EMAZING INTERACTIVE, INC. Form SC 14F1 July 07, 2009

UNITED STATES

# SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

Schedule 14F-1

INFORMATION STATEMENT PURSUANT TO SECTION 14(f) OF THE SECURITIES EXCHANGE ACT OF 1934 AND RULE 14f-1 THEREUNDER

Emazing Interactive, Inc. (Exact name of registrant as specified in its corporate charter)

Commission File No.:

Nevada (State or other jurisdiction of incorporation or organization) 20-4672080

(I.R.S. Employer Identification No.)

No. 3 Min Zhuang Road, Building 6, Yu Quan Hui Gu Tuspark Haidian District, Beijing 100195 China

(Address of principal executive offices)

86 - 10-51600828

(Registrant's telephone number, including area code)

Approximate Date of Mailing: July 10, 2009

EMAZING INTERACTIVE, INC.
No. 3 Min Zhuang Road, Building 6, Yu Quan Hui Gu Tuspark
Haidian District, Beijing 100195
China

INFORMATION STATEMENT PURSUANT TO SECTION 14(f) OF THE SECURITIES EXCHANGE ACT OF 1934 AND RULE 14f-1 THEREUNDER

THIS INFORMATION STATEMENT IS BEING PROVIDED SOLELY FOR INFORMATIONAL PURPOSES AND NOT IN CONNECTION WITH ANY VOTE OF THE STOCKHOLDERS OF EMAZING INTERACTIVE, INC.

#### Schedule 14f-1

You are urged to read this Information Statement carefully and in its entirety. However, you are not required to take any action in connection with this Information Statement. References throughout this Information Statement to "Company," "Emazing" "we," "us," and "our" include Emazing Interactive and, if the context of such references is subsequent the Share Exchange, its wholly-owned subsidiary, China Net Online Media Group Limited, a company organized under the laws of British Virgin Islands.

#### INTRODUCTION

This Information Statement is being furnished pursuant to Section 14(f) of the Securities Exchange Act of 1934, as amended (the "Exchange Act") and Rule 14f-1 promulgated thereunder, in connection with proposed changes in a majority of the membership of our board of directors (the "Board") as a result of the Share Exchange transaction described below. The date of this Information Statement is July 7, 2009.

This Information Statement was filed with the Securities and Exchange Commission (the "SEC") on July 7, 2009 and is being mailed to our stockholders of record as of June 18, 2009 (the "Record Date"). The mailing date of this Information Statement will be on or about July 10, 2009. On the tenth (10th) day after this Information Statement has been distributed to the stockholders, the director designees named herein will be appointed to the Board (the "Effective Date").

At the closing of the Share Exchange, there was a change in our Board of Directors and executive officers. Mr. G. Edward Hancock, who had served as our sole executive officer and director, resigned as an officer effective immediately, and after appointing Mr. Handong Cheng to serve as Chairman of the Board, Mr. Hancock tendered his resignation as a director, with such resignation to be effective on the Effective Date. Our Board of Directors then appointed Handong Cheng to also serve as our Chief Executive Officer and President, Zhige Zhang to serve as our Chief Financial Officer and Treasurer, and Xuanfu Liu to serve as our Chief Operating Officer and Secretary. Also in connection with the Share Exchange, the Board of Directors appointed Mr. Zhige Zhang, and subsequently on June 29, 2009, appointed Mr. Kotoi Horofumi to serve as our other directors, with such appointments to be effective on the Effective Date.

No action is required by our stockholders in connection with this Information Statement. However, Section 14(f) of the Exchange Act and Rule 14f-1 promulgated thereunder, requires the mailing to our stockholders of the information set forth in this Information Statement at least ten (10) days prior to the date a change in a majority of our directors occurs (otherwise than at a meeting of our stockholders).

THIS INFORMATION STATEMENT IS REQUIRED BY SECTION 14(F) OF THE SECURITIES EXCHANGE ACT AND RULE 14F-1 PROMULGATED THEREUNDER IN CONNECTION WITH THE APPOINTMENT OF OUR DIRECTOR DESIGNEES TO THE BOARD. NO ACTION IS REQUIRED BY OUR STOCKHOLDERS IN CONNECTION WITH THE RESIGNATION AND APPOINTMENT OF ANY DIRECTOR.

## CHANGE IN CONTROL OF EMAZING

#### SHARE EXCHANGE TRANSACTION WITH CHINA NET

On June 26, 2009 (the "Closing Date"), we entered into a Share Exchange Agreement (the "Exchange Agreement"), with (i) China Net Online Media Group Limited, a company organized under the laws of British Virgin Islands ("China Net"), (ii) China Net's shareholders, Allglad Limited, a British Virgin Islands company ("Allglad"), Growgrain Limited, a British Virgin Islands company ("Growgrain"), Rise King Investments Limited, a British Virgin Islands company ("Rise King BVI"), Star (China) Holdings Limited, a British Virgin Islands company ("Surplus"), and Clear Jolly Holdings Limited, a British Virgin Islands company ("Clear" and together with Allglad, Growgrain, Rise King BVI, Star and Surplus, the "China Net Shareholders"), who together owned shares constituting 100% of the issued and outstanding ordinary shares of China Net (the "China Net Shares") and (iii) G. Edward Hancock, the principal stockholder of the Company. Pursuant to the terms of the Exchange Agreement, the China Net Shareholders transferred to us all of the China Net Shares in exchange for the issuance of 13,790,800 shares (the "Shares") of our common stock (the "Share Exchange"). As a result of the Share Exchange, we are now a holding company, which through certain contractual arrangements with operating companies in the PRC, is engaged in providing advertising, marketing and communication services to small and medium companies in China.

Immediately prior to the Share Exchange, we cancelled and retired 4,400,000 shares of our issued and outstanding common stock (the "Cancelled Shares") (reducing our issued and outstanding shares to 1,383,500), and issued 600,000 shares of our common stock in the aggregate to certain third parties in consideration for services rendered (resulting in 1,983,500 shares of issued and outstanding common stock immediately prior to the Share Exchange). A cash amount of \$300,000, previously deposited by us into an escrow account pursuant to an escrow agreement was paid to G. Edward Hancock, our former majority shareholder and owner of the Cancelled Shares, as consideration for cancelling the Cancelled Shares in connection with the Share Exchange. As a result of the cancellation of the Cancelled Shares, the share issuance described above, and the Share Exchange, we had 15,774,300 shares issued and outstanding following the Share Exchange.

## General Business Summary of China Net

We are one of China's leading full-service media development and advertising platform for the small and medium enterprise (the "SME") market. We are a service oriented business that leverages proprietary advertising technology to prepare and publish rich media enabled advertising campaigns for clients on the Internet and on television. Our goal is to strengthen our position as the leading diversified media advertising provider in China. Our multi-platform advertising network consists of the website www.28.com ("28.com"), our Internet advertising portal, China-Net TV, our TV production and advertising unit, and our newly launched bank kiosk advertising unit, which is primarily used as an advertising platform for clients in the financial services industry. Using proprietary technology, we provide additional services as a lead generator. We also have pursued a strategy as a re-seller of Internet and television advertising space that we purchase in bulk.

We provide services to over 500 clients, principally comprised of SMEs, in a variety of industries. Our media campaign service consist of both Internet and television advertising, thereby allowing each of our clients maximum advertising exposure. Through 28.com, companies and entrepreneurs are able to advertise their products, services and business opportunities. 28.com is a tool for our clients featuring lead generation, advanced tracking, search engine optimization, resource scheduling, content management and ad campaign management tools. It allows our customers to build sales channels and develop relationships directly with sales agents, distributors, resellers and/or franchisees. It also functions as a one-stop destination for end-users seeking new business opportunities. Through China Net TV, we have in-house television productions and distribution capabilities. We create and distribute television shows that are typically 10 or 20 minutes in length and broadcast on local television stations. Airtime is purchased in 40 minute blocks which air two to four segments each. The television shows are comprised of advertisements, similar to infomercials, but include promotions for several clients during the allotted time. We have also commenced production, on a lesser scale, of web video advertisements for clients to be placed on 28.com.

In May 2008, we launched our newest business opportunity targeting banking customers. In cooperation with the China Construction Bank, we placed 200 interactive kiosks in its branches throughout Henan Province. Each kiosk has an LCD advertising display panel, which provides advertising targeted to bank customers. The kiosk also provides Internet access on a separate screen so that customers can perform basic on-line banking functions.

### **VOTING SECURITIES**

Our authorized capital stock consists of 50,000,000 shares of Common Stock, par value \$.001, of which 15,774,300 are issued and outstanding as of June 30, 2009. We also have 20,000,000 shares of preferred stock authorized, par value \$.001, of which none are currently issued or outstanding. Each share of Common Stock entitles the holder thereof to one vote on each matter which may come before a meeting of the stockholders.

# SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

As of the Record Date, we had a total of 5,783,500 shares of Common Stock issued and outstanding. As of June 30, 2009, we had a total of 15,774,300 shares of common stock issued and outstanding.

The following table sets forth certain information regarding beneficial ownership of our common stock as of June 30, 2009 by (i) each person (or group of affiliated persons) who is known by us to own more than five percent of the outstanding shares of our common stock, (ii) each director, executive officer and director nominee, and (iii) all of our directors, executive officers and director nominees as a group.

Beneficial ownership is determined in accordance with SEC rules and generally includes voting or investment power with respect to securities. Unless otherwise noted, the principal address of each of the stockholders, directors and officers listed below is China Net Online Media Group Limited, No. 3 Min Zhuang Road, Building 6, Yu Quan Hui Gu Tuspark, Haidian District, Beijing, PRC 100195. All share ownership figures include shares of our common stock issuable upon securities convertible or exchangeable into shares of our common stock within sixty (60) days of June 30, 2009, which are deemed outstanding and beneficially owned by such person for purposes of computing his or her percentage ownership, but not for purposes of computing the percentage ownership of any other person.

Unless otherwise noted, the principal address of each of the directors, officers and director appointees listed below is No.3 Min Zhuang Road, Building 6, Yu Quan Hui Gu Tuspark, Haidian District, Beijing, PRC.

Name	Amount and Nature of Beneficial Ownership Before the Share Exchange	Percentage of Outstanding Shares Before the Share Exchange (1)	Amount and Nature of Beneficial Ownership After the Share Exchange	Percentage of Outstanding Shares After the Share Exchange
Rise King Investments Limited (2)(			<b>5</b> 424 040	47.100
3)	-	-	7,434,940	47.13%
Star (China) Holdings Limited (4)	-	-	1,279,080	8.11%
Surplus Elegant Investment Limited (5)	-	-	1,879,080	11.91%
Allglad Limited (6)	-	-	1,279,080	8.11%
Clear Jolly Holdings Limited (7)	-	-	1,279,080	8.11%
G. Edward Hancock (8)	5,000,000	86.45%	30,000	*
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Name	Amount and Nature of Beneficial Ownership Before the Share Exchange	Percentage of Outstanding Shares Before the Share Exchange (1)	Amount and Nature of Beneficial Ownership After the Share Exchange	Percentage of Outstanding Shares After the Share Exchange
Li Sun (3)			7,434,940	47.13%
Li Suii (3)			7,434,940	47.13%
Handong Cheng (3)	-	-	7,434,940	47.13%
Zhige Zhang	-	-	-	*
Xuanfu Liu (3)	-	-	7,434,940	47.13%
Kotoi Horofumi (9)	-	-	1,279,080	8.11%
Hai Cui	-	-	-	*
Wen Hu	-	-	-	*
Li Wang	-	-	-	*
Bing Zhang	-	-	-	*
Min Wu	-	-	-	*
XinWei Liu	-	-	-	*
All Directors, Executive Officers and Director Nominees before the Share Exchange, As a Group (1 person)	5,000,000	86.45%	-	-
All Directors, Executive Officers and Director Nominees after the Share Exchange and after the Effective Date of this Schedule, As a Group (11 persons) (3)(9)	-	-	8,744,020	55.43%

<sup>\*</sup> Less than one percent

<sup>(1)</sup> The numbers in this column are based on 5,783,500 shares outstanding prior to the cancellation of the Cancelled Shares.

<sup>(2)</sup> The business address of Rise King Investments Limited is P.O. Box 957, Offshore Incorporations Center, Road Town, Tortola, BVI.

<sup>(3)</sup> In accordance with an Entrustment Agreement, dated June 5, 2009, by and between Rise King Investments Limited ("Rise King") and Handong Cheng, Xuanfu Liu and Li Sun (collectively, the "Grantees"), Rise King collectively

delegated to the Grantees its direct or indirect rights as a stockholder of China Net Online Media Group Limited, CNET Online Technology Limited, Rise King Century Technology Development (Beijing) Co., Ltd., or any subsidiaries of such companies (collectively, the "Covered Companies"), including the direct or indirect right to vote any equity interest in the Covered Companies, or to designate the management of such companies. As a result of the delegation of authority under the Entrustment Agreement, Mr. Cheng, Mr. Liu and Ms. Sun may be deemed to be beneficial owners of the shares of our common stock held by Rise King. Each of Mr. Cheng, Mr. Liu and Ms. Sun disclaim such beneficial ownership, and this Information Statement shall not be deemed to be an admission that Mr. Cheng, Mr. Liu or Ms. Sun is the beneficial owner of any such shares for any purpose.

- (4) The business address of Star (China) Holdings Limited is P.O. Box 957, Offshore Incorporations Center, Road Town, Tortola, BVI.
- (5) The business address of Surplus Elegant Investment Limited is Portcullis Trustnet Chambers, Road Town, Tortola, BVI.
- (6) The business address of Allglad Limited is P.O. Box 957, Offshore Incorporations Center, Road Town, Tortola, BVI.
- (7) The business address of Clear Jolly Holdings Limited is P.O. Box 957, Offshore Incorporations Center, Road Town, Tortola, BVI.\
- (8) Mr. Hancock's address is 101 C North Greenville, Suite 255, Allen, Texas 75002.
- (9) Kotoi Horofumi is the controlling shareholder of Star (China) Holdings Limited and may be deemed to be an indirect beneficial owner of any shares directly held by such entity. Mr. Horofumi disclaims such beneficial ownership, and this Information Statement shall not be deemed an admission that Mr. Horofumi is the beneficial owner of any such shares for any purpose.

#### CHANGES TO THE BOARD OF DIRECTORS

At the closing of the Share Exchange, there was a change in our Board of Directors and executive officers. Mr. G. Edward Hancock, who served as our sole executive officer and director, resigned as an officer effective immediately, and after appointing Mr. Handong Cheng to serve as Chairman of the Board, Mr. Hancock tendered his resignation as a director, with such resignation to be effective on the Effective Date. Our Board of Directors then appointed Handong Cheng to serve as our Chief Executive Officer and President, Zhige Zhang to serve as our Chief Financial Officer and Treasurer, and Xuanfu Liu to serve as our Chief Operating Officer and Secretary. Also in connection with the Share Exchange, the Board of Directors appointed Mr. Zhige Zhang, and subsequently on June 29, 2009, Mr. Kotoi Horofumi to also serve as directors, with such appointments to be effective on the Effective Date.

None of the directors appointed to our Board were members of the Board prior to the Share Exchange and did not hold any position with us and had not been involved in any transactions with us or any of our directors, executive officers, affiliates or associates which are required to be disclosed pursuant to the rules and regulations of the SEC. To the best of our knowledge, none of the appointees have ever been convicted in a criminal proceeding, excluding traffic violations or similar misdemeanors, nor has ever been a party to any judicial or administrative proceeding during the past five years, that resulted in a judgment, decree or final order enjoining the person from future violations of, or prohibiting activities subject to, federal or state securities laws, or a finding of any violation of federal or state securities laws.

The Board of Directors is comprised of only one class. All of the directors will serve until the next annual meeting of shareholders and until their successors are elected and qualified, or until their earlier death, retirement, resignation or removal. Other than Mr. Xuanfu Liu and Mr. Xinwei Liu being brothers, there are no family relationships among directors and executive officers. Also provided herein are brief descriptions of the business experience of each director and executive officer during the past five years and an indication of directorships held by each director in other companies subject to the reporting requirements under the federal securities laws.

Directors prior to the Share Exchange

Name	Age	Position(s) with Emazing
G. Edward Hancock	22	CEO, CFO, Director

G. Edward Hancock, CEO, CFO, Director.

G. Edward Hancock started in eSports at age 13, being a very talented game player at an early age opened doors for him at such an early age for the level of competition offered. From the conception of the most popular game he has been in the in the top 15% of American players. Coupled with his 10 year computer and internet experience and knowledge of Game Servers this helped him to understand all aspects of the online gaming industry, particularly game servers and performance. In 2001, Mr. Hancock, in conjunction with a few other gamers, opened a game server rental company in Southern California offering game servers to the west coast of United States. In 2003, Mr. Hancock helped open a LAN Game Center in Lake Forest, California. After selling this business, Mr. Hancock relocated to Dallas Texas. Mr. Hancock is now concentrating on managing teams as well as competing as Emazing's sponsored teams, (called eMg) now represent over 15 teams throughout the world. Most of the teams are in the US and Canada and are supplied game servers from the eMg XDEF network. In late 2005, Mr. Hancock started up eMg's XDEF network, a high end gaming server rental company specializing in high performance game servers as well as low cost economical game servers for beginners. Over the next year this business has grown to one of the top US game server rental companies offering the high end consistent service game servers demand.

#### **Directors and Director Appointees**

Name	Age	Position
Handong Cheng	38	Chief Executive Officer, President, and Chairman
Zhige Zhang	35	Chief Financial Officer, Treasurer and Director Appointee
Kotoi Horofumi	46	Director Appointee

Handong Cheng, Chief Executive Officer, President and Chairman

Mr. Cheng has served as Chief Executive Officer of China Net since September 2007. Prior to that role, from October 2003 to September 2007, Mr. Cheng acted as President of China Net Online Advertising Limited. Mr. Cheng holds an EMBA from Guanghua School of Management in Beijing, and a degree in economic law from the College of Law of Wuhan University.

Zhige Zhang, Chief Financial Officer, Treasurer and Director Nominee

Mr. Zhang has served as Chief Financial Officer of China Net since January 2009. Prior to that role, from January 2008 to January 2009, Mr. Zhang served as Executive Director of China Net. From January 2007 to December 2007, Mr. Zhang was Director andthe independent registered public accounting firm is satisfied with the disclosure and content of the financial statements to be presented to the stockholders and reviews any changes in accounting principles;

confers independently with the internal auditors, key members of management, and the independent registered public accounting firm:

determines and approves the appropriateness of the fees for audit and permissible non-audit services performed by the independent registered public accounting firm;

discusses with management our compliance with applicable legal requirements and with our internal policies regarding related party transactions and conflicts of interest;

discusses the Company s policies with respect to risk assessment and risk management; and

annually evaluates its performance.

Corporate Governance Determinations

The Board of Directors has determined that each of the members of the Audit Committee at February 26, 2010 are independent according to SEC and NYSE requirements, and each are financially literate, as defined in the New York Stock Exchange listing standards. The Board of Directors has determined further that Mr. D Amelio, Mr. O Brien, Mr. Mitchell and Dr. Reynolds each meet the definition of audit committee financial expert.

The Report of the Audit Committee for the year ended December 31, 2009 is set forth in this Proxy Statement under the caption Audit Committee Report.

PricewaterhouseCoopers LLP, our independent registered public accounting firm, reports directly to the Audit Committee.

