PINNACLE FINANCIAL PARTNERS INC
Form 10-K
February 28, 2007

# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 <br> FORM 10-K <br> For Annual and Transition Reports Pursuant to Sections 13 or 15(d) of the Securities and Exchange Act of 1934 <br> [X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 

For the fiscal year ended December 31, 2006
OR

## [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d)

 OF THE SECURITIES EXCHANGE ACT OF 1934For the transition period from $\qquad$ to $\qquad$
Commission File Number: 000-31225
, INC.
(Exact name of registrant as specified in charter)

Tennessee
(State or other jurisdiction of incorporation)

000-31225
(Commission
File Number)

62-1812853
(I.R.S. Employer Identification No.)

Registrant's telephone number, including area code:(615) 744-3700
Securities registered pursuant to Section 12 (b) of the Act:

| Title of Each Class | Securities registered <br> pursuant to Section $12(g)$ <br> of the Act: | Name of Exchange <br> on which <br> Registered |
| :---: | :---: | :---: |
| Common Stock, par | None | Nasdaq Global |
| value $\$ 1.00$ |  | Select Market |

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes [] No [X]

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes [] No [X]

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (Section 229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [ ]

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one): Large Accelerated Filer [] Accelerated Filer [X] Non-accelerated Filer [ ]

Indicate by check mark if the registrant is a shell company (as defined in Rule 12b-2 of the Act. Yes [] No [X]
State the aggregate market value of the voting and non-voting common equity held by non-affiliates computed by reference to the price at which the common equity was last sold, or the average bid and asked price of such common equity as of the last business day of the registrant's most recently completed second fiscal quarter: $\$ 423,200,000$ as of June 30, 2006.

## APPLICABLE ONLY TO CORPORATE REGISTRANTS

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date: 15,472,121 shares of common stock as of February 26, 2007.

DOCUMENTS INCORPORATED BY REFERENCE
Portions of the Proxy Statement for the Annual Meeting of Shareholders, scheduled to be held April 17, 2007, are incorporated by reference into Part III of this Form 10-K.

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## FORWARD-LOOKING STATEMENTS

Pinnacle Financial Partners, Inc. ("Pinnacle Financial") may from time to time make written or oral statements, including statements contained in this report which may constitute forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934 (the "Exchange Act"). The words "expect," "anticipate," "intend," "consider," "plan," "believe," "seek," "should," "estimate," and similar expressions are intended to identify such forward-look statements, but other statements may constitute forward-looking statements. These statements should be considered subject to various risks and uncertainties. Such forward-looking statements are made based upon management's belief as well as assumptions made by, and information currently available to, management pursuant to "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. Pinnacle Financial's actual results may differ materially from the results anticipated in forward-looking statements due to a variety of factors. Such factors are described below in "Item 1A. Risk Factors" and include, without limitation, (i) unanticipated deterioration in the financial condition of borrowers resulting in significant increases in loan losses and provisions for those losses, (ii) increased competition with other financial institutions, (iii) lack of sustained growth in the economy in the Nashville, Tennessee area, (iv) rapid fluctuations or unanticipated changes in interest rates, (v) the inability of our bank subsidiary, Pinnacle National Bank, to satisfy regulatory requirements for its expansion plans, and (vi) changes in the legislative and regulatory environment, including compliance with the various provisions of the Sarbanes-Oxley Act of 2002. Many of such factors are beyond Pinnacle Financial's ability to control or predict, and readers are cautioned not to put undue reliance on such forward-looking statements. Pinnacle Financial does not intend to update or reissue any forward-looking statements contained in this report as a result of new information or other circumstances that may become known to Pinnacle Financial. Forward-looking statements made by us in this report are also subject to those risks identified within "Item 1A. Risk Factors."

## PART I

Unless this Form 10-K indicates otherwise or the context otherwise requires, the terms "we," "our," "us," "Pinnacle Financial Partners" or "Pinnacle Financial" as used herein refer to Pinnacle Financial Partners, Inc. and its subsidiary Pinnacle National Bank, which we sometimes refer to as "Pinnacle National," "our bank subsidiary" or "our bank" and its other subsidiaries. References herein to the fiscal years 2002, 2003, 2004, 2005 and 2006 mean our fiscal years ended December 31, 2002, 2003, 2004, 2005 and 2006, respectively.

## ITEM 1. BUSINESS

## OVERVIEW

Pinnacle Financial is a Tennessee corporation that was incorporated on February 28, 2000 to organize and serve as the holding company for Pinnacle National, a national bank chartered under the laws of the United States. Pinnacle National commenced its banking operations on October 27, 2000, and operates as a community bank in primarily an urban market emphasizing personalized banking relationships with individuals and businesses located within the Nashville-Davidson-Murfreesboro, Tennessee metropolitan statistical area, which we sometimes refer to as the Nashville MSA. We own $100 \%$ of the capital stock of Pinnacle National.

On March 15, 2006, we consummated the acquisition of Cavalry Bancorp, Inc. ("Cavalry"), a one-bank holding company located in Murfreesboro, Tennessee with approximately $\$ 672$ million in assets as of the closing. During 2006, we successfully integrated Cavalry. We measured success on several criteria and we believe we successfully integrated Cavalry as a result of:

1. Achievement of all major integration milestones on time,
2. Achievement of the financial synergies that were proposed at the time of Cavalry transaction announcement,
3. No degradation in service quality as measured by internal client surveys, and 4. Continued loan and deposit growth for the combined firm at rates exceeding those of the previous period.

Opportunity. We believe there are three major trends in the Nashville MSA that strengthen our strategic market position as a locally managed community bank:

- Customers generally perceive that service levels at banks are declining. We believe this is largely attributable to merger-related integration issues resulting from consolidation in the bank and brokerage industries. Additionally, small business owners want a reliable point of contact that is knowledgeable about their business and the financial products and services that are important to the success of their business. In fact, Nashville is dominated by three large regional bank holding companies, which are headquartered elsewhere, each of whom is experiencing declining market share trends (other than after acquisitions) over the last six years;


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- Client usage of more sophisticated financial products continues to grow, causing traditional banks to lose market share to other types of financial services companies, such as mutual fund companies and securities brokerage firms; and
-There is significant growth in the demand for convenient access to financial services, particularly through ATMs, telephone banking and Internet banking.

We believe that our primary market segments, which are small businesses with annual sales from $\$ 1$ million to $\$ 50$ million and households with investable assets over $\$ 250,000$, are more likely to be disaffected by the banking industry's perceived decline in customer service and lack of financial product sophistication. To overcome these customer perceptions and attract business from these market segments, we seek to hire only seasoned professionals, from both the banking and brokerage industries, and have strategically designed our banking, investment and insurance products to meet the expected needs of our targeted market segments. As an example, we consider our consumer brokerage and corporate treasury management products to be at least at parity with the large regional banks that dominate our target segment in the Nashville market. Accordingly, our marketing philosophy is centered on delivering exceptional service and effective financial advice through highly trained personnel who understand and care about the broad financial needs and objectives of our clients.

Business Strategies. To carry out our marketing philosophy, our specific business strategies have been and will continue to be:

- Hire and retain highly experienced and qualified banking and financial professionals with successful track records and, for client contact personnel, established books of business with small businesses and affluent households within the Nashville MSA. On average, our senior customer contact personnel have in excess of 20 years experience in the Nashville MSA. We believe we will continue to experience success in attracting more market-best associates to our firm as well as retaining our highly experienced and successful group of associates.
- Provide individualized attention with consistent, local decision-making authority.
- Offer a full line of financial services to include traditional depository and credit products, as well as sophisticated investment, trust and insurance products. As of December 31, 2006, Pinnacle National's brokerage division, Pinnacle Asset Management, had accumulated approximately $\$ 597$ million in brokerage assets.
- Capitalize on customer dissatisfaction that we believe exists and that has been caused by what we believe to be our competitors' less than satisfactory response to the financial needs of today's sophisticated consumers and small- to medium-sized businesses. Since we began our company, we have historically surveyed our customers on numerous matters related to their relationship with us. Consistently, these surveys indicate that our service quality is significantly better than their prior banking relationships.
- Build on our directors' and officers' diverse personal and business contacts, community involvement and professional expertise.
- Establish a distribution strategy designed to prudently expand our physical and virtual market presence, thereby providing convenient banking access for our clients 24 hours a day. We opened two new offices in 2005 and intend to open two new offices in 2007. Our courier deposit pickup
service consistently receives high marks from our small business customers.
- Use technology and strategic alliances, including those established through Pinnacle Asset

Management and Miller and Loughry Insurance Services to provide a broad array of sophisticated and convenient products and services.

We believe that our business strategies allow us to effectively distinguish ourselves from other financial institutions operating within the Nashville MSA and successfully attract and retain business relationships with small businesses and affluent households.

Market Area. Pinnacle National's primary service area, which comprises the Nashville MSA, includes Davidson County and twelve surrounding counties. This area represents a geographic area that covers approximately 4,000 square miles and a population in excess of 1.3 million people. For Pinnacle National, we concentrate our market efforts on Davidson, Williamson, Sumner and Rutherford counties which represent $77 \%$ of the Nashville MSA's population base and $85 \%$ of the deposit base (based on June 30, 2006 FDIC information).

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The economic success of Pinnacle National's primary service area depends heavily upon the economic viability of the metropolitan Nashville, Tennessee area. Nashville is the capital of Tennessee and a city that we believe is an important transportation, business and tourism center within the United States. Additionally, the metropolitan Nashville area has attracted a number of significant business relocations resulting in an expansion of its labor force into many different industry sectors. In 2006, for the second year in a row "Expansion Management" magazine noted that Nashville ranked first among cities in the nation for companies that are looking to expand or relocate. Over the last few years, Nashville has been chosen by such companies as Louisiana Pacific, Nissan North America, CareMark and Dell to relocate their U.S. headquarters or to significantly expand their operations.

Our primary service area's economic strength comes from its large employer base, which includes several large enterprises such as Vanderbilt University and Medical Center, HCA Inc., Saturn Corporation and Nissan Motor Manufacturing Corporation USA. Additionally, according to the Nashville Area Chamber of Commerce, the regional economy has outperformed the state and national economies during the most recent time periods and continues to benefit from low unemployment, consistent job growth, substantial outside investment and expansion and a well trained and growing labor force. We anticipate that these factors will continue to cause more businesses to relocate to, or start operations in, the Nashville MSA and, in turn, will increase the demand for depository and lending services within our market at a pace faster than national averages. In comparing Nashville MSA deposits as of June 30, 2006 to those at June 30, 2005, the Nashville MSA deposits were $13.5 \%$ higher in 2006 than in 2005 which is $70 \%$ over the national average for deposit growth during the same time period.

Pinnacle National's main office is located in Nashville's central business district in downtown Nashville. The downtown market consists of a variety of commercial establishments and entertainment venues. We believe that the downtown area is an important location for financial institutions requiring visibility within Nashville's prominent commercial and private banking markets. Accordingly, we believe that this location is well suited for our bank's headquarters and principal business development efforts.

Competitive Conditions. The Nashville MSA banking market is very competitive, with 58 financial institutions with over $\$ 28.5$ billion in deposits in the market as of June 30, 2006. According to FDIC data, bank and thrift deposits in the Nashville MSA grew from approximately $\$ 25.2$ billion at June 30, 1995 to more than $\$ 28.5$ billion at June 30, 2006. As of June 30, 2006, approximately $70.4 \%$ of this deposit base was controlled by large, multi-state banks headquartered outside of Nashville, which included the six largest banks, Regions Financial (headquartered in Birmingham, Alabama), Bank of America (headquartered in Charlotte, North Carolina), First Horizon (headquartered in Memphis, Tennessee), US Bancorp (headquartered in Milwaukee, Wisconsin), SunTrust (headquartered in Atlanta, Georgia), and Fifth Third (headquartered in Cincinnati, Ohio). According to FDIC deposit information, the collective market share of deposits in the Nashville MSA of Regions Financial (including the acquired Union Planters National Bank, First American National Bank, and AmSouth Bank), Bank of America and SunTrust (including the acquired National Bank of Commerce) declined from $70.4 \%$ to $54.0 \%$ during the ten years ended June 30, 2006. Consequently, while large, multi-state institutions are well established in our market area, we believe the general trends indicate that a majority of the community banks in the Nashville MSA have been able to increase their deposit market share in recent years at the expense of these larger, multi-state banks. Furthermore, continued consolidation of our industry, particularly with respect to the larger regional banks that have presence in our market, we believe will create additional opportunities for us as we capitalize on customer dissatisfaction that usually occurs following a merger of these larger multistate banks.

We also believe that Pinnacle National's status as a community bank will not be enough to compete in today's financial industry. In the wake of modern technology and the prosperity of the United States' financial markets, banking clients have generally become more sophisticated in their approach to selecting financial services providers. We believe that the most important criteria to our bank's targeted clients when selecting a bank is their desire to receive exceptional and personal customer service while being able to enjoy convenient access to a broad array of sophisticated financial
products. Additionally, when presented with a choice, we believe that many of our bank's targeted clients would prefer to deal with a locally-owned institution headquartered in Nashville, like Pinnacle National, as opposed to a large, multi-state bank, where many important decisions regarding a client's financial affairs are made elsewhere.

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## Lending Services

Pinnacle National offers a full range of lending products, including commercial, real estate and consumer loans to individuals and small-to medium-sized businesses and professional entities. It competes for these loans with competitors who are well established in the Nashville MSA.

Pinnacle National's loan approval policies provide for various levels of officer lending authority. When the amount of total loans to a single borrower exceeds that individual officer's lending authority, officers with a higher lending limit, Pinnacle National's board of directors or the executive committee of the board will determine whether to approve the loan request.

Pinnacle National's lending activities are subject to a variety of lending limits imposed by federal law. Differing limits apply based on the type of loan or the nature of the borrower, including the borrower's relationship to Pinnacle National. In general, however, at December 31, 2006, Pinnacle National is able to loan any one borrower a maximum amount equal to approximately $\$ 26.3$ million plus an additional $\$ 17.5$ million, or a total of approximately $\$ 43.8$ million, for loans that meet certain additional federal collateral guidelines. These legal limits will increase or decrease as Pinnacle National's capital increases or decreases as a result of its earnings or losses, the injection of additional capital or other reasons. In addition to these regulatory limits, Pinnacle National currently imposes upon itself an internal lending limit of $\$ 15$ million, which is less than the prescribed legal lending limit.

The principal economic risk associated with each category of loans that Pinnacle National expects to make is the creditworthiness of the borrower. General economic factors affecting a commercial or consumer borrower's ability to repay include interest, inflation and unemployment rates, as well as other factors affecting a borrower's assets, clients, suppliers and employees. Many of Pinnacle National's commercial loans are made to small- to medium-sized businesses that are sometimes less able to withstand competitive, economic and financial pressures than larger borrowers. During periods of economic weakness, these businesses may be more adversely affected than larger enterprises, and may cause increased levels of nonaccrual or other problem loans, loan charge-offs and higher provision for loan losses.

Pinnacle National's commercial clients borrow for a variety of purposes. The terms of these loans will vary by purpose and by type of any underlying collateral and include equipment loans and working capital loans. Commercial loans may be unsecured or secured by accounts receivable or by other business assets. Pinnacle National also makes a variety of commercial real estate loans, residential real estate loans and real estate construction and development loans.

Pinnacle National also makes a variety of loans to individuals for personal, family, investment and household purposes, including secured and unsecured installment and term loans, residential first mortgage loans, home equity loans and home equity lines of credit.

## Investment Securities

In addition to loans, Pinnacle National has other investments primarily in obligations of the United States government, obligations guaranteed as to principal and interest by the United States government and other securities. No investment in any of those instruments exceeds any applicable limitation imposed by law or regulation. The executive committee of the board of directors reviews the investment portfolio on an ongoing basis in order to ensure that the investments conform to Pinnacle National's asset liability management policy as set by the board of directors.

## Asset and Liability Management

Our Asset Liability Management Committee ("ALCO"), composed of senior managers of Pinnacle National, manages Pinnacle National's assets and liabilities and strives to provide a stable, optimized net interest income and margin, adequate liquidity and ultimately a suitable after-tax return on assets and return on equity. ALCO conducts these management functions within the framework of written policies that Pinnacle National's board of directors has adopted. ALCO works to maintain a balanced position between rate sensitive assets and rate sensitive liabilities.

Additionally, we may use derivative financial instruments to improve the balance between interest-sensitive assets and interest-sensitive liabilities. We may use derivatives as one tool to manage our interest rate sensitivity while continuing to meet the credit and deposit needs of our customers. At December 31, 2006 and 2005, we had not entered into any derivative contracts.

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## Deposit Services

Pinnacle National seeks to establish a broad base of core deposits, including savings, checking, interest-bearing checking, money market and certificate of deposit accounts. To attract deposits, Pinnacle National has employed a marketing plan in its overall service area and features a broad product line and competitive rates and services. The primary sources of deposits are residents and businesses located in the Nashville MSA. Pinnacle National generally obtains these deposits through personal solicitation by its officers and directors.

## Investment, Trust and Insurance Services

Pinnacle National contracts with Raymond James Financial Service, Inc. ("RJFS"), a registered broker-dealer and investment adviser, to offer and sell various securities and other financial products to the public from Pinnacle National's locations through Pinnacle National employees that are also RJFS employees. RJFS is a subsidiary of Raymond James Financial, Inc.

Pinnacle National offers, through RJFS, non-FDIC insured investment products in order to assist Pinnacle National's clients in achieving their financial objectives consistent with their risk tolerances. Pinnacle National's suite of investment products include:

- Mutual Funds; - Fixed Annuities;
- Variable Annuities; • Stocks;
- Money Market - Financial Planning;

Instruments;

- Treasury Securities; • Asset Management

Accounts; and

- Bonds; •Listed Options.

All of the financial products listed above are offered by RJFS from Pinnacle National's main office and its other offices. Additionally, we believe that the brokerage and investment advisory program offered by RJFS complements Pinnacle National's general banking business, and further supports its business philosophy and strategy of delivering to our clients those products and services that meet their financial needs. In addition to the compliance monitoring provided by RJFS, Pinnacle National has developed its own compliance-monitoring program to further ensure that Pinnacle National personnel deliver these products in a manner consistent with the various regulations governing such activities.

Pinnacle National receives a percentage of commission credits and fees generated by the program. Pinnacle National remains responsible for various expenses associated with the program, including promotional expenses, furnishings and equipment expenses and general personnel costs.

Pinnacle National also maintains a trust department which provides fiduciary and investment management services for individual and institutional clients. Account types include personal trust, endowments, foundations, individual retirement accounts, pensions and custody. Pinnacle Financial has also established Pinnacle Advisory Services, Inc., a registered investment advisor, to provide investment advisory services to its clients. Additionally, Miller and Loughry Insurance Services, Inc., a wholly-owned subsidiary of Pinnacle National provides insurance products, particularly in the property and casualty area, to its clients.

## Other Banking Services

Given client demand for increased convenience in accessing banking and investment services, Pinnacle National also offers a broad array of convenience-centered products and services, including 24 hour telephone and Internet banking, debit cards, direct deposit and cash management services for small- to medium-sized businesses. Additionally, Pinnacle National is associated with a nationwide network of automated teller machines of other financial institutions that our clients are able to use throughout Tennessee and other regions. In most cases, Pinnacle National, in contrast to its competitors, reimburses its clients for any fees that may be charged to the client for utilizing the nationwide ATM network which enables us to demonstrate greater convenience as compared to these competitors.

Pinnacle National also offers its targeted commercial clients a courier service which picks up non-cash deposits from the client's place of business which also enables us to demonstrate convenience greater than most of the larger regional competitors. Pinnacle National provides this service through a third party that is approved by the State of Tennessee Public Service Commission for bank-related work.

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## Employees

At February 15, 2007, Pinnacle National employed 438 employees of which 397 were full time. Pinnacle National considers its relationship with all employees to be excellent. Additionally, during 2006, Pinnacle Financial was named by the Nashville Business Journal as the "Best Place to Work in Nashville" among Middle Tennessee's large companies with more than 100 employees. This is the fourth consecutive year for Pinnacle to receive top honors in the annual awards program.

We are also one of a relatively small number of financial firms in the country that provide stock options for all associates in a broad-based stock option plan. We believe this broad-based stock option plan directly aligns our employee base with our shareholders, and that our associates have become even more engaged in the creation of shareholder value over the intermediate- and long-terms. Information concerning these plans is included in the "Notes to the Consolidated Financial Statements."

Additionally, all of our non-commission based employees participate in an annual cash incentive plan whereby they receive a certain percentage of their annual base salary should the firm meet certain soundness and earnings targets for the year. Information concerning this plan is included in "Management's Discussion and Analysis of Financial Condition and Results of Operations."

## Available Information

We file reports with the Securities and Exchange Commission ("SEC"), including annual reports on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K. The public may read and copy any materials we file with the SEC at the SEC's Public Reference Room at 100 F Street, N.E., Washington, DC 20549. The public may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. We are an electronic filer, and the SEC maintains an Internet site at http://www.sec.gov that contains the reports, proxy and information statements, and other information we have filed electronically. Our website address is www.pnfp.com. Please note that our website address is provided as an inactive textual reference only. We make available free of charge through our website, the annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form $8-\mathrm{K}$, and all amendments to those reports as soon as reasonably practicable after such material is electronically filed with or furnished to the SEC. The information provided on our website is not part of this report, and is therefore not incorporated by reference unless such information is otherwise specifically referenced elsewhere in this report.

We have posted our Corporate Governance Guidelines, our Corporate Code of Conduct for directors, officers and employees, and the charters of our Audit Committee, Human Resources and Compensation Committee, and Nominating and Corporate Governance Committee of our board of directors on the Corporate Governance section of our website at www.pnfp.com. Our corporate governance materials are available free of charge upon request to our Corporate Secretary, Pinnacle Financial Partners, Inc., 211 Commerce Street, Suite 300, Nashville, Tennessee 37201.

## SUPERVISION AND REGULATION

Both Pinnacle Financial and Pinnacle National are subject to extensive state and federal banking laws and regulations that impose restrictions on and provide for general regulatory oversight of Pinnacle Financial's and Pinnacle National's operations. These laws and regulations are generally intended to protect depositors and borrowers, not shareholders. The following discussion describes the material elements of the regulatory framework which apply.

## Pinnacle Financial

We are a bank holding company under the federal Bank Holding Company Act of 1956. As a result, we are subject to the supervision, examination, and reporting requirements of the Bank Holding Company Act and the regulations of
the Federal Reserve.
Acquisition of Banks. The Bank Holding Company Act requires every bank holding company to obtain the Federal Reserve's prior approval before:

- Acquiring direct or indirect ownership or control of any voting shares of any bank if, after the acquisition, the bank holding company will directly or indirectly own or control more than $5 \%$ of the bank's voting shares;
- Acquiring all or substantially all of the assets of any bank; or
- Merging or consolidating with any other bank holding company.

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Additionally, the Bank Holding Company Act provides that the Federal Reserve may not approve any of these transactions if it would substantially lessen competition or otherwise function as a restraint of trade, or result in or tend to create a monopoly, unless the anticompetitive effects of the proposed transaction are clearly outweighed by the public interest in meeting the convenience and needs of the communities to be served. The Federal Reserve is also required to consider the financial and managerial resources and future prospects of the bank holding companies and banks concerned and the convenience and needs of the communities to be served. The Federal Reserve's consideration of financial resources generally focuses on capital adequacy, which is discussed below.

Under the Bank Holding Company Act, if adequately capitalized and adequately managed, we or any other bank holding company located in Tennessee may purchase a bank located outside of Tennessee. Conversely, an adequately capitalized and adequately managed bank holding company located outside of Tennessee may purchase a bank located inside Tennessee. In each case, however, state law restrictions may be placed on the acquisition of a bank that has only been in existence for a limited amount of time or will result in specified concentrations of deposits. For example, Tennessee law currently prohibits a bank holding company from acquiring control of a Tennessee-based financial institution until the target financial institution has been in operation for three years.

Change in Bank Control. Subject to various exceptions, the Bank Holding Company Act and the Federal Change in Bank Control Act, together with related regulations, require Federal Reserve approval prior to any person or company acquiring "control" of a bank holding company. Control is conclusively presumed to exist if an individual or company acquires $25 \%$ or more of any class of voting securities of the bank holding company. Control is rebuttably presumed to exist if a person or company acquires $10 \%$ or more, but less than $25 \%$, of any class of voting securities and either:
-The bank holding company has registered securities under Section 12 of the Securities Exchange Act of 1934; or

- No other person owns a greater percentage of that class of voting securities immediately after the transaction.

Our common stock is registered under the Securities Exchange Act of 1934. The regulations provide a procedure for challenge of the rebuttable control presumption.

Permitted Activities. The Gramm-Leach-Bliley Act of 1999 amended the Bank Holding Company Act and expanded the activities in which bank holding companies and affiliates of banks are permitted to engage. The Gramm-Leach-Bliley Act eliminates many federal and state law barriers to affiliations among banks and securities firms, insurance companies, and other financial service providers. Generally, if we qualify and elect to become a financial holding company, which is described below, we may engage in activities that are:

- Financial in nature;
- Incidental to a financial activity; or
- Complementary to a financial activity and do not pose a substantial risk to the safety or soundness of depository institutions or the financial system generally.

The Gramm-Leach-Bliley Act expressly lists the following activities as financial in nature:

- Lending, trust and other banking activities;

Insuring, guaranteeing, or indemnifying against loss or harm, or providing and issuing annuities, and acting as principal, agent, or broker for these purposes, in any state;

- Providing financial, investment, or advisory services;
- Issuing or selling instruments representing interests in pools of assets permissible for a bank to hold directly;
- Underwriting, dealing in or making a market in securities;
- Activities that the Federal Reserve has determined to be so closely related to banking or managing or controlling banks as to be a proper incident to banking or managing or controlling banks;

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- Activities permitted outside of the United States that the Federal Reserve has determined to be usual in connection with banking or other financial operations abroad;
- Merchant banking through securities or insurance affiliates; and
- Insurance company portfolio investments.

The Gramm-Leach-Bliley Act also authorizes the Federal Reserve, in consultation with the Secretary of the Treasury, to determine activities in addition to those listed above that are financial in nature or incidental to such financial activity. In determining whether a particular activity is financial in nature or incidental or complementary to a financial activity, the Federal Reserve must consider (1) the purpose of the Bank Holding Company and Gramm-Leach-Bliley Acts, (2) changes or reasonably expected changes in the marketplace in which financial holding companies compete and in the technology for delivering financial services, and (3) whether the activity is necessary or appropriate to allow financial holding companies to effectively compete with other financial service providers and to efficiently deliver information and services.

To qualify to become a financial holding company, any of our depository institution subsidiaries must be well capitalized and well managed and must have a Community Reinvestment Act rating of at least "satisfactory." Additionally, we must file an election with the Federal Reserve to become a financial holding company and provide the Federal Reserve with 30 days written notice prior to engaging in a permitted financial activity. Although we do not have any immediate plans to file an election with the Federal Reserve to become a financial holding company, one of the primary reasons we selected the holding company structure was to have increased flexibility. Accordingly, if deemed appropriate in the future, we may seek to become a financial holding company.

Under the Bank Holding Company Act, a bank holding company, which has not qualified or elected to become a financial holding company, is generally prohibited from engaging in or acquiring direct or indirect control of more than $5 \%$ of the voting shares of any company engaged in nonbanking activities unless, prior to the enactment of the Gramm-Leach-Bliley Act, the Federal Reserve found those activities to be so closely related to banking as to be a proper incident to the business of banking. Activities that the Federal Reserve has found to be so closely related to banking as to be a proper incident to the business of banking include:

- Factoring accounts receivable;
- Acquiring or servicing loans;
- Leasing personal property;
- Conducting discount securities brokerage activities;
- Performing selected data processing services;
- Acting as agent or broker in selling credit life insurance and other types of insurance in connection with credit transactions; and
- Performing selected insurance underwriting activities.

Despite prior approval, the Federal Reserve may order a bank holding company or its subsidiaries to terminate any of these activities or to terminate its ownership or control of any subsidiary when it has reasonable cause to believe that the bank holding company's continued ownership, activity or control constitutes a serious risk to the financial safety, soundness, or stability of any of its bank subsidiaries.

Support of Subsidiary Institutions. Under Federal Reserve policy, we are expected to act as a source of financial strength for our subsidiary, Pinnacle National, and to commit resources to support Pinnacle National. This support may be required at times when, without this Federal Reserve policy, we might not be inclined to provide it. In the unlikely event of our bankruptcy, any commitment by us to a federal bank regulatory agency to maintain the capital of Pinnacle National would be assumed by the bankruptcy trustee and entitled to a priority of payment.

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## Pinnacle National

Pinnacle National is a national bank chartered under the federal National Bank Act. As a result, it is subject to the supervision, examination and reporting requirements of the National Bank Act and the regulations of the Office of the Comptroller of the Currency (the "OCC"). The OCC regularly examines Pinnacle National's operations and has the authority to approve or disapprove mergers, the establishment of branches and similar corporate actions. The OCC also has the power to prevent the continuance or development of unsafe or unsound banking practices or other violations of law. Additionally, Pinnacle National's deposits are insured by the FDIC to the maximum extent provided by law. Pinnacle National also is subject to numerous state and federal statutes and regulations that will affect its business, activities and operations.

Branching. While the OCC has authority to approve branch applications, national banks are required by the National Bank Act to adhere to branching laws applicable to state chartered banks in the states in which they are located. With prior regulatory approval, Tennessee law permits banks based in the state to either establish new or acquire existing branch offices throughout Tennessee. Pinnacle National and any other national or state-chartered bank generally may branch across state lines by merging with banks in other states if allowed by the applicable states' laws. Tennessee law, with limited exceptions, currently permits branching across state lines either through interstate merger or branch acquisition. Tennessee, however only permits an out-of-state bank, short of an interstate merger, to branch into Tennessee through branch acquisition if the state of the out-of-state bank permits Tennessee based banks to acquire branches there.

FDIC Insurance. The FDIC has adopted a risk-based assessment system for insured depository institutions that takes into account the risks attributable to different categories and concentrations of assets and liabilities. In early 2006, Congress passed the Federal Deposit Insurance Reform Act of 2005, which made certain changes to the Federal deposit insurance program. These changes included merging the Bank Insurance Fund and the Savings Association Insurance Fund, increasing retirement account coverage to $\$ 250,000$ and providing for inflationary adjustments to general coverage beginning in 2010, providing the FDIC with authority to set the fund's reserve ratio within a specified range, and requiring dividends to banks if the reserve ratio exceeds certain levels. The new statute grants banks an assessment credit based on their share of the assessment base on December 31, 1996, and the amount of the credit can be used to reduce assessments in any year subject to certain limitations. Because it was not organized until 2000, Pinnacle National was not be eligible to receive this one-time assessment credit, however, approximately $\$ 297,000$ in credits will be available to Pinnacle National as a result of the acquisition of Cavalry.

The FDIC may terminate its insurance of deposits if it finds that the institution has engaged in unsafe and unsound practices, is in an unsafe or unsound condition to continue operations, or has violated any applicable law, regulation, rule, order or condition imposed by the FDIC.

## Capital Adequacy

Both Pinnacle Financial and Pinnacle National are required to comply with the capital adequacy standards established by the Federal Reserve, in our case, and the OCC, in the case of Pinnacle National. The Federal Reserve has established a risk-based and a leverage measure of capital adequacy for bank holding companies. Pinnacle National is also subject to risk-based and leverage capital requirements adopted by the OCC, which are substantially similar to those adopted by the Federal Reserve for bank holding companies.

The risk-based capital standards are designed to make regulatory capital requirements more sensitive to differences in risk profiles among banks and bank holding companies, to account for off-balance-sheet exposure, and to minimize disincentives for holding liquid assets. Assets and off-balance-sheet items, such as letters of credit and unfunded loan commitments, are assigned to broad risk categories, each with appropriate risk weights. The resulting capital ratios
represent capital as a percentage of total risk-weighted assets and off-balance-sheet items.
The minimum guideline for the ratio of total capital to risk-weighted assets is $8 \%$. Total capital consists of two components, Tier 1 capital and Tier 2 capital. Tier 1 capital generally consists of common stock, minority interests in the equity accounts of consolidated subsidiaries, noncumulative perpetual preferred stock, and a limited amount of cumulative perpetual preferred stock, less goodwill and other specified intangible assets. Tier 1 capital must equal at least $4 \%$ of risk-weighted assets. Tier 2 capital generally consists of subordinated debt, other preferred stock, and a limited amount of loan loss reserves. The total amount of Tier 2 capital is limited to $100 \%$ of Tier 1 capital.

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In addition, the Federal Reserve has established minimum leverage ratio guidelines for bank holding companies. These guidelines provide for a minimum ratio of Tier 1 capital to average assets, less goodwill and other specified intangible assets, of $3 \%$ for bank holding companies that meet specified criteria, including having the highest regulatory rating and implementing the Federal Reserve's risk-based capital measure for market risk. All other bank holding companies generally are required to maintain a leverage ratio of at least $4 \%$. The guidelines also provide that bank holding companies experiencing high internal growth, as is our case, or making acquisitions will be expected to maintain strong capital positions substantially above the minimum supervisory levels. Furthermore, the Federal Reserve has indicated that it will consider a bank holding company's Tier 1 capital leverage ratio, after deducting all intangibles, and other indicators of capital strength in evaluating proposals for expansion or new activities.

Information concerning our regulatory ratios at December 31, 2006 is included in the "Notes to the Consolidated Financial Statements."

If our growth rate continues, as we presently anticipate, our assets will grow faster than our capital and our capital ratios will decline. In order to maintain capital at Pinnacle National at appropriate levels, we may be required to incur borrowings or issue additional trust preferred or equity securities.

Failure to meet capital guidelines could subject a bank or bank holding company to a variety of enforcement remedies, including issuance of a capital directive, the termination of deposit insurance by the FDIC, a prohibition on accepting brokered deposits, and other restrictions on its business. As described above, significant additional restrictions can be imposed on FDIC-insured depository institutions that fail to meet applicable capital requirements.

## Prompt Corrective Action

The Federal Deposit Insurance Corporation Improvement Act of 1991 establishes a system of prompt corrective action to resolve the problems of undercapitalized financial institutions. Under this system, the federal banking regulators have established five capital categories (well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized and critically undercapitalized) into one of which all institutions are placed. Federal banking regulators are required to take various mandatory supervisory actions and are authorized to take other discretionary actions with respect to institutions in the three undercapitalized categories. The severity of the action depends upon the capital category in which the institution is placed. Generally, subject to a narrow exception, the banking regulator must appoint a receiver or conservator for an institution that is critically undercapitalized. The federal banking agencies have specified by regulation the relevant capital level for each category.

An institution that is categorized as undercapitalized, significantly undercapitalized, or critically undercapitalized is required to submit an acceptable capital restoration plan to its appropriate federal banking agency. A bank holding company must guarantee that a subsidiary depository institution meets its capital restoration plan, subject to various limitations. The controlling holding company's obligation to fund a capital restoration plan is limited to the lesser of $5 \%$ of an undercapitalized subsidiary's assets or the amount required to meet regulatory capital requirements. An undercapitalized institution is also generally prohibited from increasing its average total assets, making acquisitions, establishing any branches or engaging in any new line of business, except under an accepted capital restoration plan or with FDIC approval. The regulations also establish procedures for downgrading an institution and a lower capital category based on supervisory factors other than capital. As of December 31, 2006, we believe Pinnacle National would be considered "well capitalized" by its primary regulator.

## Payment of Dividends

We are a legal entity separate and distinct from Pinnacle National. Over time, the principal source of our cash flow, including cash flow to pay dividends to our holders of trust preferred securities and to our common stock
shareholders, will be dividends that Pinnacle National pays to us as its sole shareholder. Statutory and regulatory limitations apply to Pinnacle National's payment of dividends to us as well as to our payment of dividends to our shareholders. Until we require dividends from Pinnacle National, our cash flow requirements will be satisfied through our existing cash balances, additional equity offerings or additional offerings of trust preferred securities.

Pinnacle National is required by federal law to obtain the prior approval of the OCC for payments of dividends if the total of all dividends declared by its board of directors in any year will exceed (1) the total of Pinnacle National's net profits for that year, plus (2) Pinnacle National's retained net profits of the preceding two years, less any required transfers to surplus. We do not anticipate that Pinnacle Financial will require any dividends from Pinnacle National in 2007.

