VALMONT INDUSTRIES INC Form 10-Q April 30, 2012

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# Form 10-Q

(Mark One)

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QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

> For the quarterly period ended March 31, 2012 Or

## • TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 1-31429

# Valmont Industries, Inc.

(Exact name of registrant as specified in its charter)

**Delaware** (State or Other Jurisdiction of

Incorporation or Organization) One Valmont Plaza, 47-0351813 (I.R.S. Employer Identification No.)

> 68154-5215 (Zip Code)

**Omaha, Nebraska** (Address of Principal Executive Offices)

(402) 963-1000

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Sections 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ý No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ý No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ý

Accelerated filer o

Non-accelerated filer o

Smaller reporting company o

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No ý

## 26,547,150

Outstanding shares of common stock as of April 24, 2012

## VALMONT INDUSTRIES, INC.

## INDEX TO FORM 10-Q

## Page No. <u>PART I. FINANCIAL INFORMATION</u>

<u>Item 1.</u>	Financial Statements:	
	Condensed Consolidated Statements of Earnings for the thirteen weeks ended March 31, 2012 and March 26, 2011	<u>3</u>
	Condensed Consolidated Statements of Comprehensive Income for the thirteen weeks ended March 31, 2012 and	
	March 26, 2011	<u>4</u>
	Condensed Consolidated Balance Sheets as of March 31, 2012 and December 31, 2011	5
	Condensed Consolidated Statements of Cash Flows for the thirteen weeks ended March 31, 2012 and March 26,	-
	2011	<u>6</u>
	Condensed Consolidated Statements of Shareholders' Equity for the thirteen weeks ended March 31, 2012 and	_
	March 26, 2011	7
	Notes to Condensed Consolidated Financial Statements	8
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operation	<u>23</u>
Item 3.	Quantitative and Qualitative Disclosures About Market Risk	31
Item 4.	Controls and Procedures	31
	PART II. OTHER INFORMATION	_
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds	<u>32</u>
Item 5.	Other Information	32
Item 6.	Exhibits	33
Signatures		34
	2	

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## PART I. FINANCIAL INFORMATION

## CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

## (Dollars in thousands, except per share amounts)

## (Unaudited)

	· · · · · · · · · · · · · · · · · · ·			Ended Iarch 26, 2011
Product sales	\$	641,987	\$	501,168
Services sales		75,363		66,781
Net sales		717,350		567,949
Product cost of sales		482,708		385,000
Services cost of sales		48,328		46,456
Total cost of sales		531,036		431,456
Gross profit		186,314		136,493
Selling, general and administrative expenses		103,496		91,192
Operating income		82,818		45,301
Other income (expenses):				
Interest expense		(7,807)		(8,271)
Interest income		2,078		1,787
Other		1,577		390
		(4,152)		(6,094)
Earnings before income taxes and equity in earnings of nonconsolidated subsidiaries		78,666		39,207
Income tax expense:				
Current		27,029		12,504
Deferred		737		784
		27,766		13,288
Earnings before equity in earnings of nonconsolidated subsidiaries		50,900		25,919
Equity in earnings of nonconsolidated subsidiaries		1,688		954
Net earnings		52,588		26,873
Less: Earnings attributable to noncontrolling interests		(263)		(1,264)
Net earnings attributable to Valmont Industries, Inc.	\$	52,325	\$	25,609
Earnings per share:				
Basic	\$	1.98	\$	0.98
Diluted	\$	1.96	\$	0.97

Cash dividends declared per share	\$ 0.180	\$ 0.165
Weighted average number of shares of common stock outstanding Basic (000 omitted)	26,396	26,271
Weighted average number of shares of common stock outstanding Diluted (000 omitted)	26,678	26,537

See accompanying notes to condensed consolidated financial statements.

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

## (Dollars in thousands)

## (Unaudited)

	-	Thirteen W arch 31, 2012	 Ended arch 26, 2011
Net earnings	\$	52,588	\$ 26,873
Other comprehensive income, net of tax:			
Foreign currency translation adjustments:			
Unrealized translation gains		29,562	22,071
Actuarial gain in defined benefit pension plan		1,871	1,411
Amortization of loss on cash flow hedge		100	
Other comprehensive income		31,533	23,482
Comprehensive income		84,121	50,355
Comprehensive income attributable to noncontrolling interests		(5,014)	(3,242)
Comprehensive income attributable to Valmont Industries, Inc.	\$	79,107	\$ 47,113

See accompanying notes to condensed consolidated financial statements.

## CONDENSED CONSOLIDATED BALANCE SHEETS

## (Dollars in thousands, except shares and per share amounts)

## (Unaudited)

	]	March 31, 2012	D	ecember 31, 2011
ASSETS				
Current assets:				
Cash and cash equivalents	\$	339,568	\$	362,894
Receivables, net		450,280		426,683
Inventories		440,600		393,782
Prepaid expenses		27,881		25,765
Refundable and deferred income taxes		42,263		43,819
Total current assets		1,300,592		1,252,943
Property, plant and equipment, at cost		945,457		911,642
Less accumulated depreciation and amortization		476,125		456,765
Net property, plant and equipment		469,332		454,877
Goodwill		320,617		314,662
Other intangible assets		168,259		168,083
Other assets		124,169		115,511
Oner assets		124,109		115,511
Total assets	\$	2,382,969	\$	2,306,076
LIABILITIES AND SHAREHOLDERS' EQUITY Current liabilities:				
Current installments of long-term debt	\$	264	\$	235
Notes payable to banks	Ŷ	12,293	Ψ	11,403
Accounts payable		235,743		234,537
Accrued employee compensation and benefits		68,907		83,613
Accrued expenses		82,479		73,515
Dividends payable		4,778		4,767
Total current liabilities		404,464		408,070
Deferred income taxes		86,798		85,497
Long-term debt, excluding current installments		474,015		474,415
Defined benefit pension liability		60,577		68,024
Deferred compensation		33,348		30,741
Other noncurrent liabilities		42,764		41,418
Shareholders' equity:		,		, -
Preferred stock of \$1 par value				
Authorized 500,000 shares; none issued				
Common stock of \$1 par value				
Authorized 75,000,000 shares; 27,900,000 issued		27,900		27,900
Retained earnings		1,130,655		1,079,698
Accumulated other comprehensive income		90,834		64,052
Treasury stock		(23,918)		(24,688)
		( ))		( ))

Total Valmont Industries, Inc. shareholders' equity	1,225,471	1,146,962
Noncontrolling interest in consolidated subsidiaries	55,532	50,949
Total shareholders' equity	1,281,003	1,197,911
Total liabilities and shareholders' equity	\$ 2,382,969	\$ 2,306,076

See accompanying notes to condensed consolidated financial statements.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

## (Dollars in thousands)

## (Unaudited)

	,	Thirteen W	eeks	Ended
	Μ	March 31,		arch 26,
Carl flame from an article activities		2012		2011
Cash flows from operating activities:	\$	52,588	\$	26,873
Net earnings Adjustments to reconcile net earnings to net cash flows from operations:	Ą	52,500	φ	20,875
Depreciation and amortization		17,340		17,165
Stock-based compensation		1,563		1,312
Defined benefit pension plan expense		1,021		1,312
Contribution to defined benefit pension plan		(10,750)		1,497
Loss (gain) on sale of property, plant and equipment		(10,750)		67
Equity in earnings in nonconsolidated subsidiaries		(1,688)		(954)
Deferred income taxes		737		784
Changes in assets and liabilities:		151		70-
Receivables		(22,702)		(9,850)
Inventories		(41,032)		(40,044)
Prepaid expenses		(1,052)		(4,746)
Accounts payable		(5,445)		22,952
Accrued expenses		(7,417)		(11,451)
Other noncurrent liabilities		318		(1,490)
Income taxes payable		3,648		3,572
F		-,		-,
Net cash flows from operating activities		(12,872)		5,687
		(12,072)		5,007
Cash flows from investing activities:				
Purchase of property, plant and equipment		(20,134)		(12,609)
Proceeds from sale of assets		(20,134)		(12,009)
Other, net		2,673		999
ould, het		2,075		
Net cash flows from investing activities		(17,416)		(11,511)
Net cash nows from investing activities		(17,410)		(11,511)
Cash flows from financing activities				
Cash flows from financing activities: Net borrowings under short-term agreements		725		816
Proceeds from long-term borrowings		3,000		23,000
Principal payments on long-term borrowings		(3,035)		(7,040)
Dividends paid		(4,767)		(4,358)
Dividends to noncontrolling interest		(431)		(4,550)
Proceeds from exercises under stock plans		8,230		15,993
Excess tax benefits from stock option exercises		2,134		2,659
Purchase of treasury shares		2,131		(4,802)
Purchase of common treasury shares stock plan exercises		(7,747)		(18,153)
r dienase of common dedsary shares stock plan excloses		(7,717)		(10,155)
Net cash flows from financing activities		(1,891)		8,115
receasi news nom maneing activities		(1,091)		0,115
Effect of evolution rate changes on each and each equivalents		0 057		0.076
Effect of exchange rate changes on cash and cash equivalents		8,853		9,076
		(00.00)		11.0/=
Net change in cash and cash equivalents		(23,326)		11,367

Cash and cash equivalents beginning of year	362,894	346,904
Cash and cash equivalents end of period	\$ 339,568	\$ 358,271

See accompanying notes to condensed consolidated financial statements.

## CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

## (Dollars in thousands)

#### (Unaudited)

	Common stock	Additional paid-in capital	<b>Retained</b> earnings	Accumulated other comprehensive income (loss)		Noncontrolling interest in consolidated s subsidiaries	Total hareholders' equity
Balance at December 25,							
2010	\$ 27,900	\$	\$ 850,269		\$ (25,922)		\$ 1,010,127
Net earnings			25,60			1,264	26,873
Other comprehensive income				21,504		1,978	23,482
Cash dividends declared			(4,35	8)			(4,358)
Purchase of 53,847 treasury							
shares					(4,802)		(4,802)
Stock plan exercises;							
165,735 shares acquired					(18,153)		(18,153)
Stock options exercised;							
253,133 shares issued		(3,971)	(3,124	4)	23,088		15,993
Tax benefit from stock option							
exercises		2,659					2,659
Stock option expense		1,252					1,252
Stock awards; 2,992 shares							
issued		60			324		384
Balance at March 26, 2011	\$ 27,900	\$	\$ 868,390	5 \$ 85,149	\$ (25,465)	\$ 97,477 \$	\$ 1,053,457
,	. ,			. ,			. , ,
Balance at December 31,							
2011	\$ 27,900	\$	\$ 1,079,698	8 \$ 64.052	\$ (24,688)	\$ 50,949 \$	\$ 1,197,911
Net earnings	\$ 27,900	ψ	52.32		\$ (24,000)	263	52,588
Other comprehensive income			52,52.	26,782		4,751	31,533
Cash dividends declared			(4,77			4,731	(4,778)
Dividends to noncontrolling			(4,776	3)			(4,778)
interests						(431)	(431)
						(431)	(431)
Stock plan exercises; 69,376 shares acquired					(7747)		(7747)
Stock options exercised;					(7,747)		(7,747)
133,510 shares issued		(3,605)	3,410	n	8,425		8,230
		(5,005)	5,410	J	6,423		8,230
Tax benefit from stock option		0.124					0.124
exercises		2,134					2,134
Stock option expense		1,245					1,245
Stock awards; 402 shares		007			02		210
issued		226			92		318
Balance at March 31, 2012	\$ 27,900	\$	\$ 1,130,65	5 \$ 90,834	\$ (23,918)	\$ 55,532 \$	\$ 1,281,003

See accompanying notes to condensed consolidated financial statements.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### (Dollars in thousands, except per share amounts)

#### (Unaudited)

#### 1. Summary of Significant Accounting Policies

#### Condensed Consolidated Financial Statements

The Condensed Consolidated Balance Sheet as of March 31, 2012, the Condensed Consolidated Statements of Earnings, Comprehensive Income, Cash Flows and Shareholders' Equity for the thirteen week periods ended March 31, 2012 and March 26, 2011 have been prepared by the Company, without audit. In the opinion of management, all necessary adjustments (which include normal recurring adjustments) have been made to present fairly the financial statements as of March 31, 2012 and for all periods presented.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. These Condensed Consolidated Financial Statements should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2011. The accounting policies and methods of computation followed in these interim financial statements are the same as those followed in the financial statements for the year ended December 31, 2011. The results of operations for the period ended March 31, 2012 are not necessarily indicative of the operating results for the full year.

#### Inventories

Approximately 37% and 40% of inventory is valued at the lower of cost, determined on the last-in, first-out (LIFO) method, or market as of March 31, 2012 and December 31, 2011, respectively. All other inventory is valued at the lower of cost, determined on the first-in, first-out (FIFO) method or market. Finished goods and manufactured goods inventories include the costs of acquired raw materials and related factory labor and overhead charges required to convert raw materials to manufactured and finished goods. The excess of replacement cost of inventories over the LIFO value is approximately \$52,062 and \$49,536 at March 31, 2012 and December 31, 2011, respectively.

Inventories consisted of the following:

	March 31, 2012		ember 31, 2011
Raw materials and purchased parts	\$	216,182	\$ 202,953
Work-in-process		30,342	28,053
Finished goods and manufactured goods		246,138	212,312
Subtotal		492,662	443,318
Less: LIFO reserve		52,062	49,536
	\$	440,600	\$ 393,782

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

#### (Dollars in thousands, except per share amounts)

#### (Unaudited)

#### 1. Summary of Significant Accounting Policies (Continued)

#### Income Taxes

Earnings before income taxes and equity in earnings of nonconsolidated subsidiaries for the thirteen week periods ended March 31, 2012 and March 26, 2011, were as follows:

	2012	2011
United States	\$ 62,695	\$ 26,117
Foreign	15,971	13,090
	\$ 78,666	\$ 39,207

#### Stock Plans

The Company maintains stock-based compensation plans approved by the shareholders, which provide that the Human Resource Committee of the Board of Directors may grant incentive stock options, nonqualified stock options, stock appreciation rights, non-vested stock awards and bonuses of common stock. At March 31, 2012, 861,939 shares of common stock remained available for issuance under the plans. Shares and options issued and available are subject to changes in capitalization.

Under the plans, the exercise price of each option equals the market price at the date of the grant. Options vest beginning on the first anniversary of the grant in equal amounts over three to six years or on the fifth anniversary of the grant.

Expiration of grants is from six to ten years from the date of grant. The Company's compensation expense (included in selling, general and administrative expenses) and associated income tax benefits related to stock options for the thirteen week periods ended March 31, 2012 and March 26, 2011, were as follows:

	2012			2011
Compensation expense	\$	1,245	\$	1,252
Income tax benefits		479		482

#### Fair Value

The Company applies the provisions of Accounting Standards Codification 820, *Fair Value Measurements* ("ASC 820") which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The provisions of ASC 820 apply to other accounting pronouncements that require or permit fair value measurements. As defined in ASC 820, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

ASC 820 establishes a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. Inputs refers broadly to the assumptions that market participants would use in pricing the asset or liability, including

### VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

#### (Dollars in thousands, except per share amounts)

#### (Unaudited)

#### 1. Summary of Significant Accounting Policies (Continued)

assumptions about risk. Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

The categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

Following is a description of the valuation methodologies used for assets and liabilities measured at fair value.

Trading Securities: The assets and liabilities recorded for the investments held in the Valmont Deferred Compensation Plan represent mutual funds, invested in debt and equity securities, classified as trading securities in accordance with Accounting Standards Codification 320, *Accounting for Certain Investments in Debt and Equity Securities*, considering the employee's ability to change investment allocation of their deferred compensation at any time. Quoted market prices are available for these securities in an active market and therefore categorized as a Level 1 input.

