TAKE TWO INTERACTIVE SOFTWARE INC Form 10-Q February 04, 2014

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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# **FORM 10-Q**

ý QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended December 31, 2013

OR

O TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to Commission file number 001-34003

# TAKE-TWO INTERACTIVE SOFTWARE, INC.

(Exact Name of Registrant as Specified in Its Charter)

**Delaware** (State or Other Jurisdiction of Incorporation or Organization) **51-0350842** (I.R.S. Employer Identification No.)

622 Broadway New York, New York (Address of principal executive offices)

10012

(Zip Code)

Registrant's Telephone Number, Including Area Code: (646) 536-2842

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\circ$  No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ý No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ý

Accelerated filer o

Non-accelerated filer o

Smaller reporting company o

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No ý

As of January 31, 2014, there were 98,013,610 shares of the Registrant's Common Stock outstanding.

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# PART I. FINANCIAL INFORMATION

### **Item 1. Financial Statements**

# TAKE-TWO INTERACTIVE SOFTWARE, INC.

# CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands, except per share amounts)

|   | December 31,<br>2013<br>(Unaudited) |                               | I  | March 31,<br>2013 |
|---|-------------------------------------|-------------------------------|----|-------------------|
|   |                                     |                               |    |                   |
| ASSETS  | ,,                                  | Chaddited)                    |    |                   |
| Current assets:   |                                     |                               |    |                   |
| Cash and cash equivalents   | \$                                  | 972,170                       | \$ | 402,502           |
| Accounts receivable, net of allowances of \$129,422 and \$64,081 at December 31, 2013 and March 31, | Ψ                                   | > · <b>=</b> , <b>1</b> · · · | Ψ  | .02,002           |
| 2013, respectively  |                                     | 189,519                       |    | 189,596           |
| Inventory   |                                     | 45,035                        |    | 30,218            |
| Software development costs and licenses   |                                     | 92,767                        |    | 198,955           |
| Prepaid expenses and other  |                                     | 246,165                       |    | 44,881            |
|   |                                     | ĺ                             |    |                   |
| Total current assets  |                                     | 1,545,656                     |    | 866,152           |
| Fixed assets, net   |                                     | 38,768                        |    | 25,362            |
| Software development costs and licenses, net of current portion                                     |                                     | 101,075                       |    | 95,241            |
| Goodwill  |                                     | 226,835                       |    | 225,992           |
| Other intangibles, net  |                                     | 5,297                         |    | 8,827             |
| Other assets  |                                     | 67,720                        |    | 56,265            |
| Total assets  | \$                                  | 1,985,351                     | \$ | 1,277,839         |
| LIABILITIES AND STOCKHOLDERS' EQUITY  |                                     |                               |    |                   |
| Current liabilities:  |                                     |                               |    |                   |
| Accounts payable  | \$                                  | 42,850                        | \$ | 79,932            |
| Accrued expenses and other current liabilities  |                                     | 598,437                       |    | 228,916           |
| Deferred revenue  |                                     | 51,366                        |    | 26,919            |
| Liabilities of discontinued operations  |                                     | 827                           |    | 1,232             |
|   |                                     |                               |    |                   |
| Total current liabilities   |                                     | 693,480                       |    | 336,999           |
|   |                                     |                               |    |                   |
| Long-term debt  |                                     | 448,737                       |    | 335,202           |
| Other long-term liabilities   |                                     | 21,135                        |    | 17,087            |
| Liabilities of discontinued operations, net of current portion                                      |                                     |                               |    | 556               |

| Total liabilities   | 1,163,352    | 689,844      |
|---|--------------|--------------|
|   |              |              |
|   |              |              |
| Commitments and contingencies   |              |              |
| Stockholders' equity:   |              |              |
| Preferred stock, \$.01 par value, 5,000 shares authorized   |              |              |
| Common stock, \$.01 par value, 200,000 shares authorized; 104,787 and 93,743 shares issued and 88,549 |              |              |
| and 93,743 outstanding at December 31, 2013 and March 31, 2013, respectively                          | 1,048        | 937          |
| Additional paid-in capital  | 944,010      | 832,460      |
| Retained earnings (accumulated deficit)   | 151,562      | (240,830)    |
| Treasury stock, at cost (16,238 common shares at December 31, 2013)                                   | (276,836)    |              |
| Accumulated other comprehensive income (loss)   | 2,215        | (4,572)      |
| Total stockholders' equity  | 821,999      | 587,995      |
| Total liabilities and stockholders' equity  | \$ 1,985,351 | \$ 1,277,839 |

See accompanying Notes.

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# TAKE-TWO INTERACTIVE SOFTWARE, INC.

# CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

(in thousands, except per share amounts)

|  | Three months ended<br>December 31, |    |         | Nine months ended<br>December 31, |    |          |  |
|--|------------------------------------|----|---------|-----------------------------------|----|----------|--|
|  | 2013                               |    | 2012    | 2013                              |    | 2012     |  |
| Net revenue  | \$<br>1,863,869                    | \$ | 415,773 | \$<br>2,155,360                   | \$ | 914,996  |  |
| Cost of goods sold   | 1,119,734                          |    | 216,299 | 1,306,039                         |    | 561,517  |  |
| Gross profit   | 744,135                            |    | 199,474 | 849,321                           |    | 353,479  |  |
| Selling and marketing  | 70,476                             |    | 60,724  | 213,419                           |    | 205,582  |  |
| General and administrative                                   | 34,718                             |    | 32,880  | 110,601                           |    | 106,891  |  |
| Research and development                                     | 29,233                             |    | 22,369  | 76,624                            |    | 57,001   |  |
| Depreciation and amortization                                | 3,413                              |    | 2,509   | 9,837                             |    | 7,828    |  |
| Total operating expenses                                     | 137,840                            |    | 118,482 | 410,481                           |    | 377,302  |  |
| Income (loss) from operations                                | 606,295                            |    | 80,992  | 438,840                           |    | (23,823) |  |
| Interest and other, net                                      | (5,949)                            |    | (8,094) | (26,018)                          |    | (23,562) |  |
| Loss on extinguishment of debt                               | (3,545)                            |    | (0,021) | (9,014)                           |    | (23,302) |  |
| Gain on convertible note hedge and warrants, net             |                                    |    |         | 3,461                             |    |          |  |
| Income (loss) from continuing operations before income taxes | 600,346                            |    | 72,898  | 407,269                           |    | (47,385) |  |
| Provision for income taxes                                   | 21,902                             |    | 2,021   | 14,804                            |    | 4,947    |  |
| Income (loss) from continuing operations                     | 578,444                            |    | 70,877  | 392,465                           |    | (52,332) |  |
| (Loss) income from discontinued operations, net of taxes     | (18)                               |    | 488     | (73)                              |    | 368      |  |
| Net income (loss)  | \$<br>578,426                      | \$ | 71,365  | \$<br>392,392                     | \$ | (51,964) |  |
| Earnings (loss) per share:                                   |                                    |    |         |                                   |    |          |  |
|  |                                    |    |         |                                   |    |          |  |
| Continuing operations  | \$<br>5.88                         | \$ | 0.76    | \$<br>4.02                        | \$ | (0.61)   |  |
| Discontinued operations                                      |                                    |    |         |                                   |    |          |  |
| Basic earnings (loss) per share                              | \$<br>5.88                         | \$ | 0.76    | \$<br>4.02                        | \$ | (0.61)   |  |

| Continuing operations             | \$<br>4.69 \$ | 0.66 \$ | 3.29 \$ | (0.61) |
|-----------------------------------|---------------|---------|---------|--------|
| Discontinued operations           |               |         |         |        |
|                                   |               |         |         |        |
|                                   |               |         |         |        |
| Diluted earnings (loss) per share | \$<br>4.69 \$ | 0.66 \$ | 3.29 \$ | (0.61) |

See accompanying Notes.

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# TAKE-TWO INTERACTIVE SOFTWARE, INC.

# CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(Unaudited)

(in thousands)

|   | Three Months Ended<br>December 31, |    |        |    | Nine Months Ended<br>December 31, |    |          |  |
|---|------------------------------------|----|--------|----|-----------------------------------|----|----------|--|
|   | 2013                               |    | 2012   |    | 2013                              |    | 2012     |  |
| Net income (loss)                                   | \$<br>578,426                      | \$ | 71,365 | \$ | 392,392                           | \$ | (51,964) |  |
| Other comprehensive (loss) income:                  |                                    |    |        |    |                                   |    |          |  |
| Foreign currency translation adjustment             | (474)                              |    | (360)  |    | 6,518                             |    | (42)     |  |
| Change in unrealized gains on cash flow hedges, net | 67                                 |    | 449    |    | 269                               |    | 618      |  |
| Other comprehensive (loss) income                   | (407)                              |    | 89     |    | 6,787                             |    | 576      |  |
| Comprehensive income (loss)                         | \$<br>578,019                      | \$ | 71,454 | \$ | 399,179                           | \$ | (51,388) |  |

See accompanying Notes.

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# TAKE-TWO INTERACTIVE SOFTWARE, INC.

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

### (in thousands)

|  | Nine Mon<br>Decem |                |
|--|-------------------|----------------|
|  | 2013              | 2012           |
| Operating activities:  |                   |                |
| Net income (loss)  | \$<br>392,392     | \$<br>(51,964) |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |                   |                |
| Amortization and impairment of software development costs and licenses                   | 252,229           | 189,319        |
| Depreciation and amortization  | 9,837             | 7,828          |
| Loss (gain) from discontinued operations   | 73                | (368)          |
| Amortization and impairment of intellectual property                                     | 3,375             | 6,678          |
| Stock-based compensation   | 57,594            | 22,778         |
| Deferred income taxes  | (5,487)           | 24             |
| Amortization of discount on Convertible Notes  | 17,507            | 13,971         |
| Amortization of debt issuance costs  | 1,510             | 1,521          |
| Loss on extinguishment of debt   | 9,014             |                |
| Gain on convertible note hedge and warrants, net   | (3,461)           |                |
| Other, net   | (414)             | 735            |
| Changes in assets and liabilities, net of effect from purchases of businesses:           |                   |                |
| Accounts receivable  | 77                | (49,206)       |
| Inventory  | (14,817)          | (7,210)        |
| Software development costs and licenses  | (151,275)         | (150,479)      |
| Prepaid expenses, other current and other non-current assets                             | (205,948)         | (498)          |
| Deferred revenue   | 24,447            | 12,484         |
| Accounts payable, accrued expenses and other liabilities                                 | 345,174           | 47,072         |
| Net cash used in discontinued operations   | (1,034)           | (1,223)        |
| Net cash provided by operating activities  | 730,793           | 41,462         |
| Investing activities:  |                   |                |
| Purchase of fixed assets   | (23,455)          | (12,317)       |
| Payments in connection with business combinations, net of cash acquired                  | (1,000)           |                |
| Net cash used in investing activities  | (24,455)          | (12,317)       |
| Financing activities:  | (= 1,112)         | (-2,1)         |
| Repurchase of common stock   | (276,836)         |                |
| Proceeds from issuance of 1.00% Convertible Notes  | 283,188           |                |
| Payment for extinguishment of 4.375% Convertible Notes                                   | (165,999)         |                |
| Proceeds from termination of convertible note hedge transactions                         | 84,429            |                |
| Payment for termination of convertible note warrant transactions                         | (55,651)          |                |
| Payment of debt issuance costs for the issuance of 1.00% Convertible Notes               | (2,815)           |                |

| Net cash used in financing activities                                   | (133,684)  |               |
|---|------------|---------------|
| Effects of foreign currency exchange rates on cash and cash equivalents | (2,986)    | (701)         |
| Net increase in cash and cash equivalents                               | 569,668    | 28,444        |
| Cash and cash equivalents, beginning of year                            | 402,502    | 420,279       |
|   |            |               |
| Cash and cash equivalents, end of period                                | \$ 972,170 | \$<br>448,723 |

See accompanying Notes.

