

ACME COMMUNICATIONS INC  
Form 10-Q  
August 09, 2004

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For Quarterly Period Ended June 30, 2004**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**Commission File Number: 000-27105**

**ACME COMMUNICATIONS, INC.**

**(Exact name of registrant as specified in its charter)**

|   |   |
|---|---|
| <b>Delaware</b>   | <b>33-0866283</b>                               |
| <b>(State or other jurisdiction of<br/>incorporation or organization)</b> | <b>(I.R.S. employer<br/>identification no.)</b> |

**2101 E. Fourth Street, Suite 202 A  
Santa Ana, California, 92705  
(714) 245-9499**

**(Address and telephone number of principal executive offices)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of August 6, 2004, ACME Communications, Inc. had 16,772,415 shares (including 429,115 shares held in treasury) of common stock outstanding.

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## ACME COMMUNICATIONS, INC.

## FORM 10-Q

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**ACME Communications, Inc. and Subsidiaries**  
**Consolidated Balance Sheet**

As of

June 30,  
2004  
(unaudited)

December 31  
2003

(In thousands)

**ASSETS**

Current assets:

|   |          |          |
|---|----------|----------|
| Cash and cash equivalents                 | \$ 1,640 | \$ 1,197 |
| Restricted cash                           | 37       | 1,984    |
| Accounts receivable, net                  | 8,621    | 8,037    |
| Current portion of programming rights     | 9,705    | 10,561   |
| Prepaid expenses and other current assets | 714      | 850      |

|                      |        |        |
|----------------------|--------|--------|
| Total Current Assets | 20,717 | 22,629 |
|----------------------|--------|--------|

|  |        |        |
|--|--------|--------|
| Property and equipment, net                | 30,615 | 28,774 |
| Programming rights, net of current portion | 12,729 | 17,243 |
| Intangible assets, net                     | 99,787 | 99,016 |
| Other assets                               | 3,602  | 4,250  |

|              |            |            |
|--------------|------------|------------|
| Total Assets | \$ 167,450 | \$ 171,912 |
|--------------|------------|------------|

**LIABILITIES AND STOCKHOLDERS' EQUITY**

Current liabilities:

|   |          |          |
|---|----------|----------|
| Accounts payable                              | \$ 6,506 | \$ 5,833 |
| Accrued liabilities                           | 4,332    | 3,281    |
| Current portion of programming rights payable | 10,446   | 10,764   |
| Current portion of obligations under lease    | 91       | 2,048    |
| Income taxes payable                          | 67       | 279      |

**ACME Communications, Inc. and Subsidiaries**  
**Consolidated Balance Sheet**

|   |            |            |
|---|------------|------------|
| Total   |            |            |
| Current Liabilities   | 21,442     | 22,205     |
| Programming rights payable, net of current portion  | 11,208     | 16,545     |
| Obligations under lease, net of current portion   | 966        | 988        |
| Other liabilities   | 84         | 79         |
| Deferred income taxes   | 8,065      | 7,500      |
| Notes payable under revolving credit facility   | 36,050     | 26,970     |
|   |            |            |
| Total Liabilities   | 77,815     | 74,287     |
|   |            |            |
| Minority Interest   | 168        | --         |
| Stockholders' equity:   |            |            |
| Preferred stock, \$.01 par value; 10,000,000 shares authorized, no Shares issued and outstanding  | --         | --         |
| Common stock, \$.01 par value; 50,000,000 shares authorized, 16,772,415 and 16,767,250 shares issued and outstanding at June 30, 2004 and December 31, 2003, respectively | 168        | 168        |
| Additional paid-in capital  | 132,038    | 131,998    |
| Unearned compensation   | (11)       | (34)       |
| Accumulated deficit   | (39,745)   | (34,507)   |
| Less: Treasury stock, at cost; 429,115 shares   | (2,983)    | --         |
|   |            |            |
| Total Stockholders' Equity  | 89,467     | 97,625     |
|   |            |            |
| Total Liabilities and   | \$ 167,450 | \$ 171,912 |

**ACME Communications, Inc. and Subsidiaries  
Consolidated Balance Sheet**

Stockholders'  
Equity

See the notes to the consolidated financial statements.

**ACME Communications, Inc. and Subsidiaries**  
**Consolidated Statements of Operations**  
(Unaudited)

(In thousands, except per share data)

|  | For the Three<br>Months Ended<br>June 30, |             | For the Six Months<br>Ended<br>June 30, |            |
|--|---|-------------|---|------------|
|  | 2004                                      | 2003        | 2004                                    | 2003       |
|  |   |             |   | (restated) |
| Net revenues   | \$ 12,217                                 | \$ 11,532   | \$ 23,228                               | \$ 21,524  |
| Operating expenses:  |   |             |   |            |
| Cost of Service:   |   |             |   |            |
| Programming, including program amortization  | 4,943                                     | 4,655       | 9,578                                   | 8,793      |
| Other costs of service (excluding depreciation and amortization of \$1,284 and \$1,182 for the three months ended June 30, 2004 and June 30, 2003 respectively, and \$2,573 and \$2,158 for the six months ended June 30, 2004 and June 30, 2003 respectively) | 2,019                                     | 1,890       | 3,752                                   | 3,527      |
| Selling, general and administrative expenses   | 4,661                                     | 4,761       | 9,363                                   | 9,364      |
| Depreciation and amortization  | 1,297                                     | 1,131       | 2,599                                   | 2,192      |
| Corporate expense  | 946                                       | 972         | 1,819                                   | 1,939      |
| Operating expenses   | 13,866                                    | 13,409      | 27,111                                  | 25,815     |
| Operating loss   | (1,649)                                   | (1,877)     | (3,883)                                 | (4,291)    |
| Other income (expenses):   |   |             |   |            |
| Interest income  | 3   | 198         | 5                                       | 294        |
| Interest expense   | (836)                                     | (2,496)     | (1,559)                                 | (10,880)   |
| Loss on early extinguishment of debt   | --  | (9,926)     | --                                      | (9,926)    |
| Other  | (34)                                      | (3)         | (55)                                    | (40)       |
| Loss from continuing operations before income taxes and minority interest  | (2,516)                                   | (14,104)    | (5,492)                                 | (24,843)   |
| Income tax expense, continuing operations  | (493)                                     | (300)       | (1,108)                                 | (783)      |
| Loss from continuing operations before minority interest   | (3,009)                                   | (14,404)    | (6,600)                                 | (25,626)   |
| Minority interest  | 218                                       | --          | 457                                     | --         |
| Loss from continuing operations  | (2,791)                                   | (14,404)    | (6,143)                                 | (25,626)   |
| Discontinued operations:   |   |             |   |            |
| Income (loss) from discontinued operations   | --  | (34)        | --                                      | 113,998    |
| Income tax benefit (expense)   | --  | 1           | --                                      | (907)      |
| Income from discontinued operations  | --  | (33)        | --                                      | 113,091    |
| Net income (loss)  | \$ (2,791)                                | \$ (14,437) | \$ (6,143)                              | \$ 87,465  |

