BB&T CORP Form 8-K February 07, 2002

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### Form 8-K Current Report

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

**February 7, 2002** 

Date of Report (Date of earliest event reported)

#### **BB&T Corporation**

(Exact name of registrant as specified in its charter)

Commission file number: 1-10853

North Carolina 56-0939887

(State of incorporation) (I.R.S. Employer Identification No.)

200 West Second Street
Winston-Salem, North Carolina
(Address of principal executive offices)

27101 (Zip Code)

(336) 733-2000

(Registrant's telephone number, including area code)

This Form 8-K has 45 pages.

#### ITEM 5. OTHER EVENTS

The purpose of this Current Report on Form 8-K is to file presentation materials from BB&T's 2002 Investor Conference, held on February 7, 2002.

#### EXHIBIT INDEX

#### **BB&T CORPORATION**

# Loan Portfolio Performance and Strategies

February 2002

#### PEER PERFORMANCE COMPARISON

#### **PORTFOLIO & LINES OF BUSINESS**

#### **RISK MANAGEMENT**

#### LONG TERM RISK MANAGEMENT STRATEGIES

### LOAN PORTFOLIO MANAGEMENT

### NONPERFORMING ASSETS/ TOTAL LOANS

### **NET CHARGE-OFFS/AVERAGE LOANS**

#### **TOTAL LOAN YIELD**

#### **TOTAL LOAN GROWTH**

# BB&T PORTFOLIO and LINES OF BUSINESS

**LINES OF BUSINESS** 

Portfolio Summary As of December 31, 2001

Proforma w/ F&M, Community First,

			ARI	a w/ F&M, EA & merica
	<u>\$</u>	<u>%</u>	<b>\$</b>	<u>%</u>
Commercial				
Loans	20,033	44.8	22,724	44.9
Small Business	4,040	9.0	4,631	9.2
Direct Retail	7,515	16.8	8,317	16.4
Sales Finance	2,402	5.4	2,659	5.3
Bankcard &				
Merchant	948	2.1	970	1.9
Mortgage	8,588	19.2	10,017	19.8
Specialized				
Lending	<u>1,239</u>	<u>2.8</u>	<u>1,272</u>	<u>2.5</u>
TOTAL	<u>\$44,765</u>	<u>100.0</u> %	<u>\$50,590</u>	<u>100.0</u> %
\$ In Millions				

#### **COMMERCIAL LENDING**

- Loans to small and middle market companies
  - \* Locally based or major local presence
  - \* Closely held, owner involvement
  - \* Total sales under \$200 Million
  - \* Service and relationship driven
- Portfolio includes Commercial Real Estate
  - \* In-market lending to experienced clients
- Delivered in a value-added style
  - \* Responsive, reliable, flexible and advisory
  - \* Community bank, decentralized

### **COMMERCIAL LENDING**

	2000	2001		Plan 2002
Past		<u> </u>	1.50%	
Dues	.80%	1.24%	or less	
Loan			.25% or	
Losses	.05%	.22%	less	
Yield	Prime +	Prime +	Prime +	
	.25 %	.83 %	1.15 %	
				%
				Increase
			<u>00-01</u>	<u>01-02</u>
Growth \$ in Millions Excludes Uncor	\$ 17,563 everted Banks	\$ 19,501	11.04 %	7.00 %

### **SMALL BUSINESS BANKING**

- Market segment with common characteristics:
  - \* Owner/Manager
  - \* One or two locations
  - \* Less than 20 employees
  - \* Sales under \$2.5 Million
  - \* Credit needs of \$500,000 or less
  - \* Often use the branches
- Standard credit and deposit products delivered by Business Bankers and City Executives