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### TAKE-TWO INTERACTIVE SOFTWARE, INC.

### **Notes to Unaudited Condensed Consolidated Financial Statements**

(Dollars in thousands, except share and per share amounts)

### 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

Take-Two Interactive Software, Inc. (the "Company," "we," "us," or similar pronouns) was incorporated in the state of Delaware in 1993. We are a leading developer, publisher and marketer of interactive entertainment for consumers around the globe. The Company develops and publishes products through its two wholly-owned labels Rockstar Games and 2K. Our products are designed for console systems, handheld gaming systems and personal computers, including smart phones and tablets, and are delivered through physical retail, digital download, online platforms and cloud streaming services.

#### **Basis of Presentation**

The accompanying Unaudited Condensed Consolidated Financial Statements include the accounts of the Company and its wholly-owned subsidiaries and reflect all normal and recurring adjustments necessary for the fair presentation of our financial position, results of operations and cash flows. All material inter-company accounts and transactions have been eliminated in consolidation. The preparation of these Unaudited Condensed Consolidated Financial Statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in these Unaudited Condensed Consolidated Financial Statements and accompanying notes. As permitted under U.S. generally accepted accounting principles, interim accounting for certain expenses, including income taxes, are based on full year assumptions when appropriate. Actual results could differ materially from those estimates.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been omitted pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"), although we believe that the disclosures are adequate to make the information presented not misleading. These Unaudited Condensed Consolidated Financial Statements and accompanying notes should be read in conjunction with our annual consolidated financial statements and the notes thereto, included in our Annual Report on Form 10-K for the year ended March 31, 2013.

Certain reclassifications have been made to prior period amounts to conform to the current period presentation.

### **Discontinued Operations**

In February 2010, we completed the sale to SYNNEX Corporation ("Synnex") of our Jack of All Games third party distribution business, which primarily distributed third party interactive entertainment software, hardware and accessories in North America. The financial information of our distribution business has been classified as discontinued operations in these Unaudited Condensed Consolidated Financial Statements for all of the periods presented. See Note 2 for additional information regarding discontinued operations. Unless otherwise noted, amounts and disclosures throughout the Notes to Unaudited Condensed Consolidated Financial Statements relate to the Company's continuing operations.

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

### 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **Financial Instruments**

The carrying amounts of our financial instruments, including cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, approximate fair value because of their short maturities. We consider all highly liquid instruments purchased with original maturities of three months or less to be cash equivalents. At December 31, 2013 and March 31, 2013 we had \$179,381 and \$7,489, respectively, of cash on deposit reported as a component of prepaid expenses and other in the accompanying Condensed Consolidated Balance Sheets because its use was restricted.

As of December 31, 2013, the estimated fair value of the Company's 1.75% Convertible Notes due 2016 and the Company's 1.00% Convertible Notes due 2018 was \$289,775 and \$306,993, respectively. See Note 8 for additional information regarding our Convertible Notes. The fair value was determined using observable market data for the Convertible Notes and its embedded option feature.

We transact business in various foreign currencies and have significant sales and purchase transactions denominated in foreign currencies, subjecting us to foreign currency exchange rate risk. From time to time, we use hedging programs in an effort to mitigate the effect of foreign currency exchange rate movements.

### Cash Flow Hedging Activities

We use foreign currency forward contracts to mitigate foreign currency exchange rate risk associated with forecasted transactions involving non-functional currency denominated expenditures. These contracts, which are designated and qualify as cash flow hedges, are accounted for as derivatives whereby the fair value of the contracts is reported as either assets or liabilities on our Condensed Consolidated Balance Sheets. The effective portion of gains or losses resulting from changes in the fair value of these hedges is initially reported, net of tax, as a component of accumulated other comprehensive income (loss) in stockholders' equity. The gross amount of the effective portion of gains or losses resulting from changes in the fair value of these hedges is subsequently reclassified into cost of goods sold or research and development expenses, as appropriate, in the period when the forecasted transaction is recognized in our Condensed Consolidated Statements of Operations. In the event that the gains or losses in accumulated other comprehensive income (loss) are deemed to be ineffective, the ineffective portion of gains or losses resulting from changes in fair value, if any, is reclassified to interest and other, net, in our Condensed Consolidated Statements of Operations. In the event that the underlying forecasted transactions do not occur, or it becomes probable that they will not occur, within the defined hedge period, the gains or losses on the related cash flow hedges are reclassified from accumulated other comprehensive income (loss) to interest and other, net, in our Condensed Consolidated Statements of Operations. During the reporting periods presented, all forecasted transactions occurred, and therefore, there were no such gains or losses reclassified into interest and other, net. We do not enter into derivative financial contracts for speculative or trading purposes. At December 31, 2013 and March 31, 2013, we had \$2,802 and \$7,906, respectively, of forward contracts outstanding to buy foreign currencies in exchange for U.S. dollars all of which have maturities of less than one year. As of December 31, 2013 and March 31, 2013, the fair value of these outstanding forward contracts was immaterial and is included in prepaid expenses and other. The fair value of these outstanding forward contracts is estimated based on the prevailing exchange rates of the various hedged currencies as of the end of the period.

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

### 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Balance Sheet Hedging Activities**

We use foreign currency forward contracts to mitigate foreign currency exchange rate risk associated with non-functional currency denominated cash balances and inter-company funding loans, non-functional currency denominated accounts receivable and non-functional currency denominated accounts payable. These transactions are not designated as hedging instruments and are accounted for as derivatives whereby the fair value of the contracts is reported as either assets or liabilities on our Condensed Consolidated Balance Sheets, and gains and losses resulting from changes in the fair value are reported in interest and other, net, in our Condensed Consolidated Statements of Operations. We do not enter into derivative financial contracts for speculative or trading purposes. At December 31, 2013 and March 31, 2013, we had \$178,975 and \$55,397, respectively, of forward contracts outstanding to sell foreign currencies in exchange for U.S. dollars all of which have maturities of less than one year. For the three months ended December 31, 2013 and 2012, we recorded a loss of \$7,196 and a gain of \$1,016, respectively, related to foreign currency forward contracts in interest and other, net on the Condensed Consolidated Statements of Operations. For the nine months ended December 31, 2013 and 2012, we recorded a loss of \$17,463 and a gain of \$1,260, respectively, related to foreign currency forward contracts in interest and other, net on the Condensed Consolidated Statements of Operations. As of December 31, 2013, the fair value of these outstanding forward contracts was immaterial and is included in prepaid expenses and other. As of March 31, 2013, the fair value of these outstanding forward contracts was immaterial and is included in accrued expenses and other current liabilities. The fair value of these outstanding forward contracts was immaterial and is included in accrued expenses and other current liabilities. The fair value of these outstanding forward contracts is estimated based on the prevailing exchange rates of

### **Revenue Recognition**

### Revenue Arrangements with Multiple Deliverables

We enter into multiple element revenue arrangements in which we may provide a combination of game software, additional content, maintenance or support. Assuming all other recognition criteria are met, for our software and software-related multiple element arrangements, we determine the fair value of each delivered and undelivered element using vendor-specific objective evidence ("VSOE") and allocate the total price among the various elements. Absent VSOE, revenue is deferred until the earlier of the point at which VSOE of fair value exists for any undelivered element or until all elements of the arrangement have been delivered. However, if the only undelivered element is maintenance and support, the entire arrangement fee is recognized ratably over the performance period. For arrangements which require that revenue recognition is deferred, the cost of goods sold is deferred and recognized as the related net revenue is recognized. Deferred cost of goods sold includes product costs, software development costs and royalties, internal royalties and licenses. Changes in assumptions or judgments or changes to the elements in a software arrangement could cause a material increase or decrease in the amount of revenue that we report in a particular period. We determine VSOE for each element based on historical stand-alone sales to third parties. In determining VSOE, we require that a substantial majority of the selling prices for a product or service fall within a reasonably narrow pricing range.

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

### 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **Recently Issued Accounting Pronouncements**

### Reclassification of Accumulated Other Comprehensive Income

In February 2013, new guidance was issued requiring new disclosures about reclassifications from accumulated other comprehensive income to net income. This new guidance requires an entity to provide information about the amounts reclassified out of accumulated other comprehensive income by component. In addition, an entity is required to present, either on the face of the statement where net income is presented or in the notes, significant amounts reclassified out of accumulated other comprehensive income by the respective line items of net income but only if the amount reclassified is required under U.S. GAAP to be reclassified to net income in its entirety in the same reporting period. For other amounts that are not required under U.S. GAAP to be reclassified in their entirety to net income, an entity is required to cross-reference to other disclosures required under U.S. GAAP that provide additional detail about those amounts. The new guidance is effective prospectively for annual and interim periods beginning after December 15, 2012 (April 1, 2013 for the Company). The adoption of this new guidance did not have a material impact on our Condensed Consolidated Financial Statements and the required disclosures are provided in Note 10.

