

HARTE HANKS INC  
Form 10-Q  
August 09, 2006  
Table of Contents

---

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

---

**FORM 10-Q**

---

(Mark One)

**Quarterly report under Section 13 or 15(d) of the Securities Exchange Act of 1934**  
For the quarterly period ended June 30, 2006

**Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1-7120

---

**HARTE-HANKS, INC.**

(Exact name of registrant as specified in its charter)

---

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**74-1677284**  
(I.R.S. Employer  
Identification Number)

**200 Concord Plaza Drive, San Antonio, Texas**  
(Address of principal executive offices)

**78216**  
(Zip Code)

Registrant's telephone number including area code **210/829-9000**

Edgar Filing: HARTE HANKS INC - Form 10-Q

---

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (as defined in Exchange Act Rule 12b-2).

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether registrant is a shell company (as defined in Exchange Act Rule 12b-2). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock: \$1 par value per share, 78,986,672 shares as of July 31, 2006.

---

**Table of Contents**

HARTE-HANKS, INC. AND SUBSIDIARIES

TABLE OF CONTENTS

FORM 10-Q REPORT

June 30, 2006

	<b>Page</b>
Part I. Financial Information	
Item 1. <u>Interim Condensed Consolidated Financial Statements (Unaudited)</u>	
<u>Condensed Consolidated Balance Sheets - June 30, 2006 and December 31, 2005</u>	3
<u>Consolidated Statements of Operations - Three months ended June 30, 2006 and 2005</u>	4
<u>Consolidated Statements of Operations - Six months ended June 30, 2006 and 2005</u>	5
<u>Consolidated Statements of Cash Flows - Six months ended June 30, 2006 and 2005</u>	6
<u>Consolidated Statements of Stockholders' Equity and Comprehensive Income - Six months ended June 30, 2006 and twelve months ended December 31, 2005</u>	7
<u>Notes to Unaudited Condensed Consolidated Financial Statements</u>	8
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	19
Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	29
Item 4. <u>Controls and Procedures</u>	29
Part II. <u>Other Information</u>	
Item 1. <u>Legal Proceedings</u>	30
Item 1A. <u>Risk Factors</u>	30
Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	31
Item 4. <u>Submission of Matters to a Vote of Security Holders</u>	31
Item 6. <u>Exhibits</u>	31

**Table of Contents****Item 1. Interim Condensed Consolidated Financial Statements (Unaudited)**

Harte-Hanks, Inc. and Subsidiaries

Condensed Consolidated Balance Sheets (in thousands, except share amounts)

	June 30, 2006 (Unaudited)	December 31, 2005
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$ 26,928	\$ 24,561
Accounts receivable, net	171,152	184,537
Inventory	9,479	7,947
Prepaid expenses	17,015	14,783
Current deferred income tax asset	14,528	14,158
Other current assets	11,048	7,718
<b>Total current assets</b>	<b>250,150</b>	<b>253,704</b>
Property, plant and equipment, net	117,117	112,911
Goodwill, net	503,041	502,750
Other intangible assets, net	16,748	16,669
Other assets	3,253	3,629
<b>Total assets</b>	<b>\$ 890,309</b>	<b>\$ 889,663</b>
<b>Liabilities and Stockholders' Equity</b>		
Current liabilities		
Accounts payable	63,722	62,978
Accrued payroll and related expenses	24,449	35,735
Customer deposits and unearned revenue	62,275	54,143
Income taxes payable	14,517	12,710
Other current liabilities	8,856	9,781
<b>Total current liabilities</b>	<b>173,819</b>	<b>175,347</b>
Long-term debt	70,000	62,000
Other long-term liabilities	90,251	90,970
<b>Total liabilities</b>	<b>334,070</b>	<b>328,317</b>
Stockholders' equity		
Common stock, \$1 par value per share, 250,000,000 shares authorized. 115,991,360 and 115,453,416 shares issued at June 30, 2006 and December 31, 2005, respectively	115,991	115,453
Additional paid-in capital	284,344	269,865
Retained earnings	1,024,917	980,505
Less treasury stock: 36,390,169 and 33,965,335 shares at cost at June 30, 2006 and December 31, 2005, respectively	(848,069)	(782,495)
Accumulated other comprehensive loss	(20,944)	(21,982)
<b>Total stockholders' equity</b>	<b>556,239</b>	<b>561,346</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 890,309</b>	<b>\$ 889,663</b>

Edgar Filing: HARTE HANKS INC - Form 10-Q

See Notes to Unaudited Condensed Consolidated Financial Statements.

**Table of Contents**

Harte-Hanks, Inc. and Subsidiaries

Consolidated Statements of Operations (in thousands, except per share amounts)

(Unaudited)

	<b>Three Months Ended June 30,</b>	
	<b>2006</b>	<b>2005</b>
Operating revenues	\$ 298,372	\$ 284,010
Operating expenses		
Labor	110,482	105,375
Production and distribution	106,138	98,793
Advertising, selling, general and administrative	21,761	24,191
Depreciation and amortization	7,870	7,455
Intangible amortization	573	376
Total operating expenses	246,824	236,190
Operating income	51,548	47,820
Other expenses (income)		
Interest expense	1,013	505
Interest income	(85)	(37)
Other, net	465	282
	1,393	750
Income before income taxes	50,155	47,070
Income tax expense	19,966	17,943
Net income	\$ 30,189	\$ 29,127
Basic earnings per common share	\$ 0.38	\$ 0.34
Weighted-average common shares outstanding	80,329	84,466
Diluted earnings per common share	\$ 0.37	\$ 0.34
Weighted-average common and common equivalent shares outstanding	81,915	86,337

See Notes to Unaudited Condensed Consolidated Financial Statements.

**Table of Contents**

Harte-Hanks, Inc. and Subsidiaries

**Consolidated Statements of Operations (in thousands, except per share amounts)**

(Unaudited)

	<b>Six Months Ended June 30,</b>	
	<b>2006</b>	<b>2005</b>
Operating revenues	\$ 576,767	\$ 552,303
Operating expenses		
Labor	218,401	209,677
Production and distribution	207,989	192,381
Advertising, selling, general and administrative	42,999	44,803
Depreciation and amortization	15,325	14,777
Intangible amortization	935	526
Total operating expenses	485,649	462,164
Operating income	91,118	90,139
Other expenses (income)		
Interest expense	1,868	708
Interest income	(111)	(115)
Other, net	729	771
	2,486	1,364
Income before income taxes	88,632	88,775
Income tax expense	34,660	34,575
Net income	\$ 53,972	\$ 54,200
Basic earnings per common share	\$ 0.67	\$ 0.64
Weighted-average common shares outstanding	80,826	84,598
Diluted earnings per common share	\$ 0.65	\$ 0.63
Weighted-average common and common equivalent shares outstanding	82,472	86,381

See Notes to Unaudited Condensed Consolidated Financial Statements.

**Table of Contents**

Harte-Hanks, Inc. and Subsidiaries

**Consolidated Statements of Cash Flows (in thousands)**

(Unaudited)

	<b>Six Months Ended June 30,</b>	
	<b>2006</b>	<b>2005</b>
<b>Cash Flows from Operating Activities</b>		
Net income	\$ 53,972	\$ 54,200
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	15,325	14,777
Intangible amortization	935	526
Stock-based compensation	3,659	128
Excess tax benefits from stock-based compensation	(2,066)	
Deferred income taxes	2,457	988
Other, net	915	308
Changes in operating assets and liabilities, net of acquisitions:		
Decrease (increase) in accounts receivable, net	13,509	(338)
Increase in inventory	(1,500)	(29)
(Increase) decrease in prepaid expenses and other current assets	(5,492)	1,243
Increase in accounts payable	694	89
Decrease in other accrued expenses and other current liabilities	(1,619)	(7,182)
Other, net	(3,444)	1,870
<b>Net cash provided by operating activities</b>	<b>77,345</b>	<b>66,580</b>
<b>Cash Flows from Investing Activities</b>		
Acquisitions, net of cash acquired	(3,093)	(63,274)
Purchases of property, plant and equipment	(17,390)	(16,893)
Proceeds from sale of property, plant and equipment	48	2
<b>Net cash used in investing activities</b>	<b>(20,435)</b>	<b>(80,165)</b>
<b>Cash Flows from Financing Activities</b>		
Long-term borrowings	69,000	48,000
Repayment of long-term borrowings	(61,000)	(15,000)
Issuance of common stock	7,781	7,036
Purchase of treasury stock	(63,119)	(31,443)
Issuance of treasury stock	103	87
Excess tax benefits from stock-based compensation	2,066	
Dividends paid	(9,560)	(8,428)
<b>Net cash (used in) provided by financing activities</b>	<b>(54,729)</b>	<b>252</b>
Effect of exchange rate changes on cash and cash equivalents	186	
Net increase (decrease) in cash and cash equivalents	2,367	(13,333)
Cash and cash equivalents at beginning of year	24,561	38,807
<b>Cash and cash equivalents at end of period</b>	<b>\$ 26,928</b>	<b>\$ 25,474</b>

See Notes to Unaudited Condensed Consolidated Financial Statements.