**ACME Communications, Inc. and Subsidiaries**  
**Consolidated Statements of Operations**  
**(Unaudited)**

(In thousands, except per share data)

| Income (loss) per share, basic and diluted:                  |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
| Continuing operations  | \$ (0.17) | \$ (0.86) | \$ (0.37) | \$ (1.53) |
| Discontinued operations                                      | --        | (0.00)    | --        | 6.75      |
| Net income (loss) per share                                  | \$ (0.17) | \$ (0.86) | \$ (0.37) | 5.22      |
| Weighted average basic and diluted common shares outstanding | 16,739    | 16,753    | 16,754    | 16,751    |

See the notes to the consolidated financial statements.

**ACME Communications, Inc. and Subsidiaries**  
**Consolidated Statements of Stockholders' Equity**  
(In Thousands)

(Unaudited)

|                                     | Common Stock<br>Shares | Common Stock<br>Amount | Additional<br>Paid-in<br>Capital | Unearned<br>Compensation | Accumulated<br>Deficit | Treasury<br>Stock | Total<br>Stockholders'<br>Equity |
|-------------------------------------|------------------------|------------------------|----------------------------------|--------------------------|------------------------|-------------------|----------------------------------|
| Balance at December 31, 2003        | 16,767                 | \$ 168                 | \$ 131,998                       | \$ (34)                  | \$ (34,507)            | \$ --             | \$ 97,625                        |
| Exercise of stock options           | 5                      | --                     | 40                               | --                       | --                     | --                | 40                               |
| Amortization                        | --                     | --                     | --                               | 23                       | --                     | --                | 23                               |
| Purchase of treasury stock, at cost | --                     | --                     | --                               | --                       | --                     | (2,983)           | (2,983)                          |
| Net loss                            | --                     | --                     | --                               | --                       | (6,143)                | --                | (6,143)                          |
| Balance at June 30, 2004            | 16,772                 | \$ 168                 | \$ 132,038                       | \$ (11)                  | \$ (40,650)            | \$ (2,983)        | \$ 88,562                        |

See the notes to the consolidated financial statements.



**ACME Communications, Inc and Subsidiaries**  
**Consolidated Statement of Cash Flows**  
**(unaudited)**

**For the Six Months Ended  
June 30,**

|   | <b>2004</b> | <b>2003</b> |
|---|-------------|-------------|
| <b>(In thousands)</b>   |             |             |
| Cash flows from operating activities:                                       |             |             |
| Net loss from continuing operations   | \$ (6,143)  | \$ (25,626) |
| Adjustments to reconcile net loss to net cash used in operating activities: |             |             |
| Minority interest   | (457)       | --          |
| Provision for doubtful accounts receivable                                  | 257         | 346         |
| Depreciation and amortization   | 2,599       | 2,192       |
| Amortization of program rights  | 5,752       | 5,403       |
| Amortization of debt issuance costs   | 404         | 853         |
| Amortization of discount on 12% senior secured discount notes               | --          | 298         |
| Amortization of deferred compensation                                       | 23          | 24          |
| Loss on early extinguishment of debt  | --          | 9,926       |
| Deferred taxes  | 1,008       | 1,504       |
| Gain on disposal of assets  | --          | (33)        |
| Changes in assets and liabilities:  |             |             |
| Increase in accounts receivables  | (841)       | (758)       |
| Increase in prepaid expenses and other current assets                       | --          | (576)       |
| Increase in other assets  | (115)       | (126)       |
| Increase (decrease) in accounts payable                                     | 112         | (67)        |
| Increase (decrease) in accrued liabilities                                  | 1,051       | (6,300)     |
| Decrease in current taxes payable   | (162)       | (774)       |
| Payments for programming rights   | (5,380)     | (5,313)     |
| Decrease in other liabilities   | (6)         | (40)        |
|   | (1,898)     | (19,067)    |
| Cash flows from investing activities:                                       |             |             |
| Purchase of property and equipment  | (3,879)     | (1,641)     |
| Purchases of and deposits for station interests                             | (174)       | (48)        |
| Purchase of treasury stock  | (2,983)     | --          |
|   | (7,036)     | (1,689)     |
| Cash flows from financing activities:                                       |             |             |
| Contributions by minority stockholder                                       | 625         | ---         |
| Borrowings under revolving credit facility                                  | 9,080       | 1,429       |
| Payments on revolving credit facility                                       | --          | (20,218)    |
| Payment of financing costs on credit facility                               | (336)       | (504)       |
| Repurchase of senior discount notes   | --          | (216,635)   |
| Cash expenses associated with the redemption of notes                       | --          | (6,240)     |
| Cash restricted as collateral under capital lease facilities                | 1,947       | (5,479)     |
| Payments on capital lease obligations                                       | (1,979)     | (2,962)     |
| Proceeds from the issuance of common stock                                  | 40          | 116         |
|   | 9,377       | (250,493)   |