#### Largest Small Business lender in the Carolinas, Virginia and West Virginia

#### **SMALL BUSINESS BANKING**

	Top 10 Small	# 1 Small Business		
	Business Lenders		Friendly Bank	
1.	Wells Fargo	1.	BB&T	
2.	Bank of America	2.	Regions	
3.	US Bancorp	3.	US Bancorp	
4.	Bank One	4.	Wells Fargo	
5.	First Union	5.	<b>Union Planters</b>	
6.	BB&T	6.	Columbus B&T	
7.	National City	7.	Zions	
8.	Sun Trust	8.	AmSouth	
9.	Fifth Third	9.	Colonial	
10.	Key Corp	10.	National City	
	Source: December 2001 Issue of		Source: June 2001 Small	

Top 10 Small

**#1 Small Business** 

SNL Securities -Specialty Lender Business Administration

#### **SMALL BUSINESS BANKING**

Past Dues Loan Losses	2	2000 2.35% .35%	3	.16% .62%	Plan 2002 3.00% or less .65% or less	
Yield		rime + .01%		rime + .73%	Prime + 2.00%	
Growth \$ in Millions Excludes Unconvert	•	3,776 nks	\$	4,012	<u>00-01</u> 6.28%	% Increase <u>01-02</u> 4.80%

### **DIRECT RETAIL LENDING**

- Consumer purpose term loans and convenient personal lines of credit
- Products delivered to clients through branch network by Retail Service Officers and Financial Center Managers
- Noninterest income from Credit Life insurance sales and loan related fees
- 83% of all Direct Retail Lending loans are secured by Real Estate

#### Largest Home Equity Line lender in the Carolinas

#### **DIRECT RETAIL LENDING**

#### **DIRECT RETAIL LENDING**

Б.,	2000	<u>2001</u>	Plan 2002	
Past Dues Loan	1.44%	1.77%	1.75% or less .30%	
Losses	.21%	.27%	or less	
Yield	9.68%	8.90%	8.00%	

#### Plan

			%
			Increase
		<u>00-01</u>	<u>01-02</u>
63 \$	7,535	2.34%	6.00%
	63 \$	63 \$ 7,535	00-01 63 \$ 7,535 2.34%

#### **SALES FINANCE**

- Automobile financing provided through automobile retail dealerships
- New loan contracts purchased from over 1,500 active dealers by Sales Finance Specialists in 9 centers
- Each dealer client is assigned to a Relationship Manager in the branch network
- Over 60% of Dealers have commercial loan/deposit relationships
- Consistently ranked in Top 5% of all bank indirect lenders in Dealer Satisfaction (by J.D. Powers)

#### **SALES FINANCE**

			Plan
	<u>2000</u>	<u>2001</u>	<u>2002</u>
Past Dues	2.56%	2.60%	2.50% or less
Loan Losses	.69%	.89%	.85% or less

Plan

Yield 8.76% 8.85% 8.10%

% Increase

<u>00-01</u>

01-02

Growth \$ 2,461 \$ 2,446 -.60% .20%

\$ in Millions
Excludes Unconverted Banks

# BANKCARD and MERCHANT SERVICES

- Bankcard Products (VISA & MasterCard) and Overdraft Protection
  - \* Delivered through Branch Network, Direct Mail and Telemarketing
  - \* One-quarter of production through branch POS system
  - \* Sold within BB&T's Geographic Market

Merchant Services (POS Payment Processing)

- \* 28,000 Merchant Clients
- \* \$84.2 Million in Merchant Services' revenues projected for 2002

#### **BANKCARD** and

### **MERCHANT SERVICES**

Past Dues Loan Losses	2.	<b>)00</b> 29% 92%	2.	0 <b>01</b> 29% 28%	Plan 2002 2.50% or less 3.30% or less		
Yield	17	.22%	16	.24%	15.97%		
Growth \$ in Millions Excludes Unconver	\$ ted Ba	740	\$	871	<u>00-01</u> 17.81%	% Increase	<u>01-02</u> 13.00%

### **MORTGAGE LENDING**

#### **Production**

- Largest originator of mortgage loans in the Carolinas
- Home purchase/refinance loans originated in over 200 cities
- Correspondent Lending purchases loans from 130 + correspondents, primarily mortgage bankers and financial institutions
- Wholesale Lending purchases loans from over 500 mortgage brokers