		Fair Value Measurement Using:							
	arrying Value arch 31, 2012	Acti Iden	ed Prices in ve Markets for tical Assets Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)				
Assets:									
Trading Securities	\$ 21,491	\$	21,491	\$	\$				

		Fair Value Measurement Using:							
	arrying Value ember 31, 2011	Act Idei	ted Prices in ive Markets for ntical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)				
Assets:									
Trading Securities	\$ 19,152	\$	19,152	\$	\$				

#### Comprehensive Income

Comprehensive income includes net income, currency translation adjustments, certain derivative-related activity and changes in net actuarial gains/losses from a pension plan. Results of operations for foreign subsidiaries are translated using the average exchange rates during the period. Assets and

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

#### (Dollars in thousands, except per share amounts)

## (Unaudited)

#### 1. Summary of Significant Accounting Policies (Continued)

liabilities are translated at the exchange rates in effect on the balance sheet dates. Accumulated other comprehensive income (loss) consisted of the following at March 31, 2012 and December 31, 2011:

	М	arch 31, 2012	De	cember 31, 2011
Foreign currency translation adjustment	\$	40,881	\$	16,070
Actuarial gain in defined benefit pension plan		53,188		51,317
Loss on cash flow hedge		(3,235)		(3,335)
	\$	90,834	\$	64,052

#### 2. Goodwill and Intangible Assets

#### Amortized Intangible Assets

The components of amortized intangible assets at March 31, 2012 and December 31, 2011 were as follows:

		Gross Carrying Amount	 umulated ortization	Weighted Average Life
Customer Relationships	\$	158,255	\$ 53,668	13 years
Proprietary Software & Database		3,130	2,739	6 years
Patents & Proprietary Technology		9,707	4,323	8 years
Non-compete Agreements		1,826	1,377	6 years
	\$	172,918	\$ 62,107	

		Decemb	er 31,	2011	
		Gross Carrying Amount		umulated ortization	Weighted Average Life
Customer Relationships	\$	155,629	\$	50,107	13 years
Proprietary Software & Database		3,116		2,711	6 years
Patents & Proprietary Technology		9,489		3,863	8 years
Non-compete Agreements		1,812		1,307	6 years
	\$	170.046	\$	57,988	
	+		Ŧ	,	
				11	

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

#### (Dollars in thousands, except per share amounts)

#### (Unaudited)

#### 2. Goodwill and Intangible Assets (Continued)

Amortization expense for intangible assets for the thirteen week periods ended March 31, 2012 and March 26, 2011 was \$3,545 and \$3,532, respectively. Estimated annual amortization expense related to finite-lived intangible assets is as follows:

	Estimated Amortization Expense	
2012	\$ 14,243	
2013	13,383	
2014	12,957	
2015	12,060	
2016	11,479	

The useful lives assigned to finite-lived intangible assets included consideration of factors such as the Company's past and expected experience related to customer retention rates, the remaining legal or contractual life of the underlying arrangement that resulted in the recognition of the intangible asset and the Company's expected use of the intangible asset.

#### Non-amortized intangible assets

Intangible assets with indefinite lives are not amortized. The carrying values of trade names at and were as follows:

	March 31, 2012		De	ecember 31, 2011	Year Acquired
Webforge	\$	17,266	\$	16,659	2010
Newmark		11,111		11,111	2004
Ingal EPS/Ingal Civil Products		9,113		8,792	2010
Donhad		6,875		6,633	2010
PiRod		1,750		1,750	2001
Industrial Galvanizers		3,997		3,856	2010
Other	7,336		7,224		
	,				
	\$	57,448	\$	56,025	

In its determination of these intangible assets as indefinite-lived, the Company considered such factors as its expected future use of the intangible asset, legal, regulatory, technological and competitive factors that may impact the useful life or value of the intangible asset and the expected costs to maintain the value of the intangible asset. The Company expects that these intangible assets will maintain their value indefinitely. Accordingly, these assets are not amortized.

The Company's trade names were tested for impairment in the third quarter of 2011. The values of the trade names were determined using the relief-from-royalty method. The Company determined that the value of its trade names were not impaired, except for the PiRod and Industrial Galvanizers of

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

#### (Dollars in thousands, except per share amounts)

#### (Unaudited)

#### 2. Goodwill and Intangible Assets (Continued)

America trade names. The evaluations of these trade names were completed in the fourth quarter of 2011, which resulted in a write down of \$3,779.

#### Goodwill

The carrying amount of goodwill by segment as of March 31, 2012 and December 31, 2011 was as follows:

	Infi I	ngineered castructure Products Segment	S St	Utility upport ructures egment	coatings egment	rigation egment	Other	Total
Balance December 31, 2011	\$	151,558	\$	77,141	\$ 64,820	\$ 2,576	\$ 18,567	\$ 314,662
Foreign currency translation		5,204			51	23	677	5,955
Balance March 31, 2012	\$	156,762	\$	77,141	\$ 64,871	\$ 2,599	\$ 19,244	\$ 320,617

The Company's goodwill was tested for impairment during the third quarter of 2011. As a result of that testing, the Company determined that it's goodwill was not impaired. The valuation of reporting units exceeded their respective carrying values by a substantial margin, except the Webforge reporting unit in the Engineered Infrastructures Products segment, which has goodwill of \$64,500 and an excess of fair value over carrying value of \$3.1 million. The Company continues to monitor changes in the global economy that could impact future operating results of its reporting units. If such conditions arise, the Company will test a given reporting unit for impairment prior to the annual test.

#### 3. Cash Flow Supplementary Information

The Company considers all highly liquid temporary cash investments purchased with an original maturity of three months or less at the time of purchase to be cash equivalents. Cash payments for interest and income taxes (net of refunds) for the thirteen week periods ended March 31, 2012 and March 26, 2011 were as follows:

	2012	2	2011
Interest	\$ 367	\$	366
Income taxes	21,246		5,296

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### (Dollars in thousands, except per share amounts)

## (Unaudited)

## 4. Earnings Per Share

The following table provides a reconciliation between Basic and Diluted earnings per share (EPS):

	Basic EPS	Ef	ilutive fect of Stock ptions	Ι	Diluted EPS
Thirteen weeks ended March 31, 2012:					
Net earnings attributable to Valmont Industries, Inc.	\$ 52,325	\$		\$	52,325
Shares outstanding	26,396		282		26,678
Per share amount	\$ 1.98	\$	(0.02)	\$	1.96
Thirteen weeks ended March 26, 2011:					
Net earnings attributable to Valmont Industries, Inc.	\$ 25,609	\$		\$	25,609
Shares outstanding	26,271		266		26,537
Per share amount	\$ 0.98	\$	(0.01)	\$	0.97

At March 31, 2012, there were no outstanding stock options with exercise prices exceeding the market price of common stock. At March 26, 2011 there were 8,962 of outstanding stock options with exercise prices exceeding the market price of common stock that were excluded from the computation of diluted earnings per share for the thirteen weeks ended March 26, 2011.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

#### (Dollars in thousands, except per share amounts)

#### (Unaudited)

#### 5. Business Segments

The Company aggregates its operating segments into four reportable segments. Aggregation is based on similarity of operating segments as to economic characteristics, products, production processes, types or classes of customer and the methods of distribution. Net corporate expense is net of certain service-related expenses that are allocated to business units generally on the basis of employee headcounts and sales dollars.

Reportable segments are as follows:

*ENGINEERED INFRASTRUCTURE PRODUCTS:* This segment consists of the manufacture of engineered metal structures and components for the global lighting and traffic, wireless communication, roadway safety and access systems applications;

UTILITY SUPPORT STRUCTURES: This segment consists of the manufacture of engineered steel and concrete structures for the global utility industry;

COATINGS: This segment consists of galvanizing, anodizing and powder coating services on a global basis; and

*IRRIGATION:* This segment consists of the manufacture of agricultural irrigation equipment and related parts and services for the global agricultural industry.

In addition to these four reportable segments, the Company has other businesses and activities that individually are not more than 10% of consolidated sales. These include the manufacture of forged steel grinding media for the mining industry, tubular products for industrial customers, the electrolytic manganese dioxide for disposable batteries and the distribution of industrial fasteners and are reported in the "Other" category.

The accounting policies of the reportable segments are the same as those described in Note 1. The Company evaluates the performance of its business segments based upon operating income and invested capital. The Company does not allocate interest expense, non-operating income and deductions, or income taxes to its business segments.