**ACME Communications, Inc and Subsidiaries**  
**Consolidated Statement of Cash Flows**  
**(unaudited)**

|   |          |           |
|---|----------|-----------|
|   | 443      | (271,249) |
| Increase (decrease) in cash                           |          |           |
| Cash from discontinued operations                     | --       | 280,709   |
|   | 443      | 9,460     |
| Net increase in cash                                  |          |           |
| Cash at beginning of period                           | 1,197    | 1,860     |
|   | \$ 1,640 | \$ 11,320 |
| Cash at end of period                                 |          |           |
| Cash payments for:                                    |          |           |
| Interest  | \$ 872   | \$ 16,015 |
| Taxes   | \$ 254   | \$ 115    |
|   | \$ 14    | \$ 579    |
| Non-cash transactions:                                |          |           |
| Program rights in exchange for program rights payable |          |           |

See the notes to the consolidated financial statements.

**ACME Communications, Inc. and Subsidiaries**  
**Notes to Consolidated Financial Statements**  
(Unaudited)

**(1) Formation and Description of the Business****Formation & Presentation**

ACME Communications, Inc. (the "Company") was formed on July 23, 1999, in preparation for and in conjunction with an initial public offering of its stock.

On September 27, 1999, the Board of Advisors of ACME Television Holdings, LLC and its members and the Board of Directors of the Company and its stockholder approved a merger and reorganization (the "Reorganization"), whereby the Company became the direct parent of ACME Television Holdings. As a result of the Reorganization, the Company is the ultimate parent of ACME Intermediate Holdings, LLC, ( "ACME Intermediate") and its wholly-owned subsidiary ACME Television, LLC ( "ACME Television"). All transactions contemplated as part of The Reorganization closed on November 5, 1999.

In March 2003, we completed the sale of our stations in St. Louis (KPLR-TV) and Portland, OR (KWBP-TV) to subsidiaries of Tribune Company (the "Tribune Transaction"). The results of these stations and gains on sales are included in discontinued operations for all periods presented.

The Company adopted the provisions of FASB Interpretation No. 46R ( "FIN 46R"), Consolidation of Variable Interest Entities, effective January 1, 2004. On that same date, the Company's joint venture with Emmis Communications to produce *The Daily Buzz*, a weekday morning three-hour television news show. Under the agreement, the Company made an initial contribution of property and equipment with an agreed fair value and book value of \$750,000 and Emmis is required to contribute the next \$750,000 in capital equipment purchased by the venture. Through June 30, 2004, the amount contributed to-date by Emmis for new capital equipment was \$234,000. Until and unless Emmis completes this equalizing contribution, under FIN 46R, the Company is deemed the primary beneficiary of the venture and accordingly, has consolidated the venture into its financial statements. The creditors of the venture have no recourse against the Company or Emmis. In accordance with FIN 46R, Emmis' share of the net production costs which were funded through capital contributions to the venture during the six months ended June 30, 2004 of \$239,000 has been reflected as minority interest in the accompanying consolidated statement of operations.

The consolidated financial statements for the periods presented include the consolidated accounts of the Company and its subsidiaries. All significant intercompany accounts and transactions have been eliminated for all periods presented.

**Description of the Business**

ACME Communications, Inc. is a holding company with no independent operations other than through its wholly-owned subsidiary, ACME Television. ACME Television, through its wholly-owned subsidiaries, owns and operates the following nine commercially licensed broadcast television stations located throughout the United States:

| <u>Station</u> | <u>Channel</u> | <u>Marketplace</u>                      | <u>Market Rank<sup>(1)</sup></u> | <u>Network Affiliation</u> |
|----------------|----------------|---|----------------------------------|----------------------------|
| KUWB           | 30             | Salt Lake City, Utah                    | 36                               | WB                         |
| KWBQ           | 19             | Albuquerque-Santa Fe, New Mexico        | 49                               | WB                         |
| KASY           | 50             | Albuquerque-Santa Fe, New Mexico        | 49                               | UPN                        |
| WBDT           | 26             | Dayton, Ohio                            | 59                               | WB                         |
| WBXX           | 20             | Knoxville, Tennessee                    | 61                               | WB                         |
| WIWB           | 14             | Greenbay-Appleton, Wisconsin            | 70                               | WB                         |
| WTVK           | 46             | Ft. Myers-Naples, Florida               | 70                               | WB                         |
| WBUI           | 23             | Champaign-Springfield-Decatur, Illinois | 82                               | WB                         |
| WBUW           | 57             | Madison, Wisconsin                      | 85                               | WB                         |

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(1) based on television households per Nielsen Market Research for the 2003 / 2004 season

The Company also owns the rights to acquire construction permits to build three new WB Network affiliates in Lexington, KY, Richmond, VA and Flint-Saginaw-Bay Cities, MI. The acquisition of these construction permits is dependent on the Federal Communications Commission approving the underlying applications. The aggregate purchase price for these three construction permits is approximately \$14.4 million. In May 2004, the Company entered into an agreement with a third party to sell its rights to the construction permit serving the Flint-Saginaw-Bay Cities, MI marketplace, if and when granted by the Federal Communications Commission.

**(2) Presentation of Interim Financial Statements**

Segment information is not presented because all of the Company's revenues are attributed to a single reportable segment - television broadcasting.