#### **Servicing**

• Servicing retained as a client service, relationship building strategy

Total Servicing -- \$29.0 Billion -- 295,000 mortgages

#### **MORTGAGE LENDING**

			Pla	ın
	<u>2000</u>	<u>2001</u>	<u>200</u>	<u>)2</u>
			3.00%	
Past Dues	2.51%	2.94%	or less	
Loan	202/	0.00/	.03%	
Losses	.02%	.02%	or less	
Yield	7.72%	7.43%	6.82%	
				%
			Incre	ease
			<u>00-01</u>	<u>01-02</u>
Growth	\$8,430	\$8,917	5.80%	-4.66%
Originations	\$5,072	\$10,525	\$7,80	00
\$ in Millions Excludes Unconverted	Banks			

# **BB&T MORTGAGE INCOME**Residential Mortgages

	2000	2001	Plan 2002
Origination Revenue	16,043	47,226	28,515
Servicing Revenue	50,418	68,029	78,009
Gross Revenue	\$66,461	\$115,255	\$106,524
Mortgage Servicing Rights (MSRs):			
Income at origination	36,358	72,340	53,893
Provision for Impairment	-2,964	-67,085	
Impairment Recapture		5,930	40,000
Net MSRs	\$33,394	\$ 11,185	\$ 93,893
BB&T Mortgage Banking Income	\$99,855	\$126,440	\$200,417
Noninterest Expenses:			
Amortization of MSRs	18,441	43,481	58,174
Mortgage Loan Incentive Comp.	17,010	31,017	25,598
Total Expenses	\$35,451	\$ 74,498	\$ 83,772
Net BB&T Mortgage Banking Income	\$64,132	\$ 51,942	\$116,645

\$ in Millions

# SPECIALIZED LENDING

- Eight non-bank companies with oversight provided by advisory boards of directors from the bank and subsidiaries
- Provides "higher risk" financing alternatives to consumers and businesses
- Bank clients as well as non-bank clients within and outside the bank's primary geographic market area served by these subsidiaries
  - \* Laureate Capital -- Commercial mortgage banking
  - \* BB&T Factors -- Commercial factoring services
  - \* BB&T Leasing -- Commercial fleet and equipment leasing
  - \* Sheffield Financial -- Financing of outdoor power equipment
  - \* Regional Acceptance -- Indirect sub-prime auto finance
  - \* Lendmark Financial Services -- Sub-prime mortgage lending
  - \* Rose Shanis Financial Services -- Direct consumer finance
  - \* Prime Rate Premium Finance -- Insurance premium finance

#### SPECIALIZED LENDING

		2000	<u>2001</u>	Plan 2002
	Loan Losses	2.61 %	3.25 %	3.35 %
	Yield	16.34 %	16.52 %	17.07 %
	Growth	26.92 %	23.20 %	21.36 %
Net Income*		\$38.6	\$50.9	\$69.1

\$ in Millions

Excludes BB&T Factors and Laureate Capital

<sup>\*</sup> Before Taxes and Intercompany Expenses

### **TOTAL LOAN PORTFOLIO**

Loan Losses	<b>2000</b> .27 %	<b>2001</b> .40 %	Plan 2002 .45 %
Yield	Prime + .16%	Prime + 1.45%	Prime + 2.00%
Growth % Increase	\$41,934 10.90%	\$46,590 11.10%	\$51,762 11.10%

\$ in Millions

### **TOTAL LOAN PORTFOLIO**

Nonperforming Assets	<u>2000</u>	<u>2001</u>	Plan 2002
(EOP)	\$ 236,329	\$ 373,571	\$ 395,000
Nonperforming Assets/ Total Assets (EOP)	.36	.53	.50
Nonperforming Assets/ Total Loans +ORE (EOP)	.53	.79	.75
Loan Loss Reserve/	2.45x	1.73x	1.78x