**Table of Contents**

Harte-Hanks, Inc. and Subsidiaries

**Consolidated Statements of Stockholders' Equity and Comprehensive Income (in thousands)**

(2006 Unaudited)

	Common Stock	Additional Paid-In Capital	Retained Earnings	Treasury Stock	Accumulated Other Comprehensive Income (Loss)	Total Stockholders Equity
Balance at January 1, 2005	\$ 114,505	\$ 253,515	\$ 882,750	\$ (663,779)	\$ (15,192)	\$ 571,799
Common stock issued- employee benefit plans	174	3,874				4,048
Exercise of stock options for cash and by surrender of shares	774	7,311		(4,654)		3,431
Tax benefit of options exercised		5,133				5,133
Dividends paid (\$0.20 per share)			(16,703)			(16,703)
Treasury stock repurchased				(114,213)		(114,213)
Treasury stock issued		32		151		183
Comprehensive income, net of tax:						
Net income			114,458			114,458
Adjustment for minimum pension liability (net of tax of \$3,567)					(5,450)	(5,450)
Foreign currency translation adjustment					(1,340)	(1,340)
Total comprehensive income						107,668
Balance at December 31, 2005	\$ 115,453	\$ 269,865	\$ 980,505	\$ (782,495)	\$ (21,982)	\$ 561,346
Common stock issued- employee benefit plans	96	2,115				2,211
Exercise of stock options for cash and by surrender of shares	442	5,835		(2,543)		3,734
Tax benefit of options exercised		2,344				2,344
Stock-based compensation		4,170				4,170
Dividends paid (\$0.12 per share)			(9,560)			(9,560)
Treasury stock repurchased				(63,119)		(63,119)
Treasury stock issued		15		88		103
Comprehensive income, net of tax:						
Net income			53,972			53,972
Foreign currency translation adjustment					1,038	1,038
Total comprehensive income						55,010
Balance at June 30, 2006	\$ 115,991	\$ 284,344	\$ 1,024,917	\$ (848,069)	\$ (20,944)	\$ 556,239

See Notes to Unaudited Condensed Consolidated Financial Statements.

---

**Table of Contents**

Harte-Hanks, Inc. and Subsidiaries

Notes to Unaudited Condensed Consolidated Financial Statements

**Note A - Basis of Presentation**

The accompanying unaudited Condensed Consolidated Financial Statements include the accounts of Harte-Hanks, Inc. and its subsidiaries (the Company ). Intercompany transactions and balances have been eliminated.

The statements have been prepared in accordance with U.S. generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included. Operating results for the three months and six months ended June 30, 2006 are not necessarily indicative of the results that may be expected for the year ending December 31, 2006. The information included in this Form 10-Q should be read in conjunction with Management's Discussion and Analysis and the consolidated financial statements and notes thereto included in our annual report on Form 10-K for the year ended December 31, 2005.

Certain prior period amounts have been reclassified for comparative purposes.

**Note B - Income Taxes**

Our second quarter income tax provision of \$20.0 million was calculated using an effective income tax rate of approximately 39.8%. Our first half income tax provision of \$34.7 million was calculated using an effective income tax rate of approximately 39.1%. Our effective income tax rate is derived by estimating pretax income and income tax expense for the year ending December 31, 2006. The effective income tax rate calculated is higher than the federal statutory rate of 35% due to the addition of state taxes and to certain expenses recorded for financial reporting purposes that are not deductible for federal income tax purposes.

**Note C - Stock-Based Compensation**

On January 1, 2006, we adopted Statement of Financial Accounting Standards No. 123, as revised, Share-Based Payment (SFAS No. 123R). SFAS No. 123R requires that all share-based awards be recognized as operating expense, based on their fair values on the date of grant, over the requisite service period, in the consolidated statement of operations. Prior to January 1, 2006, we accounted for share-based awards under the recognition and measurement principles of Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees (APB No. 25) and related interpretations. Accordingly, prior to January 1, 2006 no compensation expense was recognized for share-based awards granted where the exercise price was equal to the market price of the underlying stock on the date of grant.

We have elected to adopt SFAS No. 123R under the modified-prospective transition method and we have not restated prior periods in the consolidated financial statements. Under this transition method, stock-based compensation expense for the second quarter and first half of 2006 includes:

1. Compensation expense for all stock options granted prior to, but not vested as of, January 1, 2006, based on the fair value estimated at grant date in accordance with the original provisions of SFAS No. 123, Accounting for Stock-Based Compensation ;

**Table of Contents**

2. Compensation expense for all stock options granted subsequent to December 31, 2005, based on fair value estimated at the grant date in accordance with SFAS No. 123R;
3. Compensation expense for all nonvested share awards in accordance with SFAS No. 123R;
4. Compensation expense for all performance stock unit awards in accordance with SFAS No. 123R; and
5. Compensation expense for the 15% discount from market value for shares purchased under our Employee Stock Purchase Plan. We estimated forfeitures in calculating stock-based compensation expense for both the stock-based awards granted prior to, but not vested as of January 1, 2006, as well as stock-based awards granted subsequent to January 1, 2006.

Compensation expense for stock-based awards is recognized in the Labor line of the consolidated statement of operations. For the quarters ended June 30, 2006 and June 30, 2005, we recorded total stock-based compensation expense of \$1,895,000 (\$1,141,000, net of tax) and \$102,000 (\$63,000, net of tax), respectively. Included in this total stock-based compensation expense is incremental expense for stock-based compensation, as a result of the adoption of SFAS No. 123R, of \$1,876,000 (\$1,129,000, net of tax) for the quarter ended June 30, 2006. For the six months ended June 30, 2006 and June 30, 2005, we recorded total stock-based compensation expense of \$3,659,000 (\$2,231,000, net of tax) and \$128,000 (\$79,000, net of tax), respectively. Included in this total stock-based compensation expense is incremental expense for stock-based compensation, as a result of the adoption of SFAS No. 123R, of \$3,627,000 (\$2,211,000, net of tax) for the six months ended June 30, 2006. For periods prior to the adoption of SFAS No. 123R, we followed APB No. 25 and recorded stock-based compensation expense only for stock options granted where the exercise price was less than the market price of the underlying stock on the date of grant.

We are required to reflect the benefits of tax deductions in excess of recognized compensation expense as both a financing cash inflow and an operating cash outflow upon adoption of SFAS No. 123R. For the six months ended June 30, 2006, the adoption of SFAS No. 123R resulted in the recognition of \$2.1 million as a financing cash inflow and an operating cash outflow.

The following tables illustrate the effect on net income and earnings per share as if we had applied the fair value recognition provisions of SFAS No. 123R to stock-based compensation for all periods presented:

**Table of Contents**

<b>In thousands, except per share amounts</b>	<b>Three Months Ended June30,</b>	
	<b>2006</b>	<b>2005</b>
Net income as reported	\$ 30,189	\$ 29,127
Stock-based employee compensation expense, included in reported net income, net of related tax effects	1,141	63
Stock-based employee compensation expense determined under fair value based methods for all awards, net of related tax effects	(1,141)	(1,110)
Net income pro forma	\$ 30,189	\$ 28,080
Basic earnings per share as reported	\$ 0.38	\$ 0.34
Basic earnings per share pro forma	\$ 0.38	\$ 0.33
Diluted earnings per share as reported	\$ 0.37	\$ 0.34
Diluted earnings per share pro forma	\$ 0.37	\$ 0.33

<b>In thousands, except per share amounts</b>	<b>Six Months Ended June30,</b>	
	<b>2006</b>	<b>2005</b>
Net income as reported	\$ 53,972	\$ 54,200
Stock-based employee compensation expense, included in reported net income, net of related tax effects	2,231	79
Stock-based employee compensation expense determined under fair value based methods for all awards, net of related tax effects	(2,231)	(2,219)
Net income pro forma	\$ 53,972	\$ 52,060
Basic earnings per share as reported	\$ 0.67	\$ 0.64
Basic earnings per share pro forma	\$ 0.67	\$ 0.62
Diluted earnings per share as reported	\$ 0.65	\$ 0.63
Diluted earnings per share pro forma	\$ 0.65	\$ 0.60

In November 2005, the Financial Accounting Standards Board (FASB) issued Staff Position (FSP) SFAS No. 123R-3, Transition Election to Accounting for the Tax Effects of Share Based Payment Awards. This FSP requires an entity to follow either the transition guidance for the additional paid-in capital pool as described in SFAS No. 123R, or the alternative transition method as described in this FSP. An entity that adopts SFAS No. 123R using the modified prospective application may make a one-time election to adopt the transition method described in this FSP. We have elected to adopt the transition method described in this FSP.