The accompanying consolidated financial statements for the three months and six months ended June 30, 2004 and 2003 are unaudited and have been prepared in accordance with accounting principles generally accepted in the United States of America, the instructions to this Form 10-Q and Article 10 of Regulation S-X. In the opinion of management, such financial statements include all adjustments (consisting of normal recurring accruals) considered necessary for the fair presentation of the financial position and the results of operations, and cash flows for these periods. As permitted under the applicable rules and regulations of the Securities and Exchange Commission, these financial statements do not include all disclosures and footnotes normally included with annual consolidated financial statements, and accordingly, should be read in conjunction with the consolidated financial statements, and the notes thereto, included in the Company's 2003 Annual Report on Form 10-K filed with the SEC on March 16, 2004. The results of operations presented in the accompanying consolidated financial statements are not necessarily indicative of the results that may be expected for the year ending December 31, 2004.

The accompanying consolidated balance sheet as of December 31, 2003 is derived from the audited consolidated financial statements included in the Company's 2003 Annual Report on Form 10-K.

Certain amounts previously reported in 2003 have been reclassified to conform to the 2004 financial statement presentation. In addition, the Company restated and increased its first quarter 2003 net income, included in the accompanying consolidated statement of operations for the six months ended June 30, 2003, relating to a \$1.4 million deferred tax benefit attributable to its discontinued operations that was not determined until the fourth quarter of 2003.

**(3) Accounting for Stock Options**

The Company has adopted Statement of Financial Accounting Standards No. 123 ( SFAS No. 123 ), Accounting for Stock-Based Compensation, which establishes a fair value based method of accounting for stock-based compensation. SFAS No. 123 encourages but does not require entities to adopt its provisions in place of the provisions of Accounting Principles Board Opinion No. 25 ( APB No. 25 ), Accounting for Stock Issued to Employees . SFAS No. 123 permits entities to recognize the expense of all stock-based awards over the vesting period of the awards. The expense is calculated based on the fair value at the date of grant. Alternatively, APB No. 25 requires that the expense of stock-based employee compensation be recognized based on the difference, if any, between the quoted market price of the stock and the amount the employee must pay to acquire the stock. APB No. 25 specifies various dates to be used to determine the quoted market price, depending on whether the terms of the stock-based compensation award are fixed or variable. Under SFAS No. 123 if an entity elects to follow APB No. 25 it must provide pro forma net income disclosure for employee stock option grants made, as if the fair-value-based method defined in SFAS No. 123 had been applied. The Company has elected to apply the provisions of APB No. 25. Had the Company chosen to adopt the provisions of Statement of Financial Accounting Standards No. 123, as amended by SFAS No. 148 Accounting for Stock-Based Compensation Transition and Disclosure, and recognized compensation cost based upon the fair value of all options granted (including those granted at or above fair market value) at the date of grant, the Company's net loss (in thousands) and net loss per share for the three months and six months ended June 30, 2004 and 2003 would have been:

| For the Three Months<br>Ended<br>June30, |      | For the Six Months<br>Ended<br>June 30, |      |
|--|------|---|------|
| 2004                                     | 2003 | 2004                                    | 2003 |

Amounts in thousands, except per share data

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|   | <b>For the Three Months<br/>Ended<br/>June30,</b> |                    | <b>For the Six Months<br/>Ended<br/>June 30,</b> |                  |
|---|---|--------------------|--|------------------|
|   | <b>(unaudited)</b>                                |                    | <b>(unaudited)</b>                               |                  |
| Net income (loss), as reported  | \$ (2,791)  | \$ (14,437)        | \$ (6,143)                                       | \$ 87,465        |
| Add: Stock-based employee compensation expense<br>included in reported net income (loss)                  | 12  | 12                 | 23   | 24               |
| Deduct: Total stock-based compensation expense determined<br>under fair-value based method for all awards | (496)   | (1,363)            | (1,028)  | (2,726)          |
| Pro forma net income (loss)   | <u>\$ (3,275)</u>                                 | <u>\$ (15,788)</u> | <u>\$ (7,148)</u>                                | <u>\$ 84,763</u> |
| Income (loss) per share, basic and diluted:   |   |                    |  |                  |
| As reported   | \$ (0.17)   | \$ (0.86)          | \$ (0.37)  | \$ 5.22          |
| Pro forma   | <u>\$ (0.20)</u>                                  | <u>\$ (0.94)</u>   | <u>\$ (0.43)</u>                                 | <u>\$ 5.06</u>   |

**(4) Income Taxes**

The Company adopted the provisions of Statement of Financial Accounting Standards ( SFAS ) No. 142, Goodwill and Other Intangible Assets effective January 1, 2002. Under SFAS No. 142, the Company no longer amortizes goodwill or indefinite lived intangible assets.

Prior to January 1, 2002, the Company recorded deferred tax liabilities relating to the difference in the book basis and tax basis of goodwill and intangibles. The future reversals of those deferred tax liabilities were utilized to support the realization of deferred tax assets (primarily consisting of net operating loss carryforwards) and the corresponding deferred tax benefits recorded by the Company. As a result of the adoption of SFAS No. 142, those deferred tax liabilities will no longer reverse on a scheduled basis and can no longer be utilized to support the realization of deferred tax assets.

**(5) Revolving Credit Facility**

On March 21, 2003 the Company completed the Tribune Transaction and concurrently repaid all borrowings under its revolving credit agreement. The Company amended this facility on August 8, 2003 and is in compliance with the covenants of this amended facility as of June 30, 2004. The amendment resulted in extending the term of the agreement until July 31, 2006 and included other changes including revised collateral, interest rates and financial covenants. In February 2004, the Company exercised its option to increase the maximum amount of borrowings under the facility, which is determined by a fixed percentage of appraised station values, to \$50 million. The maximum borrowing amount of the facility will be reduced by \$1 million in August 2004 and again in August 2005. All remaining outstanding borrowings are due on July 31, 2006. On May 21, 2004, the facility was further amended to allow the Company to repurchase up to \$5 million of its common stock. The amended agreement continues to contain negative covenants, which, among other restrictions, will require the lender's approval for certain station acquisitions and dispositions. At June 30, 2004, \$36.1 million was outstanding under the facility and the Company was in compliance with all provisions of the agreement.

