

PLUG POWER INC  
Form 10-Q  
August 14, 2014

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 10-Q**

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2014

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_

Commission File Number: 1-34392

**PLUG POWER INC.**

(Exact name of registrant as specified in its charter)

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**Delaware**

(State or Other Jurisdiction of  
Incorporation or Organization)

**22-3672377**

(I.R.S. Employer  
Identification Number)

**968 ALBANY SHAKER ROAD, LATHAM, NEW YORK 12110**

(Address of Principal Executive Offices, including Zip Code)

**(518) 782-7700**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐

Accelerated filer ☐

Non-accelerated filer ☒

Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares of common stock, par value of \$.01 per share, outstanding as of August 7, 2014 was 167,345,074.



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**PART 1. FINANCIAL INFORMATION****Item 1 Interim Financial Statements (Unaudited)**

**Plug Power Inc. and Subsidiaries**  
**Condensed Consolidated Balance Sheets**  
**(Unaudited)**

|                                                                                   | June 30,<br>2014 | December 31,<br>2013 |
|-----------------------------------------------------------------------------------|------------------|----------------------|
| <b>Assets</b>                                                                     |                  |                      |
| Current assets:                                                                   |                  |                      |
| Cash and cash equivalents                                                         | \$ 168,608,852   | \$ 5,026,523         |
| Accounts receivable, net                                                          | 16,461,076       | 6,429,400            |
| Inventory                                                                         | 19,762,953       | 10,406,320           |
| Prepaid expenses and other current assets                                         | 5,092,451        | 1,850,859            |
| Total current assets                                                              | 209,925,332      | 23,713,102           |
| Restricted cash                                                                   | 500,000          | 500,000              |
| Property, plant, and equipment, net                                               | 5,284,715        | 5,277,667            |
| Leased property under capital lease, net                                          | 2,195,069        | 2,453,312            |
| Note receivable                                                                   | 478,903          | 509,945              |
| Intangible assets, net                                                            | 2,707,207        | 2,901,595            |
| Other assets                                                                      | 16,779           | -                    |
| Total assets                                                                      | \$ 221,108,005   | \$ 35,355,621        |
| <b>Liabilities, Redeemable Preferred Stock, and Stockholders Equity (Deficit)</b> |                  |                      |
| Current liabilities:                                                              |                  |                      |
| Accounts payable                                                                  | \$ 9,302,961     | \$ 3,094,385         |
| Accrued expenses                                                                  | 2,790,785        | 3,068,774            |
| Product warranty reserve                                                          | 1,426,530        | 1,608,131            |
| Deferred revenue                                                                  | 4,439,673        | 3,434,735            |
| Obligations under capital lease                                                   | 754,197          | 717,870              |
| Other current liabilities                                                         | 776,847          | 679,176              |
| Total current liabilities                                                         | 19,490,993       | 12,603,071           |
| Obligations under capital lease                                                   | 200,475          | 586,879              |
| Deferred revenue                                                                  | 8,370,045        | 5,579,281            |
| Common stock warrant liability                                                    | 16,129,113       | 28,829,849           |
| Finance obligation                                                                | 2,460,085        | 2,492,330            |
| Other liabilities                                                                 | 1,201,656        | 765,281              |
| Total liabilities                                                                 | 47,852,367       | 50,856,691           |
| Redeemable Preferred Stock                                                        |                  |                      |

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|                                                                                                                                                                      |                |               |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|---------------|
| Series C redeemable convertible preferred stock, \$0.01 par value per share<br>(aggregate involuntary liquidation preference \$51,788,319) 10,431 shares authorized; |                |               |
| Issued and outstanding: 10,431 at June 30, 2014 and December 31, 2013                                                                                                | 2,371,080      | 2,371,080     |
| Stockholders' equity (deficit):                                                                                                                                      |                |               |
| Common stock, \$0.01 par value per share; 245,000,000 shares authorized;                                                                                             |                |               |
| Issued (including shares in treasury):                                                                                                                               |                |               |
| 167,434,369 at June 30, 2014 and 106,356,558 at December 31, 2013                                                                                                    | 1,674,344      | 1,063,566     |
| Additional paid-in capital                                                                                                                                           | 1,091,955,245  | 831,155,925   |
| Accumulated other comprehensive income                                                                                                                               | 897,807        | 897,807       |
| Accumulated deficit                                                                                                                                                  | (921,521,026)  | (849,437,066) |
| Less common stock in treasury:                                                                                                                                       |                |               |
| 282,331 shares at June 30, 2014 and 165,906 at December 31, 2013                                                                                                     | (2,121,812)    | (1,552,382)   |
| Total stockholders' equity (deficit)                                                                                                                                 | 170,884,558    | (17,872,150)  |
| Total liabilities, redeemable preferred stock, and stockholders' equity (deficit)                                                                                    | \$ 221,108,005 | \$ 35,355,621 |

**The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.**

**Plug Power Inc. and Subsidiaries**
**Condensed Consolidated Statements of Operations**
**(Unaudited)**

|                                                              | Three months ended |                | Six months ended |                 |
|--------------------------------------------------------------|--------------------|----------------|------------------|-----------------|
|                                                              | June 30            |                | June 30          |                 |
|                                                              | 2014               | 2013           | 2014             | 2013            |
| Product revenue                                              | \$ 12,578,841      | \$ 5,580,445   | \$ 15,741,168    | \$ 10,251,782   |
| Service revenue                                              | 4,414,858          | 1,549,321      | 6,480,573        | 2,922,673       |
| Research and development contract revenue                    | 327,543            | 367,508        | 673,942          | 767,926         |
| Total revenue                                                | 17,321,242         | 7,497,274      | 22,895,683       | 13,942,381      |
| Cost of product revenue                                      | 10,447,385         | 5,340,897      | 13,892,349       | 10,429,745      |
| Cost of service revenue                                      | 5,907,774          | 3,632,411      | 9,926,156        | 6,541,755       |
| Cost of research and development contract revenue            | 770,109            | 532,779        | 1,188,026        | 1,152,875       |
| Research and development expense                             | 1,398,231          | 823,581        | 2,651,627        | 1,574,065       |
| Selling, general and administrative expenses                 | 4,831,355          | 3,215,425      | 8,083,364        | 6,096,700       |
| Amortization of intangible assets                            | 608,444            | 568,291        | 1,174,388        | 1,142,021       |
| Operating loss                                               | (6,642,056)        | (6,616,110)    | (14,020,227)     | (12,994,780)    |
| Interest and other income                                    | 48,770             | 40,869         | 93,779           | 57,081          |
| Gain on bargain purchase                                     | 1,014,256          | -              | 1,014,256        | -               |
| Change in fair value of common stock warrant liability       | 9,577,126          | (5,833,318)    | (58,856,342)     | (7,964,632)     |
| Interest and other expense                                   | (121,139)          | (146,922)      | (211,608)        | (229,529)       |
| Gain on sale of equity interest in joint venture             | -                  | 3,234,717      | -                | 3,234,717       |
| Net income (loss) attributable to the Company                | \$ 3,876,957       | \$ (9,320,764) | \$ (71,980,142)  | \$ (17,897,143) |
| Preferred stock dividends declared                           | (51,909)           | (17,303)       | (103,818)        | (17,303)        |
| Net income (loss) attributable to common shareholders        | \$ 3,825,048       | \$ (9,338,067) | \$ (72,083,960)  | \$ (17,914,446) |
| Net income (loss) per share:                                 |                    |                |                  |                 |
| Basic                                                        | \$ 0.02            | \$ (0.14)      | \$ (0.49)        | \$ (0.31)       |
| Diluted                                                      | \$ 0.02            | \$ (0.14)      | \$ (0.49)        | \$ (0.31)       |
| Basic weighted average number of common shares outstanding   | 159,916,449        | 68,662,067     | 146,905,767      | 58,669,943      |
| Diluted weighted average number of common shares outstanding | 176,157,179        | 68,662,067     | 146,905,767      | 58,669,943      |

**The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.**



**Plug Power Inc. and Subsidiaries**

**Condensed Consolidated Statements of Comprehensive Income (Loss)**

**(Unaudited)**

|                                               | Three Months Ended<br>June 30, |                | Six Months Ended<br>June 30, |                 |
|-----------------------------------------------|--------------------------------|----------------|------------------------------|-----------------|
|                                               | 2014                           | 2013           | 2014                         | 2013            |
| Net income (loss) attributable to the Company | \$ 3,876,957                   | \$ (9,320,764) | \$ (71,980,142)              | \$ (17,897,143) |
| Other comprehensive loss:                     |                                |                |                              |                 |
| Foreign currency translation loss             | -                              | (43,441)       | -                            | (82,096)        |
| Comprehensive income (loss)                   | \$ 3,876,957                   | \$ (9,364,205) | \$ (71,980,142)              | \$ (17,979,239) |

**The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.**



# **Plug Power Inc. and Subsidiaries**

## **Condensed Consolidated Statements of Cash Flows**

**(Unaudited)**

|                                                                                                     | <b>Six months ended</b> |                 |
|-----------------------------------------------------------------------------------------------------|-------------------------|-----------------|
|                                                                                                     | <b>June 30,</b>         |                 |
|                                                                                                     | <b>2014</b>             | <b>2013</b>     |
| <b>Cash Flows From Operating Activities:</b>                                                        |                         |                 |
| Net loss attributable to the Company                                                                | \$(71,980,142)          | \$ (17,897,143) |
| Adjustments to reconcile net loss to net cash used in operating activities:                         |                         |                 |
| Depreciation of property, plant and equipment, and investment in leased property                    | 938,900                 | 944,527         |
| Amortization of intangible assets                                                                   | 1,174,388               | 1,142,021       |
| Stock-based compensation                                                                            | 1,254,727               | 1,019,958       |
| Gain on sale of equity interest in joint venture                                                    | -                       | (3,234,717)     |
| Gain on bargain purchase                                                                            | (1,014,256)             | -               |
| Gain on disposal of property, plant and equipment                                                   | (27,300)                | (55,768)        |
| Change in fair value of common stock warrant liability                                              | 58,856,342              | 7,964,632       |
| Changes in operating assets and liabilities that provide (use) cash, net of effects of acquisition: |                         |                 |
| Accounts receivable                                                                                 | (9,715,703)             | (327,295)       |
| Inventory                                                                                           | (4,195,410)             | (44,849)        |
| Prepaid expenses and other current assets                                                           | (3,169,477)             | 36,393          |
| Note receivable                                                                                     | 31,042                  | 30,156          |
| Accounts payable, accrued expenses, product warranty reserve and other liabilities                  | 4,187,971               | (2,425,008)     |
| Deferred revenue                                                                                    | 3,725,169               | 1,914,096       |
| Net cash used in operating activities                                                               | (19,933,749)            | (10,932,997)    |
| <b>Cash Flows From Investing Activities:</b>                                                        |                         |                 |
| Proceeds from sale of equity interest in joint venture                                              | -                       | 3,234,717       |
| Purchase of property, plant and equipment                                                           | (524,715)               | (70,932)        |
| Purchase of ReliOn, net of cash acquired                                                            | 414,000                 | -               |
| Proceeds from disposal of property, plant and equipment                                             | 27,300                  | 56,700          |
| Net cash (used in) provided by investing activities                                                 | (83,415)                | 3,220,485       |
| <b>Cash Flows From Financing Activities:</b>                                                        |                         |                 |
| Restricted cash                                                                                     | -                       | (750,000)       |
| Proceeds from exercise of warrants                                                                  | 18,317,284              | 2,849,460       |
| Purchase of treasury stock                                                                          | (63,846)                | -               |
| Proceeds from issuance of preferred stock                                                           | -                       | 2,595,400       |
| Preferred stock issuance costs                                                                      | -                       | (144,321)       |
| Proceeds from issuance of common stock and warrants                                                 | 176,700,005             | 3,257,117       |
| Common stock issuance costs                                                                         | (10,977,387)            | (943,557)       |
| Repayment of borrowings under line of credit                                                        | -                       | (3,380,835)     |
| Proceeds from finance obligation                                                                    | -                       | 2,600,000       |