In May 2005 we adopted the 2005 Omnibus Incentive Plan (2005 Plan), a shareholder approved plan, pursuant to which we may issue to directors, officers and key employees up to 4,570,000 equity securities. Under the 2005 Plan we have awarded stock options, nonvested shares and performance stock units. The 2005 Plan replaced the

**Table of Contents**

1991 Stock Option Plan (1991 Plan), a shareholder approved plan, pursuant to which we issued stock options to officers and key employees. No additional options will be granted under the 1991 Plan. As of June 30, 2006, there were 3,618,938 shares available for grant under the 2005 Plan.

**Stock Options**

Under the 2005 Plan, all options have been granted at exercise prices equal to the market price of the common stock on the grant date (2005 Plan market price options). All 2005 Plan market price options become exercisable in 25% increments on the second, third, fourth and fifth anniversaries of their date of grant and expire on the tenth anniversary of their date of grant. As of June 30, 2006, 2005 Plan market price options to purchase 815,875 shares were outstanding with exercise prices ranging from \$25.76 to \$29.05 per share. There were no exercisable 2005 Plan market price options at June 30, 2006.

Under the 1991 Plan, options were granted at exercise prices equal to the market price of the common stock on the grant date (1991 Plan market price options) and at exercise prices below the market price of the common stock (1991 Plan performance options). 1991 Plan market price options granted prior to January 1998 became exercisable after the fifth anniversary of their date of grant and expire on the tenth anniversary of their date of grant. Beginning January 1998, 1991 Plan market price options become exercisable in 25% increments on the second, third, fourth and fifth anniversaries of their date of grant and expire on the tenth anniversary of their date of grant. As of June 30, 2006, 1991 Plan market price options to purchase 6,725,221 shares were outstanding with exercise prices ranging from \$8.54 to \$26.55 per share.

At June 30, 2006, 1991 Plan performance options to purchase 58,500 shares were outstanding with exercise prices ranging from \$0.67 to \$1.33 per share. No 1991 Plan performance options have been granted since January 1999. The 1991 Plan performance options became exercisable in whole or in part after three years, and the extent to which they became exercisable at that time depended upon the extent to which we achieved certain goals established at the time the options were granted. In December 2005 the remaining unvested 1991 Plan performance options were amended to comply with Section 409A of the Internal Revenue Code of 1986, as amended. Under this option amendment, these unvested 1991 Plan performance options will only be exercisable on the business day following the vesting date of each option.

The following summarizes all stock option activity during the six months ended June 30, 2006:

	Number Of Shares	Weighted- Average Option Price	Weighted- Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value (Thousands)
Options outstanding at January 1, 2006	7,428,184	\$ 18.07		
Granted	712,125	25.80		
Exercised	(413,464)	13.39		
Cancelled	(68,835)	22.82		
Options outstanding at March 31, 2006	7,658,010	\$ 19.00	6.03	\$ 63,944
Granted	10,500	27.00		
Exercised	(31,347)	15.36		
Cancelled	(37,567)	25.90		
Options outstanding at June 30, 2006	7,599,596	\$ 18.99	5.77	\$ 50,537
Exercisable at June 30, 2006	4,203,027	\$ 15.48	3.98	\$ 42,703

**Table of Contents**

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option-pricing model based on the following weighted-average assumptions used for grants during the six months ended June 30, 2006 and 2005:

	<b>Six Months Ended June 30,</b>	
	<b>2006</b>	<b>2005</b>
Expected term (in years)	6.75	6.59
Expected stock price volatility	23.74%	25.70%
Risk-free interest rate	4.44%	4.00%
Expected dividend yield	0.89%	0.75%

Expected term is estimated using the simplified method under Staff Accounting Bulletin No. 107, which takes into account vesting and contractual term. Expected stock price volatility is based on the historical volatility from traded shares of our stock over the expected term. The risk-free interest rate is based on the rate of a zero-coupon U.S. Treasury instrument with a remaining term approximately equal to the expected term. Expected dividend yield is based on historical stock price movement and anticipated future annual dividends over the expected term. Future annual dividends over the expected term are estimated to range between \$0.24 and \$0.48 per share, with a weighted-average annual dividend of \$0.36 per share.

The weighted-average fair value of options granted during the three months and six months ended June 30, 2006 was \$8.11 and \$8.16, respectively. The weighted-average fair value of options granted during the three months and six months ended June 30, 2005 was \$8.36 and \$8.30, respectively. As of June 30, 2006, there was \$14,515,000 of total unrecognized compensation cost related to unvested stock options. This cost is expected to be recognized over a weighted average period of approximately 3.30 years.

The total intrinsic value of options exercised during the three months ended June 30, 2006 and 2005 was \$355,000 and \$3,282,000, respectively. The total intrinsic value of options exercised during the six months ended June 30, 2006 and 2005 was \$6,345,000 and \$7,096,000, respectively.

**Nonvested Shares**

In the first quarter of 2006 we granted nonvested shares for the first time. In addition, in January 2006, certain officers of the Company elected to receive a portion of their 2005 bonus in the form of nonvested shares instead of cash payments. In connection with this election, the value of nonvested shares granted was equal to 125% of the value of the foregone cash payment. All nonvested shares were granted under the 2005 Plan, and vest 100% on the third anniversary of their date of grant. As of June 30, 2006, 81,224 nonvested shares were outstanding, none of which had vested.

**Table of Contents**

The following summarizes all nonvested share activity during the six months ended June 30, 2006:

	Number Of Shares	Weighted- Average Grant-Date Fair Value \$
Nonvested shares outstanding at January 1, 2006		\$
Granted	82,624	25.82
Vested		
Cancelled	(350)	25.80
Nonvested shares outstanding at March 31, 2006	82,274	\$ 25.82
Granted		
Vested		
Cancelled	(1,050)	25.80
Nonvested shares outstanding at June 30, 2006	81,224	\$ 25.82

The fair value of each nonvested share is estimated on the date of grant as the closing market price of our common stock on the date of grant. There were no nonvested shares granted during the three months ended June 30, 2006. The weighted-average fair value of nonvested shares granted during the six months ended June 30, 2006 was \$25.82. We did not grant any nonvested shares prior to January 1, 2006. As of June 30, 2006, there was \$1,391,000 of total unrecognized compensation cost related to nonvested shares. This cost is expected to be recognized over a weighted average period of approximately 2.57 years.

**Performance Stock Units**

In the first quarter of 2006 we granted performance stock units for the first time. These performance stock units were granted under the 2005 Plan. Performance stock units are a form of share-based awards in which the number of shares ultimately issued is based on our performance against specific performance goals over a three-year period. At the end of the performance period, the number of shares of stock issued will be determined by adjusting upward or downward from the target in a range between 0% and 125%. As of June 30, 2006, 46,775 performance stock units were outstanding. As of June 30, 2006, no shares of stock associated with the performance stock units awarded have been issued.



**Table of Contents**

The following summarizes all performance stock unit activity during the six months ended June 30, 2006:

	Number Of Shares	Weighted- Average Grant-Date Fair Value
Performance stock units outstanding at January 1, 2006		\$
Granted	48,175	25.03
Issued		
Cancelled	(350)	25.03
Performance stock units outstanding at March 31, 2006	47,825	\$ 25.03
Granted		
Issued		
Cancelled	(1,050)	25.03
Performance stock units outstanding at June 30, 2006	46,775	\$ 25.03

The fair value of each performance stock unit is estimated on the date of grant as the closing market price of our common stock on the date of grant, minus the present value of dividend payments anticipated to be paid by the Company over the vesting period. Annual dividends over the vesting period are estimated to range between \$0.24 and \$0.32 per share, with a weighted-average annual dividend of \$0.28 per share. Periodic compensation expense is based on the current estimate of future performance against specific performance goals over a three-year period and is adjusted up or down based on those estimates. There were no nonvested shares granted during the three months ended June 30, 2006. The weighted-average fair value of performance stock units granted during the six months ended June 30, 2006 was \$25.03. As of June 30, 2006, there was \$776,000 of total unrecognized compensation cost related to performance stock units. This cost is expected to be recognized over a weighted average period of approximately 2.57 years.

**Employee Stock Purchase Plan**

The 1994 Employee Stock Purchase Plan (ESPP Plan), a shareholder approved plan, provides for a total of 6,000,000 shares to be sold to participating employees at 85% of the fair market value at specified quarterly investment dates. During the three months ended June 30, 2006, we issued 49,835 shares under our employee stock purchase plan at an average price of \$22.84 per share. During the six months ended June 30, 2006, we issued 95,334 shares under our employee stock purchase plan at an average price of \$23.16 per share. 2,556,769 shares were available for issuance at June 30, 2006.

