MATRIX SERVICE CO
Form 10-Q
May 10, 2018

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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

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FORM 10-Q

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(Mark One)
x Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended March 31, 2018
or
o Transition Report Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934
For the transition period from to
Commission File No. 1-15461

_____

MATRIX SERVICE COMPANY
(Exact name of registrant as specified in its charter)

_____

DELAWARE 73-1352174
(State of incorporation) (I.R.S. Employer Identification No.)
5100 East Skelly Drive, Suite 500, Tulsa, Oklahoma 74135
(Address of principal executive offices and zip code)
Registrant's telephone number, including area code: (918) 838-8822
Not Applicable
(Former name, former address and former fiscal year, if changed since last report)

_____

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ý No ¨
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Inter Active Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ý No ¨
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See definition of "large accelerated filer", "accelerated filer", "smaller reporting company", and "emerging growth company" in Rule 12b-2 of the Exchange Act.
Large accelerated filer ¨ Accelerated filer ý

Non-accelerated filer o Smaller reporting company ¨

Emerging growth company o
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the

Exchange Act. o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ¨ No ý

As of May 7, 2018 there were 27,888,217 shares of the Company's common stock, $0.01 par value per share, issued and 26,822,773 shares outstanding.

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PART I. FINANCIAL INFORMATION
Item 1. Financial Statements
Matrix Service Company
Condensed Consolidated Statements of Income
(In thousands, except per share data)
(unaudited)

	Three Months Ended		Nine Months Ended	
	March 31, 2018	March 31, 2017	March 31, 2018	March 31, 2017
Revenues	$245,645	$251,237	$798,466	$905,673
Cost of revenues	230,754	253,851	727,981	847,797
Gross profit (loss)	14,891	(2,614)	70,485	57,876
Selling, general and administrative expenses	20,753	18,596	63,852	56,548
Operating income (loss)	(5,862)	(21,210)	6,633	1,328
Other income (expense):				
Interest expense	(643)	(833)	(2,080)	(1,573)
Interest income	130	73	234	111
Other	370	(51)	384	3
Income (loss) before income tax expense	(6,005)	(22,021)	5,171	(131)
Provision (benefit) for federal, state and foreign income taxes	(852)	(8,521)	1,968	(1,223)
Net income (loss)	$(5,153)	$(13,500)	$3,203	$1,092
Less: Net income attributable to noncontrolling interest	—	321	—	321
Net income (loss) attributable to Matrix Service Company	$(5,153)	$(13,821)	$3,203	$771
Basic earnings (loss) per common share	$(0.19)	$(0.52)	$0.12	$0.03
Diluted earnings (loss) per common share	$(0.19)	$(0.52)	$0.12	$0.03
Weighted average common shares outstanding:				
Basic	26,817	26,594	26,747	26,511
Diluted	26,817	26,594	27,054	26,838

See accompanying notes.

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Matrix Service Company
Condensed Consolidated Statements of Comprehensive Income
(In thousands)
(unaudited)

	Three Months Ended		Nine Months Ended	
	March 31, 2018	March 31, 2017	March 31, 2018	March 31, 2017
Net income (loss)	$(5,153)	$(13,500)	$3,203	$ 1,092
Other comprehensive income (loss), net of tax:				
Foreign currency translation gain (loss) (net of tax expense (benefit) of ($8) and $28 for the three and nine months ended March 31, 2018, respectively, and ($5) and $100 for the three and nine months ended March 31, 2017, respectively)	(710)	1,035	826	(962)
Comprehensive income (loss)	(5,863)	(12,465)	4,029	130
Less: Comprehensive income attributable to noncontrolling interest	—	321	—	321
Comprehensive income (loss) attributable to Matrix Service Company	$(5,863)	$(12,786)	$4,029	$ (191)

See accompanying notes.