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The payment of dividends by Pinnacle National and us may also be affected by other factors, such as the requirement to maintain adequate capital above regulatory guidelines. If, in the opinion of the OCC, Pinnacle National was engaged in or about to engage in an unsafe or unsound practice, the OCC could require, after notice and a hearing, that Pinnacle National stop or refrain from engaging in the practice. The federal banking agencies have indicated that paying dividends that deplete a depository institution's capital base to an inadequate level would be an unsafe and unsound banking practice. Under the Federal Deposit Insurance Corporation Improvement Act of 1991, a depository institution may not pay any dividend if payment would cause it to become undercapitalized or if it already is undercapitalized. Moreover, the federal agencies have issued policy statements that provide that bank holding companies and insured banks should generally only pay dividends out of current operating earnings. See "Prompt Corrective Action" above.

## Restrictions on Transactions with Affiliates

Both Pinnacle Financial and Pinnacle National are subject to the provisions of Section 23A of the Federal Reserve Act. Section 23A places limits on the amount of:

- A bank's loans or extensions of credit to affiliates;
- A bank's investment in affiliates;
- Assets a bank may purchase from affiliates, except for real and personal property exempted by the Federal Reserve;
- The amount of loans or extensions of credit to third parties collateralized by the securities or obligations of affiliates; and
- A bank's guarantee, acceptance or letter of credit issued on behalf of an affiliate.

The total amount of the above transactions is limited in amount, as to any one affiliate, to $10 \%$ of a bank's capital and surplus and, as to all affiliates combined, to $20 \%$ of a bank's capital and surplus. In addition to the limitation on the amount of these transactions, each of the above transactions must also meet specified collateral requirements. Pinnacle National must also comply with other provisions designed to avoid the taking of low-quality assets.

Pinnacle Financial and Pinnacle National are also subject to the provisions of Section 23B of the Federal Reserve Act which, among other things, prohibits an institution from engaging in the above transactions with affiliates unless the transactions are on terms substantially the same, or at least as favorable to the institution or its subsidiaries, as those prevailing at the time for comparable transactions with nonaffiliated companies.

Pinnacle National is also subject to restrictions on extensions of credit to its executive officers, directors, principal shareholders and their related interests. These extensions of credit (1) must be made on substantially the same terms, including interest rates and collateral, as those prevailing at the time for comparable transactions with third parties, and (2) must not involve more than the normal risk of repayment or present other unfavorable features.

## Community Reinvestment

The Community Reinvestment Act requires that, in connection with examinations of financial institutions within their respective jurisdictions, the Federal Reserve, the OCC or the FDIC shall evaluate the record of each financial institution in meeting the credit needs of its local community, including low- and moderate-income neighborhoods. These facts are also considered in evaluating mergers, acquisitions, and applications to open a branch or facility. Failure to adequately meet these criteria could impose additional requirements and limitations on Pinnacle National.

Additionally, banks are required to publicly disclose the terms of various Community Reinvestment Act-related agreements. During 2006, Pinnacle National received a "satisfactory" CRA rating from the OCC.

## Privacy

Under the Gramm-Leach-Bliley Act, financial institutions are required to disclose their policies for collecting and protecting confidential information. Customers generally may prevent financial institutions from sharing personal financial information with nonaffiliated third parties except for third parties that market the institutions' own products and services. Additionally, financial institutions generally may not disclose consumer account numbers to any nonaffiliated third party for use in telemarketing, direct mail marketing or other marketing through electronic mail to consumers. Pinnacle National has established a privacy policy to ensure compliance with federal requirements.

## Other Consumer Laws and Regulations

Interest and other charges collected or contracted for by Pinnacle National are subject to state usury laws and federal laws concerning interest rates. For example, under the Soldiers' and Sailors' Civil Relief Act of 1940, a lender is generally prohibited from charging an annual interest rate in excess of $6 \%$ on any obligations for which the borrower is a person on active duty with the United States military. Pinnacle National's loan operations are also subject to federal laws applicable to credit transactions, such as the:

- Federal Truth-In-Lending Act, governing disclosures of credit terms to consumer borrowers;
- Home Mortgage Disclosure Act of 1975, requiring financial institutions to provide information to enable the public and public officials to determine whether a financial institution is fulfilling its obligation to help meet the housing needs of the community it serves;
- Equal Credit Opportunity Act, prohibiting discrimination on the basis of race, creed or other prohibited factors in extending credit;
- Fair Credit Reporting Act of 1978, governing the use and provision of information to credit reporting agencies;
-Fair Debt Collection Act, governing the manner in which consumer debts may be collected by collection agencies;
- Bank Secrecy Act, governing how banks and other firms report certain currency transactions which may involve "money laundering" activities;
-Soldiers' and Sailors' Civil Relief Act of 1940, governing the repayment terms of, and property rights underlying, secured obligations of persons in military service; and
- Rules and regulations of the various federal agencies charged with the responsibility of implementing the federal laws.

Pinnacle National's deposit operations are subject to the:
-Right to Financial Privacy Act, which imposes a duty to maintain confidentiality of consumer financial records and prescribes procedures for complying with administrative subpoenas of financial records; and

- Electronic Funds Transfer Act and Regulation E issued by the Federal Reserve to implement that act, which govern automatic deposits to and withdrawals from deposit accounts and customers' rights and liabilities arising from the use of automated teller machines and other electronic banking services.


## Anti-Terrorism Legislation

On October 26, 2001, the President of the United States signed the Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism (USA PATRIOT) Act of 2001. Under the USA PATRIOT Act, financial institutions are subject to prohibitions against specified financial transactions and account relationships as well as enhanced due diligence and "know your customer" standards in their dealings with foreign financial institutions and foreign customers.

In addition, the USA PATRIOT Act authorizes the Secretary of the Treasury to adopt rules increasing the cooperation and information sharing between financial institutions, regulators, and law enforcement authorities regarding individuals, entities and organizations engaged in, or reasonably suspected based on credible evidence of engaging in, terrorist acts or money laundering activities. Any financial institution complying with these rules will not be deemed to have violated the privacy provisions of the Gramm-Leach-Bliley Act, as discussed above. Pinnacle National currently has policies and procedures in place designed to comply with the USA PATRIOT Act.

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## Proposed Legislation and Regulatory Action

New regulations and statutes are regularly proposed that contain wide-ranging proposals for altering the structures, regulations and competitive relationships of the nation's financial institutions. We cannot predict whether or in what form any proposed regulation or statute will be adopted or the extent to which our business may be affected by any new regulation or statute.

## Effect of Governmental Monetary Policies

Our earnings are affected by domestic economic conditions and the monetary and fiscal policies of the United States government and its agencies. The Federal Reserve's monetary policies have had, and are likely to continue to have, an important impact on the operating results of commercial banks through the Federal Reserve's statutory power to implement national monetary policy in order, among other things, to curb inflation or combat a recession. The Federal Reserve, through its monetary and fiscal policies, affects the levels of bank loans, investments and deposits through its control over the issuance of United States government securities, its regulation of the discount rate applicable to member banks and its influence over reserve requirements to which member banks are subject. We cannot predict the nature or impact of future changes in monetary and fiscal policies.

## ITEM 1A. RISK FACTORS

Investing in our common stock involves various risks which are particular to our company, our industry and our market area. Several risk factors regarding investing in our common stock are discussed below. This listing should not be considered as all-inclusive. If any of the following risks were to occur, we may not be able to conduct our business as currently planned and our financial condition or operating results could be negatively impacted. These matters could cause the trading price of our common stock to decline in future periods.

We are geographically concentrated in the Nashville, Tennessee MSA, and changes in local economic conditions impact our profitability.

We operate primarily in the Nashville, Tennessee MSA, and substantially all of our loan customers and most of our deposit and other customers live or have operations in the Nashville MSA. Accordingly, our success significantly depends upon the growth in population, income levels, deposits and housing starts in the Nashville MSA, along with the continued attraction of business ventures to the area. Our profitability is impacted by the changes in general economic conditions in this market. Additionally, unfavorable local or national economic conditions could reduce our growth rate, affect the ability of our customers to repay their loans to us and generally affect our financial condition and results of operations.

We are less able than a larger institution to spread the risks of unfavorable local economic conditions across a large number of diversified economies. Moreover, we cannot give any assurance that we will benefit from any market growth or favorable economic conditions in our primary market areas if they do occur.

Our continued growth may require the need for additional capital and further regulatory approvals which, if not obtained, could adversely impact our profitability and implementation of our current business plan.

To continue to grow, we will need to provide sufficient capital to Pinnacle National through earnings generation, additional equity or trust preferred offerings or borrowed funds or any combination of these sources of funds. Should we incur indebtedness, we are required to obtain certain regulatory approvals beforehand. Should our growth exceed our expectations, as has been the case to-date, we may need to raise additional capital over our projected capital needs. However, our ability to raise additional capital, if needed, will depend on conditions in the capital markets at that time, which are outside our control, and on our financial performance. Accordingly, we cannot assure our ability to raise additional capital if needed on terms acceptable to us. If we cannot raise additional capital when needed, our ability to further expand and grow our operations could be materially impaired. Additionally, our current plan involves increasing our branch network, which will require capital expenditures. Our expansion efforts may also require certain regulatory approvals. Should we not be able to obtain such approvals or otherwise not be able to grow our asset base, our ability to attain our long-term profitability goals will be more difficult.

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## We have a concentration of credit exposure to borrowers in certain industries and we also target small to medium-sized businesses.

At December 31, 2006, we had significant credit exposures to borrowers in the trucking industry; commercial and residential building lessors; new home builders and to land subdividers. If any of these industries experience an economic slowdown and, as a result, the borrowers in these industries are unable to perform their obligations under their existing loan agreements, our earnings could be negatively impacted, causing the value of our common stock to decline.

Additionally, a substantial focus of our marketing and business strategy is to serve small to medium-sized businesses in the Nashville MSA. As a result, a relatively high percentage of our loan portfolio consists of commercial loans primarily to small to medium-sized business. At December 31, 2006, our commercial loans accounted for $70 \%$ of our total loans. During periods of economic weakness, small to medium-sized businesses may be impacted more severely than larger businesses. Consequently, the ability of such businesses to repay their loans may deteriorate, which would adversely impact our results of operations and financial condition.

Changes to current laws and regulations could adversely impact not only our results, but the results of our borrowers. New legislation or the loss of a significant governmental contract could adversely impact a particular borrower's business model and, thus, cause their credit worthiness to deteriorate. Additionally, changes in employment law, including increasing the minimum wage, could also adversely impact our borrowers.

## With its acquisition of Cavalry, Pinnacle Financial significantly increased its real estate construction and development loans, which have a greater credit risk than residential mortgage loans.

Following its acquisition of Cavalry, construction and development lending is a more significant portion of Pinnacle Financial's loan portfolio than it was prior to the acquisition. The percentage of commercial real estate construction loans in Pinnacle National's portfolio increased to approximately $10.8 \%$ of its total loans at December 31, 2006 from $4.7 \%$ at December 31, 2005. This type of lending is generally considered to have more complex credit risks than traditional single-family residential lending because the principal is concentrated in a limited number of loans with repayment dependent on the successful operation of the related real estate project. Consequently, these loans are more sensitive to adverse conditions in the real estate market or the general economy. These loans are generally less predictable and more difficult to evaluate and monitor and collateral may be difficult to dispose of in a market decline. Additionally, Pinnacle National may experience significant construction loan loss because independent appraisers or project engineers inaccurately estimate the cost and value of construction loan projects. Also, due to a general economic downturn in the construction industry, Pinnacle Financial's results of operations may be adversely impacted and its net book value may be reduced.

## If our allowance for loan losses is not sufficient to cover actual loan losses, our earnings will decrease.

If loan customers with significant loan balances fail to repay their loans according to the terms of these loans, our earnings would suffer. We make various assumptions and judgments about the collectibility of our loan portfolio, including the creditworthiness of our borrowers and the value of any collateral securing the repayment of our loans. We maintain an allowance for loan losses in an attempt to cover the inherent risks associated with lending. In determining the size of this allowance, we rely on an analysis of our loan portfolio based on volume and types of loans, internal loan classifications, trends in classifications, volume and trends in delinquencies, nonaccruals and charge-offs, national and local economic conditions, industry and peer bank loan quality indications, other factors and other pertinent information. Because we are a relatively young organization, our allowance estimation may be less reflective of our historical loss experience than a more mature organization. If our assumptions are inaccurate, our current allowance may not be sufficient to cover potential loan losses, and additional provisions may be necessary
which would decrease our earnings.
In addition, federal and state regulators periodically review our loan portfolio and may require us to increase our allowance for loan losses or recognize loan charge-offs. Their conclusions about the quality of our loan portfolio may be different than ours. Any increase in our allowance for loan losses or loan charge-offs as required by these regulatory agencies could have a negative effect on our operating results.

## Fluctuations in interest rates could reduce our profitability.

Changes in interest rates may affect our level of interest income, the primary component of our gross revenue, as well as the level of our interest expense. Interest rate fluctuations are caused by many factors which, for the most part, are not under our direct control. For example, national monetary policy plays a significant role in the determination of interest rates. Additionally, competitor pricing and the resulting negotiations that occur with our customers also impact the rates we collect on loans and the rates we pay on deposits.

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As interest rates change, we expect that we will periodically experience "gaps" in the interest rate sensitivities of our assets and liabilities, meaning that either our interest-bearing liabilities will be more sensitive to changes in market interest rates than our interest-earning assets, or vice versa. In either event, if market interest rates should move contrary to our position, this "gap" may work against us, and our earnings may be negatively affected.

Changes in the level of interest rates also may negatively affect our ability to originate real estate loans, the value of our assets and our ability to realize gains from the sale of our assets, all of which ultimately affect our earnings. A decline in the market value of our assets may limit our ability to borrow additional funds. As a result, we could be required to sell some of our loans and investments under adverse market conditions, upon terms that are not favorable to us, in order to maintain our liquidity. If those sales are made at prices lower than the amortized costs of the investments, we will incur losses.

The slope of the yield curve will impact our results over the long-term. The present slope of the yield curve has been classified as "inverted" by economists due to yields on investments of shorter duration having a higher yield than investments which have longer duration. The impact of an inverted yield curve is believed by many banking professionals to have a negative impact on bank earnings. We concur with this and believe that should the current inverted yield curve exist for an extended period of time that this circumstance will likely have a negative impact on our results.

Loss of our senior executive officers or other key employees could impair our relationship with our customers and adversely affect our business.

We have assembled a senior management team which has a substantial background and experience in banking and financial services in the Nashville market. Loss of these key personnel could negatively impact our earnings because of their skills, customer relationships and/or the potential difficulty of promptly replacing them.

## Competition with other banking institutions could adversely affect our profitability.

A number of banking institutions in the Nashville market have higher lending limits, more banking offices, and a larger market share. In addition, our asset management division competes with numerous brokerage firms and mutual fund companies which are also much larger. In some respects, this may place these competitors in a competitive advantage, although many of our customers have selected us because of service quality concerns at the larger enterprises. This competition may limit or reduce our profitability, reduce our growth and adversely affect our results of operations and financial condition.

## We may issue additional common stock or other equity securities in the future which could dilute the ownership interest of existing shareholders.

In order to maintain our capital at desired or regulatory-required levels, we may be required to issue additional shares of common stock, or securities convertible into, exchangeable for or representing rights to acquire shares of common stock. We may sell these shares at prices below the current market price of shares, and the sale of these shares may significantly dilute shareholder ownership. We could also issue additional shares in connection with acquisitions of other financial institutions.

## Even though our common stock is currently traded on the Nasdaq Stock Market's Global Select Market, it has less liquidity than the average stock quoted on a national securities exchange.

The trading volume in our common stock on the Nasdaq Global Select Market has been relatively low when compared with larger companies listed on the Nasdaq Global Select Market or other stock exchanges. Although we have experienced increased liquidity in our stock, we cannot say with any certainty that a more active and liquid trading

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market for our common stock will continue to develop. Because of this, it may be more difficult for shareholders to sell a substantial number of shares for the same price at which shareholders could sell a smaller number of shares.

We cannot predict the effect, if any, that future sales of our common stock in the market, or the availability of shares of common stock for sale in the market, will have on the market price of our common stock. We can give no assurance that sales of substantial amounts of common stock in the market, or the potential for large amounts of sales in the market, would not cause the price of our common stock to decline or impair our future ability to raise capital through sales of our common stock.

The market price of our common stock may fluctuate in the future, and these fluctuations may be unrelated to our performance. General market price declines or overall market volatility in the future could adversely affect the price of our common stock, and the current market price may not be indicative of future market prices.

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If a change in control or change in management is delayed or prevented, the market price of our common stock could be negatively affected.

Provisions in our corporate documents, as well as certain federal and state regulations, may make it difficult and expensive to pursue a tender offer, change in control or takeover attempt that our board of directors opposes. As a result, our shareholders may not have an opportunity to participate in such a transaction, and the trading price of our stock may not rise to the level of other institutions that are more vulnerable to hostile takeovers. Anti-takeover provisions contained in our charter also will make it more difficult for an outside shareholder to remove our current board of directors or management.

## Holders of Pinnacle Financial's junior subordinated debentures have rights that are senior to those of Pinnacle Financial's common shareholders.

Pinnacle Financial has supported its continued growth through the issuance of trust preferred securities from special purpose trusts and accompanying junior subordinated debentures. At December 31, 2006, Pinnacle Financial had outstanding trust preferred securities and accompanying junior subordinated debentures totaling $\$ 51.5$ million. Payments of the principal and interest on the trust preferred securities of these trusts are conditionally guaranteed by Pinnacle Financial. Further, the accompanying junior subordinated debentures Pinnacle Financial issued to the trusts are senior to Pinnacle Financial's shares of common stock. As a result, Pinnacle Financial must make payments on the junior subordinated debentures before any dividends can be paid on its common stock and, in the event of Pinnacle Financial's bankruptcy, dissolution or liquidation, the holders of the junior subordinated debentures must be satisfied before any distributions can be made on Pinnacle Financial's common stock. Pinnacle Financial has the right to defer distributions on its junior subordinated debentures (and the related trust preferred securities) for up to five years, during which time no dividends may be paid on its common stock.

The amount of common stock owned by, and other compensation arrangements with, our officers and directors may make it more difficult to obtain shareholder approval of potential takeovers that they oppose.

As of February 27, 2007, directors and executive officers beneficially owned approximately $13.2 \%$ of our common stock. Employment agreements with our senior management also provide for significant payments under certain circumstances following a change in control. These compensation arrangements, together with the common stock, option and warrant ownership of our board and management, could make it difficult or expensive to obtain majority support for shareholder proposals or potential acquisition proposals of us that our directors and officers oppose.

Our business is dependent on technology, and an inability to invest in technological improvements may adversely affect our results of operations and financial condition.

The financial services industry is undergoing rapid technological changes with frequent introductions of new technology-driven products and services. In addition to better serving customers, the effective use of technology increases efficiency and enables financial institutions to reduce costs. We have made significant investments in data processing, management information systems and internet banking accessibility. Our future success will depend in part upon our ability to create additional efficiencies in our operations through the use of technology, particularly in light of our past and projected growth strategy. Many of our competitors have substantially greater resources to invest in technological improvements. We cannot make assurances that our technological improvements will increase our operational efficiency or that we will be able to effectively implement new technology-driven products and services or be successful in marketing these products and services to our customers.

Our internal control over financial reporting may have weaknesses or inadequacies that may be material.

Section 404 of the Sarbanes-Oxley Act of 2002 requires us to perform an evaluation of our internal control over financial reporting and our auditor to attest to such evaluation on an annual basis. Management concluded that our internal control over financial reporting was effective at December 31, 2006 and our independent registered public accounting firm attested to such conclusion. Management's report on internal control over financial reporting is included on page 46 of this Form $10-\mathrm{K}$ and the report of our independent registered public accounting firm on these matters is included on page 48 of this Form 10-K. Ongoing compliance with these requirements is expected to be expensive and time-consuming and may negatively impact our results of operations. While our management did not identify any material weaknesses in our internal control over financial reporting at December 31, 2006, and concluded that our internal control over financial reporting was effective, we cannot make any assurances that material weaknesses in our internal control over financial reporting will not be identified in the future. If any material weaknesses are identified in the future, we may be required to make material changes in our internal control over financial reporting which could negatively impact our results of operations. In addition, upon such occurrence, our management may not be able to conclude that our internal control

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over financial reporting is effective or our independent registered public accounting firm may not be able to attest that our internal control over financial reporting was effective. If we cannot conclude that our internal control over financial reporting is effective or if our independent registered public accounting firm is not able to timely attest to such evaluation, we may be subject to regulatory scrutiny, and a loss of public confidence in our internal control over financial reporting which may cause the value of our common stock to decrease.

## We are subject to various statutes and regulations that may limit our ability to take certain actions.

We operate in a highly regulated industry and are subject to examination, supervision, and comprehensive regulation by various regulatory agencies. Our compliance with these regulations is costly and restricts certain of our activities, including payment of dividends, mergers and acquisitions, investments, loans and interest rates charged, interest rates paid on deposits and locations of offices. We are also subject to capitalization guidelines established by our regulators, which require us to maintain adequate capital to support our growth.

The laws and regulations applicable to the banking industry could change at any time, and we cannot predict the effects of these changes on our business and profitability. Because government regulation greatly affects the business and financial results of all commercial banks and bank holding companies, our cost of compliance could adversely affect our ability to operate profitably.

## ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

## ITEM 2. PROPERTIES

Pinnacle Financial's principal offices are located at 211 Commerce Street in Nashville, Tennessee in Davidson County. Pinnacle Financial leases these offices from an unrelated third party but owns the leasehold improvements.

Pinnacle National leases additional offices at One Nashville Place, 150 Fourth Avenue North in Nashville, Tennessee. Pinnacle Financial leases these offices from an unrelated third party but owns the leasehold improvements. Pinnacle National leases the land for its Brentwood branch office building located in Williamson County, Tennessee, from an unrelated third party but owns the building and leasehold improvements. Pinnacle National also leases the land and office space in a detached building on an adjacent lot for its Green Hills office location in Davidson County from an unrelated third party, but also owns the building and leasehold improvements. Pinnacle National also leases the land and building for its West End office location in Davidson County from unrelated third parties, but owns the leasehold improvements. Pinnacle National owns the land and buildings and all improvements for its Rivergate, Cool Springs and Franklin branch offices. Additionally, all office facilities and land acquired in the Cavalry Bancorp, Inc. transaction are now owned by Pinnacle National.

A summary of Pinnacle Financial's leased facilities follows:

| Property Description | Approximate Sq. Footage | 2006 Lease Payments | Base Lease Expiration Date | Base Lease Term with Renewal Periods |
| :---: | :---: | :---: | :---: | :---: |
| Office space at 211 Commerce |  |  |  |  |
| Street | 30,000 | \$ 527,000 | August 31, 2010 | 20 years |
| Brentwood branch office | Land only | \$ 105,000 | March 31, 2010 | 20 years |
| Green Hills branch office | 3,700 \& land | \$ 71,711 | April 21, 2021 | 40 years |
| West End branch office building and land | 8,000 | \$167,000 | March 28, 2014 | 20 years |

Office space at $1504^{\text {th }}$ Avenue North

Other than normal commercial real estate lending activities of Pinnacle National and its subsidiaries, the acquisition of mortgage-backed securities held in Pinnacle National and its subsidiaries' investment securities portfolio, the ownership of branch office facilities, and consumer mortgage lending, Pinnacle National and its subsidiaries generally do not invest in real estate, interests in real estate or securities of or interests in persons primarily engaged in real estate activities.

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## ITEM 3. LEGAL PROCEEDINGS

As of the date hereof, there are no material pending legal proceedings to which Pinnacle Financial or any of its subsidiaries is a party or of which any of its or its subsidiaries' properties are subject; nor are there material proceedings known to Pinnacle Financial or any of its subsidiaries to be contemplated by any governmental authority; nor are there material proceedings known to Pinnacle Financial or any of its subsidiaries, pending or contemplated, in which any director, officer or affiliate or any principal security holder of Pinnacle Financial or any of its subsidiaries or any associate of any of the foregoing, is a party adverse to Pinnacle Financial or any of its subsidiaries or has a material interest adverse to Pinnacle Financial or any of its subsidiaries.

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

## PART II

## ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Pinnacle Financial's common stock is traded on the Nasdaq Global Select Market's under the symbol "PNFP" and has traded on that market since July 3, 2006. Prior to that date, Pinnacle Financial's common stock traded on the Nasdaq National Market for the periods presented. The following table shows the high and low sales price information for Pinnacle Financial's common stock for each quarter in 2006 and 2005 as reported on the Nasdaq Global Select Market, or its predecessor the Nasdaq National Market.

|  | Price Per Share |  |  |
| :--- | ---: | ---: | ---: |
| 2006: | High | Low |  |
| First quarter | $\$$ | 28.84 | $\$$ |
| Second quarter |  | 30.92 | 24.75 |
| Third quarter | 37.41 | 27.09 |  |
| Fourth quarter | 36.17 | 28.93 |  |
| 2005: | $\$$ | 24.05 | $\$ 1.23$ |
| First quarter |  | 25.14 | 20.72 |
| Second quarter |  | 26.65 | 20.50 |
| Third quarter | 25.96 | 2.67 |  |
| Fourth quarter |  |  | 21.70 |

As of February 15, 2007, Pinnacle Financial had approximately 900 shareholders of record and, additionally, approximately 5,600 beneficial owners.

Pinnacle Financial has not paid any cash dividends since inception, and it does not anticipate that it will consider paying dividends until Pinnacle National has achieved a level of profitability appropriate to fund such dividends and support asset growth. See ITEM 1. "Business - Supervision and Regulation - Payment of Dividends" and ITEM 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" for additional information on dividend restrictions applicable to Pinnacle Financial.

Pinnacle Financial did not repurchase any shares of its common stock during the quarter ended December 31, 2006.

## ITEM 6. SELECTED FINANCIAL DATA

$\mathbf{2 0 0 6}_{(1)}$
2005
2004
2003
2002
(in thousands, except per share data, ratios and percentages)
Statement of Financial
Condition Data:

|  | $\$$ | $2,142,187$ | $\$$ | $1,016,772$ | $\$$ | 727,139 | $\$$ | 498,421 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | | Cotal assets |
| :--- |

Income Statement Data:

| Interest income | \$ | 109,696 | \$ | 46,308 | \$ | 27,679 | \$ | 18,262 | \$ | 12,561 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest expense |  | 48,743 |  | 17,270 |  | 7,415 |  | 5,363 |  | 4,362 |
| Net interest income |  | 60,953 |  | 29,038 |  | 20,264 |  | 12,899 |  | 8,199 |
| Provision for loan losses |  | 3,732 |  | 2,152 |  | 2,948 |  | 1,157 |  | 938 |
| Net interest income after provision for loan losses |  | 57,221 |  | 26,886 |  | 17,316 |  | 11,742 |  | 7,261 |
| Noninterest income |  | 15,786 |  | 5,394 |  | 4,978 |  | 3,035 |  | 1,732 |
| Noninterest expense |  | 46,624 |  | 21,032 |  | 14,803 |  | 10,796 |  | 7,989 |
| Income before income taxes |  | 26,383 |  | 11,248 |  | 7,491 |  | 3,981 |  | 1,004 |
| Income tax expense |  | 8,456 |  | 3,193 |  | 2,172 |  | 1,426 |  | 356 |
| Net income | \$ | 17,927 | \$ | 8,055 | \$ | 5,319 | \$ | 2,555 | \$ | 648 |

Per Share Data:

| Earnings per share - basic | $\$$ | 1.28 | $\$$ | 0.96 | $\$$ | 0.69 | $\$$ | 0.35 | $\$$ | 0.11 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| Weighted average shares |  |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| loutstanding - basic | $13,954,077$ | $8,408,663$ |  | 750,943 |  | $7,384,106$ |  | $6,108,942$ |  |  |
| Earnings per share - diluted | $\$$ | 1.18 | $\$$ | 0.85 | $\$$ | 0.61 | $\$$ | 0.32 | $\$$ | 0.10 |


|  |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Weighted average shares |  | 10 |  | 0.8 | $\$$ | 0.61 | $\$$ | 0.32 | $\$$ |
| outstanding - diluted |  | $15,156,837$ |  | $9,464,500$ |  | $8,698,139$ |  | $7,876,006$ |  |
| Book value per share | $\$$ | 16.57 | $\$$ | 7.53 | $\$$ | 6.90 | $\$$ | 4.65 | $\$$ |


| Common shares outstanding at |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| end of period | 15,446,074 | $8,426,551$ | $8,389,232$ | $7,384,106$ | $7,384,106$ |


| Performance Ratios and <br> Other Data: | $1.01 \%$ | $0.93 \%$ | $0.89 \%$ | $0.66 \%$ | $0.29 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Return on average assets <br> Return on average <br> stockholders' equity | $8.66 \%$ | $13.23 \%$ | $12.31 \%$ |  |  |
| Net interest margin (2) | $3.90 \%$ | $3.60 \%$ | $3.62 \%$ | $3.53 \%$ | $2.47 \%$ |


| Net interest spread (3) | $3.20 \%$ | $3.16 \%$ | $3.34 \%$ | $3.23 \%$ | $3.42 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Noninterest income to average <br> assets | $0.89 \%$ | $0.62 \%$ | $0.83 \%$ | $0.78 \%$ | $0.76 \%$ |
| Noninterest expense to average <br> assets | $2.61 \%$ | $2.42 \%$ | $2.48 \%$ | $2.78 \%$ | $3.50 \%$ |
| Efficiency ratio (4) <br> Average loan to average <br> deposit ratio | $60.80 \%$ | $61.1 \%$ | $58.6 \%$ | $67.8 \%$ | $80.4 \%$ |
| A8.73\% | $81.3 \%$ | $79.0 \%$ | $85.5 \%$ | $98.5 \%$ |  |

Average interest-earning assets to average interest-bearing

| liabilities | $122.10 \%$ | $120.0 \%$ | $120.0 \%$ | $118.9 \%$ | $119.6 \%$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Average equity to average <br> total assets ratio | $11.64 \%$ | $7.00 \%$ | $7.23 \%$ | $8.54 \%$ | $11.58 \%$ |

## Asset Quality Ratios:

| Allowance for loan losses to nonperforming assets | 199.9\% | 1,708.3\% | 1,006.9\% | 981.3\% | 143.4\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Allowance for loan losses to total loans | 1.08\% | 1.21\% | 1.20\% | 1.25\% | 1.28\% |
| Nonperforming assets to total assets | 0.37\% | 0.05\% | 0.08\% | 0.08\% | 0.61\% |
| Nonaccrual loans to total loans | 0.47\% | 0.07\% | 0.12\% | 0.13\% | 0.89\% |
| Net loan charge-offs (recoveries) to average loans | 0.05\% | (0.01)\% | 0.27\% | 0.05\% | 0.05\% |
| Capital Ratios: |  |  |  |  |  |
| Leverage (5) | 9.5\% | 9.9\% | 9.7\% | 9.7\% | 11.1\% |
| Tier 1 risk-based capital | 10.9\% | 11.7\% | 11.7\% | 11.8\% | 12.7\% |
| Total risk-based capital | 11.8\% | 12.6\% | 12.7\% | 12.8\% | 13.8\% |

(1) Information for 2006 fiscal year includes the operations of Cavalry, which Pinnacle Financial merged with on March 15, 2006 and reflects approximately 6.9 million shares of Pinnacle Financial common stock issued in connection with the merger.
(2) Net interest margin is the result of net interest income for the period divided by average interest earning assets.
(3) Net interest spread is the result of the difference between the interest yield earned on interest earning assets less the interest paid on interest bearing liabilities.
(4) Efficiency ratio is the result of noninterest expense divided by the sum of net interest income and noninterest income.
(5) Leverage ratio is computed by dividing Tier 1 capital by average total assets for the fourth quarter of each year.

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## ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following is a discussion of our financial condition at December 31, 2006 and 2005 and our results of operations for each of the three-years ended December 31, 2006. The purpose of this discussion is to focus on information about our financial condition and results of operations which is not otherwise apparent from the consolidated financial statements. The following discussion and analysis should be read along with our consolidated financial statements and the related notes included elsewhere herein.

## Overview

General. Pinnacle Financial's rapid organic growth from its inception through the fourth quarter of 2006 together with its merger with Cavalry Bancorp, Inc. ("Cavalry"), a one-bank holding company located in Murfreesboro, Tennessee, on March 15, 2006 has had a material impact on Pinnacle Financial's financial condition and results of operations. This rapid growth resulted in net income for the year ended December 31, 2006 of $\$ 1.18$ per diluted share as compared to $\$ 0.85$ and $\$ 0.61$ per diluted share for 2005 and 2004, respectively. At December 31, 2006, loans totaled $\$ 1.498$ billion, as compared to $\$ 648$ million at December 31, 2005, while total deposits increased to $\$ 1.622$ billion at December 31, 2006 from $\$ 810$ million at December 31, 2005.

Acquisition. On March 15, 2006, we consummated our merger with Cavalry. Pursuant to the merger agreement, we acquired all Cavalry common stock via a tax-free exchange whereby Cavalry shareholders received a fixed exchange ratio of 0.95 shares of our common stock for each share of Cavalry common stock, or approximately 6.9 million Pinnacle Financial shares. The financial information herein includes the activities of the former Cavalry (the "Rutherford County market") since March 15, 2006.

In accordance with Statement of Financial Accounting Standards ("SFAS") No. 141, "Accounting for Business Combinations" ("SFAS No. 141"), SFAS No. 142, "Goodwill and Intangible Assets" ("SFAS No. 142") and SFAS No. 147, "Acquisition of Certain Financial Institutions" ("SFAS No. 147"), we recorded at fair value the following assets and liabilities of Cavalry as of March 15, 2006 (dollars in thousands):

| Cash and cash equivalents | $\mathbf{3 7 , 4 2 0}$ |
| :--- | ---: |
| Investment securities - available-for-sale | 39,476 |
| Loans, net of an allowance for loan losses of $\$ 5,102$ | 545,598 |
| Goodwill | 114,288 |
| Core deposit intangible | 13,168 |
| Other assets | 42,937 |
| Total assets acquired | 792,887 |
|  |  |
| Deposits | 583,992 |
| Federal Home Loan Bank advances | 17,767 |
| Other liabilities | 18,851 |
| Total liabilities assumed | 620,610 |
| Total consideration paid for Cavalry | $\$ 172,277$ |

[^0]As noted above, total consideration for Cavalry approximates $\$ 172.3$ million of which $\$ 171.1$ million was in the form of our common shares and options to acquire our common shares and $\$ 1.2$ million in investment banking fees, attorney's fees and other costs related to the purchase of Cavalry. We issued $6,856,298$ shares of our common stock to the former Cavalry shareholders. In accordance with EITF 99-12, "Determination of the Measurement Date for the Market Price of Acquirer Securities Issued in a Purchase Business Combination," the shares were valued at $\$ 24.53$ per common share which represents the average closing price of our common stock from the two days prior to the merger announcement on September 30, 2005 through the two days after the merger announcement. Aggregate consideration for the common stock issued was approximately $\$ 168.2$ million. Additionally, we also have assumed the Cavalry Bancorp, Inc. 1999 Stock Incentive Plan (the "Cavalry Plan") pursuant to which we were obligated to issue 195,551 shares of our common stock upon exercise of stock options awarded to certain former Cavalry employees who held outstanding options as of March 15, 2006. All of these options were fully vested prior to the merger announcement date and expire at various dates between 2011 and 2012. The exercise prices for these stock options range between $\$ 10.26$ per share and $\$ 13.68$ per share. In accordance with SFAS No. 141 , we considered the fair value of these options in determining the acquisition cost of Cavalry. The fair value of these vested options approximated $\$ 2.9$ million which has been included as a component of the aggregate purchase price.

In accordance with SFAS Nos. 141 and 142, we recognized $\$ 13.2$ million as a core deposit intangible. This identified intangible is being amortized over seven years using an accelerated method which anticipates the life of the underlying deposits to which the intangible is attributable. For the year ended December 31, 2006, approximately $\$ 1.8$ million was recognized in the statement of income. Amortization expense associated with the core deposit intangible will approximate $\$ 1.8$ million to $\$ 2.1$ million per year for the next five years with lesser amounts for the remaining two years.