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|                                                                              |                       |                     |
|------------------------------------------------------------------------------|-----------------------|---------------------|
| Principal payments on obligations under capital lease and finance obligation | (378,937)             | (338,179)           |
| Net cash provided by financing activities                                    | 183,597,119           | 5,745,085           |
| Effect of exchange rate changes on cash                                      | 2,374                 | (1,684)             |
| Increase (decrease) in cash and cash equivalents                             | 163,582,329           | (1,969,111)         |
| <b>Cash and cash equivalents, beginning of period</b>                        | 5,026,523             | 9,380,059           |
| <b>Cash and cash equivalents, end of period</b>                              | <b>\$ 168,608,852</b> | <b>\$ 7,410,948</b> |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.



## 1. Nature of Operations

### *Description of Business*

Plug Power Inc. is a leading provider of alternative energy technology focused on the design, development, commercialization and manufacture of fuel cell systems for the industrial off-road (forklift or material handling) market.

We are focused on proton exchange membrane, or PEM, fuel cell and fuel processing technologies and fuel cell/battery hybrid technologies, from which multiple products are available. A fuel cell is an electrochemical device that combines hydrogen and oxygen to produce electricity and heat without combustion. Hydrogen is derived from hydrocarbon fuels such as liquid petroleum gas, or LPG, natural gas, propane, methanol, ethanol, gasoline or biofuels. Hydrogen can also be obtained from the electrolysis of water. Hydrogen can be purchased directly from industrial gas providers or can be produced on-site at consumer locations.

We sell and continue to develop fuel cell product solutions to replace lead-acid batteries in material handling vehicles and industrial trucks for some of North America's largest distribution and manufacturing businesses. We are focusing our efforts on material handling applications (forklifts) at multi-shift high volume manufacturing and high throughput distribution sites where our products and services provide a unique combination of productivity, flexibility and environmental benefits. Our current product line includes: GenDrive, a hydrogen fueled PEM fuel cell system providing power to material handling vehicles; GenKey, our turn-key solution offering complete simplicity to customers transitioning their material handling vehicles to fuel cell power; GenFuel, our hydrogen fueling delivery system; and GenCare, our ongoing maintenance program for both the GenDrive fuel cells and GenFuel products.

We sell our products worldwide, with a primary focus on North America, through our direct product sales force, leveraging relationships with original equipment manufacturers, or OEMs, and their dealer networks. We are party to a joint venture based in France with Axane, S.A. under the name HyPulsion, S.A.S., to develop and sell hydrogen fuel cell systems for the European material handling market. We sell to businesses, government agencies and commercial consumers.

On April 2, 2014, we acquired substantially all of the assets of ReliOn, a developer of hydrogen fuel cell stack technology based in Spokane, Washington. As consideration for the acquisition, we issued 530,504 shares of our common stock and assumed certain specified liabilities of ReliOn. The shares were valued at \$4,000,000 based on the \$7.54 closing sale price of our common stock on the Nasdaq Capital Market on April 1, 2014.

Unless the context indicates otherwise, the terms "Company," "Plug Power," "we," "our" or "us" as used herein refers to Plug Power Inc. and its subsidiaries.

***Liquidity***

Our cash requirements relate primarily to working capital needed to operate and grow our business, including funding operating expenses, growth in inventory to support both shipments of new units and servicing the installed base, funding the growth in our GenKey turn-key solution which also includes the installation of our customer's hydrogen infrastructure as well as delivery of the hydrogen molecule, and continued development and expansion of our products. Our ability to achieve profitability and meet future liquidity needs and capital requirements will depend upon numerous factors, including the timing and quantity of product orders and shipments; the timing and amount of our operating expenses; the timing and costs of working capital needs; the timing and costs of building a sales base; the timing and costs of developing marketing and distribution channels; the timing and costs of product service requirements; the timing and costs of hiring and training product staff; the extent to which our products gain market acceptance; the timing and costs of product development and introductions; the extent of our ongoing and any new research and development programs; and changes in our strategy or our planned activities. If we are unable to fund our operations, we may be required to delay, reduce and/or cease our operations and/or seek bankruptcy protection.



We have experienced and continue to experience negative cash flows from operations and net losses attributable to common shareholders. We incurred a net loss attributable to common shareholders of \$72.1 million for the six months ended June 30, 2014, and net losses attributable to common shareholders of \$62.8 million, \$31.9 million and \$27.5 million for the years ended December 31, 2013, 2012 and 2011, respectively, and we have an accumulated deficit of \$921.8 million at June 30, 2014. Substantially all of our accumulated deficit has been incurred in connection with our operating expenses, research and development expenses, and from general and administrative costs associated with our operations.

Net cash used in operating activities for the six months ended June 30, 2014 was \$19.9 million. Additionally, on June 30, 2014, we had cash and cash equivalents of \$168.6 million and net working capital of \$190.4 million. This compares to \$5.0 million and \$11.1 million, respectively, at December 31, 2013.

On January 15, 2014 we completed an underwritten public offering of 10,000,000 shares of common stock and accompanying warrants to purchase 4,000,000 shares of common stock. The shares and the warrants were sold together in a fixed combination, with each combination consisting of one share of common stock and 0.40 of a warrant to purchase one share of common stock, at a price of \$3.00 per fixed combination for gross proceeds of \$30.0 million. The securities were placed with a single institutional investor. The warrants have an exercise price of \$4.00 per share, are immediately exercisable and will expire on January 15, 2019. The total net proceeds to Plug Power from the January 2014 public offering were \$27,970,256.

On March 11, 2014, we completed an underwritten public offering of 3,902,440 shares of common stock. The shares were sold at \$5.74 per share for gross proceeds of approximately \$22.4 million. The shares were placed with a single institutional investor. The total net proceeds to Plug Power from the March 2014 public offering were \$21,308,987.

On April 30, 2014, we completed an underwritten public offering of 22,600,000 shares of common stock. The shares were sold at \$5.50 per share for gross proceeds of approximately \$124.3 million. The total net proceeds to Plug Power from the April 2014 public offering were \$116,443,375.

To date, we have funded our operations primarily through public and private offerings of common and preferred stock, a sale-leaseback of our building, our previous line of credit and maturities and sales of our available-for-sale securities. The Company believes that its current cash, cash equivalents, cash generated from future sales, cash generated from the exercise of outstanding warrants, and cash generated from recent public offerings will provide sufficient liquidity to fund operations for at least the next twelve months. This projection is based on our current expectations regarding product sales, cost structure, cash burn rate and operating assumptions.

## **2. Basis of Presentation**

**Principles of Consolidation:** The accompanying unaudited condensed interim consolidated financial statements include the financial statements of the Company and its wholly-owned subsidiaries. All significant intercompany balances and transactions have been eliminated in

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consolidation. It is the Company's policy to reclassify prior period consolidated financial statements to conform to current period presentation.

***Interim Financial Statements:*** The accompanying unaudited condensed interim consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (SEC). In the opinion of management, all adjustments, which consist solely of normal recurring adjustments, necessary to present fairly, in accordance with U.S. generally accepted accounting principles (GAAP), the financial position, results of operations and cash flows for all periods presented, have been made. The results of operations for the interim periods presented are not necessarily indicative of the results that may be expected for the full year.



Certain information and footnote disclosures normally included in annual consolidated financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted. These unaudited condensed consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K, as amended by the Company's Annual Report on Form 10-K/A, filed for the fiscal year ended December 31, 2013.

The information presented in the accompanying condensed consolidated balance sheet as of December 31, 2013 has been derived from the Company's December 31, 2013 audited consolidated financial statements. All other information has been derived from the Company's unaudited condensed consolidated financial statements as of June 30, 2014 and for the three and six months ended June 30, 2014 and 2013.

***Use of Management Estimates:*** The unaudited condensed interim consolidated financial statements have been prepared in conformity with GAAP, which require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

***Significant Accounting Policies:***

***Revenue Recognition***

The Company recognizes revenue under arrangements for products and services, which may include the sale of products (GenDrive units) and related services, including revenue from installation, service and maintenance, spare parts, hydrogen fueling services, which may include hydrogen supply as well as hydrogen fueling infrastructure, and leased units. The Company also recognizes revenue under research and development contracts, which are primarily cost reimbursement contracts associated with the development of PEM fuel cell technology.

The Company enters into revenue arrangements that may contain a combination of fuel cell systems and equipment, which may be sold, or under a limited number of arrangements leased to customers, installation, service, maintenance, spare parts, hydrogen fueling and other support services. For these multiple deliverable arrangements, the Company accounts for each separate deliverable as a separate unit of accounting if the delivered item or items have value to the customer on a standalone basis. The Company considers a deliverable to have standalone value if the item is sold separately by us or another entity or if the item could be resold by the customer. The Company allocates revenue to each separate deliverable based on its relative selling price. When determining the relative selling price, the Company utilizes its best estimate of the selling price as vendor-specific objective evidence and third-party evidence is generally not available for the deliverables involved in our revenue arrangements due to a lack of a competitive environment in selling fuel cell technology. For a majority of our deliverables, the Company determines relative selling prices using its best estimate of the selling price as vendor-specific objective evidence and third-party evidence is generally not available for the deliverables involved in its revenue arrangements due to a lack of a competitive environment in selling fuel cell technology. When determining estimated selling prices, the Company may consider the cost to produce the deliverable, the anticipated margin on that deliverable, the selling price and profit margin for similar parts, the Company's ongoing pricing strategy and policies, the value of any enhancements that have been built into the deliverable and the characteristics of the varying markets in which the deliverable is sold, as applicable. The Company determines estimated selling prices for deliverables in its agreements based on the specific facts and circumstances of each arrangement and analyzes the estimated selling prices used for its allocation of arrangement consideration at least annually. Selling prices will be analyzed on a more frequent basis if a significant change in the Company's business necessitates a more timely analysis or if the Company experiences significant variances in its selling prices.