No member of the Board s Audit Committee serves on the audit committees of more than three publicly traded companies. **Organization & Committee** 

Pursuant to its charter, the Organization & Compensation Committee:

reviews and approves our goals and objectives relevant to the compensation of our Chief Executive Officer, or CEO, evaluates the CEO s performance in light of those goals and objectives, and, either as a Committee or together with the other independent directors, determines and approves the CEO s compensation level based on this evaluation;

makes recommendations to the Board with respect to the CEO s and other executive officers base compensation, incentive-compensation plans and equity-based plans and approves programs for our executive officers;

approves equity-based grants to executive officers, and grants to other employees where Board approval is required under our applicable equity compensation program.

approves material elements of all employment, severance and Change in Control agreements for the executive officers;

ensures preparation of the Compensation Discussion and Analysis and the Compensation Committee Report as required by SEC regulations; and

annually evaluates its performance.

Scope of Authority, Processes and Procedures

The Organization & Compensation Committee acts on behalf of the Board of Directors to establish the compensation of our executive officers and provides oversight of our compensation philosophy, as described in this Proxy Statement under the caption Compensation Discussion and Analysis. The role of the executive officers and the outside compensation consultant in establishing executive compensation is discussed in this Proxy Statement under the caption Compensation Discussion and Analysis. Other than routine administrative matters, no executive compensation decisions are delegated to management.

Compensation Committee Interlocks and Insider Participation

None of the Organization & Compensation Committee members:

is or has ever been an officer or employee of the Company; or

is or was, during the last fiscal year, a participant in a related person transaction requiring disclosure under Item 404 of the SEC s regulations (see discussion in this Proxy Statement under the caption Certain Transactions with Management and Others ); or

is an executive officer of another entity, at which one of our executive officers serves either as a director or on its compensation committee.

Compensation Risk Determination

In 2009, the Organization & Compensation Committee assessed the risks associated with the Company s compensation practices and policies for employees, including a consideration of the counterbalance of risk-taking incentives and risk-mitigating factors in Company practices and policies. Following this assessment, the Organization & Compensation Committee determined that the risks arising from the Company s compensation practices and policies are not reasonably likely to have a material adverse effect on the Company.

#### **Executive Committee**

Pursuant to its charter, the Executive Committee possesses the authority to exercise all the powers of the Board of Directors except as otherwise provided by Delaware law and our Bylaws during intervals between meetings of the Board. The Executive Committee does not have the power, to, among other things, declare a dividend, issue stock, adopt a certificate of merger or sell substantially all of the Company s business.

#### **Investment Committee**

Pursuant to its charter, the Investment Committee:

establishes investment objectives and policies for our various investment portfolios and investment options available under various employee benefit plans;

reviews investment results; and

annually evaluates its performance.

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#### **Nominating & Corporate Governance Committee**

Pursuant to its charter, the Nominating & Corporate Governance Committee:

recommends to the full Board criteria for the selection and qualification of the members of the Board;

evaluates and recommends for nomination by the Board candidates to be proposed for election by the stockholders at each annual meeting;

seeks out and assists in the recruitment of highly qualified candidates to serve on the Board;

recommends for Board approval candidates to fill vacancies on the Board which occur between annual meetings;

develops, periodically reviews and recommends to the Board revisions to the Guidelines;

studies and reviews with management the overall effectiveness of the organization of the Board and the conduct of its business, and makes appropriate recommendations to the Board;

reviews the overall relationship of the Board and management;

reviews issues and developments pertaining to corporate governance; and

annually evaluates its performance.

#### **Consideration of Director Nominees**

Stockholder Nominees

The policy of the Nominating & Corporate Governance Committee is to consider properly submitted stockholder nominations for candidates for membership on the Board as described below under Identifying Nominees for Directors. In the course of evaluating nominations for Board membership, the Nominating & Corporate Governance Committee will look for individuals who have displayed high ethical standards, integrity, and sound business judgment, taking into account the current make-up of the Board and the specific needs of the Company and the Board. Stockholder nominations for election to the Board of Directors are governed by specific provisions in our Bylaws, a copy of which is available on our web site at <a href="https://www.humana.com">www.humana.com</a>. From the <a href="https://www.humana.com">www.humana.com</a> web page, click on Investor Relations, then click on View Website and then click on Corporate Governance on the right side of the page, and then click on the link entitled, Bylaws on the left side of the page. The Bylaws require that a stockholder provide written notice of intent to nominate a candidate for director no less than 60 days or more than 90 days prior to the scheduled date of the annual meeting of stockholders. If less than 70 days notice of the annual meeting is given, written notice by a stockholder would be deemed timely if made no later than the 10th day following such notice of the annual meeting. Any stockholder nominations proposed for consideration by the Nominating & Corporate Governance Committee should include, among other information required by the Bylaws, the nominee s name, qualifications for Board membership and compliance with our Director Resignation Policy discussed in this Proxy Statement and should be sent to: Joan O. Lenahan, Vice President and Corporate Secretary, Humana Inc., 500 West Main Street, 27th Floor, Louisville, Kentucky 40202.

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Identifying Nominees for Directors

The Board is responsible for selecting its own members and delegates the screening process for new directors to the Nominating & Corporate Governance Committee, with counsel from the Chairman of the Board, the Chief Executive Officer and outside consultants as appropriate. The Committee utilizes a number of methods for identifying and evaluating nominees for Board membership. The Committee regularly assesses the appropriate size of the Board, and whether any vacancies are anticipated. The Committee considers potential candidates for director, which may come to the attention of the Committee through current Board members, professional search firms, stockholders, or other persons. The Nominating & Corporate Governance Committee selects candidates who possess a reputation and hold positions or affiliations befitting a director of a large publicly-held company, and are actively engaged in their occupations or professions or are otherwise regularly involved in the business, professional or academic community.

From time to time, we engage a third party search firm to assist the Board of Directors and the Nominating & Corporate Governance Committee in identifying and recruiting candidates for Board membership. In April 2009, our shareholders elected William E. Mitchell to serve as a director. In addition, in December 2009, our Board of Directors elected Dr. David B. Nash to serve as a director, effective January 1, 2010. Mr. Mitchell and Dr. Nash were each recommended to the Nominating & Corporate Governance Committee by Korn/Ferry International, a third party search firm. During 2009, we paid approximately \$106,000 to Korn/Ferry International for various services, which included recruitment related to Mr. Mitchell and Dr. Nash.

#### Director Qualifications

The Guidelines contain Board membership criteria that apply to nominees recommended by the Nominating & Corporate Governance Committee for a position on the Board. The Board has determined that each member of the Board (except Mr. McCallister, who is an employee of the Company) is independent according to criteria established in the Guidelines by the Board, and in accordance with requirements of the NYSE and the SEC. The Organization & Compensation Committee members must also meet the independence criteria of the Internal Revenue Code. The Nominating & Corporate Governance Committee reviews with the Board the requisite skills and characteristics for Board members. This assessment includes the desired experience, mix of skills and other qualities to assure appropriate Board composition, taking into account other Board members and the specific needs of the Company and the Board. Although the Board and the Nominating & Corporate Governance Committee do not have a policy with regard to the consideration of diversity in identifying director nominees, the director nomination process is designed to ensure that the Board includes members with diverse backgrounds, including race, ethnicity, gender, skills and experience, including appropriate financial and other expertise relevant to the Company s business. The goal of this process is to assemble a group of board members with deep, varied experience, sound judgment, and commitment to the Company s success. For a discussion of the individual experience and qualifications of our board members, please refer to the section entitled, Proposal One: Election of Directors in this proxy statement.

Majority Vote Policy

Under our Bylaws, a director nominee will be elected if the number of votes cast for the nominee exceeds the number of votes cast against the nominee. In contested elections, those in which a stockholder has nominated a person for election to the Board, the voting standard is a

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plurality of votes cast. The Board also adopted a policy to require the Board to nominate for election only nominees who agree that, if they are elected to the Board, they will tender an irrevocable resignation conditioned on, first, the failure to achieve the required vote for re-election at any future meeting at which they face re-election, and second, the Board s acceptance of their resignation following that election. In addition, the Board may fill director vacancies and new directorships only with candidates who agree to tender, promptly following their appointment to the Board, the same form of resignation tendered by other directors, as described above. The Nominating & Corporate Governance Committee will submit a recommendation for prompt consideration by the Board whether to accept the resignation. Any Director whose resignation is under consideration will abstain from participating in any decision regarding that resignation. The Board further amended the Bylaws to require stockholder nominees for director election to notify the Company whether or not such nominees intend to tender the same type of resignation required of the Board's director nominees.

Change in Director s Primary Position

The Board has adopted a policy requiring that a director whose primary position or affiliations change must promptly notify the Board and the Nominating & Corporate Governance Committee of the change so that a determination may be made as to the value of their continued service on the Board.

#### **Director Stock Ownership Policy**

The Board has adopted a retention policy requiring that any director compensation received in the form of Humana Inc. restricted stock or restricted stock units must be held until the director no longer serves as a member of the Board.

#### **Director Attendance**

The Board has developed a number of specific expectations of directors to define their responsibilities and to promote the efficient conduct of the Board's business. With respect to the level of commitment expected of directors and related attendance protocols, as part of the Guidelines, the Board formally adopted a policy that all directors should make every effort to attend all meetings of the Board and the Committees of which they are members, and the Company's Annual Meeting of Stockholders. Attendance by telephone or video conference may be used to facilitate a Director's attendance.

During 2009, the Board of Directors met seven times. All directors attended at least 75% of the scheduled Board of Directors meetings and meetings held by Committees of which they were members. All director nominees who were directors in April 2009, attended the Annual Meeting of Stockholders held April 23, 2009, except Mr. D Amelio, Chief Financial Officer for Pfizer, Inc., who attended the Pfizer, Inc. Annual Shareholders meeting on that date.

#### **Executive Sessions of Non-Management Directors**

In 2009, our non-management directors held regularly scheduled, formal executive meetings, separate from management. Additional executive sessions of the Board are held as necessary or appropriate or upon the request of the Nominating & Corporate Governance Committee or any two other non-management directors. In addition, our non-management directors who qualify as independent within the meaning of our director independence guidelines meet in executive session at least once annually, and, in fact, met in 2009 in connection with each regularly scheduled Board of Directors meeting. Executive sessions are

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led by the Presiding Director, who is required to be an independent director. The Presiding Director at such meetings is either the Chairman of the Board if he so qualifies or the various qualifying committee chairs on a rotating basis. If the designated director is unavailable to serve as the Presiding Director, the remaining qualifying directors may designate one of themselves to serve as Presiding Director for that meeting.

#### Code of Ethics and Code of Business Conduct

The Company has adopted the Code of Ethics for the Chief Executive Officer and Senior Financial Officers, which we refer to as the Executive Code of Ethics, violations of which should be reported to the Audit Committee. The Executive Code of Ethics may be viewed on our web site at <a href="https://www.humana.com">www.humana.com</a>. Any amendment to or waiver of the application of the Executive Code of Ethics will be disclosed within four days of the waiver on our web site at <a href="https://www.humana.com">www.humana.com</a>. To see either the Executive Code of Ethics or any amendments or waivers, go to <a href="https://www.humana.com">www.humana.com</a> web page, then click on Investor Relations, then click on View Website then click on Corporate Governance on the right side of the page, and then click on the relevant links on the left side of that page.

In addition, we operate under the omnibus Humana Inc. Principles of Business Ethics, which we refer to as the Principles of Business Ethics, which includes provisions ranging from restrictions on gifts to conflicts of interest and applies to employees, officers and directors. The Humana Ethics Office is responsible for the design and enforcement of our ethics policies. The Humana Ethics Office has created an Ethics Plan, the goal of which is to create a workplace climate in which ethics is so integral to day-to-day operations that ethical behavior is self-enforcing. All employees are required annually to review and affirm in writing their acceptance of the Principles of Business Ethics. The Principles of Business Ethics may be viewed on our web site at <a href="https://www.humana.com">www.humana.com</a>. Any waiver for directors or executive officers from the provisions of the Principles of Business Ethics must be made by the Board of Directors, and will be disclosed within four days of the waiver on our web site at <a href="https://www.humana.com">www.humana.com</a>. To see either the Principles of Business Ethics or any waivers, go to <a href="https://www.humana.com">www.humana.com</a>, then click on Investor Relations, then click on View Website then click on Corporate Governance on the right side of the page, and then click on the relevant links on the left side of that page.

#### **Communication with Directors**

Stockholders and other interested parties may communicate directly with our Chairman, non-management directors as a group, or any other individual director by writing to the special e-mail address published on our web site at <a href="www.humana.com">www.humana.com</a>. Specifically, interested parties may visit our website at <a href="http://apps.humana.com/bod/contact.asp">http://apps.humana.com/bod/contact.asp</a>, where instructions for contacting these persons are available. All directors have access to this e-mail address. We use the staff of our Corporate Secretary to review correspondence received in this manner, and to filter advertisements, solicitations, spam, and other such items. Concerns related to accounting, internal controls or auditing matters are brought immediately to the attention of our General Counsel and the Board and handled in accordance with procedures established by the Audit Committee with respect to such matters.

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## PROPOSAL ONE: ELECTION OF DIRECTORS

Effective January 1, 2010, the Board of Directors of the Company, in accordance with the provisions of the Company s Articles of Incorporation and Bylaws, has determined that the number of directors to be elected at the Annual Meeting of the Company shall be eleven (11). The directors are elected to hold office until the Annual Meeting of Stockholders in 2011 and until a successor is elected and qualified.

Each of the nominees has accepted the nomination and agreed to serve if elected. If any nominee becomes unable to serve for any reason (which is not anticipated), the Shares represented by proxy may be voted for the substituted nominee as may be designated by the Board of Directors.

The following table shows certain information concerning the nominees at March 1, 2010.

Name	Age	Position	First Elected Director
David A. Jones, Jr.	52	Chairman of the Board	05/93
Frank A. D Amelio	52	Director	09/03
W. Roy Dunbar	48	Director	04/05
Kurt J. Hilzinger	49	Director	07/03
Michael B. McCallister	57	Director, President & Chief Executive Officer	02/00
William J. McDonald	53	Director	10/07
William E. Mitchell	65	Director	04/09
David B. Nash, M.D.	54	Director	01/10
James J. O Brien	55	Director	04/06
Marissa T. Peterson	48	Director	08/08
W. Ann Reynolds, Ph.D.	72	Director	01/91

In evaluating a director candidate, the Committee considers factors that are in the best interests of the Company and its stockholders, including the knowledge, experience, integrity and judgment of each candidate, the potential contribution of each candidate to the diversity of backgrounds, experience and competencies which the Board desires to have represented, each candidate s ability to devote sufficient time and effort to his or her duties as a director, independence and willingness to consider all strategic proposals, and any core competencies or technical expertise necessary to staff Board committees. In addition, the Committee assesses whether a candidate possesses the integrity, business judgment, knowledge, experience, skills and expertise that are likely to enhance the Board s ability to manage and direct the affairs and business of the Company. We believe that the current Board members not only have and demonstrate these attributes, but also have a deep commitment to the Company s success, as evidenced by the qualifications of each director described below:

**David A. Jones, Jr.** was initially elected to the Board in May 1993 and was elected Chairman of the Board of the Company in April 2005. Prior to that, Mr. Jones was Vice Chairman of the Board from September 1996 through April 2005. He is Chairman and Managing Director of Chrysalis Ventures, LLC, headquartered in Louisville, Kentucky. As a successful venture capitalist and long-time Chairman of the Board, the Board believes that Mr. Jones brings strategic insight and leadership and a wealth of experience in health care to the Board, both in the Company s core businesses as well as in emerging technologies and business models.

**Frank A. D** Amelio was initially elected to the Board in September 2003. He is Senior Vice President and Chief Financial Officer of Pfizer Inc, having held this position since September

2007. Prior to that, Mr. D Amelio was Senior Executive Vice President of Integration and Chief Administrative Officer at Alcatel-Lucent from December 2006 to August 2007, and Director and Chief Operating Officer of Lucent Technologies Inc. from March 2006 to November 2006. From May 2001 until February 2006, he was Executive Vice President, Administration and Chief Financial Officer of Lucent. Mr. D Amelio also serves on the board of directors of the Independent College Fund of New Jersey and the JPMorgan Chase National Advisory Board. The Board believes that Mr. D Amelio s skills, global experience and proven leadership in both financial and operational roles contribute greatly to the Board s composition. As a senior executive at various global companies undergoing the kind of rapid and complex changes that the Company has undertaken in response to the rapidly changing markets and regulatory environment, Mr. D Amelio has extensive knowledge of the capital markets as well as broad experience working with the investment community, regulatory bodies and rating agencies.

W. Roy Dunbar was initially elected to the Board in April 2005. He is the Chairman of the Board of NetworkSolutions, and was also the Chairman and Chief Executive Officer from January 2008 to November 2009. Prior to that, Mr. Dunbar was the President of Global Technology and Operations for MasterCard Incorporated from September 2004 until January 2008. Mr. Dunbar worked at Eli Lilly and Company for 14 years, latterly as President of Intercontinental Operations from 2003 until he joined MasterCard, and Chief Information Officer from 1999 to 2003. The Board believes that Mr. Dunbar s innovative, consumer-focused approach to information technology at a variety of global companies brings a valuable advantage to the Board. The Board benefits from Mr. Dunbar s expertise in leading companies focused on the development of information systems that are easy for consumers to understand and use effectively, which is critical to the Company s extension of its position as a leader in health care information technology. Mr. Dunbar s extensive experience in health care over three decades further contributes to the strategic composition of the Board.

**Kurt J. Hilzinger** was initially elected to the Board in July 2003. Mr. Hilzinger is a Partner at Court Square Capital Partners, LP, having held this position since November 2007. Prior to that, he was a Director of AmerisourceBergen Corporation from March 2004 to November 2007; and was also President and Chief Operating Officer of AmerisourceBergen Corporation from October 2002 to November 2007, having previously served as Executive Vice President and Chief Operating Officer of AmerisourceBergen Corporation from August 2001 to October 2002. The Board believes that Mr. Hilzinger is a strong operating executive with a finance and strategic background, whose operational experience and financial expertise in the health care sector contributes valuable insight to the Board.

Michael B. McCallister was appointed as President and Chief Executive Officer of the Company and to the Board of Directors of the Company in February 2000. Mr. McCallister joined the Company in June 1974. In 2008, Mr. McCallister also served on the Board of Directors of National City Corporation until its merger with PNC Financial Services Group on December 31, 2008. As a 36-year veteran of the Company, the Board believes that Mr. McCallister brings an unparalleled depth of experience in the health care sector combined with an intimate knowledge of the operational, financial and strategic development of the Company.

William J. McDonald was initially elected to the Board in October 2007. Mr. McDonald is Executive Vice President, Brand Management of Capital One Financial Corporation, having held that position since 1998. The Board believes that Mr. McDonald s service in various senior executive marketing positions contributes significant successful experience and expertise in marketing and related disciplines.

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William E. Mitchell was initially elected to the Board in April 2009. Mr. Mitchell is the managing partner of Sequel Capital Management, LLC. Prior to that, Mr. Mitchell served as the Chairman of the Board of Directors of Arrow Electronics, Inc. from May 2006 until December 31, 2009, and also served as President and Chief Executive Officer of Arrow Electronics, Inc. from February 2003 to May 1, 2009. Mr. Mitchell also serves on the Board of Directors of both Brown-Forman Corporation and Rogers Corporation. The Board believes that Mr. Mitchell s insights and experience running a complex global public company, as well as his significant experience in the governance of large publicly-traded corporations, will be valuable in helping to guide the Company in the years ahead.