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Matrix Service Company
Condensed Consolidated Balance Sheets
(In thousands)
(unaudited)

	March 31, 2018	June 30, 2017
Assets		
Current assets:		
Cash and cash equivalents	$46,885	$43,805
Accounts receivable, less allowances (March 31, 2018— $6,294 and June 30, 2017—$9,887)	189,156	210,953
Costs and estimated earnings in excess of billings on uncompleted contracts	66,985	91,180
Inventories	5,339	3,737
Income taxes receivable	5,627	4,042
Other current assets	6,812	4,913
Total current assets	320,804	358,630
Property, plant and equipment at cost:		
Land and buildings	40,641	38,916
Construction equipment	90,453	94,298
Transportation equipment	48,442	48,574
Office equipment and software	38,618	36,556
Construction in progress	2,514	5,952
Total property, plant and equipment - at cost	220,668	224,296
Accumulated depreciation	(146,290)	(144,022)
Property, plant and equipment - net	74,378	80,274
Goodwill	113,615	113,501
Other intangible assets	24,438	26,296
Deferred income taxes	3,927	3,385
Other assets	2,077	3,944
Total assets	$539,239	$586,030

See accompanying notes.

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Matrix Service Company
Condensed Consolidated Balance Sheets
(In thousands, except share data)
(unaudited)

	March 31, 2018	June 30, 2017
Liabilities and stockholders' equity		
Current liabilities:		
Accounts payable	$67,605	$105,649
Billings on uncompleted contracts in excess of costs and estimated earnings	88,626	75,127
Accrued wages and benefits	25,040	20,992
Accrued insurance	8,863	9,340
Income taxes payable	—	169
Other accrued expenses	4,281	7,699
Total current liabilities	194,415	218,976
Deferred income taxes	3,288	128
Borrowings under senior secured revolving credit facility	9,304	44,682
Other liabilities	309	435
Total liabilities	207,316	264,221
Commitments and contingencies		
Stockholders' equity:		
Common stock—$.01 par value; 60,000,000 shares authorized; 27,888,217 shares issued as of March 31, 2018, and June 30, 2017; 26,817,618 and 26,600,562 shares outstanding as of March 31, 2018 and June 30, 2017	279	279
Additional paid-in capital	130,330	128,419
Retained earnings	226,177	222,974
Accumulated other comprehensive loss	(6,498)	(7,324)
	350,288	344,348
Less: Treasury stock, at cost — 1,070,599 shares as of March 31, 2018, and 1,287,655 shares as of June 30, 2017	(18,365)	(22,539)
Total stockholders' equity	331,923	321,809
Total liabilities and stockholders' equity	$539,239	$586,030

See accompanying notes.

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Matrix Service Company
Condensed Consolidated Statements of Cash Flows
(In thousands)
(unaudited)

	Nine Months Ended March 31,	
	2018	2017
Operating activities:		
Net income	$3,203	$1,092
Adjustments to reconcile net income to net cash provided (used) by operating activities, net of effects from acquisitions:		
Depreciation and amortization	15,546	15,839
Deferred income tax	2,646	(4,665)
Gain on sale of property, plant and equipment	(511)	(366)
Provision for uncollectible accounts	12	900
Stock-based compensation expense	6,488	5,467
Other	295	211
Changes in operating assets and liabilities increasing (decreasing) cash, net of effects from acquisitions:		
Accounts receivable	19,831	(23,531)
Costs and estimated earnings in excess of billings on uncompleted contracts	24,195	34,761
Inventories	(1,602)	9
Other assets and liabilities	(1,717)	(9,668)
Accounts payable	(37,697)	(45,690)
Billings on uncompleted contracts in excess of costs and estimated earnings	13,499	5,449
Accrued expenses	1,714	(5,417)
Net cash provided (used) by operating activities	45,902	(25,609)
Investing activities:		
Acquisitions (Note 2)	(1,687)	(40,819)
Acquisition of property, plant and equipment	(6,150)	(8,475)
Proceeds from asset sales	857	1,145
Net cash used by investing activities	$(6,980)	$(48,149)

See accompanying notes.

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Matrix Service Company
Condensed Consolidated Statements of Cash Flows
(In thousands)
(unaudited)

	Nine Months Ended March 31,	
	2018	2017
Financing activities:		
Advances under senior secured revolving credit facility	$85,317	$106,168
Repayments of advances under senior secured revolving credit facility	(120,862)	(62,029)
Payment of debt amendment fees	(364)	(822)
Issuances of common stock	—	234
Proceeds from issuance of common stock under employee stock purchase plan	224	253
Repurchase of common stock for payment of statutory taxes due on equity-based compensation	(627)	(2,288)
Capital contributions from noncontrolling interest	—	855
Net cash provided (used) by financing activities	(36,312)	42,371
Effect of exchange rate changes on cash and cash equivalents	470	(572)
Increase (decrease) in cash and cash equivalents	3,080	(31,959)
Cash and cash equivalents, beginning of period	43,805	71,656
Cash and cash equivalents, end of period	$46,885	$39,697
Supplemental disclosure of cash flow information:		
Cash paid during the period for:		
Income taxes	$1,231	$11,679
Interest	$2,065	$1,266
Non-cash investing and financing activities:		
Purchases of property, plant and equipment on account	$136	$846

See accompanying notes.