#### Summary by Business Segment

	Thirteen W March 31, 2012			Ended Iarch 26, 2011
Sales:				
Engineered Infrastructure Products segment:				
Lighting, Traffic, and Roadway Products	\$	133,297	\$	117,311
Communication Products		26,695		20,423
Access Systems		37,907		31,196
Engineered Infrastructure Products segment		197,899		168,930
Utility Support Structures segment:				
Steel		166,964		109,898
Concrete		24,268		15,749
Utility Support Structures segment		191,232		125,647
			15	

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

#### (Dollars in thousands, except per share amounts)

## (Unaudited)

#### 5. Business Segments (Continued)

	Thirteen Weeks Ended March 31, March 26				
	141	2012	14.	2011	
Coatings segment		82,847		73,450	
Irrigation segment		196,266		151,048	
Other		86,063		73,986	
Total		754,307		593,061	
Intersegment Sales:					
Engineered Infrastructure Products		12,392		5,944	
Utility Support Structures		1,980		308	
Coatings		12,697		11,505	
Irrigation		425		3	
Other		9,463		7,352	
Total		36,957		25,112	
Net Sales:					
Engineered Infrastructure Products segment		185,507		162,986	
Utility Support Structures segment		189,252		125,339	
Coatings segment		70,150		61,945	
Irrigation segment		195,841		151,045	
Other		76,600		66,634	
Total	\$	717,350	\$	567,949	
Operating Income:					
Engineered Infrastructure Products	\$	8,024	\$	2,203	
Utility Support Structures		25,104		13,499	
Coatings		16,512		10,292	
Irrigation		38,408		23,894	
Other		11,411		8,914	
Corporate		(16,641)		(13,501)	
Total	\$	82,818	\$	45,301	

## 6. Guarantor/Non-Guarantor Financial Information

The Company has \$450,000 principal amount of senior unsecured notes outstanding at a coupon interest rate of 6.625% per annum. The notes are guaranteed, jointly, severally, fully and unconditionally by certain of the Company's current and future direct and indirect domestic and foreign subsidiaries (collectively the "Guarantors"), excluding its other current domestic and foreign subsidiaries which do not guarantee the debt (collectively referred to as the "Non-Guarantors"). All Guarantors are 100% owned by the parent company.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

#### (Dollars in thousands, except per share amounts)

## (Unaudited)

#### 6. Guarantor/Non-Guarantor Financial Information (Continued)

Consolidated financial information for the Company ("Parent"), the Guarantor subsidiaries and the Non-Guarantor subsidiaries is as follows:

## CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS AND COMPREHENSIVE INCOME For the Thirteen Weeks ended March 31, 2012

		Non-								
	I	Parent	G	uarantors	G	uarantors	Eli	minations		Total
Net sales	\$	364,840	\$	128,712	\$	293,942	\$	(70,144)	\$	717,350
Cost of sales		267,512		103,642		229,923		(70,041)		531,036
Gross profit		97,328		25,070		64,019		(103)		186,314
Selling, general and administrative expenses		43,272		13,788		46,436				103,496
Operating income		54,056		11,282		17,583		(103)		82,818
Other income (expense):										
Interest expense		(7,682)		(12,257)		(125)		12,257		(7,807)
Interest income		9		194		14,132		(12,257)		2,078
Other		1,459		14		104				1,577
		(6,214)		(12,049)		14,111				(4,152)
Earnings before income taxes and equity in earnings of nonconsolidated subsidiaries		47,842		(767)		31,694		(103)		78,666
Income tax expense (benefit):										
Current		17.185		(901)		10,745				27,029
Deferred		194		1,170		(627)				737
		17,379		269		10,118				27,766
Earnings before equity in earnings of nonconsolidated subsidiaries		30,463		(1,036)		21,576		(103)		50,900
Equity in earnings of nonconsolidated subsidiaries		21,862		23,108		1,656		(44,938)		1,688
Net earnings		52,325		22,072		23,232		(45,041)		52,588
Other comprehensive income		26,782		(16,367)		47,800		(45,641)		31,533
ouer comprehensive income		20,782		(10,507)		47,000		(20,002)		51,555
Comprehensive income		79,107		5,705		71,032		(71,723)		84,121
Less: Comprehensive income attributable to noncontrolling interests		,		- ,		(5,014)				(5,014)
Comprehensive income attributable to Valmont Industries, Inc	\$	79,107	\$	5,705	\$	66,018	\$	(71,723)	\$	79,107

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## (Dollars in thousands, except per share amounts)

#### (Unaudited)

#### 6. Guarantor/Non-Guarantor Financial Information (Continued)

## CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS AND COMPREHENSIVE INCOME For the Thirteen Weeks Ended March 26, 2011

	Parent	Gua	arantors	Non-O	Guarantors	Eliı	minations	Total
Net sales	\$ 262,646	\$	73,841	\$	270,069	\$	(38,607) \$	567,949
Cost of sales	198,303		58,306		213,385		(38,538)	431,456
Gross profit	64,343		15,535		56,684		(69)	136,493
Selling, general and administrative expenses	37,109		10,751		43,332			91,192
Operating income	27,234		4,784		13,352		(69)	45,301
Other income (expense):								
Interest expense	(8,189)				(82)			(8,271)
Interest income	5				1,782			1,787
Other	371		11		8			390
	(7,813)		11		1,708			(6,094)
Earnings before income taxes and equity in earnings of nonconsolidated subsidiaries	19,421		4,795		15,060		(69)	39,207
nonconsolitated subsidiaries	19,421		4,795		15,000		(09)	59,207
Income tax expense (benefit):								
Current	6,489		2,104		3,911			12,504
Deferred	60		(261)		985			784
	6,549		1,843		4,896			13,288
Earnings before equity in earnings of nonconsolidated								
subsidiaries	12,872		2,952		10,164		(69)	25,919
Equity in earnings of nonconsolidated subsidiaries	12,737		6,367		886		(19,036)	954
Net earnings	25,609		9,319		11,050		(19,105)	26,873
Other comprehensive income	21,504				23,482		(21,504)	23,482
Comprehensive income	47,113		9,319		34,532		(40,609)	50,355
Less: Comprehensive income attributable to noncontrolling interests					(3,242)			(3,242)
Comprehensive income attributable to Valmont Industries, Inc.	\$ 47,113	\$	9,319	\$	31,290	\$	(40,609) \$	47,113
	18							

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## (Dollars in thousands, except per share amounts)

## (Unaudited)

## 6. Guarantor/Non-Guarantor Financial Information (Continued)

## CONDENSED CONSOLIDATED BALANCE SHEETS March 31, 2012

	Parent	6	Juarantors	No	n-Guarantors	E	liminations	Total
ASSETS								
Current assets:								
Cash and cash equivalents	\$ 24,482	\$	16,405	\$	298,681	\$	\$	339,568
Receivables, net	139,551		59,989		250,740			450,280
Inventories	128,643		83,101		228,856			440,600
Prepaid expenses	1,966		945		24,970			27,881
Refundable and deferred income taxes	20,889		5,051		16,323			42,263
Total current assets	315,531		165,491		819,570			1,300,592
Property, plant and equipment, at cost	435,785		110,066		399,606			945,457
Less accumulated depreciation and amortization	287,559		56,418		132,148			476,125
	201,339		50,418		152,140			470,125
Net property, plant and equipment	148,226		53,648		267,458			469,332
Goodwill	20,108		107,542		192,967			320,617
Other intangible assets	620		57,921		109,718			168,259
Investment in subsidiaries and intercompany								
accounts	1,401,488		1,256,907		612,826		(3,271,221)	
Other assets	32,349				91,820			124,169
Total assets	\$ 1,918,322	\$	1,641,509	\$	2,094,359	\$	(3,271,221) \$	2,382,969
LIABILITIES AND SHAREHOLDERS' EQUITY								
Current liabilities:								
Current installments of long-term debt	\$ 187	\$		\$	77	\$	\$	264
Notes payable to banks					12,293			12,293
Accounts payable	87,990		21,299		126,454			235,743
Accrued expenses	73,720		8,996		68,670			151,386
Dividends payable	4,778							4,778
Total current liabilities	166,675		30,295		207,494			404,464
Deferred income taxes	20,922		27,664		38,212			86,798
Long-term debt, excluding current								
installments	473,077		600,309		938		(600,309)	474,015
Other noncurrent liabilities	32,177				104,512			136,689
Commitments and contingencies								
Shareholders' equity:								
1 2								

•••						
Common stock of \$1 par value	27,900		457,950	254,982	(712,932)	27,900
Additional paid-in capital			150,286	893,884	(1,044,170)	
Retained earnings	1,130,655		392,330	430,646	(822,976)	1,130,655
Accumulated other comprehensive income	90,834		(17,325)	108,159	(90,834)	90,834
Treasury stock	(23,918)					(23,918)
Total Valmont Industries, Inc. shareholders'						
equity	1,225,471		983,241	1,687,671	(2,670,912)	1,225,471
Noncontrolling interest in consolidated						
subsidiaries				55,532		55,532
Total shareholders' equity	1,225,471		983,241	1,743,203	(2,670,912)	1,281,003
Total liabilities and shareholders' equity	\$ 1,918,322	\$	1,641,509	\$ 2,094,359 \$	(3,271,221) \$	2,382,969
		19	)			