Once relative selling prices are determined, the Company proportionately allocates the sale consideration to each element of the arrangement. The allocated sales consideration related to fuel cell systems and equipment, spare parts, and hydrogen is recognized as revenue at shipment if title and risk of loss have passed to the customer, there is persuasive evidence of an arrangement, the sales price is fixed or determinable, collection of the related receivable is reasonably assured, and customer acceptance criteria, if any, have been successfully demonstrated. The allocated sales consideration related to installation, service, maintenance, and hydrogen delivery infrastructure is generally recognized as revenue when completed or on a straight-line basis over the term of the contract, as appropriate.



In the case of consignment sales, the Company does not begin recognizing revenue until the customer has accepted the product, at which time the risks and rewards of ownership have transferred, the price is fixed, and the Company has a reasonable expectation of collection upon billing.

The Company does not include a right of return on its products other than rights related to warranty provisions that permit repair or replacement of defective goods. The Company accrues for anticipated warranty costs at the same time that revenue is recognized for the related product.

The Company has also sold extended warranty contracts that generally provide for a five to ten year warranty from the date of product installation. These types of contracts are accounted for as a separate deliverable, and accordingly, revenue generated from these transactions is deferred and recognized in income over the warranty period, generally on a straight-line basis. Additionally, the Company may enter into annual service and maintenance contracts that are billed monthly. Revenue generated from these transactions is recognized in income on a straight-line basis over the term of the contract.

At June 30, 2014 and December 31, 2013, the Company had unbilled amounts from product and service revenues in the amount of approximately \$357,000 and \$184,000, respectively, which is included in other current assets in the accompanying condensed consolidated balance sheets. At June 30, 2014 and December 31, 2013, the Company had deferred product and service revenues in the amount of \$12.8 million and \$9.0 million, respectively.

#### ***Common Stock Warrant Accounting***

The Company accounts for common stock warrants in accordance with applicable accounting guidance provided in Accounting Standards Codification (ASC) Subtopic 815-40, *Derivatives and Hedging - Contracts in Entity's Own Equity*, as either derivative liabilities or as equity instruments depending on the specific terms of the warrant agreement. In compliance with applicable securities law, registered common stock warrants that require the issuance of registered shares upon exercise and do not sufficiently preclude an implied right to cash settlement are accounted for as derivative liabilities. We classify these derivative warrant liabilities on the accompanying consolidated balance sheets as a long-term liability, which is revalued at each balance sheet date subsequent to the initial issuance using the Black-Scholes pricing model. The Black-Scholes pricing model, which is based, in part, upon unobservable inputs for which there is little or no market data, requires the Company to develop its own assumptions. Changes in the fair value of the warrants are reflected in the accompanying consolidated statements of operations as change in fair value of common stock warrant liability.

#### ***Joint Venture***

The Company accounts for investments in joint ventures in which we have significant influence in accordance with applicable accounting guidance in ASC Subtopic 323-10, *Investments - Equity Method and Joint Ventures - Overall*. On February 29, 2012 we completed the formation of our joint venture with Axane, S.A., a subsidiary of Air Liquide, under the name HyPulsion, S.A.S. (HyPulsion or the JV). The principal purpose of the JV is to develop and sell hydrogen fuel cell systems for the European material handling market. Axane contributed cash at the closing and has made additional fixed cash contributions in 2013 and 2014 in exchange for an initial 55% ownership of the JV, subject to

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certain conditions. We have not contributed any cash to the JV and we are not obligated to contribute any cash. We contributed to the JV the right to use our technology, including design and technology know-how on GenDrive systems, in exchange for an initial 45% ownership of the JV.

On April 19, 2013 Axane purchased an additional 25% ownership interest in HyPulsion from the Company for a cash purchase price of \$3.3 million (Euro 2.5 million). We now own 20% and Axane owns 80% of HyPulsion, and we will share in 20% of the profits and losses from the JV. The Company has the right to purchase an additional 60% of HyPulsion from Axane at any time between January 4, 2018 and January 29, 2018 at a formula price. If the Company exercises its purchase right, Axane will have the right, at any time between February 1, 2018 and December 31, 2021, to require the Company to buy the remaining 20% interest at a formula price.



The Company and the JV have also entered into an engineering service agreement under which, among other things, the Company provides the JV with engineering and technical services. The JV made payments to the Company of \$1,429,374 and \$8,465,985 for the six months ended June 30, 2014 and June 30, 2013, respectively, for engineering and technical services, as well as for the purchase of fuel cell systems and parts.

In accordance with the equity method of accounting, the Company will increase its investment in the JV by its share of any earnings, and decrease its investment in the JV by its share of any losses. Losses in excess of the investment must be restored from future profits before we can recognize our proportionate share of profits. As of June 30, 2014, the Company had a zero basis for its investment in the JV.

### ***Recent Accounting Pronouncements***

On May 28, 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers*, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The ASU will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective. The new standard is effective for the Company on January 1, 2017. Early application is not permitted. The standard permits the use of either the retrospective or cumulative effect transition method. The Company is evaluating the effect that ASU 2014-09 will have on its consolidated financial statements and related disclosures. The Company has not yet selected a transition method nor has it determined the effect of the standard on its ongoing financial reporting.

### ***Cash Equivalents***

Cash equivalents consist of money market accounts with an initial term of less than three months. For purposes of the consolidated statements of cash flows, the Company considers all highly-liquid debt instruments with original maturities of three months or less to be cash equivalents. The Company's cash and cash equivalents are deposited with financial institutions located in the U.S. and may at times exceed insured limits.

### **3. Acquisition of ReliOn, Inc.**

On April 2, 2014, the Company completed the acquisition of ReliOn, Inc. ( ReliOn ) for an aggregate purchase price of \$4,000,000. The Company acquired substantially all of the assets of ReliOn, including patents, technology and other intangible assets, equipment and other tangible assets. ReliOn is a developer of hydrogen fuel cell stack technology based in Spokane, Washington. As consideration, the Company issued 530,504 shares of our common stock, and assumed certain specified liabilities of ReliOn. The total purchase price of \$4,000,000 is based on the issuance of 530,504 shares of Plug Power common stock at the closing price of the Company's stock on April 1, 2014 of \$7.54.

The following table summarizes the preliminary allocation of the purchase price to the estimated fair value of the net assets acquired:

|                           |            |
|---------------------------|------------|
| Cash and cash equivalents | \$ 414,000 |
| Accounts receivable       | 315,975    |

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|                                       |              |
|---------------------------------------|--------------|
| Inventory                             | 5,161,223    |
| Prepaid expenses and other assets     | 88,894       |
| Property and equipment                | 162,990      |
| Identifiable intangibles              | 980,000      |
| Accounts payable and accrued expenses | (1,682,782)  |
| Note payable                          | (426,044)    |
| Total Net Assets Acquired             | \$ 5,014,256 |
| Gain on bargain purchase              | (1,014,256)  |
| Acquisition consideration             | \$ 4,000,000 |

The fair value of the acquired net assets exceeded the purchase consideration, and therefore a gain on bargain purchase of \$1,014,256 was recognized during the quarter ended June 30, 2014.



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The results of operations of ReliOn are consolidated in the Company's results of operations beginning on the acquisition date of April 2, 2014. The following unaudited pro forma financial information for the quarter ended June 30, 2013 and the six months ended June 30, 2014 and 2013 present the consolidated operations data of the Company as if the ReliOn acquisition had been made on January 1, 2013. The unaudited pro forma financial information is provided for informational purposes only and does not project the Company's results of operations for any future period.

|                                      | Three months<br>ended<br>June 30, 2013 | Six months ended<br>June 30, 2014 | Six months ended<br>June 30, 2013 |
|--------------------------------------|----------------------------------------|-----------------------------------|-----------------------------------|
| Revenue                              | \$ 8,183,846                           | \$ 24,027,293                     | \$ 15,624,291                     |
| Net loss attributable to the Company | (11,100,180)                           | (73,432,552)                      | (21,386,997)                      |
| Basic and diluted loss per share     | \$ (0.16)                              | \$ (0.50)                         | \$ (0.36)                         |

### 4. Inventory

Inventory as of June 30, 2014 and December 31, 2013 consisted of the following:

|                            | June 30, 2014 | December 31,<br>2013 |
|----------------------------|---------------|----------------------|
| Raw materials and supplies | \$ 17,857,629 | \$ 8,881,596         |
| Work-in-process            | 230,124       | 219,327              |
| Finished goods             | 1,675,200     | 1,305,397            |
|                            | \$ 19,762,953 | \$ 10,406,320        |

### 5. Stockholders' Equity

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Changes in stockholders' equity for the six months ended June 30, 2014 are as follows:

|                                         | Common Stock |              | Additional Paid-in-Capital | Accumulated Other Comprehensive Income | Treasury Stock |                | Accumulated Deficit | Total Stockholders' Equity (Deficit) |
|-----------------------------------------|--------------|--------------|----------------------------|----------------------------------------|----------------|----------------|---------------------|--------------------------------------|
|                                         | Shares       | Amount       |                            |                                        | Shares         | Amount         |                     |                                      |
| <b>December 31, 2013</b>                | 106,356,558  | \$ 1,063,566 | \$ 831,155,925             | \$ 897,807                             | 165,906        | \$ (1,552,382) | \$ (849,437,066)    | \$ (17,872,150)                      |
| Net loss attributable to the Company    | -            | -            | -                          | -                                      | -              | -              | (71,980,142)        | (71,980,142)                         |
| Stock based compensation                | 88,985       | 891          | 1,202,826                  | -                                      | -              | -              | -                   | 1,203,717                            |
| Public offerings, common stock, net (1) | 36,502,440   | 365,024      | 153,584,354                | -                                      | -              | -              | -                   | 153,949,378                          |
| Exercise of warrants (2)                | 23,893,429   | 238,934      | 101,409,531                | -                                      | 86,391         | (340,381)      | -                   | 101,308,084                          |
| Stock dividend                          | 20,244       | 202          | 103,616                    | -                                      | -              | -              | (103,818)           | -                                    |
| Shares issued for acquisition           | 530,504      | 5,305        | 3,994,695                  | -                                      | -              | -              | -                   | 4,000,000                            |
| Stock option exercises                  | 42,209       | 422          | 504,298                    | -                                      | 30,034         | (229,049)      | -                   | 275,671                              |
| <b>June 30, 2014</b>                    | 167,434,369  | \$ 1,674,344 | \$ 1,091,955,245           | \$ 897,807                             | 282,331        | \$ (2,121,812) | \$ (921,521,026)    | \$ 170,884,558                       |

(1) As a result of the January, March and April 2014 public offerings discussed further below, the Company received net proceeds of \$165,722,618 of which \$11,773,240 in value was ascribed to the warrants issued in the January 2014 public offering. The associated warrants have been separately valued and classified as a liability on the accompanying consolidated balance sheet.