**David B. Nash, M.D.** was initially elected to the Board in December 2009, effective January 1, 2010. He is the founding dean of the Jefferson School of Population Health, located on the campus of Thomas Jefferson University in Philadelphia, Pennsylvania, having taken that position in 2008. Previously, Dr. Nash was the Chairman of the Department of Health Policy of the Jefferson Medical College from 2003 until 2008. Dr. Nash has also previously served on the board of directors of Itrax Corporation and InforMedix. Dr. Nash was recommended to the Board of Directors by a third-party search firm. The Board believes that Dr. Nash brings a unique and compelling set of attributes that enhance the Company s ability to help people achieve lifelong well-being. As a widely recognized innovator in an emerging medical discipline that unites population health, health policy, and individual health, Dr. Nash is internationally recognized for his work in outcomes management, medical staff development and quality-of-care improvement.

James J. O Brien was initially elected to the Board in April 2006. Since 2002, Mr. O Brien has been the Chairman of the Board and Chief Executive Officer of Ashland Inc. Prior to being named to this position, Mr. O Brien was President and Chief Operating Officer of Ashland Inc., and before that, Senior Vice President and Group Operating Officer. He currently serves on the Board of Directors of Ashland Inc. As a highly respected leader in the global business community with an extraordinary track record of success, the Board believes that Mr. O Brien s breadth of management experience and international perspective adds valuable expertise and insight to the Board.

Marissa T. Peterson was initially elected to the Board in August 2008. Ms. Peterson was formerly executive vice president of worldwide operations and services, and chief customer advocate for Sun Microsystems Inc. in Santa Clara, California, until her retirement in 2005 after 17 years with the company. Ms. Peterson currently serves on the board of directors for SUPERVALU INC., Ansell Limited, and the Lucile Packard Children's Hospital at Stanford and previously served on the board of trustees of Kettering University. She also runs an executive coaching practice focused on helping grow and develop leaders in the high-technology space. The Board believes that Ms. Peterson's operating and consumer-focused leadership, and experience developing and managing programs designed to help companies reduce the time, cost and risk of transforming their businesses by leveraging technology to architect, implement and maintain customers' network computing infrastructures, bring valuable insights to the Board. Her commitment to a customer first ethic at Sun Microsystems Inc. established an industry leadership position for high quality and cost-effective product execution to a global customer base, a commitment that aligns with the Company's focus on consumerism.

W. Ann Reynolds, Ph.D. was initially elected to the Board in January 1991. Dr. Reynolds served as the President of the University of Alabama at Birmingham from 1997 to 2002. She also was the Chancellor of the City University of New York from 1990 to 1997, where she was responsible for the 21 colleges and professional schools that comprised that system. Prior to that, Dr. Reynolds was the Chancellor of the California State University system from 1982 to

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1990, and held academic posts as clinical professor of obstetrics and gynecology at the UCLA School of Medicine. From 1965 to 1979, Dr. Reynolds held academic and administrative posts at the University of Illinois at the Medical Center and from 1979 to 1982 was Provost at Ohio State. Dr. Reynolds serves as a director of Abbott Laboratories, Life Technologies Corporation, and Owens Corning. The Board believes that Dr. Reynolds brings key insights from her academic and medical research and administration background as well as experience in a wide array of health care sectors gained through her Board service in the industry.

The information given in this Proxy Statement concerning the nominees is based upon statements made or confirmed to the Company by or on behalf of the nominees.

Vote Required and Recommendation of Board of Directors. A director nominee will be elected if the number of votes cast for the nominee exceeds the number of votes cast against the nominee. Shares not present at the meeting and shares voting abstain or broker non-votes have no effect on the election of directors. Under the Company s Majority Vote Policy, following election to our Board of Directors, a director is required to submit his or her irrevocable resignation to our Board of Directors, conditioned upon (i) the director not achieving the requisite stockholder vote at any future meeting at which they face re-election, and (ii) acceptance of the resignation by the Board of Directors following that election. The Board of Directors has 90 days to determine whether or not to accept the director s resignation and to report this information to our stockholders.

FOR THE REASONS STATED ABOVE, THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT THE STOCKHOLDERS VOTE FOR ALL NOMINEES.

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## **DIRECTOR COMPENSATION**

During 2009, the directors were compensated pursuant to the following schedule:

Annual Retainer	\$75,000
Chairman of the Board	φ <i>τ</i> ε,σσσ
Additional Annual Retainer	\$160,000
Committee Chairman fee per year:	
1. Audit Committee Chair	\$25,000
	410.000
2. Organization & Compensation Committee Chair	\$18,000
	ф12.000
3. All other Committee Chairs	\$12,000
Executive Committee Member fee per year	\$12,000
Common Stock per year	\$125,000 in common stock
(1st Business Day of January) <sup>(1)</sup>	(variable # of shares)
Charitable Contributions Annual Match	up to \$25,000
Group Life and Accidental Death Insurance	
(except Chairman)	\$150,000 of coverage
Group Life and Accidental Death Insurance Chairman	\$400,000 of coverage
Business Travel Accident Insurance	\$250,000 of coverage
Restricted Stock Units	
	7.500 P 1 G 1 M
Granted Initial Date of Election <sup>(1)</sup>	7,500 Restricted Stock Units

<sup>(1)</sup> Pursuant to our Directors Stock Retention Policy, any director compensation received in the form of restricted stock or restricted stock units must be held by the director until he or she no longer serves as a member of the Board.

The following table shows the compensation earned for non-employee directors in 2009:

					Change in		
	Fees				Pension		
	Earned or			Non-Equity	Value and		
	Paid in		Option	Incentive Plan	Nonqualified Deferred	All Other	
	Cash	Stock	Awards	Compensation	Compensation	Compensation	Total
Name	(\$)(1)	Awards	(\$)(3)	(\$)(4)	Earnings(\$)(5)	(\$)(6)	(\$)
		(\$)(1)(2)					
(a)	<b>(b)</b>	(c)	( <b>d</b> )	(e)	<b>(f)</b>	<b>(g)</b>	( <b>h</b> )
David A. Jones, Jr.	246,996	124,436			5,949	28,866	406,247
Frank A. D Amelio	99,999	124,436				14,506	238,941
W. Roy Dunbar	87,000	124,436				13,835	225,271
Kurt J. Hilzinger	105,000	124,436				26,796	256,232
William J. McDonald	75,000	124,436				8,620	208,056

William E. Mitchell (7)	56,250	301,640		26,524	384,414
David B. Nash, M.D. (8)					
James J. O Brien	75,000	124,436		26,873	226,309
Marissa T. Peterson	75,000	124,436		1,361	200,797
W. Ann Reynolds, Ph.D.	87,000	124,436	18,710	32,119	262,265

<sup>(1)</sup> Under the Humana Inc. Deferred Compensation Plan for Non-Employee Directors, which we refer to as the Deferred Compensation Plan, non-employee directors may make an irrevocable election each year to defer compensation paid to them by the Company in the form of cash or stock for services rendered as a Board member. Messrs. D Amelio, Dunbar, Hilzinger, McDonald, Mitchell, O Brien, Ms. Peterson and Dr. Reynolds each deferred their stock compensation for 2009. Beginning on January 1, 2009, a director electing to defer cash can choose any of the investment options offered in the Deferred Compensation Plan using Charles Schwab s Retirement Plan Services, including the Humana Common Stock Fund. Messrs. Jones, McDonald and Mitchell elected to defer their cash compensation under the Schwab program in 2009.

- (2) On January 2, 2009, when the fair market value of our common stock was \$37.02, each director in office at that time, other than Mr. McCallister, was granted a stock award of 3,377 shares, representing the \$125,000 in common stock. On April 23, 2009, the date on which Mr. Mitchell was first elected to the Board and on which date the fair market value of our common stock was \$27.96, Mr. Mitchell was awarded 7,500 restricted stock units, and was also awarded 3,353 shares, representing a pro-ration of the annual \$125,000 in stock award, each in accordance with the policies noted above. The amount shown in column (c) above is the grant-date fair market value less the par value of \$0.1667 per share times the number of shares awarded, as further discussed under Compensation Policies Based on Certain Tax and Accounting Rules .
- (3) Outside Directors did not receive any stock options as part of the 2009 Directors Compensation Program.
- (4) Outside Directors did not receive any non-equity incentive plan compensation as part of the 2009 Directors Compensation Program.
- (5) A director who is not an employee must retire at the annual meeting following his or her seventy-third birthday. Non-employee directors elected subsequent to 1997 do not receive any retirement benefits. David A. Jones, Jr. and W. Ann Reynolds, Ph.D. are the only current directors that will have retirement benefits since they are grandfathered under our former Retirement Policy. Under the Retirement Policy a retiring director is entitled to elect to receive either: (1) an annual retirement benefit for the life of the director in the amount of \$38,000, the annual retainer fee in effect for 1997; or (2) in lieu thereof, an actuarially equivalent joint and survivor annuity payment. In addition, under the Retirement Policy, each retiring director also receives an annual matching charitable contribution benefit of \$19,000 for the life of the director. Under the Retirement Policy, the amount was prorated for service less than ten years.

  Mr. Jones and Dr. Reynolds have been members of our Board of Directors for over ten years.

The Retirement Plan present values were determined based on a discount rate of 5.50% and a post-retirement mortality assumption using the RP-2000 Mortality Tables for males and females projected to 2010, with 100% white collar adjustment. No pre-retirement mortality is assumed.

(6) We pay for or reimburse our directors travel, lodging and other reasonable out-of-pocket expenses in connection with attendance at board, committee and stockholder meetings. From time to time, we may transport one or more directors to and from such meetings or other Company business in our airplane. We also reimburse the director for other reasonable expenses related to board service, such as director education, which amounts are not included in the table above. In addition, we paid certain local occupational taxes that averaged approximately \$1,402 per outside director, and life and accidental death insurance premiums that averaged approximately \$972 per outside director. These amounts are included in the table above. Directors may elect to participate in the medical and dental benefit programs offered to all our employees at a comparable rate as paid by employees. In 2009, only Ms. Peterson elected to participate. The All Other Compensation amount above includes the following amounts:

				7	Γotal
	Matching	Occupational	Life	Al	l Other
Director	Gift	Tax	Insurance	Com	pensation
David A. Jones, Jr.	\$ 25,000	\$ 2,762	\$ 1,104	\$	28,866
Frank A. D Amelio	\$ 12,636	\$ 1,456	\$ 414	\$	14,506
W. Roy Dunbar	\$ 12,300	\$ 1,265	\$ 270	\$	13,835
Kurt J. Hilzinger	\$ 25,000	\$ 1,526	\$ 270	\$	26,796
William J. McDonald	\$ 8,200	\$ 6	\$ 414	\$	8,620
William E. Mitchell	\$ 25,000	\$ 0	\$ 1,524	\$	26,524
David B. Nash, M.D.	\$	\$	\$	\$	
James J. O Brien	\$ 25,000	\$ 1,099	\$ 774	\$	26,873
Marissa T. Peterson	\$ 0	\$ 1,091	\$ 270	\$	1,361
W. Ann Reynolds, Ph.D.	\$ 25,000	\$ 3,411	\$ 3,708	\$	32,119

- (7) Mr. Mitchell was elected to the Board of Directors on April 23, 2009. His compensation reflects the pro-rated amount of the fees discussed above.
- (8) Dr. Nash s election to the Board of Directors in December 2009 was effective January 1, 2010, and he therefore received no compensation during 2009.

#### **OUTSTANDING OPTIONS**

#### **OUTSIDE DIRECTORS**

## December 31, 2009

The following table provides information as of December 31, 2009 on the stock options held by the director nominees who were non-employee directors in 2009. The Company s Director Compensation Program currently does not award stock options to non-employee directors.

			Option Awards Equity Incentive Plan Awards:		
Name	Number of Securities Underlying Unexercised Options (#) Exercisable	Number of Securities Underlying Unexercised Options (#) Unexercisable	Number of Securities Underlying Unexercised Unearned Options (#)	Option Exercise Price (\$/Sh)	Option Expiration Date
(a)	(b)	(c)	( <b>d</b> )	(e)	<b>(f)</b>
David A. Jones, Jr.	5,000	· ·	` '	14.7813	01/02/11(6)
	5,000			11.5500	01/02/12(3)
	5,000			10.1900	01/02/13(4)
	2,500			23.0500	01/02/14(2)
Frank A. D Amelio	15,000			18.0300	09/11/13(1)
	2,500			23.0500	01/02/14(2)
W. Roy Dunbar	0				
Kurt J. Hilzinger	15,000			16.4550	07/10/13(5)
	2,500			23.0500	01/02/14(2)
William J. McDonald	0				
William E. Mitchell David B. Nash, M.D.	0				
James J. O Brien	0				
Marissa T. Peterson	0				
W. Ann Reynolds, Ph.D.	5,000			14.7813	01/02/11(6)
	5,000			11.5500	01/02/12(3)
	5,000			10.1900	01/02/13(4)
	2,500			23.0500	01/02/14(2)

<sup>(1)</sup> Options granted on 09/11/03 pursuant to the Company s 2003 Stock Incentive Plan, shares are fully vested

- (2) Options granted on 01/02/04 pursuant to the Company s 2003 Stock Incentive Plan, shares are fully vested
- (3) Options granted on 01/02/02 pursuant to the Company s 1996 Stock Incentive Plan, shares are fully vested
- (4) Options granted on 01/02/03 pursuant to the Company s 1996 Stock Incentive Plan, shares are fully vested
- (5) Options granted on 07/10/03 pursuant to the Company s 2003 Stock Incentive Plan, shares are fully vested
- (6) Options granted on 01/02/01 pursuant to the Company s 1996 Stock Incentive Plan, shares are fully vested

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As of December 31, 2009, the following Restricted Stock Units have been deferred by the directors, as of the dates indicated, pursuant to the discussion under the Director Compensation Table Footnote (1):

	December 31, 2009	February 26, 2010
David A. Jones, Jr.	5,022	5,022
Frank A. D Amelio	11,503	14,275
W. Roy Dunbar	11,182	14,029
Kurt J. Hilzinger	9,036	11,808
William J. McDonald	17,013	20,048
William E. Mitchell	10,853	13,625
David B. Nash, M.D.		10,272
James J. O Brien	16,408	19,180
Marissa T. Peterson	10,877	13,649
W. Ann Reynolds, Ph.D	4,984	7,756

#### STOCK OWNERSHIP INFORMATION

#### Section 16(a) Beneficial Ownership Reporting Compliance

Section 16(a) of the Securities Exchange Act of 1934, or the Exchange Act, requires our directors and executive officers, and persons who beneficially own more than ten percent of a registered class of our equity securities, to file with the SEC and the NYSE, reports of ownership and reports of changes in ownership of our common stock and our other equity securities. These reports generally are due within two business days of the transaction. Executive officers, directors, and greater than ten percent stockholders are required to furnish us with copies of all the forms they file.

During the year ended December 31, 2009, based upon our knowledge of stock transfers, a review of copies of these reports and written representations by persons subject to Section 16(a) as furnished to us, except as noted below, all executive officers, directors, and greater than ten percent beneficial owners of our common stock complied with Section 16(a) filing requirements applicable to us. We have a program to oversee the compliance of our executive officers and directors in their reporting obligations.

As discussed in this proxy statement under *Director Compensation*, William J. McDonald, a director, has elected a monthly conversion of the cash portion of his director s fees into stock units that are deferred until his resignation as a director of the Company. On January 15, 2009 and February 13, 2009, through an administrative error at the third party service provider that we use to administer the Humana Inc. Deferred Compensation Plan for Non-Employee Directors, Mr. McDonald s monthly conversion of director fees into stock units were not reported to the Company in a timely fashion, and therefore were not reported on Form 4 pursuant to the requirements of Section 16(a). Mr. McDonald s shares continue to be held in the deferred Humana Common Stock Fund. Promptly upon learning of these two transactions, we reported them on Form 4 on March 9, 2009, and we have strengthened our controls to prevent this from re-occurring.

#### Security Ownership of Certain Beneficial Owners of Company Common Stock

#### Principal Stockholders of the Company

We know of no person or entity that may be deemed to own beneficially more than 5% of our outstanding common stock except for:

Fairholme Capital Management, L.L.C.		
4400 Biscayne Boulevard, 9th Floor		
Miami, FL 33137	15,879,600 shares	9.33% (1)(2)
BlackRock, Inc.		
40 East 52 <sup>nd</sup> Street		
New York, New York 10022	14,993,215 shares	8.81%(1)(3)
Wellington Management Company, LLP		
75 State Street		
Boston, MA 02109	11,428,520 shares	6.72%(1)(4)

- (1) The percentage of ownership is based on 170,180,050 shares of our common stock outstanding as of December 31, 2009.
- (2) Based upon a Schedule 13G filed jointly with the SEC for the period ended December 31, 2009, Fairholme Capital Management, L.L.C., Fairholme Funds, Inc. and Bruce R. Berkowitz report that 15,879,600 shares are owned, in the aggregate, by various investment vehicles

managed by Fairholme Capital Management, L.L.C. of which 12,831,600 shares are owned by Fairholme Funds, Inc. Because Bruce R. Berkowitz, in his capacity as the Managing Member of Fairholme Capital Management, L.L.C.

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or as President of Fairholme Funds, Inc., has voting or dispositive power over all shares beneficially owned by Fairholme Capital Management, L.L.C., he is deemed to have beneficial ownership of all such shares reported in the Schedule 13G.

- (3) Based upon a Schedule 13G filed with the SEC for the period ended December 31, 2009, BlackRock, Inc. reports that it has sole power to vote 14,993,215 shares and has dispositive power over 14,993,215 shares. As previously announced by BlackRock, Inc., on December 1, 2009, BlackRock, Inc. completed its acquisition of Barclays Global Investors, NA and certain of its affiliates (the BGI Entities ) from Barclays Bank PLC. As a result, this amount includes shares held by substantially all of the BGI Entities.
- (4) Based upon a Schedule 13G filed with the SEC for the period ended December 31, 2009, Wellington Management Company, LLP reports that in its capacity as investment adviser, it may be deemed to beneficially own shares which are held of record by its clients, and it therefore has shared power to vote 2,766,610 shares and has shared dispositive power over 11,428,520 shares.

### Security Ownership of Directors and Executive Officers

The following table shows stock ownership by (i) each of our director-nominees, (ii) our President and Chief Executive Officer, our Chief Financial Officer, and each of our three other highest compensated executive officers serving at December 31, 2009 (which we refer to in these proxy materials as our Named Executive Officers), and (iii) by the director-nominees and all executive officers as a group as of February 26, 2010, unless otherwise indicated.