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Matrix Service Company
Condensed Consolidated Statements of Changes in Stockholders' Equity
(In thousands, except share data)
(unaudited)

	Common Stock	Additional Paid-In Capital	Retained Earnings	Treasury Stock	Accumulated Other Comprehensive Income(Loss)	Non-Controlling Interest	Total
Balances, July 1, 2017	$ 279	$128,419	$222,974	$(22,539)	$ (7,324)	$ —	$321,809
Net income	—	—	3,203	—	—	—	3,203
Other comprehensive income	—	—	—	—	826	—	826
Treasury shares sold to Employee Stock Purchase Plan (16,843 shares)	—	(110)	—	334	—	—	224
Issuance of deferred shares (253,124 shares)	—	(4,467)	—	4,467	—	—	—
Treasury shares purchased to satisfy tax withholding obligations (52,911 shares)	—	—	—	(627)	—	—	(627)
Stock-based compensation expense	—	6,488	—	—	—	—	6,488
Balances, March 31, 2018	$ 279	$130,330	$226,177	$(18,365)	$ (6,498)	$ —	$331,923
Balances, July 1, 2016	$ 279	$126,958	$223,257	$(26,907)	$ (6,845)	$ (1,176)	$315,566
Retrospective adjustment for change in accounting for stock-based compensation forfeitures upon adoption of ASU 2016-09	—	100	(100)	—	—	—	—
Balances, July 1, 2016, as adjusted	279	127,058	223,157	(26,907)	(6,845)	(1,176)	315,566
Capital contributions from noncontrolling interest	—	—	—	—	—	855	855
Net income	—	—	771	—	—	321	1,092
Other comprehensive loss	—	—	—	—	(962)	—	(962)
Treasury shares sold to Employee Stock Purchase Plan (12,734 shares)	—	18	—	235	—	—	253
Exercise of stock options (22,913 shares)	—	(290)	—	524	—	—	234
Issuance of deferred shares (395,780 shares)	—	(5,740)	—	5,740	—	—	—
Treasury shares purchased to satisfy tax withholding obligations (134,253 shares)	—	—	—	(2,288)	—	—	(2,288)

Stock-based compensation expense	—	5,467	—	—	—	—	5,467
Balances, March 31, 2017	$ 279	$126,513	$223,928	$(22,696)	$ (7,807)	$ —	$320,217

See accompanying notes.

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Matrix Service Company
Notes to Condensed Consolidated Financial Statements
(unaudited)

Note 1 – Basis of Presentation and Accounting Policies

The condensed consolidated financial statements include the accounts of Matrix Service Company (“Matrix”, “we”, “our”, “us”, “its” or the “Company”) and its subsidiaries, unless otherwise indicated. Intercompany balances and transactions have been eliminated in consolidation.

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with Rule 10-01 of Regulation S-X for interim financial statements required to be filed with the Securities and Exchange Commission and do not include all information and footnotes required by U.S. generally accepted accounting principles ("GAAP") for complete financial statements. The information furnished reflects all adjustments, consisting of normal recurring adjustments, that are, in the opinion of management, necessary for a fair statement of the results of operations, cash flows and financial position for the interim periods presented. The accompanying condensed financial statements should be read in conjunction with the audited financial statements for the year ended June 30, 2017, included in the Company’s Annual Report on Form 10-K for the year then ended. The results of operations for the nine month period ended March 31, 2018 may not necessarily be indicative of the results of operations for the full year ending June 30, 2018.

Recently Issued Accounting Standards

Accounting Standards Update 2014-09, Revenue from Contracts with Customers (Topic 606)

On May 28, 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-09. The standard outlines a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers and supersedes most current revenue recognition guidance, including industry-specific guidance. The core principle of the revenue model is that “an entity recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.” The ASU also requires entities to disclose both quantitative and qualitative information that enables users of financial statements to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. The ASU's disclosure requirements are significantly more comprehensive than those in existing revenue standards. The ASU applies to all contracts with customers except those that are within the scope of other topics in the FASB Accounting Standards Codification ("ASC"). The ASU is effective for annual reporting periods beginning after December 15, 2017, including interim reporting periods within that reporting period. Early adoption is permitted on a limited basis.

