

Edgar Filing: AXIS CAPITAL HOLDINGS LTD - Form 425

AXIS CAPITAL HOLDINGS LTD

Form 425

March 30, 2015

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pursuant to Rule 425 of the Securities Act of 1933

and deemed filed pursuant to Rule 14a-12

of the Securities Exchange Act of 1934

Subject Company: AXIS Capital Holdings Limited

Commission File No.: 001-31721

GRAPHIC OMITTED

PartnerRe and AXIS:

A Global Leader in Specialty Insurance and Reinsurance

March 18, 2015

Agenda

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1. Amalgamation Overview
 2. Combined Company Strategy and Outlook
 3. Capital Management
 4. Investment Strategy
 5. Conclusion
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Amalgamation Overview

Structure	*	100% stock Merger of Equals structured as an amalgamation
	*	Shares in PartnerRe and AXIS to convert to new shares in exchange ratio
	*	Preferred shares to remain outstanding as preferred share

Deal Value	*	\$11 billion pro forma market capitalization
	*	AXIS shareholders will receive 1 common share and Partner common shares in the amalgamated company for each share t

Pro Forma Ownership	*	PartnerRe will own approximately 51.6 percent of the amal
	*	AXIS will own approximately 48.4 percent of the amalgamat

Corporate Governance of Combined Company	*	Board of Directors to comprise 14 members, consisting of PartnerRe appointees
	*	Management teams to reflect balance, leveraging talent fr

Approvals	*	Customary regulatory approvals
	*	PartnerRe and AXIS shareholder approvals
	*	Expected close in the second half of 2015

World-Class Management Team

Jean-Paul L. Montupet, Non-executive Chairman	

Michael A. Butt, Chairman Emeritus	

Albert A. Benchimol, President and CEO	

Joseph Henry, CFO	Bill Babcock, Deputy CFO and Lead Integration Officer*

Emmanuel Clarke, CEO, Reinsurance	Peter Wilson, CEO, Insurance

John "Jay" Nichols, Head of Strategic	
Chris DiSipio, CEO, Life, Accident and Health Business Development and Capital Solutions	

Eric Gesick, Chief Risk and Actuarial Officer	Rick Gieryn, General Counsel

Noreen McMullen, Chief Human Resources Officer	David Phillips, Chief Investment Officer

Richard Strachan, Chief Operations Officer	

* Assuming the role of CFO no later than July, 2016

Compelling Amalgamation Benefits

* Strategic Rationale

☐ Sustainable, long-term commercial growth prospects through combined scale, efficiencies and expanded product capability

☐ Meaningful capital synergies generating further flexibility to support growth and capital management initiatives

* Financial Strength

☐ Combination of two high-quality and conservative balance sheets

☐ No external equity or debt financing required in Merger of Equals ☐ \$14.7 billion of combined capital with low leverage

* ERM

☐ Integrated Enterprise Risk Management practices in each organization to be strengthened by best practices of each company

* Limited Execution Risk of Integration

☐ Shared philosophy of underwriting conservatism

☐ Familiarity between the companies' management teams

☐ True merger of equals led by CEO with deep knowledge of both organizations. Other key executives have also held senior roles at both companies: ☐ AXIS Chief Risk and Actuarial Officer ☐ AXIS Chief Investment Officer

Moody's Inves

Services

Fitch

PartnerRe/AXIS Capital
High-Level Amalgamation Process
Q1 Q2 Q3 Q4
Announcement
S4 filing and SEC review
Shareholder vote
Antitrust approvals
Regulatory approvals
Integration Readiness
Finalize Integration Structure
Integration Planning
Estimated Transaction Close
Integration Execution

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A Global Leader in Specialty Insurance and Reinsurance

* Combination will be a (re)insurance powerhouse with approximately \$13bn combined shareholders equity(1)

[] Brings together two strong, world-class, successful companies building on existing strengths

[] Transaction creates a top 5 global reinsurance franchise with leading position in the broker channel

[] Primary specialty platform with \$2.5bn+ in premiums across a diversified array of product lines

[] Top 10 Life, Accident and Health reinsurer

* Value creation through combined franchise strengths including significant capital efficiencies and meaningful synergies