Costs associated with amending the credit facility, including loan fees, related professional fees and unamortized costs relating to the pre-amended facility are included in long-term other assets and are being amortized over the extended term of the facility.

**(6) Senior Discount and Senior Secured Discount Notes**

On April 21, 2003, the Company redeemed all of its 10 7/8% \$175 million Senior Discount Notes and \$41.6 million of its 12% \$71.634 million Senior Secured Discount Notes.

On September 30, 2003, the Company redeemed the remaining \$30 million Senior Secured Discount Notes.

**(7) Barter and Trade Transactions**

Revenue and expenses associated with barter agreements in which broadcast time is exchanged for programming rights are recorded at the estimated average rate of the airtime exchanged. Barter revenues amount to \$1,180,000 and \$1,098,000 during the three-month periods ended June 30, 2004 and 2003, respectively and \$2,297,000 and \$2,128,000 for the six-month periods ended June 30, 2004 and 2003, respectively. Trade transactions, which represent the exchange of advertising time for goods or services, are recorded at the estimated fair value of the products or services received based on comparable cash transactions. Barter and trade revenue is recognized when advertisements are broadcast. Merchandise or services received from airtime trade sales are charged to expense or capitalized and expensed when used.

**(8) Stock Repurchase Plan**

On May 27, 2004, the Company's Board of Directors approved a Stock Repurchase Plan (the Plan). The Plan is limited to \$5.0 million in stock repurchases and expires on December 31, 2004. Effective June 16, 2004, the Plan operated under Rule 10(b)5-1 of the rules promulgated under the Securities Exchange Act of 1934, allowing the third party administrator to purchase shares in the open market at levels and prices pre-determined by the Company. As of June 30, 2004, the Company had repurchased a total of 429,115 shares of its common stock under the Plan at an aggregate cost of \$2,983,000, or an average per share cost of \$6.95. These repurchased shares have been included as treasury stock in the accompanying financial statements.

**(8) Stock Repurchase Plan**

**(9) Income (Loss) Per Common Share**

The Company calculates income (loss) per share in accordance with Statement of SFAS No. 128, Earnings Per Share . SFAS No. 128 requires a presentation of basic earnings per share ( EPS ) and diluted EPS. Basic EPS includes no dilution and is computed by dividing income available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted EPS reflects the potential dilution from securities that could share in the earnings of the Company. In calculating diluted EPS, no potential shares of common stock are to be included in the computation when a loss from continuing operations available to common stockholders exists. The statement requires dual presentation of basic and diluted EPS by entities with complex capital structures.



Stock options outstanding amounted to 2,385,848 shares at June 30, 2004 and 2,433,231 shares at June 30, 2003 and were not included in the computation of diluted EPS because there were net losses from continuing operations in all periods presented.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

### *Forward-looking Statements*

*This Quarterly Report on Form 10-Q includes forward-looking statements. We have based these forward-looking statements on our current expectations and projections about future events. In some cases, you can identify forward-looking statements by terminology such as may, will, could, expect, believe, or might or the negative of such terms or other comparable terminology. Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our and the television broadcast industry's actual results, levels of activity, performance, achievements and prospects to be materially different from those expressed or implied by such forward-looking statements. These risks, uncertainties and other factors include those identified in our 2003 Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 16, 2004.*

*We are under no duty to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, after the date of this Quarterly Report on Form 10-Q. In light of these risks, uncertainties and assumptions, the forward-looking events discussed in this Quarterly Report on Form 10-Q might not occur.*

The following discussion should be read in conjunction with the Company's consolidated financial statements and related notes included elsewhere in this report on Form 10-Q.

### **Overview**

Our nine television stations are regionally diverse and range in size (based on television households) from the 36th through the 85th largest markets in the nation. All but one of our stations are affiliates of The WB Television Network. Our second station in the Albuquerque-Santa Fe marketplace is a UPN affiliate.

We derive revenues primarily from the sale of advertising time to local, regional and national advertisers. Our revenues depend on popular programming that attracts audiences in the demographic groups targeted by advertisers, allowing us to sell advertising time at satisfactory rates. Our revenues also depend significantly on factors such as the national and local economy and the level of local competition.

Our revenues are generally highest during the fourth quarter of each year, primarily due to increased expenditures by advertisers in anticipation of holiday season consumer spending and an increase in viewership during this period. We generally pay commissions to advertising agencies on local, regional and national advertising and to national sales representatives on national advertising. Our revenues reflect deductions from gross revenues for commissions payable to advertising agencies and national sales representatives.

Our primary ongoing operating expenses are costs of services, selling, general and administrative expenses, corporate expenses and depreciation and amortization. Costs of services include programming costs, which consist primarily of amortization of broadcast rights relating to syndicated programs as well as costs associated with the production of our morning news show, *The Daily Buzz*, music rights fees and network compensation expense. Other costs of service include advertising expenses, targeted at viewers, which are net of any reimbursement received or due to us for such advertising and promotion from The WB Network, UPN or from other program suppliers, and engineering and transmission related expenses. Selling, general and administrative expenses primarily include salaries, sales commissions to account executives, ratings services expenses, insurance and various related overhead expenses. Corporate expenses reflect costs of corporate management, which includes senior management and other centralized management support staff, along with investor relations expense, professional fees, directors and officers insurance and other related corporate overhead.

The second quarter of 2004 included a significant increase in political advertising demand compared to the second quarter of 2003 in certain of our markets and we expect that total advertising by politicians will reach another record high in 2004. While we do not directly benefit from such political spending, the increased demand for commercial inventory by politicians generally has a positive effect on our ability to increase pricing and market share of non-political advertising expenditures. In the second quarter, however, non-political advertising growth was slower in our markets compared to the first quarter, which limited our ability to increase market share from displaced non-political advertising.