	Company Common Stock Beneficially Owned as of February 26, 2010 (1)(2)(3)	Percent of Class as of February 26, 2010 (4)
David A. Jones, Jr.	372,088	
Frank A. D Amelio	26,777	
W. Roy Dunbar	9,687	
Kurt J. Hilzinger	24,702	
Michael B. McCallister	1,251,030	
William J. McDonald	250	
William E. Mitchell	0	
David B. Nash, M.D.	0	
James J. O Brien	1,000	
Marissa T. Peterson	1,347	
W. Ann Reynolds, Ph.D.	51,779	
James H. Bloem	207,502	
James E. Murray	488,497	
Paul B. Kusserow	43,333	
V. Rajamannar Madabhushi	20,000	
All directors and executive officers as a group (21 in number, including those		
named above)	3,215,303	1.89

(1) Beneficial ownership of Shares, for purposes of this Proxy Statement, includes Shares as to which a person has or shares voting and/or investment power. Therefore, any restricted stock for which a person has voting power and all share equivalents in the Humana Retirement & Savings Plan are included. These footnotes describe whenever an individual shares voting and/or investment power over the Shares beneficially owned by them.

The number of Shares listed:

(a) Includes certain Share equivalents held for the benefit of the individuals in the Humana Retirement & Savings Plan as of January 31, 2010, over which the employee participant has voting power and investment power. They are as follows:

Michael B. McCallister	38,771
James H. Bloem	0
James E. Murray	23,179
Paul B. Kusserow	0
V. Rajamannar Madabhushi	0
All executive officers as a group (numbering 11, including those named herein)	79,486

(b) Includes Shares which may be acquired by these individuals through the exercise of options, which are exercisable currently or within 60 days after February 26, 2010 under the 1996 Stock Incentive Plan for Employees or the 2003 Stock Incentive Plan. They are as follows:

17,500
17,500
0
17,500
711,401
0
0
0
0
0
17,500
165,404
355,890
33,333
0
1,766,879

(2) Certain directors have deferred the stock awards pursuant to our Deferred Compensation Plan for Non-Employee Directors. These Shares are not included in the totals reported above. The initial award of 7,500 restricted stock units to each of Messrs. McDonald, Mitchell and O Brien, Dr. Nash and Ms. Peterson is also not included in the totals reported above. As of February 26, 2010, which includes the awards in January 2010, the Shares deferred were as follows:

David A. Jones, Jr.	5,022
Frank A. D Amelio	14,275
W. Roy Dunbar	14,029
Kurt J. Hilzinger	11,808
William J. McDonald	20,048
William E. Mitchell	13,625
David B. Nash, M.D.	10,272
James J. O Brien	19,180
Marissa T. Peterson	13,649
W. Ann Reynolds	7,756

- (3) As of February 26, 2010, no shares of stock are pledged by any of our Executive Officers or Directors.
- (4) Unless indicated, less than 1% of the class.

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## COMPENSATION DISCUSSION AND ANALYSIS

- A. Executive Summary
- B. Setting the Compensation of Named Executive Officers
- C. Components of Compensation for Named Executive Officers
- D. Other Compensation Considerations
- E. Organization & Compensation Committee
- F. Compensation Consultants

#### A. Executive Summary

We view our compensation program as a means of continuing our investment in human capital that will drive high performance and success in the marketplace. This Compensation Discussion and Analysis discusses our compensation policies and practices, describing each element of compensation and the decision-making process that supports it. It addresses how we compensate our Named Executive Officers, and how we uphold our compensation standards through a governance system that includes internal oversight as well as expert outside review.

Our compensation program for our Named Executive Officers supports our philosophy that compensation should be market-based, competency-paced and contribution-driven. Our compensation programs are designed to challenge participants as well as reward them for superior performance for our company and our stockholders. In furtherance of this philosophy, we believe that our compensation program must:

Support our business strategy, be competitive, and provide significant rewards for outstanding financial and individual performance;

Align with stockholders interests by including a significant portion of executive pay that is at risk in the form of both annual incentive awards that are paid, if at all, based on Company performance, and, in the case of longer term incentive awards, tied closely to increases in the Company s stock price; and

Attract, motivate and retain highly qualified executives.

In setting executive compensation, the Board s Organization & Compensation Committee, referred to in this report as the Committee, reviews data from a group of comparable peer companies, selected based on line of business considerations, size and market capitalization, which we refer to as our peer group. In 2009, we continued our strategy of targeting the total compensation of our Named Executive Officers to approximate the median compensation level at our peer group.

We believe that our salaries, programs, policies and practices for 2009, disclosed in this report and in the tables that follow, demonstrate that our compensation philosophy and program achieve our compensation goals, and that the total mix of compensation provided to our Named Executive Officers is consistent with a philosophy of motivation and reward. For a discussion of the assessment performed by our Organization & Compensation Committee of the risks associated with our compensation practices and policies, including a consideration of the

counterbalance of risk-taking incentives and risk-mitigating factors in Company practices and policies, please see the section entitled, *Corporate Governance Organization & Compensation Committee Compensation Risk Determination* in this proxy statement.

## B. Setting the Compensation of Named Executive Officers

Our Named Executive Officer compensation includes direct compensation that is:

<u>Market-based</u> Competitive with our peer group and general industry standards; targeted on average at market medians, but typically ranging from the 25<sup>th</sup> to 75<sup>th</sup> percentiles, depending on the level of competency and contribution;

<u>Competency-paced</u> Flexible enough to match the progress of fast-rising performers but resistant to salary advancement for those whose competency level has remained static;

Contribution-driven
Reward those who make a difference, creating meaningful compensation distinctions among different levels of performance and achievement, while avoiding annual compensation actions that foster an entitlement mentality;
Named Executive Officer compensation also includes indirect compensation in the form of a mix of benefit programs that promote security and well-being, including health benefits, life and disability coverage that provides income protection, retirement plans, and services accessed or purchased on a group basis to assist in the maintenance of an appropriate work/life balance. We seek to provide cost-effective benefits that are competitive with our peer companies and industry benchmarks, and arrived at through a deliberate process of internal benchmarking.

Our Chief Executive Officer, with guidance from the Chief Human Resources Officer, discusses with the Committee his recommendations for the compensation of his direct reports and the rationale for those recommendations. The Committee s independent consultant, Frederic W. Cook & Co., Inc., or Cook, provides guidance to the Committee when determining the Chief Executive Officer s compensation. The Committee independently makes all decisions.

Setting Compensation External Benchmarking

We benchmark our compensation and benefits practices to other publicly traded companies that are comparable to us in significant ways. For Named Executive Officers, we use comparisons from competitors within our peer group, based on revenue size and profitability, as well as our closest industry competitors. Using different comparative measures (e.g., industry, market cap, etc.) yields multiple perspectives that enrich our understanding of competitive executive pay practices. Company comparators are reviewed every other year to ensure continued appropriateness of our compensation program. We believe benchmarking with reference to the peer group provides the Company with the most comprehensive means of ensuring that our senior-level compensation is peer-competitive.

For 2009, companies included in our peer group are those:

- (i) with whom we compete for talent; and
- (ii) whose revenues, market capitalization, and business focus are similar to Humana s.

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In February 2009, the Committee made certain adjustments to our peer group to take into consideration merger and acquisition activity and the receipt by certain companies of funds under the U.S. Treasury Troubled Asset Relief Program (TARP). The Committee approved the following peer group of public companies to serve as our benchmark:

Aetna Inc.	Express Scripts, Inc.	Progressive Corp.
AFLAC Inc.	Genworth Financial Corp.	The Travelers Companies, Inc.
Allstate Corp.	Hartford Financial Services Group, Inc.	UnitedHealth Group, Inc.
CIGNA Corporation	Health Net, Inc.	Unum Group
CNA Financial Corporation	MedcoHealth Solutions, Inc.	Wellpoint, Inc.
Coventry Health Care, Inc.	Principal Financial Group, Inc.	-

We use this competitive market data as a starting point for our analysis. In addition, we take into consideration an executive s overall performance, his or her potential, the presence of any unique or hard-to-replace skills, as well as the executive s judgment, leadership ability and competencies. The performance of the executive s business function and his or her ability to build teams and develop talent are also factors. Finally, we consider the overall performance of the Company.

Ultimately, we must distill all of these factors and apply our best judgment when determining executive pay. Such judgment should produce a total compensation package that is reasonable as compared to our business prospects, based on our long-term business plans. This allows the Committee to set a compensation package that it believes will:

- (i) appropriately motivate and challenge our Named Executive Officers without encouraging undue risk to the Company; and
- (ii) achieve an appropriate balance between the prospects for the Company and our stockholders and the compensation of our Named Executive Officers.

Setting Compensation Internal Benchmarking

The process for establishing specific levels for each component of pay is based on an assessment of market pay data, as described above, and an internal benchmarking of the compensation of our top 100 executives, including our Named Executive Officers, a process that ensures the integrity of our compensation program throughout our leadership tier. This internal study considers the relativity of pay between all the Named Executive Officers and the total compensation of the Chief Executive Officer.

#### C. Components of Compensation for Named Executive Officers

The components of our compensation program for Named Executive Officers in 2009 were:

*Base salary*, targeted at market medians, but typically ranging from the 25<sup>th</sup> to the 75<sup>th</sup> percentile, with the actual levels of base salary based primarily upon the experience, competency and contributions of individual executives;

Annual cash incentives, set at specified percentages of each Named Executive Officer s base salary, dependent upon the achievement of financial performance targets;

*Equity awards*, incentivizing through competitive levels of long-term equity compensation designed to motivate leaders to achieve attractive long-term stockholder returns;

Retirement Plans, providing the opportunity for retirement income that will motivate high-potential leaders to pursue a long-term career with the Company;

Severance, providing for certain payments in the event of termination of employment; and

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*Perquisites*, including a matching annual charitable gift program; life insurance benefits; financial planning assistance; and limited personal use of Company aircraft.

#### Base Salary

Base compensation for our Named Executive Officers is determined by an assessment of:

overall Company performance; individual Named Executive Officer performance; internal pay equity; changes in individual Named Executive Officer responsibilities; and relevant external benchmarking.

While vital aspects of performance can be measured in financial terms, we also evaluate executive management in areas that must be assessed more subjectively. These include the development and execution of strategic plans, the exercise of leadership in the development of management talent, innovation and improvement in our products and processes, as well as the executive s involvement in industry groups and in the communities that we serve.

We generally target the market median when establishing individual salaries, and they typically range from the 25<sup>th</sup> to the 75<sup>th</sup> percentile. Base salary levels are established to ensure the attraction, development and retention of superior talent while also taking into account an individual executive s performance. For Messrs. McCallister, Bloem and Murray, base salaries were established, in conjunction with other components of total compensation, to approximate the market median. Messrs. Kusserow and Madabhushi, two of the Named Executive Officers each hired in 2009, received initial base salary levels above market median percentiles in order to retain their services in our highly competitive market. In February 2009 the Committee determined that, despite their excellent performance, due to the financial pressures facing the Company as a result of the ongoing economic turmoil, our Named Executive Officers would not receive base salary increases. For 2010, however, our Named Executive Officers, with the exception of Mr. McCallister, have been awarded an average base salary increase of 1%. At Mr. McCallister s request, despite the performance of the Company during 2009, the Committee did not grant Mr. McCallister an increase in base salary for 2010. Base salaries of the Named Executive Officers in 2009, and their relationship to market medians, are listed in the table below.

#### Named Executive

Officer	2009 Base Salary	2009 Market Median(1)
Michael B. McCallister	\$1,025,000	\$1,059,750
James H. Bloem	\$545,000	\$586,300
James E. Murray	\$670,000	\$692,100
Paul B. Kusserow	\$465,000	\$315,700
V. Rajamannar Madabhushi	\$500,000	\$437,250

(1) Based on relevant external benchmarking and the proxy statements of the peer group in February 2009. Annual Cash Incentives

Incentive Plan Objectives

Our annual incentive compensation plans ensure a portion of each Named Executive Officer s compensation is at risk by linking such portion of compensation to certain key performance objectives and rewarding them, when appropriate, for their efforts in optimizing

our profitability and growth consistent with sound and ethical business practices and appropriate risk-taking.

Description of the Plan for Named Executive Officers

The Humana Inc. Executive Management Incentive Compensation Plan, which we refer to as the Management Incentive Plan, is administered by the Committee. The Committee annually selects those executive officers and other key executives eligible to participate in the Management Incentive Plan and establishes specific performance targets based on predetermined business goals, and an objective formula or standard to determine the minimum and maximum awards payable to each participating executive. The Committee has sole discretion to determine the form, amount and terms of each award, which need not be uniform among the persons eligible to receive awards. The Committee may determine at the time the performance targets are established that certain adjustments will be made in evaluating whether the performance targets have been met (e.g., disposition or acquisition of a business, gains or losses resulting from material litigation, or the effect of changes in accounting principles during the performance period). During 2009, our Named Executive Officers participated in the Management Incentive Plan.

2009 Management Incentive Plan Compensation

For all Named Executive Officers, the 2009 performance target was based on the attainment of a pre-established earnings per share, or EPS, objective. The Committee selected this single performance target because it believed that those with the greatest responsibility for the strategy, implementation and success of the organization should have a substantial portion of their compensation linked to the achievement of this financial goal. The Committee felt that attainment of an EPS goal was the best reflection of the success of our business plan, and the goal was therefore established to provide a direct link between executive compensation and this key performance objective of the Company.

For the EPS objective in 2009, there were threshold, target and maximum achievement payout levels that impacted the final value of the award. The EPS target for 2009 of \$6.00 was based on our business plans and reflected the initial earnings per share guidance that we provided to our stockholders. The target was considered a challenging goal, based on the prospects of our government and commercial businesses and an uncertain economy. Performance below the threshold of \$5.40 EPS yielded no award. The maximum of \$6.30 was set to encourage increased performance within a tolerable risk. The percentages of 2009 base earnings paid at each of the threshold, target and maximum levels were established through a process of external benchmarking of total compensation against our external peer group. These percentages furthermore reflect our philosophy of targeting total compensation to the median, while recognizing that a significant percentage of total compensation should be performance-based. The uniform target percentages (with the exception of Mr. McCallister) and performance measures also emphasize the importance of a teamwork approach among our Named Executive Officers.

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The following table sets forth the potential range of payments our Named Executive Officers could have earned under the Management Incentive Plan, in total dollars and as a percentage of 2009 base earnings:

		Th	reshold	Т	arget	N	<b>Iaximum</b>
		EPS	S of \$5.40	EPS	of \$6.00	EF	PS of \$6.30
	2009 Base	% of		% of	MIP	% of	
Named Executive Officer	Earnings	Base	MIP Payment	Base	Payment	Base	<b>MIP Payment</b>
Michael B. McCallister	\$ 1,025,000	75%	\$ 768,750	150%	\$ 1,537,500	200%	\$ 2,050,000
James H. Bloem	\$ 545,000	50%	\$ 272,500	100%	\$ 545,000	150%	\$ 817,500
James E. Murray	\$ 670,000	50%	\$ 335,000	100%	\$ 670,000	150%	\$ 1,005,000
Paul B. Kusserow	\$ 406,397	50%	\$ 203,199	100%	\$ 406,397	150%	\$ 609,596
V. Rajamannar Madabhushi	\$ 342,466	58.4%(1)	\$ 200,000 <sup>(1)</sup>	100%	\$ 342,466	150%	\$ 513,699

(1) As part of Mr. Madabhushi s engagement, he was guaranteed a minimum payment under the Management Incentive Plan of \$200,000 for 2009. For 2009, since our EPS increased to \$6.15, performance fell between the target and maximum levels. Payments for the Named Executive Officers consequently ranged from 125%-175% of annual base earnings, as provided in the table above. See the Summary Compensation Table in the Executive Compensation section of this proxy statement for the specific amounts paid to the Named Executive Officers.

#### Equity Awards

In 2009, we used a mix of stock options and restricted stock awards to compensate our Named Executive Officers, an equity compensation program which we believe provides an appropriate balance between inducement, retention and motivation of executives and the creation of stockholder value. Equity-based compensation provides a vital link between the long-term results achieved for our stockholders and the financial rewards provided to our Named Executive Officers. We use a mix of stock options and restricted stock awards to compensate our Named Executive Officers because we believe that each form of equity compensation provides us with different benefits.

Stock Options. The value of our stock option grants reflects the economic performance of the Company over time. We use stock options to motivate and challenge our executives to achieve positive returns for our stockholders by placing key elements of executive compensation at risk, with a secondary benefit of retention derived from vesting conditions imposed on the stock options and a non-compete covenant embedded in our stock option agreements.

Restricted Stock. Restricted stock generally provides value regardless of whether our stock price increases from the date of grant. We use restricted stock grants for inducement and retention purposes and to motivate and challenge our executives. A secondary benefit is derived from the potential added appreciation opportunity as our stock price increases, as well as retention derived from vesting conditions imposed on the restricted stock and a non-compete covenant embedded in our restricted stock agreements.

All stock options and restricted stock awards are granted at regularly scheduled meetings of our Board of Directors, or of the Committee. The Committee, with the assistance of Cook and management, determines the aggregate amounts and terms of stock option and restricted stock awards for each Named Executive Officer following a review of stock programs and competitive practices at peer companies, along with an analysis of equity cost.

The value of each award reflects the executive s level of responsibility and contributions to the Company s performance. In making equity awards, the Committee reviews and approves the dollar value of an award to be granted to each Named Executive Officer, based on the internal and external benchmarking of total compensation discussed above. The number of shares subject to the award is then determined using the fair market value of the option on the grant date, which, in the case of stock options, is determined by the Black-Scholes methodology.

The stockholder-approved 2003 Stock Incentive Plan provides that all stock options are granted at the average of the high and low stock trading price on the NYSE (fair market value) on the date of grant. We have a policy of not making equity awards when we are aware of any material non-public information. For the last several years, the annual Company-wide option and restricted share awards have been made at the Committee meeting held in the first quarter of the year, following the announcement of annual results for the prior year. The Board and Committee schedules are determined more than a year in advance. In addition to the annual grant, options and/or restricted stock are granted for promotions, new hires, retention purposes, or increases in responsibilities at the six regularly scheduled meetings of the Board or the Committee.

#### 2009 Awards

In 2009, Messrs. McCallister, Bloem and Murray were awarded stock options designed, in conjunction with other components of total compensation, to approximate the market median, as described above. Messrs. Kusserow and Madabhushi were awarded grants of both stock options and restricted stock in order to induce them to join our company in a highly competitive market, and for the retention benefit of such awards.

The table that follows this report entitled, Grants of Plan-Based Awards, shows the number of stock options and restricted stock awarded to each Named Executive Officer and the total expense for each award calculated using the fair value of the award on the date of grant. On December 16, 2009, the SEC adopted amendments to the proxy disclosure rules that, in relevant part, require disclosure of the aggregate grant date fair value of stock awards and option awards granted in the fiscal year calculated in accordance with Financial Accounting Standards Board Accounting Standards Codification Topic 718, Compensation Stock Compensation, rather than the dollar amount recognized for financial statement purposes for the fiscal year, as previously required. The amount of the grant date fair value of stock awards in 2009, as well as awards in prior periods adjusted for this new rule as required, is shown in columns (e) Stock Awards and (f) Option Awards of the table below entitled, Summary Compensation Table.

The table that follows this report entitled, Outstanding Equity Awards at Fiscal Year-End, lists the options and restricted stock outstanding by grant date and price for each Named Executive Officer. These awards reflect the years of service of each Named Executive Officer and the frequency with which an individual exercises the options granted.

The Committee routinely reviews the outstanding equity information for each executive officer to examine the value of prior compensation decisions, and the value of outstanding equity awards may be taken into account in establishing the level of equity awards to be made.