**Note D - Earnings Per Share**

Basic earnings per share is computed on the basis of the weighted number of shares of the common stock outstanding during the period. Diluted earnings per share is computed on the basis of the weighted average number of shares of common stock plus the effect of dilutive potential common shares outstanding during the period using the treasury stock method. Dilutive potential common shares include outstanding stock options, nonvested shares and performance stock unit awards.

**Table of Contents**

A reconciliation of basic and diluted earnings per share (EPS) is as follows:

<b>In thousands, except per share amounts</b>	<b>Three Months Ended June 30,</b>	
	<b>2006</b>	<b>2005</b>
<b>BASIC EPS</b>		
Net Income	\$ 30,189	\$ 29,127
Weighted-average common shares outstanding used in earnings per share computations	80,329	84,466
Earnings per common share	\$ 0.38	\$ 0.34
<b>DILUTED EPS</b>		
Net Income	\$ 30,189	\$ 29,127
Shares used in diluted earnings per share computations	81,915	86,337
Earnings per common share	\$ 0.37	\$ 0.34
<b>Computation of shares used in earnings per share computations:</b>		
Weighted-average outstanding common shares	80,329	84,466
Weighted average common equivalent shares - dilutive effect of stock options and awards	1,586	1,871
Shares used in diluted earnings per share computations	81,915	86,337

For the purpose of calculating the shares used in the diluted EPS calculation for the three months ended June 30, 2006, 2,013,000 anti-dilutive market price options have been excluded from the EPS calculation. In addition, 47,000 performance stock units have been excluded from the calculation of diluted EPS because the number of shares ultimately issued is contingent on our performance against goals established for the performance period. For the purpose of calculating the shares used in the diluted EPS calculation for the three months ended June 30, 2005, 23,000 anti-dilutive market price options have been excluded from the EPS calculation. There were no performance stock units awarded prior to 2006.

**Table of Contents**

In thousands, except per share amounts	Six Months Ended June 30,	
	2006	2005
<b>BASIC EPS</b>		
Net Income	\$ 53,972	\$ 54,200
Weighted-average common shares outstanding used in earnings per share computations	80,826	84,598
Earnings per common share	\$ 0.67	\$ 0.64
<b>DILUTED EPS</b>		
Net Income	\$ 53,972	\$ 54,200
Shares used in diluted earnings per share computations	82,472	86,381
Earnings per common share	\$ 0.65	\$ 0.63
<b>Computation of shares used in earnings per share computations:</b>		
Weighted-average outstanding common shares	80,826	84,598
Weighted average common equivalent shares - dilutive effect of stock options and awards	1,646	1,783
Shares used in diluted earnings per share computations	82,472	86,381

For the purpose of calculating the shares used in the diluted EPS calculation for the six months ended June 30, 2006, 1,896,000 anti-dilutive market price options have been excluded from the EPS calculation. In addition, 41,000 performance stock units have been excluded from the calculation of diluted EPS because the number of shares ultimately issued is contingent on our performance against goals established for the performance period. For the purpose of calculating the shares used in the diluted EPS calculation for the six months ended June 30, 2005, 12,000 anti-dilutive market price options have been excluded from the EPS calculation. There were no performance stock units awarded prior to 2006.

**Note E Business Segments**

Harte-Hanks is a highly focused targeted media company with operations in two segments Direct Marketing and Shoppers.

**Table of Contents**

Information about the operations of Harte-Hanks in our two different business segments follows:

<b>In thousands</b>	<b>Three Months Ended June 30,</b>	
	<b>2006</b>	<b>2005</b>
Operating revenues		
Direct Marketing	\$ 173,808	\$ 168,388
Shoppers	124,564	115,622
Total operating revenues	\$ 298,372	\$ 284,010
Operating Income		
Direct Marketing	\$ 28,577	\$ 24,975
Shoppers	26,274	26,505
Corporate Activities	(3,303)	(3,660)
Total operating income	\$ 51,548	\$ 47,820
Income before income taxes		
Operating income	\$ 51,548	\$ 47,820
Interest expense	(1,013)	(505)
Interest income	85	37
Other, net	(465)	(282)
Total income before income taxes	\$ 50,155	\$ 47,070
<b>In thousands</b>	<b>Six Months Ended June 30,</b>	
	<b>2006</b>	<b>2005</b>
Operating revenues		
Direct Marketing	\$ 338,126	\$ 338,407
Shoppers	238,641	213,896
Total operating revenues	\$ 576,767	\$ 552,303
Operating Income		
Direct Marketing	\$ 48,961	\$ 49,495
Shoppers	48,200	47,373
Corporate Activities	(6,043)	(6,729)
Total operating income	\$ 91,118	\$ 90,139
Income before income taxes		
Operating income	\$ 91,118	\$ 90,139
Interest expense	(1,868)	(708)
Interest income	111	115
Other, net	(729)	(771)
Total income before income taxes	\$ 88,632	\$ 88,775

**Note F Components of Net Periodic Pension Benefit Cost**

Prior to January 1, 1999, we maintained a defined benefit pension plan for which most of our employees were eligible. In conjunction with significant enhancements to our 401(k) plan, we elected to freeze benefits under this defined benefit pension plan as of December 31, 1998.



**Table of Contents**

In 1994, we adopted a non-qualified, supplemental pension plan covering certain employees, which provides for incremental pension payments so that total pension payments equal those amounts that would have been payable from our principal pension plan if it were not for limitations imposed by income tax regulation. The benefits under this supplemental pension plan will continue to accrue as if the principal pension plan had not been frozen.

Net pension cost for both plans included the following components:

In thousands, except per share amounts	Three Months Ended June 30,	
	2006	2005
Service Cost	\$ 198	\$ 215
Interest Cost	1,815	1,843
Expected return on plan assets	(2,002)	(1,977)
Amortization of prior service cost	15	15
Transition obligation	24	24
Recognized actuarial loss	710	742
Net periodic benefit cost	\$ 760	\$ 862

In thousands, except per share amounts	Six Months Ended June 30,	
	2006	2005
Service Cost	\$ 397	\$ 369
Interest Cost	3,630	3,512
Expected return on plan assets	(4,004)	(3,958)
Amortization of prior service cost	30	30
Transition obligation	48	48
Recognized actuarial loss	1,419	1,189
Net periodic benefit cost	\$ 1,520	\$ 1,190

We made a \$5.0 million contribution to our frozen pension plan in May 2006 in order to obtain the Pension Benefit Guaranty Corporation full funding limit exemption. We are not required to make and do not intend to make any additional contributions to either pension plan for the remainder of 2006 other than to the extent needed to cover benefit payments related to the unfunded plan. As a result of the \$5.0 million contribution in May 2006, which reduced the liability, we remeasured certain plan assets and benefit obligations using a discount rate of 6.00% compared to the previously used discount rate of 5.75%. This remeasurement is expected to decrease our net periodic benefit cost in the second half of the year by approximately \$0.5 million.

**Note G Comprehensive Income**

Comprehensive income for a period encompasses net income and all other changes in equity other than from transactions with our stockholders. Our comprehensive income was as follows:

In thousands	Three Months Ended June 30,	
	2006	2005
Net income	\$ 30,189	\$ 29,127
Other comprehensive income (loss):		
Foreign currency translation adjustment	729	(599)
Total comprehensive income	\$ 30,918	\$ 28,528

Edgar Filing: HARTE HANKS INC - Form 10-Q

<b>In thousands</b>	<b>Six Months Ended June 30,</b>	
	<b>2006</b>	<b>2005</b>
Net income	\$ 53,972	\$ 54,200
Other comprehensive income (loss):		
Foreign currency translation adjustment	1,038	(1,264)
Total comprehensive income	\$ 55,010	\$ 52,936

## **Table of Contents**

### **Note H Acquisitions**

In April 2006, we acquired certain assets of PrintSmart, Inc., a full-service print-on-demand provider located in East Bridgewater, Massachusetts, in an effort to expand and enhance our digital printing capabilities. No goodwill was recognized in this transaction. Intangible assets recognized in this transaction which are subject to amortization, relating to a service contract, totaled approximately \$1.0 million and were assigned to the Direct Marketing segment.

In June 2006, we acquired StepDot Software GmbH of Germany and integrated it into our Trillium Software operations. Based in Böblingen, Germany, StepDot was a value-added reseller specializing in data quality and integration solutions for Harte-Hanks since 2002. The acquisition provides us with a more strategic presence in Central Europe and Germany. The total amount of goodwill recognized in this transaction was \$0.3 million and was assigned to the Direct Marketing segment. No intangible assets were recognized in this transaction.