We also recorded other adjustments to the carrying value of Cavalry's assets and liabilities in order to reflect the fair value of those net assets in accordance with generally accepted accounting principles, including a $\$ 4.8$ million discount associated with the loan portfolio, a $\$ 2.9$ million premium for Cavalry's certificates of deposit and a $\$ 4.6$ million premium for Cavalry's land and buildings. We have also recorded the corresponding deferred tax asset or liability associated with these adjustments. The discounts and premiums related to financial assets and liabilities will be amortized into our statements of income in future periods using a method that approximates the level yield method over the anticipated lives of the underlying financial assets or liabilities. For the year ended December 31, 2006, the accretion of the fair value discounts related to the acquired loans and certificates of deposit increased net interest income by approximately $\$ 3.7$ million. Based on the estimated useful lives of the acquired loans and deposits, we expect to recognize increases in net interest income related to accretion of these purchase accounting adjustments of $\$ 4.0$ million in subsequent years.

We also incurred approximately $\$ 1,636,000$ in merger related expenses during the year ended December 31, 2006 directly related to the Cavalry merger. These charges were for our integration of Cavalry and accelerated depreciation and amortization related to software and other technology assets whose useful lives were shortened as a result of the Cavalry acquisition.

Results of Operations. Our net interest income increased to $\$ 61.0$ million for 2006 compared to $\$ 29.0$ million for 2005 and $\$ 20.3$ million in 2004. The net interest margin (the ratio of net interest income to average earning assets) for 2006 was $3.90 \%$ for 2006 compared to $3.60 \%$ for the same period in 2005 and $3.62 \%$ in 2004.

Our provision for loan losses was $\$ 3.7$ million for 2006 compared to $\$ 2.2$ million in 2005 and $\$ 2.9$ million in 2004. The provision for loan losses increased primarily due to increases in loan volumes and charge-offs in 2006 compared to 2005, while the decrease in expense between 2005 and 2004 was due to increases in loan volumes offset by a significant decrease in charge-offs in 2005.

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Noninterest income for 2006 compared to 2005 increased by $\$ 10.4$ million, or $193 \%$. This increase is largely attributable to the fee businesses associated with the Cavalry acquisition, particularly with regard to service charges on deposit accounts, insurance sales commissions and trust fees. Noninterest income for 2005 compared to 2004 increased by $\$ 416,000$, or $8.4 \%$, which was due in large part to increases in investment sales commissions, insurance commissions, trust fees and other fees.

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Our continued growth in 2006 resulted in increased noninterest expense compared to 2005 due to the addition of the Rutherford County market, increases in salaries and employee benefits, equipment and occupancy expenses and other operating expenses. The number of full-time equivalent employees increased from 156.5 at December 31, 2005 to 404.0 at December 31, 2006. As a result, we experienced increases in compensation and employee benefit expense. Additionally, we adopted SFAS No. 123(R) in 2006 which addresses the accounting for employee equity based incentives which also increased our compensation and employee benefit expense in 2006 when compared to no expense in 2006. We expect to add additional employees throughout 2007 which will cause our compensation and employee benefit expense to increase in 2007. Additionally, our branch expansion efforts during the last few years and the addition of the nine Cavalry branches also increased noninterest expense. The increased operational expenses for the recently opened branches and the additional planned branch in the Donelson area of Davidson County expected to open in early 2007 will continue to result in increased noninterest expense in future periods. Our efficiency ratio (the ratio of noninterest expense to the sum of net interest income and noninterest income) was $60.6 \%$ in 2006 compared to $61.1 \%$ in 2005 and $58.6 \%$ in 2004. These calculations include the impact of approximately $\$ 1,636,000$ in merger related charges in 2006.

The effective income tax expense rate for 2006 was approximately $32.1 \%$ compared to an effective income tax expense rate for 2005 of approximately $28.4 \%$ and $29.0 \%$ for 2004. The increase in the effective tax rate between the periods was due to the additional earnings being taxed at a higher rate as the various tax savings initiatives (e.g., municipal bond income) had a lesser impact in 2006 when compared to the previous periods. Additionally, the impact of our incentive stock options and their treatment pursuant to the adoption of SFAS No. 123(R) also contributed to the increase in our effective rate in 2006.

Net income for 2006 was $\$ 17.9$ million compared to $\$ 8.1$ million in 2005, an increase of $123 \%$. Net income for 2005 was $51 \%$ higher than net income for 2004 of $\$ 5.3$ million. Fully-diluted net income per common share was $\$ 1.18$ for 2006 compared to $\$ 0.85$ for 2005 and $\$ 0.61$ for 2004.

Excluding the after-tax (rate of $39.23 \%$ ) impact of merger related charges, net income for 2006 was $\$ 18.9$ million compared to $\$ 8.1$ million for 2005, an increase of $135 \%$. As a result, adjusted diluted net income per common share was $\$ 1.25$ for 2006 compared to $\$ 0.85$ for 2005 , an increase of $47 \%$. For a reconciliation of these non-GAAP financial measures to their most directly comparable GAAP financial measure, see "Reconciliation of Non-GAAP financial measures" on page 25.

Financial Condition. Loans increased $\$ 850$ million during 2006 of which $\$ 551$ million was attributable to the Cavalry acquisition. Thus, the net increase in our loan portfolio attributable to organic growth was $\$ 299$ million. As we seek to increase our loan portfolio, we must also continue to monitor the risks inherent in our lending operations. If our allowance for loan losses is not sufficient to cover the estimated loan losses in our loan portfolio, increases to the allowance for loan losses would be required which would decrease our earnings.

We have successfully grown our total deposits to $\$ 1.622$ billion at December 31, 2006 compared to $\$ 810$ million at December 31, 2005, an increase of $\$ 812$ million, of which $\$ 584$ million was attributable to the Cavalry acquisition. As a result, we increased our deposits by $\$ 228$ million, excluding the Cavalry acquisition. This growth in deposits had a higher funding cost due to rising rates and increased deposit pricing competition in 2006 compared to 2005 . We typically adjust our loan yields at a faster rate than we adjust our deposit rates. As such, unless competitive pressures dictate, our deposit funding costs do not usually adjust as quickly as do revenues from interest income on floating rate earning assets.

We continue to believe there is broad acceptance of our business model within the Nashville MSA and in our target markets of small to mid-sized businesses and affluent clients, real estate professionals and consumers that desire a deep relationship with their bank.

Capital and Liquidity. At December 31, 2006, our capital ratios, including our bank's capital ratios, met regulatory minimum capital requirements. Additionally, at December 31, 2006, our bank would be considered to be "well-capitalized" pursuant to banking regulations. As our bank grows it will require additional capital from us over that which can be earned through operations. We anticipate that we will continue to use various capital raising techniques in order to support the growth of our bank.

In the past, we have been successful in procuring additional capital from the capital markets (via public and private offerings of trust preferred securities and common stock). This additional capital was required to support our growth. As of December 31, 2006, we believe we have sufficient capital to support our current growth plans. However, expansion by acquisition of other banks or by branching into a new geographic market could result in issuance of additional capital, including additional common shares.

## Critical Accounting Estimates

The accounting principles we follow and our methods of applying these principles conform with United States generally accepted accounting principles and with general practices within the banking industry. In connection with the application of those principles, we have made judgments and estimates which, in the case of the determination of our allowance for loan losses, the adoption of SFAS No. 123 (revised 2004), "Share Based Payments" ("SFAS No. 123(R)") and the accounting for the Cavalry merger have been critical to the determination of our financial position and results of operations.

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Allowance for Loan Losses ("allowance"). Our management assesses the adequacy of the allowance prior to the end of each calendar quarter. This assessment includes procedures to estimate the allowance and test the adequacy and appropriateness of the resulting balance. The level of the allowance is based upon management's evaluation of the loan portfolios, past loan loss experience, known and inherent risks in the portfolio, adverse situations that may affect the borrower's ability to repay (including the timing of future payment), the estimated value of any underlying collateral, composition of the loan portfolio, economic conditions, industry and peer bank loan quality indications and other pertinent factors. This evaluation is inherently subjective as it requires material estimates including the amounts and timing of future cash flows expected to be received on impaired loans that may be susceptible to significant change. Loan losses are charged off when management believes that the full collectability of the loan is unlikely. A loan may be partially charged-off after a "confirming event" has occurred which serves to validate that full repayment pursuant to the terms of the loan is unlikely. Allocation of the allowance may be made for specific loans, but the entire allowance is available for any loan that, in management's judgment, is deemed to be uncollectible.

Larger balance commercial and commercial real estate loans are impaired when, based on current information and events, it is probable that we will be unable to collect all amounts due according to the contractual terms of the loan agreement. Collection of all amounts due according to the contractual terms means that both the contractual interest payments and the contractual principal payments of a loan will be collected as scheduled in the loan agreement.

An impairment loss is recognized if the present value of expected future cash flows from the loan is less than the recorded investment in the loan (recorded investment in the loan is the principal balance plus any accrued interest, net deferred loan fees or costs and unamortized premium or discount, and does not reflect any direct write-down of the investment). The impairment loss is recognized through the allowance. Loans that are impaired are recorded at the present value of expected future cash flows discounted at the loan's effective interest rate, or if the loan is collateral dependent, impairment measurement is based on the fair value of the collateral, less estimated disposal costs. Income is recognized on impaired loans on a cash basis.

The level of allowance maintained is believed by management to be adequate to absorb losses inherent in the portfolio at the balance sheet date. The allowance is increased by provisions charged to expense and decreased by charge-offs, net of recoveries of amounts previously charged-off.

In assessing the adequacy of the consolidated allowance, we also consider the results of our ongoing independent loan review process. We undertake this process both to ascertain whether there are loans in the portfolio whose credit quality has weakened over time and to assist in our overall evaluation of the risk characteristics of the entire loan portfolio. Our loan review process includes the judgment of management, the input from our independent loan reviewer, and reviews that may have been conducted by bank regulatory agencies as part of their usual examination process. We incorporate loan review results in the determination of whether or not it is probable that we will be able to collect all amounts due according to the contractual terms of a loan.

As part of management's quarterly assessment of the allowance, management divides the loan portfolio into four segments: commercial, commercial real estate, consumer and consumer real estate. Each segment is then analyzed such that an allocation of the allowance is estimated for each loan segment.

The allowance allocation for commercial and commercial real estate loans begins with a process of estimating the probable losses inherent for these types of loans. The estimates for these loans are established by category and based on our internal system of credit risk ratings and historical loss data for industry and various peer bank groups. The estimated loan loss allocation rate for our internal system of credit risk grades for commercial and commercial real estate is based on management's experience with similarly graded loans, discussions with banking regulators and our internal loan review processes. We then weight the allocation methodologies for the commercial and commercial real estate portfolios and determine a weighted average allocation for these portfolios.

The allowance allocation for consumer and consumer real estate loans which includes installment, home equity, consumer mortgages, automobiles and others is established for each of the categories by estimating losses inherent in that particular category of consumer and consumer real estate loans. The estimated loan loss allocation rate for each category is based on management's experience. Additionally, consumer and consumer real estate loans are analyzed based on our actual loss rates, industry loss rates and loss rates of various peer bank groups. Consumer and consumer real estate loans are evaluated as a group by category (i.e. retail real estate, installment, etc.) rather than on an individual loan basis because these loans are smaller and homogeneous. We weight the allocation methodologies for the consumer and consumer real estate portfolios and determine a weighted average allocation for these portfolios.

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The estimated loan loss allocation for all four loan portfolio segments is then adjusted for management's estimate of probable losses for several "environmental" factors. The allocation for environmental factors is particularly subjective and does not lend itself to exact mathematical calculation. This amount represents estimated inherent credit losses which may exist, but have not yet been identified, as of the balance sheet date based upon quarterly trend assessments in delinquent and nonaccrual loans, unanticipated charge-offs, credit concentration changes, prevailing economic conditions, changes in lending personnel experience, changes in lending policies or procedures and other influencing factors. These environmental factors are considered for each of the four loan segments and the allowance allocation as determined by the processes noted above for each segment is increased or decreased based on the incremental assessment of these various "environmental" factors.

We then test the resulting allowance balance by comparing the balance in the allowance to historical trends and industry and peer information. Our management then evaluates the result of the procedures performed, including the result of our testing, and concludes on the appropriateness of the balance of the allowance in its entirety. The audit committee of our board of directors reviews the assessment prior to the filing of quarterly and annual financial information.

For the quarters ended March 31, 2006 and June 30, 2006, we assessed the allowance in two separate processes using methodologies for both the Pinnacle portfolios as the portfolios existed prior to the merger with Cavalry (the "Nashville market") and the Rutherford County portfolio. Our methodology for the first two quarters of 2006 was consistent with the past methodologies of Pinnacle Financial and Cavalry on a stand-alone basis. In view of the acquisition, we evaluated the respective assessment methodologies and made certain changes as noted above and implemented such changes during the third quarter of 2006. The revised assessment methodology did not significantly impact our recorded allowance for loan losses.

Share Based Payments - On January 1, 2006, we adopted SFAS No. 123(R), which addresses the accounting for share-based payment transactions in which a company receives employee services in exchange for equity instruments. SFAS No.123(R) eliminates the ability to account for share-based compensation transactions, as we formerly did, using the intrinsic value method as prescribed by Accounting Principles Board ("APB") Opinion No. 25, "Accounting for Stock Issued to Employees," and generally requires that such transactions be accounted for using a fair-value-based method and recognized as an expense.

We adopted SFAS No. 123(R) using the modified prospective method which requires the application of the accounting standard as of January 1, 2006. The accompanying consolidated financial statements for 2006 reflect the impact of adopting SFAS No. 123(R). In accordance with the modified prospective method, the consolidated financial statements for prior periods have not been restated to reflect, and do not include, the impact of SFAS No. 123(R). Application of SFAS No. 123(R) required us to assess numerous factors including the historical volatility of our stock price, anticipated option forfeitures and estimates concerning the length of time that our options would remain unexercised. Many of these assessments impact the fair value of the underlying stock option more significantly than others and changes to these assessments in future periods could be significant. We believe the assumptions we have incorporated into our stock option fair value assessments are reasonable.

Accounting for the Cavalry Acquisition - We recorded the assets and liabilities of Cavalry as of March 15, 2006 at estimated fair value. Arriving at these fair values required numerous assumptions regarding the economic life of assets, decay rates for liabilities and other factors. We engaged a third party to assist us in valuing certain of the financial assets and liabilities of Cavalry. We also engaged a real estate appraisal firm to value the more significant properties that were acquired by us in the acquisition. We also engaged a firm to analyze the income tax implications of the assets and liabilities acquired as well as the deductibility of the various cash payments we and the former Cavalry made as a result of this merger. As a result, we consider the values we have assigned to the acquired assets and liabilities of Cavalry to be reasonable and consistent with the application of generally accepted accounting
principles. However, we are still in the process of obtaining and evaluating certain other information. Accordingly, we may have to reassess our purchase price allocations. We believe that we will conclude the allocation of the purchase price to the acquired net assets during the first quarter of 2007.

Long-lived assets, including purchased intangible assets subject to amortization, such as our core deposit intangible asset, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. Assets to be disposed of would be separately presented in the balance sheet and reported at the lower of the carrying amount or fair value less costs to sell, and are no longer depreciated.

Goodwill and intangible assets that have indefinite useful lives are tested annually for impairment, and are tested for impairment more frequently if events and circumstances indicate that the asset might be impaired. An impairment loss is recognized to the extent that the carrying amount exceeds the asset's fair value. Our annual assessment date is September 30. Should we determine in a future period that the goodwill recorded in connection with our acquisition of Cavalry has been impaired, then a charge to our earnings will be recorded in the period such determination is made.

## Results of Operations

Our results for fiscal years 2006, 2005 and 2004 were highlighted by the continued growth in loans and other earning assets and deposits, which resulted in increased revenues and expenses. The following is a summary of our results of operations (dollars in thousands):

|  | Years ended |  | 2006-2005 | Year ended <br> December | 2005-2004 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |

Our results for the year ended December 31, 2006 included merger related expense. Excluding merger related expense from our net income resulted in diluted net income per common share for the year ended December 31, 2006 of $\$ 1.25$. A comparison of these amounts to the same periods in 2005 and 2004 and a reconciliation of this non-GAAP financial measure follow:

## Reconciliation of Non-GAAP financial measures:

| Net income | \$ | 17,927 | \$ | 8,055 | \$ | 5,319 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Merger related expense net of tax of $\$ 642$ for the year ended December 31, 2006 |  | 994 |  | - |  | - |
| Net income excluding merger related expense | \$ | 18,921 | \$ | 8,055 | \$ | 5,319 |

Fully-diluted net income per common share
Fully-diluted net income per common share, excluding merger related expense

| \$ | 1.25 | $\$$ | 0.85 | $\$$ | 0.61 |
| :--- | :--- | :--- | :--- | :--- | :--- |

The presentation of this non-GAAP financial information is not intended to be considered in isolation or as a substitute for any measure prepared in accordance with GAAP. Because non-GAAP financial measures presented are not measurements determined in accordance with GAAP and are susceptible to varying calculations, these non-GAAP financial measures, as presented, may not be comparable to other similarly titled measures presented by other companies.

Pinnacle Financial believes that these non-GAAP financial measures excluding the impact of merger related expenses facilitate making period-to-period comparisons and are meaningful indications of its operating performance and because we believe that the information provides investors with additional information to evaluate our past financial results and ongoing operational performance.

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Pinnacle Financial's management utilizes this non-GAAP financial information to compare our operating performance versus the comparable periods in 2005 and 2004 and utilized non-GAAP diluted earnings per share for the 2006 fiscal year (excluding the merger related expenses) in calculating whether or not we met the performance targets of our 2006 Annual Cash Incentive Plan and our earnings per share targets in our restricted stock award agreements.

Net Interest Income. Net interest income represents the amount by which interest earned on various earning assets exceeds interest paid on deposits and other interest bearing liabilities and is the most significant component of our earnings. For the year ended December 31, 2006, we recorded net interest income of $\$ 60,953,000$, which resulted in a net interest margin of $3.90 \%$. For the year ended December 31, 2005, we recorded net interest income of $\$ 29,038,000$, which resulted in a net interest margin of $3.60 \%$. For the year ended December 31, 2004, we recorded net interest income of $\$ 20,264,000$, which resulted in a net interest margin of $3.62 \%$ for the year.

The following table sets forth the amount of our average balances, interest income or interest expense for each category of interest-earning assets and interest-bearing liabilities and the average interest rate for total interest-earning assets and total interest-bearing liabilities, net interest spread and net interest margin for each of the years in the three-year period ended December 31, 2006 (dollars in thousands):

|  | 2006 |  |  |  | 2005 |  |  | 2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Balances |  | Interest | Rates/ Yields | Average Balances | Interest | Rates/ <br> Yields | Average <br> Balances | Interest | Rates/ <br> Yields |
| Interest-earning assets: |  |  |  |  |  |  |  |  |  |  |
| Loans (1) | \$ 1,226,803 | \$ | 92,006 | 7.50\% \$ | \$ 562,061 | \$ 35,167 | 6.26\% \$ | \$ 373,287 | \$ 19,910 | 5.34\% |
| Securities: |  |  |  |  |  |  |  |  |  |  |
| Taxable | 254,906 |  | 12,615 | 4.95\% | 204,532 | 9,086 | 4.44\% | 162,712 | 6,936 | 4.26\% |
| Tax-exempt (2) | 54,270 |  | 2,016 | 4.90\% | 31,578 | 1,116 | 4.66\% | 13,899 | 491 | 4.55\% |
| Federal funds sold and other | 53,562 |  | 3,059 | 6.87\% | 24,541 | 939 | 3.90\% | 17,610 | 342 | 1.94\% |
| Total interest-earning assets | 1,589,541 |  | 109,696 | 6.95\% | 822,712 | 46,308 | 5.68\% | 567,508 | 27,679 | 4.91\% |
| Nonearning assets | 189,675 |  |  |  | 47,322 |  |  | 29,872 |  |  |
| Total assets | \$ 1,779,216 |  |  |  | \$ 870,034 |  |  | \$ 597,380 |  |  |
| Interest-bearing liabilities: |  |  |  |  |  |  |  |  |  |  |
| Interest-bearing deposits: |  |  |  |  |  |  |  |  |  |  |
| Interest checking | \$ 171,637 | \$ | 4,074 | 2.37\% \$ | \$ 65,119 | \$ 659 | 1.01\%\$ | \$ 38,544 | \$ 191 | 0.50\% |
| Savings and money market | 435,082 |  | 13,532 | 3.11\% | 250,136 | 4,860 | 1.94\% | 173,318 | 1,520 | 0.88\% |
| Certificates of deposit | 516,394 |  | 22,426 | 4.34\% | 256,056 | 8,171 | 3.19\% | 182,221 | 4,118 | 2.26\% |
| Total deposits | 1,123,113 |  | 40,032 | 3.56\% | 571,311 | 13,690 | 2.40\% | 394,083 | 5,829 | 1.48\% |
| Securities sold under agreements to repurchase | 101,144 |  | 4,329 | 4.28\% | 54,811 | 1,315 | 2.40\% | 20,466 | 104 | 0.51\% |
| Federal funds purchased | 1,260 |  | 66 | 5.26\% | 1,607 | 57 | 3.51\% | 1,705 | 24 | 1.43\% |
| Federal Home Loan <br> Bank advances | 38,468 |  | 1,812 | 4.71\% | 42,326 | 1,222 | 2.89\% | 46,284 | 1,027 | 2.22\% |

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| Subordinated debt | 37,372 | 2,504 | 6.70\% | 16,361 | 986 | 6.02\% | 10,310 | 431 | 4.18\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total interest-bearing liabilities | 1,301,357 | 48,743 | 3.75\% | 686,416 | 17,270 | 2.52\% | 472,848 | 7,415 | 1.57\% |
| Noninterest-bearing deposits | 259,585 | - | - | 120,007 | - | - | 78,616 | - | - |
| Total deposits and interest-bearing liabilities | 1,560,942 | 48,743 | 3.12\% | 806,423 | 17,270 | 2.14\% | 551,464 | 7,415 | 1.34\% |
| Other liabilities | 11,105 |  |  | 2,730 |  |  | 2,707 |  |  |
| Stockholders' equity | 207,169 |  |  | 60,881 |  |  | 43,209 |  |  |
|  | \$ 1,779,216 |  |  | \$ 870,034 |  |  | 597,380 |  |  |
| Net interest income | \$ | 60,953 |  |  | \$ 29,038 |  |  | \$ 20,264 |  |
| Net interest spread (3) |  |  | 3.20\% |  |  | 3.16\% |  |  | 3.34\% |
| Net interest margin |  |  | 3.90\% |  |  | 3.60\% |  |  | 3.62\% |

(1) Average balances of nonperforming loans are included in the above amounts.
(2) Yields based on the carrying value of those tax exempt instruments are shown on a fully tax equivalent basis.
(3) The net interest spread calculation excludes the impact of demand deposits. Had the impact of demand deposits been included, the net interest spread for the year ended December 31, 2006 would have been $3.83 \%$ compared to a net interest spread for the years ended December 31, 2005 and 2004 of $3.54 \%$ and $3.56 \%$, respectively.

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As noted above, the net interest margin for 2006 was $3.90 \%$ compared to a net interest margin of $3.60 \%$ for the same period in 2005. The net change in the net interest margin was significant because the net increases in the yield on interest-earning assets was approximately 127 basis points compared to the increase in the rate paid on interest-bearing liabilities of 123 basis points. The net interest margin for 2004 was $3.62 \%$. Other matters related to the changes in net interest income, net interest yields and rates, and net interest margin are presented below:

- Our loan yields increased between 2006 and 2005 by 124 basis points. The pricing of a large portion of our loan portfolio is tied to our prime rate. Our weighted average prime rate for 2004 was $4.40 \%$ compared to $6.25 \%$ in 2005 and $8.02 \%$ in 2006. The rates were higher in 2006 and 2005 due to periodic increases in our prime lending rate which moves in concert with the Federal Reserve's changes to its Federal funds rate.
- We have been able to grow our funding base significantly. For asset/liability management purposes in 2005 and 2006, we elected to allocate a greater proportion of such funds to our loan portfolio versus our securities and shorter-term investment portfolio than in 2004. For 2006, average loan balances were $69 \%$ of total assets compared to $65 \%$ in 2005 and $62 \%$ in 2004. Loans generally have higher yields than do securities and other shorter-term investments. This change in allocation contributed to the increase in the overall total interest earning asset yields between the three years.
- During 2006, overall deposit rates were higher than those rates for the comparable period in 2005 and 2004. Changes in interest rates paid on such products as interest checking, savings and money market accounts, securities sold under agreements to repurchase and Federal funds purchased will generally increase or decrease in a manner that is consistent with changes in the short-term rate environment. During 2006, as was the case with our prime lending rate, short-term rates were higher than in 2005 and 2004. We also monitor the pricing of similar products by our primary competitors. The changes in the short-term rate environment and the pricing of our primary competitors required us to increase these rates in 2006 compared to the previous periods which resulted in increased rates paid on interest bearing liabilities.
- During 2006, the average balances of noninterest bearing deposit balances, interest bearing transaction accounts, savings and money market accounts and securities sold under agreements to repurchase amounted to $62 \%$ of our total funding compared to $61 \%$ in 2005 and $56 \%$ in 2004. These funding sources generally have lower rates than do other funding sources, such as certificates of deposit and other borrowings.
- Also impacting the net interest margin during 2006 compared to 2005 and 2004 was pricing of our floating rate subordinated indebtedness which comprises approximately $\$ 30$ million of our aggregate subordinated indebtedness as of December 31, 2006. The interest rate charged on this indebtedness is generally higher than other funding sources. The rate charged on the floating rate portion of the indebtedness is determined in relation to the three-month LIBOR index and reprices quarterly. During 2006, the short-term interest rate environment was higher than previous years, and, as a result, the pricing for this funding source was higher in 2006. Additionally, in September 2005, we issued an additional $\$ 20$ million in fixed rate subordinated indebtedness at a rate of $5.848 \%$ for the first five years with a floating rate determined in relation to three-month LIBOR thereafter.

Prior to the merger with Cavalry, Cavalry's net interest margin was higher than ours. As a result, since the merger date, our net interest margin is higher compared to the same periods last year due to the impact of the net assets of Cavalry being included with our net assets and because Cavalry's cost of funding were less than ours.

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We believe that interest rates should remain fairly stable over the next few quarters. We also believe we will continue to increase net interest income through growth in earning assets with particular emphasis on floating rate lending. However, the additional revenues provided by increased floating rate loans may not be sufficient to overcome any immediate increases in funding costs such that we are unable to maintain our current net interest margin. As a result, even though our net interest income will continue to increase, our net interest margins will likely decrease due to new deposits being obtained at current market rates which are higher than our current average cost of funding and the continued competitive deposit pricing in our market area. We believe our net interest margin for 2007 should be within a range of $3.60 \%$ to $3.80 \%$, compared to $3.74 \%$ for the fourth quarter of 2006.

Conversely, should interest rates begin to fluctuate over the next few quarters, we believe that in a rising interest rate environment we would be able to reprice our assets more quickly than our funding costs and thus we believe we would be able to grow our net interest income and net interest margins in such an environment. Conversely, in a falling rate environment, this would serve to have the opposite effect on our net interest income and net interest margins. In a falling rate environment, we may not be able to reduce our deposit funding costs as quickly as our assets would reprice due to market pressures, while our net interest income would not increase as fast as it would likely increase under a rising or stable interest rate environment.

Rate and Volume Analysis. Net interest income increased by $\$ 31,915,000$ between the years ended December 31, 2006 and 2005 and by $\$ 8,774,000$ between the years ended December 31, 2005 and 2004. The following is an analysis of the changes in our net interest income comparing the changes attributable to rates and those attributable to volumes (dollars in thousands):


## Interest-bearing liabilities:

| Interest-bearing deposits: |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest checking | \$ | 886 | \$ | 2,529 | \$ | 3,415 \$ | 197 | \$ | 271 | \$ | 468 |
| Savings and money market |  | 2,927 |  | 5,745 |  | 8,672 | 1,837 |  | 1,503 |  | 3,340 |
| Certificates of deposit |  | 2,945 |  | 11,310 |  | 14,255 | 1,695 |  | 2,358 |  | 4,053 |
| Total deposits |  | 6,758 |  | 19,584 |  | 26,342 | 3,729 |  | 4,132 |  | 7,861 |
| Securities sold under agreements to repurchase |  | 1,031 |  | 1,983 |  | 3,014 | 387 |  | 824 |  | 1,211 |
| Federal funds purchased |  | 28 |  | (19) |  | 9 | 35 |  | (2) |  | 33 |
| Federal Home Loan Bank advances |  | 770 |  | (180) |  | 590 | 310 |  | (115) |  | 195 |
| Subordinated debt |  | 111 |  | 1,407 |  | 1,518 | 190 |  | 365 |  | 555 |
| Total interest-bearing liabilities |  | 8,698 |  | 22,775 |  | 31,473 | 4,651 |  | 5,204 |  | 9,855 |
| Net interest income | \$ | 120 | \$ | 31,795 | \$ | 31,915 \$ | (564) | \$ | 9,338 | \$ | 8,774 |

Changes in net interest income are attributed to either changes in average balances (volume change) or changes in average rates (rate change) for earning assets and sources of funds on which interest is received or paid. Volume change is calculated as change in volume times the previous rate while rate change is change in rate times the previous volume. The change attributed to rates and volumes (change in rate times change in volume) is considered above as a change in volume.

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Provision for Loan Losses. The provision for loan losses represents a charge to earnings necessary to establish an allowance for loan losses that, in our management's evaluation, should be adequate to provide coverage for the inherent losses on outstanding loans. The provision for loan losses amounted to $\$ 3,732,000, \$ 2,152,000$ and $\$ 2,948,000$ for the years ended December 31, 2006, 2005 and 2004, respectively.

Based upon our management's evaluation of the loan portfolio, we believe the allowance for loan losses to be adequate to absorb our estimate of probable losses existing in the loan portfolio at December 31, 2006. A significant increase in loan growth and increased net-charge offs in 2006 were the primary reasons for the increased provision expense in 2006 when compared to 2005. A significant decrease in gross charge-offs, increases in recoveries of previously charged-off loans and improvement in the overall credit quality of our loan portfolio, net of the effect of an increase in loan volumes, were the primary causes for the decrease in our provision for loan losses in 2005 when compared to 2004.

Based upon management's assessment of the loan portfolio, we adjust our allowance for loan losses to an amount deemed appropriate to adequately cover inherent risks in the loan portfolio. While our policies and procedures used to estimate the allowance for loan losses, as well as the resultant provision for loan losses charged to operations, are considered adequate by our management and are reviewed from time to time by Pinnacle National's regulators, they are necessarily approximate and imprecise. There exist factors beyond our control, such as general economic conditions both locally and nationally, which may negatively impact, materially, the adequacy of our allowance for loan losses and, thus, the resulting provision for loan losses.

Noninterest Income. Our noninterest income is composed of several components, some of which vary significantly between quarterly and annual periods. Service charges on deposit accounts and other noninterest income generally reflect our growth, while investment services and fees from the origination of mortgage loans will often reflect market conditions and fluctuate from period to period. The opportunities for recognition of gains on loans and loan participations sold and gains on sales of investment securities may also vary widely from quarter to quarter and year to year and may diminish over time as our lending and industry concentration limits increase.

The following is the makeup of our noninterest income for the years ended December 31, 2006, 2005 and 2004 (dollars in thousands):

|  | Years ended |  |  |  | 2006-2005 <br> Percent <br> Increase <br> (Decrease) | Year ended <br> December 31, <br> 2004 |  | 2005-2004 <br> Percent <br> Increase <br> (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  |  |  |  |  |
| Noninterest income: |  |  |  |  |  |  |  |  |
| Service charges on deposit accounts | \$ | 4,645 | \$ | 978 | 374.9\% | \$ | 956 | 2.3\% |
| Investment services |  | 2,463 |  | 1,836 | 34.2\% |  | 1,657 | 10.8\% |
| Gains on sales of loans and loan participations, net: |  |  |  |  |  |  |  |  |
| Fees from the origination and sale of mortgage loans, net of sales commissions <br> 1,448 1,096 <br> $32.1 \%$ <br> 760 <br> 44.2\% |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gains on loan participations sold, net |  | 420 |  | 152 | 176.3\% |  | 514 | (70.4\%) |
| Insurance sales commissions |  | 2,123 |  | - | - |  | - | - |
| Gain on sale of investment securities, net |  | - |  | 114 | (100.0\%) |  | 357 | (68.1\%) |
| Trust fees |  | 1,181 |  | - | - |  | - | - |
| Other noninterest income: |  |  |  |  |  |  |  |  |
| ATM and other consumer fees |  | 1,796 |  | 90 | 1895.6\% |  | 58 | 55.2\% |

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| Letters of credit fees | 506 | 527 | $(4.0 \%)$ | 272 | $93.8 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Bank-owned life insurance | 470 | 74 | $535.1 \%$ | 78 | $(5.1 \%)$ |
| Equity in earnings of Collateral Plus, |  |  |  |  |  |
| LLC | 120 | 216 | $(44.4 \%)$ | 9 | - |
| Other noninterest income | 614 | 311 | $97.4 \%$ | 317 | $(1.9 \%)$ |
| Total noninterest income | $\$$ | 15,786 | $\$$ | 5,394 | $192.7 \% \$$ |

Service charge income for 2006 increased over that of 2005 and 2004 due to increased volumes from our Rutherford County market and an increase in the number of Nashville deposit accounts subject to service charges. However, for the Nashville accounts, the increase in service charges in 2006 when compared to 2005 and 2004 was offset by the earnings credit rate provided by Pinnacle National to its commercial deposit customers. This earnings credit rate serves to reduce the deposit service charges for our commercial customers and is based on the average balances of their checking accounts at Pinnacle National.

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Also included in noninterest income are commissions and fees from our financial advisory unit, Pinnacle Asset Management, a division of Pinnacle National. At December 31, 2006, Pinnacle Asset Management was receiving commissions and fees in connection with approximately $\$ 597$ million in brokerage assets held with Raymond James Financial Services, Inc. compared to $\$ 441$ million at December 31, 2005. Additionally, at December 31, 2006, our trust department was receiving fees on approximately $\$ 395$ million in assets and in 2006 we earned $\$ 2.1$ million for insurance commissions. Following our merger with Cavalry, we now offer trust services through Pinnacle National's trust division and insurance services through Miller and Loughry Insurance and Services, Inc. which we believe will increase our noninterest income in future periods.

Additionally, mortgage related fees also provided for a significant portion of the increase in noninterest income between 2006 and previous periods. These mortgage fees are for loans originated in both the Nashville and Rutherford County markets that are subsequently sold to third-party investors. All of these loan sales transfer servicing rights to the buyer. Generally, mortgage origination fees increase in lower interest rate environments and decrease in rising interest rate environments. As a result, mortgage origination fees may fluctuate greatly in response to a changing rate environment.

We also sell certain commercial loan participations to our correspondent banks. Such sales are primarily related to new lending transactions in excess of internal loan limits or industry concentration limits. At December 31, 2006 and pursuant to participation agreements with these correspondents, we had participated approximately $\$ 95.4$ million of originated loans to these other banks compared to $\$ 60.3$ million at December 31, 2005. These participation agreements have various provisions regarding collateral position, pricing and other matters. Many of these agreements provide that we pay the correspondent less than the loan's contracted interest rate. Pursuant to SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities - a replacement of FASB Statement No. 125," in those transactions whereby the correspondent is receiving a lesser amount of interest than the amount owed by the customer, we record a net gain along with a corresponding asset representing the present value of our net retained cash flows. The resulting asset is amortized over the term of the loan. Conversely, should a loan be paid prior to maturity, any remaining unamortized asset is charged as a reduction to gains on loan participations sold. We recorded gains, net of amortization expense related to the aforementioned retained cash flow asset, of $\$ 420,000, \$ 152,000$ and $\$ 234,000$ during each of the years in the three-year period ended December 31, 2006 related to the loan participation transactions. We intend to maintain relationships with our correspondents in order to sell participations in future loans to these or other correspondents primarily due to limitations on loans to a single borrower or industry concentrations. In general, the Cavalry merger has resulted in an increase in capital which has resulted in increased lending limits for such items as loans to a single borrower and loans to a single industry such that our need to participate such loans in the future may be reduced. In any event, the timing of participations may cause the level of gains, if any, to vary significantly.