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#### Retirement

During 2009, we had two retirement plans covering our Named Executive Officers:

The Humana Retirement and Savings Plan, (available to all associates) is a qualified, combined retirement plan and 401(k) plan providing for both participant and Company contributions; and

The nonqualified Supplemental Executive Retirement and Savings Plan (Supplemental Plan) restores, on a nonqualified basis, Company contributions to the Humana Retirement and Savings Plan, which are restricted by the Internal Revenue Service, or IRS, compensation limits.

For additional details on our retirement plans see the table entitled Nonqualified Deferred Compensation which covers our Supplemental Plan, and the section entitled Potential Payments Upon Termination or Change in Control, which discusses all of our retirement plans.

We believe that our retirement programs will provide our executives with competitive levels of income replacement upon retirement, reflecting the executive s years of service with our Company, and provide us with a package that will both attract and retain key talent in the Company. The potential payments under these plans are described in the tables that follow this report.

#### Severance/Change in Control

#### Mr. McCallister

On May 16, 2008, we entered into an amended and restated employment agreement with Michael B. McCallister, our President and Chief Executive Officer, which we refer to as the McCallister Employment Agreement. The McCallister Employment Agreement has an initial term ending on December 31, 2010, which will be automatically renewed for successive periods of one year unless terminated by either party upon sixty days written notice. Mr. McCallister is the only executive officer who would be entitled to a tax gross-up payment in the event he is subject to an excise tax pursuant to Section 4999 of the Internal Revenue Code on parachute payments to which he is entitled to receive in connection with a Change in Control. The effect of this gross-up would be to maintain Mr. McCallister in the same financial position that he would have been in had no tax under Section 4999 of the Code been imposed. Notwithstanding the above, in the event that a reduction of Mr. McCallister s Change in Control payments by 10% or less, but not more than \$200,000, would cause none of the payments to be considered excess parachute payments, Mr. McCallister would not be entitled to a gross-up payment and the payments would be reduced to the extent necessary so that none of the payments would be considered excess parachute payments.

We believe that the excise tax gross-up provided for in the McCallister Employment Agreement is appropriate in order to avoid a possible discriminatory impact of the excise tax rules. We believe it appropriate for Mr. McCallister to retain the same payment that he would have retained had the excise tax not been imposed, allowing him to recognize the full intended economic benefit of the severance provisions of the McCallister Employment Agreement. However, in March 2009, the Committee determined that the Company will not enter into any new or materially amended agreements with executive officers that include excise tax gross-up provisions with respect to payments contingent upon a change in control. This determination will have no effect on the McCallister Employment Agreement unless that agreement is materially modified or amended.

For a more detailed discussion of the McCallister Employment Agreement and the benefits payable to Mr. McCallister in the event of a Change in Control of the Company, please refer to footnote 1 to the table entitled, Potential Payments Upon Termination or Change in Control of the Company.

Other Named Executive Officers

We operate in a highly competitive, complex and consolidating industry. Therefore, we have entered into Change in Control severance agreements, which we refer to as CIC Agreements, with all executive officers, including our Named Executive Officers (except for Mr. McCallister, whose severance is governed by the McCallister Employment Agreement, as described above). Pursuant to the CIC Agreements, for a two-year period following a Change in Control of the Company, certain benefits will be provided to these executives upon termination (whether involuntary or due to a resignation as a result of a change in responsibilities, location, or compensation).

Under the CIC Agreements, these individuals would be entitled to receive severance pay which generally is determined by multiplying the sum of each individual s annual base salary and the maximum target incentive compensation payable to him or her, by a multiple ranging from one to one and one-half. Each of the Named Executive Officers would receive a payment in the amount of one and one-half times the sum of their base salary and maximum target incentive payment in the event of a qualified termination of employment within a two year period following a Change in Control. In addition, in the event of a Change in Control, generally all unvested Company options and all unvested restricted stock immediately vest. Health, life and disability insurance coverage would be provided, generally for a two-year period following termination unless the participant dies or is eligible for comparable coverage from another source.

All of the CIC Agreements (including the Change in Control provisions of the McCallister Employment Agreement) provide for a double trigger (i.e., two events must occur before any payment is made: the executive officer must be terminated or constructively terminated as described in the CIC Agreement, and such termination must have occurred after the Company entered into a definitive agreement, the consummation of which would result in a Change in Control, or the Change in Control has occurred). The Committee opted for a double-trigger, rather than providing for severance payments solely on the basis of a Change in Control, because we believe this to be more consistent with the purpose of encouraging the continued employment of our Named Executive Officers following a Change in Control. In the health benefits industry, mergers and acquisitions resulting in a Change in Control are common. We believe that the CIC Agreements for our Named Executive Officers allow our executives to devote their time to the duties of running our Company without being distracted by a potential Change in Control. Furthermore, the CIC Agreements have a significant retention value to the Company with respect to our Named Executive Officers. We believe that the severance multiples provided for in the CIC Agreements are appropriate because they are comparable to similarly situated senior executives across U.S. industries. For a discussion of the payments each of our Named Executive Officers would receive in the event of a Change in Control, see the section entitled Potential Payments Upon Termination or Change in Control of the Company that follows this report.

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#### Perquisites

We also provide certain other benefits to our Named Executive Officers as part of our competitive compensation program. The amounts expended through these programs are explained in detail in the footnotes that follow the Summary Compensation Table. As noted, not all Named Executive Officers participate in each benefit. The benefits include limited personal use of Company aircraft for the Named Executive Officers, an annual physical, a matching charitable gift program, supplemental life insurance benefits, financial planning assistance, and club memberships (used for business purposes; if from time to time used for personal reasons, the executive must reimburse the Company).

#### D. Other Compensation Considerations

Compensation Mix

The key elements of direct executive compensation salary, cash incentives, and equity awards are designed to put a substantial portion of executive pay at risk. While salaries are intended to be assured, the other two elements only have value if certain key performance results are achieved. Cash incentives are paid only upon the achievement of defined financial objectives. Grants of stock options only have value to executives if the value of the company increases through common stock price appreciation. Both stock option and restricted stock awards provide a retention benefit to the Company.

We believe that having a larger measure of key pay elements at risk motivates and challenges our executives to achieve positive returns for our stockholders, reflecting our philosophy that, in addition to being market-based, the total compensation of our Named Executive Officers should be competency-paced and contribution-driven. The chart and table below illustrate the relative mix of pay at risk in 2009 for our Named Executive Officers, comprised of base salary, the potential value of the annual cash incentive earned in 2009 though paid in 2010, and the aggregate grant date fair value of the 2009 grants of restricted stock and stock options (based on a Black-Scholes valuation at the time of grant). See the tables entitled Summary Compensation Table and Grants of Plan-Based Awards that follow this report for greater detail.

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#### Compensation At-Risk-2009

#### Named Executive

		Annual	Long-Term	
Officer	Base Salary	Incentive	Incentive (1)	Total
Michael B. McCallister	17%	26%	57%	100%
James H. Bloem	26%	26%	48%	100%
James E. Murray	23%	24%	53%	100%
Paul B. Kusserow	17%	18%	65%	100%
V. Rajamannar Madabhushi	14%	15%	71%	100%

(1) Includes aggregate grant date fair value of restricted stock and stock option awards. Clawbacks

In 2009, the Committee adopted a clawback policy to supplement those provisions set forth in the Sarbanes-Oxley Act of 2002 and related regulations.

The clawback policy:

applies to all executive officers;

permits the recoupment of compensation in the event of a material restatement of the Company s financials as a result of the misconduct or fraud on the part of the executive officer;

permits the recoupment of all cash-based incentives earned by the executive officer involved in the misconduct or fraud during the twelve month period following the first public issuance of the financials that are the subject of the restatement; and

grants discretion to the Committee with respect to the application of the clawback provision.

Stock Ownership Guidelines

The Board believes that linking a significant amount of an executive s current and potential future net worth to the Company s success, as reflected in the stock price, gives the executive a stake similar to that of our stockholders. Consistent with this philosophy, in 2005 the Board of Directors established stock ownership guidelines for the Company s executive officers.

Expressed as a multiple of base salary, minimum levels of Humana common stock ownership, excluding shares held in retirement accounts and unexercised stock options, are:

Chief Executive Officer: Five times base salary

Direct reports to the Chief Executive Officer:

Three times base salary

All other Section 16 officers:

Two times base salary

In 2009, the Committee added a further condition to the stock ownership guidelines to provide that any shares owned by an executive officer (or shares received upon the exercise of options or vesting of restricted stock, less an amount to cover current tax liabilities) must be held by the executive officer until the relevant multiple is reached and thereafter maintained.

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Compensation Policies Based on Certain Tax and Accounting Rules

Section 162 (m) of the Internal Revenue Code includes potential limitations on the deductibility of compensation in excess of \$1 million paid to the Named Executive Officers serving on the last day of the year. Based on regulations issued by the IRS, we have taken the necessary actions to provide for the deductibility of payments under the Management Incentive Plan, including submitting the Management Incentive Plan to our stockholders for approval. The Management Incentive Plan was approved by our stockholders in April 2008, and became effective as of January 1, 2008, for awards earned during the five-year period ending December 31, 2012.

We view preserving tax deductibility as a contributing objective in establishing executive compensation. In specific instances we have authorized and may continue to authorize from time to time compensation arrangements that are not fully tax deductible, but which promote other important objectives of the Company. The Committee believes that all compensation paid for 2009 will be deductible for federal income tax purposes, except \$71,691.

The American Jobs Creation Act of 2004 materially changed the tax rules applicable to nonqualified deferred compensation arrangements, codified in Section 409A of the Internal Revenue Code (Section 409A). Section 409A provides that compensation deferrals under nonqualified deferred compensation plans, like the Company s Supplemental Plan, are currently counted as gross income for all taxable years to the extent that the amounts are not subject to a substantial risk of forfeiture and have not previously been included in gross income, unless certain requirements are met. We believe that the Supplemental Plan, the CIC Agreements, the Management Incentive Plan, and our severance program are in compliance with the statutory provisions currently in effect so that any compensation payable under the plans is properly deferred.

#### E. Organization & Compensation Committee

All of the members of the Committee are independent, as defined by the NYSE, the SEC and the IRS. The current members of the Committee are Kurt J. Hilzinger, Chairman, W. Roy Dunbar, William J. McDonald, and Marissa T. Peterson. During 2009, the Committee met seven times.

The Committee operates pursuant to a charter which is reviewed and approved each year. There were no changes to the Committee s charter during 2009. The full text of the Committee charter may be viewed on our corporate website. From the <a href="https://www.humana.com">www.humana.com</a> web page, click on Investor Relations, then click on View Website then click on Corporate Governance on the right side of the page, and then you will see a link to the Committee Charters on the left side of the page.

#### F. Compensation Consultants

Since August 2004, the Committee has retained Cook as its independent compensation consultant. Cook s role is to ensure that the Committee has objective information needed to make informed decisions in the best interests of stockholders based on compensation trends and practices in public companies, and to provide assistance to the Committee in evaluating our executive compensation policy and programs. As the Committee s independent consultant, Cook advises on the interpretation of various rules and regulations impacting executive compensation, reviews with the Committee management s proposals and initiatives, provides certain data on competitive pay levels, and undertakes special projects on behalf of the Committee. In 2009, a representative of Cook attended all of the Committee meetings, including,

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when invited, executive sessions. In accordance with the Committee s Charter, the Committee has the sole authority to determine the compensation for, and to terminate the services of, Cook. For services provided to the Committee in 2009, we paid Cook approximately \$243,000.

We have a practice that Cook, as an independent compensation consultant, may not provide any other services to the Company without the prior authorization of the Committee. In 2009 Cook provided no additional services to the Company.

# **ORGANIZATION & COMPENSATION COMMITTEE REPORT**

The Organization & Compensation Committee of the Company has reviewed and discussed the Compensation Discussion and Analysis for the year ended December 31, 2009 with management. In reliance on these reviews and discussions, the Organization & Compensation Committee recommended to the Company s Board of Directors, and the Board of Directors has approved, the inclusion of this Compensation Discussion and Analysis in this Proxy Statement.

All members of the Organization & Compensation Committee of the Company whose names follow submit the foregoing report.

# **ORGANIZATION & COMPENSATION COMMITTEE**

Kurt J. Hilzinger, Chairman

W. Roy Dunbar

William J. McDonald

Marissa T. Peterson

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# **EXECUTIVE COMPENSATION**

#### **Executive Compensation of the Company**

The following Summary Compensation Table shows the compensation earned for the time period served as an executive officer during the last fiscal year by: (1) the President and Chief Executive Officer, (2) the Chief Financial Officer, and (3) each of the three other highest compensated executive officers of the Company serving at December 31, 2009 (collectively, the Named Executive Officers).

As described in our Compensation Discussion and Analysis, for each Named Executive Officer, base salary represented approximately 19%; the potential value of the annual cash incentive in 2009 represented approximately 22% and the aggregate fair value of the 2009 grant of stock options and restricted stock represented approximately 59% of the total compensation as listed below, based on the aggregate fair value of equity awards granted to the Named Executive Officers in 2009.

#### **Summary Compensation Table**

Change in

							Pension Value		
						Non-Equity  Incentive	Nonqualified  Deferred	All	
				Stock		Plan	Compensation	Other	
Name and Principal		Salary	Bonus	Awards	Option	Compensation	Earnings	Compensation	Total
Position		(\$)	(\$)	(\$)	Awards(\$)	(\$)	(\$)	(\$)	(\$)
(a)	Year (b)	(a)	( <b>d</b> )	(a)(1)	( <b>f</b> )(1)	(a)(2)	(b)(2)	(5)(4)	(*)
Michael B. McCallister, President &	2009	(c) 1,025,000	( <b>u</b> )	(e)(1)	( <b>f</b> )( <b>1</b> ) 3,393,474	(g)(2) 1,793,750	(h)(3)	(i)(4) 297,228	( <b>j</b> ) 6,509,452
Chief Executive Officer(5)	2008	1,017,308			3,500,002	1,775,750	0	668,104	5,185,414
emer Executive Officer(5)	2007	973,558			3,000,511	1,950,000	4,438,993	511,321	10,874,383
James H. Bloem, Senior Vice	2009	545,000			1,018,047	681,250	0	81,670	2,325,967
President & Chief Financial	2008	539,665			1,049,990	0	0	169,624	1,759,279
Officer & Treasurer	2007	509,441			1,050,172	765,000	606,011	147,460	3,078,084
James E. Murray, Chief Operating	2009	670,000			1,502,824	837,500	0	125,466	3,135,790
Officer	2008	663,846			1,549,993	0	0	245,071	2,458,910
	2007	629,423			1,550,272	945,000	1,295,058	220,254	4,640,007
Paul B. Kusserow, Senior Vice	2009	406,397		416,633	2,071,470	507,997	0	117,209	3,519,706
President & Chief Strategy Officer	2008								
(6)	2007								
V. Rajamannar Madabhushi, Senior	2009	342,466	218,667	587,266	1,136,660	428,082	0	95,193	2,808,334
Vice President & Chief Innovation	2008								
and Marketing Officer (6)	2007								

<sup>(1)</sup> On December 16, 2009, the SEC adopted amendments to the proxy disclosure rules that, in relevant part, require disclosure of the aggregate grant date fair value of stock awards and option awards granted in the fiscal year calculated in accordance with Financial Accounting Standards Board Accounting Standards Codification Topic 718, Compensation Stock Compensation, rather than the dollar amount recognized for financial statement purposes for the fiscal year, as previously required. As required by this rule, this table includes the aggregate grant date fair value of option awards or stock awards, as applicable, in 2009, as well as awards in prior periods adjusted for this new rule. Note 13 to the Notes to Consolidated Financial Statements of our Annual Report on Form 10-K for the year ended December 31, 2009, describes the assumptions used to determine the grant date fair value for overall Company options. The assumptions used for valuing the Named Executive Officers options as a group, applying the Black-Scholes methodology, were as follows:

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	2009	2008	2007
Weighted Average Fair Value at Grant Date	\$ 14.18	\$ 21.93	\$ 23.12
Expected Option Life (Years)	4.9	5.4	5.5
Expected Volatility	38.9%	28.1%	30.3%
Risk Free Interest Rate	1.94%	3.0%	4.7%
Dividend Yield	N/A	N/A	N/A

- (2) For a discussion of the potential ranges that could have been paid in 2009 under the Management Incentive Plan, see the Grants of Plan-Based Awards table.
- (3) In October 2007, our Officers Target Retirement Plan, a defined benefit plan, was discontinued for active participants. Due to this discontinuance, we no longer have a defined benefit plan for the Named Executive Officers. The amount listed under Change In Pension Value Column (h) for 2007 represents the difference between the Present Value of the Accumulated Benefit under the Officers Target Retirement Plan at December 31, 2006, and the amount actually transferred to the Supplemental Executive Retirement & Savings Plan as of October 31, 2007. This change primarily reflects a shift in methodology from a defined benefit approach (present value of benefits payable at the earliest unreduced retirement age of 65) to a defined contribution approach (present value of benefits payable immediately). At December 31, 2007, there were no benefits remaining in the Officers Target Retirement Plan for any active participants including the Named Executive Officers.

No Named Executive Officer received preferential or above-market earnings on deferred compensation.

(4) The amounts listed under the column entitled All Other Compensation in the Summary Compensation Table above include: Company contributions to the Supplemental Executive Retirement & Savings Plan and the Humana Retirement & Savings Plan; personal use of Company aircraft for the Named Executive Officers and in some cases members of their families; a matching charitable gift program; life insurance benefits; and financial planning assistance. In addition, we pay for club memberships for certain Named Executive Officers. These are used for business purposes, and if used from time to time for personal reasons, the Named Executive Officer must reimburse us for any expense.

Company Contributions to the Supplemental Executive Retirement & Savings Plan (this amount is also listed in the Nonqualified Deferred Compensation table):

Michael B. McCallister	\$ 89,700
James H. Bloem	\$ 34,500
James E. Murray	\$ 48,875
Paul B. Kusserow	\$ 3,712
V. Rajamannar Madabhushi	\$ 0

Personal Use of Company Aircraft: The costs of personal use of Company aircraft was based on the aggregate incremental costs to the Company, including the lost tax deduction to the Company and personal deadhead hours.

Michael B. McCallister	\$ 132,848
James H. Bloem	\$ 0
James E. Murray	\$ 25,539
Paul B. Kusserow	\$ 0
V. Rajamannar Madabhushi	\$ 5,825

Matching Charitable Contributions:

Michael B. McCallister	\$ 25,000
James H. Bloem	\$ 20,000
James E. Murray	\$ 22,691
Paul B. Kusserow	\$ 0
V. Rajamannar Madabhushi	\$ 0

Financial Planning:

Michael B. McCallister	\$ 19,688
James H. Bloem	\$ 0
James E. Murray	\$ 0
Paul B. Kusserow	\$ 0

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V. Rajamannar Madabhushi	\$ 8,395
Company Contributions to the Humana Retirement and Savings Plan:	

Michael B. McCallister	\$	23,903
Michael B. McCamster	φ	23,903
James H. Bloem	\$	23,903
James E. Murray	\$	23,903
Paul B. Kusserow	\$	6,125
V. Rajamannar Madabhushi	\$	0

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Other (Includes life insurance, wellness incentives, reimbursement for relocation expenses, and guest expenses while on business travel):

Michael B. McCallister	\$ 6,089
James H. Bloem	\$ 3,267
James E. Murray	\$ 4,458
Paul B. Kusserow	\$ 107,372
V. Rajamannar Madabhushi	\$ 80,973

- (5) On May 16, 2008, we entered into an amended and restated employment agreement with Michael B. McCallister, or Mr. McCallister, which we refer to as the McCallister Employment Agreement, pursuant to which Mr. McCallister will continue to serve as our President and Chief Executive Officer. The McCallister Employment Agreement has an initial term ending on December 31, 2010, which will be automatically renewed for successive periods of one year unless terminated by either party upon sixty days written notice. Pursuant to the McCallister Employment Agreement, Mr. McCallister will be paid an annual base salary of not less than \$1,025,000 and will be eligible to participate in all benefit plans and programs made available by us to our employees, including participation in bonus and incentive compensation plans and programs on terms determined by the Organization & Compensation Committee. The McCallister Employment Agreement also provides for payments in the event Mr. McCallister terminates his employment. For a description of these payment provisions see the section entitled Potential Payments Upon Termination or Change in Control of the Company in this Proxy Statement.
- (6) Messrs. Kusserow and Madabhushi were hired by the Company during 2009, and therefore received no compensation in 2008 or 2007.