The total cost of these acquisitions was approximately \$3.1 million and was paid in cash. The operating results of these acquisitions have been included in the accompanying unaudited Condensed Consolidated Financial Statements from the date of the acquisitions.

### **Note I Subsequent Event**

In July 2006, we acquired Global Address, a United Kingdom-based company that provides global postal address data quality software and services incorporating standards for more than 230 nations and territories worldwide. Global Address, located in Bristol, UK, with additional operations in Mountain View, CA, focuses on address data, and has provided components of Harte-Hanks Global Data Management, a data services offering of the Company. We plan to integrate elements of Global Address into its existing international offerings, among them Global Data Management and our Trillium Software data quality solutions, while continuing to support stand-alone Global Address products and services in the marketplace.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

### **Special Note about Forward-Looking Statements**

This Quarterly Report on Form 10-Q and, in particular, this Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) contain forward looking statements within the meaning of Section 27A of the Securities Exchange Act of 1933 and Section 21E of the Securities Exchange Act of 1934, each as amended. These forward looking statements are based on current information and expectations and are subject to risks and uncertainties that could cause our actual results to differ materially from those in the forward looking statements. These risk factors and a description of some of the risks and uncertainties potentially impacting our business and future performance can be found in our filings with the Securities and Exchange Commission, including our Form 10-K for the year ended December 31, 2005.



---

**Table of Contents**

**Overview**

The following MD&A section is intended to help the reader understand the results of operations and financial condition of Harte-Hanks, Inc. (Harte-Hanks). This section is provided as a supplement to, and should be read in conjunction with, our financial statements and the accompanying notes to the financial statements.

Harte-Hanks is a worldwide, direct and targeted marketing company that provides direct marketing services and shopper advertising opportunities to a wide range of local, regional, national and international consumer and business-to-business marketers. We manage our operations through two operating segments: Direct Marketing and Shoppers.

Harte-Hanks Direct Marketing improves the return on its clients' marketing investment by increasing their prospect and customer value through a process of customer optimization, organized around five strategic considerations:

Information (data collection/management);

Opportunity (data access/utilization);

Insight (data analysis/interpretation);

Engagement (knowledge application); and

Interaction (program execution).

We utilize various capabilities and technologies to enable our clients to identify, reach, influence and nurture their customers. The services and products offered by Direct Marketing are tailored to specific industries or markets. Our direct marketing business services various vertical markets including retail, high-tech/telecom, financial services, pharmaceutical/healthcare, and a wide range of selected markets. Depending on the needs of our clients, our direct marketing capabilities are provided in an integrated approach through more than 30 facilities worldwide, more than 10 of which are located outside of the United States. Each of these centers possesses some specialization and is linked with others to support the needs of our clients. We believe that we have the ability to provide services to new industries and markets by modifying our services and applications as opportunities are presented. Revenues from the Direct Marketing segment represented approximately 58% and 59% of our total revenue for the three months and six months ended June 30, 2006.

Harte-Hanks Shoppers is North America's largest owner, operator and distributor of shopper publications, based on weekly circulation and revenues. Shoppers are weekly advertising publications delivered free by Standard Mail to households and businesses in a particular geographic area. Shoppers offer advertisers a targeted, cost-effective, local advertising system, with virtually 100% penetration in their area of distribution. Shoppers are particularly effective in large markets with high media fragmentation in which major metropolitan newspapers generally have low penetration. As of June 30, 2006, our shoppers are zoned into 1,076 separate editions with total circulation in excess of 12.8 million in California and Florida each week (including 240,000 in South Orange County, California where Shoppers publish two editions each week). We plan to cover an additional circulation of at least 500,000 over the next several years in California and Florida. We believe that expansions provide increased revenues and, ultimately, increased operating income as the publications in these new areas mature. Revenues from the Shoppers segment represented approximately 42% and 41% of our total revenue for the three months and six months ended June 30, 2006.

We derive revenues from the sale of direct marketing services and shopper advertising services. As a worldwide business, direct marketing is affected by general national and international economic trends. Our shoppers operate in local markets and are largely affected by the strength of the local economies.

**Table of Contents**

Our overall strategy is based on seven key elements:

Being a market leader in each of our businesses;

Increasing revenues through growing our base businesses;

Introducing new services and products;

Entering new markets and making acquisitions;

Using technology to create competitive advantages;

Employing people who understand our clients' business and markets; and

Creating shareholder value.

Our principal expense items are labor, postage and transportation.

**Results of Operations**

Operating results were as follows:

In thousands	Three months ended			Six months ended		
	June 30, 2006	June 30, 2005	Change	June 30, 2006	June 30, 2005	Change
Revenues	\$ 298,372	\$ 284,010	5.1%	\$ 576,767	\$ 552,303	4.4%
Operating expenses	246,824	236,190	4.5%	485,649	462,164	5.1%
Operating income	\$ 51,548	\$ 47,820	7.8%	\$ 91,118	\$ 90,139	1.1%
Net income	\$ 30,189	\$ 29,127	3.6%	\$ 53,972	\$ 54,200	-0.4%
Diluted earnings per share	\$ 0.37	\$ 0.34	8.8%	\$ 0.65	\$ 0.63	3.2%

**2<sup>nd</sup> Quarter 2006 vs. 2<sup>nd</sup> Quarter 2005***Revenues*

Consolidated revenues increased 5.1% to \$298.4 million while operating income increased 7.8% to \$51.5 million in the second quarter of 2006 when compared to the second quarter of 2005. Our overall results reflect increased revenues of 7.7% and 3.2% from our Shoppers and Direct Marketing segments, respectively. Shoppers results were positively impacted by the acquisition of *The Flyer*, located in Tampa, Florida in April 2005, which contributed about a quarter of the Shopper revenue growth for the quarter. The remaining Shoppers revenue increases were the result of improved sales in established markets, new products and year-over-year geographic expansions and household growth in California and Florida. Direct Marketing results were positively affected by \$7.0 million of revenue recognized in the second quarter of 2006 relating to a contract termination fee received from one of our customers in the financial vertical that was acquired earlier this year. Excluding revenues from

## Edgar Filing: HARTE HANKS INC - Form 10-Q

this contract termination, Direct Marketing's second quarter 2006 revenues would have been down \$1.6 million, or 0.9%, and consolidated revenues would have been up in the low single digits compared to the second quarter of 2005.

### *Operating Expenses*

Overall operating expenses increased 4.5%, to \$246.8 million, in the second quarter of 2006 compared to the second quarter of 2005. The increase in consolidated operating expenses was a result of increased operating expenses of 10.3% and 1.3% from the Shoppers and Direct Marketing segments, respectively, partially offset by a 9.8% decrease in general corporate expense. The primary drivers of the increase in operating expenses were higher postage costs due to the postal rate increase in January 2006, expenses related to the contract termination discussed above, higher logistics-related transportation costs, increased offload printing expense due to increased print-and-deliver volumes and higher printing rates, higher paper costs due to higher rates, \$1.9 million of stock-based compensation recorded in the second quarter of 2006 as a result of our adoption of SFAS No. 123R, and the acquisition of The Tampa Flyer in April 2005.

## **Table of Contents**

### *Net Income/Earnings Per Share*

Net income increased 3.6%, to \$30.2 million, and diluted earnings per share increased 8.8% to \$0.37 per share, in the second quarter of 2006 when compared to the second quarter of 2005. The increase in net income was a result of increased operating income, partially offset by an increase in interest expense and a higher tax rate in the second quarter of 2006 when compared to 2005. In 2006 we began expensing stock options and other equity-compensation, which impacted second quarter 2006 diluted earnings per share by approximately one and a half cents per share.

### **First Half 2006 vs. First Half 2005**

#### *Revenues*

Consolidated revenues increased 4.4% to \$576.8 million while operating income increased 1.1% to \$91.1 million in the first half of 2006 when compared to the first half of 2005. Our overall results reflect a double-digit revenue increase from the Shoppers segment, partially offset by a slight revenue decline from the Direct Marketing segment. The acquisition of The Tampa Flyer in April 2005 contributed a little less than half of the Shoppers revenue growth. The remaining Shoppers revenue increases primarily were the result of improved sales in established markets, new products and year-over-year geographic expansions and household growth in California and Florida. Direct Marketing results were affected by (i) \$7.0 million of revenue recognized in the second quarter of 2006 relating to a contract termination fee received from one of our customers in the financial vertical that was acquired earlier this year, and (ii) a large, complex, world-wide project that was launched and substantially completed in the first quarter of 2005 for a client in the high-tech vertical market.