### Presentation of Unrecognized Tax Benefits

In July 2013, new guidance was issued requiring that entities that have an unrecognized tax benefit and a net operating loss carryforward or similar tax loss or tax credit carryforward in the same jurisdiction as the uncertain tax position present the unrecognized tax benefit as a reduction of the deferred tax asset for the loss or tax credit carryforward rather than as a liability when the uncertain tax position would reduce the loss or tax credit carryforward under the tax law. The disclosure requirements will be effective for annual periods (and interim periods within those annual periods) beginning after December 15, 2013 (April 1, 2014 for the Company), and will require prospective application. Early adoption is permitted. We are currently evaluating the impact on our Condensed Consolidated Financial Statements from the adoption of this guidance.

### 2. DISCONTINUED OPERATIONS

In February 2010, we completed the sale of our Jack of All Games third party distribution business, which primarily distributed third party interactive entertainment software, hardware and accessories in North America, for approximately \$44,000, including \$37,250 in cash, subject to purchase price adjustments, and up to an additional \$6,750 subject to the achievement of certain items, which were not met. In April 2011, we settled on the purchase adjustments and as a result the purchase price was lowered by \$1,475. Consequently, the net purchase price after the settlement was \$35,775. The sale has allowed us to focus our resources on our publishing operations. The financial information of our distribution business has been classified as discontinued operations in the Unaudited Condensed Consolidated Financial Statements for all of the periods presented. The following is a summary of the

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

#### Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

### 2. DISCONTINUED OPERATIONS (Continued)

liabilities of discontinued operations primarily related to a liability for a lease assumption without economic benefit less estimates of sublease income. The lease matures on September 30, 2014.

|  | December 31, | March 31 | , 2013 |       |
|--|--------------|----------|--------|-------|
| Liabilities of discontinued operations:        |              |          |        |       |
| Current:                                       |              |          |        |       |
| Accrued expenses and other current liabilities | \$           | 827      | \$     | 1,232 |
|  |              |          |        |       |
|  |              |          |        |       |
| Total current liabilities                      |              | 827      |        | 1,232 |
| Other non-current liabilities                  |              |          |        | 556   |
|  |              |          |        |       |
|  |              |          |        |       |
| Total liabilities of discontinued operations   | \$           | 827      | \$     | 1,788 |

### 3. MANAGEMENT AGREEMENT

In March 2007, we entered into a management services agreement (as amended, the "Management Agreement") with ZelnickMedia Corporation ("ZelnickMedia"), whereby ZelnickMedia provides us with certain management, consulting and executive level services. In May 2011, we entered into a new management agreement (the "New Management Agreement") with ZelnickMedia, which upon effectiveness, superseded and replaced the Management Agreement pursuant to which ZelnickMedia will continue to provide management, consulting and executive level services to the Company through May 2015. As part of the New Management Agreement, Strauss Zelnick, the President of ZelnickMedia, continues to serve as Executive Chairman and Chief Executive Officer and Karl Slatoff, a partner of ZelnickMedia, serves as President. The New Management Agreement provides for the annual management fee to remain at \$2,500, subject to annual increases in the amount of 3% over the term of the agreement, and the maximum annual bonus was increased to \$3,500 from \$2,500, subject to annual increases in the amount of 3% over the term of the agreement, based on the Company achieving certain performance thresholds. In consideration for ZelnickMedia's services, we recorded consulting expense (a component of general and administrative expenses) of \$1,591 and \$2,446 for the three months ended December 31, 2013 and 2012, respectively, and \$4,774 and \$4,635 for the nine months ended December 31, 2013 and 2012, respectively.

Pursuant to the Management Agreement, in August 2007, we issued stock options to ZelnickMedia to acquire 2,009,075 shares of our common stock at an exercise price of \$14.74 per share, which vested over 36 months and expire 10 years from the date of grant. In November 2013, we entered into an amendment to the stock option agreement permitting ZelnickMedia to exercise the stock options on a "net exercise" basis. As of December 31, 2013 and March 31, 2013, all of the stock options are outstanding. In June 2008, pursuant to the Management Agreement, we granted 600,000 shares of restricted stock to ZelnickMedia that vested annually over a three year period and 900,000 shares of market-based restricted stock that could have vested over a four year period through June 2012, provided that the Company's Total Shareholder Return (as defined in the relevant grant agreements) was at or higher than the 75th percentile of the NASDAQ Industrial Index measured annually on a cumulative basis. Because the price of our common stock did not achieve its performance targets, the 900,000 shares of market-based restricted stock were forfeited in June 2012.

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

#### Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

### 3. MANAGEMENT AGREEMENT (Continued)

In addition, pursuant to the New Management Agreement, we granted 1,100,000 shares of restricted stock to ZelnickMedia that will vest annually through April 1, 2015 and 1,650,000 shares of market-based restricted stock that will be eligible to vest through April 1, 2015, based on the Company's Total Shareholder Return (as defined in the relevant grant agreements) relative to the Total Shareholder Return of the companies that constitute the NASDAQ Composite Index measured annually on a cumulative basis. To earn all of the shares of market-based restricted stock, the Company must perform at the 75th percentile, or top quartile, of the NASDAQ Composite Index. Each reporting period, we remeasure the fair value of the unvested portion of the shares of market-based restricted stock granted to ZelnickMedia. The unvested portion of the shares of restricted stock granted pursuant to the New Management Agreement as of December 31, 2013 and March 31, 2013 was 1,894,750 and 2,169,750 shares, respectively. For the three months ended December 31, 2013 and 2012, we recorded a gain of \$1,528 and an expense of \$1,613, respectively, of stock-based compensation (a component of general and administrative expenses) related to the shares of restricted stock granted pursuant to the New Management Agreement. For the nine months ended December 31, 2013 and 2012, we recorded an expense of \$4,592 and \$2,354, respectively, of stock-based compensation (a component of general and administrative expenses) related to the shares of restricted stock granted pursuant to the New Management Agreement.

#### 4. FAIR VALUE MEASUREMENTS

We follow a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. This hierarchy requires entities to maximize the use of "observable inputs" and minimize the use of "unobservable inputs." The three levels of inputs used to measure fair value are as follows:

Level 1 Quoted prices in active markets for identical assets or liabilities.

Level 2 Observable inputs other than quoted prices included in Level 1, such as quoted prices for markets that are not active or other inputs that are observable or can be corroborated by observable market data.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

The table below segregates all assets that are measured at fair value on a recurring basis (which is measured at least annually) into the most appropriate level within the fair value hierarchy based on the inputs used to determine the fair value at the measurement date.

|                    | Dec | cember 31,<br>2013 | fo | oted prices in active markets r identical ets (level 1) | other<br>observable<br>inputs<br>(level 2) | Significant<br>unobservab<br>inputs<br>(level 3) |                           |
|--------------------|-----|--------------------|----|---|--|--|---------------------------|
| Money market       |     |                    |    |   |  |  | Cash and cash             |
| funds              | \$  | 550,588            | \$ | 550,588   | \$   | \$   | equivalents               |
| Bank-time deposits | \$  | 81,127             | \$ | 81,127<br>11  | \$   | \$   | Cash and cash equivalents |

# TAKE-TWO INTERACTIVE SOFTWARE, INC.

### **Notes to Unaudited Condensed Consolidated Financial Statements (Continued)**

(Dollars in thousands, except share and per share amounts)

### 5. INVENTORY

Inventory balances by category are as follows:

|                    | Decem | ber 31, 2013 | Mar | ch 31, 2013 |
|--------------------|-------|--------------|-----|-------------|
| Finished products  | \$    | 44,351       | \$  | 28,026      |
| Parts and supplies |       | 684          |     | 2,192       |
|                    |       |              |     |             |
|                    |       |              |     |             |
|                    |       |              |     |             |
| Inventory          | \$    | 45,035       | \$  | 30,218      |

Estimated product returns included in inventory at December 31, 2013 and March 31, 2013 were \$3,799 and \$1,505, respectively.

### 6. SOFTWARE DEVELOPMENT COSTS AND LICENSES

Details of our capitalized software development costs and licenses are as follows:

|  | December 31, 2013 |        |             |         |         | March 31, 2013 |    |           |  |  |
|--|-------------------|--------|-------------|---------|---------|----------------|----|-----------|--|--|
|  | Current           |        | Non-current |         | Current |                | No | n-current |  |  |
| Software development costs, internally developed | \$                | 61,458 | \$          | 41,261  | \$      | 178,297        | \$ | 38,592    |  |  |
| Software development costs, externally developed |                   | 27,530 |             | 59,814  |         | 10,469         |    | 53,649    |  |  |
| Licenses   |                   | 3,779  |             |         |         | 10,189         |    | 3,000     |  |  |
|  |                   |        |             |         |         |                |    |           |  |  |
|  |                   |        |             |         |         |                |    |           |  |  |
| Software development costs and licenses          | \$                | 92,767 | \$          | 101,075 | \$      | 198,955        | \$ | 95,241    |  |  |

Software development costs and licenses as of December 31, 2013 and March 31, 2013 included \$169,753 and \$270,488, respectively, related to titles that have not been released. During the nine months ended December 31, 2013, we recorded \$41,777 of software development impairment charges (a component of cost of goods sold).

### 7. ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES

Accrued expenses and other current liabilities consist of the following:

|   | Decei | mber 31, 2013 | March 31, 2013 |
|---|-------|---------------|----------------|
| Software development royalties                | \$    | 349,882       | 67,046         |
| Income tax payable and deferred tax liability |       | 64,098        | 53,261         |
| Compensation and benefits                     |       | 42,839        | 31,358         |
| Marketing and promotions                      |       | 42,136        | 21,601         |
| Licenses                                      |       | 35,267        | 12,268         |
| Sales tax liability                           |       | 24,517        | 3,950          |

| Rent and deferred rent obligations Professional fees Deferred consideration for acquisitions Other | 8,445<br>6,500<br>1,498<br>23,255 | 8,456<br>7,733<br>2,498<br>20,745 |
|--|-----------------------------------|-----------------------------------|
| Accrued expenses and other current liabilities   | \$<br>598,437 \$                  | 228,916                           |

### Table of Contents

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

**Notes to Unaudited Condensed Consolidated Financial Statements (Continued)** 

(Dollars in thousands, except share and per share amounts)

#### 8. DEBT

### Credit Agreement

In October 2011, we entered into a Second Amended and Restated Credit Agreement (the "Credit Agreement") which amended and restated our July 2007 Credit Agreement. The Credit Agreement provides for borrowings of up to \$100,000 which may be increased by up to \$40,000 pursuant to the terms of the Credit Agreement, and is secured by substantially all of our assets and the equity of our subsidiaries. The Credit Agreement expires on October 17, 2016. Revolving loans under the Credit Agreement bear interest at our election of (a) 1.50% to 2.00% above a certain base rate (4.75% at December 31, 2013), or (b) 2.50% to 3.00% above the LIBOR Rate (approximately 2.67% at December 31, 2013), with the margin rate subject to the achievement of certain average liquidity levels. We are also required to pay a monthly fee on the unused available balance, ranging from 0.375% to 0.50% based on availability. We had no outstanding borrowings at December 31, 2013 and March 31, 2013.