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#### **Grants of Plan-Based Awards**

The following table provides information about stock options and restricted stock granted in 2009 under our Amended and Restated 2003 Stock Incentive Plan, which we refer to as the 2003 Stock Plan, and the range of potential payments in 2009 under the Humana Inc. Executive Management Incentive Compensation Plan, which we refer to as the Management Incentive Plan. A discussion of the features of each type of award is included in the footnotes that follow the table.

								All				
								Other				
								Stock	All			
								Awards:	Other			
								Number	Option	Exercise		
								of	Awards:	or Base		
								Shares	Number of	Price		
								of	Securities	of	Closing	Grant Date Fair
					Estimate Under l	Equity I	e Payouts ncentive	Stock	Underlying	Option	Market Price	Value of Stock
	G 4		ted Possible P			Plan Awards		or Units	Options	Awards	on Grant	and Option
	Grant Date	P	Non-Equity In lan Awards(1)	)	m	N/A		(#)(2)	(#)(3)	(\$/Sh)(4)	Date (\$/Sh)	Awards (\$)
Name (a)	<b>(b)</b>	Threshold (\$) (c)	Target (\$) (d)	Maximum (\$) (e)	(\$) (f)	(\$) (g)	Maximum (\$) (h)	(i)	<b>(j</b> )	(k-1)	(k-2)	(1)
Michael B.	(D)	(C)	(u)	(€)	(1)	(g)	(11)	(1)	(J)	(K-1)	(K-2)	(1)
McCallister	01/01/2009	768,750	1,537,500	2,050,000								
1/10 Cullister	02/19/2009	700,700	1,007,000	2,020,000					225,759	41.83	40.93	3,393,474
James H. Bloem		272,500	545,000	817,500								,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	02/19/2009								67,728	41.83	40.93	1,018,047
James E.												
Murray	01/01/2009	335,000	670,000	1,005,000								
	02/19/2009								99,979	41.83	40.93	1,502,824
Paul B.	02/1/2000	202 100	406 207	600.506								
Kusserow (5)	02/16/2009	203,199	406,397	609,596				10.000			40.02	416 622
	02/19/2009 02/19/2009							10,000	100,000	41.83	40.93 40.93	416,633 1,503,140
	04/28/2009								50,000	29.53	28.99	568,330
V. Rajamannar	0-1/201/2009								50,000	27.33	20.75	500,550
Madabhushi (6)	04/26/2009	200,000(7)	342,466	513,699								
(4)	04/28/2009	,	, , , ,	,.,.,				20,000			28.99	587,266
	04/28/2009								100,000	29.53	28.99	1,136,660

<sup>(1)</sup> The actual payment of incentive compensation is shown in the Summary Compensation Table. For the EPS objective, there are threshold, target and maximum achievement payout levels that impact the final value of the award. Performance below the threshold yields no award. Eighty-six percent of the EPS goal must be achieved to reach its threshold payment; the threshold pays at approximately 50 percent of salary for all Named Executive Officers except Mr. McCallister whose threshold payment is 75 percent of salary. See the Compensation Discussion and Analysis contained herein for a discussion of incentive compensation for the Named Executive Officers. The Committee has sole discretion to determine whether to actually pay the entire permissible award, to decrease an award, or to defer payment of any award. The Committee is also authorized to establish additional conditions and terms of payment for awards, including the achievement of other or additional financial, strategic or individual goals, which may be objective or subjective, as it deems appropriate.

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The Committee may not waive the basic performance targets as to the business criteria chosen for any performance period.

In addition, our Board of Directors has approved a clawback policy that applies to all executive officers whereby we may recoup compensation in the event of a material restatement in the Company s financials as a result of the misconduct of or fraud on the part of the executive officer. Under the policy, we may recoup all cash-based incentives earned by the executive officer involved in the misconduct or fraud during the twelve month period following the first public issuance of the financials that are the subject of the restatement, subject to the discretion of the Committee to govern the clawback policy s application.

The Organization & Compensation Committee assesses the risks associated with the Company s compensation practices and policies for employees, including a consideration of the counterbalance of risk-taking incentives and risk-mitigating factors in Company practices and policies. For a discussion of this assessment, please refer to the section entitled, Corporate Governance Organization & Compensation Committee Compensation Risk Determination in this proxy statement.

(2) The above restricted stock awards were all granted pursuant to the 2003 Stock Plan. The restricted stock awards fully vest three years from the date of grant. In the event of a Change in Control of the Company, as defined in the 2003 Stock Plan, all outstanding restricted stock awards become fully vested. (See the section entitled Potential Payments Upon Termination or Change in Control of the Company herein for a quantification of the acceleration of vesting of restricted stock awards upon a Change in Control.) Upon vesting, the par value of the restricted stock may be paid in cash or, at the discretion of the Organization & Compensation Committee, in Shares of common stock valued at the fair market value on the date of vesting, or in any combination thereof. If dividends were to be declared on the Company s common stock, no dividends would be paid with

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respect to unvested shares of restricted stock. The restricted stock awards were granted by the Organization & Compensation Committee at a regularly scheduled meeting thereof. All Named Executive Officers equity awards contain a non-compete provision.

- (3) The above options were all granted pursuant to the 2003 Stock Plan. The options are incentive stock options to the extent allowed by regulation and the balance are nonqualified stock options. The options vest and become exercisable in equal annual one-third installments from the date of grant. The above options expire seven years from the date of grant. In the event of a Change in Control of the Company, as defined in the 2003 Stock Plan, all outstanding stock options become fully vested and immediately exercisable in their entirety. In addition, during the 60-day period following the Change in Control, any stock option (or portion thereof) may generally be surrendered for cancellation for a payment of the difference between the adjusted fair market value and option price as more fully described in the 2003 Stock Plan. (See the section entitled Potential Payments Upon Termination or Change in Control of the Company herein for a quantification of the acceleration of stock options upon a Change in Control.) The exercise price may be paid in cash or, at the discretion of the Organization & Compensation Committee, in Shares of common stock valued at the fair market value on the date of exercise or any combination thereof. Under the 2003 Stock Plan, the Board may not reduce the exercise price for options or stock appreciation rights by repricing or replacing any option award. The options were granted by the Organization & Compensation Committee at a regularly scheduled meeting thereof. All Named Executive Officers equity awards contain a non-compete provision.
- (4) Options under the 2003 Stock Plan cannot be granted at less than the Fair Market Value. The Fair Market Value, as defined in the 2003 Stock Plan, is the average of the highest and lowest reported sales prices of our common stock in transactions reported on the NYSE on the grant date. The 2003 Stock Plan was approved by our Board of Directors and by our stockholders.

In February 2010, the Named Executive Officers each received a stock option award having a seven-year term and vesting over a three-year period as follows:

Name	Number of Options
Michael B. McCallister	129,830
James H. Bloem	36,352
James E. Murray	57,125
Paul B. Kusserow	36,352
V. Rajamannar Madabhushi	46,739

The options were awarded at the Fair Market Value on the date of grant of \$46.40. The closing price on date of grant was \$46.20.

- (5) Mr. Kusserow was hired by the Company on February 16, 2009.
- (6) Mr. Madabhushi was hired by the Company on April 26, 2009.
- (7) As part of Mr. Madabhushi s engagement, he was guaranteed a minimum payment under the Management Incentive Plan of \$200,000 for 2009.

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# **Outstanding Equity Awards at Fiscal Year-End**

The following table provides information on the stock option and restricted stock holdings of our Named Executive Officers as of December 31, 2009.

			Option Aw	ards			Stock	x Awards	Equity
								Equity	Incentive
								Incentive	Plan
								Plan	Awards:
			Equity					Awards:	Market or
			Incentive					Number of	Payout
			Plan				Market	Unearned	Value of
			Awards:			Number	Value of	Shares,	Unearned
	Number of	Number of	Number of			of Shares	Shares or	Units or	Shares, Units
	Securities	Securities	Securities			or Units	Units of	Other	or Other
	Underlying	Underlying	Underlying			of Stock	Stock That	Rights	Rights That
	Unexercised	Unexercised	Unexercised	Option		That	Have Not	That Have	Have Not
	Options	Options	Unearned	Exercise	Option	Have Not	Vested	Not Vested	Vested
	(#)	(#)	Options	Price	Expiration	Vested	(\$)	(#)	(\$)
Name	Exercisable	Unexercisable	(#)	(\$/Sh)	Date	(#)	N/A	N/A	N/A
(a)	<b>(b)</b>	(c)	( <b>d</b> )	(e)	<b>(f)</b>	( <b>g</b> )	(h)(9)	<b>(i)</b>	<b>(j</b> )
Michael B. McCallister	250,000	(-)	(=)	32.7000	02/24/12(3)	(8)	()(-)	(-)	3/
	150,000			53.9600	02/23/13(7)				
	86,506	43,252		62.1000	02/22/14(4)				
	53,195	106,390		69.4750	02/21/15(1)				
		225,759		41.8300	02/19/16 <sup>(2)</sup>				
James H. Bloem	26,666			32.7000	02/24/12(8)				
	38,830	15 120		53.9600	02/23/13 <sup>(7)</sup>				
	30,277	15,138		62.1000	02/22/14 <sup>(4)</sup>				
	15,959	31,916 67,728		69.4750 41.8300	02/21/15 <sup>(1)</sup> 02/19/16 <sup>(2)</sup>				
James E. Murray	110,000	07,728		32.7000	02/19/10(2)				
Junes E. Mullay	84,720			53.9600	02/23/13 <sup>(7)</sup>				
	13,686			9.2600	03/13/13 <sup>(5)</sup>				
	44,695	22,347		62.1000	02/22/14 <sup>(4)</sup>				
	23,558	47,115		69.4750	02/21/15 <sup>(1)</sup>				
		99,979		41.8300	02/19/16(2)				
Paul B. Kusserow		100,000		41.8300	02/19/16(2)				
						10,000	438,900		
		50,000		29.5300	04/28/16 <sup>(6)</sup>				

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V. Rajamannar Madabhushi 100,000 29.5300 04/28/16 $^{(6)}$ 

Options granted on 2/21/08 pursuant to the Company s 2003 Stock Incentive Plan, shares will vest ratably over three years, with full vesting on 2/21/11.

Options granted on 2/19/09 pursuant to the Company s 2003 Stock Incentive Plan, shares will vest ratably over three years, with full vesting on 2/19/12.

Options granted on 02/24/05 pursuant to the Company s 2003 Stock Incentive Plan, fully vested.

Options granted on 02/22/07 pursuant to the Company s 2003 Stock Incentive Plan, shares will vest ratably over three years, with full vesting on 2/22/10.

Options granted on 03/13/03 pursuant to the Company s 1996 Stock Incentive Plan, fully vested.

Options granted on 4/28/09 pursuant to the Company s 2003 Stock Incentive Plan, shares will vest ratably over three years, with full vesting on 4/28/12.

Options granted on 02/23/06 pursuant to the Company s 2003 Stock Incentive Plan, fully vested.

Options granted on 02/24/05 pursuant to the Company s 1996 Stock Incentive Plan, fully vested.

Options granted on 02/24/05 pursuant to the Company s 1996 Stock Incentive Plan, fully vested.

Based on the closing stock price on December 31, 2009 of \$43.89. Restricted stock awards granted, with respect to Mr. Kusserow on 2/19/09 and with respect to Mr. Madabhushi on 4/28/09, will fully vest three years from the date of grant.

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# **Option Exercises and Stock Vested**

The following table provides information on the stock options exercised by the Named Executive Officers in 2009.

	Option	n Awards	Stock A Number of	wards
	Number of	Value Realized	Shares Acquired	Value Realized
	Shares	on Exercise	on Vesting	on Vesting
Name	Acquired on Exercise (#)	(\$)(1)	(#)(2)	(\$)
(a)	<b>(b)</b>	(c)	( <b>d</b> )	(e)
Michael B. McCallister	419,111	11,015,385		
James H. Bloem				
James E. Murray	186,300	4,919,669		
Paul B. Kusserow				
V. Rajamannar Madabhushi				

- (1) The Value Realized on Exercise is based on the difference between the Fair Market Value of our common stock as reported by the New York Stock Exchange Composite System and the exercise price of the options on the date of exercise. Options exercised may or may not have been sold by a particular Named Executive Officer, and the inclusion in this table of such information should not be understood to imply that such Named Executive Officer is or was in actual receipt of such monies.
- (2) No restricted stock vested for the Named Executive Officers in 2009.

# **Nonqualified Deferred Compensation**

The following table and narrative that follows provides information on the Supplemental Executive Retirement & Savings Plan contributions and earnings for the Named Executive Officers in 2009.

	Executive Contributions in Last FY	Registrant Contributions in Last FY	Aggregate Earnings in Last FY	Aggregate Withdrawals/ Distributions	Aggregate Balance at Last FYE
Name	(\$)	(\$)	(\$)	(\$)	(\$)
(a)	<b>(b)</b>	(c)(1)	( <b>d</b> )	(e)	<b>(f)</b>
Michael B. McCallister		89,700	1,519,098		8,264,778
James H. Bloem		34,500	185,069		1,073,303
James E. Murray		48,875	479,868		2,673,621
Paul B. Kusserow		3,712	0		3,712
V. Rajamannar Madabhushi		0	0		0

<sup>(1)</sup> The amounts listed above under Registrant Contributions in Last Fiscal Year (column c) are also included under the All Other Compensation column of the Summary Compensation Table herein.

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We have a qualified combined retirement plan and 401(k) plan, the Humana Retirement & Savings Plan, and a nonqualified, unfunded, defined contribution plan, the Supplemental Executive Retirement & Savings Plan. The Internal Revenue Code imposes limitations on the

contributions that may be made to a qualified plan, like our Humana Retirement & Savings Plan. In 2009, once an individual is paid \$245,000 in compensation, both individual and Company contributions to the Pretax Savings Account of the Humana Retirement & Savings Plan must cease. Any Company matching contributions that would have been made to the Pretax Savings Account of the Humana Retirement & Savings Plan are credited to the Supplemental Pretax Savings Account of the Supplemental Executive Retirement & Savings Plan.

Additionally, in 2009, any earnings over \$245,000 are excluded when determining retirement benefits as a percentage of income. Any Company contributions that would have been made to the retirement account of the Humana Retirement & Savings Plan due to this limitation are credited to the Supplemental Retirement Account of the Supplemental Executive Retirement & Savings Plan.

The benefits accrued under the Supplemental Executive Retirement & Savings Plan are those Company contributions that cannot be made to the qualified Humana Retirement & Savings Plan because of the IRS limitations. The maximum percentage of compensation (base salary and incentive compensation) that can be contributed by a highly compensated employee to the Humana Retirement & Savings Plan is 35% for 2009. The Company matches 100% of the first 1%, plus 50% of the next 5% of employee salary deferrals. In addition, the Company makes a contribution in an amount equal to 4% of eligible compensation, plus 4% of the amount of eligible compensation that is in excess of the Social Security wage base. Accruals under the Supplemental Executive Retirement & Savings Plan, which is unfunded, are deemed to be invested in the accounts selected by the participants. The Supplemental Executive Retirement & Savings Plan allows daily rebalancing of funds and allows direction of investment elections. Benefits in the Supplemental Executive Retirement & Savings Plan, as directed by the participants, are distributable upon termination of employment, death, total disability, retirement or a Change in Control of the Company. Distribution of benefits may take the form of a lump sum, periodic installments not to exceed twenty (20) years, or an annuity if the Supplemental Executive Retirement & Savings Plan balance exceeds \$100,000.

All of the Named Executive Officers eligible for a contribution under the Supplemental Executive Retirement & Savings Plan in 2009 have elected a lump sum payment upon termination.

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# Potential Payments Upon Termination or Change in Control of the Company

The Named Executive Officers would each receive certain payments upon termination from the Company which vary in amount depending on the reason for termination. Each Named Executive Officer would also receive a specified payment in connection with a Change in Control of the Company. The table below provides dollar amounts for all potential payments that would be paid by us to each Named Executive Officer under various scenarios involving either a termination or a Change in Control. The amounts disclosed assume the Named Executive Officer's termination under the various scenarios occurred on December 31, 2009. The payments to our Named Executive Officers are governed by the various agreements or arrangements described in the footnotes to the table (with the exception of Mr. McCallister, whose payments are governed by the McCallister Employment Agreement). The timing of the payments described below to the Named Executive Officers may also be subject to the provisions of Section 409A which may delay payment.