During 2004, we sold a loan to an individual and recorded a gain on the sale of this loan of $\$ 280,000$, which is also included in gains on sale of loans. We had acquired this loan in a settlement agreement with a borrower for which we had no basis in the loan.

Also included in noninterest income for 2005 and 2004, were net gains of approximately $\$ 114,000$ and $\$ 357,000$ realized from the sale of available-for-sale securities.

Included in other noninterest income are miscellaneous consumer fees, such as ATM revenues, merchant card and other electronic banking revenues. We experienced a significant increase in these revenues in 2006 compared to previous periods due primarily to the merger with Cavalry as Cavalry had a larger presence in these business lines than we did.

Noninterest income from the cash surrender value of bank-owned life insurance increased significantly between 2006 and the previous periods. In connection with the Cavalry merger, we became the owner and beneficiary of several life
insurance policies on former Cavalry executives. These policies were acquired by Cavalry in connection with a supplemental retirement plan for these former Cavalry executives.

At the end of 2004, we formed a wholly-owned subsidiary, Pinnacle Credit Enhancement Holdings, Inc. ("PCEH"). PCEH owns a $24.5 \%$ interest in Collateral Plus, LLC. Collateral Plus, LLC serves as an intermediary between investors and borrowers in certain financial transactions whereby the borrowers require enhanced collateral in the form of guarantees or letters of credit issued by the investors for the benefit of banks and other financial institutions. Our equity in the earnings of Collateral Plus, LLC for the years ended December 31, 2006 and 2005 was $\$ 120,000$ and $\$ 216,000$, respectively.

Additional other noninterest income increased by approximately $\$ 303,000$ during 2006 when compared to 2005 and decreased by $\$ 6,000$ in 2005 when compared to 2004. Most of these revenues are for loan late charges and other fees.

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Noninterest Expense. Noninterest expense consists of salaries and employee benefits, equipment and occupancy expenses, and other operating expenses. The following is the makeup of our noninterest expense for the years ended December 31, 2006, 2005 and 2004 (dollars in thousands):
$\left.\begin{array}{lcccccc} & \text { Years ended } & & \text { 2006-2005 } & \begin{array}{c}\text { Year ended } \\ \text { December } \\ \text { Percent }\end{array} & \begin{array}{c}\text { 2005-2004 }\end{array} \\ & \text { December 31, } & & \begin{array}{c}\text { Percent } \\ \text { Increase }\end{array} \\ \text { (Decrease) }\end{array}\right)$

Expenses have generally increased between the above periods due to our merger with Cavalry, personnel additions occurring throughout each period, the continued development of our branch network and other expenses which increase in relation to our growth rate. We anticipate continued increases in our expenses in the future for such items as additional personnel, the opening of additional branches, audit expenses and other expenses which tend to increase in relation to our growth. Additionally, we adopted SFAS No. 123(R) in 2006 which addresses the accounting for employee equity based incentives. Our compensation expense will increase in all future periods as a result of adopting this accounting pronouncement. In 2006, approximately $\$ 1.01$ million of compensation expense related to stock options is included in equity compensation expense.

At December 31, 2006, we employed 404.0 full time equivalent employees compared to 156.5 at December 31, 2005 and 122.0 at the end of 2004 . We intend to continue to add employees to our work force for the foreseeable future,
which will cause our salary costs to increase in future periods.
We believe that variable pay incentives are a valuable tool in motivating an employee base that is focused on providing our clients effective financial advice and increasing shareholder value. As a result, and unlike many other financial institutions, substantially all of our employees are eligible to participate in an annual cash incentive plan. Included in the salary and employee benefits amounts for the years ended December 31, 2006, 2005 and 2004, were $\$ 4,104,000, \$ 2,031,000$ and $\$ 1,135,000$, respectively, related to variable cash awards. This expense will fluctuate from year to year and quarter to quarter based on the estimation of achievement of performance targets and the increase in the number of associates eligible to receive the award. For 2006, the actual award to be paid to qualifying associates equaled $120 \%$ of their targeted award. For 2005, the actual award to be paid to associates equaled $100 \%$ of their targeted award compared to $80 \%$ in 2004. The incentive plan for 2007 is expected to be structured similarly to prior year plans in that the award is based on the achievement of soundness and earnings objectives. Because of the relative experience of our associates, our compensation costs are, and we expect will continue to be, higher on a per associate basis than other financial institutions of a similar asset size; however, we believe the experience and engagement of our associates also allows us to employ fewer people than most financial institutions our size.

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Equipment and occupancy expenses in 2006 were greater than the 2005 amount by $99.7 \%$ due primarily to the additional branches and equipment acquired with the Cavalry merger. Additionally, during 2004, we opened a new branch office in the West End area of Nashville. In January of 2005 we opened an office in Franklin, Tennessee and in the second quarter of 2005 we opened an office in Hendersonville, Tennessee. We plan on opening an office in the Donelson area of Nashville, Tennessee in the first quarter of 2007. These branch additions contributed to the increase in our equipment and occupancy expenses throughout the three year period and will contribute to increases in expenses in the future.

Marketing and other business development and postage and supplies expenses are higher in 2006 compared to 2005 and 2004 due to increases in the number of customers and prospective customers; increases in the number of customer contact personnel and the corresponding increases in customer entertainment; and other business development expenses. The addition of customers from the Cavalry merger had a direct impact on these increased charges.

Other noninterest expenses increased $94.1 \%$ in 2006 over 2005 and $25.1 \%$ in 2005 over 2004. Most of these increases are attributable to increased audit and accounting fees, legal fees and insurance expenses. Also contributing to the increases in 2006 are incidental variable costs related to deposit gathering and lending. Examples include expenses related to ATM networks, correspondent bank service charges, check losses, appraisal expenses, closing attorney expenses and other items which have increased significantly as a result of the Cavalry merger.

Included in noninterest expense for 2006 is $\$ 1.78$ million of amortization of the core deposit intangible and $\$ 1.64$ million of merger related expenses directly associated with the Cavalry merger. In connection with the Cavalry merger, we recognized an intangible asset of $\$ 13.2$ million related to the fair value of Cavalry's core deposit base as of the merger date. This identified intangible is being amortized over seven years using an accelerated method which anticipates the life of the underlying deposits to which the intangible is attributable. For the year ended December 31, 2006, approximately $\$ 1.78$ million was recognized in the statement of income. Amortization expense associated with the core deposit intangible will approximate $\$ 1.8$ million to $\$ 2.1$ million per year for the next five years with lesser amounts for the remaining two years.

The merger related charges consisted of integration costs incurred in connection with the merger, including accelerated depreciation associated with software and other technology assets whose useful lives were shortened as a result of the Cavalry acquisition. We do not anticipate any additional merger related expenses associated with the Cavalry transaction in 2007.

Our efficiency ratio (ratio of noninterest expense to the sum of net interest income and noninterest income) was $60.8 \%$ in 2006 compared to $61.1 \%$ in 2005 and to $58.6 \%$ in 2004. The efficiency ratio measures the amount of expense that is incurred to generate a dollar of revenue.

Income Taxes. The effective income tax expense rate for the year ended December 31, 2006 was approximately $32.1 \%$, compared to an effective income tax expense rate for years ended December 31, 2005 and 2004 of approximately $28.4 \%$ and $29.0 \%$, respectively. The increase in the effective tax rate in 2006 was due primarily to the additional earnings being taxed at a higher rate as the various tax savings initiatives (e.g., municipal bond income) had a lesser impact in 2006 when compared to the previous periods. Additionally, the impact of our incentive stock options and their treatment pursuant to the adoption of SFAS No. 123(R) also contributed to the increase in our effective rate in 2006.

The lower effective tax rate in 2005 and 2004 was primarily due to additional tax-exempt investment income and the formation of a real estate investment trust during the fourth quarter of 2004, which provides us with an alternative vehicle for raising capital should we so desire. Additionally, the ownership structure of this real estate investment trust provides certain state income tax benefits which also lowered our effective tax rate. Also for 2005 and 2004 our

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effective rate was impacted by Federal tax credits related to the New Markets Tax Credit program whereby a subsidiary of Pinnacle National has been awarded approximately $\$ 2.3$ million in future Federal tax credits to be realized thru 2010. The credit available for each of the years in the three-year period ended December 31, 2006 was $\$ 300,000$. Pinnacle Financial believes that it and its subsidiary has complied with the various regulatory provisions of the New Markets Tax Credit program and has claimed the credit in its 2004 and 2005 Federal income tax return and will claim the credit in 2006.

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## Financial Condition

Our consolidated balance sheet at December 31, 2006 reflects significant growth since December 31, 2004. Total assets grew from $\$ 727$ million at December 31, 2004 to $\$ 1.02$ billion at December 31, 2005 to $\$ 2.14$ billion at December 31, 2006. Total deposits grew $\$ 812$ million during 2006 and $\$ 239$ million during 2005. Excluding the deposits acquired with the Cavalry acquisition on March 15, 2006 of $\$ 584$ million, total deposits increased by $\$ 228$ million in 2006. We invested substantially all of the additional deposits and other fundings in loans, which grew by $\$ 850$ million (of which $\$ 551$ million was acquired with the Cavalry acquisition) and $\$ 176$ million during 2005, and securities, which increased by $\$ 67$ million in 2006 (of which $\$ 39$ million was acquired with the Cavalry acquisition) and $\$ 71$ million in 2005.

Loans. The composition of loans at December 31 for each of the past five years and the percentage (\%) of each classification to total loans are summarized as follows (dollars in thousands):

|  | 2006 |  | 2005 |  | 2004 |  | 2003 |  | 2002 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percent | Amount | Percent | Amount | ercent | Amount | Percent | Amount | Prcent |
| Commercial real estate Mortgage | \$ 284,302 | 19.0\% | \$148,102 | 22.9\% | \$ 117,123 | 24.8\% \$ | \$ 68,507 | 23.1\% \$ | \$ 58,965 | 28.1\% |
| Commercial real estate Construction | 161,903 | 10.8\% | 30,295 | 4.7\% | 8 | 1.8\% | 8,211 | 2.8\% | 7 | \% |
| Commercial Other | 608,530 | 40.6\% | 239,129 | 36.9\% | 189,456 | 40.1\% | 129,882 | 43.7\% | 98,722 | 47.1\% |
| Total commercial | 1,054,735 | 70.4\% | 417,526 | 64.4\% | 315,007 | 66.7\% | 206,600 | 69.6\% | 163,084 | 77.8\% |
| Consumer real estate - <br> Mortgage | 299,627 | 20.0\% | 169,953 | 26.2\% | 126,907 | 26.9\% | 76,042 | 25.6\% | 37,533 | 17.9\% |
| Consumer real estate - <br> Construction | 91,194 | 6.1\% | 37,37 | 5.8\% | 14,991 | 3.2\% | 3,077 | 1.0\% | 1.971 | 0.9\% |
| Consumer Other | 52,179 | 3.5\% | 23,173 | 3.6\% | 15,457 | 3.3\% | 11,285 | 3.8\% | 7,155 | 3.4\% |
| Total consumer | 443,000 | 29.6\% | 230,498 | 35.6\% | 157,355 | 33.3\% | 90,404 | 30.4\% | 46,659 | 22.2\% |
| Total loans | \$ 1,497,735 | 100.0\% | \$648,024 | 100.0\% | \$472,362 | 100.0\% \$ | \$297,004 | 100.0\% \$ | \$209,743 | 100.0\% |

Primarily due to the Cavalry merger, we have increased the percentage of our outstanding loans in commercial real estate construction significantly. These types of loans require that we maintain effective credit and construction monitoring systems. Also as a result of the Cavalry merger, we have increased our resources in this area so that we can attempt to effectively manage this area of exposure through utilization of experienced professionals who are well-trained in this type of lending and who have significant experience in our geographic market.

The following table classifies our fixed and variable rate loans at December 31, 2006 according to contractual maturities of (1) one year or less, (2) after one year through five years, and (3) after five years. The table also classifies our variable rate loans pursuant to the contractual repricing dates of the underlying loans (dollars in thousands):

| Fixed | Variable |  | At <br> December | At <br> December |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Rates | Rates | Totals | 2006 | 31, | 2005 |

Based on contractual maturity:

| Due within one year | $\$$ | 81,576 | $\$$ | 531,615 | $\$$ | 613,191 | $40.9 \%$ | $34.5 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Due in one year to five years |  | 444,357 |  | 152,627 |  | 596,984 | $39.9 \%$ | $39.4 \%$ |
| Due after five years | $\$$ | 79,557 |  | 208,003 |  | 287,560 | $19.2 \%$ | $26.0 \%$ |
| Totals | $\$$ | 605,490 | $\$$ | 892,245 | $\$$ | $1,497,735$ | $100.0 \%$ | $100.0 \%$ |
|  |  |  |  |  |  |  |  |  |
| Based on contractual repricing |  |  |  |  |  |  |  |  |
| dates: |  |  | $\$$ | 689,954 | $\$$ | 689,954 | $46.1 \%$ | $53.5 \%$ |
| Daily floating rate | $\$$ | 81,576 |  | 122,144 |  | 203,720 | $13.6 \%$ | $9.6 \%$ |
| Due within one year |  | 444,357 |  | 68,203 |  | 512,560 | $34.2 \%$ | $28.8 \%$ |
| Due in one year to five years |  | 79,557 |  | 11,944 |  | 91,501 | $6.1 \%$ | $8.1 \%$ |
| Due after five years | $\$$ | 605,490 | $\$$ | 892,245 | $\$$ | $1,497,735$ | $100.0 \%$ | $100.0 \%$ |
| Totals |  |  |  |  |  |  |  |  |

The above information does not consider the impact of scheduled principal payments. Daily floating rate loans are tied to Pinnacle National's prime lending rate or a national interest rate index with the underlying loan rates changing in relation to changes in these indexes.

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Non-Performing Assets. The specific economic and credit risks associated with our loan portfolio include, but are not limited to, a general downturn in the economy which could affect employment rates in our market area, general real estate market deterioration, interest rate fluctuations, deteriorated or non-existent collateral, title defects, inaccurate appraisals, financial deterioration of borrowers, fraud, and any violation of laws and regulations.

We attempt to reduce these economic and credit risks by adherence to loan to value guidelines for collateralized loans, by investigating the creditworthiness of the borrower and by monitoring the borrower's financial position. Also, we establish and periodically review our lending policies and procedures. Banking regulations limit our exposure by prohibiting loan relationships that exceed $15 \%$ of Pinnacle National's statutory capital in the case of loans that are not fully secured by readily marketable or other permissible types of collateral. Furthermore, we have an internal limit for aggregate indebtedness to a single borrower of $\$ 15$ million. Our loan policy requires that our board of directors approve any relationships that exceed this internal limit.

We discontinue the accrual of interest income when (1) there is a significant deterioration in the financial condition of the borrower and full repayment of principal and interest is not expected or (2) the principal or interest is more than 90 days past due, unless the loan is both well-secured and in the process of collection. At December 31, 2006, we had $\$ 7,070,000$ in loans on nonaccrual compared to $\$ 460,000$ at December 31, 2005. The increase in nonperforming loans between December 31, 2005 and December 31, 2006 was primarily related to loans acquired from Cavalry and identified as being impaired as discussed more fully below and several larger loans identified in the fourth quarter of 2006.

At December 31, 2006, we owned $\$ 995,000$ in real estate which we had acquired from borrowers. Substantially all of this amount relates to homes that are in various stages of construction for which we believe we have adequate collateral.

There was approximately $\$ 737,000$ in other loans 90 days past due and still accruing interest at December 31, 2006 compared to no loans at December 31, 2005. At December 31, 2006 and at December 31, 2005, no loans were deemed to be restructured loans. The following table is a summary of our nonperforming assets at December 31 for each of the years 2006, 2005, 2004, 2003 and 2002 (dollars in thousands):

|  | At December 31, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nonaccrual loans (1) | \$ | 7,070 | \$ | 460 | \$ | 561 | \$ | 379 | \$ | 1,845 |
| Restructured loans |  | - |  | - |  | - |  | - |  | - |
| Other real estate owned |  | 995 |  | - |  | - |  | - |  | - |
| Total nonperforming assets |  | 8,065 |  | 460 |  | 561 |  | 379 |  | 1,845 |
| Accruing loans past due 90 days or more |  | 737 |  | 0 |  | 146 |  | 182 |  | 22 |
| Total nonperforming assets and accruing loans past due 90 days or more |  | 8,802 |  | 460 |  | 707 |  | 561 |  | 1,867 |
| Total loans outstanding | \$ | 1,497,735 | \$ | 648,024 | \$ | 472,362 | \$ | 297,004 | \$ | 209,743 |
| Ratio of nonperforming assets and accruing loans past due 90 days or more to total loans outstanding at end of period |  | 0.59\% |  | 0.07\% |  | 0.15\% |  | 0.19\% |  | 0.89\% |
| Ratio of nonperforming assets and accruing loans past due 90 days or more to total allowance |  | 54.61\% |  | 5.85\% |  | 12.51\% |  | 15.08\% |  | 69.74\% |

for loan losses at end of period
(1) Interest income that would have been recorded in 2006 related to nonaccrual loans was $\$ 283,000$ compared to $\$ 21,000$ for the year ended December 31, 2005 and $\$ 41,000$ for the year ended December 31, 2004, none of which is included in interest income or net income for the applicable periods.

Potential problem assets, which are not included in nonperforming assets, amounted to approximately $\$ 6.0$ million, or $0.24 \%$ of total loans outstanding at December 31, 2006, compared to $\$ 1.3$ million, or $0.20 \%$ of total loans outstanding at December 31, 2005. Potential problem assets represent those assets with a potential weakness or a well-defined weakness and where information about possible credit problems of borrowers has caused management to have serious doubts about the borrower's ability to comply with present repayment terms. This definition is believed to be substantially consistent with the standards established by the OCC, Pinnacle National's primary regulator for loans classified as substandard.

Allowance for Loan Losses (ALL). We maintain the ALL at a level that our management deems appropriate to adequately cover the inherent risks in the loan portfolio. As of December 31, 2006 and December 31, 2005, our allowance for loan losses was $\$ 16,118,000$ and $\$ 7,858,000$, respectively, which our management deemed to be adequate at each of the respective dates. The significant increase in our ALL was primarily the result of our merger with Cavalry. The judgments and estimates associated with our ALL determination are described under "Critical Accounting Estimates" above.

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Approximately $70 \%$ of our loan portfolio at December 31, 2006 consisted of commercial loans compared to $64 \%$ at December 31, 2005. We periodically analyze our loan position with respect to our borrowers' industries to determine if a concentration of credit risk exists to any one or more industries. We have significant credit exposures arising from loans outstanding and unfunded lines of credit to borrowers in the home building and land subdividing industry, the trucking industry and to lessors of residential and commercial properties. We evaluate our exposure level to these industry groups periodically to determine the amount of additional allowance allocations due to these concentrations.

The following table sets forth, based on management's best estimate, the allocation of the ALL to types of loans as well as the unallocated portion as of December 31 for each of the past five years and the percentage of loans in each category to the total loans (dollars in thousands):

|  | 2006 |  | 2005 |  | 2004 |  | 2003 |  | 2002 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percent | Amount | Percent A | Amount | Percent A | Amount | Percent A | mou | Prcent |
| Commercial real estate - Mortgage | \$ 4,550 | 19.0\% \$ | \$ 1,488 | 22.9\% \$ | \$ 1,205 | 24.8\% \$ | \$ 723 | 23.1\%\$ | 508 | 28.1\% |
| Commercial real estate - |  |  |  |  |  |  |  |  |  |  |
| Construction | 2,591 | 10.8\% | 630 | 4.7\% | 188 | 1.8\% | 103 | 2.8\% | 59 | 2.6\% |
| Commercial - |  |  |  |  |  |  |  |  |  |  |
| Other | 6,517 | 40.6\% | 2,305 | 36.9\% | 1,711 | 40.1\% | 1,236 | 43.7\% | 977 | 47.1\% |
| Total commercial | 13,658 | 70.4\% | 4,423 | 64.4\% | 3,104 | 66.7\% | 2,062 | 69.6\% | 1,544 | 77.8\% |
| Consumer real estate - Mortgage | 913 | 20.0\% | 1,286 | 26.2\% | 869 | 26.9\% | 607 | 25.6\% | 392 | 17.9\% |
| Consumer real estate - |  |  |  |  |  |  |  |  |  |  |
| Construction | 278 | 6.1\% | 60 | 5.8\% | 39 | 3.2\% | 10 | 1.0\% | 13 | 0.9\% |
| Consumer - Other | 870 | 3.5\% | 552 | 3.6\% | 396 | 3.3\% | 320 | 3.8\% | 193 | 3.4\% |
| Total consumer | 2,061 | 29.6\% | 1,898 | 35.6\% | 1,304 | 33.3\% | 937 | 30.4\% | 598 | 22.2\% |
| Unallocated | 399 | NA | 1,537 | NA | 1,242 | NA | 720 | NA | 535 | NA |
| Total allowance for |  |  |  |  |  |  |  |  |  |  |
| loan losses | \$ 16,118 | 100.0\% \$ | \$ 7,858 | 100.0\% \$ | \$ 5,650 | 100.0\%\$ | \$ 3,719 | 100.0\%\$ | 2,677 | 100.0\% |

In periods prior to 2006, the unallocated portion of the allowance consisted of dollar amounts specifically set aside for certain general factors influencing the allowance. These factors included ratio trends and other factors not specifically allocated to each category. Establishing the percentages for these factors was largely subjective but was supported by economic data, changes made in lending functions, and other support where appropriate. In 2006, the unallocated portion decreased significantly, due to a more comprehensive and refined model adopted to assess the adequacy of our allowance for loan losses. As a result, in 2006, the model was refined to embed many of the factors previously included in the unallocated portion of the allowance in the allocated amounts above for each category. This enhancement established a method whereby national and economic factors, concentrations in market segments, loan review and portfolio performance could be assigned to these specific categories.

The following is a summary of changes in the allowance for loan losses for the years ended December 31, 2006, 2005, 2004, 2003, and 2002 and the ratio of the allowance for loan losses to total loans as of the end of each period (dollars in thousands):

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|  | For the year ended December 31, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  | 2004 |  | 2003 |  | 2002 |  |
| Balance at beginning of period | \$ | 7,858 | \$ | 5,650 | \$ | 3,719 | \$ | 2,677 | \$ | 1,832 |
| Provision for loan losses |  | 3,732 |  | 2,152 |  | 2,948 |  | 1,157 |  | 938 |
| Allowance from Cavalry acquisition |  | 5,102 |  |  |  |  |  |  |  |  |
| Charged-off loans: |  |  |  |  |  |  |  |  |  |  |
| Commercial real estate - Mortgage |  | - |  | - |  | - |  |  |  |  |
| Commercial real estate - |  |  |  |  |  |  |  |  |  |  |
| Construction |  | - |  | - |  | - |  | - |  | (91) |
| Commercial - Other |  | (436) |  | (61) |  | (50) |  | - |  | - |
| Consumer real estate - Mortgage |  | (46) |  | (38) |  | (834) |  | (123) |  | - |
| Consumer real estate - |  |  |  |  |  |  |  |  |  |  |
| Construction |  | - |  | - |  | - |  | - |  | - |
| Consumer - Other |  | (336) |  | (109) |  | (148) |  | (44) |  | (2) |
| Total charged-off loans |  | (818) |  | (208) |  | $(1,032)$ |  | (167) |  | (93) |
| Recoveries of previously charged-off loans: |  |  |  |  |  |  |  |  |  |  |
| Commercial real estate - Mortgage |  | - |  | - |  | - |  | - |  | - |
| Commercial real estate - |  |  |  |  |  |  |  |  |  |  |
| Construction |  | - |  | - |  | 2 |  | 49 |  | - |
| Commercial - Other |  | 166 |  | 3 |  | - |  | - |  | - |
| Consumer real estate - Mortgage |  | - |  | 231 |  | - |  | - |  | - |
| Consumer real estate - |  |  |  |  |  |  |  |  |  |  |
| Construction |  | - |  |  |  | - |  | - |  | - |
| Consumer - Other |  | 78 |  | 30 |  | 13 |  | 3 |  | - |
| Total recoveries of previously charged-off loans |  | 244 |  | 264 |  | 15 |  | 52 |  | - |
| Net (charge-offs) recoveries |  | (574) |  | 56 |  | $(1,017)$ |  | (115) |  | (93) |
| Balance at end of period | \$ | 16,118 | \$ | 7,858 | \$ | 5,650 | \$ | 3,719 | \$ | 2,677 |
| Ratio of allowance for loan losses to total loans outstanding at end of period |  | 1.08\% |  | 1.21\% |  | 1.20\% |  | 1.25\% |  | 1.28\% |
| Ratio of net charge-offs (recoveries) to average loans outstanding for the period |  | 0.05\% |  | (0.01)\% |  | 0.27\% |  | 0.05\% |  | 0.05\% |

Included in charged-off loans in 2006 was one commercial borrower of approximately $\$ 404,000$ which had been on nonaccruing status since the fourth quarter of 2005. Included in the charged-off loans during 2004 were two loans totaling approximately $\$ 884,000, \$ 834,000$ of which had been on nonaccrual status since June of 2004. We recovered approximately $\$ 231,000$ of these particular charge-offs in 2005.

As a relatively new institution (excluding the impact of Cavalry), we do not have extensive loss experience comparable to more mature financial institutions; however, as our loan portfolio matures, we will have additional charge-offs as our losses materialize. We consider the amount and nature of our charge-offs in determining the adequacy of our allowance for loan losses.

Statement of Position 03-03, Accounting for Certain Loans or Debt Securities Acquired in a Transfer ("SOP 03-03") addresses accounting for differences between contractual cash flows and cash flows expected to be collected from an investor's initial investment in loans or debt securities (loans) acquired in a transfer if those differences are attributable, at least in part, to credit quality (i.e., "impaired loans"). SOP 03-03 does not apply to loans originated by us but does apply to the loans we acquired in our merger with Cavalry. Our assessment indicated that Cavalry had approximately $\$ 3.9$ million of loans to which the application of the provisions of SOP 03-03 was required. As a result of the application of SOP 03-03, we recorded preliminary purchase accounting adjustments to reflect a reduction in loans and the allowance for loan losses of $\$ 1.0$ million related to these impaired loans thus reducing the carrying value of these loans to $\$ 2.9$ million at March 15, 2006. All of these loans were classified as nonperforming at December 31, 2006. The resulting impact on Cavalry's allowance for loan losses at March 15, 2006 was as follows:

| Impact of SOP 03-03 on Rutherford County's allowance for loan losses at March 15, 2006 | Before Application of SOP 03-03 |  | Impact of Application SOP 03-03 |  | After Application of SOP 03-03 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Allowance for loan losses | \$ | 6,129 | \$ | 1,027 | \$ | 5,102 |
| Fair value of Cavalry loans at acquisition date |  |  |  |  | \$ | 550,700 |
| Allowance for loan losses to fair value of Cavalry loans at acquisition date |  | 1.11 |  |  |  | 0.93\% |

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Investments. Our investment portfolio, consisting primarily of Federal agency bonds, state and municipal securities and mortgage-backed securities, amounted to $\$ 346.5$ million, $\$ 279.1$ million and $\$ 208.2$ million at December 31 , 2006, 2005 and 2004, respectively.

The following table shows the carrying value of investment securities according to contractual maturity classifications of (1) one year or less, (2) after one year through five years, (3) after five years through ten years, and (4) after ten years. Actual maturities may differ from contractual maturities of mortgage-backed securities because the mortgages underlying the securities may be called or prepaid with or without penalty. Therefore, these securities are not included in the maturity categories noted below as of December 31, 2006, 2005 and 2004 (dollars in thousands):

At December 31,

| U.S. | U.S. |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Tovernment | State and |  |  |  |
| securities | agency | Municipal | Corporate |  |
| AmountYield | Amount | Yield | securities | Amount Yecurities |$\quad$ Yield | Amount Yield | Amount Yield |
| :---: | :---: |

At December 31, 2006:
Securities

| Due in one year or less | \$ | - | -\% \$ | - | -\% \$ | 2,240 | 4.5\% \$ | 398 | 3.2\% \$ | 2,638 | 4.3\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Due in one year to five years |  | - | -\% | 30,105 | 4.7\% | 22,121 | 5.2\% | 1,427 | 3.4\% | 53,653 | 4.9\% |
| Due in five years to ten years |  | - | -\% | 7,524 | 5.2\% | 28,848 | 5.4\% | - | -\% | 36,372 | 5.4\% |
| Due after ten years |  | - | -\% | - | -\% | 8,750 | 5.7\% |  | -\% | 8,750 | 5.7\% |
|  | \$ |  | -\% \$ | 37,629 | 4.8\% \$ | 61,959 | 5.3\% \$ | 1,825 | $3.4 \%$ \$ | 101,413 | 5.1\% |

## Securities

held-to-maturity:

| Due in one year or less | \$ | - | -\% \$ | - | -\% \$ | 154 | 5.6\%\$ | - | -\% \$ | 154 | 5.6\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Due in one year to five years |  | - | -\% | 15,750 | 4.2\% | 5,777 | 4.9\% | - | -\% | 21,527 | 4.4\% |
| Due in five years to ten years |  | - | -\% | 1,997 | 4.8\% | 3,579 | 5.0\% | - | -\% | 5,576 | 4.9\% |
| Due after ten years |  | - | -\% | - | -\% | - | -\% | - | -\% | - | -\% |
|  | \$ | - | -\% \$ | 17,747 | 4.3\% \$ | 9,510 | 5.0\% \$ | - | -\% \$ | 27,257 | 4.5\% |

At December 31, 2005:

| Securities available-for-sale: |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Due in one year or less | \$ |  | -\% \$ | - | -\% \$ | - | -\% \$ | 404 | 3.3\% \$ | 404 | $3.3 \%$ |
| Due in one year to five years |  | - | -\% | 16,205 | 4.3\% | 5,105 | 4.5\% | 1,802 | 3.4\% | 23,112 | 4.3\% |
| Due in five years to ten years |  | - | -\% | 14,315 | 5.1\% | 19,787 | 5.2\% | - | -\% | 34,102 | 5.2\% |
| Due after ten years |  | - | -\% | - | -\% | 7,245 | 5.5\% | - | -\% | 7,245 | 5.5\% |
|  | \$ | - | -\% \$ | 30,520 | 4.7\% \$ | 32,137 | 5.2\% \$ | 2,206 | $3.4 \%$ \$ | 64,863 | 4.9\% |
| Securities |  |  |  |  |  |  |  |  |  |  |  |
| held-to-maturity: |  |  |  |  |  |  |  |  |  |  |  |
| Due in one year or less | \$ | - | -\% \$ | - | -\% \$ | - | -\% \$ | - | -\% \$ | - | -\% |


| Due in one year to five years |  | - | -\% | 15,750 | 4.2\% | 4,010 | 5.0\% | - | -\% | 19,760 | 4.4\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Due in five years to ten years |  | - | -\% | 1,997 | 5.0\% | 5,574 | 5.0\% | - | -\% | 7,571 | 5.0\% |
| Due after ten years |  | - | -\% |  | -\% | - | -\% |  | -\% |  | -\% |
|  | \$ |  | -\% \$ | 17,747 | 4.3\% \$ | 9,584 | 5.0\% \$ |  | -\% \$ | 27,331 | 4.5\% |
| At December 31, 2004: |  |  |  |  |  |  |  |  |  |  |  |
| Securities available-for-sale: |  |  |  |  |  |  |  |  |  |  |  |
| Due in one year or less | \$ | - | -\% \$ | - | -\% | - | -\% | - | -\% |  | -\% |
| Due in one year to five years |  | - | -\% | 2,982 | 3.5\% | - | -\% | 2,270 | 3.4\% | 5,252 | 3.5\% |
| Due in five years to ten years |  | - | -\% | 23,001 | 4.7\% | 7,409 | 5.0\% | - | -\% | 30,410 | 4.8\% |
| Due after ten years |  | - | -\% | 1,291 | 5.5\% | 5,094 | 5.4\% | - | -\% | 6,385 | 5.4\% |
|  | \$ | - | -\% \$ | 27,274 | 4.6\% \$ | 12,503 | 5.2\% \$ | 2,270 | 3.4\% \$ | 42,047 | 4.7\% |
| Securities held-to-maturity: |  |  |  |  |  |  |  |  |  |  |  |
| Due in one year or less | \$ | - | -\% \$ | - | -\% \$ | - | -\% \$ | - | -\% \$ | - | -\% |
| Due in one year to five years |  | - | -\% | 3,250 | 4.1\% | 844 | 4.3\% | - | -\% | 4,094 | 4.1\% |
| Due in five years to ten years |  | - | -\% | 14,496 | 4.3\% | 7,953 | 5.0\% | - | -\% | 22,449 | 4.5\% |
| Due after ten years |  | - | -\% | - | -\% | 1,053 | 5.3\% | - | -\% | 1,053 | 5.3\% |
|  | \$ | - | -\% \$ | 17,746 | 4.3\% \$ | 9,850 | 5.0\% \$ | - | -\% \$ | 27,596 | 4.5\% |

We computed yields using coupon interest, adding discount accretion or subtracting premium amortization, as appropriate, on a ratable basis over the life of each security. We computed the weighted average yield for each maturity range using the acquisition price of each security in that range.

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Deposits and Other Borrowings. We had approximately $\$ 1.62$ billion of deposits at December 31, 2006 compared to $\$ 810$ million at December 31, 2005. Our deposits consist of noninterest and interest-bearing demand accounts, savings accounts, money market accounts and time deposits. Additionally, we entered into agreements with certain customers to sell certain of our securities under agreements to repurchase the security the following day. These agreements (which are typically associated with comprehensive treasury management programs for our commercial clients and provide them with short-term returns for their excess funds) amounted to $\$ 141.0$ million at December 31, 2006 and $\$ 65.8$ million at December 31, 2005. Additionally, at December 31, 2006, we had borrowed $\$ 53.7$ million in advances from the Federal Home Loan Bank of Cincinnati compared to $\$ 41.5$ million at December 31, 2005.

Generally, banks classify their funding base as either core funding or non-core funding. Core funding consists of all deposits other than time deposits issued in denominations of $\$ 100,000$ or greater while all other funding is deemed to be non-core. The following table represents the balances of our deposits and other fundings and the percentage of each type to the total at December 31, 2006 and December 31, 2005 (dollars in thousands):

|  | $\begin{gathered} \text { December 31, } \\ 2006 \end{gathered}$ |  | PercentDecember 31, <br> 2005 |  | Percent |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Core funding: |  |  |  |  |  |
| Noninterest-bearing deposit accounts | \$ | 300,978 | 16.1\%\$ | 155,811 | 16.4\% |
| Interest-bearing demand accounts |  | 236,674 | 12.7\% | 72,521 | 7.6\% |
| Savings and money market accounts |  | 485,936 | 26.0\% | 304,162 | 32.1\% |
| Time deposit accounts less than |  |  |  |  |  |
| \$100,000 |  | 158,687 | 8.5\% | 31,408 | 3.3\% |
| Total core funding |  | 1,182,275 | 63.3\% | 563,902 | 59.5\% |
| Non-core funding: |  |  |  |  |  |
| Time deposit accounts greater than \$100,000 |  |  |  |  |  |
| Public funds |  | 98,286 | 5.3\% | 106,928 | 11.3\% |
| Brokered deposits |  | 61,718 | 3.3\% | 55,360 | 5.8\% |
| Other time deposits |  | 280,132 | 15.0\% | 83,961 | 8.9\% |
| Securities sold under agreements to repurchase |  | 141,016 | 7.5\% | 65,834 | 6.9\% |
| Federal Home Loan Bank advances |  | 53,726 | 2.9\% | 41,500 | 4.4\% |
| Subordinated debt |  | 51,548 | 2.8\% | 30,929 | 3.3\% |
| Total non-core funding |  | 686,426 | 36.7\% | 384,512 | 40.5\% |
| Totals | \$ | 1,868,701 | 100.0\% \$ | 948,414 | 100.0\% |

The amount of time deposits issued in amounts of $\$ 100,000$ or more as of December 31, 2006 and 2005 amounted to $\$ 440.1$ million and $\$ 246.2$ million, respectively. The following table shows our time deposits over $\$ 100,000$ by category at December 31, 2006, based on time remaining until maturity of (1) three months or less, (2) over three but less than six months, (3) over six but less than twelve months and (4) over twelve months (dollars in thousands):

|  | At December <br> B1, 2006 |  |
| :--- | ---: | ---: |
| Three months or less | $\$ \quad 176,732$ |  |
| Over three but less than six months | 84,734 |  |
| Over six but less than twelve months | 81,186 |  |
| Over twelve months | $\$ \quad 97,484$ |  |
|  |  | 440,136 |

Subordinated debt. On December 29, 2003, we established PNFP Statutory Trust I; on September 15, 2005 we established PNFP Statutory Trust II; and on September 7, 2006 we established PNFP Statutory Trust III ("Trust I"; "Trust II"; "Trust III" or collectively, the "Trusts"). All are wholly-owned statutory business trusts. We are the sole sponsor of the Trusts and acquired each Trust's common securities for $\$ 310,000 ; \$ 619,000$ and $\$ 619,000$, respectively. The Trusts were created for the exclusive purpose of issuing 30 -year capital trust preferred securities ("Trust Preferred Securities") in the aggregate amount of $\$ 10,000,000$ for Trust I; $\$ 20,000,000$ for Trust II and
$\$ 20,000,000$ for Trust III and using the proceeds to acquire junior subordinated debentures ("Subordinated Debentures") issued by Pinnacle Financial. The sole assets of the Trusts are the Subordinated Debentures. Our \$1,548,000 investment in the Trusts is included in investments in unconsolidated subsidiaries in the accompanying consolidated balance sheets and our $\$ 51,548,000$ obligation is reflected as subordinated debt.