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## (Dollars in thousands, except per share amounts)

## (Unaudited)

## 6. Guarantor/Non-Guarantor Financial Information (Continued)

## CONDENSED CONSOLIDATED BALANCE SHEETS December 31, 2011

	Parent	6	Juarantors	No	n-Guarantors	E	liminations	Total
ASSETS								
Current assets:								
Cash and cash equivalents	\$ 27,545	\$	18,257	\$	317,092	\$	\$	362,894
Receivables, net	122,409		53,567		250,707			426,683
Inventories	125,862		77,838		190,082			393,782
Prepaid expenses	3,448		1,009		21,308			25,765
Refundable and deferred income taxes	22,053		6,218		15,548			43,819
Total current assets	301,317		156,889		794,737			1,252,943
Property, plant and equipment, at cost	427,398		107,315		376,929			911,642
Less accumulated depreciation and								
amortization	283,786		54,740		118,239			456,765
Net property, plant and equipment	143,612		52,575		258,690			454,877
	,		,		,			,
Goodwill	20,108		107,542		187,012			314,662
Other intangible assets	661		59,389		108,033			168,083
Investment in subsidiaries and intercompany	001		59,509		100,055			100,005
accounts	1,338,299		695,745		596,301		(2,630,345)	
Other assets	30,192		075,745		85,319		(2,030,343)	115,511
Total assets	\$ 1,834,189	\$	1,072,140	\$	2,030,092	\$	(2,630,345) \$	
LIABILITIES AND SHAREHOLDERS' EQUITY								
Current liabilities:								
Current installments of long-term debt	\$ 187	\$		\$	48	\$	\$	235
Notes payable to banks					11,403			11,403
Accounts payable	85,974		21,428		127,135			234,537
Accrued expenses	72,341		14,259		70,528			157,128
Dividends payable	4,767							4,767
Total current liabilities	163,269		35,687		209,114			408,070
Deferred income taxes	21,891		27,661		35,945			85,497
Long-term debt, excluding current	_1,0,1		_,,001		50,510			,.,,
installments	473,419				996			474,415
Other noncurrent liabilities	28,648				111,535			140,183
Commitments and contingencies	20,010				111,555			110,105
Shareholders' equity:								
Shareholders equity.								

27,900		457,950		254,982		(712,932)	27,900
		181,542		893,884		(1,075,426)	
1,079,698		370,258		407,677		(777,935)	1,079,698
64,052		(958)		65,010		(64,052)	64,052
(24,688)							(24,688)
1,146,962		1,008,792		1,621,553		(2,630,345)	1,146,962
				50,949			50,949
1,146,962		1,008,792		1,672,502		(2,630,345)	1,197,911
\$ 1.834.189	\$	1.072.140	\$	2.030.092	\$	(2.630.345) \$	2,306,076
, ,		, , -	-	, ,,,,,,	•		, ,,,,,,,,
	20	)					
\$	1,079,698 64,052 (24,688) 1,146,962 1,146,962	1,079,698 64,052 (24,688) 1,146,962 1,146,962 \$ 1,834,189 \$	181,542     1,079,698   370,258     64,052   (958)     (24,688)   (958)     1,146,962   1,008,792     1,146,962   1,008,792	181,542   1,079,698 370,258   64,052 (958)   (24,688) 1,008,792   1,146,962 1,008,792   1,146,962 1,008,792   \$ 1,834,189 \$ 1,072,140	181,542 893,884   1,079,698 370,258 407,677   64,052 (958) 65,010   (24,688) 1,008,792 1,621,553   50,949 1,146,962 1,008,792 1,672,502   \$ 1,834,189 1,072,140 2,030,092	181,542 893,884   1,079,698 370,258 407,677   64,052 (958) 65,010   (24,688) 1,008,792 1,621,553   1,146,962 1,008,792 1,621,553   50,949 50,949 1,834,189 1,072,140 2,030,092 \$	181,542 893,884 (1,075,426)   1,079,698 370,258 407,677 (777,935)   64,052 (958) 65,010 (64,052)   (24,688) 1,146,962 1,008,792 1,621,553 (2,630,345)   1,146,962 1,008,792 1,672,502 (2,630,345)   \$ 1,834,189 \$ 1,072,140 \$ 2,030,092 \$ (2,630,345) \$

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### (Dollars in thousands, except per share amounts)

## (Unaudited)

## 6. Guarantor/Non-Guarantor Financial Information (Continued)

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS For the Thirteen Weeks Ended March 31, 2012

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
Cash flows from operating activities:					
Net earnings	\$ 52,325	\$ 22,072	\$ 23,232	\$ (45,041) \$	52,588
Adjustments to reconcile net earnings to net cash flows from					
operations:					
Depreciation and amortization	4,595	3,171	9,574		17,340
Stock-based compensation	1,563				1,563
Defined benefit pension plan expense			1,021		1,021
Contribution to defined benefit pension plan			(10,750)		(10,750)
Loss (gain) on sale of property, plant and equipment	(9)	7	1		(1)
Equity in earnings of nonconsolidated subsidiaries	(32)		(1,656)		(1,688)
Deferred income taxes	194	1,170	(627)		737
Changes in assets and liabilities:					
Receivables	(17,142)	(6,418)	858		(22,702)
Inventories	(2,780)	(5,263)	(32,167)	(822)	(41,032)
Prepaid expenses	1,482	64	(2,598)	Ì, í	(1,052)
Accounts payable	(1,667)	(129)	(3,649)		(5,445)
Accrued expenses	1,379	(5,264)	(3,532)		(7,417)
Other noncurrent liabilities	1,190	(-) - )	(872)		318
Income taxes payable (refundable)	3,684	10	(46)		3,648
income area payaore (rerandaore)	5,001	10	(10)		5,610
Net cash flows from operating activities	44,782	9,420	(21,211)	(45,863)	(12,872)
Cash flows from investing activities: Purchase of property, plant and equipment Proceeds from sale of assets	(9,189) 11 (2(517)	(2,784) 1 (8,024)	(8,161) 33	45.972	(20,134) 45
Other, net	(36,517)	(8,934)	2,261	45,863	2,673
Net cash flows from investing activities	(45,695)	(11,717)	(5,867)	45,863	(17,416)
Cash flows from financing activities:					
Net borrowings under short-term agreements			725		725
Proceeds from long-term borrowings	3,000				3,000
Principal payments on long-term borrowings	(3,000)		(35)		(3,035)
Dividends paid	(4,767)		()		(4,767)
Dividends to noncontrolling interest	(1,707)		(431)		(431)
Proceeds from exercises under stock plans	8,230		(101)		8,230
Excess tax benefits from stock option exercises	2,134				2,134
Purchase of common treasury shares stock plan exercises:	(7,747)				(7,747)
r dichase of common reasury shares stock plan exercises.	(1,141)				(7,747)
Net cash flows from financing activities	(2,150)		259		(1,891)
Effect of exchange rate changes on cash and cash equivalents		445	8,408		8,853
	(2.052)	(1.852)	(10.411)		(02.20)
Net change in cash and cash equivalents	(3,063)	(1,852)	(18,411)		(23,326)
Cash and cash equivalents beginning of year	27,545	18,257	317,092		362,894

Cash and cash equivalents end of period	\$ 24,482	\$ 16,405	\$ 298,6	\$1 \$	\$ 5 3	339,568
	21					

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## (Dollars in thousands, except per share amounts)

## (Unaudited)

## 6. Guarantor/Non-Guarantor Financial Information (Continued)

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS For the Thirteen Weeks Ended March 26, 2011