[] Expanded ability to invest in growing specialty franchises

[] Enhanced ability to partner with other capital providers to deliver value to all stakeholders

[] Over \$200 million in identifiable, actionable and concrete expense savings

[] Transaction expected to be meaningfully accretive to earnings and return on equity

* Clear common vision accelerates strategies for both companies

[] Growth accompanied by excellence in risk management

[] Best-in-class talent across all aspects of business

[] Compatible cultures facilitate integration

(1) Financial data as of 12/31/14

Strong Position in Three Attractive Businesses

2014 GPW

BUSINESS OVERVIEW

PartnerRe

AXIS

Pro Forma Combined

\$5.9B \$4.7B

Global Reach with Opportunities for Consolidating Locations

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AXIS Office Locations PartnerRe Office Locations

Transformative Combination Creating a Leading Global Reinsurance Platform

Market position

- * Top 5 global reinsurer with approximately \$7 billion in GPW
- * Leading position among broker-based reinsurers
- * Strong positions in specialty reinsurance lines
- * Combination of two additive platforms with highly regarded UW and service capabilities
- * Limited overlap in current portfolios suggesting manageable attrition
- * Ability to leverage third-party capital to deliver expanded client solutions

Top Global PandC Reinsurers by PandC Reinsurance GPW(1)

(\$ in billions)

Munich Re

Swiss Re

Hannover Re

Berkshire Re

PartnerRe + AXIS

SCOR

China Re

PartnerRe

Everest Re

XL / Catlin

Korean Re

Alleghany

Allianz

Mapfre

General Insurance Co. of India

Sompo Japan

Fairfax Financial

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Mitsui Sumitomo

AXIS

RenRe / Platinum

Generali

Note: Chart excludes life and health reinsurance GPW if publicly disclosed.

Excludes Lloyd's. (1) Rankings are by 2013 GPW.

(2) Berkshire Hathaway Reinsurance includes General Re. Corp.

(3) GPW not disclosed. Indicated values are on a NPW basis.

Diversified Global Specialty Insurance Business

Pro Forma Combined Insurance Breakdown 2014 GPW

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[] Balanced portfolio mix between segments

[] Almost no business overlap in existing books*

[] Optionality to further accelerate growth in desirable segments

[] Growing visibility among clients / distribution partners / talent

[] PartnerRe's DandF business complementary to insurance

* With exception of Energy although not material to overall portfolio

Leadership in Life and AandH with High Growth Potential

* A leading Life, Accident and Health franchise with limited product overlap with truly global reach

* \$1.5 billion in combined premium

* Top 10 Life and Health reinsurer (7th or 8th)

* #1 health reinsurer in US

* One of industry's broadest product portfolios

* Immediate and complementary global footprint

* Minimal overlap in customers, distribution and risk tolerance

* Each company fills the gaps of the other -- highly complementary organizations

* Accelerates achievement of original strategies

	Strategy Remains Appropriate
* Customer-centric service model	* Insurance and reinsurance capabilities (hybrid model)
* Broad set of products and services	* Entrepreneurship
* Diverse distribution	* Scale provides operational efficiency
* Global reach/local service	

Global Reinsurance

Success in a very competitive market

* Key factors in Reinsurance:

[] Broad access to business

[] Preferred market, positioned to see all business -- geographies and products

[] Ability to generate new business -- providing client solutions

[] Underwriting outperformance

[] Ability to outperform market by disciplined underwriting (price), cycle management execution, large mistakes avoidance, portfolio optimization and macro positions

[] Capital efficiency / flexibility

[] Ability to reduce cost of capital to sell competitive solutions to our clients and optimize ROE

[] Ability to leverage all sources of capital to respond to opportunities, optimize gross to net.

[] Cost efficiency

[] Ability to operate with lean resources in order to remain competitive

A PartnerRe/ AXIS combination enhances our ability to succeed in the current environment

Merger strengthens relationships with brokers and cedants

* Creation of a credible and sizeable broker-committed underwriter aligns us with reinsurance brokers in competition with top-four reinsurers

[] Both organizations have a commitment to a broker based distribution

[] Combined company will be leading broker-based reinsurer by GPW

[] Putting together sizeable capacity is a challenge in the highly fragmented state of broker market reinsurers. A PartnerRe/ AXIS combination will ensure:
>[] Larger capital base to take sizeable participations for its own account [] A larger available selection of 3(rd) party capital providers [] The underwriting reputation that will allow brokers to easily fill in following shares

* Cedants and reinsurance buyer trends include 1) panel consolidation and 2) expectation of value added service from reinsurance partners

[] In both cases size, financial strength and expertise clearly matter

[] Combined company provides similar culture, brand values as well as continuity and longevity in the market

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Capital Manag

- * High-quality, (permanent) Senior Debt
- * Low financial (leverage) Senior Debt

Senior Debt12/31/2014 Capital Efficient Cumulative Common Equity* Total

- * Management is committed to retaining robust capital in excess of our three principle thresholds
 - ☐ Regulatory capital requirements
 - ☐ Internal economic capital model
 - ☐ Rating agency targets
 - * Exceptional capital position provides strategic flexibility to fund growth and return capital to shareholders
 - ☐ Current capital positions strong at both companies
 - ☐ Share repurchases for both companies have been suspended until transaction close
 - ☐ Capital synergies created through combination enhance capital margins
- * Included

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Conservative, Diversified Investment Portfolio

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12/31/2014

Investment Grade Fixed Income	\$24,202
Cash and ST Investments	\$2,467
Non-Investment Grade Fixed Income	\$2,164
Equities	\$1,514
Other	\$1,266

\$ in millions

Total: \$31.6 billion Duration: ~3.3 years
Average credit quality []A+

* Strong risk cultures and conservative approach to investments reflect primary objective of the investment function as a support to the companies' core (re)insurance activities
[] Both companies invest substantially more than the value of their (re)insurance reserves in high quality, standard Fixed Income instruments, making sure to match currency and duration exposures of their liabilities

[] The combined entity is likely to maintain a credit quality of A+ or above and will continue to have its allowable duration range centered at the duration of its liabilities * Both companies emphasize internal management to construct and shape the overall portfolio. Activities such as asset allocation, benchmark construction, risk and compliance monitoring and performance attribution / monitoring are performed internally * The majority of security selection in PartnerRe is done internally. AXIS Capital uses third party managers for security selection in all of its strategies

[] The combined entity will follow a similar approach. The enhanced scale will allow the combined entity to take greater advantage of the control benefits of internal management and to supplement its capabilities (and gain attendant diversification) through the use of specialist external managers

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* Strength of Ratings

☐ The clients of AXIS and PartnerRe value the high quality ratings of the stand-alone companies

☐ The combined entity will be in an improved position to compete and management expects this increased strength to support positive rating developments over the coming years

Important Information For Investors And Stockholders

This communication does not constitute an offer to buy or sell or the solicitation of an offer to buy or sell any securities or a solicitation of any vote or approval. This communication relates to a proposed business combination between PartnerRe Ltd. ("PartnerRe") and AXIS Capital Holdings Limited ("AXIS"). In connection with this proposed business combination, PartnerRe and/or AXIS may file one or more proxy statements, registration statements, proxy statement/prospectus or other documents with the Securities and Exchange Commission (the "SEC"). This communication is not a substitute for any proxy statement, registration statement, proxy statement/prospectus or other document PartnerRe and/or AXIS may file with the SEC in connection with the proposed transaction. INVESTORS AND SECURITY HOLDERS OF PARTNERRE AND AXIS ARE URGED TO READ THE PROXY STATEMENT(S), REGISTRATION STATEMENT(S), PROXY STATEMENT/PROSPECTUS AND OTHER DOCUMENTS THAT MAY BE FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY IF AND WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION. Any definitive proxy statement(s) (if and when available) will be mailed to stockholders of PartnerRe and/or AXIS, as applicable. Investors and security holders will be able to obtain free copies of these documents (if and when available) and other documents filed with the SEC by PartnerRe and/or AXIS through the website maintained by the SEC at <http://www.sec.gov>. Copies of the documents filed with the SEC by PartnerRe will be available free of charge on PartnerRe's internet website at <http://www.partnerre.com> or by contacting PartnerRe's Investor Relations Director by email at robin.sidders@partnerre.com or by phone at 1-441-294-5216. Copies of the documents filed with the SEC by AXIS will be available free of charge on AXIS' internet website at <http://www.axiscapital.com> or by contacting AXIS' Investor Relations Contact by email at linda.ventresca@axiscapital.com or by phone at 1-441-405-2727.

Participants in Solicitation

PartnerRe, AXIS, their respective directors and certain of their respective executive officers may be considered participants in the solicitation of proxies in connection with the proposed transaction. Information about the directors and executive officers of PartnerRe is set forth in its Annual Report on Form 10-K for the year ended December 31, 2014, which was filed with the SEC on February 26, 2015, its proxy statement for its 2014 annual meeting of stockholders, which was filed with the SEC on April 1, 2014, its Quarterly Report on Form 10-Q for the quarter ended September 30, 2014, which was filed with the SEC on October 31, 2014 and its Current Reports on Form 8-K, which were filed with the SEC on March 27, 2014, May 16, 2014 and January 29, 2015. Information about the directors and executive officers of AXIS is set forth in its Annual Report on Form 10-K for the year ended December 31, 2014, which was filed with the SEC on February 23, 2015, its proxy statement for its 2014 annual meeting of stockholders, which was filed with the SEC on March 28, 2014, its Quarterly Report on Form 10-Q for the quarter ended September 30, 2014, which was filed with the SEC on October 31, 2014 and its Current Reports on Form 8-K, which were filed with the SEC on March 11, 2015, January 29, 2015, August 7, 2014, June 26, 2014, March 27, 2014 and February 26, 2014.

These documents can be obtained free of charge from the sources indicated above. Additional information regarding the participants in the proxy solicitations and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the proxy statement/prospectus and other relevant materials to be filed with the SEC when they become available.

Forward Looking Statements

Certain statements in this communication regarding the proposed transaction between PartnerRe and AXIS are "forward-looking" statements. The words "anticipate," "believe," "ensure," "expect," "if," "intend," "estimate," "probable," "project," "forecasts," "predict," "outlook," "aim," "will," "could," "should," "would," "potential," "may," "might," "anticipate," "likely," "plan," "positioned," "strategy," and similar expressions, and the negative thereof, are intended to identify forward-looking statements. These forward-looking statements, which are subject to risks, uncertainties and assumptions about PartnerRe and AXIS, may include projections of their respective future financial performance, their respective anticipated growth strategies and anticipated trends in their respective businesses. These statements are only predictions based on current expectations and projections about future events. There are important factors that could cause actual results, level of activity, performance or achievements to differ materially from the results, level of activity, performance or achievements expressed or implied by the forward-looking statements, including the risk factors set forth in PartnerRe's and AXIS' most recent reports on Form 10-K, Form 10-Q and other documents on file with the SEC and the factors given below: [] the failure to obtain the approval of shareholders of PartnerRe or AXIS in connection with the proposed transaction; [] the failure to consummate or delay in consummating the proposed transaction for other reasons; [] the timing to consummate the proposed transaction; [] the risk that a condition to closing of the proposed transaction may not be satisfied;

Forward Looking Statements

[] the risk that a regulatory approval that may be required for the proposed transaction is delayed, is not obtained, or is obtained subject to conditions that are not anticipated; [] AXIS' or PartnerRe's ability to achieve the synergies and value creation contemplated by the proposed transaction; [] the ability of either PartnerRe or AXIS to effectively integrate their businesses; and [] the diversion of management time on transaction-related issues.

PartnerRe's forward-looking statements are based on assumptions that PartnerRe believes to be reasonable but that may not prove to be accurate. AXIS' forward-looking statements are based on assumptions that AXIS believes to be reasonable but that may not prove to be accurate. Neither PartnerRe nor AXIS can guarantee future results, level of activity, performance or achievements. Moreover, neither PartnerRe nor AXIS assumes responsibility for the accuracy and completeness of any of these forward-looking statements. PartnerRe and AXIS assume no obligation to update or revise any forward-looking statements as a result of new information, future events or otherwise, except as may be required by law. Readers are cautioned not to place undue reliance on these forward-looking statements that speak only as of the date hereof.