Availability under the Credit Agreement is restricted by our United States and United Kingdom based accounts receivable and inventory balances. The Credit Agreement also allows for the issuance of letters of credit in an aggregate amount of up to \$25,000.

Information related to availability on our Credit Agreement is as follows:

|                               |    | ember 31,<br>2013 | March 31,<br>2013 |        |  |  |
|-------------------------------|----|-------------------|-------------------|--------|--|--|
| Available borrowings          | \$ | 98,336            | \$                | 73,565 |  |  |
| Outstanding letters of credit |    | 1,664             |                   | 1,664  |  |  |

We recorded interest expense and fees related to the Credit Agreement of \$160 for the three months ended December 31, 2013 and 2012 and \$479 for the nine months ended December 31, 2013 and 2012.

The Credit Agreement contains covenants that substantially limit us and our subsidiaries' ability to: create, incur, assume or be liable for indebtedness; dispose of assets outside the ordinary course of business; acquire, merge or consolidate with or into another person or entity; create, incur or allow any lien on any of their respective properties; make investments; or pay dividends or make distributions (each subject to certain limitations); or optionally prepay any indebtedness (subject to certain exceptions, including an exception permitting the redemption of the Company's unsecured convertible senior notes upon the meeting of certain minimum liquidity requirements). In addition, the Credit Agreement provides for certain events of default such as nonpayment of principal and interest, breaches of representations and warranties, noncompliance with covenants, acts of insolvency, default on indebtedness held by third parties and default on certain material contracts (subject to certain limitations and cure periods). The Credit Agreement also contains a requirement that we maintain an interest coverage ratio of more than one to one for the trailing twelve month period, if certain average liquidity levels fall below \$30,000. As of December 31, 2013, we were in compliance with all covenants and requirements outlined in the Credit Agreement.

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

### **Notes to Unaudited Condensed Consolidated Financial Statements (Continued)**

(Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

#### 4.375% Convertible Notes Due 2014

In June 2009, we issued \$138,000 aggregate principal amount of 4.375% Convertible Notes due 2014 (the "4.375% Convertible Notes"). The issuance of the 4.375% Convertible Notes included \$18,000 related to the exercise of an over-allotment option by the underwriters. Interest on the 4.375% Convertible Notes was paid semi-annually in arrears on June 1st and December 1st of each year, and commenced on December 1, 2009. The 4.375% Convertible Notes were scheduled to mature on June 1, 2014, unless earlier redeemed or repurchased by the Company or converted. As further described below, on June 12, 2013, we issued a notice of redemption calling all of our outstanding 4.375% Convertible Notes for redemption on August 29, 2013.

The 4.375% Convertible Notes were convertible at an initial conversion rate of 93.6768 shares of our common stock per \$1 principal amount of 4.375% Convertible Notes (representing an initial conversion price of approximately \$10.675 per share of common stock for a total of approximately 12,927,000 underlying conversion shares) subject to adjustment in certain circumstances. Holders could have converted the 4.375% Convertible Notes at their option prior to the close of business on the business day immediately preceding December 1, 2013 only if certain conditions were met. Upon conversion, the 4.375% Convertible Notes could have been settled, at our election, in cash, shares of our common stock, or a combination of cash and shares of the Company's common stock.

We recorded approximately \$3,410 of banking, legal and accounting fees related to the issuance of the 4.375% Convertible Notes which were capitalized as debt issuance costs and were being amortized to interest and other, net over the term of the 4.375% Convertible Notes.

At any time on or after June 5, 2012, the Company could have redeemed all of the outstanding 4.375% Convertible Notes for cash, but only if the last reported sale of our common stock for 20 or more trading days in a period of 30 consecutive trading days ending on the trading day prior to the date we provided notice of redemption to holders of the 4.375% Convertible Notes exceeded 150% of the conversion price in effect on each such trading day. This condition was met on June 12, 2013. The redemption price equaled 100% of the principal amount of the 4.375% Convertible Notes to be redeemed, plus all accrued and unpaid interest (including additional interest, if any) to, but excluding, the redemption date.

On June 12, 2013, we issued a notice of redemption calling all of our outstanding 4.375% Convertible Notes, in the aggregate principal amount of \$138,000, for redemption on August 29, 2013 at a redemption price of \$1 per \$1 principal amount, plus accrued and unpaid interest up to, but not including, the redemption date (the period from June 12, 2013 to August 29, 2013 is the "Notice Period"). Holders who elected to convert during the Notice Period were entitled to make-whole shares in addition to such shares they would otherwise be entitled to receive upon conversion. The notice of redemption specified that we would settle any 4.375% Convertible Notes surrendered for conversion in connection with the redemption on a combination settlement basis by paying cash up to a cash amount equal to \$166,000 in the aggregate of converted notes and delivering shares of our common stock in respect of the amount, if any, by which our conversion obligation exceeded such cash amount. During the Notice Period, \$137,993 of 4.375% Convertible Notes were converted for \$165,992 in cash and 3,217,000 shares of our common stock. On August 29, 2013, we paid \$7 in cash and we redeemed \$7 of

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

### Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

4.375% Convertible Notes. During the nine months ended December 31, 2013, we recorded a loss on extinguishment, net of capitalized debt issuance costs, totaling \$9,014 related to these transactions.

In connection with the offering of the 4.375% Convertible Notes, we entered into convertible note hedge transactions which were expected to reduce the potential dilution to our common stock upon conversion of the 4.375% Convertible Notes. The transactions included options to purchase approximately 12,927,000 shares of common stock at \$10.675 per share, expiring on June 1, 2014, for a total cost of approximately \$43,600, which was charged to additional paid-in capital.

Separately, the Company entered into warrant transactions with a strike price of \$14.945 per share. The warrants covered approximately 12,927,000 shares of the Company's common stock and were scheduled to expire on August 30, 2014, for total proceeds of approximately \$26,300, which was credited to additional paid-in capital.

On June 12, 2013, the Company entered into Unwind Agreements with respect to the convertible note hedge transactions and Unwind Agreements with respect to the warrant transactions with each of the hedge counterparties (collectively, the "Unwind Agreements"). Pursuant to the terms of the Unwind Agreements, and in connection with the Company's issuance of a notice of redemption for all the 4.375% Convertible Notes, the Company had the right to deliver a notice to the hedge counterparties, prior to the redemption date set forth in such redemption notice, designating an early termination date for the convertible note hedge transactions and warrant transactions. The hedge counterparties owed a cash payment to the Company as a result of the early termination of the convertible note hedge transactions that was calculated based on its current fair market value. The Company owed a cash payment to the warrant holders, as applicable, as a result of the early termination of the warrant transactions that was calculated based on its current fair market value. As a result of the Unwind Agreements, the convertible note hedge transactions and warrant transactions were accounted for as derivatives whereby the fair values of these transactions were reported as a convertible note hedge receivable and as a convertible note warrant liability with an offsetting impact to additional paid-in capital. Gains and losses on the derivatives resulting from their unwinding were reported in gain on convertible note hedge and warrants, net, in our Condensed Consolidated Statements of Operations. In August 2013, the payment received from unwinding the associated convertible note hedge transactions resulted in proceeds to us of \$84,429, offset by \$55,651 we paid the warrant holders.

During the nine months ended December 31, 2013, we recorded a gain of approximately \$17,259 resulting from the unwinding of our convertible note hedge transactions and a loss of approximately \$13,798 resulting from the unwinding of our convertible note warrant transactions to gain on convertible note hedge and warrants, net, in our Condensed Consolidated Statements of Operations.

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

### Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

The following table provides additional information related to our 4.375% Convertible Notes:

|   | M  | larch 31,<br>2013 |
|---|----|-------------------|
| Additional paid-in capital                      | \$ | 42,018            |
|   |    |                   |
| Principal amount of 4.375% Convertible Notes    | \$ | 138,000           |
| Unamortized discount of the liability component |    | 12,819            |
| Net carrying amount of 4.375% Convertible Notes | \$ | 125,181           |
| Carrying amount of debt issuance costs          | \$ | 797               |

The following table provides the components of interest expense related to our 4.375% Convertible Notes:

|   | Three Months<br>Ended<br>December 31, |    |       |    | Ended Ended |    |        |  |
|---|---------------------------------------|----|-------|----|-------------|----|--------|--|
|   | 2013                                  |    | 2012  |    | 2013        |    | 2012   |  |
| Cash interest expense (coupon interest expense)               | \$                                    | \$ | 1,509 | \$ | 2,516       | \$ | 4,527  |  |
| Non-cash amortization of discount on 4.375% Convertible Notes |                                       |    | 2,425 |    | 4,358       |    | 7,045  |  |
| Amortization of debt issuance costs                           |                                       |    | 171   |    | 284         |    | 512    |  |
|   |                                       |    |       |    |             |    |        |  |
| Total interest expense related to 4.375% Convertible Notes    | \$                                    | \$ | 4,105 | \$ | 7,158       | \$ | 12,084 |  |

### 1.75% Convertible Notes Due 2016

On November 16, 2011, we issued \$250,000 aggregate principal amount of 1.75% Convertible Notes due 2016 (the "1.75% Convertible Notes"). Interest on the 1.75% Convertible Notes is payable semi-annually in arrears on June 1st and December 1st of each year, commencing on June 1, 2012. The 1.75% Convertible Notes mature on December 1, 2016, unless earlier repurchased by the Company or converted. The Company does not have the right to redeem the 1.75% Convertible Notes prior to maturity.

The 1.75% Convertible Notes are convertible at an initial conversion rate of 52.3745 shares of our common stock per \$1 principal amount of 1.75% Convertible Notes (representing an initial conversion price of approximately \$19.093 per share of common stock for a total of approximately 13,094,000 underlying conversion shares) subject to adjustment in certain circumstances. Holders may convert the 1.75% Convertible Notes at their option prior to the close of business on the business day immediately preceding June 1, 2016 only under the following circumstances: (1) during any fiscal quarter commencing after March 31, 2012, if the last reported sale price of the common stock for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on the last trading day of the preceding fiscal

quarter is greater than or equal to 130% of the applicable conversion price on each applicable trading day; (2) during the five business day period after any 10 consecutive trading day period (the "measurement period") in which the trading price per \$1 principal amount of 1.75% Convertible Notes for each day of that measurement period was less than 98% of the product of the last reported sale price of our common stock and the applicable conversion rate on each

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

### Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

such day; or (3) upon the occurrence of specified corporate events. On and after June 1, 2016 until the close of business on the business day immediately preceding the maturity date, holders may convert their 1.75% Convertible Notes at any time, regardless of the foregoing circumstances. Upon conversion, the 1.75% Convertible Notes may be settled, at our election, in cash, shares of our common stock, or a combination of cash and shares of the Company's common stock.