The Trust I Preferred Securities bear a floating interest rate based on a spread over 3-month LIBOR (8.16\% at December 31, 2006) which is set each quarter and matures on December 30, 2033. The Trust II Preferred Securities bear a fixed interest rate of $5.848 \%$ per annum thru September 30, 2010 at which time the securities will bear a floating rate set each quarter based on a spread over 3-month LIBOR. The Trust II securities mature on September 30, 2035. The Trust III Preferred Securities bear a floating interest rate based on a spread over 3-month LIBOR ( $7.02 \%$ at December 31, 2006) which is set each quarter and mature on September 30, 2036.

Distributions are payable quarterly. The Trust Preferred Securities are subject to mandatory redemption upon repayment of the Subordinated Debentures at their stated maturity date or their earlier redemption in an amount equal to their liquidation amount plus accumulated and unpaid distributions to the date of redemption. We guarantee the payment of distributions and payments for redemption or liquidation of the Trust Preferred Securities to the extent of funds held by the Trusts. Pinnacle Financial's obligations under the Subordinated Debentures together with the guarantee and other back-up obligations, in the aggregate, constitute a full and unconditional guarantee by Pinnacle Financial of the obligations of the Trusts under the Trust Preferred Securities.

The Subordinated Debentures are unsecured, bear interest at a rate equal to the rates paid by the Trusts on the Trust Preferred Securities and mature on the same dates as those noted above for the Trust Preferred Securities. Interest is payable quarterly. We may defer the payment of interest at any time for a period not exceeding 20 consecutive quarters provided that the deferral period does not extend past the stated maturity. During any such deferral period, distributions on the Trust Preferred Securities will also be deferred and our ability to pay dividends on our common shares will be restricted.

Subject to approval by the Federal Reserve Bank of Atlanta, the Trust Preferred Securities may be redeemed prior to maturity at our option on or after September 17, 2008 for Trust I; on or after September 30, 2010 for Trust II and September 30, 2011 for Trust III. The Trust Preferred Securities may also be redeemed at any time in whole (but not in part) in the event of unfavorable changes in laws or regulations that result in (1) the Trust becoming subject to federal income tax on income received on the Subordinated Debentures, (2) interest payable by the parent company on the Subordinated Debentures becoming non-deductible for federal tax purposes, (3) the requirement for the Trust to register under the Investment Company Act of 1940, as amended, or (4) loss of the ability to treat the Trust Preferred Securities as "Tier I capital" under the Federal Reserve capital adequacy guidelines.

The Trust Preferred Securities for the Trusts qualify as Tier I capital under current regulatory definitions subject to certain limitations. Debt issuance costs associated with Trust I of $\$ 120,000$ consisting primarily of underwriting discounts and professional fees are included in other assets in the accompanying consolidated balance sheet. These debt issuance costs are being amortized over ten years using the straight-line method. There are no debt issuance costs associated with Trust II or Trust III.

Capital Resources. At December 31, 2006 and 2005, our stockholders' equity amounted to $\$ 256.0$ million and $\$ 63.4$ million, respectively. The 2006 increase of $\$ 192.6$ million was primarily attributable to $\$ 171.1$ million of common stock issued in connection with the Cavalry acquisition and $\$ 18.8$ million in comprehensive income, which was composed of $\$ 17.9$ million in net income and $\$ 853,000$ of net unrealized holding gains associated with our available-for-sale portfolio. During 2005, stockholders' equity increased by $\$ 5.5$ million due primarily to $\$ 8.1$ million in net income offset by other comprehensive loss of $\$ 2.9$ million attributable to the after tax decrease in the fair value of our available-for-sale securities portfolio.

Dividends. Pinnacle National is subject to restrictions on the payment of dividends to Pinnacle Financial under federal banking laws and the regulations of the Office of the Comptroller of the Currency. We, in turn, are also subject to limits on payment of dividends to our shareholders by the rules, regulations and policies of federal banking authorities and the laws of the State of Tennessee. We have not paid any dividends to date, nor do we anticipate paying dividends to our shareholders for the foreseeable future. Future dividend policy will depend on Pinnacle National's earnings, capital position, financial condition, anticipated growth rates and other factors.

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## Market and Liquidity Risk Management

Our objective is to manage assets and liabilities to provide a satisfactory, consistent level of profitability within the framework of established liquidity, loan, investment, borrowing, and capital policies. Our Asset Liability Management Committee ("ALCO") is charged with the responsibility of monitoring these policies, which are designed to ensure acceptable composition of asset/liability mix. Two critical areas of focus for ALCO are interest rate sensitivity and liquidity risk management.

Interest Rate Sensitivity. In the normal course of business, we are exposed to market risk arising from fluctuations in interest rates. ALCO measures and evaluates the interest rate risk so that we can meet customer demands for various types of loans and deposits. ALCO determines the most appropriate amounts of on-balance sheet and off-balance sheet items. Measurements which we use to help us manage interest rate sensitivity include an earnings simulation model, an economic value of equity model, and gap analysis computations. These measurements are used in conjunction with competitive pricing analysis.

Earnings simulation model. We believe that interest rate risk is best measured by our earnings simulation modeling. Forecasted levels of earning assets, interest-bearing liabilities, and off-balance sheet financial instruments are combined with ALCO forecasts of interest rates for the next 12 months and are combined with other factors in order to produce various earnings simulations. To limit interest rate risk, we have guidelines for our earnings at risk which seek to limit the variance of net income to less than 10 percent for a 200 basis point change up or down in rates from management's flat interest rate forecast over the next twelve months. The results of our current simulation model would indicate that our net interest income should increase with a gradual rise in interest rates over the next twelve months and decrease should interest rates fall over the same period.

Economic value of equity. Our economic value of equity model measures the extent that estimated economic values of our assets, liabilities and off-balance sheet items will change as a result of interest rate changes. Economic values are determined by discounting expected cash flows from assets, liabilities and off-balance sheet items, which establishes a base case economic value of equity. To help limit interest rate risk, we have a guideline stating that for an instantaneous 200 basis point change in interest rates up or down, the economic value of equity will not change by more than 20 percent from the base case.

Gap analysis. An asset or liability is considered to be interest rate-sensitive if it will reprice or mature within the time period analyzed (e.g., within three months or one year). The interest rate-sensitivity gap is the difference between the interest-earning assets and interest-bearing liabilities scheduled to mature or reprice within such time period. A gap is considered positive when the amount of interest rate-sensitive assets exceeds the amount of interest rate-sensitive liabilities (i.e., "asset sensitive"). A gap is considered negative when the amount of interest rate-sensitive liabilities exceeds the interest rate-sensitive assets (i.e., "liability sensitive"). During a period of rising interest rates, a negative gap would tend to adversely affect net interest income, while a positive gap would tend to result in an increase in net interest income. Conversely, during a period of falling interest rates, a negative gap would tend to result in an increase in net interest income, while a positive gap would tend to adversely affect net interest income. If our assets and liabilities were equally flexible and moved concurrently, the impact of any increase or decrease in interest rates on net interest income would be minimal.

Each of the above analyses may not, on its own, be an accurate indicator of how our net interest income will be affected by changes in interest rates. Income associated with interest-earning assets and costs associated with interest-bearing liabilities may not be affected uniformly by changes in interest rates. In addition, the magnitude and duration of changes in interest rates may have a significant impact on net interest income. For example, although certain assets and liabilities may have similar maturities or periods of repricing, they may react in different degrees to changes in market interest rates. Interest rates on certain types of assets and liabilities fluctuate in advance of changes in general market rates, while interest rates on other types may lag behind changes in general market rates. In addition,
certain assets, such as adjustable rate mortgage loans, have features (generally referred to as "interest rate caps and floors") which limit changes in interest rates. Prepayment and early withdrawal levels also could deviate significantly from those assumed in calculating the maturity of certain instruments. The ability of many borrowers to service their debts also may decrease during periods of rising interest rates. ALCO reviews each of the

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above interest rate sensitivity analyses along with several different interest rate scenarios as part of its responsibility to provide a satisfactory, consistent level of profitability within the framework of established liquidity, loan, investment, borrowing, and capital policies.

We may also use derivative financial instruments to improve the balance between interest-sensitive assets and interest-sensitive liabilities and as one tool to manage our interest rate sensitivity while continuing to meet the credit and deposit needs of our customers. At December 31, 2006 and 2005, we had not entered into any derivative contracts to assist managing our interest rate sensitivity.

Liquidity Risk Management. The purpose of liquidity risk management is to ensure that there are sufficient cash flows to satisfy loan demand, deposit withdrawals, and our other needs. Traditional sources of liquidity for a bank include asset maturities and growth in core deposits. A bank may achieve its desired liquidity objectives from the management of its assets and liabilities and by internally generated funding through its operations. Funds invested in marketable instruments that can be readily sold and the continuous maturing of other earning assets are sources of liquidity from an asset perspective. The liability base provides sources of liquidity through attraction of increased deposits and borrowing funds from various other institutions.

Changes in interest rates also affect our liquidity position. We currently price deposits in response to market rates and our management intends to continue this policy. If deposits are not priced in response to market rates, a loss of deposits could occur which would negatively affect our liquidity position.

Scheduled loan payments are a relatively stable source of funds, but loan payoffs and deposit flows fluctuate significantly, being influenced by interest rates, general economic conditions and competition. Additionally, debt security investments are subject to prepayment and call provisions that could accelerate their payoff prior to stated maturity. We attempt to price our deposit products to meet our asset/liability objectives consistent with local market conditions. Our ALCO is responsible for monitoring our ongoing liquidity needs. Our regulators also monitor our liquidity and capital resources on a periodic basis.

In addition, Pinnacle National is a member of the Federal Home Loan Bank of Cincinnati. As a result, Pinnacle National receives advances from the Federal Home Loan Bank of Cincinnati, pursuant to the terms of various borrowing agreements, which assist it in the funding of its home mortgage and commercial real estate loan portfolios. Pinnacle National has pledged under the borrowing agreements with the Federal Home Loan Bank of Cincinnati certain qualifying residential mortgage loans and, pursuant to a blanket lien, all qualifying commercial mortgage loans as collateral. At December 31, 2006, Pinnacle National had received advances from the Federal Home Loan Bank of Cincinnati totaling $\$ 53.7$ million at the following rates and maturities (dollars in thousands):

|  |  |  | Interest <br> Rate Ranges |  |
| :--- | ---: | ---: | ---: | :---: |
|  | $\$$ | 28,054 | $3.2 \%$ to |  |

At December 31, 2006, brokered certificates of deposit approximated $\$ 61.7$ million which represented 3.3\% of total fundings compared to $\$ 55.4$ million and $5.8 \%$ at December 31, 2005. We issue these brokered certificates through several different brokerage houses based on competitive bid. Typically, these funds are for varying maturities from six months to two years and are issued at rates which are competitive to rates we would be required to pay to attract
similar deposits from the local market as well as rates for Federal Home Loan Bank of Cincinnati advances of similar maturities. We consider these deposits to be a ready source of liquidity under current market conditions.

Our short-term borrowings (borrowings which mature within the next fiscal year) consist primarily of securities sold under agreements to repurchase (these agreements are typically associated with comprehensive treasury management programs for our clients and provide them with short-term returns for their excess funds), Federal Home Loan Bank of Cincinnati advances and Federal funds purchased. Information concerning our short-term borrowings as of and for each of the years in the three-year period ended December 31, 2006 is as follows (dollars in thousands):

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|  | 2006 |  | 2005 |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Amounts outstanding at year-end: |  |  |  |  |  |  |
| Securities sold under agreements to repurchase | \$ | 141,016 | \$ | 65,834 | \$ | 31,928 |
| Federal Home Loan Bank advances |  | 25,000 |  | 29,500 |  | 25,000 |
| Weighted average interest rates at year-end: |  |  |  |  |  |  |
| Securities sold under agreements to repurchase |  | 4.33\% |  | 3.16\% |  | 0.90\% |
| Federal Home Loan Bank advances |  | 5.36\% |  | 3.21\% |  | 2.52\% |
| Maximum amount of borrowings at any month-end: |  |  |  |  |  |  |
| Securities sold under agreements to repurchase | \$ | 166,520 | \$ | 69,767 | \$ | 31,928 |
| Federal funds purchased |  | 9,985 |  | 18,702 |  | 10,000 |
| Federal Home Loan Bank advances |  | 25,000 |  | 35,500 |  | 31,000 |
| Average balances for the year: |  |  |  |  |  |  |
| Securities sold under agreements to repurchase | \$ | 101,144 | \$ | 54,811 | \$ | 20,466 |
| Federal funds purchased |  | 1,260 |  | 1,607 |  | 1,705 |
| Federal Home Loan Bank advances |  | 6,284 |  | 24,208 |  | 18,250 |
| Weighted average interest rates for the year: |  |  |  |  |  |  |
| Securities sold under agreements to repurchase |  | 4.28\% |  | 2.40\% |  | 0.51\% |
| Federal funds purchased |  | 5.26\% |  | 3.51\% |  | 1.43\% |
| Federal Home Loan Bank advances |  | 4.70\% |  | 2.65\% |  | 2.01\% |

At December 31, 2006, we had no significant commitments for capital expenditures. However, we are in the process of developing our branch network or other office facilities in the Nashville MSA. As a result, we anticipate that we will enter into contracts to buy property or construct branch facilities and/or lease agreements to lease facilities in the Nashville MSA.
The following table presents additional information about our contractual obligations as of December 31, 2006, which by their terms have contractual maturity and termination dates subsequent to December 31, 2006 (dollars in thousands):

|  | Next 12 months |  | 13-36 months |  | More than 60 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Contractual obligations: |  |  |  |  |  |  |  |  |  |  |
| Certificates of deposit | \$ | 462,839 | \$ | 114,694 | \$ | 21,280 | \$ | 10 | \$ | 598,823 |
| Securities sold under agreements to repurchase |  | 141,016 |  | - |  | - |  | - |  | 141,016 |
| Federal Home Loan Bank advances |  | 28,054 |  | 25,109 |  | 109 |  | 454 |  | 53,726 |
| Subordinated debt |  | - |  | 10,310 |  | 41,238 |  |  |  | 51,548 |
| Minimum operating lease commitments |  | 1,223 |  | 2,464 |  | 2,308 |  | 10,329 |  | 16,324 |
| Totals | \$ | 633,132 | \$ | 152,577 | \$ | 64,935 | \$ | 10,793 | \$ | 861,437 |

Our management believes that we have adequate liquidity to meet all known contractual obligations and unfunded commitments, including loan commitments and reasonable borrower, depositor, and creditor requirements over the next twelve months.

Off-Balance Sheet Arrangements. At December 31, 2006, we had outstanding standby letters of credit of $\$ 53.0$ million and unfunded loan commitments outstanding of $\$ 532.3$ million. Because these commitments generally have fixed expiration dates and many will expire without being drawn upon, the total commitment level does not necessarily represent future cash requirements. If needed to fund these outstanding commitments, Pinnacle National has the ability to liquidate Federal funds sold or securities available-for-sale, or on a short-term basis to borrow and purchase Federal funds from other financial institutions. At December 31, 2006, Pinnacle National had accommodations with upstream correspondent banks for unsecured short-term advances. These accommodations have various covenants related to their term and availability, and in most cases must be repaid within less than a month. The following table presents additional information about our unfunded commitments as of December 31, 2006, which by their terms have contractual maturity dates subsequent to December 31, 2006 (dollars in thousands):

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|  | Next 12 months |  | 13-36 months |  | More than 60 |  |  | than 60 |  | tals |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unfunded commitments: |  |  |  |  |  |  |  |  |  |  |
| Lines of credit | \$ | 341,751 | \$ | 85,698 | \$ | 20,923 | \$ | 84,011 | \$ | 532,383 |
| Letters of credit |  | 44,555 |  | 8,219 |  | 187 |  | - |  | 52,961 |
| Totals | \$ | 386,306 | \$ | 93,917 | \$ | 21,110 | \$ | 84,011 | \$ | 585,344 |

## Impact of Inflation

The consolidated financial statements and related consolidated financial data presented herein have been prepared in accordance with accounting principles generally accepted in the United States and practices within the banking industry which require the measurement of financial position and operating results in terms of historical dollars without considering the changes in the relative purchasing power of money over time due to inflation. Unlike most industrial companies, virtually all the assets and liabilities of a financial institution are monetary in nature. As a result, interest rates have a more significant impact on a financial institution's performance than the effects of general levels of inflation.

## Recent Accounting Pronouncements

SFAS No. 156, "Accounting for Servicing of Financial Assets - an amendment of FASB Statement No. 140." SFAS No. 156 requires an entity to recognize a servicing asset or servicing liability each time it undertakes a contractual obligation to service a financial asset in certain circumstances. All separately recognized servicing assets and servicing liabilities are required to be initially measured at fair value. Subsequent measurement methods include the amortization method, whereby servicing assets or servicing liabilities are amortized in proportion to and over the period of estimated net servicing income or net servicing loss, or the fair value method, whereby servicing assets or servicing liabilities are measured at fair value at each reporting date and changes in fair value are reported in earnings in the period in which they occur. If the amortization method is used, an entity must assess servicing assets or servicing liabilities for impairment or increased obligation based on the fair value at each reporting date. SFAS No. 156 is effective for fiscal years beginning after December 15, 2006. We are currently evaluating the impact of SFAS No. 156 on its consolidated financial statements.

In July 2006, the FASB issued FASB Interpretation 48, "Accounting for Income Tax Uncertainties" ("FIN 48"). FIN 48 defines the threshold for recognizing the benefits of tax return positions in the financial statements as "more-likely-than-not" to be sustained by the taxing authority. The recently issued literature also provides guidance on the derecognition, measurement and classification of income tax uncertainties, along with any related interest and penalties. FIN 48 also includes guidance concerning accounting for income tax uncertainties in interim periods and increases the level of disclosures associated with any recorded income tax uncertainties. FIN 48 is effective for fiscal years beginning after December 15, 2006. The differences between the amounts recognized in the statements of financial position prior to the adoption of FIN 48 and the amounts reported after adoption will be accounted for as a cumulative-effect adjustment recorded to the beginning balance of retained earnings. We are currently evaluating the impact of FIN 48 on its consolidated financial statements.

In June 2006, the Emerging Issues Task Force issued EITF No. 06-4, "Accounting for Deferred Compensation and Postretirement Benefits Aspects of Endorsement Split-Dollar Life Insurance Arrangements." The EITF concluded that deferred compensation or postretirement benefit aspects of an endorsement split-dollar life insurance arrangement should be recognized as a liability by the employer and the obligation is not effectively settled by the purchase of a life insurance policy. The effective date is for fiscal years beginning after December 15, 2007. We are currently evaluating the impact of EITF No. 06-4 on its consolidated financial statements.

In June 2006, the Emerging Issues Task Force issued EITF No. 06-5, "Accounting for Purchases of Life Insurance Determining the Amount that Could Be Realized in Accordance with FASB Tech Bulletin 85-4." The EITF concluded that a policyholder should consider any additional amounts included in the contractual terms of the life insurance policy in determining the "amount that could be realized under the insurance contract." For group policies with multiple certificates or multiple policies with a group rider, the EITF also concluded that the amount that could be realized should be determined at the individual policy or certificate level, i.e., amounts that would be realized only upon surrendering all of the policies or certificates would not be included when measuring the assets. The effective date is for fiscal years beginning after December 15, 2006. We are currently evaluating the impact of EITF No. 06-5 on its consolidated financial statements.

SFAS No. 157, "Fair Value Measurements" - SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements. SFAS No. 157 applies only to fair-value measurements that are already required or permitted by other accounting standards and is expected to increase the consistency of those measurements. The definition of fair value focuses on the exit price, i.e., the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, not the entry price, i.e., the price that would be paid to acquire the asset or received to assume the liability at the measurement date. The statement emphasizes that fair value is a market-based measurement; not an entity-specific measurement. Therefore, the fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. The effective date for SFAS No. 157 is for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. We are currently evaluating the impact of EITF 06-5 on its consolidated financial statements.

FASB Statement No. 158, "An Amendment to Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans" was issued September 29, 2006. SFAS No. 158 requires the recognition on the balance sheet of the overfunded or underfunded status of a defined benefit postretirement obligation measured as the difference between the fair value of plan assets and the benefit obligation. Recognition of "delayed" items should be considered in other comprehensive income. The effective date of SFAS No. 158 for public entities is for fiscal years ending after December 15, 2006. SFAS No. 158 did not have a material impact on Pinnacle Financial's 2006 consolidated financial statements.

In September 2006, the Securities and Exchange Commission ("SEC") issued Staff Accounting Bulletin No. 108, "Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements" ("SAB 108"). SAB 108 provides interpretive guidance on how the effects of the carryover or reversal of prior year misstatements should be considered in quantifying a current year misstatement. The SEC staff believes that registrants should quantify errors using both the balance sheet and income statement approach when quantifying a misstatement that, when all relevant quantitative and qualitative factors are considered, is material. SAB 108 is effective for Pinnacle Financial's fiscal year ending December 31, 2006. SAB 108 did not have a material impact on our 2006 consolidated financial statements.

## ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The response to this Item is included in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, on pages 40 through 44 and is incorporated herein by reference.

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## ITEM 8. FINANCIAL STATEMENTS

# Pinnacle Financial Partners, Inc. and Subsidiaries <br> <br> Consolidated Financial Statements 

 <br> <br> Consolidated Financial Statements}

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## MANAGEMENT REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The management of Pinnacle Financial Partners, Inc. is responsible for establishing and maintaining adequate internal control over financial reporting. Pinnacle Financial Partners, Inc.'s internal control system was designed to provide reasonable assurance to the Company's management and board of directors regarding the preparation and fair presentation of published financial statements. All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

Pinnacle Financial Partners, Inc.'s management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2006. In making this assessment, it used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control-Integrated Framework. In conducting the Pinnacle Financial Partners, Inc.'s evaluation of the effectiveness of its internal control over financial reporting, the Company has excluded the acquisition of Cavalry Bancorp, Inc. (Cavalry), which was completed by Pinnacle Financial Partners, Inc. on March 15, 2006. At the acquisition date, total assets of Cavalry totaled \$672 million. Further information concerning the acquisition of Cavalry appears in Note 2, Merger with Cavalry Bancorp, Inc., to the accompanying audited consolidated financial statements. Based on our assessment we believe that, as of December 31, 2006, the Company's internal control over financial reporting is effective based on those criteria.

Pinnacle Financial Partners, Inc.'s independent registered public accounting firm has issued an audit report on Pinnacle Financial Partners Inc.'s management's assessment of the company's internal control over financial reporting. This report appears on page 48 of this Annual Report on Form 10-K.

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# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM 

## The Board of Directors

Pinnacle Financial Partners, Inc.:

We have audited the accompanying consolidated balance sheets of Pinnacle Financial Partners, Inc. and subsidiaries (the Company) as of December 31, 2006 and 2005, and the related consolidated statements of income, stockholders' equity and comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2006. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2006 and 2005, and the results of its operations and cash flows for each of the years in the three-year period ended December 31, 2006, in conformity with U.S. generally accepted accounting principles.

As discussed in notes 1 and 14 to the consolidated financial statements, in 2006 the Company changed its method of accounting for share-based payments.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated February 20, 2007 expressed an unqualified opinion on management's assessment of, and the effective operation of, internal control over financial reporting.
/s/ KPMG LLP
Nashville, Tennessee
February 20, 2007

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# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM 

The Board of Directors and Stockholders
Pinnacle Financial Partners, Inc.:
We have audited management's assessment, included in the accompanying Report on Internal Control Over Financial Reporting, that Pinnacle Financial Partners, Inc. (the Company) maintained effective internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that the Company maintained effective internal control over financial reporting as of December 31, 2006, is fairly stated, in all material respects, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

The Company acquired Cavalry Bancorp, Inc. (Cavalry) on March 15, 2006. Total assets of Cavalry at the acquisition date totaled $\$ 672$ million. Management excluded Cavalry's internal control over financial reporting from its assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2006. Our audit of internal control over financial reporting of the Company also excluded an evaluation of the internal
control over financial reporting of Cavalry.
We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of the Company as of December 31, 2006 and 2005, and the related consolidated statements of income, stockholders' equity and comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2006, and our report dated February 20, 2007 expressed an unqualified opinion on those consolidated financial statements.
/s/ KPMG LLP
Nashville, Tennessee
February 20, 2007

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

| ASSETS | December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  |
| Cash and noninterest-bearing due from banks | \$ | 43,611,533 | \$ | 25,935,948 |
| Interest-bearing due from banks |  | 1,041,174 |  | 839,960 |
| Federal funds sold |  | 47,866,143 |  | 31,878,362 |
| Cash and cash equivalents |  | 92,518,850 |  | 58,654,270 |
| Securities available-for-sale, at fair value |  | 319,237,428 |  | 251,749,094 |
| Securities held-to-maturity (fair value of \$26,594,235 and $\$ 26,546,297$ at December 31, 2006 and December 31, 2005, respectively) |  | 27,256,876 |  | 27,331,251 |
| Mortgage loans held-for-sale |  | 5,654,381 |  | 4,874,323 |
| Loans |  | 1,497,734,824 |  | 648,024,032 |
| Less allowance for loan losses |  | (16,117,978) |  | (7,857,774) |
| Loans, net |  | 1,481,616,846 |  | 640,166,258 |
| Premises and equipment, net |  | 36,285,796 |  | 12,915,595 |
| Investments in unconsolidated subsidiaries and other entities |  | 16,200,684 |  | 6,622,645 |
| Accrued interest receivable |  | 11,019,173 |  | 4,870,197 |
| Goodwill |  | 114,287,640 |  | - |
| Core deposit intangible |  | 11,385,006 |  | - |
| Other assets |  | 26,724,183 |  | 9,588,097 |
| Total assets | \$ | 2,142,186,863 | \$ | 1,016,771,730 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |


| Deposits: |  |  |
| :--- | ---: | ---: |
| Non-interest-bearing | $300,977,814$ | $155,811,214$ |
| Interest-bearing | $236,674,425$ | $72,520,757$ |
| Savings and money market accounts | $485,935,897$ | $304,161,625$ |
| Time | $598,823,167$ | $277,657,129$ |
| Total deposits | $1,622,411,303$ | $810,150,725$ |
| Securities sold under agreements to repurchase | $141,015,761$ | $65,834,232$ |
| Federal Home Loan Bank advances | $53,725,833$ | $41,500,000$ |
| Subordinated debt | $51,548,000$ | $30,929,000$ |
| Accrued interest payable | $4,952,422$ | $1,884,596$ |
| Other liabilities | $12,516,523$ | $3,036,752$ |
| Total liabilities | $1,886,169,842$ | $953,335,305$ |
| Stockholders' equity: |  |  |
| Preferred stock, no par value; $10,000,000$ shares authorized; no shares |  |  |
| issued and outstanding: |  | - |
| Common stock, par value $\$ 1.00 ; 90,000,000$ shares authorized; |  |  |
| 15,446,074 issued and outstanding at December 31, 2006 and | $15,446,074$ | $8,426,551$ |
| $8,426,551$ issued and outstanding at December 31, 2005 | $211,502,516$ | $44,890,912$ |

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| Unearned compensation | - | $(169,689)$ |  |
| :--- | ---: | ---: | ---: |
| Retained earnings | $31,109,324$ | $13,182,291$ |  |
| Accumulated other comprehensive loss net of taxes | $(2,040,893)$ | $(2,893,640)$ |  |
| Total stockholders' equity | $256,017,021$ | $63,436,425$ |  |
| Total liabilities and stockholders' equity | $\$$ | $2,142,186,863$ | $\$$ |

See accompanying notes to consolidated financial statements.
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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME

## For the years ended December 31,

|  | 2006 |  | 2005 |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest income: |  |  |  |  |  |  |
| Loans, including fees | \$ | 92,005,602 | \$ | 35,166,671 | \$ | 19,909,900 |
| Securities: |  |  |  |  |  |  |
| Taxable |  | 12,614,623 |  | 9,086,134 |  | 6,935,902 |
| Tax-exempt |  | 2,016,044 |  | 1,115,486 |  | 490,757 |
| Federal funds sold and other |  | 3,059,750 |  | 939,369 |  | 342,470 |
| Total interest income |  | 109,696,019 |  | 46,307,660 |  | 27,679,029 |
|  |  |  |  |  |  |  |
| Interest expense: |  |  |  |  |  |  |
| Deposits |  | 40,032,020 |  | 13,690,649 |  | 5,829,395 |
| Securities sold under agreements to repurchase |  | 4,329,327 |  | 1,315,122 |  | 104,085 |
| Federal funds purchased and other borrowings |  | 4,381,878 |  | 2,263,851 |  | 1,481,072 |
| Total interest expense |  | 48,743,225 |  | 17,269,622 |  | 7,414,552 |
| Net interest income |  | 60,952,794 |  | 29,038,038 |  | 20,264,477 |
| Provision for loan losses |  | 3,732,032 |  | 2,151,966 |  | 2,948,423 |
| Net interest income after provision for loan |  |  |  |  |  |  |
| losses |  | 57,220,762 |  | 26,886,072 |  | 17,316,054 |
|  |  |  |  |  |  |  |
| Noninterest income: |  |  |  |  |  |  |
| Service charges on deposit accounts |  | 4,645,685 |  | 977,386 |  | 955,851 |
| Investment sales commissions |  | 2,463,205 |  | 1,835,757 |  | 1,656,743 |
| Insurance sales commissions |  | 2,122,702 |  | - |  |  |
| Gains on loans and loan participations sold |  | 1,868,184 |  | 1,247,898 |  | 1,274,331 |
| Trust fees |  | 1,180,839 |  | - |  |  |
| Gains on sales of investment securities, net |  | - |  | 114,410 |  | 357,196 |
| Other noninterest income |  | 3,505,903 |  | 1,218,123 |  | 734,449 |
| Total noninterest income |  | 15,786,518 |  | 5,393,574 |  | 4,978,570 |
|  |  |  |  |  |  |  |
| Noninterest expense: |  |  |  |  |  |  |
| Salaries and employee benefits |  | 27,469,275 |  | 13,130,779 |  | 9,046,490 |
| Equipment and occupancy |  | 7,521,602 |  | 3,766,593 |  | 2,405,613 |
| Marketing and other business development |  | 1,234,497 |  | 698,232 |  | 606,841 |
| Postage and supplies |  | 1,510,048 |  | 618,060 |  | 492,254 |
| Amortization of core deposit intangible |  | 1,783,230 |  | - |  |  |
| Other noninterest expense |  | 5,469,777 |  | 2,818,352 |  | 2,252,233 |
| Merger related expense |  | 1,635,831 |  | - |  |  |
| Total noninterest expense |  | 46,624,260 |  | 21,032,016 |  | 14,803,431 |
| Net income before income taxes |  | 26,383,020 |  | 11,247,630 |  | 7,491,193 |
| Income tax expense |  | 8,455,987 |  | 3,192,362 |  | 2,172,283 |
| Net income | \$ | 17,927,033 | \$ | 8,055,268 | \$ | 5,318,910 |
|  |  |  |  |  |  |  |
| Per share information: |  |  |  |  |  |  |
| Basic net income per common share | \$ | 1.28 | \$ | 0.96 | \$ | 0.69 |


| Diluted net income per common share | $\$$ | 1.18 | $\$$ | 0.85 | $\$$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Weighted average common shares outstanding: |  | $13,954,077$ | $8,408,663$ | 0.61 |  |
| Basic | $15,156,837$ | $9,464,500$ | $8,750,943$ |  |  |
| Diluted |  |  |  |  |  |

See accompanying notes to consolidated financial statements.
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# PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY AND COMPREHENSIVE INCOME 

For the each of the years in the three-year period ended December 31, 2006

|  | Common Stock |  | Additional Paid-in <br> Capital | Unearned(A <br> Compensation | Retained Accumulated <br> Earnings Other <br> ccumulate(l)omprehensives  <br> Income  <br> Deficit) (Loss) |  | Total Stockholders <br> Equity |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | Amount |  |  |  |  |  |  |
| Balances, <br> December 31, <br> 2003 | 7,384,106 \$ | 7,384,106 | 26,990,894 | 4 \$ - \$ | $(189,155)$ \$ | 150,536 |  | 34,336,381 |
| Exercise of employee incentive common stock options and related tax benefits | 23,780 | 23,780 | 94,333 | 3 | - |  |  | 118,113 |
| Proceeds from the sale of common stock (less offering expenses of \$1,357,833) | 977,500 | 977,500 | 17,214,667 | 7 | - | - |  | 18,192,167 |
| Issuance of restricted common shares pursuant to 2004 Equity Incentive Plan | 3,846 | 3,846 | 76,413 | 3 (80,259) | - | - |  | - |
| Compensation expense for restricted shares | - | - |  | 43,009 | - | - |  | 43,009 |
| Dividends paid to minority interest shareholders of PNFP Properties, Inc. | - | - |  | - - | $(2,732)$ | - |  | $(2,732)$ |
| Comprehensive income: |  |  |  |  |  |  |  |  |
| Net income | - | - |  | - - | 5,318,910 | - |  | 5,318,910 |
| Net unrealized holding losses on available-for-sale securities, net of deferred tax benefit of $\$ 77,023$ | - | - |  | - - | - | $(125,673)$ |  | $(125,673)$ |
| Total comprehensive income |  |  |  |  |  |  |  | 5,193,237 |
|  | 8,389,232 \$ | 8,389,232 | 44,376,307 | 7 \$ $(37,250)$ \$ | 5,127,023 \$ | 24,863 |  | 57,880,175 |

## Balances, <br> December 31, 2004

Exercise of employee incentive common stock options and related tax benefits
Issuance of restricted common shares pursuant to 2004 Equity

| Incentive Plan | 16,366 | 16,366 | 360,797 | $(377,163)$ | - | - |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Compensation expense for $\begin{array}{lllllll}\text { restricted shares } & - & - & 244,724 & - & - & 244,724\end{array}$
Comprehensive
income:
$\begin{array}{lllllllll}\text { Net income } & - & - & - & 8,055,268 & & 8,055,268\end{array}$
Net unrealized
holding losses on
available-for-sale
securities, net of
deferred tax benefit
$\begin{array}{lllllllllll}\text { of } \$ 1,788,761 & - & - & - & - & (2,918,503)\end{array}(2,918,503)$
Total
comprehensive
income
5,136,765
Balances,
December 31,
$2005 \quad 8,426,551 \$ 8,426,551 \$ 44,890,912 \$(169,689) \$ 13,182,291 \$(2,893,640) \$ 63,436,425$
Transfer of unearned
compensation to
additional paid-in
capital upon
adoption of SFAS
123(R) - - $(169,689) \quad 169,689$
Exercise of
employee incentive
common stock
options and related
$\begin{array}{llllllll}\text { tax benefits } & 130,168 & 130,168 & 1,240,724 & - & - & - & 1,370,892\end{array}$
Issuance of restricted common shares pursuant to 2004 Equity

| Incentive Plan | 22,057 | 22,057 | $(22,057)$ | - | - | - |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Exercise of director <br> common stock <br> warrants | 11,000 | 11,000 | 44,000 | - | - | - | 55,000 |

