FLEETBOSTON FINANCIAL CORP Form 10-Q November 15, 2002

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 10-Q

| X | Quarterly Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarterly period ended September 30, 2002 |
|-------|--|
| | OR |
| 0 | Transition Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from to |
| | Commission File Number 1-6366 |
| | FLEETBOSTON FINANCIAL CORPORATION |
| | (Exact name of registrant as specified in its charter) |
| | Rhode Island (State or other jurisdiction of incorporation or organization) 100 Federal Street Boston, Massachusetts (Address of principal executive offices) 02110 (Zip Code) (State or other jurisdiction or organization) (IRS Employer Identification No.) |
| | (617) 434-2200 (Registrant s telephone number, including area code) |
| | (Former name, if changed since last report) |
| of 19 | ate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act 34 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject the filing requirements for the past 90 days. |
| | YES x NO o |
| The r | number of shares of common stock of the Registrant outstanding as of October 31, 2002 was 1,049,581,594. |
| | |
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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

PART I. FINANCIAL INFORMATION

FINANCIAL SUMMARY

| Dollars in millions, | ended Se | months ptember 30 | Nine months ended September 30 | | |
|--|----------|----------------------|--------------------------------|---------|--|
| except per share amounts | 2002 | 2001 | 2002 | 2001 | |
| Earnings | | | | | |
| Net interest income (FTE) ^(a) | \$1,531 | \$1,834 | \$4,919 | \$5,626 | |
| Noninterest income | 1,336 | 1,469 | 3,752 | 3,917 | |
| Noninterest expense | 1,603 | 1,726 | 4,767 | 6,177 | |
| Provision for credit losses | 352 | 323 | 2,010 | 951 | |
| Income from continuing operations | 597 | 771 | 1,226 | 1,446 | |
| Loss from discontinued operations | (18) | (5) | (298) | (8) | |
| Net income | 579 | 766 | 928 | 1,438 | |

Per Common Share

Basic earnings:
Continuing operations
\$.57 \$.71 \$1.16 \$1.31
Net income
.55 .70 .87 1.31

Diluted earnings:

Continuing operations .57 .70 1.16 1.30 Net income .55 .70 .87 1.29 Cash dividends declared .35 .33 1.05 .99 Book value

15.84 18.09 15.84 18.09

Ratios

Continuing operations:
Return on average assets^(b)
1.29% 1.52% .88% .94%
Return on average common equity
14.22 15.67 9.43 9.93
Net income:

Return on average assets
1.23 1.47 .65 .91
Return on average common equity
13.80 15.56 7.11 9.88
Total equity to assets (period-end)
9.01 9.79 9.01 9.79
Tangible common equity to assets
6.52 7.72 6.52 7.72

Tier 1 risk-based capital 8.24 8.86 8.24 8.86 Total risk-based capital 11.77 12.58 11.77 12.58 Leverage 8.34 8.74 8.34 8.74

At September 30

Total assets \$187,188 \$201,904 \$187,188 \$201,904 Loans and leases 117,053 126,705 117,053 126,705 Deposits 121,481 124,876 121,481 124,876 Long-term debt 20,680 25,473 20,680 25,473 Stockholders equity 16,866 19,775 16,866 19,775 Nonperforming assets 3,759 1,561 3,759 1,561

(a)

The fully taxable equivalent (FTE) adjustment included in net interest income was \$14 million and \$13 million for the three months ended September 30, 2002 and 2001, respectively, and \$50 million and \$46 million for the nine months ended September 30, 2002 and 2001, respectively.

(b) Net income from continuing operations divided by total average assets less average assets of discontinued

operations.

This discussion and analysis is part of our Quarterly Report on Form 10-Q to the Securities and Exchange Commission, or the SEC. This discussion updates our Annual Report on Form 10-K for the year ended December 31, 2001 and our Quarterly Reports on Form 10-Q for the quarterly periods ended March 31, 2002 and June 30, 2002, all of which we previously filed with the SEC. You should read this information together with the financial information contained in the 10-K and the 10-Qs. Certain prior period amounts presented in this discussion and analysis have been reclassified to conform to current period classifications.

Unless otherwise indicated or unless the context requires otherwise, all references in this discussion and analysis to FleetBoston, we, our or similar references mean FleetBoston Financial Corporation. Headquartered in Boston, Massachusetts, we are a diversified financial services company with approximately \$187 billion in assets, and we currently rank as the seventh-largest financial holding company in the United States based on total assets.

115.

Our key lines of business include Wholesale Banking, which includes commercial finance, corporate banking, commercial banking and small business services; Personal Financial Services, which includes consumer and community banking, wealth management and brokerage; Capital Markets, which includes brokerage market-making and principal investing; and International Banking, principally in Latin America. You can read more about these business lines and their supporting business units in the Line of Business Information section of this discussion and analysis.

This discussion and analysis contains certain forward-looking statements with respect to our financial condition, results of operations, future performance and business. These statements are based on certain assumptions by management which involve risks and uncertainties. Actual results may differ materially from those contemplated by these statements due to many factors, including, but not limited to:

general political and economic conditions, either domestically or internationally;

continued economic, political and social uncertainties in Latin America;

developments concerning credit quality, including the resultant effect on the levels of our provision for credit losses, nonperforming assets, net charge-offs and reserve for credit losses;

continued weakness in domestic commercial loan demand, and the impact of that weakness on our corporate lending activities;

continued weakness in the capital markets in general, and the technology and telecommunications industries in particular, and the impact of that weakness on our Principal Investing and other capital markets business lines;

legislative or regulatory developments, including changes in laws or regulations concerning taxes, banking, securities, reserve methodologies, deposit insurance, capital requirements and risk-based capital guidelines;

changes in accounting rules, policies, practices and procedures; and

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

legal and regulatory proceedings and related matters with respect to the financial services industry, including those directly involving us and/or our subsidiaries.

Net income was \$579 million, or \$.55 per diluted share, for the third quarter of 2002 compared to net income of \$766 million, or \$.70 per diluted share, for the third quarter of 2001. For the nine months ended September 30, 2002, net income was \$928 million, or \$.87 per diluted share, compared to \$1.4 billion, or \$1.29 per diluted share, for the prior year period.

Included in the nine-month 2002 results was a net loss of \$298 million from discontinued operations, related to winding down the operations of Robertson Stephens, the disposal of our fixed income business in Asia and the sale of our student loan processing subsidiary, AFSA Data Corporation, or AFSA. The decisions to exit these businesses were discussed in our second quarter 2002 10-Q.

We completed the sale of AFSA in June 2002, and recorded a related after-tax gain of \$173 million in the second quarter. We substantially completed the winding down of the operations of Robertson Stephens during the third quarter of 2002, and expect to substantially complete the disposal of the Asia fixed income business by early next year. The remaining assets and liabilities of Robertson Stephens and the Asia fixed income business as of September 30, 2002 are presented in the accompanying consolidated balance sheets at the lesser of carrying value or estimated fair value less costs to dispose, including related exit costs.

The operating results of these businesses for the 2002 periods, as well as the AFSA sale gain and estimated after-tax losses related to the disposals of Robertson Stephens and Asia recorded in the second quarter of 2002, are included in results from discontinued operations in our income statement. We have presented all prior period information on the same basis. For more financial information with respect to these businesses, refer to Note 2 to the Consolidated Financial Statements in this 10-Q.

The remainder of this discussion and analysis reflects results from continuing operations, unless otherwise noted. On this basis, for the three months ended September 30, 2002, net income was \$597 million, or \$.57 per diluted share, compared to net income of \$771 million, or \$.70 per diluted share, for the three months ended September 30, 2001. In the nine-month period, we earned \$1.2 billion, or \$1.16 per diluted share, in 2002 compared to \$1.4 billion, or \$1.30 per diluted share, in the same period a year ago. Lower earnings for the three and nine months ended September 30, 2002 reflected the impact of Argentine government measures on Argentina's financial system and the continued economic deterioration in the country, as well as the continued weakness in the U.S. economy that has particularly affected revenues from corporate lending and our capital markets businesses. In addition to these factors, the nine-month 2002 period was impacted by additional provisions for domestic credit losses and the absence of branch divestiture gains recorded in 2001. 2002 results, however, were positively impacted by lower operating expenses from the corporate-wide cost containment program disclosed in previous SEC filings, as well as the absence of after-tax charges related to the Summit acquisition, the sale of our mortgage banking business, restructurings within our capital markets businesses and significantly lower write-downs of investments in our Principal Investing portfolio. These current and prior year items are discussed in more detail elsewhere in this discussion and analysis.

In addition, 2002 earnings benefited by \$.06 per share per quarter, compared to 2001, from the discontinuance of goodwill amortization in accordance with SFAS No. 142, which we adopted on January 1, 2002. Prior periods were not restated. This new goodwill accounting standard is more fully discussed in Note 6 to the Consolidated Financial Statements in this 10-Q.

LINE OF BUSINESS INFORMATION

Our customer-focused organizational structure includes four principal lines of business: Wholesale Banking, Personal Financial Services, Capital Markets, and International Banking. You can obtain additional information about the products and services offered by each line of business in the Line of Business Information section of Management s Discussion and Analysis in our 2001 Annual Report on Form 10-K previously filed with the SEC.

We may periodically restate business line results based on modifications to our management reporting and profitability measurement methodologies and changes in organizational alignment. We have restated the information for the quarter and nine months ended September 30, 2001 presented throughout this section to reflect the revised organizational structure implemented in October 2001, as well as management reporting modifications implemented through September 30, 2002. The information appearing throughout this section is presented on both a fully taxable equivalent and a continuing operations basis.

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MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Line of Business Earnings Summary

| Three months ended September 30 Dollars in millions | 2002 | 2001 | 2002 | 2001 | 2002 | 2001 |
|---|-----------|-----------|---------|---------|----------|----------|
| | Net Incom | me/(Loss) | Total F | Revenue | Return o | n Equity |
| Wholesale Banking | \$313 | \$325 | \$1,149 | \$1,192 | 18% | 18% |

Personal Financial Services
266 330 1,564 1,635 16 24
Capital Markets
(36) (2) (1) 37 nm nm
International Banking
(2) 117 171 450 nm 31

(2) 117 171 450 nm 31

All Other

56 1 (16) (11) nm nm

Total

\$597 \$771 \$2,867 \$3,303 14% 16%

| Nine months ended September 30 | 2002 | 2001 | 2002 | 2001 | 2002 | 2001 |
|--------------------------------|-------------------|-------|---------|------------------|------|------|
| Dollars in millions | Net Income/(Loss) | | Total | Return on Equity | | |
| Wholesale Banking | \$913 | \$990 | \$3,479 | \$3,603 | 18% | 18% |

Personal Financial Services
782 862 4,653 4,677 16 21
Capital Markets
(42) (317) 79 (375) nm nm
International Banking
(402) 340 361 1,337 nm 31
All Other

(25) (429) 99 301 nm nm

Total

\$1,226 \$1,446 \$8,671 \$9,543 9% 10%

nm not meaningful

The following discussion focuses on the components of each of our four major business lines, and explains results in terms of their underlying businesses.

Wholesale Banking

Three months ended September 30 2002 2001

Nine months ended September 30 2001 2002

Income statement data:

Dollars in millions

Net interest income \$755 \$811 \$2,297 \$2,462 Noninterest income 394 381 1,182 1,141 Total revenue 1,149 1,192 3,479 3,603 Provision for credit losses 174 184 576 537 Noninterest expense 455 470 1,383 1,427 Tax expense 207 213 607 649

Net income \$313 \$325 \$913 \$990

Balance sheet data:

Average assets \$83,503 \$92,203 \$86,104 \$94,350 Average loans and leases 72,732 82,105 75,566 83,948 Average deposits 35,877 32,625 35,464 32,058

Return on equity

18% 18% 18% 18%

Wholesale Banking earned \$313 million in the third quarter of 2002, a decrease of \$12 million from the prior year quarter. Earnings from the underlying business units reflected reduced demand for both loan and capital markets-related products as the economic environment remained weak. Higher cash management fees and deposit balances, resulting from higher sales and cross-selling activities, along with the impact of cost saving initiatives implemented in 2001, helped to moderate the negative impact of the weak economic climate.

| Three months ended September 30 Dollars in millions | 2002 Net I | 2001 Income | 2002 Total I | 2001 Revenue | 2002 Return o | 2001 on Equity |
|---|---------------|----------------|-----------------|-----------------|------------------|-------------------|
| Corporate Banking | \$180 | \$203 | \$640 | \$684 | 15% | 16% |

Commercial Banking and Financial Services 106 103 434 445 21 19 Global Services and Government Banking 27 19 75 63 102 71

Total

\$313 \$325 \$1,149 \$1,192 18% 18%

Corporate Banking, which includes several businesses such as commercial finance, commercial real estate, leasing, asset based lending, industry banking, acquisition finance, and debt capital markets, as well as foreign exchange and derivatives, earned \$180 million for the quarter ended

September 30, 2002, a decrease of 11% compared to the same period in 2001. This decline was driven by decreases in loan volumes resulting, in part, from repositioning of the portfolio to reduce credit exposure, and by lower trading and foreign exchange fees due to current market conditions. This decline was partially offset by higher cash management fees and lower compensation levels. Average loans were \$54.4 billion for the third quarter of 2002, compared to \$61.7 billion for the 2001 period, a decline of \$7.3 billion, or 12%. Quarterly aggregate average balances of lease financing for the third quarters of 2002 and 2001, composed of net investments in direct financing, leveraged and operating leases and investments in leasing joint ventures, were \$14.0 billion and \$14.5 billion, respectively. Our two most significant exposures included in the \$14.0 billion at September 30, 2002 were \$1.5 billion (with \$208 million representing our single largest exposure) invested in the air transportation sector, and \$1.4 billion (with \$169 million representing our single largest exposure) invested in the rail sector.