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
Cash flows from operations:					
Net earnings	\$ 25,609	\$ 9,319	\$ 11,050	\$ (19,105) \$	\$ 26,873
Adjustments to reconcile net earnings to net cash flows from					
operations:					
Depreciation and amortization	5,002	3,130	9,033		17,165
Stock-based compensation	1,312				1,312
Defined benefit pension plan expense			1,497		1,497
Loss (gain) on sale of property, plant and equipment	(13)	(13)	93		67
Equity in earnings of nonconsolidated subsidiaries	(67)		(887)		(954)
Deferred income taxes	60	(261)	985		784
Changes in assets and liabilities:					
Receivables	(23,752)	13,939	(37)		(9,850)
Inventories	(19,368)	(5,276)	(15,400)		(40,044)
Prepaid expenses	(602)	(89)	(4,055)		(4,746)
Accounts payable	11,238	216	11,498		22,952
Accrued expenses	4,418	229	(16,098)		(11,451)
Other noncurrent liabilities	(1,063)		(427)		(1,490)
Income taxes payable (refundable)	15,143		(11,571)		3,572
Net cash flows from operations	17,917	21,194	(14,319)	(19,105)	5,687
Cash flows from investing activities:					
Purchase of property, plant and equipment	(2,024)	(4,133)	(6,452)		(12,609)
Proceeds from sale of assets	14	13	72		99
Other, net	(15,881)	(16,512)	14,287	19,105	999
Net cash flows from investing activities	(17,891)	(20,632)	7,907	19,105	(11,511)
Cash flows from financing activities:					
Net borrowings under short-term agreements			816		816
Proceeds from long-term borrowings	23,000				23,000
Principal payments on long-term borrowings	(7,000)		(40)		(7,040)
Dividends paid	(4,358)				(4,358)
Proceeds from exercises under stock plans	15,993				15,993
Excess tax benefits from stock option exercises	2.659				2.659
Purchase of treasury shares	(4,802)				(4,802)
Purchase of common treasury shares stock plan exercises	(18,153)				(18,153)
Net cash flows from financing activities	7,339		776		8,115
Effect of exchange rate changes on cash and cash equivalents			9,076		9,076
Net change in cash and cash equivalents	7,365	562	3,440		11,367
Cash and cash equivalents beginning of year	8,015	619	338,270		346,904
cash and cash equivalents beginning of jear	0,015	517	555,270		510,204

Cash and cash equivalents end of period	\$ 15,380 \$	1,181 \$	341,710 \$	\$ 358,271

#### VALMONT INDUSTRIES, INC. AND SUBSIDIARIES PART 1. FINANCIAL INFORMATION

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Management's discussion and analysis contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are based on assumptions that management has made in light of experience in the industries in which the Company operates, as well as management's perceptions of historical trends, current conditions, expected future developments and other factors believed to be appropriate under the circumstances. These statements are not guarantees of performance or results. They involve risks, uncertainties (some of which are beyond the Company's control) and assumptions. Management believes that these forward-looking statements are based on reasonable assumptions. Many factors could affect the Company's actual financial results and cause them to differ materially from those anticipated in the forward-looking statements. These factors include, among other things, risk factors described from time to time in the Company's reports to the Securities and Exchange Commission, as well as future economic and market circumstances, industry conditions, company performance and financial results, operating efficiencies, availability and price of raw materials, availability and market acceptance of new products, product pricing, domestic and international competitive environments, and actions and policy changes of domestic and foreign governments.

This discussion should be read in conjunction with the financial statements and notes thereto, and the management's discussion and analysis included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

## **Results of Operations**

Dollars in millions, except per share amounts

	Thirt rch 31, 2012		Weeks Endeo arch 26, 2011	l % Incr. (Decr.)
Consolidated				
Net sales	\$ 717.4	\$	567.9	26.3%
Gross profit	186.3		136.5	36.5%
as a percent of sales	26.0%	)	24.0%	
SG&A expense	103.5		91.2	13.5%
as a percent of sales	14.4%	,	16.1%	
Operating income	82.8		45.3	82.8%
as a percent of sales	11.5%	)	8.0%	
Net interest expense	(5.7)		(6.5)	(12.3)%
Effective tax rate	35.3%	,	33.9%	
Net earnings	\$ 52.3	\$	25.6	104.3%
Diluted earnings per share	\$ 1.96	\$	0.97	102.1%
Engineered Infrastructure Products Segment				
Net sales	\$ 185.5	\$	163.0	13.8%
Gross profit	45.6		36.2	26.0%
SG&A expense	37.6		34.0	10.6%
Operating income	8.0		2.2	263.6%
Utility Support Structures Segment				
Net sales	\$ 189.3	\$	125.3	51.1%
Gross profit	43.3		29.3	47.8%
SG&A expense	18.2		15.8	15.2%
Operating income	25.1		13.5	85.9%
Coatings Segment				
Net sales	\$ 70.2	\$	62.0	13.2%
Gross profit	25.3		18.6	36.0%
SG&A expense	8.8		8.3	6.0%
Operating income	16.5		10.3	60.2%
Irrigation Segment				
Net sales	\$ 195.8	\$	151.0	29.7%
Gross profit	56.0		38.4	45.8%
SG&A expense	17.6		14.5	21.4%
Operating income	38.4		23.9	60.7%
Other				
Net sales	\$ 76.6	\$	66.6	15.0%
Gross profit	16.3		13.9	17.3%
SG&A expense	4.9		5.0	(2.0)%
Operating income	11.4		8.9	28.1%
Net corporate expense				
Gross profit	(0.2)		0.1	(300.0)%
SG&A expense	16.4		13.6	20.6%
Operating loss	(16.6)		(13.5)	23.0%
		2	24	

#### Table of Contents

#### Overview

On a consolidated basis, the increase in net sales in fiscal 2012, as compared with 2011, reflected improved sales in all reportable segments. For the company as a whole, the increase in net sales in 2012, as compared with 2011, was due to the following factors:

Unit sales volumes increased approximately \$140 million. All reportable segments experienced improved net sales in fiscal 2012, as compared with 2011. The most significant sales increases were in the Irrigation and Utility Support Structures segments.

Sales prices overall were up modestly in fiscal 2012, as compared with 2011. In the aggregate, the sales increase in 2012, as compared with 2011, due to price increases and sales mix changes was approximately \$9 million.

Foreign currency translation, in the aggregate, did not have a significant effect on 2012 sales and operating profit, as compared with 2011.

The increase in gross profit margin (gross profit as a percent of sales) in fiscal 2012, as compared with 2011, was primarily due to moderating raw material costs in 2012 as compared with 2011. In general, steel prices in the first quarter of 2012 were comparable with the same period in 2011. Average zinc costs were somewhat lower in 2012, as compared with 2011. In addition, LIFO expense in the first quarter of 2012 was \$7.9 million lower than the same period in 2011, contributing to comparatively higher gross profit margin in 2012, as compared with 2011.

Selling, general and administrative (SG&A) spending in fiscal 2012, as compared with 2011, increased mainly due to the following factors:

Increased employee incentive accruals of \$3.6 million, due to improved operating results;

Increased compensation expenses of \$3.5 million, associated with increased employment levels and salary increases;

Deferred compensation expense of \$1.2 million associated with the increase in deferred compensation plan liabilities. The corresponding increase in deferred compensation plan assets was recorded as a decrease in "Other" expense; and,

Australia stamp duty expense of \$1.2 million related to the legal restructuring that was completed in fiscal 2011. This expense was non-recurring in nature

The increase in operating income on a reportable segment basis in 2012, as compared with 2011, was due to improved operating performance in all reportable segments. The "Other" category also reported improved operating profit in 2012, as the grinding media and tubing operations were improved over 2011.

The decrease in net interest expense in fiscal 2012, as compared with 2011, was attributable to interest savings realized from the refinancing of our \$150 million of senior subordinated debt in June 2011 and a slight increase in interest income from our invested cash balances. Average borrowing levels in 2012 were comparable with 2011.

The decrease in "Other" expenses in fiscal 2012, as compared with 2011, was mainly due to increased investment gains in the assets held in our deferred compensation plan of \$1.2 million. The increase in the value of these assets was offset by a corresponding increase in our deferred compensation liabilities, which was reflected as an increase in SG&A expense. Accordingly, there was no effect on net earnings from these investment gains.

Our effective income tax rate in fiscal 2012 was higher than 2011, mainly due to a higher percentage of our total pre-tax earnings realized from U.S. operations. Income tax rates in the U.S. are

#### Table of Contents

higher than in other countries where we operate. As our share of earnings before income taxes from U.S. operations increases, the effective income tax rate normally increases as well.

Earnings attributable to noncontrolling interests was lower in 2012, as compared with 2011, mainly due to our purchase of the noncontrolling interest in our grinding media operation in June 2011. This operation was previously 40% owned by noncontrolling interests. Earnings in non-consolidated subsidiaries improved in 2012, as compared with 2011, as our 49% owned manganese materials operation experienced improved profitability.

The improvement in net earnings and earnings per share in 2012, as compared with 2011, were mainly attributed to the improved operating income.

Our cash flows used by operations were approximately \$12.9 million in 2012, as compared with \$5.7 million provided by operations in 2011. The slight decrease in operating cash flow resulted from increased working capital associated with higher sales levels and the annual contribution to the Delta Pension Plan being made in the first quarter of 2012 of \$10.8 million (the 2011 contribution was made in the second quarter), offset somewhat by higher net earnings in 2012, as compared with 2011.