(2) Pursuant to the exercise of warrants, additional paid-in capital was increased by \$18,079,213 from the issuance of 23,800,989 shares of common stock. Additionally, paid-in capital was increased by \$83,330,318 and warrant liability was reduced by \$83,330,318 (the fair value of the warrants on the exercise date).



***Second Quarter 2014 Public Offering***

On April 30, 2014, we completed an underwritten public offering of 22,600,000 shares of common stock. The shares were sold at \$5.50 per share for gross proceeds of approximately \$124.3 million. The total net proceeds to Plug Power from the April 2014 public offering were \$116,443,375.

***First Quarter 2014 Public Offerings***

On January 15, 2014 we completed an underwritten public offering of 10,000,000 shares of common stock and accompanying warrants to purchase 4,000,000 shares of common stock. The shares and the warrants were sold together in a fixed combination, with each combination consisting of one share of common stock and 0.40 of a warrant to purchase one share of common stock, at a price of \$3.00 per fixed combination for gross proceeds of \$30.0 million. The securities were placed with a single institutional investor. The warrants have an exercise price of \$4.00 per share, are immediately exercisable and will expire on January 15, 2019. The total net proceeds to Plug Power from the January 2014 public offering were \$27,970,256.

On March 11, 2014, we completed an underwritten public offering of 3,902,440 shares of common stock. The shares were sold at \$5.74 per share for gross proceeds of approximately \$22.4 million. The shares were placed with a single institutional investor. The total net proceeds to Plug Power from the March 2014 public offering were \$21,308,987.

***First Quarter 2013 Public Offerings***

On February 20, 2013, the Company completed an underwritten public offering of 18,910,000 shares of common stock and warrants to purchase an aggregate of 18,910,000 shares of common stock. The shares and warrants in the underwritten public offering were sold as a fixed combination, with each combination consisting of one share of common stock and one warrant to purchase one share of common stock at a price to the public of \$0.15 per fixed combination. The underwriter also purchased 2,836,500 warrants pursuant to the exercise of its over-allotment option. These warrants have an exercise price of \$0.15 per share, are immediately exercisable and will expire on February 20, 2018. The warrants are subject to weighted average anti-dilution provisions in the event of issuance of additional shares of common stock and certain other conditions, as further described in the warrant agreement. Additionally, in the event of a sale of the Company, and under certain conditions, each warrant holder has the right to require the Company to purchase such holder's warrants at a price determined using a Black-Scholes option pricing model. The underwriter was also granted an additional 1,891,000 warrants at \$0.18 per share. These warrants are exercisable on February 13, 2014 and will expire on February 13, 2018. Net proceeds, after underwriting discounts and commissions and other fees and expenses payable by Plug Power, were \$1,948,766. On February 21, 2013, the Company sold 2,801,800 additional shares of common stock, pursuant to the underwriter's exercise of its over-allotment option in connection with the public offering, resulting in additional net proceeds to the Company of approximately \$364,794. The total net proceeds to Plug Power from the February 2013 public offerings were \$2,313,560.

**6. Redeemable Preferred Stock**

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On May 8, 2013, the Company entered into a Securities Purchase Agreement (the "Purchase Agreement") with Air Liquide Investissements d'Avenir et de Demonstration ("Air Liquide"), pursuant to which the Company agreed to issue and sell to Air Liquide 10,431 shares of the Company's Series C Redeemable Convertible Preferred Stock, par value \$0.01 per share (the "Series C Preferred Stock"), for an original issue price of \$2,595,400 in cash. Net proceeds, after fees and expenses paid by the Company, were \$2,371,080.



Under the terms of the Purchase Agreement, for so long as Air Liquide holds any shares of Series C Preferred Stock, Air Liquide shall be entitled to designate one director to the Company's Board of Directors. In the event the Series C Preferred Stock is converted into shares of Common Stock and Air Liquide continues to hold at least 5% of the outstanding shares of Common Stock of the Company, or 50% of the shares of Common Stock held by Air Liquide on an as-converted basis immediately following the issuance of the Series C Preferred Stock, Air Liquide shall continue to be entitled to designate one director to the Company's Board of Directors. The Purchase Agreement also provides Air Liquide with the right to participate in certain future equity financings by the Company.

The Series C Preferred Stock will rank senior to the Common Stock with respect to rights upon the liquidation, dissolution or winding up of the Company. In the event of any voluntary or involuntary liquidation, dissolution or winding up of the Company, or other deemed liquidation event, as defined in the Securities Purchase Agreement, the holders of the Series C Preferred Stock will be entitled to be paid an amount per share equal to the greater of (i) the original issue price, plus any accrued but unpaid dividends or (ii) the amount per share that would have been payable had all shares of Series C Preferred Stock been converted to shares of common stock immediately prior to such liquidation event.

The Series C Preferred Stock will be entitled to receive dividends at a rate of 8% per annum, based on the original issue price of \$ 2,595,400, payable in equal quarterly installments in cash or in shares of Common Stock, at the Company's option. The Series C Preferred Stock will be convertible into shares of Common Stock, at a conversion price equal to \$0.248794 per share, at Air Liquide's option, (1) on or after May 8, 2014 or (2) upon any liquidation, dissolution or winding up of the Company, any sale, consolidation or merger of the Company resulting in a change of control, or any sale or other transfer of all or substantially all of the assets of the Company. The number of shares of common stock is determined by dividing the original issue price of \$2,595,400 by the conversion price in effect at the time the shares are converted.

The Series C Preferred Stock has weighted average anti-dilution protection. Therefore, the conversion price is subject to adjustment in the event the Company issues additional shares of common stock for a consideration per share less than the Series C conversion price in effect immediately prior to such issue. Upon this occurrence, the conversion price shall be reduced to a price determined in accordance with a prescribed formula. Accordingly, with the exercise of 18,846,400 warrants at \$0.15 and 1,891,000 warrants at \$0.18 occurring after the close of the redeemable preferred stock sale, the Series C Preferred Stock conversion price was adjusted from \$0.248794 per share to \$0.234520 per share.

The Series C Preferred Stock may not be redeemed by the Company until May 8, 2016. After this date, the Series C Preferred Stock may be redeemed by the holders of the Series C Preferred Stock or the Company. If redeemed by the holder, the redemption price will be equal to the Series C Original Issue Price per share, plus any accruing but unpaid dividends. If redeemed at the election of the Company, the redemption price for shares of Series C Preferred Stock shall be a per share price equal to the greater of (i) the Series C original issue price per share, plus any Series C accruing dividends accrued but unpaid thereon and (ii) the fair market value of a single share of Series C preferred stock as of the date of the redemption.

The Series C Preferred Stock will vote together with the Common Stock on an as-converted basis on all matters. The shares of Series C Preferred Stock were issued in a private placement exempt from registration pursuant to Section 4(2) of the Securities Act of 1933, as amended (the Securities Act).

## 7. Earnings Per Share

Basic earnings per common share are computed by dividing net loss attributable to common shareholders by the weighted average number of common shares outstanding during the reporting period. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue common stock (such as stock options, unvested restricted stock, common stock warrants, and preferred stock) were exercised or converted into common stock or resulted in the issuance of common stock (net of any assumed repurchases) that then shared in the earnings of the Company, if any. This is computed by dividing net earnings by the combination of dilutive common share equivalents, which is comprised of shares issuable under outstanding warrants, the conversion of preferred stock, and the Company's share-based compensation plans, and the weighted average number of common shares outstanding during the reporting period. The following table provides the components of the calculations of basic and diluted earnings per share:



|                                                       | Three Months Ended |                | Six Months Ended |                 |
|-------------------------------------------------------|--------------------|----------------|------------------|-----------------|
|                                                       | June 30, 2014      | June 30, 2013  | June 30, 2014    | June 30, 2013   |
| Numerator for basic and diluted earnings per share    |                    |                |                  |                 |
| Net income (loss) attributable to common shareholders | \$ 3,825,048       | \$ (9,338,067) | \$ (72,083,960)  | \$ (17,914,446) |
| Denominator for basic earnings per share              |                    |                |                  |                 |
|                                                       | 159,916,449        | 68,662,067     | 146,905,767      | 58,669,943      |
| Effect of dilutive securities:                        |                    |                |                  |                 |
| Options and restricted stock awards                   | 4,120,364          | -              | -                | -               |
| Common stock warrants                                 | 1,054,486          | -              | -                | -               |
| Preferred stock                                       | 11,065,880         | -              | -                | -               |
| Denominator for diluted earnings per share            | 176,157,179        | 68,662,067     | 146,905,767      | 58,669,943      |

Excluded from the calculation of diluted earnings per common share are options and restricted stock awards issued to employees to purchase 1.3 million shares of common stock for the three months ended June 30, 2014 as their inclusion would be antidilutive. Since the Company was in a net loss position for the six months ended June 30, 2014, all common stock equivalents including 5.9 million options and restricted stock awards, 4.2 million warrants, and 11.1 million preferred shares were considered to be anti-dilutive and are, therefore, not included in the determination of diluted earnings per share during this period. Additionally, since the Company was in a net loss position for the three and six months ended June 30, 2013, all common stock equivalents including 2.0 million stock options, 25.4 million warrants, and 11.0 million preferred shares were considered to be anti-dilutive and are, therefore, not included in the determination of diluted earnings per share during these periods.

## 8. Intangible Assets

The gross carrying amount and accumulated amortization of the Company's acquired identifiable intangible assets as of June 30, 2014 are as follows:

|                        | Weighted Average<br>Amortization Period | Gross Carrying<br>Amount | Accumulated<br>Amortization | Total        |
|------------------------|-----------------------------------------|--------------------------|-----------------------------|--------------|
| Acquired technology    | 8 years                                 | \$ 17,696,835            | \$ (15,404,295)             | \$ 2,292,540 |
| Customer relationships | 8 years                                 | 1,260,000                | (902,333)                   | 357,667      |
| Trademark              | 5 years                                 | 60,000                   | (3,000)                     | 57,000       |

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\$ 19,016,835                      \$ (16,309,628)                      \$ 2,707,207

The gross carrying amount and accumulated amortization of the Company's acquired identifiable intangible assets as of December 31, 2013 are as follows:

|                        | Weighted Average<br><u>Amortization Period</u> | Gross Carrying<br>Amount | Accumulated<br>Amortization | Total        |
|------------------------|------------------------------------------------|--------------------------|-----------------------------|--------------|
| Acquired technology    | 8 years                                        | \$ 17,036,835            | \$ (14,301,907)             | \$ 2,734,928 |
| Customer relationships | 8 years                                        | 1,000,000                | (833,333)                   | 166,667      |
|                        |                                                | \$ 18,036,835            | \$ (15,135,240)             | \$ 2,901,595 |



The change in the gross carrying amount of the acquired technology, customer relationships, and trademarks from December 31, 2013 to June 30, 2014 is due to the acquisition of ReliOn.

