and legal proceedings, see the information included under the captions entitled “Environmental-Related Liabilities” and “Litigation” of “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and Notes 8 and 9 of the “Notes to Condensed Consolidated Financial Statements,” which is incorporated herein by reference.

Item 1A. Risk Factors

A discussion of our risk factors can be found in Item 1A, Risk Factors, in our annual report on Form 10-K for the fiscal year ended December 31, 2015. The information below includes additional risks relating to our previously announced plans to acquire The Valspar Corporation, or Valspar. The risks described below and in other documents that we file from time to time with the Securities and Exchange Commission could materially and adversely affect our business, results of operations, cash flow, liquidity or financial condition.

Our planned acquisition of Valspar may not occur at all, may not occur in the expected time frame or may involve the divestiture of certain businesses, which may negatively affect the trading prices of our stock and our future business and financial results.

On March 19, 2016, we and Viking Merger Sub, Inc., one of our wholly owned subsidiaries, which we refer to as Merger Sub, entered into an Agreement and Plan of Merger, or Merger Agreement, with Valspar, pursuant to which, among other things and subject to the satisfaction or waiver of specified conditions, Merger Sub will merge with and into Valspar. As a result of the planned acquisition of Valspar, Merger Sub will cease to exist, and Valspar will survive as a wholly owned subsidiary of ours.

Completion of the planned acquisition of Valspar is not assured and is subject to the satisfaction or waiver of customary closing conditions, including, among others: the adoption of the Merger Agreement by Valspar's stockholders; the expiration or termination of the applicable waiting period under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended; and the receipt of other required antitrust approvals.

The planned acquisition of Valspar is subject to risks and uncertainties, including the risk that the necessary regulatory approvals will not be obtained, the risk that the parties to the Merger Agreement may be required to divest certain businesses or assets in connection with the planned acquisition or that other closing conditions will not be satisfied.

For example, in connection with obtaining the required regulatory approvals, the Company and/or Valspar may be required to divest assets of their respective businesses. We are not required to consummate the planned acquisition of Valspar if antitrust authorities require the divestiture of assets of Valspar or us representing, in the aggregate, more than \$1.5 billion in net sales, which for purposes of such calculation uses net sales for the applicable Valspar assets calculated as of October 30, 2015, with certain exclusions. In addition, if these divested businesses represent, in the aggregate, less than \$1.5 billion in net sales but more than \$650 million in net sales, which for purposes of such calculation uses net sales for the applicable Valspar assets calculated as of October 30, 2015 (subject to certain exclusions), then the per share consideration paid to Valspar stockholders in connection with the planned acquisition will be \$105 in cash instead of \$113 in cash. If the planned acquisition of Valspar is not completed, if there are significant delays in completing the planned acquisition or if the planned acquisition involves the divestiture of certain businesses, it could negatively affect the trading prices of our common stock and our future business and financial results and could result in our failure to realize certain synergies relating to such acquisition.

Our obligation to complete the planned acquisition of Valspar is not subject to a financing condition.

Our obligation to complete the planned acquisition of Valspar is not subject to a financing condition. We have obtained committed financing for \$9.3 billion to pay a substantial portion of the purchase price for the acquisition of Valspar. If any of the banks in the committed financing facilities are unable to perform their commitments, we may be required to finance a portion of the purchase price of the planned acquisition at interest rates higher than currently expected.

We may not realize the growth opportunities and cost synergies that are anticipated from the planned acquisition of Valspar.

The benefits that are expected to result from the planned acquisition of Valspar will depend, in part, on our ability to realize the anticipated growth opportunities and cost synergies as a result of the planned acquisition. Our success in realizing these growth opportunities and cost synergies, and the timing of this realization, depends on whether the Company or Valspar are required to divest assets of their respective business and on the successful integration of Valspar. There is a significant degree of difficulty and management distraction inherent in the process of integrating an acquisition as sizable as Valspar. The process of integrating operations could cause an interruption of, or loss of momentum in, our and Valspar's activities. Members of our senior management may be required to devote considerable amounts of time to this integration process, which will decrease the time they will have to manage our



company, service existing customers, attract new customers, and develop new products or strategies. If senior management is not able to effectively manage the integration process, or if any significant business activities are interrupted as a result of the integration process, our business could suffer. There can be no assurance that we will successfully or cost-effectively integrate Valspar. The failure to do so could have a material adverse effect on our business, financial condition, and results of operations.