Compensation expense for $\begin{array}{llllllll}\text { restricted shares } & - & 465,003 & - & - & 465,003\end{array}$ Compensation expense for stock $\begin{array}{llllllll}\text { options } & - & 1,009,958 & - & - & 1,009,958\end{array}$ Merger with Cavalry Bancorp,

Costs to register common stock issued in connection with the merger with
Cavalry Bancorp, Inc. - $\quad$ - $\quad(187,609) \quad-\quad$ - $\quad(187,609)$
Comprehensive
income:

| Net income | - | - | $-17,927,033$ | - | $17,927,033$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Net unrealized
holding gains on
available-for-sale
securities, net of
deferred tax
expense of

| $\$ 521,886$ | - | - | - | - | - | 852,747 | 852,747 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Total
comprehensive
income
Balances,
December 31,
2006
$15,446,074$ \$ 15,446,074 \$ 211,502,516 \$

- \$ 31,109,324 \$ (2,040,893)\$ 256,017,021

See accompanying notes to consolidated financial statements.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

|  | For the years ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  | 2004 |  |
| Operating activities: |  |  |  |  |  |  |
| Net income | \$ | 17,927,033 | \$ | 8,055,268 | \$ | 5,318,910 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |  |
| Net amortization of premiums on securities |  | 629,634 |  | 1,130,766 |  | 1,050,687 |
| Depreciation and net amortization |  | 1,382,401 |  | 1,699,380 |  | 1,204,446 |
| Provision for loan losses |  | 3,732,032 |  | 2,151,966 |  | 2,948,423 |
| Gains on sales of investment securities, net |  | - |  | $(114,410)$ |  | $(357,196)$ |
| Gain on loans and loan participations sold, net |  | $(1,868,184)$ |  | $(1,247,898)$ |  | $(1,274,331)$ |
| Stock-based compensation expense |  | 1,474,961 |  | 244,724 |  | 43,009 |
| Deferred tax benefit |  | $(1,164,336)$ |  | $(575,755)$ |  | $(922,286)$ |
| Tax benefit on exercise of stock awards |  | - |  | $(50,535)$ |  | $(1,912)$ |
| Excess tax benefit from stock compensation |  | $(131,121)$ |  | - |  | - |
| Mortgage loans held for sale: |  |  |  |  |  |  |
| Loans originated |  | $(131,971,094)$ |  | $(102,874,134)$ |  | (69,020,758) |
| Loans sold |  | 134,301,622 |  | 100,730,532 |  | 70,009,143 |
| Increase in other assets |  | $(6,103,122)$ |  | $(3,155,825)$ |  | $(1,399,138)$ |
| Increase (decrease) in other liabilities |  | $(6,303,665)$ |  | 2,177,477 |  | $(856,925)$ |
| Net cash provided by operating activities |  | 11,906,161 |  | 8,171,556 |  | 6,742,072 |
|  |  |  |  |  |  |  |
| Investing activities: |  |  |  |  |  |  |
| Activities in available for sale securities: |  |  |  |  |  |  |
| Purchases |  | $(62,760,686)$ |  | $(116,361,069)$ |  | $(132,755,709)$ |
| Sales |  | - |  | 6,791,867 |  | 28,461,405 |
| Maturities, prepayments and calls |  | 35,568,504 |  | 32,935,215 |  | 35,172,378 |
| Increase in loans, net |  | $(297,565,733)$ |  | $(175,606,019)$ |  | $(176,375,116)$ |
| Purchases of premises and equipment and software |  | $(4,649,676)$ |  | $(3,438,916)$ |  | $(5,144,869)$ |
| Cash and cash equivalents acquired in merger with |  |  |  |  |  |  |
| Cavalry Bancorp, Inc., net of acquisition costs |  | 36,230,539 |  | - |  | - |
| Purchases of other assets |  | $(6,107,658)$ |  | $(2,708,000)$ |  | $(881,719)$ |
| Net cash used in investing activities |  | $(299,284,710)$ |  | $(258,386,922)$ |  | $(251,523,630)$ |
|  |  |  |  |  |  |  |
| Financing activities: |  |  |  |  |  |  |
| Net increase in deposits |  | 229,745,145 |  | 239,423,716 |  | 180,157,997 |
| Net increase in repurchase agreements |  | 75,181,529 |  | 33,906,372 |  | 16,877,750 |
| Federal Home Loan Bank: |  |  |  |  |  |  |
| Issuances |  | 56,000,000 |  | 62,000,000 |  | 48,000,000 |
| Payments |  | $(61,540,828)$ |  | (74,000,000) |  | $(39,000,000)$ |
| Proceeds from issuance of subordinated debt |  | 20,619,000 |  | 20,619,000 |  | - |
| Net proceeds from sale of common stock |  | - |  | - |  | 18,192,167 |
| Exercise of common stock warrants |  | 55,000 |  | - |  | - |
| Exercise of common stock options |  | 1,239,771 |  | 174,761 |  | 118,113 |
| Excess tax benefit from stock compensation |  | 131,121 |  | - |  | - |

$\left.\begin{array}{lrrrr}\text { Costs incurred in connection with registration of } & & & & \\ \text { common stock issued in merger }\end{array} \quad \begin{array}{l}\text { (187,609) }\end{array}\right)$

See accompanying notes to consolidated financial statements.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Note 1. Summary of Significant Accounting Policies

Nature of Business - Pinnacle Financial Partners, Inc. (Pinnacle Financial) is a bank holding company whose primary business is conducted by its wholly-owned subsidiary, Pinnacle National Bank (Pinnacle National). Pinnacle National is a commercial bank located in Nashville, Tennessee. Pinnacle National provides a full range of banking services in its primary market areas of Davidson, Rutherford, Williamson, Sumner and Bedford Counties.

Basis of Presentation - These consolidated financial statements include the accounts of Pinnacle Financial and its wholly-owned subsidiaries. PNFP Statutory Trust I, PNFP Statutory Trust II, PNFP Statutory Trust III and Collateral Plus, LLC, are affiliates of Pinnacle Financial and are included in these consolidated financial statements pursuant to the equity method of accounting. Significant intercompany transactions and accounts are eliminated in consolidation.

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities as of the balance sheet date and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Material estimates that are particularly susceptible to significant change in the near term include the determination of the allowance for loan losses.

Impairment— Long-lived assets, including purchased intangible assets subject to amortization, such as Pinnacle Financial's core deposit intangible asset, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized for the excess of the carrying amount over the fair value of the asset. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell, and are no longer depreciated.

Goodwill and intangible assets that have indefinite useful lives are tested annually for impairment, and are tested for impairment more frequently if events and circumstances indicate that the asset might be impaired. An impairment loss is recognized to the extent that the carrying amount exceeds the asset's fair value. Pinnacle Financial's annual assessment date is as of September 30 such that the assessment will be completed during the fourth quarter of each year. Should we determine in a future period that the goodwill recorded in connection with our acquisition of Cavalry Bancorp, Inc. ("Cavalry") has been impaired, then a charge to our earnings will be recorded in the period such determination is made.

Cash and Cash Flows - Cash on hand, cash items in process of collection, amounts due from banks, Federal funds sold and securities purchased under agreements to resell, with original maturities within ninety days, are included in cash and cash equivalents. The following supplemental cash flow information addresses certain cash payments and noncash transactions for each of the years in the three-year period ended December 31, 2006 as follows:

For the years ended December 31,

|  | For the years ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  | 2004 |  |
| Cash Payments: |  |  |  |  |  |  |
| Interest | \$ | 50,752,304 | \$ | 16,154,326 | \$ | 7,252,494 |
| Income taxes |  | 8,280,000 |  | 3,802,633 |  | 3,681,817 |

## Noncash Transactions:

Common stock and options issued to acquire
Cavalry Bancorp, Inc. (see note 2)

Transfers of available-for-sale securities to held-to-maturity
Loans charged-off to the allowance for loan losses
818,467
207,647
1,032,378

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Securities - Securities are classified based on management's intention on the date of purchase. All debt securities classified as available-for-sale are recorded at fair value with any unrealized gains and losses reported in accumulated other comprehensive income (loss), net of the deferred income tax effects. Securities that Pinnacle Financial has both the positive intent and ability to hold to maturity are classified as held to maturity and are carried at historical cost and adjusted for amortization of premiums and accretion of discounts.

A decline in the fair value of any available-for-sale or held-to-maturity security below cost that is deemed to be other-than-temporary results in a reduction in carrying amount to fair value. The impairment is charged to earnings and a new cost basis for the security is established. To determine whether impairment is other-than-temporary, management considers whether it has the ability and intent to hold the investment until a market price recovery and considers whether evidence indicating the cost of the investment is recoverable outweighs evidence to the contrary. Evidence considered in this assessment includes the reasons for the impairment, the severity and duration of the impairment, changes in value subsequent to year-end and forecasted performance of the investee.

Interest and dividends on securities, including amortization of premiums and accretion of discounts calculated under the effective interest method, are included in interest income. For certain securities, amortization of premiums and accretion of discounts is computed based on the anticipated life of the security which may not be the stated life of the security. Realized gains and losses from the sale of securities are determined using the specific identification method.

Loans Held for Sale - Loans originated and intended for sale are carried at the lower of cost or estimated fair value as determined on a loan-by-loan basis. Net unrealized losses, if any, are recognized through a valuation allowance by charges to income. Realized gains and losses are recognized when legal title to the loans has been transferred to the purchaser and payments have been received and are reflected in the accompanying consolidated statement of income in gains on the sale of loans and loan participations sold.

Loans - Loans are reported at their outstanding principal balances less unearned income, the allowance for loan losses and any deferred fees or costs on originated loans. Interest income on loans is accrued based on the principal balance outstanding. Loan origination fees, net of certain loan origination costs, are deferred and recognized as an adjustment to the related loan yield using a method which approximates the interest method. At December 31, 2006 and 2005, net deferred loan fees of $\$ 3,393,000$ and net deferred costs of $\$ 111,000$, respectively, were included in loans on the accompanying consolidated balance sheets. Net deferred loan fees at December 31, 2006 includes the unamortized discount of $\$ 3,206,000$ assigned to the loan portfolio acquired from the Cavalry acquisition as more fully discussed in "Note 2 - Merger with Cavalry Bancorp, Inc."

The accrual of interest on loans is discontinued when there is a significant deterioration in the financial condition of the borrower and full repayment of principal and interest is not expected or the principal or interest is more than 90 days past due, unless the loan is both well-secured and in the process of collection. Generally, all interest accrued but not collected for loans that are placed on nonaccrual status is reversed against current income. Interest income is subsequently recognized only to the extent cash payments are received.

The allowance for loan losses is maintained at a level that management believes to be adequate to absorb losses inherent in the loan portfolio. Loan losses are charged against the allowance when they are known. Subsequent recoveries are credited to the allowance. Management's determination of the adequacy of the allowance is based on an evaluation of the portfolio, current economic conditions, volume, growth, composition of the loan portfolio, homogeneous pools of loans, risk ratings of specific loans, historical loan loss factors, identified impaired loans and other factors related to the portfolio. This evaluation is performed quarterly and is inherently subjective, as it requires material estimates that are susceptible to significant change including the amounts and timing of future cash flows
expected to be received on any impaired loans. In addition, regulatory agencies, as an integral part of their examination process, will periodically review Pinnacle Financial's allowance for loan losses, and may require Pinnacle Financial to record adjustments to the allowance based on their judgment about information available to them at the time of their examinations.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

A loan is considered to be impaired when it is probable Pinnacle Financial will be unable to collect all principal and interest payments due in accordance with the contractual terms of the loan agreement. Individually identified impaired loans are measured based on the present value of expected payments using the loan's original effective rate as the discount rate, the loan's observable market price, or the fair value of the collateral if the loan is collateral dependent. If the recorded investment in the impaired loan exceeds the measure of fair value, a valuation allowance may be established as a component of the allowance for loan losses. Changes to the valuation allowance are recorded as a component of the provision for loan losses.

Transfers of Financial Assets - Transfers of financial assets are accounted for as sales when control over the assets has been surrendered. Control over transferred assets is deemed to be surrendered when (1) the assets have been isolated from Pinnacle Financial, (2) the transferee obtains the right (free of conditions that constrain it from taking advantage of that right) to pledge or exchange the transferred assets, and (3) Pinnacle Financial does not maintain effective control over the transferred assets through an agreement to repurchase them before maturity.

Premises and Equipment and Leaseholds - Premises and equipment are carried at cost less accumulated depreciation computed principally by the straight-line method over the estimated useful lives of the assets or the expected lease terms for leasehold improvements, whichever is shorter. Useful lives for all premises and equipment range between three and thirty years.

Pinnacle National is the lessee with respect to several office locations. All such leases are being accounted for as operating leases within the accompanying consolidated financial statements. Several of these leases include rent escalation clauses. Pinnacle National expenses the costs associated with these escalating payments over the life of the expected lease term using the straight-line method. At December 31, 2006, the deferred liability associated with these escalating rentals was approximately $\$ 503,000$ and is included in other liabilities in the accompanying consolidated balance sheets.

Investments in unconsolidated subsidiaries and other entities - In addition to investments in unconsolidated subsidiaries, Pinnacle Financial maintains certain investments, at cost, with certain regulatory and other entities in which Pinnacle Financial has an ongoing business relationship. These entities are the Federal Reserve Bank of Atlanta, the Bankers' Bank of Atlanta and the Federal Home Loan Bank of Cincinnati. At December 31, 2006 and 2005, the cost of these investments was $\$ 12,794,000$ and $\$ 4,598,000$, respectively. Pinnacle Financial determined that it is not practicable to estimate the fair value of these investments. Pinnacle Financial has not observed any events or changes in circumstances that would have had an adverse effect on the fair value of the investment. Such investments are reflected in the accompanying consolidated balance sheets in investments in unconsolidated subsidiaries and other entities.

Securities sold under agreements to repurchase - Pinnacle National routinely sells securities to certain treasury management customers and then repurchases these securities the next day. Securities sold under agreements to repurchase are reflected as a secured borrowing in the accompanying consolidated balance sheets at the amount of cash received in connection with each transaction.

Other Assets — Included in other assets as of December 31, 2006 and 2005, is approximately $\$ 765,000$ and $\$ 742,000$, respectively, of computer software related assets, net of amortization. This software supports Pinnacle Financial's primary data systems and relates to amounts paid to vendors for installation and development of such systems. These amounts are amortized on a straight-line basis over periods of three to seven years. For the years ended December 31, 2006, 2005 and 2004, Pinnacle Financial's amortization expense was approximately $\$ 281,000, \$ 272,000$ and $\$ 162,000$, respectively. Software maintenance fees are capitalized in other assets and amortized over the term of the
maintenance agreement.
Included in other assets at December 31, 2006 is $\$ 995,000$ of other real estate owned (OREO). Pinnacle National had no OREO at December 31, 2005. OREO represents properties acquired by Pinnacle National through loan defaults by customers. The property is recorded at the lower of cost or fair value minus estimated costs to sell at the date acquired. An allowance for losses on OREO may be maintained for subsequent valuation adjustments on a specific property basis, when necessary. Any gains or losses realized at the time of disposal are reflected in income.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Pinnacle National is the owner and beneficiary of various life insurance policies on certain key executives, including policies that were acquired in its merger with Cavalry. These policies are reflected in the accompanying consolidated balance sheets at their respective cash surrender values. At December 31, 2006 and 2005, the aggregate cash surrender value of these policies, which is reflected in other assets, was $\$ 14,802,000$ and $\$ 2,084,000$, respectively.

Also included in other assets at December 31, 2006 and 2005 is $\$ 770,000$ and $\$ 477,000$, respectively, which is related to loan participations which have been sold to correspondent banks. These amounts represent the present value, net of amortization, of the future net cash flows retained by Pinnacle Financial. These amounts are amortized against net interest income over the life of the loan. Amortization of these amounts was $\$ 127,000, \$ 165,000$ and $\$ 199,000$ for the years ended December 31, 2006, 2005 and 2004, respectively.

Trust Fees - Trust fees are recognized when earned.
Insurance Sales Commissions - Insurance sales commissions are recognized as of the effective date of the policy and when the premium due under the policy can be reasonably estimated and when the premium is billable to the client, less a provision for commission refunds in the event of policy cancellation prior to termination date.

Income Taxes - Income tax expense consists of current and deferred taxes. Current income tax provisions approximate taxes to be paid or refunded for the applicable year. Deferred income tax assets and liabilities are determined using the balance sheet method. Under this method, the net deferred tax asset or liability is determined based on the tax effects of the differences between the book and tax bases of the various balance sheet assets and liabilities and gives current recognition to changes in tax rates and laws. Accordingly, the resulting net deferred tax asset or net deferred tax liability is included in the accompanying consolidated balance sheets in either other assets or other liabilities.

Recognition of deferred tax assets is based on management's belief that it is more likely than not that the tax benefit associated with certain temporary differences, tax operating loss carryforwards and tax credits will be realized. A valuation allowance is recorded for those deferred tax assets for which it is more likely than not that realization will not occur.

Pinnacle Financial and its wholly-owned subsidiaries file a consolidated income tax return. Each entity provides for income taxes based on its contribution to income or loss of the consolidated group.

Income Per Common Share - Basic earnings per share ("EPS") is computed by dividing net income by the weighted average common shares outstanding for the period. Diluted EPS reflects the dilution that could occur if securities or other contracts to issue common stock were exercised or converted. The difference between basic and diluted weighted average shares outstanding was attributable to common stock options, warrants and restricted shares. The dilutive effect of outstanding options, warrants and restricted shares is reflected in diluted earnings per share by application of the treasury stock method.

As of December 31, 2006 and 2005, there were common stock options outstanding to purchase 1,658,000 and $1,242,000$ common shares, respectively. Most of these options have exercise prices (and in 2006, compensation costs attributable to current services), which when considered in relation to the average market price of Pinnacle Financial's common stock, are considered dilutive and are considered in Pinnacle Financial's diluted income per share calculation for each of the years in the three year period ended December 31, 2006. There were common stock options of 287,000, and 21,000 outstanding as of December 31, 2006 and 2005, respectively, which were considered anti-dilutive and thus have not been considered in the fully-diluted share calculations below. Additionally, as of December 31, 2006, 2005 and 2004, Pinnacle Financial had outstanding warrants to purchase 395,000, 406,000 and 406,000,
respectively, of common shares which have been considered in the calculation of Pinnacle Financial's diluted income per share for each of the years in the three-year period ended December 31, 2006.

The following is a summary of the basic and diluted earnings per share calculation for each of the years in the three-year period ended December 31, 2006:

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## PINNA CLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

|  | 2006 |  | 2005 |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Basic earnings per share calculation: |  |  |  |  |  |  |
| Numerator - Net income | \$ | 17,927,033 | \$ | 8,055,268 | \$ | 5,318,910 |
| Denominator - Average common shares outstanding |  | 13,954,077 |  | 8,408,663 |  | 7,750,943 |
| Basic net income per share | \$ | 1.28 | \$ | 0.96 | \$ | 0.69 |
| Diluted earnings per share calculation: |  |  |  |  |  |  |
| Numerator - Net income | \$ | 17,927,033 | \$ | 8,055,268 | \$ | 5,318,910 |
| Denominator - Average common shares outstanding |  | 13,954,077 |  | 8,408,663 |  | 7,750,943 |
| Dilutive shares contingently issuable |  | 1,202,760 |  | 1,055,837 |  | 947,196 |
| Average diluted common shares outstanding |  | 15,156,837 |  | 9,464,500 |  | 8,698,139 |
| Diluted net income per share | \$ | 1.18 | \$ | 0.85 | \$ | 0.61 |

Stock-Based Compensation - On January 1, 2006, Pinnacle Financial adopted Statement of Financial Accounting Standards ("SFAS") No. 123 (revised 2004), "Share-Based Payment" ("SFAS No.123(R)"), that addresses the accounting for share-based payment transactions in which a company receives employee services in exchange for equity instruments. SFAS No. 123(R) eliminates the ability to account for share-based compensation transactions, as Pinnacle Financial formerly did, using the intrinsic value method as prescribed by Accounting Principles Board, ("APB"), Opinion No. 25, "Accounting for Stock Issued to Employees," and generally requires that such transactions be accounted for using a fair-value-based method and recognized as expense in the accompanying consolidated statement of income.

Pinnacle Financial adopted SFAS No. 123(R) using the modified prospective method which requires the application of the accounting standard as of January 1, 2006. The accompanying consolidated financial statements as of and for the year ended December 31, 2006 reflect the impact of adopting SFAS No. 123(R). In accordance with the modified prospective method, consolidated financial statements for prior periods have not been restated to reflect, and do not include, the impact of SFAS No. 123(R). See Note 14 for further details.

Stock-based compensation expense recognized during the period is based on the value of the portion of stock-based payment awards that are ultimately expected to vest. Stock-based compensation expense recognized in the accompanying consolidated statement of income during 2006 included compensation expense for stock-based payment awards granted prior to, but not yet vested, as of January 1, 2006 and for the stock-based awards granted after January 1, 2006, based on the grant date fair value estimated in accordance with SFAS No. 123(R). As stock-based compensation expense recognized in the accompanying statement of income for 2006 is based on awards ultimately expected to vest, it has been reduced for estimated forfeitures. SFAS No. 123(R) requires forfeitures to be estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. In the pro forma information for 2005, which is also detailed in Note 14 we accounted for forfeitures as they occurred.

Comprehensive Income (Loss) —SFAS No. 130, "Reporting Comprehensive Income" describes comprehensive income as the total of all components of comprehensive income including net income. Other comprehensive income refers to revenues, expenses, gains and losses that under generally accepted accounting principles are included in comprehensive income but excluded from net income. Currently, Pinnacle Financial's other comprehensive income (loss) consists of unrealized gains and losses, net of deferred income taxes, on available-for-sale securities.

Note 2. Merger with Cavalry Bancorp, Inc.

On March 15, 2006, Pinnacle Financial consummated its merger with Cavalry Bancorp, Inc. ("Cavalry"), a one-bank holding company located in Murfreesboro, Tennessee. Pursuant to the merger agreement, Pinnacle acquired all Cavalry common stock via a tax-free exchange whereby Cavalry shareholders received a fixed exchange ratio of 0.95 shares of Pinnacle Financial common stock for each share of Cavalry common stock, or approximately 6.9 million Pinnacle Financial shares. The accompanying consolidated financial statements include the activities of the former Cavalry since March 15, 2006.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

In accordance with SFAS No. 141, "Accounting for Business Combinations" ("SFAS No. 141"), SFAS No. 142, "Goodwill and Intangible Assets" ("SFAS No. 142") and SFAS No. 147, "Acquisition of Certain Financial Institutions" ("SFAS No. 147"), Pinnacle Financial recorded at fair value the following assets and liabilities of Cavalry as of March 15, 2006:

| Cash and cash equivalents | $\$ 37,420,210$ |
| :--- | ---: |
| Investment securities - available-for-sale | $39,476,178$ |
| Loans, net of an allowance for loan losses of $\$ 5,102,296$ | $545,598,367$ |
| Goodwill | $114,287,640$ |
| Core deposit intangible | $13,168,236$ |
| Other assets | $42,936,956$ |
| Total assets acquired | $792,887,587$ |
|  | $583,992,422$ |
| Deposits | $17,766,661$ |
| Federal Home Loan Bank advances | $18,851,261$ |
| Other liabilities | $620,610,344$ |
| Total liabilities assumed | $\$ 172,277,243$ |

As discussed more fully below, total consideration is comprised of $\$ 171.1$ million in Pinnacle Financial common shares issued to former Cavalry shareholders and options issued to former Cavalry option holders and $\$ 1.2$ million in acquisition costs. Pinnacle Financial is in the process of finalizing the allocation of the purchase price to the acquired net assets noted above. Accordingly, the above allocations should be considered preliminary as of December 31, 2006.

As noted above, total consideration for Cavalry approximates $\$ 172.3$ million of which $\$ 171.1$ million was in the form of Pinnacle Financial common shares and options to acquire Pinnacle Financial common shares and $\$ 1.2$ million in investment banking fees, attorney's fees and other costs related to the acquisition which have been accounted for as a component of the purchase price. Pinnacle Financial issued 6,856,298 shares of Pinnacle Financial common stock to the former Cavalry shareholders. In accordance with EITF No. 99-12, "Determination of the Measurement Date for the Market Price of Acquirer Securities Issued in a Purchase Business Combination," the consideration shares were valued at $\$ 24.53$ per common share which represents the average closing price of Pinnacle Financial common stock from the two days prior to the merger announcement on September 30, 2005 through the two days after the merger announcement. Aggregate consideration for the common stock issued was approximately $\$ 168.2$ million. Additionally, Pinnacle Financial also has assumed the Cavalry Bancorp, Inc. 1999 Stock Incentive Plan (the "Cavalry Plan") pursuant to which Pinnacle is obligated to issue 195,551 shares of Pinnacle Financial common stock upon exercise of stock options awarded to certain former Cavalry employees who held outstanding options as of March 15, 2006. All of these options were fully vested prior to the merger announcement date and expire at various dates between 2011 and 2012. The exercise prices for these stock options range between $\$ 10.26$ per share and $\$ 13.68$ per share. In accordance with SFAS No. 141, Pinnacle Financial has considered the fair value of these options in determining the acquisition cost of Cavalry. The fair value of these vested options approximated $\$ 2.9$ million which has been included as a component of the aggregate purchase price.

In accordance with SFAS Nos. 141 and 142, Pinnacle Financial has recognized $\$ 13.2$ million as a core deposit intangible. This identified intangible is being amortized over seven years using an accelerated method which anticipates the life of the underlying deposits to which the intangible is attributable. For the year ended December 31, 2006, approximately $\$ 1.8$ million was recognized in the accompanying statement of income as other noninterest expense. Amortization expense associated with this identified intangible will approximate $\$ 1.8$ million to $\$ 2.1$ million per year for the next five years with lesser amounts for the remaining two years.

Pinnacle Financial also recorded other adjustments to the carrying value of Cavalry's assets and liabilities in order to reflect the fair value of those net assets in accordance with generally accepted accounting principles, including a $\$ 4.8$ million discount associated with the loan portfolio, a $\$ 2.9$ million premium for Cavalry's certificates of deposit and a $\$ 4.6$ million premium for Cavalry's land and buildings. Pinnacle Financial also recorded the corresponding deferred tax asset or liability associated with these adjustments. The discounts and premiums related to financial assets and liabilities are being amortized into our statements of income using a method that approximates the level yield method over the anticipated

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

lives of the underlying financial assets or liabilities. For the year ended December 31, 2006, the accretion of the fair value discounts related to the acquired loans and certificates of deposit increased net interest income by approximately $\$ 3.7$ million. Based on the estimated useful lives of the acquired loans and deposits, Pinnacle Financial expects to recognize increases in net interest income related to accretion of these purchase accounting adjustments of \$4.0 million in subsequent years.

Statement of Position 03-03, Accounting for Certain Loans or Debt Securities Acquired in a Transfer ("SOP 03-03") addresses accounting for differences between contractual cash flows and cash flows expected to be collected from an investor's initial investment in loans or debt securities (loans) acquired in a transfer if those differences are attributable, at least in part, to credit quality. It includes loans acquired in purchase business combinations and applies to all nongovernmental entities, including not-for-profit organizations. The SOP does not apply to loans originated by the entity. At March 15, 2006, Pinnacle Financial identified $\$ 3.9$ million in loans to which the application of the provisions of SOP 03-03 was required. The preliminary purchase accounting adjustments reflect a reduction in loans and the allowance for loan losses of $\$ 1.0$ million related to Cavalry's impaired loans, thus reducing the carrying value of these loans to $\$ 2.9$ million as of March 15, 2006. At December 31, 2006, the carrying value of these loans had been reduced to $\$ 2.6$ million due to cash payments received from the borrowers.

The following pro forma income statements assume the merger was consummated on January 1, 2005. The pro forma information does not reflect Pinnacle Financial's results of operations that would have actually occurred had the merger been consummated on such date (dollars in thousands).

(1) In the first quarter of 2005, Cavalry recorded a tax benefit of $\$ 427,000$ due to a cash distribution of dividends to the participants in their employee stock ownership plan. Excluding this benefit would have lowered pro forma net income for the year ended December 31, 2005 by $\$ 427,000$ resulting in pro forma net income of $\$ 16,184,000$ or
$\$ 1.06$ per basic share and $\$ 0.99$ per fully-diluted share.
(2) In preparation and as a result of the merger during 2006, Cavalry and Pinnacle Financial incurred significant merger related charges of approximately $\$ 11.7$ million in the aggregate, primarily for severance benefits, accelerated vesting of defined compensation agreements, investment banker fees, etc. Including these charges would have decreased pro forma net income for year ended December 31, 2006 by $\$ 7.08$ million resulting in net income of $\$ 11,217,000$ and a basic and fully diluted pro forma net income per share of $\$ 0.76$ and $\$ 0.70$, respectively.

During the year ended December 31, 2006, Pinnacle Financial incurred merger integration expense related to the merger with Cavalry of $\$ 1,636,000$. These expenses were directly related to the merger, recognized as incurred and reflected on the accompanying consolidated statement of income as merger related expense.

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 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS}

## Note 3. Restricted Cash Balances

Regulation D of the Federal Reserve Act requires that banks maintain reserve balances with the Federal Reserve Bank based principally on the type and amount of their deposits. At its option, Pinnacle Financial maintains additional balances to compensate for clearing and other services. For the years ended December 31, 2006 and 2005, the average daily balance maintained at the Federal Reserve was approximately $\$ 600,000$ and $\$ 593,000$, respectively.

## Note 4. Securities

The amortized cost and fair value of securities available-for-sale and held-to-maturity at December 31, 2006 and 2005 are summarized as follows:


Pinnacle Financial realized approximately $\$ 114,000$ in net gains from the sale of $\$ 6,792,000$ of available-for-sale securities during the year ended December 31, 2005. There were no losses on the sale of securities during the year ended December 31, 2005. Pinnacle Financial realized $\$ 357,000$ in net gains on the sale of $\$ 28,461,000$ of available-for-sale securities during the year ended December 31, 2004. During the year ended December 31, 2004,

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gross realized gains amounted to $\$ 421,000$ on the sale of $\$ 14.5$ million of available-for-sale securities while gross realized losses amounted to $\$ 64,000$ on the sale of $\$ 13.9$ million of available-for-sale securities.

At December 31, 2006, approximately $\$ 275,464,000$ of Pinnacle Financial's available-for-sale portfolio was pledged to secure public funds and other deposits and securities sold under agreements to repurchase.

## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The amortized cost and fair value of debt securities as of December 31, 2006 by contractual maturity are shown below. Actual maturities may differ from contractual maturities of mortgage-backed securities since the mortgages underlying the securities may be called or prepaid with or without penalty. Therefore, these securities are not included in the maturity categories in the following summary.

Available-for-sale

|  | Amortized Cost |  | $\begin{gathered} \text { Fair } \\ \text { Value } \end{gathered}$ |  | Amortized Cost |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Fair <br> Value |  |  |
| Due in one year or less | \$ | 2,645,238 |  |  | \$ | 2,638,716 | \$ | 153,894 | \$ | 153,633 |
| Due in one year to five years |  | 54,183,409 |  | 53,652,713 |  | 21,527,276 |  | 21,029,557 |
| Due in five years to ten years |  | 36,609,387 |  | 36,372,441 |  | 5,575,706 |  | 5,411,045 |
| Due after ten years |  | 8,741,891 |  | 8,749,503 |  | - |  | - |
| Mortgage-backed securities |  | 220,397,093 |  | 217,824,055 |  | - |  |  |
|  | \$ | 322,576,948 | \$ | 319,237,428 | \$ | 27,256,876 | \$ | 26,594,235 |

At December 31, 2006 and 2005, included in securities were the following investments with unrealized losses. The information below classifies these investments according to the term of the unrealized loss of less than twelve months or twelve months or longer:

Investments with an
Unrealized Loss of 12 Total Investments with an months or longer Unrealized Fair Value Losses
At December 31, 2006:

| U.S. government agency securities | \$ | - | \$ |  | - \$ | 47,988,246 | \$ | 835,849 |  | 47,988,246 | \$ | 835,849 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mortgage-backed securities |  | 13,959,080 |  | 68,965 |  | 149,496,521 |  | 2,959,276 |  | 163,455,601 |  | 3,028,241 |
| State and municipal securities |  | 13,975,595 |  | 47,071 |  | 35,660,379 |  | 625,166 |  | 49,635,974 |  | 672,237 |
| Corporate notes |  |  |  |  |  | 1,825,286 |  | 62,188 |  | 1,825,286 |  | 62,188 |
| Total temporarily-impaired securities | \$ | 27,934,675 | \$ | 116,036 |  | 234,970,432 | \$ | 4,482,479 |  | 262,905,107 |  | 4,598,515 |

At December 31, 2005:

| U.S. government agency securities | \$ | 28,605,270 | \$ | 463,534 \$ | 19,219,975 | \$ | 512,573 \$ | 47,825,245 | \$ | 976,107 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mortgage-backed securities |  | 110,636,351 |  | 1,586,394 | 69,512,865 |  | 2,279,816 | 180,149,216 |  | 3,866,210 |
| State and municipal securities |  | 22,692,062 |  | 341,869 | 14,074,344 |  | 466,861 | 36,766,406 |  | 808,730 |
| Corporate notes |  | - |  | - | 2,206,006 |  | 94,436 | 2,206,006 |  | 94,436 |
| Total temporarily-impaired | \$ | 161,933,683 | \$ | 2,391,797 \$ | 105,013,190 | \$ | 3,353,686 \$ | 266,946,873 | \$ | 5,745,483 |

securities

Management evaluates securities for other-than-temporary impairment on at least a quarterly basis, and more frequently when economic or market concerns warrant such evaluation. Consideration is given to (1) the length of time and the extent to which the fair value has been less than cost, (2) the financial condition and near-term prospects of the issuer, and (3) the intent and ability of Pinnacle Financial to retain its investment in the issue for a period of time sufficient to allow for any anticipated recovery in fair value. Because the declines in fair value noted above were attributable to increases in interest rates and not attributable to credit quality and because Pinnacle Financial has the ability and intent to hold all of these investments until a market price recovery or maturity, the impairment of these investments is not deemed to be other-than-temporary.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Note 5. Loans and Allowance for Loan Losses

The composition of loans at December 31, 2006 and 2005 is summarized as follows:

|  | 2006 |  | 2005 |  |
| :---: | :---: | :---: | :---: | :---: |
| Commercial real estate - Mortgage | \$ | 284,301,650 | \$ | 148,102,053 |
| Commercial real estate - Construction |  | 161,903,496 |  | 30,295,106 |
| Commercial - Other |  | 608,529,830 |  | 239,128,969 |
| Total Commercial |  | 1,054,734,976 |  | 417,526,128 |
| Consumer real estate - Mortgage |  | 299,626,769 |  | 169,952,860 |
| Consumer real estate - Construction |  | 91,193,738 |  | 37,371,834 |
| Consumer - Other |  | 52,179,341 |  | 23,173,210 |
| Total Consumer |  | 442,999,848 |  | 230,497,904 |
| Total Loans |  | 1,497,734,824 |  | 648,024,032 |
| Allowance for loan losses |  | $(16,117,978)$ |  | $(7,857,774)$ |
| Loans, net | \$ | 1,481,616,846 | \$ | 640,166,258 |

Pinnacle Financial periodically analyzes its commercial loan portfolio to determine if a concentration of credit risk exists to any one or more industries. Pinnacle Financial utilizes broadly accepted industry classification systems in order to classify borrowers into various industry classifications. During 2005, Pinnacle Financial changed from using the Standard Industry Code classification system to the North American Industry Classification System. Pinnacle Financial has a credit exposure (loans outstanding plus unfunded lines of credit) exceeding $25 \%$ of Pinnacle National's total risk-based capital to borrowers in the following industries at December 31, 2006 and 2005:

|  |  | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 5}$ |
| :--- | ---: | ---: | ---: |
| Trucking industry | $\$$ | $89,862,000$ | $\$$ |
| Lessors of nonresidential buildings | $133,504,000$ | $60,421,000$ |  |
| Lessors of residential buildings | $65,791,000$ | $17,956,000$ |  |
| Land subdividers | $164,535,000$ | $37,963,000$ |  |
| New housing operative builders | $192,373,000$ | $20,740,000$ |  |

Changes in the allowance for loan losses for each of the years in the three-year period ended December 31, 2006 are as follows:

|  |  | $\mathbf{2 0 0 6}$ |  | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 4}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Balance at beginning of period | $\$$ | $7,857,774$ | $\$$ | $5,650,014$ | $\$$ |
| Charged-off loans |  | $(818,467)$ | $(207,647)$ | $(1,032,378)$ |  |
| Recovery of previously charged-off loans |  | 244,343 | 263,441 | 15,371 |  |
| Allowance from Cavalry acquisition (see note 2) |  | $5,102,296$ | - | - |  |
| Provision for loan losses |  | $3,732,032$ | $2,151,966$ | $2,948,423$ |  |
| Balance at end of period | $\$$ | $16,117,978$ | $\$$ | $7,857,774$ | $\$$ |

At December 31, 2006 and 2005, Pinnacle Financial had certain impaired loans on nonaccruing interest status. The principal balance of these nonaccrual loans amounted to $\$ 7,070,000$ and $\$ 460,000$ at December 31, 2006 and 2005, respectively. In each case, at the date such loans were placed on nonaccrual, Pinnacle Financial reversed all previously
accrued interest income against current year earnings. Had these loans been on accruing status, interest income would have been higher by $\$ 283,000, \$ 21,000$ and $\$ 41,000$ for each of the years in the three-year period ended December 31, 2006, respectively. During the three year period ended December 31, 2006, the average balance of nonaccrual loans was $\$ 2,735,000, \$ 387,000$ and $\$ 776,000$, respectively. As all loans that are deemed impaired were either on nonaccruing interest status during the entire year or were placed on nonaccruing status on the date they were deemed impaired, no interest income has been recognized on any impaired loans during the three year period ended December 31, 2006. At December 31, 2006 and 2005, Pinnacle Financial did not have an allowance loans considered to be impaired.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

At December 31, 2006, Pinnacle Financial had granted loans and other extensions of credit amounting to approximately $\$ 23,392,000$ to certain directors, executive officers, and their related entities, of which approximately $\$ 16,858,000$ had been drawn upon. At December 31, 2005, Pinnacle Financial had granted loans and other extensions of credit amounting to approximately $\$ 13,223,000$ to certain directors, executive officers, and their related entities, of which $\$ 6,958,000$ had been drawn upon. During 2006, $\$ 10,640,000$ of new loans were made, $\$ 120,000$ of loans were purchased through the Cavalry Banking, Inc. acquisition, and repayments totaled $\$ 860,000$. The terms on these loans and extensions are on substantially the same terms customary for other persons for the type of loan involved. None of these loans to certain directors, executive officers, and their related entities, were impaired at December 31, 2006 or 2005.