## 9. Property, Plant and Equipment

Property, plant and equipment at June 30, 2014 and December 31, 2013 consist of the following:

|                                     | June 30,<br>2014 | December 31,<br>2013 |
|-------------------------------------|------------------|----------------------|
| Land                                | \$ 90,000        | \$ 90,000            |
| Buildings                           | 15,332,232       | 15,332,232           |
| Building improvements               | 5,002,536        | 4,923,827            |
| Software, machinery and equipment   | 11,139,515       | 10,658,236           |
|                                     | 31,564,283       | 31,004,295           |
| Less accumulated depreciation       | (26,279,568)     | (25,726,628)         |
| Property, plant, and equipment, net | \$ 5,284,715     | \$ 5,277,667         |

## 10. Capital Lease

On October 1, 2012, the Company entered into an agreement under which it is providing a customer with 255 GenDrive units, service and maintenance of the units and daily delivery of hydrogen in exchange for a monthly utility payment tied to the amount of energy (kilograms of hydrogen) consumed each month. The agreement has an initial term of three years with an automatic three year renewal unless the customer terminates at the end of the initial 3 year term.

On December 28, 2012, Plug Power sold the 255 GenDrive units in use under the agreement to a third party and leased back the equipment to fulfill its obligations under the agreement or at other customer sites as agreed to by the owner/lessor. The transaction has been recorded by the Company as leased property under capital lease with a corresponding liability of obligations under capital lease on the consolidated balance sheets.

Leased property under capital lease at June 30, 2014 and December 31, 2013 consist of the following:

|                                          |    | June 30,<br>2014 |    | December 31,<br>2013 |
|------------------------------------------|----|------------------|----|----------------------|
| Leased property under capital lease      | \$ | 3,098,921        | \$ | 3,098,921            |
| Less accumulated depreciation            |    | (903,852)        |    | (645,609)            |
| Leased property under capital lease, net | \$ | 2,195,069        | \$ | 2,453,312            |

## 11. Finance Obligation

On March 27, 2013, the Company completed a sale-leaseback transaction of its property located at 968 Albany Shaker Road, Latham, New York, for an aggregate sale price of \$4,500,000, of which \$2,750,000 was received in cash at closing and \$1,750,000 is receivable with 5% annual interest, over 15 years in equal monthly installments of \$13,839. Although the property was sold and the Company has no legal ownership of the facility, the Company was prohibited from recording the transaction as a sale because of continuing involvement with the property. Accordingly, the sale has been accounted for as a financing transaction, which requires the Company to continue reporting the building as an asset and to record a financing obligation for the sale price. Liabilities relating to this agreement have been recorded as finance obligation and current portion finance obligation (other current liabilities), respectively, in the condensed consolidated balance sheets. The current portion of the finance obligation as of June 30, 2014 and December 31, 2013 was \$62,270 and \$59,375, respectively.



In connection with the sale-leaseback transaction, the Company also entered into an agreement with the buyer, pursuant to which the Company leases from the buyer a portion of the premises sold for a term of 15 years. Additionally, as part of the terms of the transaction, the Company issued a standby letter of credit to the benefit of the landlord/lessor that can be drawn by the beneficiary in the event of default on the lease by Plug Power. The standby letter totals \$500,000 and is 100% collateralized by cash balances of the Company. The standby letter is renewable for a period of ten years and can be cancelled in part or in full if certain covenants are met and maintained by the Company. Accordingly, as of June 30, 2014, \$500,000 has been recorded to restricted cash in the condensed consolidated balance sheet.

## **12. Income Taxes**

Under Internal Revenue Code (IRC) Section 382, the use of loss carryforwards may be limited if a change in ownership of a company occurs. If it is determined that, due to transactions involving the Company's shares owned by its 5 percent or greater shareholders, a change of ownership has occurred under the provisions of IRC Section 382, the Company's federal and state net operating loss carryforwards could be subject to significant IRC Section 382 limitations.

Based upon IRC Section 382 studies, Section 382 ownership changes occurred in 2013, 2012 and 2011 that resulted in \$728 million of the Company's \$741 million of federal and state net operating loss carryforwards generated through December 31, 2013 being subject to IRC Section 382 limitations. As a result of IRC Section 382 limitations, \$715 million of the \$728 million net operating loss carryforwards that are limited will expire prior to utilization. As a result of the IRC Section 382 limitations these net operating loss carryforwards that will expire unutilized are not reflected in the Company's gross deferred tax asset at June 30, 2014.

The ownership changes also resulted in net unrealized built in losses per IRS Notice 2003-65 which should result in recognized built in losses during the five year recognition period. These recognized built in losses will translate into unfavorable book to tax add backs in the Company's 2014 to 2018 U.S. corporate income tax returns of approximately \$28 million that resulted in a gross deferred tax liability of \$10.7 million at June 30, 2014 with a corresponding reduction to the valuation allowance. This gross deferred tax liability will offset certain existing gross deferred tax assets (i.e. capitalized research expense). This has no impact on the Company's current financial position, results of operations, or cash flows because of the full valuation allowance.

IRC Section 382 also limits the ability for a Company to utilize research credit carryforwards. Approximately \$15.6 million of research credit carryforwards are subject to IRC Section 382 limitations and as a result of the IRC Section 382 limitations, the entire \$15.6 million will expire prior to utilization.

The Company's remaining deferred tax assets have been offset by a full valuation allowance because it is more likely than not that the tax benefits of the net operating loss carryforwards and other tax assets may not be realized.

## **13. Fair Value**

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The Company complies with the provisions of FASB ASC No. 820, *Fair Value Measurements and Disclosures* (ASC 820), in measuring fair value and in disclosing fair value measurements. The aforementioned codification guidance defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements required under other accounting pronouncements. In addition, the guidance clarifies that fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. The guidance also requires that a fair value measurement reflect the assumptions market participants would use in pricing an asset or liability based on the best information available. Assumptions include the risks inherent in a particular valuation technique (such as a pricing model) and/or the risks inherent in the inputs to the model.



Valuation techniques, such as the market approach (comparable market prices), the income approach (present value of future income or cash flow), and the cost approach (cost to replace the service capacity of an asset or replacement cost) are also outlined within the guidance. Also, the codification guidance outlines a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three broad levels. The following is a brief description of those three levels:

**Level 1 Inputs** Level 1 inputs are unadjusted quoted prices in active markets for assets or liabilities identical to those to be reported at fair value. An active market is a market in which transactions occur for the item to be fair valued with sufficient frequency and volume to provide pricing information on an ongoing basis.

**Level 2 Inputs** Level 2 inputs are inputs other than quoted prices included within Level 1. Level 2 inputs are observable either directly or indirectly. These inputs include: (a) Quoted prices for similar assets or liabilities in active markets; (b) Quoted prices for identical or similar assets or liabilities in markets that are not active, such as when there are few transactions for the asset or liability, the prices are not current, price quotations vary substantially over time or in which little information is released publicly; (c) Inputs other than quoted prices that are observable for the asset or liability; and (d) Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

**Level 3 Inputs** Level 3 inputs are unobservable inputs for an asset or liability. These inputs should be used to determine fair value only when observable inputs are not available. Unobservable inputs should be developed based on the best information available in the circumstances, which might include internally generated data and assumptions being used to price the asset or liability.

When determining the fair value measurements for assets or liabilities required or permitted to be recorded at and/or marked to fair value, the Company considers the principal or most advantageous market in which it would transact and considers assumptions that market participants would use when pricing the asset or liability. When possible, the Company looks to active and observable markets to price identical assets. When identical assets are not traded in active markets, the Company looks to market observable data for similar assets.

The following tables summarize the basis used to measure certain financial assets and liabilities at fair value on a recurring basis in the condensed consolidated balance sheets:

|                                |               | Quoted Prices in Active<br>Markets for Identical<br>Items<br>(Level 1) | Significant<br>Other Observable<br>Inputs<br>(Level 2) | Significant<br>Other Unobservable<br>Inputs<br>(Level 3) |
|--------------------------------|---------------|------------------------------------------------------------------------|--------------------------------------------------------|----------------------------------------------------------|
| Balance at June 30, 2014       | Total         |                                                                        |                                                        |                                                          |
| Common stock warrant liability | \$ 16,129,113 | \$ -                                                                   | \$ -                                                   | \$ 16,129,113                                            |

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|                                   |               | Quoted Prices in Active<br>Markets for Identical<br>Items | Significant<br>Other Observable<br>Inputs | Significant<br>Other Unobservable<br>Inputs |
|-----------------------------------|---------------|-----------------------------------------------------------|-------------------------------------------|---------------------------------------------|
| Balance at December 31,<br>2013   | Total         | (Level 1)                                                 | (Level 2)                                 | (Level 3)                                   |
| Common stock warrant<br>liability | \$ 28,829,849 | \$ -                                                      | -                                         | \$ 28,829,849                               |

The following tables show reconciliations of the beginning and ending balances for liabilities measured at fair value on a recurring basis using significant unobservable inputs (i.e. Level 3) for the six months ended June 30, 2014:



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|                                                               |    | Fair Value<br>Measurement Using<br>Significant<br>Unobservable Inputs |
|---------------------------------------------------------------|----|-----------------------------------------------------------------------|
| Common stock warrant liability                                |    |                                                                       |
| Beginning of period - January 1, 2014                         | \$ | 28,829,849                                                            |
| Change in fair value of common stock warrants                 |    | 58,856,342                                                            |
| Issuance of common stock warrants                             |    | 11,773,240                                                            |
| Exercise of common stock warrants                             |    | (83,330,318)                                                          |
| Fair value of common stock warrant liability at June 30, 2014 | \$ | 16,129,113                                                            |

The following summarizes the valuation technique for assets measured and recorded at fair value:

Common stock warrant liability (Level 3): For our common stock warrants, fair value is based on the Black-Scholes pricing model which is based, in part, upon unobservable inputs for which there is little or no market data, requiring the Company to develop its own assumptions.

The Company used the following assumptions for its common stock warrants issued on May 31, 2011. The risk-free interest rate for May 31, 2011 (issuance date), December 31, 2013, and June 30, 2014 was 0.75%, 0.52%, and 0.45% respectively. The volatility of the market price of the Company's common stock for May 31, 2011, December 31, 2013, and June 30, 2014 was 94.4%, 119.3%, and 154.1%, respectively. The expected average term of the warrant used for May 31, 2011, December 31, 2013 and June 30, 2014 was 2.5 years, 2.4 years, and 1.9 years, respectively.

The Company used the following assumptions for its common stock warrants issued on February 20, 2013. The risk-free interest rate for February 20, 2013 (issuance date), December 31, 2013, and June 30, 2014 was 0.85%, 1.14%, and 1.29%, respectively. The volatility of the market price of the Company's common stock for February 20, 2013, December 31, 2013, and June 30, 2014 was 102.0%, 99.0%, and 123.5%, respectively. The expected average term of the warrant used for February 20, 2013, December 31, 2013, and June 30, 2014 was 5.0 years, 4.1 years, and 3.6 years, respectively.