Even if we are able to integrate Valspar successfully, this integration may not result in the realization of the full benefits of the growth opportunities and cost synergies that we currently expect from this integration, and we cannot guarantee that these benefits will be achieved within anticipated time frames or at all. For example, we may not be able to eliminate duplicative costs. Moreover, we may incur substantial expenses in connection with the integration of Valspar. While it is anticipated that certain expenses will be incurred to achieve cost synergies, such expenses are difficult to estimate accurately, and may exceed current estimates. Accordingly, the benefits from the planned acquisition may be offset by costs incurred to, or delays in, integrating the businesses.

We will incur a substantial amount of debt to complete the planned acquisition of Valspar. To service our debt, we will require a significant amount of cash. Our ability to generate cash depends on many factors beyond our control. We also depend on the business of our subsidiaries to satisfy our cash needs. If we cannot generate the required cash, we may not be able to make the necessary payments required under our indebtedness.

At March 31, 2016, we had total debt of approximately \$2.0 billion. We have the ability under our existing credit facilities to incur substantial additional indebtedness in the future, and we plan to incur significant additional indebtedness in the event we complete the planned acquisition of Valspar. We expect to incur up to \$9.3 billion of debt to complete the acquisition of Valspar. Our ability to make payments on our debt, fund our other liquidity needs, and make planned capital expenditures will depend on our ability to generate cash in the future. Our historical financial results have been, and we anticipate that our future financial results will be, subject to fluctuations. Our ability to generate cash, to a certain extent, is subject to general economic, financial, competitive, legislative, regulatory and other factors that are beyond our control. We cannot guarantee that our business will generate sufficient cash flow from our operations or that future borrowings will be available to us in an amount sufficient to enable us to make payments of our debt, fund other liquidity needs and make planned capital expenditures.

The degree to which we are currently leveraged and will be leveraged following the completion of the planned acquisition could have important consequences for shareholders. For example, it could:

- require us to dedicate a substantial portion of our cash flow from operations to the payment of debt service, reducing the availability of our cash flow to fund working capital, capital expenditures, acquisitions and other general corporate purposes;

- increase our vulnerability to adverse economic or industry conditions;

- limit our ability to obtain additional financing in the future to enable us to react to changes in our business; or

- place us at a competitive disadvantage compared to businesses in our industry that have less debt.

Additionally, any failure to comply with covenants in the instruments governing our debt could result in an event of default which, if not cured or waived, would have a material adverse effect on us.

A significant portion of our operations are conducted through our subsidiaries. As a result, our ability to generate sufficient cash flow for our needs is dependent to some extent on the earnings of our subsidiaries and the payment of those earnings to us in the form of dividends, loans or advances and through repayment of loans or advances from us. Our subsidiaries are separate and distinct legal entities. Our subsidiaries have no obligation to pay any amounts due on our debt or to provide us with funds to meet our cash flow needs, whether in the form of dividends, distributions, loans or other payments. In addition, any payment of dividends, loans or advances by our subsidiaries could be subject to statutory or contractual restrictions. Payments to us by our subsidiaries will also be contingent upon our subsidiaries' earnings and business considerations. Our right to receive any assets of any of our subsidiaries upon their liquidation or reorganization will be effectively subordinated to the claims of that subsidiary's creditors, including trade creditors. In addition, even if we are a creditor of any of our subsidiaries, our rights as a creditor would be subordinate to any security interest in the assets of our subsidiaries and any indebtedness of our subsidiaries senior to that held by us. Finally, changes in the laws of foreign jurisdictions in which we operate may adversely affect the ability of some of our foreign subsidiaries to repatriate funds to us.

Our results of operations, cash flow or financial condition may be negatively impacted if we do not successfully integrate future acquisitions into our existing operations and if the performance of the businesses we acquire do not meet our expectations.

We have historically made strategic acquisitions of businesses in the paint and coatings industry and will likely acquire additional businesses in the future as part of our long-term growth strategy. The success of future acquisitions, including Valspar, depends in large part on our ability to integrate the operations and personnel of the acquired companies and manage challenges that may arise as a result of the acquisitions, particularly when the acquired businesses operate in new or foreign markets. In the event that we do not successfully integrate such future acquisitions into our existing operations so as to realize the expected return on our investment, our results of operations, cash flow or financial condition could be adversely affected.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

A summary of the repurchase activity for the Company's first quarter is as follows:

| Period                                  | Total<br>Number<br>of<br>Shares<br>Purchased | Average<br>Price<br>Paid Per<br>Share | Number of<br>Shares<br>Purchased as<br>Part of a<br>Publicly<br>Announced<br>Plan | Number of<br>Shares<br>That<br>May Yet<br>Be<br>Purchased<br>Under the<br>Plan |
|-----------------------------------------|----------------------------------------------|---------------------------------------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------|
| January 1 - January 31                  |                                              |                                       |                                                                                   |                                                                                |
| Share repurchase program <sup>(1)</sup> |                                              |                                       |                                                                                   | 11,650,000                                                                     |
| Employee transactions <sup>(2)</sup>    | 1,385                                        | \$248.77                              |                                                                                   |                                                                                |
| February 1 - February 28                |                                              |                                       |                                                                                   |                                                                                |
| Employee transactions <sup>(2)</sup>    | 59,916                                       | 257.52                                |                                                                                   |                                                                                |
| March 1 - March 31                      |                                              |                                       |                                                                                   |                                                                                |
| Total                                   |                                              |                                       |                                                                                   |                                                                                |
| Share repurchase program <sup>(1)</sup> |                                              |                                       |                                                                                   | 11,650,000                                                                     |
| Employee transactions <sup>(2)</sup>    | 61,301                                       | \$257.32                              |                                                                                   | NA                                                                             |

All shares were purchased through the Company's publicly announced share repurchase program. There is no

<sup>(1)</sup> expiration date specified for the program. The Company had remaining authorization at March 31, 2016 to purchase 11,650,000 shares.

<sup>(2)</sup> All shares were delivered to satisfy the exercise price and/or tax withholding obligations by employees who exercised stock options or had shares of restricted stock vest.

Item 5. Other Information.

During the three months ended March 31, 2016, the Audit Committee of the Board of Directors of the Company approved permitted non-audit services to be performed by Ernst & Young LLP, the Company's independent registered public accounting firm. These non-audit services were approved within categories related to domestic advisory tax and tax compliance services and international tax compliance.

Item 6. Exhibits.

- \*2.1 Agreement and Plan of Merger, among The Sherwin-Williams Company, Viking Merger Sub, Inc., and The Valspar Corporation, dated as of March 19, 2016, filed as Exhibit 2.1 to the Company's Current Report on Form 8-K dated March 19, 2016, and incorporated herein by reference.
- 4.1 364-Day Bridge Credit Agreement, dated as of April 13, 2016, by and among The Sherwin-Williams Company, the lenders party thereto, Citibank, N.A., as administrative agent, and Citigroup Global Markets Inc., as sole lead arranger and sole bookrunner, filed as Exhibit 4.1 to the Company's Current Report on Form 8-K dated April 13, 2016, and incorporated herein by reference.
- 4.2 Term Loan Credit Agreement, dated as of April 13, 2016, by and among The Sherwin-Williams Company, the lenders party thereto, Citibank, N.A., as administrative agent, and Wells Fargo Bank, National Association, Morgan Stanley Senior Funding, Inc. and PNC Bank, National Association, as co-syndication agents, filed as Exhibit 4.2 to the Company's Current Report on Form 8-K dated April 13, 2016, and incorporated herein by reference.
- 4.3 Amendment No. 1 to Credit Agreement, dated as of April 13, 2016, by and among The Sherwin-Williams Company, Sherwin-Williams Canada Inc., Sherwin-Williams Luxembourg S.à r.l. and Sherwin-Williams UK Holding Limited, as borrowers, the lenders party thereto, Bank of America, N.A., as domestic administrative agent, and Bank of America, National Association, as Canadian administrative agent, filed as Exhibit 4.3 to the Company's Current Report on Form 8-K dated April 13, 2016, and incorporated herein by reference.
- 10.1 The Sherwin-Williams Company 2006 Stock Plan for Nonemployee Directors (Amended and Restated as of April 20, 2016) (filed herewith).
- 31(a) Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer (filed herewith).
- 31(b) Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer (filed herewith).
- 32(a) Section 1350 Certification of Chief Executive Officer (furnished herewith).
- 32(b) Section 1350 Certification of Chief Financial Officer (furnished herewith).
- 101.INS XBRL Instance Document
- 101.SCH XBRL Taxonomy Extension Schema Document
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document

\* Certain exhibits and schedules have been omitted and the Company agrees to furnish supplementally to the Securities and Exchange Commission a copy of any omitted exhibits and schedules upon request.

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE SHERWIN-WILLIAMS COMPANY

April 27, 2016 By: /s/ Allen J. Mistysyn  
Allen J. Mistysyn  
Senior Vice President-Corporate Controller

April 27, 2016 By: /s/ Catherine M. Kilbane  
Catherine M. Kilbane  
Senior Vice President, General  
Counsel and Secretary



## INDEX TO EXHIBITS

### Exhibit No. Exhibit Description

|         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|---------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
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| 101.INS | XBRL Instance Document                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
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