Upon the occurrence of certain fundamental changes involving the Company, holders of the 1.75% Convertible Notes may require us to purchase all or a portion of their 1.75% Convertible Notes for cash at a price equal to 100% of the principal amount of the notes to be purchased, plus accrued and unpaid interest (including additional interest, if any) to, but excluding, the fundamental change purchase date.

The indenture governing the 1.75% Convertible Notes contains customary terms and covenants and events of default. If an event of default (as defined therein) occurs and is continuing, the Trustee by notice to the Company, or the holders of at least 25% in aggregate principal amount of the 1.75% Convertible Notes then outstanding by notice to the Company and the Trustee, may, and the Trustee at the request of such holders shall, declare 100% of the principal of and accrued and unpaid interest (including additional interest, if any) on all the 1.75% Convertible Notes to be due and payable. In the case of an event of default arising out of certain bankruptcy events, 100% of the principal of and accrued and unpaid interest (including additional interest, if any), on the 1.75% Convertible Notes will automatically become due and payable immediately. As of December 31, 2013, we were in compliance with all covenants and requirements outlined in the indenture governing the 1.75% Convertible Notes.

The 1.75% Convertible Notes are senior unsecured obligations and rank senior in right of payment to our existing and future indebtedness that is expressly subordinated in right of payment to the 1.75% Convertible Notes; equal in right of payment to our existing and future indebtedness that is not so subordinated; effectively junior in right of payment to any of our secured indebtedness to the extent of the value of the assets securing such indebtedness; and structurally junior to all existing and future indebtedness incurred by our subsidiaries.

In accounting for the \$6,875 of banking, legal and accounting fees related to the issuance of the 1.75% Convertible Notes, we allocated \$5,428 to the liability component and \$1,447 to the equity component. Debt issuance costs attributable to the liability component are being amortized to interest and other, net over the term of the 1.75% Convertible Notes, and issuance costs attributable to the equity component were netted with the equity component in additional paid-in capital.

The following table provides additional information related to our 1.75% Convertible Notes:

|   | Dece | mber 31, 2013 | Ma | rch 31, 2013 |
|---|------|---------------|----|--------------|
| Additional paid-in capital                      | \$   | 51,180        | \$ | 51,180       |
|   |      |               |    |              |
| Principal amount of 1.75% Convertible Notes     | \$   | 250,000       | \$ | 250,000      |
| Unamortized discount of the liability component |      | 32,576        |    | 39,979       |
| Net carrying amount of 1.75% Convertible Notes  | \$   | 217,424       | \$ | 210,021      |
| Carrying amount of debt issuance costs          | \$   | 2,988         | \$ | 3,821        |
|   |      | ·             |    |              |

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

### Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

The following table provides the components of interest expense related to our 1.75% Convertible Notes:

|  | Three Months<br>Ended<br>December 31, |       |    |       |    | ths<br>31, |    |        |
|--|---------------------------------------|-------|----|-------|----|------------|----|--------|
|  |                                       | 2013  |    | 2012  |    | 2013       |    | 2012   |
| Cash interest expense (coupon interest expense)              | \$                                    | 1,094 | \$ | 1,094 | \$ | 3,282      | \$ | 3,282  |
| Non-cash amortization of discount on 1.75% Convertible Notes |                                       | 2,509 |    | 2,347 |    | 7,403      |    | 6,926  |
| Amortization of debt issuance costs                          |                                       | 274   |    | 288   |    | 833        |    | 874    |
|  |                                       |       |    |       |    |            |    |        |
| Total interest expense related to 1.75% Convertible Notes    | \$                                    | 3,877 | \$ | 3,729 | \$ | 11,518     | \$ | 11,082 |

#### 1.00% Convertible Notes Due 2018

On June 18, 2013, we issued \$250,000 aggregate principal amount of 1.00% Convertible Notes due 2018 (the "1.00% Convertible Notes" and together with the 4.375% Convertible Notes and the 1.75% Convertible Notes, the "Convertible Notes"). The 1.00% Convertible Notes were issued at 98.5% of par value for proceeds of \$246,250. Interest on the 1.00% Convertible Notes is payable semi-annually in arrears on July 1st and January 1st of each year, commencing on January 1, 2014. The 1.00% Convertible Notes mature on July 1, 2018, unless earlier repurchased by the Company or converted. The Company does not have the right to redeem the 1.00% Convertible Notes prior to maturity. The Company also granted the underwriters a 30-day option to purchase up to an additional \$37,500 principal amount of 1.00% Convertible Notes to cover overallotments, if any. On July 17, 2013, the Company closed its public offering of \$37,500 principal amount of the Company's 1.00% Convertible Notes as a result of the underwriters exercising their overallotment option in full on July 12, 2013, bringing the total proceeds to \$283,188.

The 1.00% Convertible Notes are convertible at an initial conversion rate of 46.4727 shares of our common stock per \$1 principal amount of 1.00% Convertible Notes (representing an initial conversion price of approximately \$21.52 per share of common stock for a total of approximately 13,361,000 underlying conversion shares) subject to adjustment in certain circumstances. Holders may convert the 1.00% Convertible Notes at their option prior to the close of business on the business day immediately preceding January 1, 2018 only under the following circumstances: (1) during any fiscal quarter commencing after September 30, 2013, if the last reported sale price of the common stock for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on the last trading day of the preceding fiscal quarter is greater than or equal to 130% of the applicable conversion price on each applicable trading day; (2) during the five business day period after any 10 consecutive trading day period (the "measurement period") in which the trading price per \$1 principal amount of 1.00% Convertible Notes for each day of that measurement period was less than 98% of the product of the last reported sale price of our common stock and the applicable conversion rate on each such day; or (3) upon the occurrence of specified corporate events. On and after January 1, 2018 until the close of business on the business day immediately preceding the maturity date, holders may convert their 1.00% Convertible Notes at any time, regardless of the foregoing circumstances. Upon conversion,

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

### Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

the 1.00% Convertible Notes may be settled, at our election, in cash, shares of our common stock, or a combination of cash and shares of the Company's common stock.

Upon the occurrence of certain fundamental changes involving the Company, holders of the 1.00% Convertible Notes may require us to purchase all or a portion of their 1.00% Convertible Notes for cash at a price equal to 100% of the principal amount of the notes to be purchased, plus accrued and unpaid interest (including additional interest, if any) to, but excluding, the fundamental change purchase date.

The indenture governing the 1.00% Convertible Notes contains customary terms and covenants and events of default. If an event of default (as defined therein) occurs and is continuing, the Trustee by notice to the Company, or the holders of at least 25% in aggregate principal amount of the 1.00% Convertible Notes then outstanding by notice to the Company and the Trustee, may, and the Trustee at the request of such holders shall, declare 100% of the principal of and accrued and unpaid interest (including additional interest, if any) on all the 1.00% Convertible Notes to be due and payable. In the case of an event of default arising out of certain bankruptcy events, 100% of the principal of and accrued and unpaid interest (including additional interest, if any), on the 1.00% Convertible Notes will automatically become due and payable immediately. As of December 31, 2013, we were in compliance with all covenants and requirements outlined in the indenture governing the 1.00% Convertible Notes.

The 1.00% Convertible Notes are senior unsecured obligations and rank senior in right of payment to our existing and future indebtedness that is expressly subordinated in right of payment to the 1.00% Convertible Notes; equal in right of payment to our existing and future indebtedness that is not so subordinated; effectively junior in right of payment to any of our secured indebtedness to the extent of the value of the assets securing such indebtedness; and structurally junior to all existing and future indebtedness incurred by our subsidiaries.

We separately account for the liability and equity components of the 1.00% Convertible Notes in a manner that reflects the Company's nonconvertible debt borrowing rate. We estimated the fair value of the 1.00% Convertible Notes to be \$225,567, upon issuance of our 1.00% Convertible Notes, assuming a 6.15% non-convertible borrowing rate. The carrying amount of the equity component was determined to be approximately \$57,621 by deducting the fair value of the liability component from the net proceeds of the 1.00% Convertible Notes. The excess of the principal amount of the liability component over its carrying amount is amortized to interest and other, net over the term of the 1.00% Convertible Notes using the effective interest method. The equity component is not remeasured as long as it continues to meet the conditions for equity classification. In accounting for the \$2,815 of banking, legal and accounting fees related to the issuance of the 1.00% Convertible Notes, we allocated \$2,209 to the liability component and \$606 to the equity component. Debt issuance costs attributable to the liability component are being amortized to interest and other, net over the term of the 1.00% Convertible Notes, and issuance costs attributable to the equity component were netted with the equity component in additional paid-in capital.