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Furthermore, The WB Television Network, the performance of which directly affects our group, has suffered current season ratings declines in their prime time lineup compared to the 2002 / 2003 broadcast season. While our stations have experienced relatively smaller declines in the WB Prime time period, these declines and the season-to-date average declines in our post-prime daypart adversely affected our revenue growth during the second quarter of 2004. We are hopeful, however, that the WB Network will rebound from this season's declines and coupled with the improvements in our syndicated programming lineup this fall, we believe that we will regain our ratings momentum during the fourth quarter.

In our continued efforts to moderate our operating expenses, in late 2003 we formed a 50/50% joint-venture with Emmis Communications to co-produce, effective January 1, 2004, *The Daily Buzz*, our weekday morning news show. In connection with our adoption of FIN No. 46R, since the joint venture has been determined to be a variable interest entity of which we are the primary beneficiary, we are required to reflect Emmis' contributions, which amount to 50% of the show production costs net of any third party revenue, as minority interest. Although in substance, this minority interest reduces our programming expenses, we are required to report it on our statement of operations immediately before net income from continuing operations.

## Results of Operations

### The Three Months Ended June 30, 2004 vs. June 30, 2003

Net revenues increased 6% to \$12.2 million for the second quarter of 2004 compared to \$11.5 million for the same period a year ago. This increase reflects our aggregate increased share of market revenues driven by ratings increases over the past year and an estimated growth rate of approximately 4% of broadcast television non-political revenues in our markets compared to the second quarter of 2003.

Programming expenses increased 6% to \$4.9 million compared to \$4.7 million for the second quarter of 2003 due primarily to an increase in program rights write-downs during the quarter of \$238,000 compared to the prior-year quarter. Approximately \$218,000 in net programming cost attributable to our venture partner on the *The Daily Buzz* production is included in minority interest for the quarter. Other costs of service increased 7% to \$2.0 million for the second quarter of 2004 compared to \$1.9 million for the second quarter of 2003 relating primarily to increased promotion and engineering costs. Selling, general and administrative costs declined 2% to \$4.7 million for the quarter compared to \$4.8 million a year ago due primarily to reduced incentive compensation and bad debt expense.

Depreciation and amortization for the second quarter increased 15% to \$1.3 million, compared to \$1.1 million in the second quarter of 2003. This increase reflects new depreciation expense on the significant digital transmission related equipment placed into service during 2003.

Corporate expenses decreased 3% to \$946,000 for the second quarter of 2004 as compared to \$972,000 for the second quarter of 2003. These decreases reflect a combination of reduced staffing levels and lower professional fees as we reduced expense levels subsequent to the Tribune Transaction in March 2003, net of increased professional fees relating to our implementation of provisions of the Sarbanes-Oxley Act.

Interest expense, net of interest income, decreased 64% to \$833,000 in the second quarter of 2004 compared to \$2.3 million in the second quarter of 2003. This decrease reflects the eliminated interest on all of our \$175 million 10 7/8% Notes and \$41.7 million of our 12% Notes that were redeemed subsequent on April 21, 2003, net of an increase in interest expense related to our senior credit facility, which had a higher average balance during the second quarter of 2004 compared to the second quarter of 2003.

We recorded a tax expense for continuing operations of \$493,000 during the second quarter of 2004, including a deferred tax expense of \$443,000, compared to a tax expense of \$300,000 in the corresponding quarter of 2003. In 2003 a portion of the tax losses of the continuing operations was utilized against the taxable income from discontinued operations.

Our net loss for the second quarter of 2004 was \$2.8 million compared to a net income of \$14.4 million for the second quarter of 2003.

### The Six Months Ended June 30, 2004 vs. June 30, 2003

Net revenues increased 8% to \$23.2 million for the first six months of 2004 compared to \$21.5 million for the same period a year ago. This increase reflects our increased share of market revenues driven by ratings increases over the past year and an estimated growth rate of approximately 3.7% of broadcast television non-political revenues in our markets compared to the first six months of 2003.

Programming expenses increased 9% to \$9.6 million compared to \$8.8 million for the first six months of 2003 due primarily to an increase in program rights write-downs of \$428,000 and an increase in production costs related to *The Daily Buzz* of \$470,000. Approximately \$457,000 in cost allocations to our venture partner on the production is included in minority interest for the first six months of 2004. Other costs of service increased 6% to \$3.8 million compared to \$3.5 million for the corresponding six-month period a year ago primarily due to increased engineering costs for our upgrade to digital transmissions last year. Selling, general and administrative costs increased were essentially unchanged compared

to the prior six month period.

Depreciation and amortization for the six months ended June 30, 2004 increased 19% to \$2.6 million, compared to \$2.2 million for the six months ended June 30, 2003. This increase reflects new depreciation expense on the significant digital transmission related equipment placed into service during 2003.

Corporate expenses decreased 6% to \$1.8 million for the first six months of 2004 as compared to \$1.9 million for the first six months of 2003. This decrease reflects a combination of reduced staffing levels and insurance costs net of increased professional fees related to the Company's implementation of provisions of the Sarbanes Oxley Act.

Interest expense, net of interest income, decreased 85% to \$1.6 million for the six months ended June 30, 2004 compared to \$10.6 million for the six months ended June 30, 2003. This decrease reflects the eliminated interest on all of our \$175 million 10 7/8% Notes and \$41.7 million of our 12% Notes that were redeemed on April 21, 2003, net of an increase in interest expense related to our senior credit facility, which had a higher average balance during the first six months of 2004 compared to the first six months of 2003.