Name and Form  of Payment	Voluntary ermination (a)	nvoluntary ermination without Cause (b)	T	nvoluntary ermination for Cause (c)	I	Retirement (d)	D	Death or visability(6)	Change in Control(4) (f)
Michael B. McCallister(1)									
Severance	\$ 1,025,000	\$ 2,050,000	\$	0	\$	0	\$	2,050,000	\$ 6,406,250
Life, Health & Other Benefits(6)	19,642	19,642		0		19,642		19,642	41,249
Stock Options (accelerated)(3)	0	530,534		0		0		530,534	530,534
Excise Tax Gross up(7)	0	0		0		0		0	0
Subtotal: Termination Related Payments	\$ 1,044,642	\$ 2,600,176	\$	0	\$	19,642	\$	2,600,176	\$ 6,978,033
Stock Options (vested)(3)	2,870,000	2,870,000		0		2,870,000		2,870,000	2,870,000
Supplemental Retirement Plan(5)	8,264,778	8,264,778		8,264,778		8,264,778		8,264,778	8,264,778
	0,=01,110	2,=21,112		-,,,,,,		-,,,,,		-,,,,,	-,,,,,
Subtotal: Currently Vested Amounts	\$ 11,134,778	\$ 11,134,778	\$	8,264,778	\$	11,134,778	\$	11,134,778	\$ 11,134,778
Mr. McCallister s Totals	\$ 12,179,420	\$ 13,734,954	\$	8,264,778	\$	11,154,420	\$	13,734,954	\$ 18,112,811
James H. Bloem									
Severance (2)	\$ 0	\$ 817,500	\$	0	\$	0	\$	0	\$ 2,043,750
Life, Health & Other Benefits(6)	16,789	16,789		0		16,789		16,789	35,257
Stock Options (accelerated)(3)	0	0		0		0		159,161	159,161
Subtotal: Termination Related Payments	\$ 16,789	\$ 834,289	\$	0	\$	16,789	\$	175,950	\$ 2,238,168
•									
Stock Options (vested)(3)	306,126	306,126		0		306,126		306,126	306,126
Supplemental Retirement Plan(5)	1,073,303	1,073,303		1,073,303		1,073,303		1,073,303	1,073,303
	2,2.2,000	2,2.0,000		-,,		-,,		-, <b>,</b>	-,,
Subtotal: Currently Vested Amounts	\$ 1,379,429	\$ 1,379,429	\$	1,073,303	\$	1,379,429	\$	1,379,429	\$ 1,379,429
Mr. Bloem s Totals	\$ 1,396,218	\$ 2,213,718	\$	1,073,303	\$	1,396,218	\$	1,555,379	\$ 3,617,597

Name and Form  of Payment		Voluntary ermination (a)		nvoluntary ermination without Cause (b)	T	nvoluntary ermination for Cause (c)	F	Retirement (d)		Death or pisability(6)		Change in Control(4) (f)
James E. Murray		(a)		(D)		(6)		(u)		(6)		(1)
Severance(2)	\$	0	\$	1,005,000	\$	0	\$	0	\$	0	¢	2,512,500
Life, Health & Other Benefits(6)	ф	13.339	Ф	13,339	ф	0	Ф	13,339	ф	13.339	ф	28.013
		15,559		15,559		0		15,559		- /		-,
Stock Options (accelerated)(3)		U		U		U		U		234,951		234,951
Subtotal: Termination Related Payments	\$	13,339	\$	1,018,339	\$	0	\$	13,339	\$	248,290	\$	2,775,464
Stock Options (vested)(3)		1,740,715		1,740,715		0		1,740,715		1,740,715		1,740,715
Supplemental Retirement Plan(5)		2,673,621		2,673,621		2,673,621		2,673,621		2,673,621		2,673,621
Subtotal: Currently Vested Amounts	\$	4,414,336	\$	4,414,336	\$	2,673,621	\$	4,414,336	\$	4,414,336	\$	4,414,336
Mr. Murray s Totals	\$	4,427,675	\$	5,432,675	\$	2,673,621	\$	4,427,675	\$	4,662,626	\$	7,189,800
B. IB V												
Paul B. Kusserow	ф	0	ф	465,000	ф	0	ф	0	ф	0	ф	1 742 750
Severance(2)	\$	0	\$	465,000	\$	0	\$	17.222	\$	17.222	2	1,743,750
Life, Health & Other Benefits(6)		17,322		17,322		0		17,322		17,322		36,377
Stock Options and Restricted Stock (accelerated)(3)		0		0		0		0		1,406,400		1,406,400
Subtotal: Termination Related Payments	\$	17,322	\$	482,322	\$	0	\$	17,322	\$	1,423,722	\$	3,186,527
Stock Options and Restricted Stock (vested)(3)		0		0		0		0		0		0
Supplemental Retirement Plan(5)		3,712		3,712		3,712		3,712		3,712		3,712
Subtotal: Currently Vested Amounts	\$	3,712	\$	3,712	\$	3,712	\$	3,712	\$	3,712	\$	3,712
Mr. Kusserow s Totals	\$	21,034	\$	486,034	\$	3,712	\$	21,034	\$	1,427,434	\$	3,190,239
V. Rajamannar Madabhushi												
Severance(2)	\$	0	\$	500,000	\$	0	\$	0	\$	0	\$	1,875,000
Life, Health & Other Benefits(6)		17,530		17,530		0		17,530		17,530		36,814
Stock Options and Restricted Stock (accelerated)(3)		0		0		0		0		2,342,800		2,342,800
Subtotal: Termination Related Payments	\$	17,530	\$	517,530	\$	0	\$	17,530	\$	2,360,330	\$	4,254,614
Stock Options and Restricted Stock (vested)(3)		0		0		0		0		0		0
Supplemental Retirement Plan(5)		0		0		0		0		0		0
Subtotal: Currently Vested Amounts	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Mr. Madabhushi s Totals	\$	17,530	\$	517,530	\$	0	\$	17,530	\$	2,360,330	\$	4,254,614

#### (1) McCallister Employment Agreement

On May 16, 2008, we entered into an amended and restated employment agreement with Mr. McCallister, which we refer to as the McCallister Employment Agreement, pursuant to which he will continue to serve as our President and Chief Executive Officer at an annual base salary in an amount not less than \$1,025,000, and will be eligible to participate in all benefit plans and programs made available by us for our employees, including participation in bonus and incentive compensation plans and programs on terms determined by the Organization and Compensation Committee.

If the McCallister Employment Agreement is terminated (i) by us without Good Cause, (ii) by Mr. McCallister for Good Reason, (iii) by the Company at the end of the initial or any renewal term by reason of non-renewal, or (iv) due to Mr. McCallister s death or disability, we would pay to Mr. McCallister, at the same time bonuses are paid to other participants (or such later date as may be required by Section 409A), a prorated bonus calculated on the basis of target performance in the case of termination by reason of death or disability and on the basis of actual performance in the case of all other terminations (which amount is not included in the table), plus a payment equal to his then current annual base salary plus bonus, calculated at one hundred percent of his base salary. Mr. McCallister would also be entitled to continued coverage for himself and his dependents under our medical, accident and life insurance benefit plans for twelve months following termination upon the same terms and costs for similarly situated employees of the Company. In addition, any unvested restricted shares held by Mr. McCallister would become vested (with performance-based awards vesting at the target percentage in the case of termination by death or disability, and based on actual performance in the event of other terminations) and any unvested stock options held by Mr. McCallister would become fully vested (with performance-based stock options vesting at the target percentage) and would remain exercisable until the earlier of two years following the termination date or the expiration of the original term.

In the event that Mr. McCallister s employment is terminated by us without Good Cause or by Mr. McCallister for Good Reason under certain circumstances in anticipation of a Change in Control or within twenty-four months following a Change in Control, we would pay or provide to Mr. McCallister: (i) no later than thirty calendar days after the termination date (or such later date as may be required by Section 409A), his base salary earned but not yet paid at the greater of the rate in effect at the Change in Control or the termination date, which we refer to as the Higher Base Salary, (ii) at the same time bonuses are paid to other participants, a prorated annual bonus for the fiscal year in which termination occurs based on actual performance (which amount is not included in the table), (iii) a lump-sum payment equal to two and one-half times the amount equal to the sum of (a) the Higher Base Salary plus (b) the target annual bonus for the fiscal year in which termination occurs and (iv) continuation, at our expense, of all life, medical, dental, accidental death and dismemberment and disability insurance for Mr. McCallister and his dependents for two years following the termination date. In addition, to the extent that any restricted shares or stock options held by Mr. McCallister are unvested, such awards would become fully vested (with performance-based shares and awards vesting based on actual performance and with performance vested stock options vesting at the target percentage) and vested stock options would remain exercisable until the earlier of two years following the termination date or the expiration of the original term.

If Mr. McCallister s employment is terminated (i) by us for Good Cause, (ii) by Mr. McCallister s termination of the initial or any renewal term by reason of non-renewal, or (iii) by Mr. McCallister without Good Reason, we would pay to Mr. McCallister only his then current base salary accrued but unpaid through the termination date. In the event of a termination described in this paragraph, any restricted shares, unvested stock options or other equity-based award outstanding on the termination date would be forfeited.

Following Mr. McCallister s termination for any reason, he would be eligible for continuation of medical and dental insurance coverage pursuant to the Consolidated Omnibus Budget Reconciliation Act (COBRA). For the first twelve months of COBRA continuation coverage, the cost to Mr. McCallister would be an amount equal to the normal employee contribution rate and, thereafter, the cost to Mr. McCallister would be the cost of COBRA continuation coverage. During the COBRA continuation period, Mr. McCallister may elect any of the health coverages available to our employees. Following the COBRA continuation period, Mr. McCallister may elect coverage for himself, his spouse and his dependents under any of the insured products offered the Company until the later of Mr. McCallister or his spouse, as applicable, turning 65 or becoming eligible for Medicare coverage.

Mr. McCallister is also entitled to a gross-up payment in the event he is subject to an excise tax pursuant to Section 4999 of the Code on parachute payments to which he is entitled to receive in connection with a Change in Control. The effect shall be to maintain Mr. McCallister in the same financial position that he would have been in had no tax under Section 4999 of the Code been imposed. Notwithstanding the above, in the event that a reduction to the payments to be made to Mr. McCallister of 10% or less, but not more than \$200,000, would cause none of the payments to be excess parachute payments, Mr. McCallister would not be entitled to a gross-up payment and the payments would be reduced to the extent necessary so that none of the payments shall be excess parachute payments. In March 2009, the Committee determined that the Company will not enter into any new or materially amended agreements with executive officers that include excise tax gross-up provisions with respect to payments contingent upon a change in control. This determination will have no effect on the McCallister Employment Agreement unless that agreement is materially modified or amended.

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In the McCallister Employment Agreement, Good Cause is defined to mean:

- (a) the commission by Mr. McCallister of an act of fraud, misappropriation, embezzlement, gross negligence, or willful misconduct or unethical conduct in connection with Mr. McCallister s employment under the McCallister Employment Agreement resulting in material economic or financial injury to the Company; or
- (b) Mr. McCallister s intentional failure or refusal to perform reasonable assigned duties after written notice of such willful failure or refusal and the failure or refusal is not corrected within ten business days; or
- (c) the indictment for, conviction of or entering a plea of guilty or nolo contendere to a crime constituting a felony (other than a traffic violation or other offense or violation outside of the course of employment which does not adversely affect the Company and its affiliates or their reputation or the ability of Mr. McCallister to perform his employment-related duties or to represent the Company); provided, however, that if Mr. McCallister is terminated for Good Cause by reason of his indictment pursuant to this clause (3) and the indictment is subsequently dismissed or withdrawn or Mr. McCallister is found to be not guilty in a court of law in connection with such indictment, then Mr. McCallister is termination without Good Cause.

In the McCallister Employment Agreement, Good Reason is defined to mean:

- (i) a material reduction in Mr. McCallister s title, authority or responsibilities, including reporting responsibilities; or
- (ii) a reduction in Mr. McCallister s annual base salary; or
- (iii) a relocation of Mr. McCallister s officer to a location more than thirty miles from the location at which Mr. McCallister performs his duties prior to such relocation; or
- (iv) a failure by the Company to continue in effect any incentive, bonus or other material compensation plan in which Mr. McCallister participates, unless the Company substitutes a substantially equivalent benefit; or
- (v) a breach by the Company of any material provision of the McCallister Employment Agreement.

The McCallister Employment Agreement also contains provisions not to compete or solicit for a 12-month period following termination. The McCallister Employment Agreement generally may be terminated by either party giving written notice at least sixty (60) days prior to December 31 of each year.

#### (2) Severance Policy

Our executive officer severance policy, which we refer to as the Severance Policy, was adopted in 1999. The Severance Policy covers all of the Named Executive Officers, except for Mr. McCallister (whose payments as of December 31, 2009 were covered by the McCallister Employment Agreement described above). Under the Severance Policy, an executive officer involuntarily terminated for reasons not meeting the definition of Good Cause will receive one year s base salary plus one additional month s base salary for each of the first six full years of service up to a maximum of eighteen months base pay. In the case of Mr. Murray and Mr. Bloem, since each has at least six years of service with us, each would receive eighteen months of base pay. With respect to Mr. Kusserow and Mr. Madabhushi, since each has less than one year of service with us, each would receive one year s base salary. The terminated executive officer would remain eligible to receive prorated incentive compensation to be paid at the normal time after year end, provided plan targets and other plan provisions were met. Since the calculations in the table assume a December 31, 2009 termination, incentive compensation would be paid for the full year. This amount is not included in the table

In connection with the receipt of any severance payments described above, the Named Executive Officer would be required to enter into a written agreement that would forbid him from competing with us for a period of twelve months. Such an agreement would also contain other provisions intended to prohibit the Named Executive Officer from making any disparaging remarks about us, and would also have clauses regarding cooperation and specific enforcement.

# (3) Stock Option and Restricted Stock Agreements

At December 31, 2009, the Named Executive Officers have stock options and restricted stock outstanding under our 1996 and 2003 Stock Incentive Plans, which we refer to collectively as the Stock Plans. Under the Stock Plans, upon a voluntary termination for reasons not having to do with Cause or Retirement, in each case as defined below, each Named Executive Officer would have 90 days to exercise any vested options, but in no event beyond the expiration date. Any unvested shares of restricted stock would be forfeited upon a voluntary termination for reasons not having to do with Cause, as defined below; provided, however, that the Committee may determine, in its sole discretion, that the restrictions on some or all of such unvested shares of restricted stock shall immediately lapse upon such termination.

Under the Stock Plans, with respect to grants of options prior to January 1, 2010, in the event of Retirement, each Named Executive Officer would have two years to exercise any vested options, but in no event beyond the expiration date. Any unvested stock options would be forfeited. At December 31, 2009, the Named Executive Officers had vested

options with a spread based on the December 31, 2009 fair market value of \$44.18 as set forth in the table below. Under the Stock Plans, with respect to grants of restricted stock prior to January 1, 2010, in the event of Retirement, any unvested shares of restricted stock would be forfeited upon Retirement; provided, however, that the Committee may determine, in its sole discretion, that the restrictions on some or all of such unvested shares of restricted stock shall immediately lapse upon Retirement.

On June 25, 2009, the Committee approved certain amendments to the Company s benefit plans, including the Stock Plans, that modify the definition of eligible retirement under each of the Stock Plans to mean a combination of age and years of service with the Company totaling 65 or greater, with a minimum required age of 55 and a minimum requirement of five years of service. With respect to grants of options on or after January 1, 2010, in the event of an eligible Retirement by a Named Executive Officer, any outstanding options (x) that have vested as of the retirement date of that Named Executive Officer will be exercisable within two years of such retirement date, and (y) that have not vested as of the retirement date of that Named Executive Officer will continue to vest according to their original vesting schedule and will be exercisable within two years of the vesting date of such options. With respect to grants of restricted stock on or after January 1, 2010, in the event of an eligible Retirement by a Named Executive Officer, any unvested shares of restricted stock will continue to vest according to their original vesting schedule.

Under the Stock Plans, in the event of death or Disability of a Named Executive Officer, all outstanding options shall become immediately exercisable in full and the Named Executive Officer, or his estate or representative shall have two years to exercise the options regardless of the expiration date. At December 31, 2009, the Named Executive Officers had options with a spread based on the December 31, 2009 fair market value of \$44.18 as set forth in the table below. Under the Stock Plans, in the event of death or Disability of a Named Executive Officer, any unvested shares of restricted stock shall immediately vest.

Under the Stock Plans, in the event of termination for Cause, all options and unvested shares of restricted stock are forfeited for all Named Executive Officers, including Mr. McCallister, regardless of whether the options are vested. Under the Stock Plans, Cause is defined as a felony conviction of a Participant or the failure of a Participant to contest prosecution for a felony, or a Participant s willful misconduct or dishonesty, any of which is determined by the Committee to be directly and materially harmful to the business or reputation of the Company or its Subsidiaries.

In the event of a Change in Control, all unvested shares of restricted stock shall immediately vest, and all options shall become immediately exercisable in full. If a Named Executive Officer is terminated (except for Cause) within three years of the Change in Control, the Named Executive Officer shall have two years to exercise these options, but in no event beyond the expiration date. See the amounts as set forth in the table under Change in Control.

Alternatively, a Named Executive Officer would be permitted to surrender for cancellation within 60 days after a Change in Control, any unexercised option or a portion of an unexercised option and would be entitled to receive a payment in an amount equal to the difference between the greater of the Fair Market Value on the date of surrender or the Adjusted Fair Market Value, and the option exercise price, times the number of shares under option so surrendered. The Adjusted Fair Market Value means, in the event of a Change in Control, the greater of (a) the highest price per share paid to stockholders in the transaction resulting in the Change in Control, or (b) the highest Fair Market Value of a share of our common stock during the 90 day period ending on the date of a Change in Control. The highest price of our common stock in the 90 day period preceding December 31, 2009 was \$45.705. The table set forth below presents the incremental value assuming that each Named Executive Officer surrenders all outstanding options at December 31, 2009, for the Adjusted Fair Market Value.

					Inc	cremental				
					V	alue due				
	V	alue of all	$\mathbf{V}$	alue of all		to				
		Vested	Ţ	Unvested	A	djusted				
	(	Options at	C	Options at		Fair				
	December 31,			December 31, December 31,				]	Market	
Named Executive Officer		2009 2009			Value		Total			
Michael B. McCallister	\$	2,870,000	\$	530,534	\$	725,532	\$ 4,126,066			
James H. Bloem	\$	306,126	\$	159,161	\$	143,951	\$ 609,238			
James E. Murray	\$	1,740,715	\$	234,951	\$	341,089	\$ 2,316,755			
Paul B. Kusserow	\$	0	\$	967,500	\$	228,750	\$ 1,196,250			
V. Rajamannar Madabhushi	\$	0	\$	1,465,000	\$	152,500	\$ 1,617,500			

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#### (4) Change in Control Benefits

We have entered into agreements with all executive officers, including Mr. Bloem, Mr. Murray, Mr. Kusserow, and Mr. Madabhushi, as well as certain key management employees, which for a two-year period following a Change in Control of the Company, as defined in the agreements, provide certain benefits upon termination. Such termination may be involuntary or may be due to a resignation as a result of a change in responsibilities or compensation. Under these agreements, these individuals would be entitled to receive severance pay which generally is determined by multiplying the sum of each individual s annual base salary, and the maximum target incentive compensation payable to him or her, by a specified multiple. Mr. Bloem, Mr. Murray, Mr. Kusserow, and Mr. Madabhushi, would each receive a payment in the amount of one and one-half times the sum of their base salary and maximum target bonus, in the event of a Change in Control. Assuming a Change in Control had occurred at December 31, 2009, the payments set forth in the table above would have been made within ten days of the termination event, (or such later date as may be required by Section 409A) by the surviving company in the Change in Control.

In addition, in the event of a Change in Control generally all outstanding options and restricted stock would immediately vest. See the discussion herein under Note 3 Stock Option and Restricted Stock Agreements.

Under the Change in Control agreements, each Named Executive Officer is entitled to receive all life insurance, health insurance, dental insurance, accidental death and dismemberment insurance and disability insurance under plans and programs in which the Named Executive Officer and/or the Named Executive Officer s dependents and beneficiaries participated immediately prior to the date of termination. These benefits shall continue until the earlier of (a) the second anniversary of the date of termination, (b) the effective date of coverage under equivalent benefits from a new employer, or (c) the death of the Named Executive Officer. These benefits are valued at the amounts listed in the table above for the two year period.

#### (5) Pension and Retirement Plans

In the event of termination, each Named Executive Officer would receive his account balance under the Supplemental Executive Retirement & Savings Plan disclosed in the Nonqualified Deferred Compensation table together with his Humana Retirement & Savings Plan benefit. The Humana Retirement & Savings Plan is a qualified combined retirement and 401(k) plan generally available to all Humana associates. The amounts below include both the individual s contribution and the Company s contributions. At December 31, 2009, the account balances under the Humana Retirement & Savings Plan for the Named Executive Officers are as follows (which amounts are not included in the table):

Michael B. McCallister	\$ 2,138,878
James H. Bloem	\$ 397,469
James E. Murray	\$ 1,132,720
Paul B. Kusserow	\$ 19,754
V. Rajamannar Madabhushi	\$ 0

The Humana Retirement & Savings Plan amounts are payable under various forms of distribution, the specific form to be elected by the participant. The forms of distribution are a single lump sum in cash or our common stock (if invested in the Humana common stock fund); substantially equal monthly, quarterly, or annual installments for a period of 5, 10, 15 or 20 years not to exceed the life expectancy of the participant, or the joint and last survivor expectancy of the participant and a designated beneficiary; a life annuity paid monthly or quarterly; or a life annuity paid monthly or quarterly with guaranteed payments for a period of 5, 10, 15 or 20 years.

# (6) Life, Health and Other Benefits

All officers elected by the Board of Directors, including the Named Executive Officers, generally receive health benefits upon termination for themselves and their eligible dependents until the earlier of attainment of age 65 or obtaining other coverage. In the table above, a one year expense is listed, except for a Change in Control where the amount covers a two year period. In the event of death, the estate of each Named Executive Officer is entitled to receive a benefit in the amount of three times the current base salary of the officer. As of December 31, 2009, the amount payable under such death benefit, which is not included in the table above, is as follows for our Named Executive Officers:

Michael B. McCallister	\$ 3,075,000
James H. Bloem	\$ 1,635,000
James E. Murray	\$ 2,010,000
Paul B. Kusserow	\$ 1,395,000
V. Rajamannar Madabhushi	\$ 1,500,000

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#### (7) Tax Gross Up Payments

At December 31, 2009, Mr. McCallister was the only Named Executive Officer having an arrangement in place with us that provides for a tax gross up payment, and even then only in the context of a Change in Control. In the event of a Change in Control, the effect of this gross-up would be to maintain Mr. McCallister in the same financial position that he would have been in had no tax under Section 4999 of the Internal Revenue Code been imposed. Notwithstanding the above, in the event that a reduction of Mr. McCallister s Change in Control payments by 10% or less, but not more than \$200,000, would cause none of the payments to be considered excess parachute payments, Mr. McCallister would not be entitled to a gross-up payment and the payments would be reduced to the extent necessary so that none of the payments would be considered excess parachute payments. At December 31, 2009, there would be no tax gross-up payment due Mr. McCallister because the amount paid to him upon a Change in Control would not exceed the triggering threshold under Section 280G of the Internal Revenue Code. In March 2009, the Organization & Compensation Committee of the Board of Directors determined that the Company will not enter into any new or materially amended agreements with executive officers that include excise tax gross-up provisions with respect to payments contingent upon a change in control. This determination will have no effect on the McCallister Employment Agreement unless that agreement is materially modified or amended.

# CERTAIN TRANSACTIONS WITH MANAGEMENT AND OTHERS

The Board of Directors has determined that there are no material transactions involving an executive officer or director nominee of the Company, other than described below. For a discussion of the transactions reviewed, please see the discussion under Independent Directors herein

The Board of Directors has adopted a policy for review, approval and monitoring of transactions involving the Company and directors and executive officers or their immediate family members, or stockholders owning five percent or greater of the Company s outstanding stock. The policy covers any related person transaction that meets the minimum threshold for disclosure under the SEC s regulations. The Related Party Transaction Approval Policy may be viewed on our web site. From the <a href="https://www.humana.com">www.humana.com</a> web page, click on Investor Relations, then click on View Website, then click on Corporate Governance on the right side of the page, and then click on the link entitled Related Persons Transactions Policy on the left side of the page.

A brother-in-law of Mr. Murray is employed as a Director, Service Operations in the Accounts Installation Department. This individual received a salary and incentive of approximately \$190,000 for 2009, and received benefits consistent with those provided to other employees with equivalent qualifications and responsibilities.

The Company has entered into an agreement with BlackRock, Inc., or BlackRock, which holds greater than five percent of the Company s outstanding stock as of December 31, 2009 as a result of its previously announced acquisition of Barclays Global Investors, NA and certain of its affiliates that collectively owned shares of Company stock. Under this agreement, BlackRock provides investment management services to the Company, for which the Company paid approximately \$2,500,000 in fees for the year ended December 31, 2009.

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# **EQUITY COMPENSATION PLAN INFORMATION**

We maintain plans under which options to purchase our common stock and under which awards of restricted stock may be made to officers, directors, key employees and consultants. Options are granted at the average market price on the date of grant. Exercise provisions vary, but most options vest in whole or in part from one to three years from date of grant and expire seven to ten years after date of grant.

Information concerning stock option awards, and number of securities remaining available for future issuance under our equity compensation plans in effect as of December 31, 2009 follows:

Column	(a)	<b>(b)</b>	(c)
Plan category	Number of securities to be issued upon exercise of outstanding options, warrants and rights	Weighted-average exercise price of outstanding options, warrants and rights	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column(a))
Equity compensation plans approved			
by security holders(2)	6,037,322	\$46.2119	4,797,304(1)
Equity compensation plans not			
approved by security holders(3)	20,999	\$12.9546	0
Total	6,058,321	\$46.0966	4,797,304

- (1) Of the number listed above, 2,821,944 can be issued as Restricted Stock at December 31, 2009 (giving effect to the provision that one restricted share is equivalent to 1.7 stock options). Through February 26, 2010, 975,513 stock options and restricted stock unit awards were granted. After cancellations and giving affect to the provision that one restricted share is equivalent to 1.7 stock options, 3,463,240 shares remain available for future awards of stock options or 2,037,200 shares remain available for future awards of restricted stock under the 2003 Stock Incentive Plan.
- (2) The above table does not include awards of Shares of Restricted Stock or Restricted Stock Units. For information concerning these awards, see Footnote 13 Employee Benefit Plans in the Company s Annual Report on Form 10-K for the year ended December 31, 2009.
- (3) The material features of our only equity compensation plan that was not approved by our stockholders, the Humana Inc. Stock Option Plan for Employees, which we refer to as the 1999 Plan, are described below.

# Non-Qualified Stock Option Plan for Employees

On September 9, 1999, the Board of Directors adopted the 1999 Plan. The Board of Directors determined that no further awards would be made under the 1999 Plan as of December 31, 2002.

The 1999 Plan authorized the grant of non-qualified stock options to eligible employees of the Company or its subsidiaries. Executive officers and directors were not eligible to participate in the 1999 Plan.

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The 1999 Plan was intended to provide incentives and rewards for employees (i) to support the implementation of our business and human resource strategies and the achievement of our goals, and (ii) to align the interests of employees with those of our stockholders.

The 1999 Plan is administered by the Organization & Compensation Committee of our Board of Directors.

The maximum number of Shares of common stock that could be awarded under the 1999 Plan was 1,700,000. The maximum number of shares that could be awarded to any individual was 15% of the Shares of common stock authorized under the 1999 Plan.

Only non-qualified stock options could be granted under the 1999 Plan.

Generally, in the event of a Change in Control of the Company, as defined in the 1999 Plan, all outstanding stock options become fully vested and immediately exercisable in their entirety.

For federal income tax purposes, no income is recognized by a participant upon the grant of a non-qualified stock option under the 1999 Plan. Upon the exercise of an option, however, compensation taxable as ordinary income is realized by the participant in an amount equal to the excess of the fair market value of a share of the common stock on the date of such exercise over the exercise price. The taxable income resulting from the exercise of an option granted to an employee constitutes wages subject to the withholding of income taxes. Accordingly, we are required to make whatever arrangements are necessary to collect the amount of tax required to be withheld. The employee s income as reported on the Form W-2 will include the stock option exercise.

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# AUDIT COMMITTEE REPORT

Our Audit Committee currently is comprised of five directors. All members are independent and are financially literate as defined in the New York Stock Exchange listing standards. The Board of Directors has determined that Mr. D. Amelio, Mr. O. Brien, Mr. Mitchell and Dr. Reynolds, each meet the definition of audit committee financial expert. The Board of Directors has adopted a written charter for the Committee.

The Audit Committee reviews Humana s financial reporting processes on behalf of the Board of Directors. In fulfilling its responsibilities, the Audit Committee has reviewed and discussed the audited financial statements contained in the Annual Report on Form 10-K for the year ended December 31, 2009 with Humana s management and its independent registered public accounting firm, PricewaterhouseCoopers LLP, or PwC. Management is responsible for the financial statements and the reporting process, including its assessment of our internal control over financial reporting. PwC is responsible for expressing an opinion on the conformity of those audited financial statements with accounting principles generally accepted in the United States of America. Management has represented to PwC and the Audit Committee that our consolidated financial statements were prepared in accordance with accounting principles generally accepted in the United States of America. The Audit Committee discussed with PwC the matters required to be discussed by Statement on Auditing Standards No. 61, *Communication with Audit Committees*, as amended. In addition, the Audit Committee has discussed with PwC, the auditors independence from Humana and its management including the matters in the written disclosures required by applicable requirements of the Public Company Accounting Oversight Board regarding the independent accountant s communications with the audit committee concerning independence.

During 2009, the Audit Committee met independently with the Director of Internal Audit, key members of management, and PwC regarding our business and current and planned audit activities. The Audit Committee, in consultation with management, Internal Audit, and PwC reviewed our quarterly financial statements and earnings releases. The Audit Committee reviewed our annual financial statements. Audit Committee members individually reviewed our monthly operating and financial information as well as internal audits of controls over operations, financial processes, and compliance with laws and regulations.

The Audit Committee reviewed and evaluated the relevant requirements of the Sarbanes-Oxley Act of 2002, the rules of the U.S. Securities and Exchange Commission and the listing standards of the New York Stock Exchange regarding audit committee procedures and responsibilities, including a review of our internal controls and procedures.

The Audit Committee reviewed and approved the services provided by PwC to us consisting of the following:

		For The Years Ended December 31		
	2009	2008		
Audit Fees	\$ 4,698,000	\$ 4,981,500		
Audit Related Fees	958,500	942,500		
Tax Services	140,000	166,670		
All Other Fees	37,500	54,500		
TOTAL	\$ 5,834,000	\$ 6,145,170		

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Audit Fees include activities relating to the attestation of our consolidated financial statements, the audit of internal control over financial reporting, statutory and other separate company audits, state department of insurance examinations and consultations related to miscellaneous SEC and financial reporting matters.

Audit-Related Fees include activities for employee benefit plan audits, reports issued pursuant to Statement on Auditing Standards No. 70, *Service Organizations*, and mandated regulatory and compliance reviews. No amounts were paid for financial systems design and implementation.

Tax Services include activities relating to tax compliance work and tax consultation.

All Other Fees include consultation related to operational processes, compensation surveys and annual renewal of software licenses for accounting research software.

The Audit Committee discussed with our internal auditors and with PwC the overall scope and plans for their respective audits. At each meeting, the Audit Committee is provided the opportunity to meet with the internal auditors and with PwC with and without management present.

The Audit Committee has established policies and procedures for pre-approving all audit, review and attest services that are required under the securities laws and all other permissible tax and non-audit services necessary to assure PwC s continued independence. The Audit Committee annually pre-approves the following permissible non-audit services:

related assurance and attestation services;
risk and control services;

tax services.

transaction services; and

The fees shown in the table above were all pre-approved in accordance with these policies and procedures. The Audit Committee separately will consider any proposed retention of the independent registered public accounting firm for permissible non-audit services other than those listed above.

In reliance on the reviews and discussions referred to above, the Audit Committee recommended to the Board of Directors, and the Board has approved, that the audited financial statements be included in the Humana Annual Report on Form 10-K for the year ended December 31, 2009.

All members of the Audit Committee of Humana submit the foregoing report:

#### **AUDIT COMMITTEE**

Frank A. D Amelio, Chairman

William E. Mitchell

David B. Nash, M.D.

James J. O Brien

W. Ann Reynolds, Ph.D.

# PROPOSAL TWO: RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors, in accordance with the recommendation of its Audit Committee, has appointed PricewaterhouseCoopers LLP ( PwC ) as the independent registered public accounting firm to audit the consolidated financial statements of the Company for the year ending December 31, 2010. In making this appointment, the Board considered the performance and independence of PwC, including whether any non-audit services performed by PwC are compatible with maintaining independence. The Audit Committee and Board of Directors believe that PwC has invaluable long-term knowledge of Humana. While preserving that knowledge, partners and employees of PwC engaged in audits of Humana are periodically changed, giving Humana access to new expertise, experience and perspectives. This year, we are asking our stockholders to ratify the appointment of PwC as our independent registered public accounting firm. Although ratification is not required by our Charter, Bylaws, Delaware law or otherwise, the Board is submitting the appointment of PwC to our stockholders for ratification because we value our stockholders—views on our independent registered public accounting firm. If our stockholders fail to ratify the appointment, it will be considered as a non-binding recommendation to the Board and the Audit Committee to consider the appointment of a different firm for fiscal year 2011. Even if the appointment is ratified, the Board and the Audit Committee may select a different independent registered public accounting firm at any time during the year if it determines that such a change would be in the best interests of the Company and our stockholders. Representatives of PwC will be present at the Annual Meeting and will be afforded the opportunity to make a statement if they desire to do so and to respond to appropriate questions.

**Vote Required and Recommendation of Board of Directors.** The affirmative vote of a majority of the votes cast on the proposal is required for the ratification of the appointment of PricewaterhouseCoopers LLP as our independent registered public accounting firm. Shares not present at the meeting and shares voting abstain or broker non-votes have no effect on the ratification of the appointment of PricewaterhouseCoopers LLP. Pursuant to NYSE regulations, brokers have discretionary voting power over the ratification of the appointment of the Company s independent registered public accounting firm.

THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE FOR THE RATIFICATION OF THE APPOINTMENT OF PRICEWATERHOUSECOOPERS LLP AS THE COMPANY S INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM.

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# INCORPORATION BY REFERENCE

The Organization & Compensation Committee Report and the Audit Committee Report (including the reference to the independence and financial expertise of the Audit Committee members), each contained in this Proxy Statement, are not deemed filed with the SEC and shall not be deemed incorporated by reference into any prior or future filings made by Humana under the Securities Act, except to the extent that we specifically incorporate such information by reference into any of these future filings.

#### ADDITIONAL INFORMATION

Our Annual Report on Form 10-K for the year ended December 31, 2009, excluding certain of its exhibits, is included with the transmittal of this Proxy Statement. We will provide a copy without charge to anyone who makes a written request to Humana Inc., Investor Relations Department, 500 West Main Street, Louisville, KY 40202. Our Annual Report on Form 10-K and all other filings with the SEC may also be accessed via the Investor Relations page on our web site at <a href="https://www.humana.com">www.humana.com</a> web page, click on Investor Relations, then click on View Website, and then click on the report you wish to review under the SEC & Financial Reports subcategory.

By Order of the Board of Directors,

Joan O. Lenahan,

Vice President and Corporate Secretary

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#### YOUR VOTE IS IMPORTANT

#### VOTE BY TELEPHONE OR INTERNET OR MAIL

500 W. MAIN STREET

ATTN: JOAN LENAHAN

27TH FLOOR

LOUISVILLE, KY 40202

# VOTE BY INTERNET - www.proxyvote.com

Use the Internet to transmit your voting instructions and for electronic delivery

of information up until 11:59 P.M. Eastern Time on April 19, 2010. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to create an electronic voting instruction form.

#### ELECTRONIC DELIVERY OF FUTURE STOCKHOLDER COMMUNICATIONS

If you would like to reduce the costs incurred by Humana Inc. in mailing proxy materials, you can consent to receiving all future proxy statements, proxy cards and annual reports electronically via e-mail or the Internet. To sign up for electronic delivery, please follow the instructions above to vote using the Internet and, when prompted, indicate that you agree to receive or access stockholder communications electronically in future years.

## **VOTE BY PHONE - 1-800-690-6903**

Use any touch-tone telephone to transmit your voting instructions up until 11:59 P.M. Eastern Time on April 19, 2010. Have your proxy card in hand when you call and then follow the instructions.

# **VOTE BY MAIL**

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Humana Inc., c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717. PLEASE DO NOT MAIL BACK YOUR PROXY CARD IF YOU ARE VOTING BY TELEPHONE OR THE INTERNET.

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

M19425-P89718 KEEP THIS PORTION FOR YOUR RECORDS

DETACH AND RETURN THIS PORTION

ONLY

## THIS PROXY CARD IS VALID ONLY WHEN SIGNED AND DATED.

HUMANA INC.

The Board of Directors recommends a vote **FOR** the following proposals.

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#### **Vote on Directors**

# **Vote on Accounting Firm**

1.	The Election of Directors. Nominees:	For	Against	Abstain	2. The ratification of the appointment of	For	Against	Abstain
					PricewaterhouseCoopers LLP as the Company s			
					independent registered public			
	1a) David A. Jones, Jr.				accounting firm.			
	1b) Frank A. D Amelio				C			
	1c) W. Roy Dunbar		**					
					At their discretion, the Proxies are authori	zed to vo	te upon any o	other matters
	1d) Kurt J. Hilzinger				as			
	1e) Michael B. McCallister				may come before the Annual Meeting.			
	1f) William J. McDonald							
	1g) William E. Mitchell							
	1h) David B. Nash, M.D.							
	1i) James J. O Brien		••					
	1j) Marissa T. Peterson	••						
	1k) W. Ann Reynolds, Ph.D.							

Signatures of stockholders should correspond exactly with the names shown on this proxy card. Attorneys, trustees, executors, administrators, guardians and others signing in a representative capacity should designate their full titles. When Shares of Company Common Stock are held by joint tenants, both should sign. If a corporation, please sign in full corporate name by authorized officer. If a partnership, please sign in partnership name by an authorized person.

Signature [PLEASE SIGN WITHIN BOX] Date Signature (Joint Owners) Date

# Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting:

The Notice and Proxy Statement and Annual Report are available at www.proxyvote.com.

M19426-P89718

# **HUMANA INC.**

# ANNUAL MEETING OF STOCKHOLDERS

THURSDAY, APRIL 20, 2010

10:00 A.M., EDT

**HUMANA BUILDING** 

25th FLOOR AUDITORIUM

**500 WEST MAIN STREET** 

LOUISVILLE, KENTUCKY 40202

PROXY SOLICITED BY THE BOARD OF DIRECTORS

FOR 2010 ANNUAL MEETING OF STOCKHOLDERS

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The undersigned hereby appoints David A. Jones, Jr. and Michael B. McCallister, and each of them, their attorneys and agents, with full power of substitution to vote as Proxy for the undersigned, as herein stated, at the Annual Meeting of Stockholders of Humana Inc. (the Annual Meeting) to be held in the Auditorium on the 25th Floor of the Humana Building, 500 West Main Street, Louisville, Kentucky on Tuesday, the 20<sup>th</sup> day of April, 2010 at 10:00 a.m., EDT, and at any postponements or adjournments thereof, according to the number of votes the undersigned would be entitled to vote on the proposals as set forth on the reverse side if personally present.

THE SHARES OF COMMON STOCK COVERED BY THIS PROXY WILL BE VOTED AS SPECIFIED. IF NO SPECIFICATION IS MADE, THE PROXY WILL BE VOTED IN FAVOR OF THE ELECTION OF DIRECTORS AND FOR THE RATIFICATION OF PRICEWATERHOUSECOOPERS LLP.

The undersigned hereby revokes any proxy heretofore given to vote or act with respect to the Annual Meeting.

(SEE REVERSE SIDE TO VOTE)