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Commercial Banking and Financial Services, which is composed of middle market lending and small business lending, earned \$106 million in the third quarter of 2002, an increase of \$3 million from the third quarter of 2001. A higher level of cash management fees and derivatives sales, combined with lower operating expenses that resulted from cost saving initiatives implemented in 2001, more than offset the impact of reduced loan demand. Quarterly average loan balances decreased \$2.1 billion to \$18.2 billion, while deposits, particularly within the small business unit, grew approximately \$1.1 billion to \$18.2 billion, when compared to the prior year.

Global Services and Government Banking provides a wide range of banking services to state and municipal governments. In addition, this unit manages the product lines of cash management and trade services and includes the residual revenue not allocated to the other Wholesale Banking units. Global Services and Government Banking earned \$27 million in the current year quarter, compared to \$19 million in 2001. Higher earnings were primarily driven by increased cash management fees and deposit balances along with higher tax processing revenues. Average deposit balances increased \$2 billion, or 25%, to \$10.2 billion for the third quarter of 2002.

As we discussed in our first quarter 2002 10-Q, we announced in April of this year that we intended to reduce our exposure to targeted, non-strategic areas of corporate lending by approximately \$10 billion and this effort is progressing. Thirty-percent of this exposure consists of funded loans, with the remainder composed of unfunded, or off-balance sheet, commitments. We anticipate that this effort, of which 80% has been completed to date, will result in an improved risk profile.

Personal Financial Services

| | Three months | Nine months |
|---------------------|--------------------|--------------------|
| | ended September 30 | ended September 30 |
| Dollars in millions | 2002 2001 | 2002 2001 |

Income statement data:

Net interest income \$932 \$923 \$2,782 \$2,781 Noninterest income 632 712 1,871 1,896 Total revenue 1,564 1,635 4,653 4,677 Provision for credit losses 220 263 682 727 Noninterest expense 932 851 2,764 2,594 Tax expense 146 191 425 494

Net income \$266 \$330 \$782 \$862

Balance sheet data:

Average assets \$51,770 \$48,445 \$51,152 \$48,529 Average loans 41,040 37,799 40,297 38,346 Average low-cost core deposits 53,983 49,132 53,287 48,556

Return on equity 16% 24% 16% 21%

Personal Financial Services earned \$266 million in the current year quarter, a decline of \$64 million, or 19%, compared to the same quarter in 2001, due to a gain recorded in the prior year on the sale of our equity interest in the NYCE ATM network. Excluding one-time transactions during the third quarter of 2001, earnings increased 7% in the quarterly comparison. This improvement was driven by solid loan growth, particularly in home equity products, and strong growth in low-cost core deposits, partially offset by the impact of lower deposit spreads and a decline in the market value of assets under management. The overall return on equity for this business line was also impacted by equity allocated to support goodwill recorded in connection with the 2001 acquisition of Liberty Asset Management, which is currently being integrated into our Columbia Management Group.

| eptember 30 | 2002 | 2002 2001 | | 2002 2001 | | |
|--|-------|------------|---------|---------------|-----|-----|
| Pollars in millions | Net | Net Income | | Total Revenue | | |
| Consumer Financial Services Vealth Management and Brokerage 48 40 437 357 7 10 | \$218 | \$290 | \$1,127 | \$1,278 | 22% | 30% |

Consumer Financial Services, which includes consumer banking, the community investment group, and the credit card business, earned \$218 million in the third quarter of 2002, which, when the aforementioned one-time transactions are excluded, represented an increase of \$9 million, or 4%, over the prior year. This increase in earnings resulted from increased loan volumes and a beneficial change in deposit mix, as low-cost deposit balances increased approximately \$4.9 billion, or 11%, over the prior year. The declining interest rate environment, which drove down loan yields and put pressure on spreads in the deposit-taking businesses, partially offset these improvements. Results also benefited from an increase in credit card volumes and an improved mix in the consumer loan portfolio that was achieved through the planned exit from certain less profitable indirect lending portfolios.

The Wealth Management and Brokerage unit is composed of the Columbia Management Group, the Private Clients Group, and our Quick & Reilly brokerage group. These units, although negatively impacted by weak market conditions, saw their earnings increase over 20% to \$48 million in the current quarter, largely as a result of effective expense management and improved sales mix within the Quick & Reilly brokerage group. Declines in the market value of assets under management, which reflected the overall lower valuation of the stock market, were offset by the fourth quarter 2001 Liberty acquisition, which added additional assets under management valued at \$43 billion at September 30, 2002. The market value of domestic assets under management was \$142 billion as of September 30, 2002 (including the \$43 billion related to the Liberty acquisition) versus \$114 billion as of September 30, 2001.

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Capital Markets

| | Three n | nonths | Nine months | | |
|---------------------|------------|--------------------|-------------|------------|--|
| | ended Sept | ended September 30 | | ptember 30 | |
| Dollars in millions | 2002 | 2001 | 2002 | 2001 | |

Income statement data:

Net interest income \$(24) \$(29) \$(69) \$(97) Noninterest income 23 66 148 (278) Total revenue (1) 37 79 (375) Noninterest expense 54 40 144 150 Tax benefit (19) (1) (23) (208)

Net loss

\$(36) \$(2) \$(42) \$(317)

Return on equity nm nm nm nm

nm not meaningful

Capital Markets includes Fleet Specialist and Principal Investing. These units continued to be affected by adverse market conditions, as more fully discussed below.

| Three months ended September 30 Dollars in millions | 2002 Net Inco | 2002 2001 Net Income/(Loss) | | 2002 2001 Total Revenue | | 2001 n Equity |
|--|------------------|--------------------------------|------|----------------------------|-----|------------------|
| Fleet Specialist Principal Investing (68) (25) (93) (34) nm nm | \$32 | \$23 | \$92 | \$71 | 35% | 25% |
| Total \$(36) \$(2) \$(1) \$37 nm nm | | | | | | |

nm not meaningful

Fleet Specialist is one of the largest specialist firms on the NYSE, representing the common and preferred stocks of more than 500 companies and accounting for roughly 19% of the volume on the Big Board. This unit earned \$32 million in the third quarter of 2002, an increase of \$9 million, or 39%, from the third quarter of 2001. A volatile market drove an increase in the average daily trading volume in the quarterly comparison (103,087 trades per day versus 61,924 in the prior year quarter, or 66% increase).

Principal Investing recorded a net loss of \$68 million in the third quarter of 2002, compared to a net loss of \$25 million a year ago. These quarterly results were affected by after-tax write-downs of \$64 million taken against this portfolio, reflecting the continued weakness in the U.S. economy. At September 30, 2002, the aggregate carrying value of the Principal Investing portfolio was \$3.6 billion, a decline of 12% from the third quarter of 2001, due primarily to write-downs. Over the past 18 to 20 months, private equity investing has experienced significant illiquidity and impairment in value, as a result of deterioration in financial markets and continued weakness in the U.S. economy. Certain industry sectors have been particularly impacted by these conditions, including technology and telecommunications. Over the next couple of years, as a result of our investment in these industry sectors, as well as the manufacturing and distribution, retailing and media and entertainment sectors, we expect the Principal Investing portfolio to continue to experience stress. We will continue our previously disclosed efforts to reduce our overall principal investing exposure.

International Banking

| | Three months | Nine months | | |
|---------------------|--------------------|--------------------|------|--|
| | ended September 30 | ended September 30 | | |
| Dollars in millions | 2002 2001 | 2002 | 2001 | |

Income statement data:

Net interest income \$116 \$306 \$554 \$883 Noninterest income 55 144 (193) 454 Total revenue 171 450 361 1,337 Provision for credit losses 13 35 418 96 Noninterest expense 161 229 537 698 Tax (benefit)/expense (1) 69 (192) 203

Net (loss)/income \$(2) \$117 \$(402) \$340

Balance sheet data:

Average assets \$19,251 \$25,571 \$21,616 \$25,250 Average loans 12,692 16,574 14,738 15,994 Average deposits 7,505 11,413 8,028 10,981

Return on equity nm 31% nm 31%

nm not meaningful

International Banking reported a net loss of \$2 million in the third quarter of 2002, compared to net income of \$117 million in the third quarter of 2001. The vast majority of this decrease was directly related to the political and economic situation in Argentina. Argentina s net loss for the quarter was \$42 million, compared to net income of \$41 million in the prior year, and reflected the impact of dramatic changes in the Argentine government s monetary and fiscal policies. These government-mandated policies include the pesofication of loans and deposits that had been denominated in U.S. dollars, the abolishment of the fixed currency exchange rate and the court-ordered payout of certain frozen deposits. Brazil reported earnings of \$31 million for the current quarter, which were down \$28 million, or 47%, compared to 2001 s levels. Brazil s results reflected our decision to reposition the balance sheet and reduce risk exposure in that country, which we announced in April 2002. You can read more detailed information about Argentina and Brazil in the Country Risk section of this discussion and analysis.

All Other

All Other includes transactions not allocated to our principal business lines, the residual impact of methodology allocations, such as the provision for credit losses, reserve for credit losses and equity allocations, combined with transfer pricing offsets. For instance, the provision for credit losses is generally allocated to business lines on an expected loss basis. Expected loss is an estimate of the average loss rate that individual credit portfolios will experience over an economic cycle, based on our historical

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

loss experience and various market data. This economic cycle methodology differs from the method used to determine our consolidated provision for credit losses for any given period, which is based on an evaluation of the adequacy of the reserve for credit losses considering the risk characteristics in the portfolio at a point in time. The difference between the sum of the provisions for each line of business determined using this methodology and the consolidated provision is included in All Other. You can find more information about our consolidated reserve methodology in the Reserve for Credit Losses section of Management s Discussion and Analysis in our 2001 10-K.

The business activities of our Treasury unit are also included in All Other. The Treasury unit is responsible for the balance sheet management function, which consists of managing our wholesale funding needs, the structural non-trading interest rate risk inherent in our banking franchise and our capital levels. To manage interest rate risk, Treasury utilizes the residential mortgage portfolio, along with other financial instruments such as securities and derivatives. While the Treasury unit utilizes the mortgage portfolio as an interest rate risk management tool, other business units manage and have responsibility for credit, accounting and general operations.

Results of All Other can fluctuate with changes affecting the consolidated provision for credit losses, one-time charges, gains and other corporate actions not driven by specific business units. All Other had earnings of \$56 million for the current quarter compared to \$1 million for the third quarter of 2001. Included in All Other were earnings from our Treasury unit of \$125 million for the current quarter compared to \$91 million in the 2001 period, with the increase resulting from net security gains. As mentioned above, All Other also includes the residual impact of methodology allocations, with the most significant item related to the consolidated provision for credit losses. For the third quarter of 2002, All Other included \$54 million of after-tax provision for credit losses in excess of that allocated to our various business lines, compared to \$10 million for the 2001 period. In the third quarter of 2001, All Other also included \$33 million of after-tax integration costs incurred as a result of the Summit acquisition, as well as \$63 million of goodwill amortization. In connection with the adoption of SFAS No. 142, goodwill amortization recorded in previous years was reclassified from the business units to All Other for comparative purposes.

For the first nine months of 2002, All Other was in a net loss position of \$25 million, compared to a net loss of \$429 million for the prior year period. Net income from our Treasury unit was \$401 million in the 2002 period versus \$278 million for the 2001 period, with the increase resulting from net security gains. In the 2002 period, All Other also reflected a significant additional provision for credit losses recorded in the second quarter (\$387 million after-tax), to acknowledge the poor environment surrounding telecommunications and large corporate credits, and the residual impact of the consolidated provision for credit loss allocation methodology discussed earlier (\$126 million after-tax). In the 2001 period, All Other included after-tax goodwill amortization of \$190 million, after-tax losses of \$285 million from the sale of our mortgage banking business, after-tax merger- and restructuring-related costs of \$545 million, and after-tax gains of \$235 million, principally related to divestitures associated with the BankBoston merger.

SIGNIFICANT ACCOUNTING POLICIES

Our accounting and financial reporting policies conform to accounting principles generally accepted in the United States. We described our accounting policies in detail in Note 1 to the Consolidated Financial Statements in our 2001 10-K. An understanding of these policies is essential in order to understand our reported financial condition and results of operations.

The preparation of consolidated financial statements requires management to make judgments, involving estimates and assumptions in the application of certain accounting policies, about the effects of matters that are inherently uncertain. These estimates and assumptions affect the reported amounts of certain assets, liabilities, revenues and expenses. Different amounts could be reported under different conditions, or if different assumptions were used in the application of these accounting policies. The following discussion contains a brief description of accounting policies that involve significant inherent uncertainty and management judgment in their application.

Reserve for Credit Losses

The reserve for credit losses represents the amount available for estimated probable credit losses inherent in our loan and lease portfolio. The methodology used to determine the appropriate level of reserves involves many complex judgments.

We perform periodic, systematic reviews of our credit portfolios to identify inherent losses, and to assess the overall probability of collection of these portfolios. These reviews result in the identification and quantification of probable loss factors, which are used in determining the appropriate level of reserves to cover the estimated probable losses inherent in each loan and lease category. Management judgment involving the estimates of loss factors can be impacted by many factors, such as the number of years of actual default and loss history included in the evaluation, the volatility of forecasted net credit losses, the financial models used in the forecasting process, and the results of risk rating migration analysis, which is used for small business loans.

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The methodology used to determine the appropriate level of the reserve for credit losses differs for commercial versus consumer loans, and involves other overall evaluations, such as a sovereign risk analysis, which is performed as part of our review of our international commercial and consumer loan portfolios, and assesses the cross-border risk of credit loss.

In addition to periodic estimation and testing of probable loss factors, we periodically evaluate prevailing economic, business and, in some cases, political conditions, including emerging markets risks and the impact of currency devaluation on cross-border exposures, industry concentrations, changes in the size and characteristics of the portfolio and other pertinent factors. Management judgment is involved at many levels of these evaluations.