We recorded a tax expense for continuing operations of \$1.1 million during the first six months of 2004 compared to a tax expense of \$783,000 in the corresponding six months of 2003. In 2003 a portion of the tax losses of the continuing operations was utilized against the taxable income from discontinued operations.

Income from discontinued operations, net of tax, during the first six months of 2003 was approximately \$113.1 million which relates to our St. Louis and Portland stations and includes a pre-tax gain of \$112.6 million on their sale to the Tribune Company.

Our net loss for the first six months of 2004 was \$6.1 million compared to a net income of \$87.5 million for the first six months of 2003, which included results of our discontinued operations.

### **Liquidity and Capital Resources**

Cash flow used by operating activities was \$1.9 million for the six months ended June 30, 2004 compared to cash flow used by operating activities of \$19.1 million for the first six months of 2003. This significant decrease in cash flow usage of \$17.2 million relates primarily to decreased cash interest payments of approximately \$15.3 million, improved station operating results and reduced working capital usage.

Cash flow used in investing activities during the six months of 2004 was \$7.0 million compared to \$1.7 million used during the six months of 2003. This increase in usage relates to higher 2004 capital expenditures, mostly relating to our new tower and transmitter facility for our Madison station and to the upgrade to HDTV capability at three of our stations, to our stock repurchases and to the additional purchase consideration for a full-power satellite station in the Albuquerque-Santa Fe market.

Cash flow provided by financing activities was \$9.4 million for the six months of 2004 as we increased borrowings under our senior credit facility to fund net losses, capital expenditures and stock repurchases during the period and we received \$625,000 from our venture partner in *The Daily Buzz*. Cash flow used in financing activities for the first six months of 2003 was \$250.5 million principally relating to the repayment of all of our 10 7/8% notes, a portion of our 12% notes and our the outstanding balances under our senior credit facility with proceeds from the Tribune Transaction.

Cash provided by discontinued operations during the six months of 2003 was \$280.7 million which included the net sales proceeds from the Tribune Transaction, net of required capital lease repayments for the sold stations.

On August 8, 2003, we amended our revolving credit agreement. The amendment included the extension of the term of the agreement through July 31, 2006, the revision of certain collateral, the revision of the financial covenants, and the revision of the interest rates to be charged under the agreement. On February 14, 2004, we exercised our option to increase the maximum borrowings under the facility to \$50 million. On May 21, 2004, the facility was further amended to allow us to repurchase up to \$5 million of our common stock. Under the terms of the loan agreement, the maximum borrowings decrease by \$1 million as of August 8, 2004 and August 8, 2005. As of June 30, 2004, there was approximately \$35.1 million outstanding under this facility at an average rate of 6.4% per annum and we were in compliance with all the covenants set forth in the agreement. Approximately \$14.9 million of additional borrowings were available under the facility as of June 30, 2004.

In addition to various restrictive covenants, our revolving credit agreement contains certain quarterly and annual financial covenants. Our senior credit facility lenders have agreed to amend or waive all of our third and fourth quarter 2004 financial covenants. In addition, we are in advanced discussions with these lenders to amend the credit facility to (a) lengthen the term, (b) increase our maximum borrowing amounts, (c)

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broaden our permitted investments under the agreement and (d) modify our financial covenants beginning with the first quarter of 2005. We expect to complete this broader amendment by September, 30 2004. We cannot be certain that we will be successful completing this latter amendment to our current credit facility and, if we are unable to do so, we will be required to seek a waiver or amendment of certain of our financial covenants beginning with the first quarter of 2005. If we cannot either amend or, alternatively, replace this facility, we might need to sell one or more of our stations to provide us with the liquidity and financing options required.

We expect that any future acquisitions (and related capital expenditures) of television stations, including any of the three construction permits, would be financed through borrowings or possibly through additional equity financings. Although we believe it would be a secondary alternative, we also have the ability to sell select stations in the event of unforeseen credit difficulties, such as might be experienced if there were further declines in the U.S. economy or in advertising demand. There is no guarantee that such other means of raising capital will be at terms acceptable to us, and accordingly current stockholders could be adversely affected by such financings. We expect to fund operating losses, existing lease repayments and current projected capital expenditures principally from borrowings under our amended, restructured or replacement revolving credit facility.

### Critical Accounting Policies and Estimates

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an on-going basis, we evaluate our estimates, including those related to broadcast rights, bad debts, intangible assets, income taxes, and contingencies and litigation. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. Our critical accounting policies are fully disclosed in our annual report on Form 10-K filed with the SEC on March 16, 2004. There have been no material changes to these policies during the six months ended June 30, 2004.

### Impact of Recent Accounting Pronouncement

In February 2003, the FASB issued Interpretation No. 46, *Consolidation of Variable Interest Entities* ( FIN 46 ), which addresses the consolidation by business enterprises of variable interest entities, which have one or both of the following characteristics: (1) the equity investment at risk is not sufficient to permit the entity to finance its activities without additional financial support from other parties, or (2) the equity investors lack one or more of the following essential characteristics of a controlling financial interest: (a) the direct or indirect ability to make decisions about the entity's activities through voting or similar rights, (b) the obligation to absorb the expected losses of the entity if they occur, or (c) the right to receive the expected residual returns of the entity if they occur. FIN 46 will have a significant effect on existing practice because it requires existing variable interest entities to be consolidated if those entities do not effectively disburse risks among parties involved. In addition, FIN 46 contains detailed disclosure requirements. FIN 46 applies immediately to variable interest entities created after January 31, 2003, and to variable interest entities in which an enterprise obtains an interest after that date. On December 24, 2003, the FASB issued FASB Interpretation No. 46 (revised December 2003), *Consolidation of Variable Interest Rate Entities* ( FIN 46R ). FIN 46R requires the Company to apply FIN 46 or FIN 46R to all entities that are considered Special Purpose Entities (as defined by FIN 46) by the end of the first reporting period that ends after December 15, 2003. We do not have any relationships with Special Purpose Entities. In addition, FIN 46R applies to all other variable interest entities created prior to February 1, 2003 by the end of the first reporting period that ends after March 15, 2004 (our three months ended March 31, 2004). The Company evaluated its investments and agreements in effect at December 31, 2003 and determined that there was no impact on its accounting for those due to the application of FIN 46R. On January 1, 2004, the Company formed a venture with Emmis Communications to jointly produce *The Daily Buzz*, a weekday morning news program. This venture has been determined to be a variable interest entity and the Company is the primary beneficiary. Accordingly, the venture has been consolidated in the accompanying financial statements.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