#### Engineered Infrastructure Products (EIP) segment

The increase in net sales in fiscal 2012 as compared with 2011 was due to improved sales volumes of approximately \$20 million and \$3 million of favorable pricing and sales mix changes. Global lighting sales were higher is fiscal 2012, as compared with 2011, mainly due to improved sales in North America. While North American order rates for lighting and traffic structures were stable as compared with 2011, sales volumes in 2012 were positively affected by generally mild weather conditions throughout much of the U.S. The transportation market for lighting and traffic structures continues to be challenging, as the lack of long-term highway funding legislation and state budget challenges we believe are limiting roadway project activity. Sales in other market channels such as sales to lighting fixture manufacturers and commercial construction projects were stronger in 2012, as compared with 2011. In Europe, sales in fiscal 2012 were comparable with 2011, as stronger sales in France, Scandinavia and the U.K. were offset by a decrease of \$5.5 million in sales from our Turkish and Italian operations that were discontinued late in 2011 and weaker sales volumes in northern Europe.

Communication product line sales in fiscal 2012 were improved over 2011. North America sales were \$7.0 million higher in 2012, as compared with 2011. The increase in sales was attributable to improved market conditions, mild weather conditions in 2012 and the resolution of the proposed AT&T/T-Mobile merger, which we believe slowed sales activity for structures and components in 2011. In China, sales of wireless communication structures in 2012 were comparable with 2011.

Sales in the access systems product line in 2012 were improved as compared with 2011, as industrial production investments in the mining and energy economic sectors are increasing in the Asia Pacific region.

Sales of highway safety products in 2012 were higher as compared with 2011. Floods in parts of Australia affected infrastructure spending in the first quarter of 2011, as public spending priorities shifted from roadway development to supporting recovery from the floods. The improvement in 2012 reflects a more normal demand pattern for this product line.

Operating income for the segment in fiscal 2012 was higher than 2011. Improved operating income resulted from higher sales volumes and moderating raw material costs (including \$1.1 million of lower LIFO expense). The increase in SG&A spending mainly was attributable to higher compensation costs of \$1.4 million and increased employee incentives of \$0.7 million.

### Utility Support Structures (Utility) segment

In the Utility segment, the sales increase in fiscal 2012, as compared with 2011, was due to improved unit sales volumes in the U.S., offset to a degree by an unfavorable sales mix in the U.S. (approximately \$5 million) and slightly lower sales volumes in international markets. In U.S. markets, electrical utility companies are increasing their investment in the electrical grid, as evidenced by a very high order rate throughout 2011 and record backlogs at December 31, 2011. Sales pricing on new orders is slowly improving but continues to be very competitive. In international markets, the sales decrease was mainly due to lower sales through our European operations, offset to a degree by higher sales in the Asia Pacific region.

Operating income in fiscal 2012, as compared with 2011, increased due to the substantial increase in North America sales volume and associated operational leverage. Gross profit margins were negatively affected by the unfavorable sales mix in North America and increased outsourcing of manufactured products in light of the strong sales demand. The increase in SG&A expense for the segment in fiscal 2012 was higher than in 2011, mainly due to increased employee compensation (\$0.9 million) and incentives (\$0.6 million) associated with the increase in business levels and operating income.

#### **Coatings segment**

Net sales in the Coatings segment increased in fiscal 2012, as compared with 2011, and improved sales unit volumes in North America and Asia Pacific. In North America, we experienced improved demand from customers in the agriculture and energy economic sectors. Asia Pacific volumes in 2011 were negatively affected by severe weather events in Australia that hampered its economy. Unit pricing effects on sales for the segment were modestly favorable in 2012, as compared with 2011.

The increase in segment operating income in fiscal 2012, as compared with 2011, was mainly due to improved productivity and operating leverage through volume increases and lower zinc costs. The effect of lower zinc costs on operating income for the segment was approximately \$2.4 million. SG&A expenses for the segment in fiscal 2012 were higher than the comparable periods in 2011, mainly due to employee incentives associated with improved operating income.

#### Irrigation segment

The increase in Irrigation segment net sales in fiscal 2012, as compared with 2011, was mainly due to improved sales volumes of approximately \$38 million, favorable pricing and sales mix of approximately \$8 million, offset by a modest unfavorable currency translation effect. The pricing and sales mix effect was generally due to sales price increases that took effect after the first quarter of 2011 to recover higher material costs in early 2011. In global markets, the sales growth was due to very strong agricultural economies around the world. Farm commodity prices continue to be favorable, with a positive outlook for net farm income in most markets around the world. We believe that farm commodity prices have been favorable due to strong demand, including consumption in the production of ethanol and other fuels, and traditionally low inventories of major farm commodities. In addition, weather conditions in North America in 2012 were generally favorable, further enhancing delivery schedules for irrigation machines and demand for related service parts. In international markets, the sales improvement in fiscal 2012, as compared with 2011, was realized in most markets, especially Europe.

Operating income for the segment improved in 2012 over 2011, due to improved sales unit volumes in North America and the associated operational leverage. Moderating raw material prices in light of higher selling prices (including \$4.9 million in lower LIFO expenses) also contributed to improved operating income in 2012, as compared with 2011. The most significant reason for the increase in SG&A expense in 2012, as compared with 2011, was related to employee compensation



#### Table of Contents

costs to support the increase in sales activity (\$1.5 million) and increased product development expenses of \$0.6 million.

#### Other

This unit includes the grinding media, industrial tubing, electrolytic manganese and industrial fasteners operations. The increase in sales and operating income in fiscal 2012, as compared with 2011, was mainly due improved sales volumes in the tubing and grinding media operations. The tubing operation benefited from improved demand from steel service centers and agricultural equipment manufacturers and the grinding media operation realized increased demand from mining industry customers in Australia.

#### Net corporate expense

Net corporate expense in fiscal 2012 increased over 2011, due to higher employee incentives associated with improved net earnings and share price, which affected long-term incentive plans (approximately \$2.1 million). Net corporate expense also increased due to higher deferred compensation expenses of \$1.2 million and stamp duties incurred in Australia related to the 2011 Delta legal restructuring of \$1.2 million. These increases were offset somewhat by lower expenses related to the Delta Pension Plan of \$0.5 million.

#### Liquidity and Capital Resources

#### Cash Flows

*Working Capital and Operating Cash Flows* Net working capital was \$896.1 million at March 31, 2012, as compared with \$844.9 million at December 31, 2011. The increase in net working capital in 2012 mainly resulted from increased receivables and inventories to support the increase in sales. Cash flow used by operations was \$12.9 million in fiscal 2012, as compared with \$5.7 million provided by operations in fiscal 2011. The decrease in operating cash flow in 2012 was the result of increased net working capital and the annual contribution of \$10.8 million to the Delta Pension Plan (the 2011 contribution was made in the second quarter), offset to an extent by higher net earnings in fiscal 2012, as compared with 2011.

*Investing Cash Flows* Capital spending in the fiscal 2012 was \$20.1 million, as compared with \$12.6 million in 2011. The most significant capital spending projects in 2012 included certain capacity expansions in the Utility segment. We expect our capital spending for the 2012 fiscal year to be approximately \$100 million. The increase in expected capital spending over 2011 is mainly due to capacity increases to meet the growing need for utility structures in the U.S. and additional manufacturing investment in the Irrigation segment.

*Financing Cash Flows* Our total interest-bearing debt increased slightly to \$486.6 million at March 31, 2012 from \$486.1 million at December 31, 2011. Financing cash flows overall were similar in 2012, as compared with 2011.

#### Financing and Capital

We have historically funded our growth, capital spending and acquisitions through a combination of operating cash flows and debt financing. We have an internal long-term objective to maintain long-term debt as a percent of invested capital at or below 40%. At March 31, 2012, our long-term debt to invested capital ratio was 25.6%, as compared with 26.8% at December 31, 2011. Subject to our level of acquisition activity and steel industry operating conditions (which could affect the levels of inventory we need to fulfill customer commitments), we plan to maintain this ratio below 40% in 2012.