# TAKE-TWO INTERACTIVE SOFTWARE, INC.

# Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

# 8. DEBT (Continued)

The following table provides additional information related to our 1.00% Convertible Notes:

|   | Dece | mber 31, 2013 |
|---|------|---------------|
| Additional paid-in capital                      | \$   | 57,621        |
|   |      |               |
| Principal amount of 1.00% Convertible Notes     | \$   | 287,500       |
| Unamortized discount of the liability component |      | 56,187        |
| Net carrying amount of 1.00% Convertible Notes  | \$   | 231,313       |
| Carrying amount of debt issuance costs          | \$   | 1,951         |

The following table provides the components of interest expense related to our 1.00% Convertible Notes:

|  | <br>Ionths Ended<br>ber 31, 2013 | <br>onths Ended<br>ber 31, 2013 |
|--|----------------------------------|---------------------------------|
| Cash interest expense (coupon interest expense)              | \$<br>718                        | \$<br>1,541                     |
| Non-cash amortization of discount on 1.00% Convertible Notes | 2,702                            | 5,746                           |
| Amortization of debt issuance costs                          | 121                              | 258                             |
|  |                                  |                                 |
| Total interest expense related to 1.00% Convertible Notes    | \$<br>3,541                      | \$<br>7,545                     |

# TAKE-TWO INTERACTIVE SOFTWARE, INC.

# Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

# 9. EARNINGS (LOSS) PER SHARE ("EPS")

The following table sets forth the computation of basic and diluted EPS (shares in thousands):

|   | Three Months Ended<br>December 31, |    |         |    | Nine Mon<br>Decem |                |  |
|---|------------------------------------|----|---------|----|-------------------|----------------|--|
|   | 2013                               |    | 2012    |    | 2013              | 2012           |  |
| Computation of Basic EPS:                               |                                    |    |         |    |                   |                |  |
| Net income (loss)                                       | \$<br>578,426                      | \$ | 71,365  | \$ | 392,392           | \$<br>(51,964) |  |
| Less: net income allocated to participating securities  | (77,857)                           |    | (5,808) |    | (42,482)          |                |  |
| Net income (loss) for basic EPS calculation             | \$<br>500,569                      | \$ | 65,557  | \$ | 349,910           | \$<br>(51,964) |  |
|   |                                    |    |         |    |                   |                |  |
| Total weighted average shares outstanding basic         | 98,290                             |    | 93,338  |    | 97,529            | 85,382         |  |
| Less: weighted average participating shares outstanding | (13,230)                           |    | (7,596) |    | (10,559)          |                |  |
| Weighted average common shares outstanding basic        | 85,060                             |    | 85,742  |    | 86,970            | 85,382         |  |
| Basic EPS   | \$<br>5.88                         | \$ | 0.76    | \$ | 4.02              | \$<br>(0.61)   |  |
| Computation of Diluted EPS:                             |                                    |    |         |    |                   |                |  |
| Net income (loss)                                       | \$<br>578,426                      | \$ | 71,365  | \$ | 392,392           | \$<br>(51,964) |  |
| Less: net income allocated to participating securities  | (61,200)                           |    | (5,808) |    | (32,412)          |                |  |
| Add: interest expense, net of tax, on Convertible Notes | 7,418                              |    | 7,834   |    | 26,221            |                |  |
| Net income (loss) for diluted EPS calculation           | \$<br>524,644                      | \$ | 73,391  | \$ | 386,201           | \$<br>(51,964) |  |
| Weighted average shares outstanding basic               | 85,060                             |    | 85,742  |    | 86,970            | 85,382         |  |
| Add: dilutive effect of common stock equivalents        | 26,752                             |    | 26,021  |    | 30,304            | 05,502         |  |
| rada. directive effect of common stock equivalents      | 20,132                             |    | 20,021  |    | 50,504            |                |  |

Weighted average common shares outstanding diluted 111,812 111,763 117,274 85,382

Diluted EPS \$ 4.69 \$ 0.66 \$ 3.29 \$ (0.61)

The Company incurred a net loss for the nine months ended December 31, 2012; therefore, the basic and diluted weighted average shares outstanding exclude the impact of unvested share-based awards that are considered participating restricted stock and all common stock equivalents because their impact would be antidilutive.

Our unvested restricted stock rights (including restricted stock units, time-based and market-based restricted stock awards) are considered participating restricted stock since these securities have non-forfeitable rights to dividends or dividend equivalents during the contractual period of the award, and thus require the two-class method of computing EPS. The calculation of EPS for common stock shown above excludes the income attributable to the unvested restricted stock rights from the numerator and excludes the dilutive impact of those awards from the denominator. For the nine months ended December 31, 2012, we had approximately 7,754,000 of unvested share-based awards that are considered participating restricted stock which are excluded due to the net loss for that period.

The Company defines common stock equivalents as unexercised stock options, common stock equivalents underlying the Convertible Notes (see Note 8) and warrants outstanding during the period. Common stock equivalents are measured using the treasury stock method, except for the Convertible Notes, which are assessed for their impact on diluted EPS using the more dilutive of the treasury stock

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

### Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

### 9. EARNINGS (LOSS) PER SHARE ("EPS") (Continued)

method or the if-converted method. Under the provisions of the if- converted method, the Convertible Notes are assumed to be converted and the underlying conversion shares included in the denominator of the EPS calculation and the interest expense, net of tax, recorded in connection with the Convertible Notes is added back to the numerator.

In connection with the issuance of our 4.375% Convertible Notes in June 2009, the Company purchased convertible note hedges (see Note 8) which were excluded from the calculation of diluted EPS because their impact was always considered antidilutive since the call option would be exercised by the Company when the exercise price was lower than the market price. Also in connection with the issuance of our 4.375% Convertible Notes, the Company entered into warrant transactions (see Note 8). On June 12, 2013, the Company entered into Unwind Agreements with respect to the convertible note hedge transactions and Unwind Agreements with respect to the warrant transactions with each of the hedge counterparties (see Note 8).

Other common stock equivalents excluded from the diluted EPS calculation were unexercised stock option awards of approximately 2,009,000 for the nine months ended December 31, 2012 due to the net loss for that period. For the three months ended December 31, 2012, the Company excluded from its diluted EPS calculation approximately 2,009,000 of common stock equivalents which were antidilutive because the common stock equivalents' exercise prices exceeded the average fair market value of the Company's common stock.

For the three and nine months ended December 31, 2013, we issued approximately 238,000 and 8,010,000 shares, respectively, of common stock in connection with restricted stock awards and we canceled approximately 58,000 and 161,000 shares, respectively, of unvested restricted stock awards.

### 10. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

The following table provides the components of accumulated other comprehensive income (loss):

|   | Nine Months Ended December 3 Foreign currency Unrealized gain or translation derivative adjustments instruments |         |    | ealized gain on derivative | 013<br>Tot | tal    |
|---|---|---------|----|----------------------------|------------|--------|
| Balance at March 31, 2013   | \$  | (4,916) | \$ | 344                        | \$ (       | 4,572) |
| Other comprehensive income before reclassifications                     |   | 6,518   |    | 269                        | (          | 6,787  |
| Amounts reclassified from accumulated other comprehensive income (loss) |   |         |    |                            |            |        |
|   |   |         |    |                            |            |        |
| Balance at December 31, 2013  | \$  | 1,602   | \$ | 613                        | \$         | 2,215  |

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

**Notes to Unaudited Condensed Consolidated Financial Statements (Continued)** 

(Dollars in thousands, except share and per share amounts)

### 10. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS) (Continued)

|   | Nine Months Ended December 31, Foreign currency Unrealized gain translation on derivative adjustments instruments |       |    | lized gain<br>erivative |    | 2<br>Total |
|---|---|-------|----|-------------------------|----|------------|
| Balance at March 31, 2012   | \$  | 6,674 |    | 59                      | \$ | 6,733      |
| Other comprehensive income before reclassifications Amounts reclassified from accumulated other comprehensive income (loss) | •   | (42)  | _  | 618                     | _  | 576        |
| Amounts reclassified from accumulated other comprehensive income (1088)   |   |       |    |                         |    |            |
| Balance at December 31, 2012  | \$  | 6,632 | \$ | 677                     | \$ | 7,309      |

### 11. SEGMENT AND GEOGRAPHIC INFORMATION

We operate in one reportable segment in which we are a publisher of interactive software games designed for console systems, handheld gaming systems and personal computers, including smart phones and tablets, that are delivered through physical retail, digital download, online platforms and cloud streaming services. Our reporting segment is based upon our internal organizational structure, the manner in which our operations are managed and the criteria used by our Chief Executive Officer, our chief operating decision maker ("CODM") to evaluate performance. The Company's operations involve similar products and customers worldwide. We are centrally managed and the CODM primarily uses consolidated financial information supplemented by sales information by product category, major product title and platform to make operational decisions and assess financial performance. Our business consists of our Rockstar Games and 2K labels which have been aggregated into a single reportable segment (the "publishing segment") based upon their similar economic characteristics, products and distribution methods. Revenue earned from our publishing segment is primarily derived from the sale of internally developed software titles and software titles developed on our behalf by third-parties.

We attribute net revenue to geographic regions based on product destination. Net revenue by geographic region was as follows:

|                                   | Three Months Ended |           |    | Nine Months Ended |      |           |    |         |
|-----------------------------------|--------------------|-----------|----|-------------------|------|-----------|----|---------|
|                                   | December 31,       |           |    |                   |      | 1,        |    |         |
| Net revenue by geographic region: | 2013 2012          |           |    |                   | 2013 | 2012      |    |         |
| United States                     | \$                 | 819,095   | \$ | 271,555           | \$   | 982,353   | \$ | 530,642 |
| Europe                            |                    | 745,658   |    | 87,788            |      | 838,489   |    | 243,600 |
| Canada and Latin America          |                    | 157,898   |    | 26,018            |      | 173,205   |    | 70,878  |
| Asia Pacific                      |                    | 141,218   |    | 30,412            |      | 161,313   |    | 69,876  |
|                                   |                    |           |    |                   |      |           |    |         |
|                                   |                    |           |    |                   |      |           |    |         |
| Total net revenue                 | \$                 | 1,863,869 | \$ | 415,773           | \$   | 2,155,360 | \$ | 914.996 |
|                                   |                    | , ,       |    | - ,               |      | , ,       |    | , , ,   |

### TAKE-TWO INTERACTIVE SOFTWARE, INC.

### Notes to Unaudited Condensed Consolidated Financial Statements (Continued)

(Dollars in thousands, except share and per share amounts)

### 11. SEGMENT AND GEOGRAPHIC INFORMATION (Continued)

Net revenue by product platform was as follows:

|                                  |    | Three Months Ended December 31, |    |         |    | Nine Months Ended<br>December 31, |      |         |  |
|----------------------------------|----|---------------------------------|----|---------|----|-----------------------------------|------|---------|--|
| Net revenue by product platform: |    | 2013 2012                       |    |         |    | 2013                              | 2012 |         |  |
| Console                          | \$ | 1,803,107                       | \$ | 332,391 | \$ | 1,995,178                         | \$   | 736,463 |  |
| PC and other                     |    | 58,671                          |    | 73,559  |    | 152,276                           |      | 160,145 |  |
| Handheld                         |    | 2,091                           |    | 9,823   |    | 7,906                             |      | 18,388  |  |
| Trade land manage                | ф  | 1 9/2 9/0                       | ¢  | 415 772 | ø  | 2 155 260                         | ¢    | 014 006 |  |
| Total net revenue                | \$ | 1,863,869                       | \$ | 415,773 | \$ | 2,155,360                         | \$   | 914,996 |  |

Our products are delivered through physical retail and digital online services (digital download, online platforms and cloud streaming). Net revenue by distribution channel was as follows:

|                                      | Three Months Ended<br>December 31, |    |         |    | nded<br>I, |    |         |
|--------------------------------------|------------------------------------|----|---------|----|------------|----|---------|
| Net revenue by distribution channel: | 2013                               |    | 2012    |    | 2013       |    | 2012    |
| Physical retail and other            | 1,738,599                          |    | 324,940 |    | 1,867,781  |    | 736,006 |
| Digital online                       | \$<br>125,270                      | \$ | 90,833  | \$ | 287,579    | \$ | 178,990 |
|                                      |                                    |    |         |    |            |    |         |
| Total net revenue                    | \$<br>1,863,869                    | \$ | 415,773 | \$ | 2,155,360  | \$ | 914,996 |

### 12. COMMITMENTS AND CONTINGENCIES

At December 31, 2013, we did not have any significant changes to our commitments since March 31, 2013 other than (i) in June 2013, the Company issued \$250,000 principal amount of 1.00% Convertible Notes, (ii) in July 2013, the Company closed its public offering of \$37,500 principal amount of the Company's 1.00% Convertible Notes as a result of the underwriters exercising their overallotment option in full on July 12, 2013 and (iii) in August 2013, our 4.375% Convertible Notes were settled. See Note 8 for additional information regarding our Convertible Notes. See Note 12 of the Notes to the Consolidated Financial Statements included in our Annual Report on Form 10-K for the year ended March 31, 2013 for more information regarding our commitments.