The Company used the following assumptions for its common stock warrants issued on January 15, 2014. The risk-free interest rate for January 15, 2014 (issuance date) and June 30, 2014 was 1.65% and 1.68%, respectively. The volatility of the market price of the Company's common stock for January 15, 2014 and June 30, 2014 was 107.6% and 115.7%, respectively. The expected average term of the warrant used for January 15, 2014 and June 30, 2014 were 5.0 years and 4.6 years, respectively.

There was no expected dividend yield for the warrants granted. If factors change and different assumptions are used, the warrant liability and the change in estimated fair value could be materially different. Generally, as the market price of our common stock increases, the fair value of the warrant increases, and conversely, as the market price of our common stock decreases, the fair value of the warrant decreases. Also, a significant increase in the volatility of the market price of the Company's common stock, in isolation, would result in a significantly higher fair value measurement; and a significant decrease in volatility would result in a significantly lower fair value measurement.

#### **14. Commitments and Contingencies**

In September 2011, the Company signed a letter of credit with Silicon Valley Bank in the amount of \$525,000. The standby letter of credit is required by an agreement negotiated between Air Products and Chemicals, Inc. and the Company to supply hydrogen infrastructure and hydrogen to Central Grocers at their distribution center. There are no collateral requirements associated with this letter of credit.

##### *Customer Concentration*



Concentrations of credit risk with respect to receivables exist due to the limited number of select customers that the Company has initial commercial sales arrangements with and with government agencies. To mitigate credit risk, the Company performs appropriate evaluation of a prospective customer's financial condition.

At June 30, 2014, five customers comprise approximately 77.2% of the total accounts receivable balance, with each customer individually representing 36.7%, 11.8%, 10.5%, 9.7%, and 8.5% of total accounts receivable, respectively. At December 31, 2013, five customers comprise approximately 78.3% of the total accounts receivable balance, with each customer individually representing 30.8%, 26.9%, 10.2%, 5.8% and 4.6% of total accounts receivable, respectively.

For the six months ended June 30, 2014, contracts with two customers comprise approximately 35.9% of total consolidated revenues, with each customer representing 20.7% and 15.2%, respectively. For the six months ended June 30, 2013, contracts with four customers comprise approximately 63.6% of total consolidated revenues, with each customer representing 19.9%, 18.0%, 13.5% and 12.2%, respectively.

#### *Product Warranty*

The GenDrive contracts we enter into generally provide a one to two year product warranty to customers from date of installation, and the ReliOn contracts we enter into generally provide a two to five year product warranty. We currently estimate the costs of satisfying warranty claims based on an analysis of past experience and provide for future claims in the period the revenue is recognized. Factors that affect our warranty liability include the number of installed units, estimated material costs, estimated travel, and labor costs.

The following table summarizes product warranty activity recorded during the six months ended June 30, 2014 and 2013:

|                                         | June 30, 2014 | June 30, 2013 |
|-----------------------------------------|---------------|---------------|
| Beginning balance - January 1           | \$ 1,608,131  | \$ 2,671,409  |
| Additions for ReliOn acquisition        | 233,528       | -             |
| Additions for current period deliveries | 453,446       | 366,941       |
| Reductions for payments made            | (868,575)     | (1,471,840)   |
| Ending balance - June 30                | \$ 1,426,530  | \$ 1,566,510  |

#### **15. Supplemental Disclosures of Cash Flows Information**

The following represents required supplemental disclosures of cash flows information and non-cash financing and investing activities which occurred during the six months ended June 30, 2014 and 2013:

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|                        | June 30, 2014 | June 30, 2013 |
|------------------------|---------------|---------------|
| Cash paid for interest | \$ 221,340    | \$ 229,983    |

In April, 2014, we acquired substantially all of the assets of ReliOn, a developer of hydrogen fuel cell stack technology based in Spokane, Washington. The aggregate purchase price was \$4,000,000.

|                               |              |
|-------------------------------|--------------|
| Fair value of assets acquired | \$ 7,123,082 |
| Stock issued for net assets   | (4,000,000)  |
| Liabilities assumed           | \$ 2,108,826 |

### 16. Subsequent Events

The Company has evaluated subsequent events and transactions through the date of this filing for potential recognition or disclosure in the financial statements and has noted no subsequent events requiring recognition or disclosure.



## Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations

*The following discussion should be read in conjunction with our accompanying unaudited condensed consolidated financial statements and notes thereto included within this report, and our audited consolidated financial statements and notes thereto included in our Annual Report on Form 10-K, as amended by our Annual Report on Form 10-K/A, filed for the fiscal year ended December 31, 2013. In addition to historical information, this Form 10-Q and the following discussion contain statements that are not historical facts and are considered forward-looking within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act. These forward-looking statements contain projections of our future results of operations or of our financial position or state other forward-looking information. In some cases you can identify these statements by forward-looking words such as anticipate, believe, could, continue, estimate, expect, intend, may, should, will, would, plan, projected or the negative of such words or other similar words or phrases. We believe that it is important to communicate our future expectations to our investors. However, there may be events in the future that we are not able to accurately predict or control and that may cause our actual results to differ materially from the expectations we describe in our forward-looking statements. Investors are cautioned not to unduly rely on forward-looking statements because they involve risks and uncertainties, and actual results may differ materially from those discussed as a result of various factors, including, but not limited to: the risk that we continue to incur losses and might never achieve or maintain profitability; the risk that we will need to raise additional capital to fund our operations and such capital may not be available to us; the risk that our lack of extensive experience in manufacturing and marketing products may impact our ability to manufacture and market products on a profitable and large-scale commercial basis; the risk that unit orders will not ship, be installed and/or converted to revenue, in whole or in part; the risk that a loss of one or more of our major customers could result in a material adverse effect on our financial condition; the risk that a sale of a significant number of shares of stock could depress the market price of our common stock; the risk that negative publicity related to our business or stock could result in a negative impact on our stock value and profitability; the risk of potential losses related to any product liability claims or contract disputes; the risk of loss related to an inability to maintain an effective system of internal controls or key personnel; the risks related to the use of flammable fuels in our products; the risk that pending orders may not convert to purchase orders, in whole or in part; the cost and timing of developing, marketing and selling our products and our ability to raise the necessary capital to fund such costs; the ability to achieve the forecasted gross margin on the sale of our products; the risk that our actual net cash used for operating expenses may exceed the projected net cash for operating expenses; the cost and availability of fuel and fueling infrastructures for our products; market acceptance of our products, including GenDrive systems; the volatility of our stock price; our ability to establish and maintain relationships with third parties with respect to product development, manufacturing, distribution and servicing and the supply of key product components; the cost and availability of components and parts for our products; our ability to develop commercially viable products; our ability to reduce product and manufacturing costs; our ability to successfully expand our product lines; our ability to successfully expand internationally; our ability to improve system reliability for our GenDrive systems; competitive factors, such as price competition and competition from other traditional and alternative energy companies; our ability to protect our intellectual property; the cost of complying with current and future federal, state and international governmental regulations; the risks associated with potential future acquisitions; and other risks and uncertainties discussed under Item 1A Risk Factors in our Annual Report on Form 10-K for the fiscal year ended December 31, 2013, as filed on March 31, 2014. Readers should not place undue reliance on our forward-looking statements. These forward-looking statements speak only as of the date on which the statements were made and are not guarantees of future performance. Except as may be required by applicable law, we do not undertake or intend to update any forward-looking statements after the date of this Form 10-Q.*

### Overview

Plug Power Inc., or the Company, is a leading provider of alternative energy technology focused on the design, development, commercialization and manufacture of fuel cell systems for the industrial off-road (forklift or material handling) market.

We are focused on proton exchange membrane, or PEM, fuel cell and fuel processing technologies and fuel cell/battery hybrid technologies, from which multiple products are available. A fuel cell is an electrochemical device that combines hydrogen and oxygen to produce electricity

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and heat without combustion. Hydrogen is derived from hydrocarbon fuels such as liquid petroleum gas, or LPG, natural gas, propane, methanol, ethanol, gasoline or biofuels. Hydrogen can also be obtained from the electrolysis of water. Hydrogen can be purchased directly from industrial gas providers or can be produced on-site at consumer locations.



We concentrate our efforts on developing, manufacturing and selling our hydrogen-fueled PEM GenDrive® products on commercial terms for industrial off-road (forklift or material handling) applications, with a focus on multi-shift high volume manufacturing and high throughput distribution sites.

### **Recent Developments**

On April 2, 2014, we acquired substantially all of the assets of ReliOn, a developer of hydrogen fuel cell stack technology based in Spokane, Washington. As consideration for the Acquisition, we issued 530,504 shares of our common stock and assumed certain specified liabilities of ReliOn. The Shares were valued at \$4,000,000 based on the \$7.54 closing sale price of our common stock on the Nasdaq Capital Market on April 1, 2014.

On April 30, 2014, we completed an underwritten public offering of 22,600,000 shares of common stock. The shares were sold at \$5.50 per share for gross proceeds of approximately \$124.3 million. The total net proceeds to Plug Power from the April 2014 public offering were \$116,443,375.

### **Results of Operations**

*Product revenue.* Product revenue includes revenue from the sale of our GenDrive units, as well as revenue from ReliOn's backup power units.

Product revenue for the three months ended June 30, 2014 increased \$7.0 million or 125.4%, to \$12.6 million from \$5.6 million for the three months ended June 30, 2013. This increase is primarily related to increased GenDrive shipments during 2014. We shipped 687 GenDrive units in the three months ended June 30, 2014 as compared to 246 in the three months ended June 30, 2013. This increase is also due to product revenue of \$1.0 million due to the acquisition of ReliOn.

Product revenue for the six months ended June 30, 2014 increased \$5.5 million or 53.5%, to \$15.7 million from \$10.2 million for the six months ended June 30, 2013. This increase is primarily related to increased GenDrive shipments during 2014. We shipped 852 GenDrive units in the six months ended June 30, 2014 as compared to 484 in the six months ended June 30, 2013. This increase is also due to product revenue of \$1.0 million due to the acquisition of ReliOn.

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*Service revenue:* Service revenue includes revenue from our service and maintenance contracts, hydrogen contracts, spare parts, and leased units.

Service revenue for the three months ended June 30, 2014 increased \$2.9 million or 185.0%, to \$4.4 million from \$1.5 million for the three months ended June 30, 2013. The increase is primarily related to an increase in GenCare service contracts, as well as to the acquisition of ReliOn.

Service revenue for the six months ended June 30, 2014 increased \$3.6 million or 121.7%, to \$6.5 million from \$2.9 million for the three months ended June 30, 2013. The increase is primarily related to an increase in GenCare service contracts, as well as to the acquisition of ReliOn.