#### Table of Contents

Our debt financing at March 31, 2012 consisted primarily of long-term debt. We also maintain certain short-term bank lines of credit totaling \$51.9 million, \$48.6 million of which was unused at March 31, 2012. Our long-term debt principally consists of:

\$450 million face value (\$464 million carrying value) of senior unsecured notes that bear interest at 6.625% per annum and are due in April 2020. We are allowed to repurchase the notes at specified prepayment premiums. These notes are guaranteed by certain of our subsidiaries.

\$280 million revolving credit agreement with a group of banks. We may increase the credit facility by up to an additional \$100 million at any time, subject to participating banks increasing the amount of their lending commitments. The interest rate on our borrowings will be, at our option, either:

(a)

LIBOR (based on a 1, 2, 3 or 6 month interest period, as selected by us) plus 125 to 200 basis points (inclusive of facility fees), depending on our ratio of debt to earnings before taxes, interest, depreciation and amortization (EBITDA), or;

(b)

the higher of

The higher of (a) the prime lending rate and (b) the Federal Funds rate plus 50 basis points plus in each case, 25 to 100 basis points (inclusive of facility fees), depending on our ratio of debt to EBITDA, or

LIBOR (based on a 1 week interest period) plus 125 to 200 basis points (inclusive of facility fees), depending on our ratio of debt to EBITDA

At March 31, 2012 and December 31, 2011, we had no outstanding borrowings under the revolving credit agreement. The revolving credit agreement has a termination date of October 16, 2013, and contains certain financial covenants that may limit our additional borrowing capability under the agreement. At March 31, 2012, we had the ability to borrow an additional \$264.9 million under this facility.

These debt agreements contain covenants that require us to maintain certain coverage ratios and may limit us with respect to certain business activities, including capital expenditures. Our key debt covenants are as follows:

Interest-bearing debt is not to exceed 3.75x EBITDA of the prior four quarters;

Senior interest-bearing debt is not to exceed 2.50x EBITDA over the prior four quarters; and,

Our EBITDA over our prior four quarters must be at least 2.50x our interest expense over the same period.

At March 31, 2012, we were in compliance with all covenants related to these debt agreements. The key covenant calculations at March 31, 2012 were as follows:

Interest-bearing debt	\$ 486,572
EBITDA last 12 months	384,787
Leverage ratio	1.26
Senior Interest-bearing debt	\$ 486,572
EBITDA last 12 months	384,787
Senior debt ratio	1.26
EBITDA last 12 months	\$ 384,787
Interest expense last 12 months	35,959

The calculation of EBITDA last 12 months (March 26, 2011 March 31, 2012) is as follows:

Net cash flows from operations	\$ 131,112
Interest expense	35,959
Income tax expense	19,068
Deferred income tax benefit	85,009
Noncontrolling interest	(7,915)
Equity in earnings of nonconsolidated subsidiaries	8,793
Stock-based compensation	(6,182)
Pension plan expense	(4,973)
Contribution to pension plan	22,610
Changes in assets and liabilities	101,930
Other	(624)
EBITDA	\$ 384,787
Net earnings attributable to Valmont Industries, Inc.	\$ 255,025
Interest expense	35,959
Income tax expense	19,068
Depreciation and amortization expense	74,735
- *	
EBITDA	\$ 384,787

Our businesses are cyclical, but we have diversity in our markets, from a product, customer and a geographical standpoint. We have demonstrated the ability to effectively manage through business cycles and maintain liquidity. We have consistently generated operating cash flows in excess of our capital expenditures. Based on our available credit facilities, recent issuance of senior unsecured notes and our history of positive operational cash flows, we believe that we have adequate liquidity to meet our needs.

We have not made any provision for U.S. income taxes in our financial statements on approximately \$531 million of undistributed earnings of our foreign subsidiaries, as we intend to reinvest those earnings. Of our cash balances at March 31, 2012, approximately \$310 million is held in entities outside the United States. If we need to repatriate foreign cash balances to the United States to meet our cash needs, income taxes would be paid to the extent that those cash repatriations were undistributed earnings of our foreign subsidiaries. The income taxes that we would pay if cash were repatriated depends on the amounts to be repatriated and from which country. If all of our cash outside the United States were to be repatriated to the United States, we estimate that we would pay approximately \$38.4 million in income taxes to repatriate that cash.

#### **Financial Obligations and Financial Commitments**

There have been no material changes to our financial obligations and financial commitments as described on page 39 in our Form 10-K for the fiscal year ended December 31, 2011.

#### **Off Balance Sheet Arrangements**

There have been no changes in our off balance sheet arrangements as described on page 39 in our Form 10-K for the fiscal year ended December 31, 2011.

#### **Critical Accounting Policies**

There have been no changes in our critical accounting policies as described on pages 41-44 in our Form 10-K for the fiscal year ended December 31, 2011 during the quarter ended March 31, 2012.

#### Item 3. Quantitative and Qualitative Disclosure about Market Risk

There were no material changes in the company's market risk during the quarter ended March 31. 2012. For additional information, refer to the section "Risk Management" on page 40 in our Form 10-K for the fiscal year ended December 31, 2011.

#### Item 4. Controls and Procedures

The Company carried out an evaluation under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Securities Exchange Act Rule 13a-15. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this report, the Company's disclosure controls and procedures are effective to provide reasonable assurance that information required to be disclosed by the Company in the reports the Company files or submits under the Securities Exchange Act of 1934 is (1) accumulated and communicated to management, including the Company's Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosures and (2) recorded, processed, summarized and reported, within the time periods specified in the Commission's rules and forms.

No changes in the Company's internal control over financial reporting occurred during the quarter covered by this report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

#### PART II. OTHER INFORMATION

#### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

#### **Issuer Purchases of Equity Securities**

Period	(a) Total Number of Shares Purchased	(b) Average Price paid per share		(c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	(d) Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs
January 1, 2012 to January 28, 2012					
January 29, 2012 to March 3, 2012	39,065	\$	110.23		
March 4, 2012 to March 31, 2012	30,311		113.52		
Total	69,376	\$	111.67		

During the first quarter, the only shares reflected above were those delivered to the Company by employees as part of stock option exercises, either to cover the purchase price of the option or the related taxes payable by the employee as part of the option exercise. The price paid per share was the market price at the date of exercise.

#### Item 5. Other Information

Valmont's annual meeting of stockholders was held on April 24, 2012. The stockholders elected four directors to serve three-year terms, ratified the appointment of Deloitte & Touche LLP to audit the Company's financial statements for fiscal 2012 and approved, on an advisory basis, a resolution approving our named executive officer compensation. For the annual meeting there were 26,527,445 shares outstanding and eligible to vote of which 24,746,565 were present at the meeting in person or by proxy. The tabulation for each matter voted upon at the meeting was as follows:

Election of Directors:

	For	Withheld	<b>Broker Non-Votes</b>
Glen A. Barton	23,137,826	58,490	1,550,249
Daniel P. Neary	22,855,900	340,416	1,550,249
Kenneth E. Stinson	23,037,660	158,656	1,550,249
Catherine James Paglia	23,031,706	164,610	1,550,249

Proposal to ratify the appointment of Deloitte & Touche LLP as independent auditors for fiscal 2012:

For	24,219,742
Against	525,545
Abstain	1,278

Advisory vote on executive compensation:

For	22,798,603
Against	341,067
Abstain	56,646
Broker non-votes	1,550,249

#### Item 6. Exhibits

#### (a)

Exhibits

#### Exhibit No.

- 31.1 Section 302 Certificate of Chief Executive Officer
- 31.2 Section 302 Certificate of Chief Financial Officer
- 32.1 Section 906 Certifications of Chief Executive Officer and Chief Financial Officer
- 101 The following financial information from Valmont's Quarterly Report on Form 10-Q for the quarter ended March 31, 2012, formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Statements of Earnings, (ii) the Condensed Consolidated Statements of Comprehensive Income, (iii) the Condensed Consolidated Balance Sheets, (iv) the Condensed Consolidated Statements of Cash Flows, (v) the Condensed Consolidated Statements of Shareholders' Equity, (vi) Notes to Condensed Consolidated Financial Statements and (vii) document and entity information.

Description



### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf and by the undersigned hereunto duly authorized.

VALMONT INDUSTRIES, INC. (Registrant)

/s/ TERRY J. MCCLAIN

Terry J. McClain Senior Vice President and Chief Financial Officer (Principal Financial Officer)

Dated this 27th day of April, 2012.

#### **Index of Exhibits**

# Exhibit No. Description 31.1 Section 302 Certificate of Chief Executive Officer

- 31.2 Section 302 Certificate of Chief Financial Officer
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