Below is a summary of the annual commitments as of December 31, 2013 related to our 1.00% Convertible Notes:

| Fiscal year ending March 31,  | Interest |       | Principal | Total       |
|-------------------------------|----------|-------|-----------|-------------|
| 2014 (remaining three months) | \$       | 1,541 | \$        | \$<br>1,541 |
| 2015                          |          | 2,875 |           | 2,875       |
| 2016                          |          | 2,875 |           | 2,875       |
| 2017                          |          | 2,875 |           | 2,875       |
| 2018                          |          | 2,875 |           | 2,875       |

Thereafter 1,438 287,500 288,938

Total \$ 14,479 \$ 287,500 \$ 301,979

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### TAKE-TWO INTERACTIVE SOFTWARE, INC.

### **Notes to Unaudited Condensed Consolidated Financial Statements (Continued)**

(Dollars in thousands, except share and per share amounts)

### 12. COMMITMENTS AND CONTINGENCIES (Continued)

### Legal and Other Proceedings

We are, or may become, subject to demands and claims (including intellectual property claims) and are involved in routine litigation in the ordinary course of business which we do not believe to be material to our business or financial statements. We have appropriately accrued amounts related to certain of these claims and legal and other proceedings. While it is reasonably possible that a loss may be incurred in excess of the amounts accrued in our financial statements, we believe that such losses, unless otherwise disclosed, would not be material.

### 13. SHARE REPURCHASE

### Share Repurchase Program

In January 2013, our Board of Directors (the "Board") authorized the repurchase of up to 7,500,000 shares of our common stock. The authorization permits the Company to purchase shares from time to time through a variety of methods, including in the open market or through privately negotiated transactions, in accordance with applicable securities laws. It does not obligate the Company to make any purchases at any specific time or situation. Repurchases are subject to the availability of stock, prevailing market conditions, the trading price of the stock, the Company's financial performance and other conditions. The program may be suspended or discontinued at any time for any reason. During the three and nine months ended December 31, 2013, the Company repurchased approximately 4,217,000 shares of our common stock in the open market for approximately \$73,325, including commissions of \$42, as part of the program. As of December 31, 2013, up to approximately 3,282,000 shares of our common stock remain available for repurchase under the Company's share repurchase authorization.

# Repurchase from Icahn Group

In November 2013, the Company entered into a Purchase Agreement with High River Limited Partnership, Icahn Partners LP, Icahn Partners Master Fund LP, Icahn Partners Master Fund II LP and Icahn Partners Master Fund III LP (collectively, the "Icahn Group"), pursuant to which the Company repurchased approximately 12,021,000 shares of the Company's common stock owned by the Icahn Group, at a price per share of \$16.93, resulting in an aggregate purchase price of approximately \$203,511 (the "Repurchase Transaction"). The closing of the Repurchase Transaction occurred on November 26, 2013. The Repurchase Transaction was conducted outside the Company's share repurchase program described above.

All of the repurchased shares described in this Note 13 have been classified as treasury stock in our Condensed Consolidated Balance Sheets.

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### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### CAUTIONARY NOTE ABOUT FORWARD-LOOKING STATEMENTS

The statements contained herein which are not historical facts are considered forward-looking statements under federal securities laws and may be identified by words such as "anticipates," "believes," "estimates," "expects," "intends," "plans," "potential," "predicts," "projects," "seeks," "will," or words of similar meaning and include, but are not limited to, statements regarding the outlook for the Company's future business and financial performance. Such forward-looking statements are based on the current beliefs of our management as well as assumptions made by and information currently available to them, which are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. Actual outcomes and results may vary materially from these forward-looking statements based on a variety of risks and uncertainties including those contained herein, in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2013, in the section entitled "Risk Factors," and the Company's other periodic filings with the SEC. All forward-looking statements are qualified by these cautionary statements and speak only as of the date they are made. The Company undertakes no obligation to update any forward-looking statement, whether as a result of new information, future events or otherwise.

Our Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is provided in addition to the accompanying Unaudited Condensed Consolidated Financial Statements and notes to assist readers in understanding our results of operations, financial condition and cash flows. The following discussion should be read in conjunction with the MD&A and our annual consolidated financial statements and the notes thereto, included in our Annual Report on Form 10-K for the fiscal year ended March 31, 2013.

#### Overview

### Our Business

We are a leading developer, publisher and marketer of interactive entertainment for consumers around the globe. We develop and publish products through our two wholly-owned labels Rockstar Games and 2K. Our products are currently designed for console gaming systems such as Sony's PlayStation®4 ("PS4") and PlayStation®3 ("PS3"), Microsoft's Xbox One® ("Xbox One") and Xbox 360® ("Xbox 360") and Nintendo's Wii ("Wii") and Wii U ("Wii U"); handheld gaming systems such as Nintendo's DS ("DS") and Sony's PlayStation Portable ("PSP"); and personal computers including smartphones and tablets. We deliver our products through physical retail, digital download, online platforms and cloud streaming services.

We endeavor to be the most creative, innovative and efficient company in our industry. Our core strategy is to capitalize on the popularity of video games by developing and publishing high-quality interactive entertainment experiences across a range of genres. We focus on building compelling entertainment franchises by publishing a select number of titles for which we can create sequels and add-on content. Most of our intellectual property is internally owned and developed, which we believe best positions us financially and competitively. We have established a portfolio of proprietary software content for the major hardware platforms in a wide range of genres, including action, adventure, family/casual, racing, role-playing, shooter, sports and strategy, which we distribute worldwide. We believe that our commitment to creativity and innovation is a distinguishing strength, enabling us to differentiate our products in the marketplace by combining advanced technology with compelling storylines and characters that provide unique gameplay experiences for consumers. We have created, acquired or licensed a group of highly recognizable brands to match the broad consumer demographics we serve, ranging from adults to children and game enthusiasts to casual gamers. Another cornerstone of our strategy is to support the success of our products in the marketplace through innovative marketing programs and global distribution on all platforms and through all channels that are relevant to our target audience.

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Our revenue is primarily derived from the sale of internally developed software titles and software titles developed by third-parties for our benefit. Operating margins are dependent in part upon our ability to release new, commercially successful software products and to manage effectively their development costs. We have internal development studios located in Australia, Canada, China, Czech Republic, the United Kingdom, and the United States.

Software titles published by our Rockstar Games label are primarily internally developed. We expect Rockstar Games, our wholly-owned publisher of the *Grand Theft Auto*, *Max Payne*, *Midnight Club*, *Red Dead* and other popular franchises, to continue to be a leader in the action / adventure product category and create groundbreaking entertainment by leveraging our existing titles as well as developing new brands. We believe that Rockstar has established a uniquely original, popular cultural phenomenon with its *Grand Theft Auto* series, which is the interactive entertainment industry's most iconic and critically acclaimed brand and has sold-in over 180 million units. The latest installment, *Grand Theft Auto V*, released in September 2013. *Grand Theft Auto V* includes access to *Grand Theft Auto Online* which launched in October 2013. Rockstar continues to expand on our established franchises by developing sequels, offering downloadable episodes and content, and releasing titles for smartphones and tablets. Rockstar is also well known for developing brands in other genres, including the *L.A. Noire*, *Bully* and *Manhunt* franchises.

Our 2K label has published a variety of popular entertainment properties across all key platforms and across a range of genres including shooter, action, role-playing, strategy, sports and family/casual entertainment. We expect 2K to continue to develop new and successful franchises in the future.

2K's internally owned and developed franchises include the critically acclaimed, multi-million unit selling *BioShock, Mafia, Sid Meier's Civilization* and *XCOM* series. 2K also publishes highly successful externally developed franchises, such as *Borderlands*. 2K successfully launched *Borderlands* 2 in September 2012 and is supporting the title with a robust add-on content campaign. In March 2013, 2K released *BioShock Infinite* which is being supported with add-on content. Also in August 2013, 2K released *The Bureau: XCOM Declassified*.

2K publishes a range of realistic sports simulation titles, including our flagship *NBA* 2K series, which has been the top-ranked NBA basketball video game for 13 years running, the *Major League Baseball* 2K series, our *Top Spin* tennis series and the *WWE* 2K series. *NBA* 2K14 was our first title for the Xbox One and PS4. 2K has secured long-term licensing agreements with the National Basketball Association ("NBA"). Our licenses with Major League Baseball Properties, the Major League Baseball Players Association and Major League Baseball Advanced Media expired in December 2013. In addition, in February 2013, 2K entered into an exclusive multi-year agreement with WWE to publish the *WWE* video game franchise worldwide.

2K also develops and publishes titles for the casual and family-friendly games market. Internally developed titles include *Carnival Games* and *Let's Cheer!*. 2K also had an agreement with Nickelodeon to publish video games based on its top rated Nick Jr. titles such as *Dora the Explorer*, *Go, Diego, Go!*, *Ni Hao, Kai-lan* and *The Backyardigans*, which expired in December 2013. Throughout the current fiscal year, 2K has released a slate of new titles designed exclusively for smartphones and tablets, including *Haunted Hollow*, *Sid Meier's Ace Patrol for iOS*, *Beejumbled*, *Turd Birds* and *2K Drive*.

We also have expansion initiatives in the rapidly growing Asia markets, where our strategy is to broaden the distribution of our existing products, expand our business in Japan, and establish an online gaming presence, especially in China and Korea. 2K has secured a multi-year license from the NBA to develop an online version of the NBA simulation game in China, Taiwan, South Korea and Southeast Asia. In October 2012, NBA 2K Online, our free-to-play NBA simulation game co-developed by 2K and Tencent, launched commercially on the Tencent Games portal in China. In May 2013, Pro Baseball 2K, our online baseball simulation game co-developed by 2K and Nexon Corporation, launched commercially in Korea.