*Research and development contract revenue.* Research and development contract revenue relates to both cost reimbursement and fixed price research and development contracts associated with the development of PEM fuel cell technology. Revenue from time and material contracts is recognized on the basis of hours expended plus other reimbursable contract costs incurred during the period. Revenue from fixed fee contracts is recognized on the basis of percentage of completion. We expect to continue certain research and development contract work that is related to our current product development efforts.



Research and development contract revenue for the three months ended June 30, 2014 decreased \$40,000, or 10.9%, to \$330,000 from \$370,000 for the three months ended June 30, 2013. The decrease is primarily related to a reduced effort on three funded projects that are complete or near completion, partially offset by the start of new projects.

Research and development contract revenue for the six months ended June 30, 2014 decreased \$0.1 million, or 12.2%, to \$0.7 million from \$0.8 million for the six months ended June 30, 2013. The decrease is primarily related to a reduced effort on three funded projects that are complete or near completion, partially offset by the start of new projects.

*Cost of product revenue.* Cost of product revenue includes direct material and labor costs, overhead costs, and warranty costs related to the manufacturing of GenDrive products, as well as ReliOn's backup power units.

Cost of product revenue for the three months ended June 30, 2014 increased \$5.1 million, or 95.6%, to \$10.4 million from \$5.4 million for the three months ended June 30, 2013. The increase in the cost of product revenue was primarily related to an increase in the number of GenDrive units shipped in 2014. We shipped 687 GenDrive units for the three months ended June 30, 2014 as compared to 246 GenDrive units for the three months ended June 30, 2013. Additionally, cost of product revenue has increased due to the acquisition of ReliOn.

Cost of product revenue for the six months ended June 30, 2014 increased \$3.5 million, or 33.2%, to \$13.9 million from \$10.4 million for the six months ended June 30, 2013. The increase in the cost of product revenue was primarily related to an increase in the number of GenDrive units shipped in 2014. We shipped 852 GenDrive units for the six months ended June 30, 2014 as compared to 484 GenDrive units for the six months ended June 30, 2013. Additionally, cost of product revenue has increased due to the acquisition of ReliOn.

*Cost of service revenue.* Cost of service revenue includes the labor and material costs incurred for our product service and maintenance contracts, our hydrogen contracts, replacement parts, rental units, and leased units.

Cost of service revenue for the three months ended June 30, 2014 increased \$2.3 million, or 62.6%, to \$5.9 million from \$3.6 million for the three months ended June 30, 2013. The increase in the cost of service revenue was primarily related to a higher number of GenCare service contracts, coupled with an increase in service personnel, and the acquisition of ReliOn.

Cost of service revenue for the six months ended June 30, 2014 increased \$3.4 million, or 51.7%, to \$9.9 million from \$6.5 million for the six months ended June 30, 2013. The increase in the cost of service revenue was primarily related to a higher number of GenCare service contracts, coupled with an increase in service personnel, and the acquisition of ReliOn.

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*Cost of research and development contract revenue.* Cost of research and development contract revenue includes costs associated with research and development contracts including: cash and non-cash compensation and benefits for engineering and related support staff, fees paid to outside suppliers for subcontracted components and services, fees paid to consultants for services provided, materials and supplies used and other directly allocable general overhead costs allocated to specific research and development contracts.

Cost of research and development contract revenue for the three months ended June 30, 2014 increased \$0.3 million, or 44.5% to \$0.8 million from \$0.5 million for the three months ended June 30, 2013. This increase is primarily related to increased activity on one project, offset by the completion or near completion of three funded projects.

Cost of research and development contract revenue for the six months ended June 30, 2014 increased \$35,000, or 3.0% to \$1.2 million from \$1.2 million for the six months ended June 30, 2013. This increase is primarily related to increased activity on one project, offset by the completion or near completion of three funded projects.



*Research and development expense.* Research and development expense includes: materials to build development and prototype units, cash and non-cash compensation and benefits for the engineering and related staff, expenses for contract engineers, fees paid to outside suppliers for subcontracted components and services, fees paid to consultants for services provided, materials and supplies consumed, facility related costs such as computer and network services, and other general overhead costs associated with our research and development activities.

Research and development expense for the three months ended June 30, 2014 increased \$0.6 million, or 69.8% to \$1.4 million, from \$0.8 million for the three months ended June 30, 2013. This increase was primarily related to an increase in personnel related expenses, and the ReliOn acquisition.

Research and development expense for the six months ended June 30, 2014 increased \$1.1 million, or 68.5% to \$2.7 million, from \$1.6 million for the six months ended June 30, 2013. This increase was primarily related to an increase in personnel related expenses coupled with a decline in the amount of research and development costs that can be charged to government and other projects, and the ReliOn acquisition.

*Selling, general and administrative expenses.* Selling, general and administrative expenses includes cash and non-cash compensation, benefits and related costs in support of our general corporate functions, including general management, finance and accounting, human resources, selling and marketing, information technology and legal services.

Selling, general and administrative expenses for the three months ended June 30, 2014 increased \$1.6 million, or 50.4%, to \$4.8 million from \$3.2 million for the three months ended June 30, 2013. This increase was primarily related to an increase in personnel related expenses, professional fees, and the ReliOn acquisition.

Selling, general and administrative expenses for the six months ended June 30, 2014 increased \$2.0 million, or 32.7%, to \$8.1 million from \$6.1 million for the six months ended June 30, 2013. This increase was primarily related to an increase in personnel related expenses, professional fees, and the ReliOn acquisition.

*Amortization of intangible assets.* Amortization of intangible assets represents the amortization associated with the Company's acquired identifiable intangible assets, including acquired technology, customer relationships

and trademarks which are being amortized over their remaining useful life.

Amortization of intangible assets increased to approximately \$608,000 for the three months ended June 30, 2014, compared to approximately \$568,000 for the three months ended June 30, 2013. This increase is primarily related to the ReliOn acquisition.

Amortization of intangible assets increased to approximately \$1.2 million for six months ended June 30, 2014, compared to approximately \$1.1 million for the six months ended June 30, 2013. This increase is primarily related to the ReliOn acquisition.

*Interest and other income.* Interest and other income consists primarily of interest earned on our cash, interest earned on our note receivable, interest earned on our sale-leaseback transaction, rental income, and other income.

Interest and other income increased to approximately \$49,000 for the three months ended June 30, 2014 from approximately \$41,000 for the three months ended June 30, 2013. This increase is primarily related to an increase in rental income, coupled with an increase in interest earned on our sale-leaseback transaction.

Interest and other income increased to approximately \$94,000 for the six months ended June 30, 2014 from approximately \$57,000 for the six months ended June 30, 2013. This increase is primarily related to an increase in rental income, coupled with an increase in interest earned on our sale-leaseback transaction.

*Change in fair value of common stock warrant liability.* We account for common stock warrants in accordance with applicable accounting guidance provided in ASC Subtopic 815-40, *Derivatives and Hedging - Contracts in Entity's Own Equity*, as either derivative liabilities or as equity instruments depending on the specific terms of the warrant agreement. Derivative warrant liabilities are valued using the Black-Scholes pricing model at the date of initial issuance and each subsequent balance sheet date. Changes in the fair value of the warrants are reflected in the consolidated statement of operations as change in the fair value of common stock warrant liability.



The change in fair value of common stock warrant liability for the three months ended June 30, 2014 resulted in an decrease in the associated warrant liability of \$9.6 million as compared to an increase of \$5.8 million for the three months ended June 30, 2013. The change in fair value of common stock warrant liability for the six months ended June 30, 2014 resulted in an increase in the associated warrant liability of \$58.9 million as compared to an increase of \$8.0 million for the six months ended June 30, 2013. These variances are primarily due to changes in the Company's common stock share price, and changes in volatility of our common stock, which are significant inputs to the Black-Scholes valuation model.

*Interest and other expense.* Interest and other expense consists of interest and other expenses related to the Silicon Valley Bank (SVB) Loan and Security Agreement, interest related to obligations under capital lease, interest related to our finance obligation, and foreign currency exchange gain (loss).

Interest and other expense for the three months ended June 30, 2014 was approximately \$121,000, compared to approximately \$147,000 for the three months ended June 30, 2013. This decrease is primarily related to a decline in interest expense related to our SVB Loan and Security Agreement.

Interest and other expense for the six months ended June 30, 2014 was approximately \$212,000, compared to approximately \$230,000 for the six months ended June 30, 2013. This decrease is primarily related to a decline in interest expense related to our SVB Loan and Security Agreement.

*Income taxes.* We did not report a benefit for federal and state income taxes in the condensed consolidated financial statements for the three and six months ended June 30, 2014 and 2013 as the deferred tax asset generated from our net operating loss has been offset by a full valuation allowance because it is more likely than not that the tax benefits of the net operating loss carry forward will not be realized. As needed, the Company also recognizes accrued interest and penalties related to unrecognized tax benefits as a component of income tax expense.

## **Liquidity and Capital Resources**

Our cash requirements relate primarily to working capital needed to operate and grow our business, including funding operating expenses, growth in inventory to support both shipments of new units and servicing the installed base, funding the growth in our GenKey™ turn-key solution which also includes the installation of our customer's hydrogen infrastructure as well as delivery of the hydrogen molecule, and continued development and expansion of our products. Our ability to achieve profitability and meet future liquidity needs and capital requirements will depend upon numerous factors, including the timing and quantity of product orders and shipments; the timing and amount of our operating expenses; the timing and costs of working capital needs; the timing and costs of building a sales base; the timing and costs of developing marketing and distribution channels; the timing and costs of product service requirements; the timing and costs of hiring and training product staff; the extent to which our products gain market acceptance; the timing and costs of product development and introductions; the extent of our ongoing and any new research and development programs; and changes in our strategy or our planned activities. If we are unable to fund our operations, we may be required to delay, reduce and/or cease our operations and/or seek bankruptcy protection.

We have experienced and continue to experience negative cash flows from operations and net losses attributable to common shareholders. We incurred a net loss attributable to common shareholders of \$72.1 million for the six months ended June 30, 2014, and net losses attributable to

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common shareholders of \$62.8 million, \$31.9 million and \$27.5 million for the years ended December 31, 2013, 2012 and 2011, respectively, and we have an accumulated deficit of \$922.0 million at June 30, 2014. Substantially all of our accumulated deficit has been incurred in connection with our operating expenses, research and development expenses, and from general and administrative costs associated with our operations.

Net cash used in operating activities for the six months ended June 30, 2014 was \$19.9 million. Additionally, on June 30, 2014, we had cash and cash equivalents of \$168.6 million and net working capital of \$190.4 million. This compares to \$5.0 million and \$11.1 million, respectively, at December 31, 2013.



On January 15, 2014 we completed an underwritten public offering of 10,000,000 shares of common stock and accompanying warrants to purchase 4,000,000 shares of common stock. The shares and the warrants were sold together in a fixed combination, with each combination consisting of one share of common stock and 0.40 of a warrant to purchase one share of common stock, at a price of \$3.00 per fixed combination for gross proceeds of \$30.0 million. The securities were placed with a single institutional investor. The warrants have an exercise price of \$4.00 per share, are immediately exercisable and will expire on January 15, 2019. The total net proceeds to Plug Power from the January 2014 public offering were \$27,970,256.