During the three year period ended December 31, 2006, Pinnacle Financial sold participations in certain loans to correspondent banks at an interest rate that was less than that of the borrower's rate of interest. In accordance with generally accepted accounting principles, Pinnacle Financial has reflected a net gain on the sale of these participated loans for each of the years in the three year period ended December 31, 2006 of $\$ 420,000, \$ 152,000$ and $\$ 234,000$, respectively, which is attributable to the present value of the future net cash flows of the difference between the interest payments the borrower is projected to pay Pinnacle Financial and the amount of interest that will be owed the correspondent banks based on their participation in the loan. At December 31 2006, Pinnacle Financial was servicing $\$ 106.8$ million of loans for correspondent banks and other entities, of which $\$ 95.4$ million was commercial loans.

## Note 6. Premises and Equipment and Lease Commitments

Premises and equipment at December 31, 2006 and 2005 are summarized as follows:

|  | Range of Useful Lives |  | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 5}$ |
| :--- | :---: | :---: | :---: | :---: |
| Land | - | $\$$ | $9,545,667$ | $\$$ |
| Buildings | 15 to 30 years |  | $19,849,960$ | $6,767,518$ |
| Leasehold improvements | 15 to 20 years | $1,954,028$ | $1,232,973$ |  |
| Furniture and equipment | 3 to 15 years |  | $21,350,694$ | $5,506,469$ |
|  |  | $52,700,349$ | $16,009,484$ |  |
| Accumulated depreciation |  |  | $(16,414,553)$ | $(3,093,889)$ |
|  |  | $\$$ | $36,285,796$ | $\$$ |
|  |  |  | $12,915,595$ |  |

Depreciation expense was approximately $\$ 2,702,000, \$ 997,000$ and $\$ 657,000$ for each of the years in the three-year period ended December 31, 2006.

Pinnacle Financial has entered into various operating leases, primarily for office space and branch facilities. Rent expense related to these leases for 2006, 2005 and 2004 totaled $\$ 1,161,000, \$ 950,000$ and $\$ 636,000$, respectively. At December 31, 2006, the approximate future minimum lease payments due under the aforementioned operating leases for their base term is as follows:

| 2007 | $\$ 1,223,000$ |
| :--- | ---: |
| 2008 | $1,248,000$ |
| 2009 | $1,216,000$ |
| 2010 | $1,181,000$ |
| 2011 | $1,127,000$ |
| Thereafter | $10,329,000$ |
|  | $\$ 16,324,000$ |

## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Note 7. Deposits

At December 31, 2006, the scheduled maturities of time deposits are as follows:

| 2007 | $\$ 462,839,784$ |
| ---: | ---: |
| 2008 | $73,778,670$ |
| 2009 | $40,914,883$ |
| 2010 | $13,321,854$ |
| 2011 | $7,957,377$ |
| 2012 | 10,599 |
|  | $\$ 598,823,167$ |

Additionally, at December 31, 2006 and 2005, approximately $\$ 440,136,000$ and $\$ 246,249,000$, respectively, of time deposits had been issued in denominations of $\$ 100,000$ or greater.

At December 31, 2006, Pinnacle Financial had $\$ 1.7$ million of deposit accounts in overdraft status and thus have been reclassified to loans on the accompanying consolidated balance sheet.

## Note 8. Federal Home Loan Bank Advances and Other Borrowings

Pinnacle National is a member of the Federal Home Loan Bank of Cincinnati ("FHLB") and as a result, Pinnacle National is eligible for advances from the FHLB, pursuant to the terms of various borrowing agreements, which assists Pinnacle National in the funding of its home mortgage and commercial real estate loan portfolios. Pinnacle National has pledged certain qualifying residential mortgage loans and, pursuant to a blanket lien, all qualifying commercial mortgage loans with an aggregate carrying value of $\$ 122,019,000$ as collateral under the borrowing agreements with the FHLB.

At December 31, 2006 and 2005, Pinnacle National had received advances from the FHLB totaling \$53,726,000 and $\$ 41,500,000$, respectively. At December 31, 2006, the scheduled maturities of these advances and interest rates are as follows:

|  | Scheduled <br> Maturities | Interest Rate <br> Ranges |  |
| :--- | :---: | ---: | :---: |
| 2007 | $\$$ | $28,054,437$ | $3.2 \%$ to |
| 2008 |  | $10,054,437$ | $5.4 \%$ |
| 2009 |  | $15,054,437$ | $5.0 \%$ |
| $2010-2019$ | $\$$ | $53,52,515$ | $2.0 \%$ |
| Weighted average interest rate |  |  | 5.833 |

At December 31, 2006, Pinnacle National has accommodations which allow it to purchase Federal funds from several of its correspondent banks on an overnight basis at prevailing overnight market rates. These accommodations are subject to various restrictions as to their term and availability, and in most cases, must be repaid within less than a month. There were no outstanding balances at December 31, 2006 or 2005 under these arrangements.

## Note 9. Investments in Affiliated Companies

On December 29, 2003, we established PNFP Statutory Trust I; on September 15, 2005 we established PNFP Statutory Trust II; and on September 7, 2006 we established PNFP Statutory Trust III ("Trust I"; "Trust II"; "Trust III" or collectively, the "Trusts"). All are wholly-owned statutory business trusts. Pinnacle Financial is the sole sponsor of the Trusts and acquired each Trust's common securities for $\$ 310,000 ; \$ 619,000$ and $\$ 619,000$, respectively. The Trusts were created for the exclusive purpose of issuing 30 -year capital trust preferred securities ("Trust Preferred Securities") in the aggregate amount of $\$ 10,000,000$ for Trust I; $\$ 20,000,000$ for Trust II and $\$ 20,000,000$ for Trust III and using the proceeds to acquire junior subordinated debentures ("Subordinated Debentures") issued by Pinnacle Financial. The sole assets of the Trusts are the Subordinated Debentures. Pinnacle Financial's aggregate $\$ 1,548,000$ investment in the Trusts is included in investments in unconsolidated subsidiaries and other entities in the accompanying consolidated balance sheet at December 31, 2006 and the $\$ 51,548,000$ obligation of Pinnacle Financial is reflected as subordinated debt at December 31, 2006.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Trust I Preferred Securities bear a floating interest rate based on a spread over 3-month LIBOR (8.16\% at December 31, 2006) which is set each quarter and mature on December 30, 2033. The Trust II Preferred Securities bear a fixed interest rate of $5.848 \%$ per annum thru September 30, 2010 at which time the securities will bear a floating rate set each quarter based on a spread over 3-month LIBOR. The Trust II securities mature on September 30, 2035. The Trust III Preferred Securities bear a floating interest rate based on a spread over 3-month LIBOR ( $7.02 \%$ at December 31, 2006) which is set each quarter and mature on September 30, 2036.

Distributions are payable quarterly. The Trust Preferred Securities are subject to mandatory redemption upon repayment of the Subordinated Debentures at their stated maturity date or their earlier redemption in an amount equal to their liquidation amount plus accumulated and unpaid distributions to the date of redemption. Pinnacle Financial guarantees the payment of distributions and payments for redemption or liquidation of the Trust Preferred Securities to the extent of funds held by the Trusts. Pinnacle Financial's obligations under the Subordinated Debentures together with the guarantee and other back-up obligations, in the aggregate, constitute a full and unconditional guarantee by Pinnacle Financial of the obligations of the Trusts under the Trust Preferred Securities.

The Subordinated Debentures are unsecured, bear interest at a rate equal to the rates paid by the Trusts on the Trust Preferred Securities and mature on the same dates as those noted above for the Trust Preferred Securities. Interest is payable quarterly. Pinnacle Financial may defer the payment of interest at any time for a period not exceeding 20 consecutive quarters provided that the deferral period does not extend past the stated maturity. During any such deferral period, distributions on the Trust Preferred Securities will also be deferred and Pinnacle Financial's ability to pay dividends on our common shares will be restricted.

Subject to approval by the Federal Reserve Bank of Atlanta, the Trust Preferred Securities may be redeemed prior to maturity at our option on or after September 17, 2008 for Trust I; on or after September 30, 2010 for Trust II and September 30, 2011 for Trust III. The Trust Preferred Securities may also be redeemed at any time in whole (but not in part) in the event of unfavorable changes in laws or regulations that result in (1) the Trust becoming subject to federal income tax on income received on the Subordinated Debentures, (2) interest payable by the parent company on the Subordinated Debentures becoming non-deductible for federal tax purposes, (3) the requirement for the Trust to register under the Investment Company Act of 1940, as amended, or (4) loss of the ability to treat the Trust Preferred Securities as "Tier I capital" under the Federal Reserve capital adequacy guidelines.

The Trust Preferred Securities for the Trusts qualify as Tier I capital under current regulatory definitions subject to certain limitations. Debt issuance costs associated with Trust I of $\$ 105,000$ consisting primarily of underwriting discounts and professional fees are included in other assets in the accompanying consolidated balance sheet. These debt issuance costs are being amortized over ten years using the straight-line method. There were no debt issuance costs associated with Trust II or Trust III.

Combined summary financial information for the Trusts follows (dollars in thousands):

## Combined Summary Balance Sheets

December 31, 2006
December 31, 2005
Asset - Investment in subordinated debentures issued

| by Pinnacle Financial | $\$$ | 51,548 | $\$$ | 30,929 |
| :--- | :--- | :--- | :--- | :--- |

Liabilities
\$ \$

| Common securities (100\% owned by Pinnacle |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Financial) | 1,548 |  |  |  |
| Total stockholder's equity | 51,548 | 929 |  |  |
| Total liabilities and stockholder's equity | $\$$ | 51,548 | $\$$ | 30,929 |
|  |  | $\$ 0,929$ |  |  |

Combined Summary Income Statement
Year ended December 31,

|  | 2006 |  |  | 2005 |  | 2004 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Income - Interest income from subordinated <br> debentures issued by Pinnacle Financial | $\$$ | 2,504 | $\$$ | 986 | $\$$ | 431 |
| Net Income | $\$$ | 2,504 | $\$$ | 986 | $\$$ | 431 |

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

|  | ed | nary St <br> ust <br> rred <br> ities | Common Stock | ckhold <br> l <br> on <br> k | Retained Earnings |  |  | older's <br> ity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balances, December 31, 2003 | \$ | 10,000 | \$ | 310 | \$ | - | \$ | 10,310 |
| Net income |  |  |  | - |  | 431 |  | 431 |
| Dividends: |  |  |  |  |  |  |  |  |
| Trust preferred securities |  | - |  | - |  | (418) |  | (418) |
| Common paid to Pinnacle |  |  |  |  |  |  |  |  |
| Financial |  | - |  | - |  | (13) |  | (13) |
| Balances, December 31, 2004 | \$ | 10,000 | \$ | 310 | \$ | - | \$ | 10,310 |
| Net income |  | - |  | - |  | 986 |  | 986 |
| Issuance of trust preferred securities |  | 20,000 |  | 619 |  | - |  | 20,619 |
| Dividends: |  |  |  |  |  |  |  |  |
| Trust preferred securities |  | - |  | - |  | (956) |  | (956) |
| Common paid to Pinnacle Financial |  | - |  | - |  | (30) |  | (30) |
| Balances, December 31, 2005 | \$ | 30,000 | \$ | 929 | \$ | - | \$ | 30,929 |
| Net income |  |  |  | - |  | 2,504 |  | 2,504 |
| Issuance of trust preferred securities |  | 20,000 |  | 619 |  | - |  | 20,619 |
| Dividends: |  |  |  |  |  |  |  |  |
| Trust preferred securities |  | - |  | - |  | $(2,428)$ |  | $(2,428)$ |
| Common paid to Pinnacle |  |  |  |  |  |  |  |  |
| Financial |  | - |  | - |  | (76) |  | (76) |
| Balances, December 31, 2006 | \$ | 50,000 | \$ | 1,548 | \$ | - | \$ | 51,548 |

## Note 10. Income Taxes

Income tax expense attributable to income from continuing operations for each of the years in the three-year period ended December 31, 2006 consists of the following:

|  | 2006 |  | 2005 |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current tax expense: |  |  |  |  |  |  |
| Federal | \$ | 9,073,193 | \$ | 3,589,487 | \$ | 2,677,582 |
| State |  | 547,130 |  | 178,630 |  | 416,987 |
| Total current tax expense |  | 9,620,323 |  | 3,768,117 |  | 3,094,569 |
| Deferred tax benefit: |  |  |  |  |  |  |
| Federal |  | $(971,418)$ |  | $(479,072)$ |  | $(765,139)$ |
| State |  | $(192,918)$ |  | $(96,683)$ |  | $(157,147)$ |
| Total deferred tax benefit |  | $(1,164,336)$ |  | $(575,755)$ |  | $(922,286)$ |
|  | \$ | 8,455,987 | \$ | 3,192,362 | \$ | 2,172,283 |

Pinnacle Financial's income tax expense differs from the amounts computed by applying the Federal income tax statutory rates of $35 \%$ in 2006 and $34 \%$ in 2005 and 2004 to income before income taxes. A reconciliation of the
differences for each of the years in the three-year period ended December 31, 2006 is as follows:

|  |  | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 5}$ |  | $\mathbf{2 0 0 4}$ |
| :--- | :---: | ---: | ---: | ---: | ---: |
| Income taxes at statutory rate | $\$$ | $9,234,057$ | $\$$ | $3,824,194$ | $\$$ |
| State tax expense, net of federal tax effect |  | 230,238 | $2,547,006$ |  |  |
| Federal tax credits |  | 54,085 | 171,494 |  |  |
| Tax-exempt securities |  | $(600,000)$ | $(300,000)$ | $(300,000)$ |  |
| Other items |  | $(106,208)$ | $(339,900)$ | $(156,354)$ |  |
| Income tax expense | $\$$ | $8,455,987$ | $\$$ | $3,192,017)$ | $(89,863)$ |
|  |  |  |  | $2,172,283$ |  |

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The effective tax rate for all years is impacted by Federal tax credits related to the New Markets Tax Credit program whereby a subsidiary of Pinnacle National has been awarded approximately $\$ 2.3$ million in future Federal tax credits which are available thru 2010. Tax benefits related to these credits will be recognized for financial reporting purposes in the same periods that the credits are recognized in the Company's income tax returns. The credit that is available for each of the years in the three year period ended December 31, 2006 was $\$ 300,000$. Pinnacle Financial believes that it and its subsidiary have complied with the various regulatory provisions of the New Markets Tax Credit program in each of these years. Also, during 2004, Pinnacle National formed a real estate investment trust which provides Pinnacle Financial with an alternative vehicle for raising capital. Additionally, the ownership structure of this real estate investment trust provides certain state income tax benefits to Pinnacle National and Pinnacle Financial.

The components of deferred income taxes included in other assets in the accompanying consolidated balance sheets at December 31, 2006 and 2005 are as follows:

|  |  | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 5}$ |  |
| :--- | ---: | ---: | ---: | ---: |
| Deferred tax assets: | $\$$ | $6,654,334$ | $\$$ | $3,019,094$ |
| Loan loss allowance |  | $1,337,983$ | 44,316 |  |
| Loans | $1,251,636$ | $1,773,521$ |  |  |
| Securities | $1,535,688$ | - |  |  |
| Accrued liability for supplemental retirement agreements | 585,568 | - |  |  |
| Deposits | 340,296 | 130,500 |  |  |
| Other deferred tax assets | $11,705,505$ | $4,967,431$ |  |  |
| Deferred tax liabilities: | $1,563,078$ | 417,207 |  |  |
| Depreciation and amortization | $4,473,076$ | - |  |  |
| Core deposit intangible asset | 770,156 | - |  |  |
| FHLB dividends | 440,642 | 139,602 |  |  |
| Other deferred tax liabilities |  | $7,246,952$ | 556,809 |  |
|  |  | $4,458,553$ | $\$$ | $4,410,622$ |

In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income, and tax planning strategies in making this assessment. Based upon the level of historical taxable income and projections for future taxable income over the periods in which the deferred tax assets are deductible, management believes it is more likely than not that Pinnacle Financial will realize the benefit of these deductible differences. However, the amount of the deferred tax asset considered realizable could be reduced in the near term if estimates of future taxable income during the carryforward period are reduced.

## Note 11. Commitments and Contingent Liabilities

In the normal course of business, Pinnacle Financial has entered into off-balance sheet financial instruments which include commitments to extend credit (i.e., including unfunded lines of credit) and standby letters of credit.
Commitments to extend credit are usually the result of lines of credit granted to existing borrowers under agreements that the total outstanding indebtedness will not exceed a specific amount during the term of the indebtedness. Typical borrowers are commercial concerns that use lines of credit to supplement their treasury management functions, thus
their total outstanding indebtedness may fluctuate during any time period based on the seasonality of their business and the resultant timing of their cash flows. Other typical lines of credit are related to home equity loans granted to consumers. Commitments to extend credit generally have fixed expiration dates or other termination clauses and may require payment of a fee.

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Standby letters of credit are generally issued on behalf of an applicant (our customer) to a specifically named beneficiary and are the result of a particular business arrangement that exists between the applicant and the beneficiary. Standby letters of credit have fixed expiration dates and are usually for terms of two years or less unless terminated beforehand due to criteria specified in the standby letter of credit. A typical arrangement involves the applicant routinely being indebted to the beneficiary for such items as inventory purchases, insurance, utilities, lease guarantees or other third party commercial transactions. The standby letter of credit would permit the beneficiary to obtain payment from Pinnacle Financial under certain prescribed circumstances. Subsequently, Pinnacle Financial would then seek reimbursement from the applicant pursuant to the terms of the standby letter of credit.

Pinnacle Financial follows the same credit policies and underwriting practices when making these commitments as it does for on-balance sheet instruments. Each customer's creditworthiness is evaluated on a case-by-case basis and the amount of collateral obtained, if any, is based on management's credit evaluation of the customer. Collateral held varies but may include cash, real estate and improvements, marketable securities, accounts receivable, inventory, equipment, and personal property.

The contractual amounts of these commitments are not reflected in the consolidated financial statements and would only be reflected if drawn upon. Since many of the commitments are expected to expire without being drawn upon, the contractual amounts do not necessarily represent future cash requirements. However, should the commitments be drawn upon and should our customers default on their resulting obligation to us, Pinnacle Financial's maximum exposure to credit loss, without consideration of collateral, is represented by the contractual amount of those instruments.

A summary of Pinnacle Financial's total contractual amount for all off-balance sheet commitments at December 31, 2006 is as follows:

| Commitments to extend credit | $\$ 532,383,000$ |
| :--- | ---: |
| Standby letters of credit | $52,961,000$ |

At December 31, 2006, the fair value of Pinnacle Financial's standby letters of credit was $\$ 159,000$. This amount represents the unamortized fee associated with these standby letters of credit and is included in the consolidated balance sheet of Pinnacle Financial. This fair value will decrease over time as the existing standby letters of credit approach their expiration dates.

Various legal claims also arise from time to time in the normal course of business. In the opinion of management, the resolution of claims outstanding at December 31, 2006 will not have a material effect on Pinnacle Financial's consolidated financial statements.

## Note 12. Common Stock Offerings and Warrants

During 2004, Pinnacle Financial concluded a follow-on offering of its common stock to the general public. As a result of this offering, Pinnacle Financial, through its underwriters, sold 850,000 shares of common stock to the general public at $\$ 20$ per share. The underwriters also exercised an over-allotment option and purchased an additional 127,500 shares at $\$ 20$ per share, less the applicable underwriting discount. Net proceeds from the offering were approximately $\$ 18.2$ million.

Three executives of Pinnacle Financial (the Chairman of the Board, the President and Chief Executive Officer and the Chief Administrative Officer) along with nine members of Pinnacle Financial's Board of Directors and two other
organizers of Pinnacle Financial were awarded warrants to acquire 406,000 shares of common stock at $\$ 5.00$ per share. During 2006, 11,000 warrants were exercised and, as a result, 395,000 unexercised warrants were outstanding and exercisable at December 31, 2006.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Note 13. Salary Deferral Plans and Cavalry Supplemental Executive Retirement Agreements

Pinnacle Financial has a $401(\mathrm{k})$ retirement plan covering all employees who elect to participate, subject to certain eligibility requirements. The Plan allows employees to defer up to $15 \%$ of their salary subject to regulatory limitations with Pinnacle Financial matching 100\% of the first 4\% in Pinnacle Financial stock during 2006. In 2005 and 2004, the match was calculated at $50 \%$ of the first $6 \%$ deferred in Pinnacle Financial stock. Subsequent to the merger with Cavalry Bancorp, Inc. from March 15, 2006 through December 29, 2006, certain employees participated in the Cavalry Bancorp 401(k) plan. On December 29, 2006, the Cavalry Bancorp 401(k) plan was merged into the Pinnacle Financial 401(k) plan. Pinnacle Financial's expense associated with the matching component of the plan(s) for each of the years in the three-year period ended December 31, 2006 was approximately $\$ 762,000, \$ 259,000$ and $\$ 199,000$, respectively, and is included in the accompanying statements of income in salaries and employee benefits expense.

Prior to the merger with Pinnacle Financial, Cavalry maintained an employee stock ownership plan for the benefit of certain employees (the "Cavalry ESOP"). The Cavalry ESOP is a noncontributory retirement plan adopted by Cavalry in 1998 for the benefit of certain employees who meet minimum eligibility requirements. Cavalry Bancorp, Inc. was the Plan Sponsor and with the merger with Pinnacle Financial, Pinnacle Financial became the Plan Sponsor on March 15, 2006. On March 15, 2006, the Cavalry ESOP owned approximately 683,000 common shares of Pinnacle Financial. The Cavalry ESOP had no liabilities as of March 15, 2006, thus all of the Pinnacle Financial shares owned by the Cavalry ESOP were available for distribution to the participants in the Cavalry ESOP pursuant to the terms of the plan. The terms of the Cavalry ESOP did not change as a result of the merger with Pinnacle Financial.

Pursuant to the terms of the Cavalry ESOP, participation in the plan has been frozen as of March 15, 2006 and all participants in the plan were fully vested prior to the merger date. All assets of the plan were allocated to the participants pursuant to the plan's provisions. Thus, Pinnacle Financial is not required to make future contributions to the Cavalry ESOP. Distributions to participants are only made upon the termination from employment from Pinnacle Financial or the participant's death, at which time, distributions will be made to the participant's beneficiaries.

Pinnacle National serves as the Trustee of the Cavalry ESOP. During 2006, Pinnacle National assessed the Cavalry ESOP no fees as Trustee. Additionally, Pinnacle National incurred administrative expenses of $\$ 15,000$, primarily auditing and consulting expenses, to maintain the plan.

Prior to the merger with Pinnacle Financial, Cavalry had adopted nonqualified noncontributory supplemental retirement agreements (the "Cavalry SRAs") for certain of the directors and executive officers of Cavalry. Cavalry invested in and, as a result of the Cavalry merger, Pinnacle Financial is the owner of single premium life insurance policies on the life of each participant and is the beneficiary of the policy value. When a participant retires, the accumulated gains on the policy allocated to such participant, if any, will be distributed to the participant in equal installments for 15 years (the "Primary Benefit"). In addition, any annual gains after the retirement date of the participant will be distributed on an annual basis for the lifetime of the participant (the "Secondary Benefit"). As a result of the merger with Pinnacle Financial, all participants became fully vested in the Cavalry SRAs. No new participants have been added to the Cavalry SRAs as a result of the merger with Pinnacle Financial.

The Cavalry SRAs also provides the participants with death benefits, which is a percentage of the net death proceeds for the policy, if any, applicable to the participant. The death benefits are not taxable to Pinnacle Financial or the participant's beneficiary.

Pinnacle Financial recognized approximately $\$ 163,000$ in compensation expense in the year ended December 31, 2006 related to the Cavalry SRAs. Additionally, Pinnacle Financial incurred approximately $\$ 5,000$ in administrative
expenses to maintain the Cavalry SRA during the year ended December 31, 2006. At December 31, 2006, included in other liabilities is $\$ 3,915,000$ which represents the net present value of the future obligations owed the participants in the Cavalry SRAs using a discount rate of $5.5 \%$.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 14. Stock Option Plan and Restricted Shares
Pinnacle Financial has two equity incentive plans under which it has granted stock options to its employees to purchase common stock at or above the fair market value on the date of grant and granted restricted share awards to employees and directors. During the first quarter of 2006 and in connection with its merger with Cavalry, Pinnacle Financial assumed a third equity incentive plan, the 1999 Cavalry Bancorp, Inc. Stock Option Plan (the "Cavalry Plan"). All options granted under the Cavalry Plan were fully vested prior to Pinnacle Financial's merger with Cavalry and expire at various dates between January 2011 and June 2012. In connection with the merger, all options to acquire Cavalry common stock were converted to options to acquire Pinnacle Financial common stock at the 0.95 exchange ratio. The exercise price of the outstanding options under the Cavalry Plan was adjusted using the same exchange ratio. All other terms of the Cavalry options were unchanged. There were 195,551 Pinnacle shares which could be acquired by the participants in the Cavalry Plan at exercise prices that ranged between $\$ 10.26$ per share and $\$ 13.68$ per share.

As of December 31, 2006, of the 1,658,000 stock options outstanding, 1,298,000 options were granted with the intention to be incentive stock options qualifying under Section 422 of the Internal Revenue Code for favorable tax treatment to the option holder while 361,000 options would be deemed non-qualified stock options and thus not subject to favorable tax treatment to the option holder. All stock options under the plans vest in equal increments over five years from the date of grant and are exercisable over a period of ten years from the date of grant.

A summary of the activity within the three equity incentive plans during the twelve months ended December 31, 2006 and information regarding expected vesting, contractual terms remaining, intrinsic values and other matters was as follows:

|  | Number |  | Weighted- <br> Average <br> Exercise Price | WeightedAverage Contractual Remaining Term (in years) |  | Aggregate <br> Intrinsic <br> Value (1) <br> (000's) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Outstanding at December 31, 2003 | 907,400 | \$ | 5.39 |  |  |  |
| Granted | 189,080 |  | 14.65 |  |  |  |
| Exercised | $(23,780)$ |  | 4.89 |  |  |  |
| Forfeited | $(4,350)$ |  | 7.86 |  |  |  |
| Outstanding at December 31, 2004 | 1,068,350 | \$ | 7.03 |  |  |  |
| Granted | 209,482 |  | 23.74 |  |  |  |
| Exercised | $(20,953)$ |  | 5.93 |  |  |  |
| Forfeited | $(14,486)$ |  | 14.93 |  |  |  |
| Outstanding at December 31, 2005 | 1,242,393 | \$ | 9.78 |  |  |  |
| Additional stock option grants resulting from assumption of the Cavalry Plan | 195,551 |  | 10.80 |  |  |  |
| Granted | 365,519 |  | 24.00 |  |  |  |
| Exercised | $(130,168)$ |  | 9.69 |  |  |  |
| Forfeited | $(14,836)$ |  | 15.45 |  |  |  |
| Outstanding at December 31, 2006 | 1,658,459 | \$ | 12.93 | 6.4 | \$ | 31,848 |
| Outstanding and expected to vest at December 31, 2006 | 1,630,134 | \$ | 13.88 | 6.4 | \$ | 31,563 |

Options exercisable at December 31, 2006
(1) The aggregate intrinsic value is calculated as the difference between the exercise price of the underlying awards and the quoted price of Pinnacle Financial common stock of $\$ 33.18$ per common share for the 1.6 million options that were in-the-money at December 31, 2006.

During the year ended December 31, 2006, 155,000 option awards vested at an average exercise price of $\$ 12.46$ and an intrinsic value of approximately $\$ 5.14$ million. On January 19, 2007, Pinnacle Financial granted options to purchase 234,000 common shares to certain employees at an exercise price of $\$ 31.25$ per share. These options, which were issued as non-qualified stock options, will vest in varying increments over five years beginning one year after the date of the grant and are exercisable over a period of ten years from the date of grant.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

During the years ended December 31, 2006, 2005 and 2004, the aggregate intrinsic value of options exercised under our equity incentive plans was $\$ 1,694,000, \$ 354,000$ and $\$ 6,000$, respectively, determined as of the date of option exercise. As of December 31, 2006, there was approximately $\$ 4.39$ million of total unrecognized compensation cost related to unvested stock options granted under our equity incentive plans. That cost is expected to be recognized over a weighted-average period of 3.9 years.

Pinnacle Financial adopted SFAS No. 123(R) using the modified prospective transition method on January 1, 2006. Accordingly, during the year ended December 31, 2006, we recorded stock-based compensation expense using the Black-Scholes valuation model for awards granted prior to, but not yet vested, as of January 1, 2006 and for stock-based awards granted after January 1, 2006, based on fair value estimated using the Black-Scholes valuation model. For these awards, we have recognized compensation expense using a straight-line amortization method. As SFAS No. 123(R) requires that stock-based compensation expense be based on awards that are ultimately expected to vest, stock-based compensation for the year ended December 31, 2006 has been reduced for estimated forfeitures. The impact on our results of operations (compensation and employee benefits expense) and earnings per share of recording stock-based compensation in accordance with SFAS No. 123(R) (related to stock option awards) for the year ended December 31, 2006 was as follows:

|  | Awards granted with the intention to be classified as incentive stock options |  | Non-qualified stock option awards |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock-based compensation expense | \$ | 586,923 | \$ | 423,034 | \$ | 1,009,957 |
| Deferred income tax benefit |  |  |  | 165,956 |  | 165,956 |
| Impact of stock-based compensation expense after deferred income tax benefit | \$ | 586,923 | \$ | 257,078 | \$ | 844,001 |
| Impact on earnings per share: |  |  |  |  |  |  |
| Basic -weighted average shares outstanding | \$ | 0.042 | \$ | 0.018 | \$ | 0.060 |
| Fully diluted - weighted average shares outstanding | \$ | 0.039 | \$ | 0.017 | \$ | 0.056 |

For purposes of these calculations, the fair value of options granted for each of the years in the three-year period ended December 31, 2006 was estimated using the Black-Scholes option pricing model and the following assumptions:

|  | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 4}$ |
| :--- | :---: | :---: | :---: |
| Risk free interest rate |  |  |  |
| Expected life of options | 6.50 years | 6.50 years | 6.50 years |
| Expected dividend yield | $0.00 \%$ | $0.00 \%$ | $0.00 \%$ |
| Expected volatility | $23.1 \%$ | $24.1 \%$ | $21.4 \%$ |
| Weighted average fair value | $\$ 10.44$ | $\$ 7.30$ | $\$ 3.62$ |

Pinnacle Financial's computation of expected volatility is based on weekly historical volatility since September of 2002. Pinnacle Financial used the simplified method in determining the estimated life of stock option issuances. The risk free interest rate of the award is based on the closing market bid for U.S. Treasury securities corresponding to the
expected life of the stock option issuances in effect at the time of grant.
Additionally, Pinnacle Financial's 2004 Equity Incentive Plan provides for the granting of restricted share awards and other performance or market-based awards, such as stock appreciation rights. There were no market-based awards or stock appreciation rights outstanding as of December 31, 2006. During 2006, 2005 and 2004, Pinnacle Financial awarded 18,057 shares, 16,366 shares and 3,846 shares, respectively, of restricted common stock to certain executives of Pinnacle Financial. The fair value of these awards as of the date of grant was $\$ 34.96, \$ 24.98$ and $\$ 22.62$ per share, respectively. The forfeiture restrictions on the restricted shares lapse in three separate traunches should Pinnacle Financial achieve certain earnings and soundness targets over the subsequent three year period, excluding the impact of any merger related expenses in 2006 and thereafter. Compensation expense

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

associated with the restricted share awards is recognized over the time period that the restrictions associated with the awards lapse based on a graded vesting schedule such that each traunche is amortized separately. Earnings and soundness targets for the 2006, 2005 and 2004 fiscal years were achieved and the restrictions related to $12,753,6,734$ shares and 1,282 shares, respectively, were released. For each year in the three-year period ended December 31, 2006, Pinnacle Financial recognized approximately $\$ 360,000, \$ 245,000$ and $\$ 43,000$, respectively, in compensation costs attributable to these awards. Accumulated compensation costs since the date these shares were awarded have amounted to approximately $\$ 648,000$ through December 31, 2006.

During 2006, the Board of Directors of Pinnacle Financial awarded 4,400 shares of restricted common stock to the outside members of the board in accordance with their 2006 board compensation package. Each board member received an award of 400 shares. The restrictions on these shares lapsed subsequent to December 31, 2006 on the one year anniversary date of the award based on each individual board member meeting their attendance goals for the various board and board committee meetings to which each member was scheduled to attend during the fiscal year ended December 31, 2006 with the exception of one outside board member who resigned his board seat and forfeited his restricted share award. The weighted average fair value of all restricted share awards granted to our directors as of the date of grant was $\$ 26.14$ per share. For the year ended December 31, 2006, Pinnacle Financial recognized approximately $\$ 105,000$, in compensation costs attributable to these awards.