An integral component of our risk management process is to ensure the proper allocation of the reserve for credit losses based upon an analysis of risk characteristics, demonstrated losses, loan segmentations, and other factors. The unallocated component of the reserve for credit losses represents management s view that, given the complexities of the loan portfolio, there are estimable losses that have been incurred within the portfolio but not yet specifically identified, and as a result not fully captured in the allocated portion of the reserve. This unallocated reserve may change periodically after evaluating factors impacting assumptions utilized in the allocated reserve calculation, such as industry concentrations, and the impact of current economic conditions on historical or forecasted net credit losses. Although the unallocated portion of the reserve is available to absorb losses in excess of the amounts allocated to specific loan categories, allocated reserves are also available to absorb losses in any loan and lease category.

For more information about the methodology used in the determination of the reserve for credit losses, refer to Note 1 to the Consolidated Financial Statements in our 2001 10-K.

Valuation of Principal Investing Securities

Investments in private companies are carried in our consolidated balance sheet at cost less declines in value deemed other than temporary. These investments do not trade on established exchanges and, accordingly, their fair value is not readily determinable. Gains and losses related to these investments are recorded in the income statement when they are sold or otherwise exchanged. Investments in public companies are carried at fair value in our consolidated balance sheet, with unrealized gains and losses recorded, net of tax, as a component of stockholders equity. Where available, quoted or other independent market prices are used. When such investments are liquidated, gains and losses are recognized in the income statement. Investments in investment fund partnerships are accounted for using the equity method of accounting, with changes in carrying value recognized currently in the income statement.

Management judgment is involved in the evaluation of declines in value of individual investments. Declines that are deemed other than temporary are recognized in the income statement through write-downs of the investments. Management judgment involving the evaluation of declines in value can be impacted by many factors, such as the financial condition, earnings capacity and near-term prospects of the company in which we have invested and, for publicly-traded securities, the length of time and extent to which market value has been less than cost. The evaluation of these investments is also subject to the overall condition of the economy and its impact on the capital markets. If sufficient evidence does not exist to support a realizable value equal to or greater than the carrying value of the investment, an impairment loss is recorded.

Derivative Instruments

We account for derivative instruments in accordance with SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, and as a result include all derivatives in our consolidated balance sheet at fair value. We use derivatives in our trading and non-trading activities, including interest rate and foreign exchange contracts used to manage interest rate, credit, currency and market risk. Fair values are estimated based on market information and other relevant characteristics using pricing models, including option models. These models incorporate assumptions from independent sources involving interest rate yield curves, option volatilities and currency rates, and also consider factors estimated using management judgment, such as credit quality, liquidity and concentrations. Factors that can affect the assumptions and estimates used by management include limited market data and imprecise estimates of cash flows. One of the most significant factors in the valuation of derivatives involves credit risk. Factors affecting the consideration of credit risk include counterparty characteristics such as credit ratings, master netting arrangements and collateral.

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For more information about accounting policies related to the valuation of Principal Investing securities and derivative instruments, refer to Notes 1 and 18 to the Consolidated Financial Instruments in our 2001 10-K.

CONSOLIDATED RESULTS OF OPERATIONS

Net Interest Income

| FTE basis | | months ptember 30 | | se months September 30 | |
|--|---------|----------------------|---------|---------------------------|--|
| In millions | 2002 | 2001 | 2002 | 2001 | |
| Interest income | \$2,390 | \$3,306 | \$7,749 | \$10,681 | |
| Tax-equivalent adjustment | | | | | |
| 14 13 50 46 | | | | | |
| Interest expense | | | | | |
| 873 1,485 2,880 5,101 | | | | | |
| | | | | | |
| Net interest income \$1,531 \$1,834 \$4,919 \$5,626 | | | | | |

Net interest income decreased \$303 million, or 16.5%, in the quarterly comparison and \$707 million, or 12.6%, in the nine-month comparison. Of the \$303 million quarterly decrease, \$160 million related to Argentina and \$23 million related to Brazil. The Argentine decline resulted primarily from the impact of Argentine government actions on the level of Argentine assets and liabilities, including the Argentine government-mandated rule changes subjecting all deposits to inflation-related indexation adjustments, which is discussed in the Country Risk section of this discussion and analysis. In addition, net interest income was adversely impacted by increases in domestic and international nonperforming loans, continued weak loan demand and our previously disclosed efforts to reduce large domestic corporate exposures. These declines were partially offset by an increase in low-cost domestic core deposits and a decrease in higher-cost wholesale funding.

Net Interest Margin and Interest Rate Spread

| | Three months ended Sept 2002 | | | ed September 30 2001 | | Nine months end 2002 | | er 30 01 |
|--------------------------------|------------------------------|-------|--------------------|-------------------------|--------------------|----------------------|--------------------|-------------|
| TE basis ollars in millions | Average Balance | Rate | Average Balance | Rate | Average Balance | Rate | Average Balance | Rate |
| ecurities | \$28,144 | 4.71% | \$23,048 | 7.09% | \$28,285 | 5.25% | \$26,985 | 6.96 |

oans and leases:

omestic

99,257 6.64 105,787 7.55 101,079 6.72 109,514 8.17

ternational

17,263 6.53 20,895 11.02 19,241 8.28 20,161 11.15

ue from brokers/dealers

3,858 1.57 4,375 3.25 3,896 1.49 4,069 4.09

ortgages held for sale

321 6.15 649 6.16 323 6.37 2,235 6.99 ther

9,617 4.87 21,301 5.28 9,084 5.05 14,179 6.53

otal interest earning assets

158,460 6.05 176,055 7.52 161,908 6.43 177,143 8.08

eposits 00,717 2.17 96,328 3.50 92,321 2.38 96,658 3.90

nort-term borrowings

13,911 2.36 20,353 4.68 14,329 3.05 20,462 5.54

ue to brokers/dealers

3,756 1.21 3,905 3.26 3,902 1.20 3,879 4.48

ong-term debt

21,581 5.22 26,445 5.47 23,306 4.99 28,863 6.01

terest bearing liabilities

129,965 2.67 147,031 4.01 133,858 2.87 149,862 4.55

terest rate spread

3.51 3.56 3.53 3.38

terest-free sources of funds

28,495 29,024 28,050 27,281

otal sources of funds

158,460 2.19% \$176,055 3.35% \$161,908 2.38% \$177,143 3.84%

et interest margin

3.86% 4.17% 4.05% 4.24%

> Net interest margin represents the relationship between net interest income and average interest earning assets. Changes in the components of interest earning assets, as well as interest bearing liabilities, are discussed in more detail below. Net interest margin for the third quarter of 2002 declined 31 basis points compared to the prior year period, with substantially all of this decrease related to Latin America, primarily Argentina. Net interest margin declined 19 basis points in the nine-month comparison. These declines resulted from an increase in the level of nonperforming loans, a lower level of loan volume, the above-mentioned inflation-related indexation rule changes in Argentina and an overall lower yield on our investment securities and loan portfolios. The increase in nonperforming loans was primarily related to the placement of \$2 billion of Argentine assets, composed of substantially all sovereign-related loans and securities and a significant portion of private sector loans, on nonaccrual status in the second quarter of 2002.

> Net interest margin is affected by several factors, including fluctuations in the overall interest rate environment, funding strategies, the mix of interest earning assets, interest bearing liabilities and noninterest bearing liabilities, as well as the use of derivative instruments in managing interest rate risk. We utilize derivative instruments

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

which qualify for hedge accounting under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, as an interest rate risk management tool. These derivatives serve to stabilize net interest income and net interest margin when interest rates fluctuate. Accordingly, the impact of derivatives on net interest income and net interest margin should be viewed in the overall context of our risk management strategy. For the third quarter of 2002 and 2001, net interest margin would have been approximately 3.25% and 3.89%, respectively, if hedges were not entered into to mitigate interest rate fluctuations.

Average securities increased \$5.1 billion to \$28.1 billion for the three months ended September 30, 2002, primarily due to net purchases of domestic debt securities throughout the first nine months of 2002.

Average domestic loans and leases decreased \$6.5 billion for the three months ended September 30, 2002 compared to the same period in 2001, driven primarily by lower average domestic commercial and industrial, or C&I, loan levels, partly due to our previously discussed efforts to reduce large domestic corporate exposures and weak commercial loan demand, as well as higher charge-offs in the 2002 period. In addition, average residential loan levels declined as a result of loan run off. These declines were offset, in part, by an increase in consumer home equity and credit card lending. Quarter to quarter, average international loans and leases decreased \$3.6 billion to \$17.3 billion, mainly due to the devaluation of the Argentine peso and our efforts to reduce risk exposure in Brazil by decreasing our lending activities.

Average other interest earning assets decreased \$11.7 billion to \$9.6 billion for the third quarter of 2002, the result of a decrease in federal funds sold and securities purchased under agreements to resell, partly due to a shift in our earning asset mix resulting from an increase in home equity loans.

The \$5.6 billion decrease in average interest bearing deposits compared to the third quarter of 2001 reflects a \$3.1 billion decline from Argentina, mainly the result of the pesofication and the devaluation of the local currency, as well as a decline in domestic time deposits, mainly the result of maturities, offset by growth in average domestic core deposits of approximately \$8.7 billion.

The \$6.4 billion decrease in average short-term borrowings is mainly attributable to a decreased use of treasury, tax and loan borrowings and other short-term borrowings as a funding source as a result of increases in low-cost core deposits and a reduction in loans.

Average long-term debt decreased \$4.9 billion to \$21.6 billion for the third quarter of 2002, reflecting maturities throughout 2002, offset, in part, by issuances of medium-term notes and trust preferred securities totaling approximately \$1.2 billion during the first quarter of 2002.

Provision for Credit Losses

The provision for credit losses for the third quarter of 2002 amounted to \$352 million, compared to \$323 million for the third quarter of 2001. In the nine-month comparison, such amounts were \$2 billion and \$951 million, respectively. This \$1.1 billion increase primarily resulted from an additional provision of approximately \$880 million recorded in the second quarter of 2002 in consideration of the continued deterioration of the Argentine economy and the impact of the domestic economic environment on large corporate credits, including the telecommunications sector, and certain fraud situations. The remaining increase resulted from the continued pressure on credit costs experienced in 2002, particularly in commercial lending.

The provision for credit losses reflects management s assessment of the adequacy of the reserve for credit losses, considering the current risk characteristics of the loan portfolio and economic conditions. Levels of future provisions will continue to be a function of management s assessment of credit risk based upon its quarterly review of the reserve for credit losses, including assessments of the potential impact of domestic economic conditions and the continuing instability and resulting difficult operating environment in Latin America.

As a result of our lending to corporate borrowers, we are significantly impacted by the depressed portions of the credit cycle. The domestic credit environment remains stressed, and therefore the level of future provisions cannot be determined with certainty. You can obtain more information about the reserve for credit losses in the Reserve for Credit Losses section of Management s Discussion and Analysis and Notes 1 and 5 to the Consolidated Financial Statements, all of which are included in our 2001 10-K, as well as the Reserve for Credit Losses Activity section of this discussion and analysis. More information about Latin America is included in the Country Risk section of this discussion and analysis.

Noninterest Income

| In millions | | Three months ended September 30 | | Nine months ended September 30 | |
|------------------------------|-------|---------------------------------|---------|--------------------------------|--|
| | 2002 | 2001 | 2002 | 2001 | |
| Banking fees and commissions | \$386 | \$399 | \$1,152 | \$1,180 | |
| Investment services revenue | | | | | |
| 380 316 1,190 988 | | | | | |
| Capital markets revenue | | | | | |
| 220 408 369 221 | | | | | |
| Credit card revenue | | | | | |
| 195 193 522 520 | | | | | |
| Gains on branch divestitures | | | | | |
| 353 Other | | | | | |
| Other | | | | | |
| 155 153 519 655 | | | | | |

Noninterest income decreased \$133 million in the third quarter of 2002 and \$165 million in the first nine months of 2002, compared to the same periods a year ago. The three-month decline resulted from lower capital markets

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revenues caused by higher investment write-downs in the Principal Investing portfolio in the third quarter of 2002, as well as the absence of a \$146 million gain from the sale of our investment in the NYCE Corporation recorded in the third quarter of 2001. The decline in capital markets revenue was partially offset by a rise in investment services revenue, mainly the result of our fourth quarter 2001 Liberty Asset Management acquisition. The nine-month decline was primarily attributable to the absence of both branch divestiture gains and the gain on sale of our investment in the NYCE Corporation, recorded in 2001, and revenues from our mortgage banking business, which we sold in the second quarter of 2001. This decline was partially offset by higher investment services revenue and an improvement in capital markets revenue, more fully described below.

Banking Fees and Commissions

| | | months ptember 30 | Nine months ended September 30 |
|---|-------|----------------------|--------------------------------|
| In millions | 2002 | 2001 | 2002 2001 |
| Cash management fees | \$118 | \$101 | \$352 \$277 |
| Deposit account charges 101 113 311 367 | | | |
| Electronic banking fees 69 67 198 182 | | | |
| 09 07 198 182 Other | | | |
| 98 118 291 354 | | | |

Banking fees and commissions declined \$13 million and \$28 million in the three- and nine-month comparisons, respectively. Declines in deposit account charges and other fees resulted mainly from the impact of devaluation on the reported levels of revenues and expenses in Argentina, as well as lower deposit fees related to a change in fee structure in line with our customer-focused strategy. These declines were partially offset by increases in cash management fees, the result of stronger sales from cross-selling efforts, and electronic banking fees.