#### *Operating Expenses*

Overall operating expenses increased 5.1%, to \$485.6 million, in the first half of 2006 compared to the first half of 2005. The increase in consolidated operating expenses was a result of increased operating expenses of 14.4% and 0.1% from the Shoppers and Direct Marketing segments, respectively, partially offset by a 10.2% decrease in general corporate expense. The primary drivers of the increase in operating expenses were the acquisition of The Tampa Flyer in April 2005, higher postage costs due to the postal rate increase in January 2006, expenses related to the contract termination discussed above higher logistics-related transportation costs, \$3.7 million of stock-based compensation recorded in the first half of 2006 as a result of our adoption of SFAS No. 123R, and higher paper costs due to higher newsprint rates.

### *Net Income/Earnings Per Share*

Net income decreased 0.4%, to \$54.0 million, and diluted earnings per share were up 3.2%, to \$0.65 per share, in the first half of 2006 when compared to the first half of 2005. The decrease in net income was a result of higher interest expense and a higher tax rate, partially offset by higher operating income in the first half of 2006 when compared to the first half of 2005. In 2006 we began expensing stock options and other equity-compensation, which impacted first half 2006 diluted earnings per share by approximately \$0.03 per share.

**Table of Contents****Direct Marketing**

Direct Marketing operating results were as follows:

In thousands	Three months ended			Six months ended		
	June 30, 2006	June 30, 2005	Change	June 30, 2006	June 30, 2005	Change
Revenues	\$ 173,808	\$ 168,388	3.2%	\$ 338,126	\$ 338,407	-0.1%
Operating expenses	145,231	143,413	1.3%	289,165	288,912	0.1%
Operating income	\$ 28,577	\$ 24,975	14.4%	\$ 48,961	\$ 49,495	-1.1%

**2<sup>nd</sup> Quarter 2006 vs. 2<sup>nd</sup> Quarter 2005***Revenues*

Direct Marketing revenues increased \$5.4 million, or 3.2%, in the second quarter of 2006 compared to the second quarter of 2005. These results were positively affected by \$7.0 million of revenue recognized in the second quarter of 2006 relating to a contract termination fee received from one of our customers in the financial vertical that was acquired earlier this year. Excluding revenues from this contract termination, second quarter 2006 revenues would have been down \$1.6 million, 0.9%, compared to the first quarter of 2005. Our pharma/healthcare vertical was up over 20%, and retail grew in the high single digits. Our select vertical was flat in the quarter, with the financial (excluding the termination fee) and high tech/telecom verticals down in the low double digits. Revenues from our vertical markets are impacted by the economic fundamentals of each industry, various market factors, including the demand for services by our clients, and the financial condition of and budgets available to specific clients. In general, revenues for Direct Marketing are affected by general national and international economic trends.

From a service offering perspective, Direct Marketing experienced increased revenues from data processing, logistics and software sales. Partially offsetting these increases were declines in printing revenues.

Future revenues will depend on how successful we are at growing business with existing clients, acquiring new clients and meeting client demands, and the strength of the national and international economy. We believe that we will continue to benefit from marketing and advertising expenditures being moved from other advertising media to the targeted media space, the results of which can be more effectively tracked enabling measurement of the return on marketing investment.

*Operating Expenses*

Operating expenses increased \$1.8 million, or 1.3%, in the second quarter of 2006 compared to the second quarter of 2005. These results include (i) \$2.4 million of operating expense recognized in the second quarter of 2006 as a result of the contract termination discussed above, and (ii) \$1.0 million of stock-based compensation. Excluding these two factors, operating expense decreased \$1.6 million, or 1.1%. Labor costs increased \$1.3 million, or 1.8%, in the second quarter of 2006 compared to 2005 with all of the increase being attributable to the contract termination and stock-based compensation. Excluding these facts, labor costs were down \$1.2 million, or 1.7%, compared to the prior year quarter. Production and distribution costs increased \$0.8 million, or 1.6%, due to higher logistics-related transportation costs and additional costs related to the contract termination. General and administrative expense was down \$0.7 million, or 5.5%, due to decreased bad debt expense resulting from better collections and fewer accounts past due. Depreciation and amortization expense increased \$0.3 million, or 5.6%, due to additional intangible amortization related to recent acquisitions.

**First Half 2006 vs. First Half 2005***Revenues*

Direct Marketing revenues decreased \$0.3 million, or 0.1%, in the first half of 2006 compared to the first half of 2005. These results were affected by (i) \$7.0 million of revenue recognized in the second quarter of 2006



**Table of Contents**

relating to a contract termination fee received from one of our customers in the financial vertical that was acquired earlier this year, and (ii) a large, complex, world-wide project that was launched and substantially completed in the first quarter of 2005 for a client in the high-tech vertical market. Our pharma/healthcare vertical was up over 30% and our retail vertical and select vertical both grew in the mid single digits compared to the first half of 2005. Our financial (excluding the termination fee) and high-tech (excluding the one-time project) verticals were both down in the low double digits compared to the first half of 2005.

From a service offering perspective, Direct Marketing experienced increased revenues from data processing, logistics, agency-related work and software sales. Partially offsetting these increases were declines in revenues from account management and print.

*Operating Expenses*

Operating expenses increased \$0.3 million, or 0.1%, in the first half of 2006 compared to the first half of 2005. These results include (i) \$2.4 million of operating expense recognized in the second quarter of 2006 as a result of the contract termination discussed above, and (ii) \$2.2 million of stock-based compensation. Excluding these two factors, operating expense decreased \$4.3 million, or 1.5%. Labor costs in the first half of 2006 were flat compared to the first half of 2005. Excluding the additional labor costs associated with the contract termination and stock-based compensation, labor costs were down \$3.8 million, or 2.6%, in the first half of 2006 compared to the first half of 2005. Production and distribution costs increased \$1.7 million, or 1.6%, due to higher logistics-related transportation costs. General and administrative expense was down \$1.6 million, or 6.4%, due to decreased bad debt expense. Depreciation and amortization expense increased \$0.1 million, or 1.1%, due to additional intangible amortization due to recent acquisitions.

Direct Marketing's largest cost components are labor, outsourced costs and transportation costs. Each of these costs is variable and tends to fluctuate with revenues and the demand for our direct marketing services. Fuel costs increased significantly in 2005 and are expected to remain at high levels for the foreseeable future. These fuel costs are expected to continue to impact Direct Marketing's total production costs and total operating expenses.

**Shoppers**

Shoppers operating results were as follows:

In thousands	Three months ended			Six months ended		
	June 30, 2006	June 30, 2005	Change	June 30, 2006	June 30, 2005	Change
Revenues	\$ 124,564	\$ 115,622	7.7%	\$ 238,641	\$ 213,896	11.6%
Operating expenses	98,290	89,117	10.3%	190,441	166,523	14.4%
Operating income	\$ 26,274	\$ 26,505	-0.9%	\$ 48,200	\$ 47,373	1.7%

2<sup>nd</sup> Quarter 2006 vs. 2<sup>nd</sup> Quarter 2005*Revenues*

Shoppers revenues increased \$8.9 million, or 7.7%, in the second quarter of 2006 compared to the second quarter of 2005. The acquisition of The Tampa Flyer in April 2005 contributed about a quarter of this revenue growth. The remaining revenue increases were the result of improved sales in established markets, new products and year-over-year geographic expansions and household growth in California and Florida. Total Shoppers circulation increased by 20,000 during the second quarter of 2006 and at the end of the quarter Shopper circulation reached over 12.8 million in California and Florida each week (including 240,000 in South Orange County, California where Shoppers publish two editions each week). We believe that expansions provide increased revenue opportunities, and plan to cover additional circulation of at least 500,000 over the next several years in Northern California, Southern California, South Florida and the Tampa, Florida area. Newer areas initially tend to contribute less from a revenue-per-thousand perspective than existing areas, and in fact are typically expected to be less profitable or even unprofitable until the publications in those areas mature.

---

## Table of Contents

From a product-line perspective, Shoppers had growth from both run-of-press (ROP, or in-book) advertising, including core sales, employment, real estate and automotive advertising, and distribution products.

### *Operating Expenses*

Operating expenses increased \$9.2 million, or 10.3%, in the second quarter of 2006 compared to the second quarter of 2005 as a result of increased labor costs, production and distribution costs, depreciation and amortization expense, stock-based compensation and the acquisition of The Tampa Flyer in April 2005. Total labor costs increased \$3.6 million, or 11.6%, due to the Tampa acquisition, \$0.5 million of stock-based compensation and higher payroll costs to support higher circulation volumes and expansions. Total production costs increased \$6.5 million, or 14.2%, due to the Tampa acquisition, increased postage costs, increased offload printing expense due to increased print-and-deliver volumes and higher printing rates, and higher paper costs due to increased newsprint prices. Postage expense was up \$3.4 million, or 13.7%, due to the postal rate increase in January 2006, circulation growth and the Tampa acquisition. Total general and administrative costs decreased \$1.2 million, or 12.1%, due to lower bad debt expense, partially offset by additional general and administrative costs related to Tampa. Total depreciation expense was up \$0.2 million, or 14.0%, with the majority of the increase attributable to the Tampa acquisition. Intangible amortization related to the Tampa acquisition was \$0.3 million during the second quarter of 2006.