On March 11, 2014, we completed an underwritten public offering of 3,902,440 shares of common stock. The shares were sold at \$5.74 per share for gross proceeds of approximately \$22.4 million. The shares were placed with a single institutional investor. The total net proceeds to Plug Power from the March 2014 public offering were \$21,308,987.

On April 30, 2014, we completed an underwritten public offering of 22,600,000 shares of common stock. The shares were sold at \$5.50 per share for gross proceeds of approximately \$124.3 million. The total net proceeds to Plug Power from the April 2014 public offering were \$116,443,375.

To date, we have funded our operations primarily through public and private offerings of common and preferred stock, a sale-leaseback of our building, our previous line of credit and maturities and sales of our available-for-sale securities. The Company believes that its current cash, cash equivalents, cash generated from future sales, cash generated from the exercise of outstanding warrants, and cash generated from recent public offerings will provide sufficient liquidity to fund operations for at least the next twelve months. This projection is based on our current expectations regarding product sales, cost structure, cash burn rate and operating assumptions.

We believe that our current cash, cash equivalents, cash generated from future sales, cash generated from the exercise of outstanding warrants, and cash generated from recent public offerings will provide sufficient liquidity to fund operations for at least the next twelve months. This projection is based on our current expectations regarding product sales, cost structure, cash burn rate and operating assumptions.

Several key indicators of liquidity are summarized in the following table (in thousands USD):

|                                              | Six months<br>ended or at<br>June 30, 2014 | Six months<br>ended or at<br>June 30, 2013 | Year<br>ended or at<br>December 31, 2013 |
|----------------------------------------------|--------------------------------------------|--------------------------------------------|------------------------------------------|
| Cash and cash equivalents at end of period   | \$ 168,609                                 | \$ 7,411                                   | \$ 5,027                                 |
| Working capital at end of period             | 190,434                                    | 11,129                                     | 11,110                                   |
| Net loss attributable to common shareholders | 72,084                                     | 17,914                                     | 62,791                                   |
| Net cash used in operating activities        | 19,934                                     | 10,933                                     | 26,881                                   |
| Purchase of property, plant and equipment    | 525                                        | 71                                         | 111                                      |

During the six months ended June 30, 2014, cash used for operating activities was \$19.9 million, consisting primarily of a net loss attributable to the Company of \$72.0 million, coupled with changes in operating assets and liabilities of \$9.1 million, offset by net non-cash expenses in the amount of \$61.2 million, including \$2.1 million for amortization and depreciation, \$1.2 million for stock based compensation, \$1.0 million for the gain on bargain purchase and \$58.9 million for the change in fair value of common stock warrant liability. Cash used by investing activities for the six months ended June 30, 2014 was \$0.1 million, consisting of \$0.5 million for the purchase of property, plant, and equipment, offset by cash received from the ReliOn acquisition of \$0.4 million. Cash provided by financing activities for the six months ended June 30, 2014 was approximately \$183.6 million consisting primarily of \$18.3 million provided from the exercise of warrants, and \$165.7 million in net proceeds from public offerings, offset by \$0.4 million for principal payments on long-term debt.

#### **Critical Accounting Policies and Estimates**



Management's discussion and analysis of our financial condition and results of operations are based upon our condensed consolidated financial statements, which have been prepared in accordance with U.S. generally accepted accounting principles. The preparation of these condensed consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities at the date of and during the reporting period. On an on-going basis, we evaluate our estimates and judgments, including those related to bad debts, inventories, intangible assets, equity investments, product warranty reserves, unbilled revenue, common stock warrants, income taxes and contingencies. We base our estimates and judgments on historical experience and on various other factors and assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

We refer to the policies and estimates set forth in the section Management's Discussion and Analysis of Financial Condition and Results of Operations Critical Accounting Estimates of our Annual Report on Form 10-K for the fiscal year ended December 31, 2013, as well as a discussion of Significant Accounting Policies included in Note 2, Basis of Presentation, of the unaudited condensed consolidated financial statements in Part I, Item 1 of this Form 10-Q.

#### **Recent Accounting Pronouncements**

A discussion of recent accounting pronouncements is included in Note 2, Basis of Presentation, of the unaudited condensed consolidated financial statements in Part I, Item 1 of this Form 10-Q.

#### **Item 3 Quantitative and Qualitative Disclosures about Market Risk**

From time to time, we may invest our cash in government, government backed and interest-bearing investment-grade securities that we generally hold for the duration of the term of the respective instrument. We do not utilize derivative financial instruments, derivative commodity instruments or other market risk sensitive instruments, positions or transactions in any material fashion. We are not subject to any material risks arising from changes in interest rates, foreign currency exchange rates, commodity prices, equity prices or other market changes that affect market risk sensitive instruments.

Our exposure to changes in foreign currency rates is primarily related to sourcing inventory from foreign locations. This practice can give rise to foreign exchange risk resulting from the varying cost of inventory to the receiving location. The Company mitigates this risk through local sourcing efforts.

#### **Item 4 Controls and Procedures**

(a) Evaluation of disclosure controls and procedures

As required by Rule 13a-15(b) under the Securities and Exchange Act of 1934, our management, including the Chief Executive Officer and Chief Financial Officer, conducted an evaluation as of the end of the period covered by this report, of the effectiveness of the Company's disclosure controls and procedures as defined in Exchange Act Rule 13a-15(e). Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective at a reasonable assurance level as of the end of the period covered by this report.

(b) Changes in internal controls over financial reporting

As required by Rule 13a-15(d) under the Securities Exchange Act of 1934, our management, including the Chief Executive Officer and Chief Financial Officer, also conducted an evaluation of the Company's internal control over financial reporting to determine whether any changes occurred during the period covered by this report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting. Based on that evaluation, there has been no such change during the period covered by this report.



## **PART II. OTHER INFORMATION**

### **Item 1 Legal Proceedings**

None.

### **Item 1A - Risk Factors**

Part II, Item 1A, "Risk Factors" of our most recently filed Annual Report on Form 10-K, as amended by our Annual Report on Form 10-K/A, filed with the Securities and Exchange Commission for the fiscal year ended December 31, 2013, sets forth information relating to important risks and uncertainties that could materially adversely affect our business, financial condition and operating results. Except to the extent that information disclosed elsewhere in this Quarterly Report on Form 10-Q relates to such risk factors (including, without limitation, the matters described in Part I, Item 2, "Management's Discussion and Analysis of Financial Condition and Results of Operations"), there have been no material changes to our risk factors disclosed in our most recently filed Annual Report on Form 10-K. However, those risk factors continue to be relevant to an understanding of our business, financial condition and operating results and, accordingly, you should review and consider such risk factors in making any investment decision with respect to our securities.

### **Item 2 - Unregistered Sales of Equity Securities and Use of Proceeds**

(a) During the three months ended June 30, 2014, we issued 34,600 shares of our common stock in connection with matching contributions under our 401(k) Savings & Retirement Plan. The issuance of these shares is exempt from registration under Section 3(a)(2) of the Securities Act of 1933, as amended.

(b) Not applicable.

(c) None.

### **Item 3 Defaults Upon Senior Securities**

None.

**Item 4 Mine Safety Disclosures**

None.

**Item 5 Other Information**

(a) None.

(b) None.



**Item 6 Exhibits**

- 3.1 Amended and Restated Certificate of Incorporation of Plug Power. (1)
- 3.2 Third Certificate of Amendment to Amended and Restated Certificate of Incorporation of Plug Power. (6)
- 3.3 Third Amended and Restated By-laws of Plug Power Inc. (3)
- 3.4 Certificate of Amendment to Amended and Restated Certificate of Incorporation of Plug Power Inc. (1)
- 3.5 Certificate of Designations, Preferences and Rights of a Series of Preferred Stock of Plug Power Inc. classifying and designating the Series A Junior Participating Cumulative Preferred Stock. (2).
- 3.6 Second Certificate of Amendment of Amended and Restated Certificate of Incorporation f Plug Power Inc. (4)
- 3.7 Certificate of Designations of Series C Redeemable Preferred Stock of Plug Power Inc. classifying and designating the Series C Redeemable Convertible Preferred Stock (5)
- 10.1 Amended and Restated 2011 Stock Option and Incentive Plan of Plug Power (6)
- 31.1 and 31.2 Certifications pursuant to 18 U.S.C. Section 1350, adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. (7)
- 32.1 and 32.2 Certifications pursuant to 18 U.S.C. Section 1350, adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. (7)
- 101.INS\* XBRL Instance Document (7)
- 101.SCH\* XBRL Taxonomy Extension Schema Document (7)
- 101.CAL\* XBRL Taxonomy Extension Calculation Linkbase Document (7)
- 101.DEF\* XBRL Taxonomy Extension Definition Linkbase Document (7)
- 101.LAB\* XBRL Taxonomy Extension Labels Linkbase Document (7)
- 101.PRE\* XBRL Taxonomy Extension Presentation Linkbase Document (7)

(1) Incorporated by reference to the Company's Form 10-K for the period ended December 31, 2008.

(2) Incorporated by reference to the Company's current Report on Form 8-A dated June 24, 2009.

(3) Incorporated by reference to the Company's current Report on Form 8-K dated October 28, 2009.

(4) Incorporated by reference to the Company's current Report on Form 8-K dated May 19, 2011.

(5) Incorporated by reference to the Company's current Report on Form 8-K dated May 20, 2013.

(6) Incorporated by reference to the Company's current Report on Form 8-K dated July 23, 2014.

(7) Filed herewith.



\* Submitted electronically herewith. Attached as Exhibit 101 are the following materials from the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2014, formatted in eXtensible Business Reporting Language (XBRL) and tagged as blocks of text: (i) Condensed Consolidated Balance Sheets at June 30, 2014 and December 31, 2013; (ii) Condensed Consolidated Statements of Operations for the Three and Six Months Ended June 30, 2014 and 2013; (iii) Condensed Consolidated Statements of Comprehensive Income (Loss) for the Three and Six Months Ended June 30, 2014 and 2013; (iv) Condensed Consolidated Statements of Cash Flows for the Six Months Ended June 30, 2014 and 2013; and (v) related notes, tagged as blocks of text. Pursuant to Rule 406T of Regulation S-T this data is deemed not filed or part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of section 18 of the Securities and Exchange Act of 1934, as amended, and otherwise is not subject to liability under these sections.



**Signatures**

Pursuant to requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**PLUG POWER INC.**

Date: August 14, 2014

By: /s/ Andrew Marsh

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Andrew Marsh  
President, Chief Executive  
Officer and Director (Principal  
Executive Officer)

Date: August 14, 2014

By: /s/ David Waldek

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David Waldek  
Interim Chief Financial Officer  
(Principal Financial Officer)