A summary of activity for restricted share awards for the year ended December 31, 2006 follows:

| (number of share awards) | Executive Management Awards |  |  | Board of Director Awards |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Vested | Unvested | Totals | Vested | Unvested | Totals |
| Balances at December 31, 2005 | 8,016 | 12,196 | 20,212 |  | - | - |
| Granted | - | 18,057 | 18,057 |  | 4,400 | 4,400 |
| Forfeited | - | - | - |  | (400) | (400) |
| Vested | 12,753 | $(12,753)$ | - | - | - | - |
| Balances at December 31, 2006 | 20,769 | 17,500 | 38,269 | - | 4,000 | 4,000 |

A summary of compensation expense, net of the impact of income taxes, related to restricted stock awards for the three-year period ended December 31, 2006, follows:

|  | 2006 |  | 2005 |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock-based compensation expense | \$ | 465,003 | \$ | 244,724 | \$ | 43,009 |
| Income tax benefit |  | 182,421 |  | 93,705 |  | 16,468 |
| Impact of stock-based compensation expense, net of income tax benefit | \$ | 282,582 | \$ | 151,019 | \$ | 26,541 |
| Impact on earnings per share: |  |  |  |  |  |  |
| Basic -weighted average shares outstanding | \$ | 0.020 | \$ | 0.018 | \$ | 0.003 |
| Fully diluted - weighted average shares outstanding | \$ | 0.019 | \$ | 0.016 | \$ | 0.003 |

Prior to January 1, 2006, Pinnacle Financial applied APB Opinion No. 25 and related interpretations in accounting for its stock option plans. All option grants carry exercise prices equal to or above the fair value of the common stock on the date of grant. Accordingly, no compensation cost had been recognized for such periods. Had compensation cost
for Pinnacle Financial's equity incentive plans been determined based on the fair value at the grant dates for awards under the plans consistent with the method prescribed in SFAS No. 123(R), Pinnacle Financial's net income and net income per share would have been adjusted to the pro forma amounts indicated below for the years ended December 31, 2005 and 2004:

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## Note 15. Employment Contracts

Pinnacle Financial has entered into four continuously automatic-renewing three-year employment agreements with four of its senior executives, the President and Chief Executive Officer, the Chairman of the Board, the Chief Administrative Officer and the Chief Financial Officer. These agreements will always have a three-year term unless any of the parties to the agreements gives notice of intent not to renew the agreement. The agreements specify that in certain defined "Terminating Events," Pinnacle Financial will be obligated to pay each of the four senior executives a certain amount which is based on their annual salaries and bonuses. These Terminating Events include disability, change of control and other events.

Pinnacle Financial has entered into an employment agreement with one of its directors who served as the former Chief Executive Officer of Cavalry. This agreement shall have an initial term that expires on April 25, 2007 (the $65^{\text {th }}$ birthday of the director/employee). The agreement specifies that in certain defined "Terminating Events," Pinnacle Financial will be obligated to pay this director/executive a certain amount which is based on his annual salary and bonus. These Terminating Events include disability, change of control and other events. Furthermore, pursuant to the employment agreement the director/employee has agreed to a noncompetition and nonsolicitation clause for a period of three years following his employment.

## Note 16. Related Party Transactions

A local public relations company, of which one of Pinnacle Financial's directors is a principal, provides various services for Pinnacle Financial. For the years ended December 31, 2006, 2005, and 2004, Pinnacle Financial incurred approximately $\$ 195,000, \$ 187,000$ and $\$ 141,000$, respectively, in expense for services rendered by this public relations company. Another director is an officer in an insurance firm that serves as an agent in securing insurance in such areas as Pinnacle Financial's property and casualty insurance and other insurance policies.

During 2004, Pinnacle Financial's wholly-owned subsidiary, Pinnacle Credit Enhancement Holdings, Inc. ("PCEH"), acquired a $24.5 \%$ membership interest in Collateral Plus, LLC. Collateral Plus, LLC serves as an intermediary between investors and borrowers in certain financial transactions whereby the borrowers require enhanced collateral in the form of guarantees or letters of credit issued by the investors for the benefit of banks and other financial institutions. An employee of Pinnacle National also owns a $24.5 \%$ interest in Collateral Plus, LLC. PCEH's 24.5\%
ownership of Collateral Plus, LLC resulted in pre-tax earnings of $\$ 120,000$ in 2006, $\$ 216,000$ in 2005and $\$ 9,000$ in 2004.

Also see "Note 5-Loans and Allowance for Loan Losses" concerning loans and other extensions of credit to certain directors, officers, and their related entities.

## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Note 17. Fair Value of Financial Instruments

The following methods and assumptions were used by Pinnacle Financial in estimating its fair value disclosures for financial instruments. In cases where quoted market prices are not available, fair values are based on estimates using discounted cash flow models. Those models are significantly affected by the assumptions used, including the discount rates and estimates of future cash flows. In that regard, the derived fair value estimates cannot be substantiated by comparison to independent markets and, in many cases, could not be realized in immediate settlement of the instrument. The use of different methodologies may have a material effect on the estimated fair value amounts. The fair value estimates presented herein are based on pertinent information available to management as of December 31, 2006 and 2005. Such amounts have not been revalued for purposes of these consolidated financial statements since those dates and, therefore, current estimates of fair value may differ significantly from the amounts presented herein.

Cash, Due From Banks and Fed Funds Sold - The carrying amounts of cash, due from banks, and federal funds sold approximate their fair value.

Securities - Estimated fair values for securities available for sale and securities held to maturity are based on quoted market prices where available. If quoted market prices are not available, estimated fair values are based on quoted market prices of comparable instruments.

Loans - For variable-rate loans that reprice frequently and have no significant change in credit risk, fair values are equal to carrying values. For fixed rate loans that reprice within one year, fair values are equal to carrying values. For other loans, fair values are estimated using discounted cash flow models, using current market interest rates offered for loans with similar terms to borrowers of similar credit quality. Fair values for impaired loans are estimated using discounted cash flow models or based on the fair value of the underlying collateral.

Deposits, Securities Sold Under Agreements to Repurchase, Advances from the Federal Home Loan Bank and Subordinated Debt - The carrying amounts of demand deposits, savings deposits, securities sold under agreements to repurchase, floating rate advances from the Federal Home Loan Bank and floating rate subordinated debt approximate their fair values. Fair values for certificates of deposit, fixed rate advances from the Federal Home Loan Bank and fixed rate subordinated debt are estimated using discounted cash flow models, using current market interest rates offered on certificates, advances and other borrowings with similar remaining maturities. For fixed rate subordinated debt, the maturity is assumed to be as of the earliest date that the indebtedness will be repriced.

Off-Balance Sheet Instruments - The fair values of Pinnacle Financial's off-balance-sheet financial instruments are based on fees charged to enter into similar agreements. However, commitments to extend credit and standby letters of credit do not represent a significant value to Pinnacle Financial until such commitments are funded. Pinnacle Financial has determined that the fair value of commitments to extend credit is not significant.

The carrying amounts and estimated fair values of Pinnacle Financial's financial instruments at December 31, 2006 and 2005 were as follows (in thousands):

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## Note 18. Regulatory Matters

Pinnacle National is subject to restrictions on the payment of dividends to Pinnacle Financial under federal banking laws and the regulations of the Office of the Comptroller of the Currency. Pinnacle Financial is also subject to limits on payment of dividends to its shareholders by the rules, regulations and policies of federal banking authorities. Pinnacle Financial has not paid any cash dividends since inception, and it does not anticipate that it will consider paying dividends until Pinnacle National generates sufficient capital from operations to support both anticipated asset growth and dividend payments. At December 31, 2006, pursuant to federal banking regulations, Pinnacle National had approximately $\$ 28.8$ million of net retained profits from the previous two years available for dividend payments to Pinnacle Financial. At December 31, 2006, Pinnacle National had accumulated earnings of $\$ 34.3$ million, thus approximately $\$ 5.5$ million of Pinnacle National's net retained profits are unavailable for the payment of dividends to Pinnacle Financial.

Pinnacle Financial and Pinnacle National are subject to various regulatory capital requirements administered by federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory, and possibly additional discretionary actions, by regulators that, if undertaken, could have a direct material effect on the financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, Pinnacle Financial and Pinnacle National must meet specific capital guidelines that involve quantitative measures of the assets, liabilities, and certain off-balance-sheet items as calculated under regulatory accounting practices. Pinnacle Financial's and Pinnacle National's capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors.

Quantitative measures established by regulation to ensure capital adequacy require Pinnacle Financial and Pinnacle National to maintain minimum amounts and ratios of Total and Tier I capital to risk-weighted assets and of Tier I capital to average assets. Management believes, as of December 31, 2006 and December 31, 2005, that Pinnacle Financial and Pinnacle National met all capital adequacy requirements to which they are subject. To be categorized as well-capitalized, Pinnacle National must maintain minimum Total risk-based, Tier I risk-based, and Tier I leverage ratios as set forth in the following table. Pinnacle Financial and Pinnacle National's actual capital amounts and ratios are presented in the following table (dollars in thousands):

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At December 31, 2005

Total capital to risk weighted assets:

| Pinnacle Financial | $\$$ | 105,101 | $12.6 \% \$$ | 66,521 | $8.0 \%$ | not applicable |  |
| :--- | :--- | ---: | :--- | :--- | :--- | :--- | :--- |
| Pinnacle National | $\$$ | 90,215 | $10.9 \% \$$ | 66,334 | $8.0 \% \$$ | 82,917 | $10.0 \%$ |

Tier I capital to risk weighted assets:

| Pinnacle Financial | $\$$ | 97,243 | $11.7 \% \$$ | 33,261 | $4.0 \%$ | not applicable |  |
| :--- | :--- | :--- | ---: | :--- | :--- | :--- | :--- |
| Pinnacle National | $\$$ | 82,357 | $9.9 \% \$$ | 33,167 | $4.0 \% \$$ | 49,751 | $6.0 \%$ |

Tier I capital to average assets (*):

| Pinnacle Financial | $\$$ | 97,243 | $9.9 \% \$$ | 39,444 | $4.0 \%$ | not applicable |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Pinnacle National | $\$$ | 82,357 | $8.4 \% \$$ | 39,444 | $4.0 \% \$$ | 49,305 | $5.0 \%$ |

(*) Average assets for the above calculations were based on the most recent quarter.

## Note 19. Business Segment Information

Pinnacle Financial has four reporting segments comprised of commercial banking, trust and investment services, mortgage origination and insurance services. Pinnacle Financial's primary segment is commercial banking which consists of commercial loan and deposit services as well as the activities of Pinnacle National's branch locations. Pinnacle Financial's segments were changed in 2006 as a result of the acquisition of Cavalry to include Trust with our Investment Services segment and to add a new segment for Insurance Services. Trust and investment services include trust services offered by Pinnacle National and all brokerage and investment activities associated with Pinnacle Asset

Management, an operating unit within Pinnacle National. Mortgage origination is also a separate unit within Pinnacle National and focuses on the origination of residential mortgage loans for sale to investors in the secondary residential mortgage market. Insurance Services reflect the activities of Pinnacle National's wholly owned subsidiary, Miller and Loughry. Miller and Loughry is a general insurance agency located in Murfreesboro, Tennessee and is licensed to sell various commercial and consumer insurance products. The following tables present financial information for each reportable segment as of December 31, 2006 and 2005 and for each year in the three-year period ended December 31, 2006 (dollars in thousands):

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|  | Trust and |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Commercial | Investment <br> Banking | Mortgage <br> Services | Insurance <br> Origination | Total <br> Services |

For the year ended December 31, 2006:

| Net interest income | $\$$ | $60,953 \$$ | $-\$$ | $-\$$ | $-\$$ | 60,953 |
| :--- | :---: | ---: | :---: | ---: | ---: | ---: |
| Provision for loan losses |  | 3,732 | -705 | 3,316 | - | - |
| Noninterest income |  | 41,930 | 2,375 | 976 | 2,119 | 15,787 |
| Noninterest expense |  | 7,508 | 369 | 263 | 1,343 | 46,624 |
| Income tax expense | $\$$ | $16,488 \$$ | $572 \$$ | $408 \$$ | $459 \$$ | 17,927 |
| Net income |  |  |  |  | 8,457 |  |

For the year ended December 31,
2005:

| Net interest income | $\$$ | $29,038 \$$ | $-\$$ | $-\$$ | $-\$$ | 29,038 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Provision for loan losses |  | 2,152 | - | - | - | 2,152 |
| Noninterest income | 2,675 | 1,573 | 1,146 | - | 5,394 |  |
| Noninterest expense |  | 19,315 | 1,171 | 546 | - | 21,032 |
| Income tax expense |  | 2,809 | 154 | 230 | - | 3,193 |
| Net income | $\$$ | $7,437 \$$ | $248 \$$ | $370 \$$ | $-\$$ | 8,055 |

For the year ended December 31,
2004:

| Net interest income | \$ | 20,264 | \$ | - | \$ |  | \$ |  | \$ | 20,264 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Provision for loan losses |  | 2,948 |  | - |  | - |  |  |  | 2,948 |
| Noninterest income |  | 2,348 |  | 1,313 |  | 1,317 |  | - |  | 4,978 |
| Noninterest expense |  | 12,884 |  | 1,004 |  | 915 |  | - |  | 14,803 |
| Income tax expense |  | 1,900 |  | 118 |  | 154 |  | - |  | 2,172 |
| Net income | \$ | 4,880 | \$ | 191 | \$ | 248 | \$ |  | \$ | 5,319 |
|  |  |  |  |  |  |  |  |  |  |  |
| As of December 31, 2006: |  |  |  |  |  |  |  |  |  |  |
| End of period assets | \$ | 2,138,269 | \$ |  | \$ |  | \$ | 3,918 | \$ | 2,142,187 |
| As of December 31, 2005: |  |  |  |  |  |  |  |  |  |  |
| End of period assets | \$ | 1,016,772 | \$ |  | \$ |  | \$ |  | \$ | 1,016,772 |

At December 31, 2006, Pinnacle Financial had approximately $\$ 125.7$ million in goodwill and core deposit intangible assets, all of which had been assigned to the Commercial Banking segment.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Note 20. Parent Company Only Financial Information

The following information presents the condensed balance sheets, statements of income, and cash flows of Pinnacle Financial as of December 31, 2006 and 2005 and for each of the years in the three-year period ended December 31, 2006:

CONDENSED BALANCE SHEETS

|  | 2006 |  | 2005 |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets: |  |  |  |  |
| Cash | \$ | 24,803,538 | \$ | 12,679,759 |
| Investments in consolidated subsidiaries: |  |  |  |  |
| Pinnacle National |  | 277,481,220 |  | 79,463,336 |
| Pinnacle Advisory Services. |  | 124,716 |  | 107,086 |
| Pinnacle Credit Enhancement Holdings |  | 185,325 |  | 123,431 |
| PNFP Insurance |  | 477,473 |  | - |
| Investment in unconsolidated subsidiaries: |  |  |  |  |
| PNFP Statutory Trust I |  | 310,000 |  | 310,000 |
| PNFP Statutory Trust II |  | 619,000 |  | 619,000 |
| PNFP Statutory Trust III |  | 619,000 |  | - |
| Income taxes receivable from subsidiaries |  | 1,298,299 |  | 676,886 |
| Current income tax receivable |  | 1,049,604 |  | - |
| Other assets |  | 786,846 |  | 618,650 |
|  | \$ | 307,755,021 | \$ | 94,598,148 |
| Liabilities and stockholders' equity: |  |  |  |  |
| Current income taxes payable |  | - |  | 232,723 |
| Subordinated debt |  | 51,548,000 |  | 30,929,000 |
| Other liabilities |  | 190,000 |  | - |
| Stockholders' equity |  | 256,017,021 |  | 63,436,425 |
|  | \$ | 307,755,021 | \$ | 94,598,148 |

## CONDENSED STATEMENTS OF INCOME

|  |  | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 4}$ |  |
| :--- | :---: | ---: | :---: | ---: | ---: |
| Revenues - Interest income | $\$$ | 267,154 | $\$$ | 133,748 | $\$$ |
| Expenses: |  |  |  | 63,121 |  |
| Interest expense - subordinated debentures | $2,504,033$ | 985,645 | 431,318 |  |  |
| Stock-based compensation expense | $1,474,960$ | 244,724 | 43,009 |  |  |
| Other expense | 245,528 | 58,772 | 100,179 |  |  |
| Loss before income taxes and equity in income of |  |  |  |  |  |
| subsidiaries | $(3,957,367)$ | $(1,155,393)$ | $(511,385)$ |  |  |
| Income tax expense | $1,632,738$ | 438,270 | 198,516 |  |  |
| Loss before equity in income of subsidiaries | $(2,324,629)$ | $(717,123)$ | $(312,869)$ |  |  |
| Equity in income of subsidiaries |  | $20,251,662$ | $8,772,391$ | $5,631,779$ |  |
| Net income | $\$$ | $17,927,033$ | $\$$ | $8,055,268$ | $\$$ |

# PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS 

## CONDENSED STATEMENTS OF CASH FLOWS

|  | 2006 |  | 2005 |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |  |  |  |
| Net income | \$ | 17,927,033 | \$ | 8,055,268 | \$ | 5,318,910 |
| Adjustments to reconcile net income to net cash provided (used) by operating activities: |  |  |  |  |  |  |
| Stock-based compensation expense |  | 1,474,960 |  | 244,724 |  | 43,009 |
| Decrease (increase) in income tax receivable, net |  | $(1,921,194)$ |  | 1,000,352 |  | $(1,449,903)$ |
| Decrease (increase) in other assets |  | 1,118,127 |  | $(479,474)$ |  | 12,365 |
| Increase (decrease) in other liabilities |  | 190,000 |  | 99,726 |  | $(4,832)$ |
| Tax benefit from exercise of stock awards |  | - |  | $(50,535)$ |  | $(1,912)$ |
| Excess tax benefit from stock compensation |  | $(131,121)$ |  |  |  |  |
| Deferred tax benefit |  | $(232,866)$ |  | - |  | - |
| Equity in income of subsidiaries |  | $(20,251,662)$ |  | $(8,772,391)$ |  | $(5,631,779)$ |
| Net cash provided (used) by operating activities |  | $(1,826,723)$ |  | 97,670 |  | $(1,714,142)$ |
| Investing activities - |  |  |  |  |  |  |
| Investment in unconsolidated subsidiaries |  | $(619,000)$ |  | $(619,000)$ |  | - |
| Investment in consolidated subsidiaries: |  |  |  |  |  |  |
| Pinnacle National |  | $(10,000,000)$ |  | $(15,500,000)$ |  | $(17,556,000)$ |
| Other subsidiaries |  | $(350,250)$ |  | $(183,721)$ |  | $(57,812)$ |
| Investments in other entities |  | $(65,647)$ |  | - |  | - |
| Cash and cash equivalents acquired in merger with Cavalry |  | 3,128,116 |  | - |  | - |
| Net cash used by investing activities |  | $(7,906,781)$ |  | $(16,302,721)$ |  | $(17,613,812)$ |
| Financing activities - |  |  |  |  |  |  |
| Proceeds from issuance of subordinated debt |  | 20,619,000 |  | 20,619,000 |  | - |
| Net proceeds from sale of common stock |  | - |  | - |  | 18,192,167 |
| Exercise of common stock warrants |  | 55,000 |  | - |  | - |
| Exercise of common stock options |  | 1,239,771 |  | 174,761 |  | 118,113 |
| Excess tax benefit from stock compensation arrangements |  | 131,121 |  | - |  | - |
| Costs incurred in connection with registration of common stock issued in merger |  | $(187,609)$ |  | - |  | - |
| Net cash provided by financing activities |  | 21,857,283 |  | 20,793,761 |  | 18,310,280 |
|  |  |  |  |  |  |  |
| Net increase (decrease) in cash |  | 12,123,779 |  | 4,588,710 |  | $(1,017,674)$ |
| Cash, beginning of year |  | 12,679,759 |  | 8,091,049 |  | 9,108,723 |
| Cash, end of year | \$ | 24,803,538 | \$ | 12,679,759 | \$ | 8,091,049 |

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Note 21. Quarterly Financial Results (unaudited)

A summary of selected consolidated quarterly financial data for each of the years in the three-year period ended December 31, 2006 follows:

|  | First | Second | Third | Fourth |
| :--- | :---: | :---: | :---: | :---: |
| (in thousands, except per share data) | Quarter | Quarter | Quarter | Quarter |


| $\mathbf{2 0 0 6}$ | $\$$ | 16,811 | $\$$ | 28,305 | $\$$ | 31,340 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: |
| Interest income |  | 9,507 | 16,895 | 17,159 | 33,241 |  |
| Net interest income | 387 | 1,707 | 587 | 17,391 |  |  |
| Provision for loan losses |  | 3,839 | 6,463 | 7,942 | 8,051 |  |
| Net income before taxes | 2,612 | 4,322 | 5,347 | 5,646 |  |  |
| Net income | 0.27 | $\$$ | 0.28 | $\$$ | 0.35 | $\$$ |
| Basic net income per share | $\$$ | 0.24 | $\$$ | 0.26 | $\$$ | 0.32 |


| $\mathbf{2 0 0 5}$ | $\$$ | 9,270 | $\$$ | 10,544 | $\$$ | 12,379 | $\$$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Interest income |  | 6,503 | 6,795 | 14,118 |  |  |  |
| Net interest income | 601 | 483 | 366 | 8,287 |  |  |  |
| Provision for loan losses |  | 2,499 | 2,762 | 2,867 | 702 |  |  |
| Net income before taxes |  | 1,780 | 1,959 | 2,078 | 2,238 |  |  |
| Net income | $\$ 0.21$ | $\$$ | 0.23 | $\$$ | 0.25 | $\$$ | 0.27 |
| Basic net income per share | $\$$ | 0.19 | $\$$ | 0.21 | $\$$ | 0.22 | $\$$ |
| Diluted net income per share | $\$$ |  |  |  | 0.24 |  |  |


| $\mathbf{2 0 0 4}$ | $\$$ | 5,666 | $\$$ | 6,225 | $\$$ | 7,214 | $\$$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Interest income |  | 4,152 | 4,536 | 5,299 | 8,574 |  |  |
| Net interest income | 354 | 449 | 1,012 | 6,278 |  |  |  |
| Provision for loan losses |  | 1,611 | 1,655 | 1,961 | 2,263 |  |  |
| Net income before taxes | 1,071 | 1,168 | 1,391 | 1,689 |  |  |  |
| Net income | 0.15 | $\$$ | 0.16 | $\$$ | 0.18 | $\$$ | 0.20 |
| Basic net income per share | $\$$ | 0.13 | $\$$ | 0.14 | $\$$ | 0.16 | $\$$ |

## ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

## ITEM 9A. CONTROLS AND PROCEDURES

## Evaluation of Disclosure Controls and Procedures

Pinnacle Financial maintains disclosure controls and procedures, as defined in Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934 (the "Exchange Act"), that are designed to ensure that information required to be disclosed by it in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and that such information is accumulated and communicated to Pinnacle Financial's management, including its Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Pinnacle Financial carried out an evaluation, under the supervision and with the participation of its management, including its Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of its disclosure controls and procedures as of the end of the period covered by this report. Based on the evaluation of these disclosure controls and procedures, the Chief Executive Officer and Chief Financial Officer concluded that Pinnacle Financial's disclosure controls and procedures were effective.

## Management Report on Internal Control Over Financial Reporting

The report of Pinnacle Financial's management on Pinnacle Financial's internal control over financial reporting is set forth on page 46 of this Annual Report on Form 10-K. The attestation of Pinnacle Financial's independent registered public accounting firm related to the report is set forth on page 48 of this Annual Report on Form 10-K.

## Changes in Internal Controls

For the three months ended December 31, 2006, Pinnacle Financial continued to expand its internal control system over financial reporting to incorporate procedures specifically related to its merger with Cavalry Bancorp, Inc. We reviewed the financial information obtained from Cavalry from April 1, 2006 thru the date such information was integrated into Pinnacle Financial's financial data systems and performed additional procedures with respect to such information in order to determine its accuracy and reliability.

There were no changes in Pinnacle Financial's internal control over financial reporting during Pinnacle Financial's fiscal quarter ended December 31, 2006 that have materially affected, or are reasonably likely to materially affect, Pinnacle Financial's internal control over financial reporting.

## ITEM 9B. OTHER INFORMATION

None.

## PART III

## ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

The responses to this Item will be included in Pinnacle Financial's Proxy Statement for the Annual Meeting of Shareholders to be held April 17, 2007, which will be filed on or before March 14, 2007 under the headings "Corporate Governance," "Proposal \#1 Election of Directors," "Executive Management Information," "Section 16A Beneficial

Ownership Reporting Compliance" and "Security Ownership of Certain Beneficial Owners and Management" and are incorporated herein by reference.

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## ITEM 11. EXECUTIVE COMPENSATION

The responses to this Item will be included in Pinnacle Financial's Proxy Statement for the Annual Meeting of Shareholders to be held April 17, 2007, which will be filed on or before March 14, 2007 under the heading, "Executive Compensation" and are incorporated herein by reference.

## ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The responses to this Item will be included in Pinnacle Financial's Proxy Statement for the Annual Meeting of Shareholders to be held April 17, 2007, which will be filed on or before March 14, 2007 under the headings, "Security Ownership of Certain Beneficial Owners and Management," and "Executive Compensation," and are incorporated herein by reference.

The following table summarizes information concerning the Company's equity compensation plans at December 31, 2006:

| Plan Category | Number of Securities to be Issued upon Exercise of Outstanding Options, Warrants and Rights | Weighted Average Exercise Price of Outstanding Options, Warrants and Rights | Number of Securities Remaining Available for <br> Future Issuance Under Equity Compensation Plans (Excluding Securities <br> Reflected in First Column) |
| :---: | :---: | :---: | :---: |
| Equity compensation plans approved by shareholders: |  |  |  |
| 2000 Stock Incentive Plan | 909,225 | \$7.51 | - |
| 2004 Equity Incentive Plan | 634,185 | \$23.06 | 609,922 |
| 1999 Cavalry Bancorp, Inc. Stock Option |  |  |  |
| Equity compensation plans not approved by shareholders | N/A | N/A | N/A |
| Total | 1,658,459 | \$12.93 | 609,922 |

## ITEM 13. CERTAIN RELATIONSHIPS, RELATED TRANSACTIONS AND DIRECTOR INDEPENDENCE

The responses to this Item will be included in Pinnacle Financial's Proxy Statement for the Annual Meeting of Shareholders to be held April 17, 2007, which will be filed on or before March 14, 2007 under the headings, "Security Ownership of Certain Beneficial Owners and Management - Certain Relationships and Related Transactions," "Executive Compensation," and "Corporate Governance-Director Independence" and are incorporated herein by reference.

## ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The responses to this Item will be included in Pinnacle Financial's Proxy Statement for the Annual Meeting of Shareholders to be held April 17, 2007, which will be filed on or before March 14, 2007 under the heading, "Independent Registered Public Accounting Firm" and are incorporated herein by reference.

## ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

(a) Exhibits

## Exhibit Description

No.
2.1 Merger Agreement, dated September 30, 2005, by and between Pinnacle Financial Partners, Inc. and Cavalry Bancorp, Inc. (schedules and exhibits to which been omitted pursuant to Items 601(b)(2) of Regulations S-K (1)
3.1 Amended and Restated Charter (2)
3.2 Bylaws (3)
4.1.1 Specimen Common Stock Certificate (4)
4.1.2 See Exhibits 3.1 and 3.2 for provisions of the Charter and Bylaws defining rights of holders of the Common Stock
10.1 Lease Agreement by and between TMP, Inc. (former name of Pinnacle Financial Partners, Inc.) and Commercial Street Associates dated March 16, 2000 (main office)
(4)
10.4 Form of Pinnacle Financial Partners, Inc.'s Organizers' Warrant Agreement (4)
10.7 Employment Agreement dated as of August 1, 2000 by and between Pinnacle National Bank, Pinnacle Financial Partners, Inc. and Robert A. McCabe, Jr. (4) *
10.8 Employment Agreement dated as of April 1, 2000 by and between Pinnacle National Bank, Pinnacle Financial Partners, Inc. and Hugh M. Queener (4) *
10.9 Letter Agreement dated March 14, 2000 and accepted March 16, 2000 by and between Pinnacle Financial Corporation (now known as Pinnacle Financial Partners, Inc.) and Atkinson Public Relations (4)
10.14 Employment Agreement dated March 1, 2000 by and between Pinnacle National Bank, Pinnacle Financial Partners, Inc. and M. Terry Turner (4) *
10.15 Pinnacle Financial Partners, Inc. 2000 Stock Incentive Plan (4) *
10.16 Form of Pinnacle Financial Partners, Inc.'s Stock Option Award (4) *
10.18 Agreement for Assignment of Lease by and between Franklin National Bank and TMP, Inc., now known as Pinnacle Financial Partners, Inc., effective July 17, 2000 (4)
10.19 Form of Assignment of Lease and Consent of Landlord by Franklin National Bank, Pinnacle Financial Partners, Inc., formerly TMP, Inc., and Stearns Investments, Jack J. Stearns and Edna Stearns, General Partners (4)
10.21 Green Hills Office Lease (5)
10.23 Form of Restricted Stock Award Agreement (6)
10.24 Form of Incentive Stock Option Agreement (6)
10.25 Lease Agreement for West End Lease (7)
10.26 Lease Amendments for Commerce Street location (7)
10.27 Pinnacle Financial Partners, Inc. 2004 Equity Incentive Plan (8) *
10.28 2005 Annual Cash Incentive Plan (2) *
10.29 Fourth Amendment to Commerce Street Lease (2)
10.30 Employment Agreement by and between Pinnacle National Bank and Ed C. Loughry, Jr. (9) *
10.31 Employment Agreement by and between Pinnacle National Bank and William S. Jones (9) *
10.32 Consulting Agreement by and between Pinnacle National Bank and Ronnie F. Knight (9) *
10.33 2006 Director Compensation Summary (10) *
10.34 Form of Restricted Stock Agreement for non-employee directors (10) *
10.35 Form of Non-Qualified Stock Option Agreement (11) *
10.36 2006 Annual Cash Incentive Plan (12)*
10.37 Employment Agreement dated as of March 14, 2006 by and among Pinnacle Financial Partners, Inc., Pinnacle National Bank and Harold R. Carpenter (12)*
10.38 Calvary Bancorp, Inc. 1999 Stock Option Plan (13)*
10.39 Amendment No. 1 to Calvary Bancorp, Inc. 1999 Stock Option Plan (13)*
10.40 Form of Non-Qualified Stock Option Agreement (13)*
10.41 Amendment No. 1 to Pinnacle Financial Partners, Inc. 2000 Stock Incentive Plan (13)*
10.42 Amendment No. 3 to Pinnacle Financial Partners, Inc. 2004 Equity Incentive Plan (13)*
10.432007 Named Executive Officer Summary*
10.44 Form of Restricted Stock Award Agreement*
21.1 Subsidiaries of Pinnacle Financial Partners, Inc.
23.1 Consent of KPMG LLP
31.1 Certification pursuant to Rule 13a-14(a)/15d-14(a)
31.2 Certification pursuant to Rule 13a-14(a)/15d-14(a)
32.1 Certification pursuant to 18 USC Section 1350 - Sarbanes-Oxley Act of 2002
32.2 Certification pursuant to 18 USC Section 1350 - Sarbanes-Oxley Act of 2002
(*) Management compensatory plan or arrangement
Page 83
(1) Registrant hereby incorporates by reference to Registrant's Current Report on Form 8-K filed on October 3, 2005.
(2) Registrant hereby incorporates by reference to Registrant's Form 10-Q for the quarter ended March 31, 2005.
(3) Registrant hereby incorporates by reference to Registrant's Form 10-KSB for the fiscal year ended December 31, 2002 as filed with the SEC on March 6, 2003.
(4) Registrant hereby incorporates by reference to the Registrant's Registration Statement on Form SB-2, as amended (File No. 333-38018).
(5) Registrant hereby incorporates by reference to the Registrant's Form 10-KSB for the fiscal year ended December 31, 2000 as filed with the SEC on March 29, 2001.
(6) Registrant hereby incorporates by reference to Registrant's Form 10-Q for the quarter ended September 30, 2004.
(7) Registrant hereby incorporates by reference to Registrant's Form 10-K for the fiscal year ended December 31, 2004 as filed with the SEC on February 28, 2005.
(8) Registrant hereby incorporates by reference to Registrant's Current Report on Form 8-K filed on April 19, 2005.
(9) Registrant hereby incorporates by reference to Registrant's Registration Statement on Form S-4, as amended (File No. 333-129076).
(10) Registrant hereby incorporates by reference to Registrant's Current Report on Form 8-K filed on January 23, 2006.
(11) Registrant hereby incorporates by reference to Registrant's Form 10-K for the fiscal year ended December 31, 2005 as filed with the SEC on February 24, 2006.
(12) Registrant hereby incorporates by reference to Registrant's Current Report on Form 8-K filed on March 20, 2006.
(13) Registrant hereby incorporates by reference to Registrant's Form 10-Q for the quarter ended on September 30, 2006.

Pinnacle Financial is a party to certain agreements entered into in connection with the offering by PNFP Statutory Trust I, PNFP Statutory Trust II and PNFP Statutory Trust III of an aggregate of \$50,000,000 in trust preferred securities, as more fully described in this Annual Report on Form 10-K. In accordance with Item 601(b)(4)(ii) of Regulation SB, and because the total amount of the trust preferred securities is not in excess of $10 \%$ of Pinnacle Financial's total assets, Pinnacle Financial has not filed the various documents and agreements associated with the trust preferred securities herewith. Pinnacle Financial has, however, agreed to furnish copies of the various documents and agreements associated with the trust preferred securities to the Securities and Exchange Commission upon request.

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## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: February 27, 2007

> PINNACLE FINANCIAL
> PARTNERS, INC

By:/s/ M. Terry Turner<br>M. Terry Turner<br>President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this Report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

## SIGNATURES

/s/ Robert A. McCabe, Jr. Robert A. McCabe, Jr.
/s/ M. Terry Turner
M. Terry Turner
/s/ Harold R. Carpenter
Harold R. Carpenter
/s/ Sue R. Atkinson
Sue R. Atkinson
/s/ Gregory L. Burns
Gregory L. Burns
/s/ James C. Cope
James C. Cope
/s/ Colleen Conway-Welch
Director
February 27, Chief Financial Officer 2007
(Principal Financial and Accounting Officer)
Director, President and Chief Executive February 27, Officer 2007
(Principal Executive Officer)

Director
February 27, 2007

Director
February 27, 2007 2007

February 27,

Colleen Conway-Welch
/s/ Clay T. Jackson
Director
February 27, 2007
Clay T. Jackson
Director 2007

| /s/ William H. Huddleston |  | February 27, <br> 2007 |
| :--- | :--- | :--- |
| William H. Huddleston | Director |  |
| /s/ Ed C. Loughry, Jr. |  | February 27, <br> 2007 |
| Ed C. Loughry, Jr. | Director |  |
| /s/ Hal N. Pennington |  | February 27, <br> Hal N. Pennington |
| Director |  |  |
| /s/ Dale W. Polley |  | February 27, |
| Dale W. Polley | Director | 2007 |
| /s/ James L. Shaub, II |  | February 27, |
| James L. Shaub, II | Director | 2007 |
| /s/ Reese L. Smith, III |  | February 27, |
| Reese L. Smith, III | Director | 2007 |

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## EXHIBIT INDEX

Exhibit Description
No.2.1 Merger Agreement, dated September 30, 2005, by and between Pinnacle FinancialPartners, Inc. and Cavalry Bancorp, Inc. (schedules and exhibits to which beenomitted pursuant to Items 601(b)(2) of Regulations S-K (1)
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10.42 Amendment No. 3 to Pinnacle Financial Partners, Inc. 2004 Equity Incentive Plan (13)*
10.432007 Named Executive Officer Summary*
10.44 Form of Restricted Stock Award Agreement*
21.1 Subsidiaries of Pinnacle Financial Partners, Inc.
23.1 Consent of KPMG LLP
31.1 Certification pursuant to Rule 13a-14(a)/15d-14(a)
31.2 Certification pursuant to Rule 13a-14(a)/15d-14(a)
32.1 Certification pursuant to 18 USC Section 1350 - Sarbanes-Oxley Act of 2002
32.2 Certification pursuant to 18 USC Section 1350 - Sarbanes-Oxley Act of 2002
(*) Management compensatory plan or arrangement


[^0]:    We are in the process of finalizing the allocation of the purchase price to the acquired net assets noted above. Accordingly, the above allocations should be considered preliminary as of December 31, 2006.