### First Half 2006 vs. First Half 2005

#### *Revenues*

Shoppers revenues increased \$24.7 million, or 11.6%, in the first half of 2006 compared to the first half of 2005. The acquisition of The Tampa Flyer in April 2005 contributed a little less than half of this revenue growth. The remaining revenue increases primarily were the result of improved sales in established markets, new products and year-over-year geographic expansions and household growth in California and Florida. Total Shoppers circulation increased by 330,000 during the first half of 2006, including expansion of 230,000 in Northern California and 60,000 in the Tampa, Florida area.

From a product-line perspective, Shoppers had growth from both run-of-press (ROP, or in-book) advertising, including core sales, employment, real estate and automotive advertising, and distribution products.

### *Operating Expenses*

Operating expenses increased \$23.9 million, or 14.4%, in the first half of 2006 compared to the first half of 2005 as a result of increased labor costs, production and distribution costs, general and administrative costs, depreciation and amortization expense, stock-based compensation and the acquisition of The Tampa Flyer in April 2005. Total labor costs increased \$8.9 million, or 14.9%. Excluding the Tampa acquisition, labor costs increased \$4.4 million, or 7.6%. \$0.9 million of this increase relates to stock-based compensation recorded in the first half of 2006 as a result of our adoption of SFAS No. 123R. The remaining increase in labor costs relates to higher payroll costs to support higher circulation volumes and expansions. Total production costs increased \$13.9 million, or 16.1%. Excluding the Tampa acquisition, production costs increased \$8.2 million, or 9.9%, including increased postage costs, increased offload printing expense due to increased print-and-deliver volumes and higher printing rates, and higher paper costs due to increased newsprint prices. Excluding the Tampa acquisition, postage expense was up \$4.8 million, or 10.5%, due to the postal rate increase in January 2006 and circulation growth. Total general and administrative costs increased \$0.3 million, or 1.7%. Excluding the Tampa acquisition, general and administrative costs decreased \$0.7 million, or 4.3%, primarily due to lower bad debt expense, and lower insurance expense, partially offset by increased promotion expense. Total depreciation expense was up \$0.5 million, or 15.8%, with about half of the increase attributable to the Tampa acquisition. Intangible amortization related to the Tampa acquisition was \$0.6 million during the first half of 2006.



## **Table of Contents**

Shoppers' largest cost components are labor, postage and paper. Shoppers' labor costs are variable and tend to fluctuate with the number of zones, circulation, volumes and revenues. Standard postage rates increased in January of 2006, and likely will increase again in the future. Increased postage rates increased Shoppers' total production costs in the first half of 2006 and will increase production costs for the remainder of the year. Newsprint prices, which have been increasing since 2004, continued to increase in the first half of 2006 and are expected to continue to increase throughout the remainder of the year. This increase resulted in higher production costs in the first half of 2006, and rising newsprint prices are expected to affect Shoppers' production costs for the remainder of the year.

## **General Corporate Expense**

General corporate expense decreased \$0.4 million, or 9.8%, during the second quarter of 2006 compared to the second quarter of 2005, due to decreased professional services as a result of tax consulting fees in the second quarter of 2005 related to a state tax refund. Partially offsetting this decrease was \$0.4 million of stock-based compensation recorded in the second quarter of 2006 as a result of our adoption of SFAS No. 123R.

General corporate expense decreased \$0.7 million, or 10.2%, during the first half of 2006 compared to the first half of 2005, due to decreased labor, primarily due to lower incentive compensation, and decreased professional services as a result of tax consulting fees in the second quarter of 2005 related to a state tax refund. Partially offsetting this decrease was \$0.6 million of stock-based compensation recorded in the first half of 2006 as a result of our adoption of SFAS No. 123R.

## **Interest Expense**

Interest expense was up \$0.5 million in the second quarter of 2006 and \$1.2 million in the first half of 2006 compared to the same periods in 2005. These increases are due to higher outstanding debt levels, primarily due to the acquisition of The Tampa Flyer in April 2005 and repurchases of our common stock, and higher interest rates under our revolving credit facility in 2006 than 2005.

## **Interest Income**

Interest income was up slightly in the second quarter and down slightly in the first half of 2006 compared to the same periods in 2005 due to normal variances in cash levels.

## **Other Income and Expense**

Other net expense primarily consists of stockholder expenses and balance-based bank charges.

## **Income Taxes**

Income tax expense increased \$2.0 million in the second quarter of 2006 and \$0.1 million in the first half of 2006 compared to the same periods in 2005. The effective tax rate was 39.8% for the second quarter of 2006, up from 38.1% for the first quarter of 2005. The effective tax rate was 39.1% for the first half of 2006, up from 38.9% for the first half of 2005. Tax expense in the second quarter and first half of 2005 was positively impacted by a favorable resolution to a state tax matter, resulting in a lower effective tax rate.

## **Table of Contents**

### **Liquidity and Capital Resources**

#### *Sources and Uses of Cash*

As of June 30, 2006, cash and cash equivalents were \$26.9 million, increasing \$2.4 million from cash and cash equivalents at December 31, 2005. This net increase was a result of net cash provided by operating activities of \$77.3 million, partially offset by cash used in financing activities of \$54.7 million and net cash used in investing activities of \$20.4 million.

#### *Operating Activities*

Net cash provided by operating activities for the six months ended June 30, 2006 was \$77.3 million, compared to \$66.6 million for the first six months of 2005. The \$10.7 million year-over-year increase was attributable to changes within working capital assets and liabilities.

For the six months ended June 30, 2006 our principal working capital requirements, which directly affected net cash provided by operating activities, were as follows:

A decrease in accounts receivable attributable to collection efforts and a higher beginning year accounts receivable balance. Days sales outstanding of approximately 53 days remained at June 30, 2006 was down from 56 days at December 31 and 55 days at June 30, 2005;

An increase in inventory due to increased paper prices and timing of purchases;

An increase in prepaid expenses and other current assets due to timing of payments;

A decrease in accrued payroll and related expenses due to payment of 2005 bonuses;

An increase in customer deposits and unearned revenue due to timing of receipts; and

An increase in income taxes payable due to the timing of quarterly estimated federal and state taxes payments.

#### *Investing Activities*

Net cash used in investing activities were \$20.4 million for the first six months of 2006, compared to \$80.2 million for the first six months of 2005. The difference between net cash outflows from investing activities in 2006 and 2005 is the result of the increased acquisition activity in the first half of 2005, primarily the acquisition of The Tampa Flyer in April 2005.

#### *Financing Activities*

Net cash outflows from financing activities were \$54.7 million for the six months ended June 30, 2006 compared to net cash inflows of \$0.3 million for the six months ended June 30, 2005. The difference between net cash outflows from financing activities in 2006 and 2005 is attributable primarily to \$31.7 million more spent on repurchases of our common stock and \$25 million lower net debt borrowings in the first six months of 2006 compared to the first six months of 2005.

We consider such factors as current assets, current liabilities, total debt, revenues, operating income, cash flows from operations, investing activities and financing activities when assessing our liquidity. Our primary sources of liquidity have been cash and cash equivalents on hand and cash generated from operating activities. The management of cash is carefully controlled both to optimize returns on cash balances and to ensure that it is readily available to meet our operating, investing and financing requirements as they arise.

## Edgar Filing: HARTE HANKS INC - Form 10-Q

Capital resources are also available from and provided through our unsecured credit facility. On August 12, 2005, Harte-Hanks entered into a five-year \$125 million revolving credit facility (the Credit Facility ) with JPMorgan Chase Bank, N.A., as administrative agent. The Credit Facility allows us to obtain revolving credit loans and provides for the issuance of letters of credit. For each borrowing under the Credit Facility, we can

---

**Table of Contents**

generally choose to have the interest rate for that borrowing calculated based on either JPMorgan Chase Bank's publicly announced New York prime rate or on a Eurodollar (as defined in the Five-Year Credit Agreement) rate plus a spread. The spread is determined based on our total debt-to-EBITDA (as defined in the Five-Year Credit Agreement) ratio then in effect, and ranges from .315% to .6%. There is a facility fee that we are also required to pay under the Credit Facility that is based on a rate applied to the total commitment amount under the Credit Facility, regardless of how much of that commitment we have actually drawn upon. The facility fee rate ranges from .085% to .15%, depending on our total debt-to-EBITDA ratio then in effect. In addition, we will also be charged a letter of credit fee with respect to any outstanding letters of credit issued under this credit facility. That fee is calculated by applying a rate equal to the spread applicable to Eurodollar based loans plus a fronting fee of .125% per annum to the average daily undrawn amount of the outstanding letters of credit.

Under the Credit Facility, we are required to maintain an interest coverage ratio of not less than 2.75 to 1 and a total debt-to-EBITDA ratio of not more than 3.0 to 1. The Credit Facility also contains covenants restricting our and our subsidiaries' ability to grant liens and enter into certain transactions and limits the total amount of indebtedness of our subsidiaries to \$20 million.

The Credit Facility also includes customary covenants regarding reporting obligations, delivery of notices regarding certain events, maintaining our corporate existence, payment of obligations, maintenance of our properties and insurance thereon at customary levels with financially sound and reputable insurance companies, maintaining books and records and compliance with applicable laws. The Credit Facility provides for customary events of default including nonpayment of principal or interest, breach of representations and warranties, violations of covenants, failure to pay certain other indebtedness, bankruptcy and material judgments and liabilities, certain violations of environmental laws or ERISA or the occurrence of a change of control. As of June 30, 2006, we were in compliance with all of the covenants of our credit facility.

The amount of cash on hand and borrowings available under the credit facility are influenced by a number of factors, including fluctuations in our operating results, revenue growth, accounts receivable collections, capital expenditures, tax payments, share repurchase, acquisitions and dividends.

Based on our current operational plans, we believe that our credit facility, together with cash provided by operating activities, will be sufficient to fund operations and anticipated capital expenditures and dividends for the foreseeable future. As of June 30, 2006, we had \$55.0 million of unused borrowing capacity under our credit facility. To the extent we require additional capital to fund acquisitions, stock repurchases or other non-operational needs we may seek to increase the funds available under our credit facility or acquire an additional credit facility.

**Critical Accounting Policies**

Our financial statements and accompanying notes are prepared in accordance with U.S. generally accepted accounting principles. Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. These estimates and assumptions are affected by management's application of accounting policies. We consider the following to be our critical accounting policies:

Revenue recognition;

Allowance for doubtful accounts;

Reserve for healthcare, workers' compensation, automobile and general liability;

Goodwill; and

Stock-based compensation.

---

**Table of Contents**

Other than the adoption of SFAS No. 123R in January 2006 described in Note C of the Notes to Unaudited Condensed Consolidated Financial Statements, there have been no changes to the critical accounting policies described in our annual report on form 10-K for the year ended December 31, 2005.

Beginning January 1, 2006 we account for stock-based compensation in accordance with SFAS No. 123R. Under the fair value recognition provisions of this statement, stock-based compensation cost is measured at the grant date based on the value of the award and is recognized as expense over the requisite service period. Determining the fair value of share-based awards requires judgment, including in some cases estimating expected term, volatility and dividend yield. In addition, judgment is required in estimating the amount of stock-based awards that are expected to be forfeited. If actual results differ significantly from these estimates, stock-based compensation expense and our results of operations could be materially impacted.

**Recent Accounting Pronouncements**

In June 2006, the FASB issued Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* an interpretation of FASB Statement No. 109 (FIN 48). FIN 48 clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with FASB Statement No. 109, *Accounting for Income Taxes*, by prescribing a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. An enterprise would be required to recognize in its financial statements the largest amount of benefit that is greater than 50% likely of being realized upon ultimate settlement only if that position meets the more-likely-than-not recognition threshold. FIN 48 will be effective for us beginning January 1, 2007 and is not expected to significantly impact our financial position or results of operations.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Our earnings are affected by changes in short-term interest rates as a result of our revolving credit agreement, which bears interest at variable rates based on Eurodollar rates (effective rate of 5.59% at June 30, 2006) and has a maturity date of August 12, 2010. At June 30, 2006, our debt balance was \$70 million. Our earnings are also affected by changes in short-term interest rates as a result of a deferred compensation agreement, which bears interest at variable rates based on Prime (effective rate of 8.25% at June 30, 2006) and has a balance of \$6.3 million at June 30, 2006. Assuming the actual level of borrowing and deferred compensation balance throughout the second quarter and first half of 2006 and assuming a one percentage point change in average interest rates, it is estimated that our net income for the quarter and six months ended June 30, 2006 would have changed by approximately \$0.1 million and \$0.2 million, respectively. Due to our debt level and deferred compensation balance at June 30, 2006, anticipated cash flows from operations, and the various financial alternatives available to management should there be an adverse change in interest rates, we do not believe that we have significant exposure to market risks associated with changing interest rates.

Our earnings are also affected by fluctuations in foreign exchange rates as a result of our operations in foreign countries. Due to the level of operations in foreign countries, the impact of fluctuations in foreign exchange rates is not significant to our overall earnings.

**Item 4. Controls and Procedures**

As of the end of the period covered by this report, an evaluation was carried out under the supervision and with the participation of our management, including our Chief Executive Officer, Chief Financial Officer and Chief Accounting Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, or the Exchange Act). Based upon that

**Table of Contents**

evaluation, the Chief Executive Officer, Chief Financial Officer and Chief Accounting Officer concluded that the design and operation of these disclosure controls and procedures were effective to ensure information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms.

As of the end of the period covered by this report, an evaluation was carried out under the supervision and with the participation of our management, including our Chief Executive Officer, Chief Financial Officer and Chief Accounting Officer, of our internal control over financial reporting to determine whether any changes occurred during the second quarter of 2006 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. During the second quarter of 2006, in order to improve our operations, we implemented: (1) a new general ledger system for our Shoppers segment and (2) a new billing system for three Direct Marketing facilities. While these systems enhance, and represent a material change to, our internal controls, we do not believe these changes were necessary to ensure effectiveness of our internal controls. Other than the system implementations described above, there were no changes in our internal control over financial reporting or in other factors that have materially affected or are reasonably likely to materially affect our internal control over financial reporting..

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

From time to time we become involved in various claims and lawsuits incidental to our businesses. In the opinion of management, after consultation with counsel, any ultimate liability arising out of currently pending claims and lawsuits are not expected to have a material effect on our financial position or results of operations.

**Item 1A. Risk Factors**

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2005, which could materially affect our business, financial condition or future results. The risks described in our Annual Report on Form 10-K are not the only risks we face. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and operating results.

**Table of Contents****Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

The following table contains information about our purchases of equity securities during the second quarter of 2006:

<b>Period</b>	<b>Total Number of Shares Purchased</b>	<b>Average Price Paid per Share</b>	<b>Total Number of Shares Purchased as Part of a Publicly Announced Plan(1)</b>	<b>Maximum Number of Shares that May Yet Be Purchased Under the Plan</b>
April 1 30, 2006	240,700	\$ 26.72	240,700	5,298,928
May 1 31, 2006	914,200	\$ 26.94	914,200	4,384,728
June 1 30, 2006	364,100	\$ 25.05	364,100	4,020,628
Total	1,519,000	\$ 26.45	1,519,000	

- (1) During the second quarter of 2006, 1,519,000 shares were purchased through our stock repurchase program that was publicly announced in January 1997. Under this program, from which shares can be purchased in the open market or through privately negotiated transactions, our Board of Directors authorized the repurchase of up to 49,900,000 shares of our outstanding common stock. As of June 30, 2006 we had repurchased a total of 45,879,372 shares at an average price of \$17.89 per share under this program.

**Item 4. Submission of Matters to a Vote of Security Holders**

We held our annual meeting of stockholders on May 16, 2006. At the meeting the stockholders were requested to vote on the following:

- (a) To elect David L. Copeland and Christopher M. Harte as Class I directors for a three-year term. The result of the vote was as follows:

	<b>For</b>	<b>Withheld</b>
David L. Copeland	72,052,091	3,055,398
Christopher M. Harte	71,997,357	3,110,132

**Item 6. Exhibits**

See Index to Exhibits on Page 33.

**Table of Contents**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

August 9, 2006  
Date

HARTE-HANKS, INC.  
  
/s/ Richard M. Hochhauser  
Richard M. Hochhauser  
President and Chief Executive Officer

August 9, 2006  
Date

/s/ Dean H. Blythe  
Dean H. Blythe  
Senior Vice President and  
Chief Financial Officer

August 9, 2006  
Date

/s/ Jessica M. Huff  
Jessica M. Huff  
Vice President, Finance and  
Chief Accounting Officer



**Table of Contents**

<b>Exhibit No.</b>	<b>Description of Exhibit</b>
*31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
*31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
*32.1	Certification of Chief Executive Officer pursuant to 18 U.S.C Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
*32.2	Certification of Chief Financial Officer pursuant to 18 U.S.C Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

---

\* Filed herewith