Investment Services Revenue

| | | Three months ended September 30 | | |
|--|-------|---------------------------------|--------------------|-------|
| In millions | 2002 | 2001 | ended Sept 2002 | 2001 |
| Investment management revenue | \$260 | \$209 | \$836 | \$646 |
| Brokerage fees and commissions 120 107 354 342 | | | | |

Investment Management Revenue

| In millions | 2002 | 2001 | 2002 | ptember 30 2001 |
|---------------------------|-------|------|-------|--------------------|
| | | | | 2001 |
| Columbia Management Group | \$162 | \$80 | \$511 | \$246 |
| Private Clients Group | | | | |
| 75 92 248 285 | | | | |
| International | | | | |
| 19 34 68 107 | | | | |
| Other | | | | |
| 4 3 9 8 | | | | |

Investment management revenue increased \$51 million in the quarterly comparison and \$190 million in the nine-month comparison. These increases were primarily the result of the acquisition of Liberty, which is included in Columbia Management Group in the table above. This impact was offset, in part, by a lower market valuation of domestic assets under management as a result of the significant decline in the market during 2002, as well as a decline in Argentina s investment management revenue, the result of the devaluation of the peso, and a decline in Brazil s revenue, driven by lower market values and a continued weakening of that country s local currency. At September 30, 2002, total domestic and international assets under management amounted to \$147 billion. Excluding \$43 billion related to the fourth quarter 2001 Liberty acquisition, the total was \$104 billion, compared to \$121 billion at September 30, 2001.

Brokerage fees and commissions increased \$13 million and \$12 million, respectively, for the three- and nine-month periods ended September 30, 2002, compared to the same periods a year ago. These increases were attributable to higher sales of specialty mutual fund and annuity products, as Quick & Reilly continues to transition to an advice-based business. This increase in sales helped offset the impact of lower trade-related revenues resulting from continued weak market conditions.

Capital Markets Revenue

\$220 \$408 \$369 \$221

| In millions | | months ptember 30 2001 | Nine me ended Septe 2002 | |
|---------------------------------|------|------------------------------|--------------------------------|-------|
| Market-making revenue | \$89 | \$72 | \$237 | \$267 |
| Trading profits and commissions | | | | |
| 58 39 125 127 | | | | |
| Securities gains/(losses) | | | | |
| 51 45 (142) (166) | | | | |
| Foreign exchange revenue | | | | |
| 43 71 101 190 | | | | |
| Syndication/agency fees | | | | |
| 32 33 112 126 | | | | |
| Underwriting and advisory fees | | | | |
| 15 10 39 33 | | | | |
| Principal investing | | | | |
| (68) 138 (103) (356) | | | | |

Capital markets revenue for the third quarter of 2002 declined \$188 million compared to the third quarter of 2001, mainly reflective of investment write-downs in our Principal Investing portfolio in the third quarter of 2002 and the absence of the third quarter 2001 gain on sale of our investment in the NYCE Corporation. This decline was partially offset by improvements in other capital markets-related categories which are more fully described below. For the nine months ended September 30, 2002, capital markets revenues increased \$148 million compared to the same period a year ago. This improvement was primarily attributable to lower year-to-date investment write-downs in the Principal Investing portfolio and lower securities losses recognized in the 2002 period. Partially offsetting these improvements was an \$89 million decline in foreign exchange revenue, principally due to government-related

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actions in Argentina. Revenues from capital markets activities are impacted by a variety of factors, including investor sentiment, the condition of the economy, interest rates and equity markets.

The \$17 million increase in market-making revenue in the quarterly comparison reflected higher transactional volume at Fleet Specialist due to market volatility in the third quarter of 2002. The \$30 million decrease in the nine-month comparison resulted from lower transactional volume due to difficult market conditions experienced in the first half of 2002.

Trading profits and commissions increased \$19 million for the quarter ended September 30, 2002 and were relatively flat in the nine-month comparison. The \$19 million increase was mainly attributable to revaluation gains on the hedge portfolio.

Net securities gains for the third quarter of 2002 were slightly higher than the third quarter of 2001. The nine-month 2002 security loss resulted mainly from write-downs of \$350 million and \$62 million related to Argentina and Brazil, respectively, recorded in the second quarter of 2002 and disclosed in our second quarter 2002 10-Q, offset in part by gains from sales of domestic debt securities. The nine-month 2001 security loss resulted from a \$265 million loss from the sale of securities following the Summit acquisition, also offset in part by gains on sales of domestic debt securities.

Foreign exchange revenue decreased \$28 million in the quarterly comparison and \$89 million in the nine-month comparison, principally due to government-related actions in Argentina.

Syndication/agency fees were relatively flat in the third quarter of 2002 compared to the third quarter of 2001, and decreased \$14 million in the nine-month comparison, resulting from decreased syndication volume in the current year. These fees are a function of the timing and level of syndication transactions.

Principal investing revenue decreased \$206 million for the quarter ended September 30, 2002 and increased \$253 million for the first nine months of 2002, compared to the same periods a year ago. The quarterly decrease reflected investment write-downs of approximately \$100 million (\$64 million after-tax) recorded in the third quarter of 2002 due to the continued deterioration in the technology and telecommunications sectors, as well as the illiquidity prevalent within these markets, and reflected the absence of the third quarter 2001 gain on sale of our investment in the NYCE Corporation. The improvement in the nine-month comparison resulted from significantly lower investment write-downs in the nine-month 2002 period compared to the same period a year ago. During the third quarter and first nine months of 2002, we made new investments of \$112 million and \$385 million, respectively, compared to new investments of \$159 million and \$589 million, respectively, in the 2001 periods. As of September 30, 2002, the Principal Investing business had unfunded commitments totaling approximately \$1.7 billion. These commitments are drawn down periodically throughout the life of the respective investment funds. As of September 30, 2002, the Principal Investing portfolio had an aggregate carrying value of approximately \$3.6 billion, composed of investments in privately held companies, publicly held companies and investment fund partnerships. Over the past 18 to 20 months, private equity investing has experienced significant illiquidity and impairment in value, as a result of deterioration in financial markets and continued weakness in the U.S. economy. Certain industry sectors have been particularly impacted by these conditions, including technology and telecommunications. Over the next couple of years, as a result of our investment in these industry sectors, as well as the manufacturing and distribution, retailing and media and entertainment sectors, we expect the Principal Investing portfolio to continue to experience stress. We will continue our previously disclosed efforts to reduce our overall principal investing exposure.

Credit Card Revenue

Credit card revenue increased slightly in both the three- and nine-month comparisons. This modest increase was attributable to higher interchange income driven by increasing sales volume and a rise in customer-related fee income, offset partly by amortization of a higher level of deferred acquisition costs.

Other Noninterest Income

Gains on branch divestitures of \$353 million in the first nine months of 2001 resulted primarily from the divestitures required in connection with the BankBoston merger.

Other noninterest income for the three months ended September 30, 2002 was relatively flat compared to the same period a year ago and decreased \$136 million in the nine-month comparison. The nine-month 2002 decrease was primarily due to the absence of \$107 million of

revenue included in the 2001 period related to our mortgage banking business, which we sold in the second quarter of 2001. Excluding this amount, other noninterest income declined \$29 million year over year.

Noninterest Expense

| | Three months ended September 30 | | Nine months ended September 30 | |
|------------------------------------|---------------------------------|-------|--------------------------------|---------|
| In millions | 2002 | 2001 | 2002 | 2001 |
| Employee compensation and benefits | \$843 | \$904 | \$2,490 | \$2,733 |

Occupancy and equipment

244 264 745 788

Marketing and public relations

62 60 163 173

Legal and other professional

44 45 117 159

Intangible asset amortization

21 93 65 282

Merger- and restructuring-related charges

17 493

Loss on sale of mortgage banking business

428

Other

389 343 1,187 1,121

Total noninterest expense \$1,603 \$1,726 \$4,767 \$6,177

Noninterest expense decreased \$123 million, or 7%, and \$1.4 billion, or 23%, in the third quarter and the first nine months of 2002, respectively, compared to the same

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periods in 2001. These declines resulted from cost saving initiatives implemented in 2001, the absence of goodwill amortization in the 2002 periods in accordance with SFAS No. 142, Goodwill and Other Intangible Assets, which we adopted on January 1, 2002, and the absence of charges recorded in 2001 related to the Summit acquisition, business unit restructurings and the sale of our mortgage banking business, presented separately in the table above. More information about our adoption of SFAS No. 142 and its impact is included in Note 6 to the Consolidated Financial Statements in this 10-Q.

During the third quarter of 2002, we adopted the fair value accounting provisions of SFAS No. 123, Accounting for Stock-Based Compensation, for stock options granted after January 1, 2002. In accordance with the standard, options granted prior to January 1, 2002 continue to be accounted for under APB Opinion No. 25, Accounting for Stock Issued to Employees, with no compensation expense recognized. As a result of adoption of the standard s fair value accounting provisions, we recorded approximately \$2.8 million of employee compensation and benefits expense in the third quarter of 2002, which included expense related to the first and second quarters of this year. Additional information concerning stock-based compensation is included in Note 11 to the Consolidated Financial Statements in our 2001 10-K. You can obtain more information about the impact of the adoption of the related provisions of SFAS No. 123 on the quarter and nine months ended September 30, 2002 in Note 1 to the Consolidated Financial Statements in this 10-Q.

Income Taxes

We recorded income tax expense of \$301 million for the third quarter of 2002 and \$618 million for the nine months ended September 30, 2002, compared to \$470 million and \$923 million for the same periods a year ago. Our effective tax rate was 33.5% and 37.9% for the third quarter of 2002 and 2001, respectively, and 33.5% and 39.0% for the respective nine-month periods. The higher 2001 year-to-date effective tax rate reflected the effect of nondeductible merger- and restructuring-related charges recorded in connection with the Summit acquisition. The effective tax rates for the 2002 periods continue to be reduced by the relatively greater impact of the elimination of goodwill amortization in accordance with SFAS No. 142, tax credits and other items on a reduced pre-tax income level.

Our overall tax position is complex and requires careful analysis by management to estimate the expected realization of income tax assets and liabilities. Realization of deferred tax assets, including foreign tax credits, arises from carrybacks to prior taxable periods, levels of future taxable income, including net foreign source income in certain periods, and the achievement of tax planning strategies. Management has determined that it is more likely than not that the deferred tax assets at September 30, 2002 can be realized. However, this determination involves estimates and assumptions about matters that are inherently uncertain, and unanticipated events or circumstances could cause actual results to differ from these estimates, in particular the level of foreign source earnings. Management continually monitors and evaluates the impact of current events and circumstances on the estimates and assumptions used in the recognition of deferred tax assets and the related tax positions. Additional information about our income taxes and related accounting policies is included in Notes 1 and 15 to the Consolidated Financial Statements in our 2001 10-K, and in Note 9 to the Consolidated Financial Statements in this 10-Q.

FINANCIAL CONDITION

Risk Management

Our management of the risks inherent in our businesses is essential for understanding and assessing our financial performance and potential for creating long-term value. Four of the primary risk factors inherent in our businesses are credit risk, liquidity risk, market risk and operating risk. Any of these risks, if not effectively managed, can result in losses to us, as well as erosion of our capital and damage to our reputation. We have a series of risk processes to identify the extent of risk involved in a business activity, to establish controls we believe are appropriate in the circumstances and to monitor compliance with our risk mitigation strategies. While these processes assist us in managing our risk exposures, they cannot fully insulate us from losses. Our businesses require us to take risks while seeking adequate compensation for the risks undertaken. Despite the best of efforts, losses can, and will, occur. Consequently, we continually seek to improve our risk management culture to better balance risks and returns while operating in a dynamic risk environment.

You can obtain additional information on our risk management infrastructure, and related credit risk, liquidity risk, market risk and operating risk management processes, in the Financial Condition section of Management s Discussion and Analysis in our 2001 10-K. The following sections provide additional information about credit risk, liquidity risk and market risk.

Credit Risk Management

Credit risk is defined as the risk of loss arising from a counterparty s failure or inability to meet payment or performance terms of a contract with us. Our credit risk

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management processes are intended to address the management of all forms of credit risk, including balance sheet and off-balance sheet exposures, through the establishment of credit policies, the approval of underwriting standards and concentration limits and the granting of credit approval authorities.

Loans and Leases

| | September | December |
|-------------|------------|----------|
| | 30, June 3 | 30, 31, |
| In millions | 2002 200 | 2 2001 |

Domestic:

Commercial and industrial \$41,677 \$43,980 \$48,486 Commercial real estate 11,072 11,452 11,517 Consumer 36,831 31,679 32,225 Lease financing 11,217 11,416 12,370

Total domestic loans and leases 100,797 98,527 104,598

International:

Commercial 15,201 16,463 19,608 Consumer 1,055 1,211 2,782

Total international loans and leases 16,256 17,674 22,390

Total loans and leases \$117,053 \$116,201 \$126,988

Total loans and leases decreased \$9.9 billion to \$117.1 billion from \$127 billion at December 31, 2001. This decrease was mainly due to a \$6.8 billion decline in domestic C&I loans, primarily the result of lower business volume related to continued weak loan demand, our previously disclosed large corporate exposure reduction efforts and a \$1 billion commercial loan securitization completed in the third quarter of 2002. Also contributing to the decline in C&I loans were charge-offs of approximately \$1.3 billion in the nine months ended September 30, 2002, including the charge-off of certain large corporate and telecom credits, and certain fraud situations. Commercial real estate loans and the lease financing portfolio also declined \$445 million and \$1.2 billion, respectively, from December 31, 2001, reflecting loan runoff and weaker credit demand. Partially offsetting these declines was a \$4.6 billion rise in domestic consumer loans, mainly home equity loans, more fully described below. The \$6.1 billion decrease in our international loan portfolio was due primarily to the impact of the Argentine peso devaluation on the U.S. dollar carrying value of Argentine loans and a \$1.6 billion decline in Brazilian loans, primarily as a result of maturities during the second and third quarters which were not renewed.