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### **Discontinued operations**

In February 2010, we completed the sale to SYNNEX Corporation ("Synnex") of our Jack of All Games third-party distribution business, which primarily distributed third-party interactive entertainment software, hardware and accessories in North America. The financial information of our distribution business has been classified as discontinued operations in the Unaudited Condensed Consolidated Financial Statements for all of the periods presented. See Note 2 to our Unaudited Condensed Consolidated Financial Statements for additional information regarding discontinued operations.

### Trends and Factors Affecting our Business

Product Release Schedule. Our financial results are affected by the timing of our product releases and the commercial success of those titles. Our *Grand Theft Auto* products in particular have historically accounted for a substantial portion of our revenue. Sales of *Grand Theft Auto* products generated approximately 72.2% of the Company's net revenue for the nine months ended December 31, 2013. The timing of our *Grand Theft Auto* releases varies significantly, which in turn may impact our financial performance on a quarterly and annual basis.

Economic Environment and Retailer Performance. We continue to monitor economic conditions that may unfavorably affect our businesses, such as deteriorating consumer demand, pricing pressure on our products, credit quality of our receivables, and foreign currency exchange rates. Our business is dependent upon a limited number of customers who account for a significant portion of our revenue. Our five largest customers accounted for 42.6% and 51.0% of net revenue during the nine months ended December 31, 2013 and 2012, respectively. As of December 31, 2013 and March 31, 2013, our five largest customers comprised approximately 52.1% and 57.2% of our gross accounts receivable, respectively, with our significant customers (those that individually comprised more than 10% of our gross accounts receivable balance) accounting for approximately 25.6% and 30.5% of such balance at December 31, 2013 and March 31, 2013, respectively. The economic environment has affected our customers in the past, and may do so in the future. Bankruptcies or consolidations of our large retail customers could seriously hurt our business, due to uncollectible accounts receivables and the concentration of purchasing power among the remaining large retailers. Certain of our large customers sell used copies of our games, which may negatively affect our business by reducing demand for new copies of our games. While the downloadable content that we now offer for certain of our titles may serve to reduce used game sales, we expect used game sales to continue to adversely affect our business.

Hardware Platforms. We derive most of our revenue from the sale of products made for video game platforms manufactured by third-parties, such as Sony's PS4 and PS3, Microsoft's Xbox One and Xbox 360 and Nintendo's Wii and Wii U, which comprised approximately 92.5% of the Company's net revenue by product platform for the nine months ended December 31, 2013. The success of our business is dependent upon the consumer acceptance of these platforms and the continued growth in the installed base of these platforms. When new hardware platforms are introduced, demand for software based on older platforms typically decline, which may negatively affect our business during the market transition to the new consoles. Sony launched its new console system PS4 on November 15, 2013 and Microsoft launched of its new console system Xbox One on November 22, 2013. We continually monitor console hardware sales. We manage our product delivery on each current and future platform in a manner we believe to be most effective to maximize our revenue opportunities and achieve the desired return on our investments in product development. Additionally, our development costs are generally higher for titles during platforms transition periods, and we have limited ability to predict the consumer acceptance of the new platforms, which may affect our sales and profitability. Accordingly, our strategy is to focus our development efforts on a select number of the highest quality

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titles for these platforms, while also expanding our offerings for emerging platforms such as mobile and online games.

Online Content and Digital Distribution. The interactive entertainment software industry is delivering a growing amount of content through digital online delivery methods. We provide a variety of online delivered products and offerings. A number of our titles that are available through retailers as packaged goods products are also available through direct digital download through the Internet (from websites we own and others owned by third-parties) to the consumers' console systems or PC. We also offer downloadable add-on content to our packaged goods titles. In addition, we are publishing an expanding variety of titles for tablets and smartphones, which are delivered to consumers through digital download through the Internet. Note 11 to our Unaudited Condensed Consolidated Financial Statements, "Segment and Geographic Information," discloses that net revenue from digital online channels comprised approximately 13.3% of the Company's net revenue by distribution channel for the nine months ended December 31, 2013. We expect online delivery of games and game offerings to become an increasing part of our business over the long-term.

#### Product Releases

We released the following key titles during the nine months ended December 31, 2013:

|                                       |                         | Internal or<br>External |                |                    |
|---------------------------------------|-------------------------|-------------------------|----------------|--------------------|
| Title                                 | <b>Publishing Label</b> | Development             | Platform(s)    | Date Released      |
| Sid Meier's Civilization V: Brave New |                         |                         |                |                    |
| World                                 | 2K                      | Internal                | PC, Mac        | July 9, 2013       |
| The Bureau: XCOM Declassified         |                         |                         | PS3, Xbox 360, |                    |
|                                       | 2K                      | Internal                | PC             | August 20, 2013    |
| Grand Theft Auto V                    | Rockstar Games          | Internal                | PS3, Xbox 360  | September 17, 2013 |
| Grand Theft Auto Online               | Rockstar Games          | Internal                | PS3, Xbox 360  | October 1, 2013    |
| NBA 2K14                              |                         |                         | PS3, Xbox 360, |                    |
|                                       | 2K                      | Internal                | PC             | October 1, 2013    |
| WWE 2K14                              | 2K                      | External                | PS3, Xbox 360  | October 29, 2013   |
| NBA 2K14                              | 2K                      | Internal                | PS4            | November 15, 2013  |

# **Product Pipeline**

We have announced the following future key titles to date (this list does not represent all titles currently in development):

| Publishing | Internal or<br>External |  | Expected<br>Release   |
|------------|-------------------------|--|---|
| Label      | Development             | Platform(s)  | Date  |
| 2K         | External                | PS4, Xbox One, PC  | Fall 2014   |
|            |                         |  |   |
| 2K         | Internal                | TBA  | Fiscal 2015   |
|            |                         |  |   |
| 2K         | External                | TBA  | Fiscal 2015   |
|            | 2K<br>2K                | Publishing External Development 2K External  2K Internal | Publishing External Development Platform(s)  2K External PS4, Xbox One, PC  2K Internal TBA |

### **Critical Accounting Policies and Estimates**

Our most critical accounting policies, which are those that require significant judgment, include: revenue recognition; allowances for returns, price concessions and other allowances; capitalization and recognition of software development costs and licenses; fair value estimates including inventory

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obsolescence, valuation of goodwill, intangible assets and long-lived assets; valuation and recognition of stock-based compensation; and income taxes. In-depth descriptions of these can be found in our Annual Report on Form 10-K for the fiscal year ended March 31, 2013.

### **Recently Issued Accounting Pronouncements**

### Reclassification of Accumulated Other Comprehensive Income

In February 2013, new guidance was issued requiring new disclosures about reclassifications from accumulated other comprehensive income to net income. This new guidance requires an entity to provide information about the amounts reclassified out of accumulated other comprehensive income by component. In addition, an entity is required to present, either on the face of the statement where net income is presented or in the notes, significant amounts reclassified out of accumulated other comprehensive income by the respective line items of net income but only if the amount reclassified is required under U.S. GAAP to be reclassified to net income in its entirety in the same reporting period. For other amounts that are not required under U.S. GAAP to be reclassified in their entirety to net income, an entity is required to cross-reference to other disclosures required under U.S. GAAP that provide additional detail about those amounts. The new guidance is effective prospectively for annual and interim periods beginning after December 15, 2012 (April 1, 2013 for the Company). The adoption of this new guidance did not have a material impact on our Condensed Consolidated Financial Statements and the required disclosures are provided in Note 10.

### Presentation of Unrecognized Tax Benefits

In July 2013, new guidance was issued requiring that entities that have an unrecognized tax benefit and a net operating loss carryforward or similar tax loss or tax credit carryforward in the same jurisdiction as the uncertain tax position present the unrecognized tax benefit as a reduction of the deferred tax asset for the loss or tax credit carryforward rather than as a liability when the uncertain tax position would reduce the loss or tax credit carryforward under the tax law. The disclosure requirements will be effective for annual periods (and interim periods within those annual periods) beginning after December 15, 2013 (April 1, 2014 for the Company), and will require prospective application. Early adoption is permitted. We are currently evaluating the impact on our Condensed Consolidated Financial Statements from the adoption of this guidance.

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# **Results of Operations**

The following table sets forth, for the periods indicated, the percentage of net revenue represented by certain line items in our condensed consolidated statements of operations, net revenue by geographic region, net revenue by platform and net revenue by distribution channel:

|  | Three Months<br>Ended<br>December 31, |               | Nine Mo<br>Ende<br>Decembe | 1              |  |
|--|---------------------------------------|---------------|----------------------------|----------------|--|
|  | 2013                                  | 2012          | 2013                       | 2012           |  |
| Net revenue  | 100.0%                                | 100.0%        | 100.0%                     | 100.0%         |  |
| Cost of goods sold   | 60.1%                                 | 52.0%         | 60.6%                      | 61.4%          |  |
| Gross profit   | 39.9%                                 | 48.0%         | 39.4%                      | 38.6%          |  |
|  | 2.00                                  | 14.60         | 0.00                       | 22.50          |  |
| Selling and marketing General and administrative             | 3.8%<br>1.9%                          | 14.6%<br>7.9% | 9.9%<br>5.1%               | 22.5%<br>11.7% |  |
|  | 1.6%                                  | 5.4%          | 3.6%                       | 6.2%           |  |
| Research and development Depreciation and amortization       | 0.1%                                  | 0.6%          | 0.5%                       | 0.2%           |  |
| Total operating expenses                                     | 7.4%                                  | 28.5%         | 19.1%                      | 41.2%          |  |
| Income (loss) from operations                                | 32.5%                                 | 19.5%         | 20.3%                      | (2.6)%         |  |
| Interest and other, net                                      | (0.3)%                                | (2.0)%        | (1.2)%                     | (2.6)%         |  |
| Loss on extinguishment of debt                               | 0.0%                                  | 0.0%          | (0.4)%                     | 0.0%           |  |
| Gain on convertible note hedge and warrants, net             | 0.0%                                  | 0.0%          | 0.2%                       | 0.0%           |  |
| Income (loss) from continuing operations before income taxes | 32.2%                                 | 17.5%         | 18.9%                      | (5.2)%         |  |
| Provision for income taxes                                   | 1.3%                                  | 0.5%          | 0.7%                       | 0.5%           |  |