The Company's credit facility has a variable interest rate. Accordingly, the Company's interest expense could be materially affected by future fluctuations in the applicable interest rate. At June 30, 2004, the Company had outstanding borrowings of \$36.1 million under its credit facility at an effective annual borrowing rate of 6.64%. Based on the outstanding borrowings at June 30, 2004, a 1% increase in our effective borrowing rate would increase our annual interest expense by approximately \$361,000.

### Item 4. Controls and Procedures

Disclosure controls and procedures are designed to ensure that information required to be disclosed in our periodic reports filed or submitted under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the required time periods. As of June 30, 2004, the end of the period covered by this report, the Company carried out an evaluation under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer of the effectiveness of our disclosure controls and procedures. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that such controls and procedures were effective. The Company reviews its disclosure controls and procedures on an ongoing basis and may from time to time make changes aimed at enhancing their effectiveness and to ensure that they evolve with the Company's business.





**PART II OTHER INFORMATION****Item 1. Legal Proceedings**

The Company is from time to time involved in litigation incidental to the conduct of its business. The Company maintains comprehensive general liability and other insurance, which it believes to be adequate for the purpose. The Company is not currently a party to any lawsuit or proceeding that management believes would have a material adverse affect on its financial condition or results of operations.

**Item 2. Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities**

A summary of ACME Communications, Inc.'s purchases of its Common Stock during the three months ended June 30, 2004 under its \$5.0 million stock repurchase program authorized by its Board of Directors in May 2004, expiring on December 31, 2004 and publicly announced on June 7, 2004 is as follows:

| <u>Period</u>      | <u>Total Number<br/>of Shares<br/>Purchased</u> | <u>Average Price<br/>Paid per Share</u> | <u>Maximum Dollar<br/>Value of Shares<br/>that May Yet Be<br/>Purchased Under<br/>the Plan</u> |
|--------------------|---|---|--|
| April 1 - 30, 2004 | --  | --                                      | --   |
| May 1 - 31, 2004   | --  | --                                      | --   |
| June 1 - 30, 2004  | 429,115   | \$6.95                                  | \$2,017,000  |
| Total              | 429,115   | \$6.95                                  | \$2,017,000  |

On July 23, 2004, the Company completed the stock repurchase program, having acquired an additional 296,537 shares in July at an average share price of \$6.89 for and aggregate cost of \$2,016,707.

**Item 4. Submission of Matters to a Vote of Security Holders**

Our Annual Meeting of Stockholders was held May 27, 2004 to elect our seven directors (constituting the entire Board of Directors) for the term of one year and to ratify the appointment of KPMG LLP as our independent accounts.

The following table lists the number of votes cast for, against or withheld, abstentions and broker non-votes for each of the individuals elected to the Board of Directors.

| <u>Nominee</u>   | <u>Number of Votes</u> |                              |                    |                             |
|------------------|------------------------|------------------------------|--------------------|-----------------------------|
|                  | <u>For</u>             | <u>Withheld/<br/>Against</u> | <u>Abstentions</u> | <u>Broker<br/>Non-Votes</u> |
| Jamie Kellner    | 13,641,131             | 1,325,803                    | -                  | -                           |
| Douglas Gealy    | 13,670,085             | 1,325,803                    | -                  | -                           |
| Thomas Allen     | 12,328,900             | 2,338,034                    | -                  | -                           |
| James Collis     | 12,628,900             | 2,338,834                    | -                  | -                           |
| Michael Corrigan | 13,670,885             | 1,296,049                    | -                  | -                           |
| Thomas Embrescia | 13,670,885             | 1,296,049                    | -                  | -                           |
| Brian McNeil     | 13,670,885             | 1,296,049                    | -                  | -                           |

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The appointment of KPMG LLP as independent accountants was ratified with 13,894,580 votes for ratification, 1,072,282 votes against ratification and 72 votes abstaining. There were no votes withheld and no broker non-votes.

**Item 6. Exhibits and Reports on Form 8-K.**

**(a) Exhibits.**

- 10.1 Amendment Number 2 dated May 21, 2004 to the Amended and Restated Loan and Security Agreement dated August 8, 2003.
- 31.1 Certification of Chief Executive Officer pursuant to Rules 13a-14(a) under the Securities and Exchange Act of 1934, as amended
- 31.2 Certification of Chief Financial Officer pursuant to Rules 13a-14(a) under the Securities and Exchange Act of 1934, as amended
- 32 Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

**(b) Reports on Form 8-K**

On May 7, 2004, the Company furnished a Current Report on Form 8-K reporting the issuance of a press release reporting the financial results and earnings for the Company's first quarter ended March 31, 2004.

On June 7, 2004, the Company furnished a Current Report on Form 8-K reporting the issuance of a press release announcing the Board of Director's approval of a stock repurchase plan.

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: August 6, 2004

ACME Communications, Inc.  
By:

/s/ THOMAS D. ALLEN  
Thomas D. Allen  
Executive Vice President &  
Chief Financial Officer

**EXHIBIT INDEX**

| <b><u>Exhibit<br/>Number</u></b> | <b><u>Description</u></b>   |
|----------------------------------|---|
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| 32                               | Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |