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Consumer Loans

| | September | December |
|-------------|--------------|----------|
| | 30, June 30, | 31, |
| In millions | 2002 2002 | 2001 |

Domestic:

Home equity \$18,659 \$15,713 \$13,862 Residential real estate 8,185 6,941 8,131 Credit card 6,363 4,976 5,547 Consumer margin loans 1,370 1,590 1,852 Student loans 778 884 949 Installment/other 1,476 1,575 1,884

Total domestic loans 36,831 31,679 32,225

International:

Residential real estate \$539 \$589 \$1,550 Credit card 127 188 337 Installment/other 389 434 895

Total international loans 1,055 1,211 2,782

Total consumer loans \$37,886 \$32,890 \$35,007

Compared to December 31, 2001, domestic consumer loans increased \$4.6 billion, or 14%, to \$36.8 billion at September 30, 2002. This increase was mainly the result of a \$4.8 billion rise in home equity loans, mainly attributable to home equity loan promotions and high demand due to low interest rates, as well as an \$816 million rise in domestic credit card outstandings, the result of new business partially offset by an \$800 million securitization transaction completed in the second quarter of 2002. Partially offsetting these increases was a \$482 million, or 26%, decrease in consumer margin loans due to reduced demand resulting from difficult market conditions. The \$1.2 billion increase in residential real estate loans from June 30, 2002 resulted primarily from an increase in loan volume.

The \$1.7 billion decline in international consumer loans from December 31, 2001 was substantially due to the impact of the Argentine peso devaluation on the U.S. dollar carrying value of Argentine loans.

Country Risk

Non-U.S. Operations

Our overseas activities are subject to economic and political conditions related to, and economic and regulatory policies of, the governments of the countries in which we conduct activities. These activities can also be impacted by perceptions in local and international financial markets about these conditions and policies. In addition, local and regional economic conditions affect local economies and governments in varying degrees of severity and, accordingly, may also affect our Latin American and other overseas activities. You can obtain additional information about our overseas activities in the Country Risk section of Management s Discussion and Analysis in our 2001 10-K.

The following tables present the total assets of, and cross-border outstandings to, Latin American countries in which we do business at September 30, 2002 and December 31, 2001. The total assets in each country include the related cross-border outstandings.

| Total Assets In billions | September 30, 2002 | December 31 2001 |
|-----------------------------|-----------------------|---------------------|
| Argentina | \$4.0 | \$9.3 |
| Brazil | | |
| 10.2 12.0 | | |
| Chile | | |
| 1.5 1.7 | | |
| Colombia | | |
| .3 .3 | | |
| Mexico | | |
| 1.7 1.4 | | |
| Panama | | |
| .5 .5 | | |
| Peru | | |
| .6 .6 | | |
| Uruguay | | |
| .6 .8 | | |
| Other Latin America | | |
| .1 .3 | | |

| Cross-Border Outstandings, net of cross-border risk mitigation <i>In billions</i> | September 30, 2002 | December 31, 2001 |
|---|-----------------------|----------------------|
| Argentina Brazil 2.3 2.5 Chile .7 .8 Colombia .2 .1 | \$1.7 | \$3.3 |

| Mexico |
|---------------------|
| .7 .8 |
| Panama |
| .2 .2 |
| Peru |
| .1 .3 |
| Uruguay |
| .3 .1 |
| Other Latin America |
| .1 .3 |

Total Latin America

\$6.3 \$8.4

The remainder of this section presents updated information about our operations in Argentina, Brazil and Uruguay, including information concerning the effects of the ongoing economic, political and social situation in Argentina on these operations, as well as information concerning economic and political conditions in Brazil and Uruguay.

In broad terms, the total assets of our overseas operations are subject to a number of risks, collectively referred to as country risk. Country risk includes the following:

the possibility of deteriorating economic conditions;

political and social upheaval;

nationalization and expropriation of assets;

exchange controls/restrictions on the remittance of funds (transfer or cross-border risk); and

currency depreciation or devaluation.

Cross-border outstandings, which are included in the total assets of our overseas operations, are subject to transfer, or cross-border, risk in addition to credit risk. Cross-border risk is the risk that customers will be unable to meet their contractual repayment obligations of principal and/or interest as a result of actions taken by foreign governments, such as exchange controls, debt moratoria and restrictions on the remittance of funds. Cross-border

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outstandings include claims on third parties, as well as investments in, and funding of, our overseas operations.

Total cross-border outstandings to Argentina and Brazil, as defined, each amounted to 1% or more of our consolidated total assets at September 30, 2002 and December 31, 2001, respectively. There were no total cross-border outstandings to other countries which exceeded .75% of consolidated total assets at September 30, 2002 and December 31, 2001, respectively.

Argentina

At the beginning of the year, we had 135 branches in Argentina and 4,796 employees (including temporary employees), compared to 120 branches and 3,659 employees at September 30, 2002. In response to the Argentine crisis and reduced business volume, we scaled down our Argentine operation by closing 15 branches and reducing staff levels. We expect further reductions in the number of branches and staff in future quarters.

As we discussed in our 2001 10-K, in early 2002, the Argentine government implemented measures to convert all U.S. dollar denominated loans and deposits into pesos and additional measures to deal with the economic crisis. Since the beginning of the Argentine crisis, we have taken cumulative pre-tax charges of approximately \$2.4 billion. This includes a pre-tax unrealized loss of \$595 million (\$359 million after-tax), which is recorded in the translation component of other comprehensive income, net of taxes.

Argentine Balance Sheet

We had Argentine total assets of approximately \$4 billion and \$9.3 billion at September 30, 2002 and December 31, 2001, respectively. These assets, which are subject to the country risk described above, have the following components:

| In billions | Sept. 30, 2002 | Dec. 31, 2001 |
|-------------|-------------------|------------------|
| Loans | \$2.8 | \$6.7 |

Placements with central bank and other banks

.3 1.3

Securities .4 .3

Fixed assets and other nonearning assets

.5 1.0

Total assets \$4.0 \$9.3

Components of total assets:

Assets recorded in the Argentine operation funded by liabilities from local residents \$1.3 \$4.5 Cross-border outstandings see separate table

The table below presents the components of loans.

| In billions | Sept. 30, 2002 | Dec. 31, 2001(a) |
|-------------|----------------------|------------------|
| Consumer | \$.4 | \$1.8 |

Corporate:

Multinationals

.3 1.0

Argentine corporations

1.7 2.5

Middle market and

financial institutions

.2 1.0

Sovereign

.2 .4

Total loans \$2.8 \$6.7

(a) Certain amounts at December 31, 2001 have been reclassified for comparative purposes.

The decline in Argentine total assets from December 31, 2001 resulted from the involuntary conversion of the majority of these assets into pesos and their subsequent devaluation as the peso weakened versus the U.S. dollar, loan payments and the previously disclosed write-down of Argentine government securities. The peso has devalued by approximately 73% from December 31, 2001. The decline in loans from \$6.7 billion at December 31, 2001 to \$2.8 billion at September 30, 2002 is mainly attributable to the peso devaluation and loan payments.

During the second quarter, we placed substantially all sovereign-related loans and securities and a significant portion of private sector loans on nonaccrual status. We believed that it was prudent to take this action in light of the deteriorating situation in Argentina, even though many of the relationships were current in their payments. At September 30, 2002, total NPAs in Argentina were \$1.9 billion, of which \$1.5 billion were loans and \$418 million were sovereign securities. Of the \$1.5 billion of loans, approximately \$850 million were current at September 30, 2002. Included in our consolidated reserve for credit losses is \$1 billion related to Argentina. Net charge-offs for the third quarter of 2002 were \$134 million. We expect that net charge-offs in Argentina will continue to increase significantly during the remainder of 2002 and early 2003.

In addition, since the second quarter of 2002, the Interagency Country Exposure Review Committee, or ICERC, of U.S. banking regulators has required the banking industry to maintain an Allocated Transfer Risk Reserve, or ATRR, to cover certain Argentine cross-border exposure. Our ATRR requirement was \$652 million at September 30, 2002, and this was covered by the \$1 billion reserve mentioned above.

We have \$255 million on deposit with the Argentine central bank to meet statutory reserve requirements related to our Argentine operation s \$1.2 billion of local deposits. We are required by local regulations to place the required reserves with the central bank based on a fixed percentage of each deposit received. The local deposits, and intercompany borrowings, primarily fund the balance sheet of our Argentine operation.

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In December 2001, the Argentine government issued an order imposing limitations on the ability of bank customers in Argentina to withdraw funds from their accounts in Argentine banks (the corralito). Since the corralito was issued, a large number of customers of our Argentine operation, or BankBoston Argentina, have filed complaints in the Argentine courts against BankBoston Argentina seeking to invalidate the corralito on constitutional grounds and withdraw their funds.

Due to this situation, we recorded foreign exchange losses of \$151 million during the first nine months of 2002, with \$25 million recorded in the third quarter, and as of September 30, 2002 maintained \$18 million of balance sheet reserves related to this issue. These losses represent the impact of paying depositors in pesos at the current exchange rate versus the 1.40 exchange rate originally used to convert U.S. deposits into pesos as part of the Argentine government's economic measures instituted in early 2002 to deal with that country's economic crisis.

We cannot determine the total number of claims pending in the judicial system at this time, which may result in additional losses. Foreign exchange losses related to these deposits were partially offset by foreign exchange gains on our long U.S. dollar currency position and forward and spot trading transactions. Total net foreign exchange losses from Argentina, including losses related to the deposits as described above, were \$30 million in the first nine months of 2002, with \$8 million recorded in the third quarter. Separately, there have been media reports, and BankBoston Argentina and FleetBoston have received communications, indicating that customers of BankBoston Argentina may commence legal action in the United States to attempt to collect from Fleet National Bank in the United States the value of deposits at BankBoston Argentina.

On November 7, 2002, a judge in Argentina issued criminal indictments against the President of the BankBoston Argentina branch in Buenos Aires, Argentina, and seventeen other senior employees of the branch, alleging fraudulent administration of business. These indictments resulted from the purported failure of the branch to honor time deposits and other payment instruments presented at various offices of the branch after November 30, 2001, the date on which deposits were frozen by actions of the Argentine government. In not honoring the presentations, the branch and its employees were following Argentine law and Central Bank regulations. The branch has appealed these indictments on a number of legal bases available under Argentine law. Management believes these indictments to be without merit and the branch will vigorously pursue this appeal.

Also during the second quarter of 2002, the Argentine government reversed a measure that allowed banks to charge customers an inflation adjustment on consumer loans. However, deposit liabilities will continue to accrue the inflation adjustment. This situation has created a mismatch between inflation-adjusted assets and liabilities. This measure resulted in a year to date reduction of net interest income of approximately \$102 million.

These situations, as well as other Argentine government economic measures, may continue to significantly impact interest rate and liquidity risk related to the balance sheet of our Argentine operation. To date, we have not experienced significant liquidity issues, but we continue to closely monitor the impact of these measures, including the corralito-related claims, on our liquidity position. The future rate of inflation may increase the negative impact from the mismatch between inflation-adjusted assets and liabilities.

Included in Argentine total assets of \$4 billion at September 30, 2002 and \$9.3 billion at December 31, 2001 are cross-border outstandings, as follows. The net cross-border outstandings of \$1.7 billion at September 30, 2002 have not been reduced by the \$1 billion reserve for credit losses specifically allocated to Argentina.

| | Sept. | Dec. |
|-------------|-------|------|
| | 30, | 31, |
| In billions | 2002 | 2001 |
| | | |

Argentina:

Trade-related claims \$.5 \$1.0 Other claims on third parties 1.6 2.1

Investment in and funding of local operation

.6 1.7

Total cross-border outstandings \$2.7 \$4.8

Cross-border risk mitigation:

Insurance contracts .7 .8 Guarantees, including trade-related of \$.03 billion and \$.2 billion .3 .7

Total cross-border outstandings, net of cross-border risk mitigation \$1.7 \$3.3

Total cross-border outstandings to Argentina were 1.4% and 2.3% of total consolidated assets at September 30, 2002 and December 31, 2001, respectively.

(b) The sector percentage allocations for banks, public and private cross-border claims on third parties for Argentina were 2.5%, 9.5% and 88% at September 30, 2002 and

1.7%, 10.9%

and 87.4% at

December 31,

2001,

respectively.(c) Cross-border

commitments

for Argentina

September 30,

2002 and

December 31,

2001 were

\$125 million

and

\$160 million,

respectively.(d) Certain

December 31,

2001 amounts

have been

reclassified for

comparative purposes.

The decrease in cross-border outstandings from December 31, 2001 was primarily due to losses recorded by the Argentine operation, and to translation losses, which are recorded in other comprehensive income as discussed earlier in this section.

The \$2.7 billion of cross-border outstandings at September 30, 2002 have the following cross-border risk mitigation:

\$680 million are covered by insurance, which includes \$390 million of investment in and funding of local operation and \$290 million of third party loans. The insurance coverage is purchased from U.S. and foreign government, multilateral and private insurers. This coverage protects us from situations where repayment of the investment in and funding of local operation and third party loans is not permitted due to the inability of the customer to transfer funds or convert the necessary funds into the obligation currency due to government actions.

With respect to the coverage of \$290 million of third party loans, we are required to provide evidence that the customer s nonpayment is not credit-related. To date, there are many instances where debt payments on the third party loans are not being made due to credit reasons. In all cases, we are required to follow specific procedures to ensure coverage if a cross-border event occurs, including timely notification of such an event to the insurer.

Of the \$540 million of trade-related outstandings, \$270 million are short-term, and \$30 million are guaranteed and are included in the \$300 million of guarantees presented in the table above that cover credit and cross-border risk.

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The Argentine government enacted exchange controls in December 2001 that limited the transfer of funds outside of that country. These regulations continue to be modified. As of September 30, 2002, our cross-border outstandings continue to be impacted by these regulations, and this has resulted in delays in the transfer of U.S. dollars outside of Argentina. We are unable to determine at the present time the ultimate impact those measures will have on our cross-border outstandings.

Argentine Mutual Funds

Our Argentine operation managed approximately \$123 million of mutual funds at September 30, 2002. Certain of the Argentine government s economic measures, which restricted withdrawals of bank deposits, also applied to mutual fund investments. Therefore, mutual fund investors could not receive redemptions of their funds, and this has resulted in litigation, which we discussed in the Argentine Balance Sheet section as the corralito-related litigation.

Argentine Currency Position

Currency positions expose us to gains or losses that depend on the relationship between currency price movements and interest rate differentials. The following table presents our Argentine long U.S. dollar currency position, for which related foreign exchange gains or losses are recorded in our income statement. The increase in the long position in U.S. dollars is mainly due to the U.S. dollar denominated compensation bond. The continued evolution of the Argentine government s economic measures may impact the size and direction of our currency position in future periods.

| | Sept. 3 | 0, 2002 | Dec | :. 31, 2001 |
|-----------------------------|-----------------|------------------|-----------------|------------------|
| In millions | Quarter- End | Daily Average | Quarter- End | Daily Average |
| Argentina ^{(a)(b)} | \$221 | \$229 | \$52 | \$(23) |

⁽a) Positive values reflect U.S. dollar assets funded by local currency liabilities (i.e., a long position in U.S. dollars).

In addition to the currency exposure discussed above, our investment in and funding of local operations creates translation exposure, which arises from changes in the local currency exchange rate versus the U.S. dollar. As a result of the change in Argentina's financial system from U.S. dollars to pesos, we changed the functional currency of the Argentine unit from the U.S. dollar to the peso, in accordance with SFAS No. 52, Foreign Currency Translation, at the beginning of 2002. Translation gains and losses that result from this exposure, along with any offsetting hedge gains or losses related to covering this exposure, are recorded directly to other comprehensive income, net of tax, as discussed earlier in this section.

The government measures created a situation where our translation exposure could not be effectively hedged against currency rate changes, and at September 30, 2002, our translation exposure was approximately \$.6 billion, which is presented in the table of cross-border outstandings on the previous page as investment in and funding of local operations. The cumulative impact recorded in other comprehensive income since implementing this accounting change was a \$595 million pre-tax unrealized loss, or \$359 million after-tax.

During the quarter, the Argentine government announced that the presidential elections have been moved to March 2003. We continue to monitor and evaluate the Argentine economic situation and related economic measures discussed above, and will adjust our strategy as deemed appropriate. However, in light of the changing economic measures and continuing economic, political, including the outcome of the presidential elections and social uncertainty in the country, it is not possible to predict the impact that future developments may have on our operations in Argentina or the necessity to take future charges.

Brazil

⁽b) Negative values reflect local currency assets funded by U.S. dollars (i.e., a short position in U.S. dollars).

We operate more than 65 branches in Brazil with total assets of approximately \$10.2 billion and \$12 billion at September 30, 2002 and December 31, 2001, respectively. These assets are subject to country risk as described above and have the following components:

| In billions | Sept. 30, 2002 ^(a) | Dec. 31, 2001 |
|-------------|----------------------------------|------------------|
| Loans | \$5.7 | \$7.3 |

Securities:

Available for sale

1.0 1.5

Trading

.4

Resale agreements

1.3 1.5

Other monetary assets

1.3 .6

Fixed assets and other

nonearning assets

.9 .7

Total assets \$10.2 \$12.0

Components of total assets:

Assets recorded in the Brazilian operation funded by liabilities from local residents \$3.1 \$3.6 Cross-border outstandings see separate table \$7.1 \$8.4

⁽a) Total assets at September 30, 2002 as presented in the table above have not been reduced by \$528 million of unrealized mark-to-market pre-tax losses recorded in other comprehensive income during the third quarter of 2002, of which \$185 million was related to securities available for sale and \$343 million was related to cash flow hedges of local currency denominated assets.

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The table below presents the components of loans.

| In billions | Sept. 30, 2002 | Dec. 31, 2001 |
|--|-------------------|------------------|
| Consumer | \$.2 | \$.4 |
| Corporate: | | |
| Multinationals | | |
| 2.4 3.1 | | |
| Brazilian corporations | | |
| 2.8 3.3 | | |
| Middle market and financial institutions | | |
| .3 .5 | | |
| Total loans | _ | |
| \$5.7 \$7.3 | | |

The decline in total assets mainly reflects our intent to reduce risk in Brazil by decreasing lending activities and repositioning the securities portfolio toward shorter maturities, as well as the impact of the devaluation of the Brazilian real against the U.S. dollar (40% from December 31, 2001).

The decline in the loan portfolio was primarily due to not renewing loans that matured during the second and third quarters, and the impact of Brazilian currency, or real, devaluation. NPAs in the Brazilian portfolio were \$60 million at September 30, 2002 compared to \$18 million at December 31, 2001. The increase was primarily related to one telecommunication borrower. Net charge offs for the first nine months of 2002 were \$16 million.

As part of our Brazilian operation s balance sheet management, we held approximately \$3.6 billion of treasury assets (securities available for sale, resale agreements and other monetary assets in the preceding table) at September 30, 2002, compared to \$4 billion at December 31, 2001. Of this total, securities available for sale were composed mainly of Brazilian government bonds of \$900 million at September 30, 2002 compared to \$1.5 billion at December 31, 2001. The decline was due to securities sales in the first quarter of 2002 and maturities. At September 30, 2002, these securities had an average duration of approximately 1.2 years compared to 2 years at December 31, 2001. We also had \$1.3 billion of resale agreements with banks in Brazil, which were collateralized by Brazilian government bonds.

Our Brazilian balance sheet is partially funded by third party liabilities where the provider assumes the transfer risk, which is discussed below, intercompany funding and local liabilities.

Included in Brazilian total assets of \$10.2 billion and \$12 billion at September 30, 2002 and December 31, 2001, respectively, are cross-border outstandings, which follow:

| Sept. | Dec. |
|-------|---------------|
| 30, | 31, |
| 2002 | Dec. 31, 2001 |
| | |
| | |

Trade-related claims \$3.1 \$3.6 Other claims on third parties 2.0 1.8 Investment in and funding of local operation 2.0 3.0

Total cross-border outstandings \$7.1 \$8.4

Cross-border risk mitigation:

Insurance contracts \$1.0 \$1.1 Other trade-related transfer risk mitigation 1.6 1.6 Third party funding 1.1 2.1 Guarantees, including trade-related of \$.6 billion 1.1 1.1

Total cross-border outstandings, net of cross-border risk mitigation \$2.3 \$2.5

(a)

Total cross-border outstandings to Brazil as a percentage of total consolidated assets were 3.8% and 4.1% at September 30, 2002 and December 31, 2001.

(b) The sector percentage allocations for banks, public and private cross-border claims on third parties for Brazil were 14.7%, 10% and 75.3% at September 30, 2002 and 1.1%, 16.6% and 82.3% at December 31, respectively.(c) Cross-border commitments for Brazil at September 30, 2002 and December 31,

2001 were \$75 million and \$50 million,

respectively.(d) Trade-related

claims at

September 30,

2002 and

December 31,

2001 included

\$1.2 billion,

respectively,

funded by

intercompany

liabilities that

are not

reflected in

investment in

and funding of

local

operation.

Total cross-border outstandings decreased from December 31, 2001 mainly due to reductions in loans and available-for-sale securities. The decrease in total cross-border outstandings is mostly offset by the decline in third party funding for transfer risk mitigation due to maturities which were not renewed.

The following table presents the components of our total cross-border outstandings, net of cross-border risk mitigation.

| In billions | Sept. 30, 2002 | Dec. 31, 2001 |
|-------------|----------------|---------------|
| | | |

Brazil:

Short-term trade-related claims \$.7 \$.7 Investment in and funding of local operation:

Non-trade-related claims .5 .8

Other

1.1 1.0

Total cross-border outstandings, net of cross-border risk mitigation \$2.3 \$2.5

In addition, during October 2002, total cross-border outstandings were further reduced by approximately \$400 million primarily due to the maturity of certain trade-related loans, bringing total cross-border outstandings at October 31, 2002 to \$6.7 billion. Net cross-border outstandings remained unchanged from September 30, 2002 due to a reduction in other trade-related transfer risk mitigation.

⁽a) As of June 30, 2002, non-trade-related claims amounted to \$.7 billion.

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Our Brazilian operation actively uses various products to mitigate the cross-border risk related to its third party claims and intercompany funding. Cross-border risk mitigation related to the \$7.1 billion of cross-border outstandings at September 30, 2002 amounted to \$4.8 billion, and is summarized below.

- \$1 billion was covered by insurance contracts (see discussion in Argentina section for more information concerning these programs);
- \$1.6 billion was related to transfer risk mitigation, of which \$1.4 billion is trade-related and included in the \$3.1 billion of trade-related claims in the table above. The cross-border risk mitigation is designed so that payment of these claims and intercompany funding is made outside of Brazil by third parties in the event of a cross-border risk event. The repayment is tied to trade transactions authorized and approved by the Brazilian central bank. In order to maintain our cross-border risk protection, it is necessary that the Brazilian export markets remain open;
- \$1.1 billion of assets funded by third party liabilities where the provider assumes the transfer risk; these funds are typically raised from correspondent banks. Of the \$1.1 billion, \$370 million are trade-related. In these cases, the provider of funds assumes the risk of nonpayment if, at the time a payment is due on the funding, a cross-border risk event occurs due to government action. The provider of funds is contractually bound to either accept local currency in repayment or wait until the event ceases to exist to receive payment; and
- \$1.1 billion represents loans with guarantees that cover credit and cross-border risk, of which \$610 million are trade-related. The guarantees include a combination of guarantees from non-Brazilian domiciled companies, funded participations and other third party guarantees.

The third party funding and guarantees require us to perform certain actions to ensure our coverage under the various cross-border risk mitigation products.

In summary, our Brazilian trade-related exposure as of September 30, 2002 and December 31, 2001 is as follows:

| | Sept. 30, | Dec. 31 |
|-------------|-----------|---------|
| In billions | 2002 | 2001 |

Assets with transfer risk mitigation:

Other transfer risk mitigation \$1.4 \$1.6 Third party funding .4 .7 Guarantees .6 .6 Assets with no transfer risk mitigation:

Short-term trade

.7 .7

Total trade-related claims (refer to Brazil cross-border outstandings table) \$3.1 \$3.6

Mutual Funds

We acted as manager for approximately \$3.9 billion of mutual funds in Brazil at September 30, 2002, which were invested primarily in Brazilian government securities.

Brazilian Currency Position

Periodically, we establish currency positions in certain countries with the intention of taking advantage of expected movements in currency exchange rates. Currency positions expose us to gains or losses that depend on the relationship between currency price movements and interest rate differentials. The following table presents our Brazilian currency position.

| | Sept. | 30, 2002 | Dec. 31, 20 | 001 |
|--------------------------|-----------------|------------------|-----------------|------------------|
| In millions | Quarter- End | Daily Average | Quarter- End | Daily Average |
| Brazil ^{(a)(b)} | \$5 | \$11 | \$(4) | \$ 4 |

(a) Positive values reflect U.S. dollar assets funded by local currency liabilities (i.e., a long position in U.S. dollars).

(b) Negative

values

reflect

local

currency

assets

funded

by U.S.

dollars

(i.e., a

short

position

in U.S. dollars).

Although the local currency has devalued significantly versus the U.S. dollar during the first nine months of 2002, our results of operations were not significantly impacted due to the modest positions held during this time.

The events in a country may have varying impacts on the different classes of assets based on the nature of the country risk event. The significant devaluation of the real during the past months underscored the rapid deterioration of market sentiment about the prospects for the global economy as well as the outcome of Brazilian presidential elections. The weaker real currency has pressured inflation, leading to a tighter stance on monetary policy. The higher interest rates and the tighter credit market, along with the external and domestic uncertainties, depressed business and consumer confidence during the period, resulting in sluggish economic activity. However, the consolidated public sector primary surplus (the difference between public sector spending, excluding interest payments on the public debt, and receipts) remains on track. The current account deficit could reach \$10 billion in 2002 compared to the \$23 billion deficit recorded in 2001. This performance has mitigated the substantial decline in foreign capital inflows seen during past months, reflecting the above-mentioned uncertainties. The president-elect has publicly stated that he does not expect to significantly alter the current economic program. A transition team will work with the current administration to ensure an orderly transfer of government effective January 1, 2003. We will continue to monitor the political situation to assess what impact any new government measures may have on our operations. As we discussed in the Country Risk section of Management s Discussion and Analysis included in our 2001 10-K, we consider the country risks when we establish internal risk

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limits. To date, our Brazilian operations have not been significantly impacted by the events in Argentina or the deterioration in economic conditions in Brazil, although the increased risk has caused us to reduce our exposure to Brazil. We continue to closely monitor the situation in Argentina and Brazil and the potential impact it could have on our Brazilian operations.

Uruguay

The situations in Argentina and Brazil have also impacted the Uruguayan economy. The country is in the process of implementing new economic measures to address a loss of liquidity in the banking industry. In addition, the IMF and other multilateral organizations agreed in August 2002 to advance funding of \$1.5 billion from their financial support package. Our Uruguayan assets and deposits declined by \$190 million and \$400 million, respectively, since December 31, 2001 to \$630 million and \$240 million, respectively, at September 30, 2002. Total loans at September 30, 2002 were \$440 million. NPAs in the Uruguayan portfolio were \$31 million and net charge offs for the first nine months of 2002 were \$13 million. We expect NPAs in Uruguary to increase in future quarters. The reduction in deposits has been replaced, in part, by an increase in intercompany borrowings. The rate of deposit outflows has stabilized and since the implementation of new measures by the Uruguayan government and IMF agreement, we have experienced a small amount of new deposit inflows. However, it is not possible to predict what additional effect, if any, the economic measures will have on our Uruguayan assets and deposit levels. We will continue to closely monitor developments in Uruguay and the other Latin America countries in which we operate and their potential impact on our Latin American operations.

Nonperforming Assets

| In millions | Sept. 30, | June 30, | Dec. 31, |
|-------------|-----------|----------|----------|
| | 2002 | 2002 | 2001 |

Domestic:

Commercial and industrial \$1,413 \$1,451 \$1,303 Commercial real estate 39 68 63 Consumer 74 77 70 Leasing 151 110 60 Securities and OREO 30 16 18

Total Domestic \$1,707 \$1,722 \$1,514

International:

Commercial and industrial \$1,519 \$1,609 \$108 Commercial real estate 55 49 126 Consumer 45 44 87 Securities and OREO 433 467 14

Total International \$2,052 \$2,169 \$335

Total NPAs \$3,759 \$3,891 \$1,849

Throughout this 10-Q, including the table above, NPAs and related ratios do not include: (1) loans greater than 90 days past due and still accruing interest, and (2) assets held for sale by accelerated disposition, or AHAD, both of which we discuss later in this section.

NPAs at September 30, 2002 decreased \$132 million, or 3%, compared to June 30, 2002, and increased \$1.9 billion compared with December 31, 2001. The decrease in NPAs from June 30, 2002 to September 30, 2002 was substantially attributable to charge-offs of Argentine loans during the quarter, as NPA s exclusive of Argentina were relatively unchanged. The rise in NPAs from December 31, 2001 was due primarily to an increase of \$1.6 billion in Argentine nonperforming loans, or NPLs, as well as an increase in other nonperforming assets related to Argentina, specifically Argentine sovereign bonds. Most of this increase was done out of prudence in light of the deteriorating Argentine situation, as approximately \$850 million of the underlying loans were current at September 30, 2002. Excluding nonperforming assets related to Argentina (\$1.9 billion at September 30, 2002, \$2 billion at June 30, 2002 and \$263 million at December 31, 2001), NPAs increased \$272 million from December 31, 2001 and decreased \$8 million compared to June 30, 2002.

Total NPAs at September 30, 2002, as a percentage of related assets and as a percentage of total assets, were 3.20% and 2.01%, respectively, compared to 1.46% and .91%, respectively, at December 31, 2001. Excluding NPAs related to Argentina, NPAs as a percentage of related assets were 1.62% and 1.32% at September 30, 2002 and December 31, 2001, respectively.

Activity in Nonperforming Assets

| Nine months ended September 30 in millions | 2002 | 2001 |
|---|---------|---------|
| Balance at beginning of year | \$1,849 | \$1,130 |
| Additions | | |
| 4,270 1,648 | | |
| Reductions | | |
| (2,101) (1,135) | | |
| Assets reclassified as held for sale by accelerated disposition | | |
| (259) (82) | | |

During the third quarter of 2002, we added \$740 million of assets to nonaccrual status, compared to \$554 million during the third quarter of 2001. Additions during the nine months ended September 30, 2002 included approximately \$2.1 billion related to Argentina and approximately \$2 billion related to domestic problem credits.

We have experienced deterioration in credit quality in a number of industry sectors in our domestic C&I portfolio. We have a continuous review process to identify potential problem areas of the portfolio, which currently include real estate, retailing, business services, technology, energy-related businesses, construction, and apparel and textiles. We will continue to monitor and evaluate these potential risks.

Future levels of NPAs will be influenced by economic conditions, including the impact of those conditions on our customers, interest rates and other internal and external factors existing at the time. Currently, we expect quarterly levels of

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

NPA additions in the near term to be consistent with those experienced during the third quarter of 2002.

Loans greater than 90 days past due and still accruing interest were \$285 million, \$333 million and \$424 million at September 30, 2002, June 30, 2002 and December 31, 2001, respectively. Included in these 90 days past due and still accruing amounts were \$178 million, \$174 million and \$282 million of consumer loans at September 30, 2002, June 30, 2002 and December 31, 2001, respectively.

At September 30, 2002 and December 31, 2001, we had AHAD, which we classify as other assets in our consolidated balance sheet, with a net carrying value of \$211 million and \$270 million, respectively, none of which was accruing interest. We make transfers to this category in accordance with our intention to focus appropriate resources on the quick disposition of these assets.

Impaired Loans

We account for impaired loans in accordance with SFAS No. 114, Accounting by Creditors for Impairment of a Loan. Under the standard, once we have identified a loan as impaired, we measure impairment using discounted cash flows, observable market price or, in the case of collateral-dependent loans, the fair value of the collateral. When the recorded investment in an impaired loan exceeds the estimated fair value, we recognize the impairment as a valuation reserve, which we include as part of the overall reserve for credit losses.

The following table presents the status of impaired loans. Impaired loans, which are included in the NPA amounts disclosed earlier, are primarily commercial and commercial real estate loans on nonaccrual status.

| In millions | Sept. 30, 2002 | Dec. 31, 2001 |
|--|-------------------|------------------|
| Impaired loans with a reserve Impaired loans without a reserve 809 333 | \$2,067 | \$1,132 |
| Total impaired loans \$2,876 \$1,465 | | |
| Reserve for impaired loans ^(a) \$1,009 \$474 | | |
| Quarterly average balance of impaired loans \$2,947 \$1,398 | | |

⁽a) The reserve for impaired loans is part of our overall reserve for credit losses.

Reserve for Credit Losses Activity

| Nine months ended Sept. 30, 2002 In millions | Domestic | International | Total |
|--|----------|---------------|---------|
| Balance at beginning of year Loans charged off | \$2,455 | \$1,179 | \$3,634 |

(1,751) (269) (2,020) Recoveries of loans charged off 148 19 167

Net charge-offs (1,603) (250) (1,853) Provision for credit losses 1,533 477 2,010 Other (7) (57) (64)^(a)

Balance at end of period \$2,378 \$1,349 \$3,727

(a) Primarily related to the devaluation of the peso in Argentina.

| Nine months ended Sept. 30, 2001 In millions | Domestic | International | Total |
|--|----------|---------------|---------|
| Balance at beginning of year | \$2,380 | \$329 | \$2,709 |

Loans charged off (973) (113) (1,086) Recoveries of loans charged off 135 38 173

Net charge-offs (838) (75) (913) Provision for credit losses 726 225 951 Other (13) (13)

Balance at end of period \$2,255 \$479 \$2,734

The reserve for credit losses to period-end loans was 3.18% at September 30, 2002, compared to 2.86% at December 31, 2001 and 2.16% at September 30, 2001. Excluding reserves related to Argentina of \$1,023 million at September 30, 2002, \$927 million at December 31, 2001, and \$226 million at September 30, 2001, the reserve for credit losses to period-end loans was 2.37%, 2.25%, and 2.09%, respectively. The reserve for credit losses to period-end nonperforming loans was 113% at September 30, 2002 compared to 179% at September 30, 2001 and net charge offs as a percentage of average loans was 2.06% and .94% for the nine months ended September 30, 2002 and 2001, respectively.

The increase in Argentine reserves from December 31, 2001 to September 30, 2002 reflected an additional \$300 million provision for credit losses recorded in the second quarter as a result of the continued deterioration of the Argentine economy offset, in part, by charge-offs of Argentine loans during the first nine months of 2002. The reserve at September 30, 2002 allocated to Argentina included an ATRR required by banking regulators. You can read more detailed information about the ATRR requirement in the Country Risk section of this discussion and analysis.

On a consolidated basis, we currently expect credit costs to be consistent with third quarter levels during the remainder of the year and into 2003. Additional information about the reserve for credit losses is in the Reserve for Credit Losses section of Management s Discussion and Analysis in our 2001 10-K.

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Liquidity Risk Management

The objective of liquidity risk management is to ensure the ability of our parent company and its subsidiaries to meet their financial obligations, including the payment of deposits on demand or at their contractual maturity, the repayment of borrowings as they mature, the ability to fund new and existing loan and other funding commitments and the ability to take advantage of new business opportunities. You can obtain additional information about liquidity risk management, including sources of liquidity for our parent company and its banking and nonbanking subsidiaries, the risks posed by these sources of liquidity, and our contractual cash and other commercial and consumer commitments, in the Liquidity Risk Management section of Management s Discussion and Analysis and in Note 13 to the Consolidated Financial Statements in our 2001 10-K.

At September 30, 2002, our parent company had commercial paper outstanding of \$911 million and short-term liquid assets of \$3.2 billion, compared to \$895 million and \$3.1 billion, respectively, at December 31, 2001. The parent company manages its liquidity by maintaining short-term assets at an amount sufficient to meet payment of its short- and long-term debt maturities and net cash operating shortfall over a 12-month period. Short-term liquid assets include deposits placed by the parent company with its banking subsidiaries. Liquidity at the bank level is managed through the monitoring of anticipated changes in loans, core deposits and wholesale funds. The strength of the banking subsidiaries liquidity position is their base of core customer deposits. Liquidity may also be enhanced through the securitization of commercial and consumer receivables. During the first nine months of 2002, approximately \$1 billion of commercial loan receivables and \$800 million of credit card receivables were securitized.

At September 30, 2002, our parent company had \$2.3 billion available for the issuance of senior or subordinated debt securities and other debt securities, common stock, preferred stock or trust preferred securities, under a shelf registration statement filed with the SEC.

Based upon our parent company s level of excess funds and its ability to access the capital markets for additional funding when necessary, including its ability to issue debt and equity securities under its current shelf registration, we consider overall liquidity at September 30, 2002 sufficient to meet our current obligations to customers and debt holders, support expectations for future changes in asset and liability levels and carry on normal operations.

During the third quarter of 2002, Fitch Ratings lowered their ratings of our debt, including a change in our parent company s long-term senior debt rating to A from A+ with a stable outlook. In addition, Standard & Poors Ratings Group affirmed their ratings of our debt, including their rating of the parent company s long-term senior debt at its current level of A, but placed us on negative outlook. We do not anticipate that these actions will have a material effect on our financial performance.

Market Risk Management

Market risk is defined as the sensitivity of income and capital to variations in interest rates, foreign exchange rates, equity prices, commodity prices and other market-driven rates or prices. We are exposed to market risk both in our trading activities and in our non-trading, or balance sheet management, activities. The market risk management processes for these activities apply to both balance sheet and off-balance sheet exposures. You can obtain additional information about market risk and market risk management policies in the Market Risk Management section of Management s Discussion and Analysis in our 2001 10-K.

Trading Activities

Our trading activities create exposure to price risk, or the risk of loss in earnings arising from adverse changes in the value of trading portfolios of financial instruments. Exposure to price risk arises from market-making, dealing and position-taking in interest rate, equity, currency exchange rate and precious metals markets.

We use a value-at-risk, or VAR, methodology, based on industry-standard risk measurement techniques, to measure the overall price risk inherent in our trading activities. We more fully describe this methodology in the Trading Activities section of Management s Discussion and Analysis in our 2001 10-K.

Under this methodology, aggregate VAR averaged \$75 million daily for the nine months ended September 30, 2002, an increase from the daily average for all of 2001, which was \$38 million. During the nine months ended September 30, 2002, daily VAR ranged from a high of \$135 million to a low of \$28 million. At September 30, 2002, total VAR usage measured \$78 million.

For the nine months ended September 30, 2002, most of the price risk in our trading activities arose from foreign exchange trading activities, which averaged \$53 million, or 70% of aggregate average VAR. The majority of foreign exchange risk relates to our Argentine currency position, which reflects prevailing economic conditions and government measures implemented during the year. Additional information concerning this currency position appears in the Country Risk section of this discussion and analysis.

Risk from interest rate activities, which includes directional and spread components, for the nine months ended September 30, 2002 averaged \$16 million, or 22% of aggregate average VAR. Interest rate risk arises

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MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

primarily from trading activity in various domestic fixed-income markets, the Brazilian sovereign and high-end corporate bond markets, and fixed-income markets in the Asia-Pacific region.

The contribution to VAR from equity trading activities for the first nine months of 2002 averaged \$6 million, or 8% of aggregate average VAR. The individual activities that generate most of these risks include our NYSE specialist firm, as well as NASDAQ market-making, equity trading and a convertible bond trading and underwriting business.

On a continuing operations basis, aggregate VAR averaged \$70 million daily for the nine months ended September 30, 2002. On this basis, daily VAR ranged from a high of \$132 million to a low of \$22 million. At September 30, 2002, total VAR usage measured \$77 million. Foreign exchange activities generated about 76% of the aggregate average VAR, while smaller portions of the combined risk arose from interest rate (19%) and equities (5%) activities.

Our independent Market Risk Management function routinely validates our measurement framework by conducting backtests, which compare the actual daily trading-related results against the estimated VAR with a one-day holding period. In no instance during the first nine months of 2002 did a daily aggregate trading loss exceed the one-day aggregate VAR measure associated with that date.

For the nine months ended September 30, 2002, daily trading-related revenues, which include certain components of capital markets revenue (trading profits and commissions, foreign exchange revenue and market-making revenue), as well as net interest income from these trading positions, ranged from a loss of \$25.1 million to a profit of \$19.8 million. For the 2001 period, those revenues ranged from a loss of \$19.8 million to a profit of \$22.1 million.

Balance Sheet Management Activities

U.S. Dollar Denominated Risk Management

U.S. dollar denominated assets and liabilities comprise the majority of our balance sheet. Interest rate risk, defined as the exposure of net income and financial condition to adverse movements in interest rates, is by far the most significant non-trading market risk to which the U.S. dollar denominated positions are exposed, and this risk results almost entirely from our domestic operations. You can obtain additional information about our balance sheet management activities, including the sources of interest rate risk and how we manage such risk, in the Balance Sheet Management section of Management s Discussion and Analysis in our 2001 10-K.

To measure interest rate risk, we perform net interest income simulation analysis, which involves projecting future net interest income from assets, liabilities, and derivative positions over a three-year horizon in various interest rate scenarios. In these analyses, we use the market simplied forecast for future interest rates as the base case.

As of September 30, 2002, the market assumed that the Federal Reserve Board would reduce short-term interest rates 25 basis points or more by early 2003 before beginning to push rates gradually higher later in 2003. Estimated exposures relate to variances in the future path of interest rates from this base case. The Federal Reserve Board reduced the targeted federal funds rate by 50 basis points in early November 2002, and appeared to signal the market to expect no further rate cuts. The interest rate environment immediately after the Federal Reserve Board meeting was therefore considered by management to be immaterially different from what was assumed in the base case scenario.

The following table reflects the estimated exposure of net interest income for the next 12 months due to an immediate 200 basis point shift in the forecasted interest rates.

| Rate Change (Basis Points) | | Estimated Exposure to Net Interest Income (In millions) | | |
|-------------------------------|-----------|---|----------|--|
| | Sept. 30, | June 30, | Dec. 31, | |
| | 2002 | 2002 | 2001 | |

| +200 -200 | \$4 | \$171 | \$51 |
|-------------------|-----|-------|------|
| (259) (506) (252) | | | |

We believe that the exposure of our net interest income to modest changes in interest rates is insignificant. It is important to note that, given the current low level of interest rates, the -200 basis points scenario implies a federal funds target interest rate near 0%.

Estimated net interest income exposure to a sudden and severe decline in interest rates is lower at September 30, 2002 than at the prior quarter-end. This change mainly reflects additions of fixed-rate assets during the quarter, particularly home equity and residential mortgage loans. Exposure remains asymmetrical, due primarily to projected adverse impacts of mortgage prepayments and core deposit pricing under declining interest rates.

We also perform valuation analysis, which involves projecting future cash flows from assets, liabilities and derivative positions over a very long-term horizon, discounting those cash flows at selected interest rates considered appropriate in the circumstances, and then aggregating the discounted cash flows. The Economic Value of Equity, or EVE, is the estimated net present value of these discounted cash flows.

The following table reflects estimated EVE exposures assuming an immediate and prolonged shift in interest rates, which impact would be spread over a number of

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

years. While an immediate shift in interest rates is used in this analysis to provide an estimate of exposure under an extremely adverse scenario, a gradual shift in interest rates would have a much more modest impact.

| Rate Change (Basis Points) | | Estimated Exposure to Economic Value (In millions) | |
|---|-------------------|--|------------------|
| | Sept. 30, 2002 | June 30, 2002 | Dec. 31, 2001 |
| +200 +100 518 508 696 -100 (741) (765) (738) -200 (1,549) (1,704) (1,673) | \$639 | \$487 | \$860 |

Estimated EVE exposure to a sharp decline in interest rates is lower at September 30, 2002 than at June 30, 2002. Again, this change mainly reflects additions of fixed-rate assets. Asymmetrical exposure is due primarily to projected adverse impacts of mortgage prepayments and core deposit pricing under declining interest rates.

Non-U.S. Dollar Denominated Risk Management

Our non-U.S. dollar denominated assets and liabilities are exposed to interest rate and foreign exchange rate risks. The majority of the non-U.S. dollar denominated interest rate and foreign exchange rate risk exposure stems from our operations in Latin America, primarily Argentina and Brazil. Historically, our exposure to non-trading interest rate risk in our Latin American operations has not been significant, and at September 30, 2002, this risk continued to be insignificant outside Argentina. Within Argentina, the ongoing political and economic instability has increased several risks, including sovereign, cross-border, credit, currency, and interest rate risks, which have all become highly interrelated. Until the Argentine crisis is resolved, the ultimate balances, currency denomination, repricing dynamics and maturity structure of certain assets and liabilities will remain uncertain, making it difficult to estimate precisely the amount of interest rate risk in that country. Exposure to non-trading foreign exchange rate risk in Latin American operations is managed using a VAR methodology, which we discuss more fully in the Trading Activities section of this discussion and analysis. You can obtain additional information about our interest rate and foreign exchange rate risks associated with our operations in Argentina in the Country Risk section of both this discussion and analysis and our 2001 10-K.

Risk Management Instruments

| | | Weighted | | | |
|---------------------|----------|----------|-------|--------------|-----|
| | | Average | | Weig Aver | |
| September 30, 2002 | Notional | Maturity | Fair | Ra | te |
| Dollars in millions | Value | (Years) | Value | Receive | Pay |

Domestic interest rate risk management instruments

Interest rate swaps:

Receive fixed/pay variable hedging:

variable-rate loans \$16,410 fixed-rate deposits 275 long-term debt 1,334

18,019 3.4 \$890 5.16% 2.01%

Pay fixed/receive variable hedging long-term debt 6,100 5.4 (231) 1.83 4.93
Options hedging variable-rate loans 3,000 .4 16

Total domestic interest rate risk management instruments

27,119 3.5 675 4.32 2.75

International interest rate risk management instruments

Interest rate swaps hedging foreign currency denominated variable-rate deposits 2 .1 Interest rate futures hedging foreign currency denominated variable-rate repurchase and resale agreements

Total international interest rate risk management instruments

149 .8

147 .8

Total hedges of net interest income \$27,268 3.5 \$675 4.32% 2.75%

International credit risk management instruments

Credit derivatives hedging variable-rate loans 392 2.2 4

Total hedges of credit risk \$392 2.2 \$4

Foreign exchange risk management instruments

Swaps hedging:

foreign currency denominated long-term debt 274 3.6 (11)

Forward and spot contracts hedging foreign currency denominated loans, debt securities, fixed-rate deposits and net investment in foreign operations 3,085 .6 (52)

Futures hedging foreign currency denominated repurchase and resale agreements 816 1.2

Total hedges of foreign exchange \$4,590 .9 \$(6)

Total risk management instruments \$32,250 3.1 \$674 4.32% 2.75%

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Capital Management

Capital Ratios(a)

| | Sept. 30, | Dec. 31, | Sept. 30, |
|------------------------------------|-----------|-----------|-----------|
| | 2002 | 2001 | 2001 |
| Risk-adjusted assets (in millions) | \$183,571 | \$201,589 | \$199,091 |

Tier 1 risk-based capital (4% minimum) 8.24% 7.37% 8.86% Total risk-based capital (8% minimum) 11.77 10.95 12.58 Leverage (3% minimum) 8.34 7.50 8.74 Common equity to assets 8.87 8.51 9.64 Total equity to assets 9.01 8.64 9.79 Tangible common equity to assets 6.52 6.18 7.72 Tangible common equity to managed assets 6.01 5.73 7.13 Tangible total equity to assets 6.67 6.31 7.88

(a) All ratios include discontinued operations.

At September 30, 2002, we exceeded all regulatory required minimum capital ratios, as our tier 1 and total risk-based capital ratios were 8.24% and 11.77%, respectively, compared with 7.37% and 10.95%, respectively, at December 31, 2001. The leverage ratio, a measure of tier 1 capital to average quarterly assets, was 8.34% at September 30, 2002 compared with 7.50% at December 31, 2001. Increases in ratios from December 31, 2001 resulted primarily from a lower level of risk-adjusted assets, mainly due to loan run off, particularly C&I loans.

Funds for cash distributions to our stockholders by our parent company are derived from a variety of sources. The level of dividends paid to stockholders on our common stock is reviewed regularly and determined by the Board of Directors considering our liquidity, asset quality profile, capital adequacy and recent earnings history and prospects, as well as economic conditions and other factors deemed relevant. Information about restrictions concerning dividends from our subsidiary banks is included in Note 10 to the Consolidated Financial Statements in our 2001 10-K.

RECENT ACCOUNTING AND REGULATORY DEVELOPMENTS

During the third quarter of 2001, the FASB issued SFAS No. 143, Accounting for Asset Retirement Obligations, which addresses the diversity in practice for recognizing costs incurred to retire long-lived assets. We will be subject to the standard s requirements beginning January 1, 2003, and do not expect the standard s impact to be material to our consolidated financial statements.

In June 2002, the FASB issued an exposure draft related to consolidation of certain special purpose entities, or SPEs. The exposure draft, if adopted in its present form, might require us to include certain previously unconsolidated SPEs, which had aggregate assets of \$6 billion at September 30, 2002, in our consolidated financial statements. The scope of the exposure draft does not extend to qualified special purpose entities, or QSPEs, to which we have transferred financial assets, such as commercial loans and credit card receivables, in securitization transactions. The final standard would be effective immediately for all new SPEs, and for quarters beginning after March 15, 2003 for existing SPEs. Additional information about SPEs and QSPEs utilized in connection with certain of our business activities, and related accounting

policies, is included in the Liquidity Risk Management section of Management s Discussion and Analysis and in Notes 1 and 13 to the Consolidated Financial Statements in our 2001 10-K.

In July 2002, the FFIEC, the interagency body empowered to promote uniformity in the federal supervision of financial institutions, issued proposed guidance concerning a variety of credit card lending issues related to account management and adequacy of reserves for credit losses. The proposal also provided guidance that institutions fully test, analyze and support account management practices prior to broad implementation of such practices. Management believes that the impact of this proposal will not be material to our consolidated financial statements.

On July 30, 2002, the FASB issued SFAS No. 146, Accounting for Costs Associated with Exit or Disposal Activities. This standard is effective for exit or disposal activities initiated after December 31, 2002, and requires costs associated with exit or disposal activities (including costs related to involuntary terminations and contract termination costs) to be recognized when they are incurred rather than at the date of a commitment to an exit or disposal plan. Specifically, costs associated with involuntary terminations are to be accrued on the date the employees are notified, assuming the period of time between the notification date and termination date is the lesser of 60 days or the legally required notification period. Otherwise, these costs are to be recognized evenly over the period from notification to termination. Contract termination costs are to be recognized when the contract is legally terminated or when the economic benefits of the contract are no longer being realized.

In October 2002, the FASB issued SFAS No. 147, Acquisitions of Certain Financial Institutions. This standard amended SFAS No. 72, Accounting for Certain Acquisitions of Banking or Thrift Institutions, SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets and FASB Interpretation No. 9, Applying APB Opinions No. 16 and 17 When a Savings and Loan Association or a Similar Institution Is Acquired in a

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Business Combination Accounted for by the Purchase Method. This standard also amended SFAS No. 144 to include in its scope long-term customer relationship intangible assets of financial institutions that are acquired.

We adopted SFAS No. 147 on October 1, 2002, and we determined the impact of the provisions of this standard on our consolidated financial statements to be insignificant. This standard also applies to any future business combinations or branch acquisitions.

CONTROLS AND PROCEDURES

Management, including the President and Chief Executive Officer and the Vice Chairman and Chief Financial Officer, evaluated our disclosure controls and procedures (as defined in Rules 13a 14 and 15d 14 under the Securities Exchange Act of 1934, as amended) within 90 days prior to the filing date of this quarterly report. Based on this evaluation, the President and Chief Executive Officer and the Vice Chairman and Chief Financial Officer concluded that our disclosure controls and procedures are effective. There were no significant changes in our internal controls or in other factors that could significantly affect those controls since the date of the evaluation.

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FLEETBOSTON FINANCIAL CORPORATION CONSOLIDATED STATEMENTS OF INCOME

(unaudited)

Three months ended September 30 2002 2001 Nine months ended September 30 2002 2001

Dollars in millions, except per share amounts

Interest income:

Interest and fees on loans and leases \$1,937 \$2,594 \$6,255 \$8,472

Interest on securities and trading assets 339 425 1,141 1,465

Other

114 287 353 744

Total interest income 2,390 3,306 7,749 10,681

Interest expense:

Deposits of domestic offices 351 590 1,112 2,025 Deposits of international offices 146 259 534 796 Short-term borrowings 83 241 327 850 Long-term debt 282 363 872 1,300 Other 11 32 35 130

Total interest expense 873 1,485 2,880 5,101

Net interest income 1,517 1,821 4,869 5,580

Provision for credit losses 352 323 2,010 951

Net interest income after provision for credit losses 1,165 1,498 2,859 4,629

Noninterest income:

Banking fees and commissions 386 399 1,152 1,180 Investment services revenue

380 316 1,190 988
Capital markets revenue
220 408 369 221
Credit card revenue
195 193 522 520
Gains on branch divestitures
353
Other

155 153 519 655

Total noninterest income 1,336 1,469 3,752 3,917

Noninterest expense:

Employee compensation and benefits 843 904 2,490 2,733 Occupancy and equipment 244 264 745 788 Marketing and public relations 62 60 163 173 Legal and other professional 44 45 117 159 Intangible asset amortization 21 93 65 282 Merger- and restructuring-related charges 17 Loss on sale of mortgage banking business 428 Other 389 343 1,187 1,121

Total noninterest expense 1,603 1,726 4,767 6,177

Income from continuing operations before income taxes 898 1,241 1,844 2,369

Applicable income tax expense 301 470 618 923

Income from continuing operations 597 771 1,226 1,446

Discontinued operations:

Loss from discontinued operations (including aggregate net pre-tax loss on disposal of \$388 million in the nine months ended September 30, 2002)
(25) (6) (414) (5)
Applicable income tax (benefit)/expense
(7) (1) (116) 3

Net income \$579 \$766 \$928 \$1,438

Basic weighted average common shares outstanding (in millions) 1,045.9 1,084.3 1,045.1 1,083.8 Diluted weighted average common shares outstanding (in millions) 1,047.0 1,091.8 1,049.2 1,094.1 Income from continuing operations applicable to common shares \$592 \$765 \$1,212 \$1,423 Basic earnings per share continuing operations .57 .71 1.16 1.31 Diluted earnings per share continuing operations .57 .70 1.16 1.30 Net income applicable to common shares \$574 \$760 \$914 \$1,415 Basic earnings per share net income .55 .70 .87 1.31 Diluted earnings per share net income .55 .70 .87 1.29 Dividends declared .35 .33 1.05 .99

See accompanying Condensed Notes to Consolidated Financial Statements.

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FLEETBOSTON FINANCIAL CORPORATION CONSOLIDATED BALANCE SHEETS

(unaudited)

| | September | December |
|---|-----------|----------|
| | 30, | 31, |
| Dollars in millions, except per share amounts | 2002 | 2001 |

Assets

Cash, due from banks and interest-bearing deposits &n