Plan

Nonperforming Assets (EOP)
\$ in Thousands

#### **RISK MANAGEMENT**

# Risk Management Diversification by Lines of Business

Risk Management Diversification by Industry

# Risk Management Watch List Distribution

#### **Highest Percentage of Watch List Credits in Manufacturing**

	% of		
	Total	% of Total	% of
		<u>Business</u>	<u>Watch</u>
	<b>Loans</b>	<b>Loans</b>	<u>List</u>
Manufacturing	3.3	6.1	29.0
Services	12.9	23.9	16.4
Retail	4.2	7.9	15.1
Real Estate Related	15.1	28.1	14.8
Construction	6.0	11.1	8.5
Agriculture/Forestry	1.7	3.2	8.2
Wholesale Trade	1.9	3.5	2.5
Transportation/Utilities	0.7	1.4	1.6
All Other Industries	<u>8.0</u>	<u>14.8</u>	<u>3.9</u>
	53.8	100.0	100.0

69% of Watch List in North and South Carolina

### Risk Management Commercial Real Estate

### Largest concentration is Commercial Real Estate loans

(Definition: the primary source of funds for repayment is the sale or rental of the property)

Total CRE portfolio = \$8.5 billion
\* 18.9% of Total Loans
Highly diversified by Property Type

# Risk Management Diversification by Property Type

### Risk Management Commercial Real Estate

In-market relationship lending focus

Underwrite client as well as the transaction
Professional CRE Underwriters assist with >\$5,000,000 loans
Professional Construction Managers inspect >\$1,000,000 loans
CRE limits by Risk Grade = 1/2 of non- CRE limits
Single project limit of \$25,000,000

# Risk Management Diversification by Size of Relationship

#### **Commercial and Small Business Relationships**

Relationship	# of	Outstandings	% of Total
<b>Commitment</b>	<b>Relationships</b>	\$ in Thousands	<u>Loans</u>
\$500M	74,690	\$ 5,822,669	13.0 %
\$500M - \$2MM	6,376	4,831,563	10.8 %
\$2MM - \$5MM	1,839	4,159,587	9.3 %
\$5MM - \$10MM	564	2,720,019	6.1 %
\$10MM -			
\$20MM	239	2,172,438	4.9 %
\$20MM	<u>142</u>	<u>2,332,067</u>	<u>5.2</u> %
Total	83,850	\$22,038,343	49.3 %

**Average Small Business Relationship = \$78,000 Average Commercial Relationship = \$1,800,000** 

**Excludes Leases** 

# Risk Management Diversification by Size of Relationship

**Limited exposure to Shared National Credits** 

Total outstandings = \$618 million 1.3% of Total Loans

Participation in syndicated credits limited to Relationship-based clients

Average Committed = \$21 million Average Outstandings = \$9 million

Risk Management Diversification by State

Risk Management
Small Business Portfolio

In-market Relationship Driven Strategy
Dedicated lenders in branches close to clients
Judgmental underwriting with scoring as tool only
64% of portfolio secured by real estate
Loss results will continue to better industry averages

# Risk Management Consumer Portfolio

**Mortgage: (19.2% of Total Loans)** 

Low risk single family permanent mortgages

Direct Retail: (16.8% of Total Loans) 83% of portfolio is real estate secured Sales Finance: (5.4% of Total Loans)

No retail leasing

Expect used car prices to stabilize

**Bankcard: (2.1% of Total Loans)** 

Issue cards in-market; relationship-based strategy

**Specialized Lending: (2.8% of Total Loans)** 

**Diversified segment/product mix** 

# LONG TERM RISK MANAGEMENT STRATEGIES

#### **BB&T LOAN LOSS HISTORY**

#### **RISK MANAGEMENT STRATEGIES**

\*Instill the BB&T Values Driven Credit Culture\*

\*Focus on knowledge of local markets and individual clients\*

\*Practice sound and fundamental underwriting and portfolio management techniques\*

\*Diversify to mitigate concentration risks\*

#### LOAN PORTFOLIO MANAGEMENT

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BB&T CORPORATION (Registrant)

By: /S/ SHERRY A. KELLETT

Sherry A. Kellett
Senior Executive Vice President and Controller
(Principal Accounting Officer)

Date: February 7, 2002