Adoption of this ASU is expected to affect the manner in which the Company determines the unit of account for its projects (i.e., performance obligations). Under existing guidance, the Company often segments its contracts for large, complex projects and recognizes revenue using multiple units of account. Upon adoption, the Company expects that similar projects will have just one performance obligation in most cases, which will result in a more constant recognition of revenue and profit over the term of the project. In addition, the Company expects that profit could be recognized earlier for contract amounts related to unapproved change orders and claims.

The Company will adopt this standard on July 1, 2018 using the modified retrospective method of application. Under the modified retrospective method, revenue recognized on completed contracts is not restated, however contracts in progress will need to be accounted for as if they were under the new standard at inception. Any difference between historical revenue and revenue under the new standard will be recorded as a cumulative effect adjustment to retained earnings as of the date of adoption. The Company has completed its preliminary analysis of its contracts and is in the process of updating its accounting policies across the organization. Based on the work performed thus far, the Company does not expect the new standard to have a material impact on its operating results or financial position.

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Matrix Service Company
Notes to Condensed Consolidated Financial Statements
(unaudited)

Accounting Standards Update 2016-02, Leases (Topic 842)

On February 25, 2016, the FASB issued ASU 2016-02. The amendments in this update require, among other things, that lessees recognize the following for all leases (with the exception of short-term leases) at the commencement date: (1) a lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and (2) a right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. Lessees and lessors must apply a modified retrospective transition approach for leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements. The ASU is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. Early adoption is permitted, but we do not plan to do so at this time.

We are currently evaluating the ASU's expected impact on our financial statements. As of June 30, 2017 the Company had $36.0 million of future minimum lease payments under non-cancelable operating leases, primarily for facilities, transportation equipment and construction equipment. See Note 8 of Item 8. Financial Statements and Supplementary Data in our 2017 Form 10-K for more information about the timing and amount of future operating lease payments, which we believe is indicative of the materiality of adoption of the ASU to our financial statements.

Accounting Standards Update 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments

On June 16, 2016, the FASB issued ASU 2016-13, which will change how the Company accounts for its allowance for uncollectible accounts. The amendments in this update require a financial asset (or a group of financial assets) to be presented at the net amount expected to be collected. The income statement will reflect any increases or decreases of expected credit losses that have taken place during the period. The measurement of expected credit losses is based on relevant information about past events, including historical experience, current conditions, and reasonable and supportable forecasts that affect the collectibility of the reported amount.

Current GAAP delays the recognition of the full amount of credit losses until the loss is probable of occurring. The amendments in this update eliminate the probable initial recognition threshold and, instead, reflect the Company's current estimate of all expected credit losses. In addition, current guidance limits the information the Company may consider in measuring a credit loss to its past events and current conditions. The amendments in this update broaden the information the Company may consider in developing its expected credit loss estimate to include forecasted information.

The amendments in this update are effective for the Company on July 1, 2020 and the Company may early adopt on July 1, 2019. The Company must apply the amendments in this update through a cumulative-effect adjustment to retained earnings as of the beginning of the first reporting period in which the guidance is effective. At this time, the Company does not expect this update to have a material impact to its estimate of the allowance for uncollectible accounts.

Accounting Standards Update 2017-09, Compensation-Stock Compensation (Topic 718): Scope of Modification Accounting

In May 2017, the FASB issued ASU 2017-09 which clarifies when changes to the terms or conditions of a share-based payment award must be accounted for as a modification. Entities should apply the modification accounting guidance if the value, vesting conditions or classification of the award changes. ASU 2017-09 is effective for interim and annual reporting periods beginning after December 15, 2017. Early adoption is permitted and prospective application is required. The Company does not expect the adoption of ASU 2017-09 to have a material impact on its financial position, results of operations or cash flows.

Note 2 – Acquisitions

Purchase of Houston Interests, LLC

On December 12, 2016, the Company completed the acquisition of Houston Interests, LLC ("Houston Interests"), a premier global solutions company that provides consulting, engineering, design, construction services and systems integration. Houston Interests brings expertise to the Company in natural gas processing; sulfur recovery, processing and handling; liquid terminals, silos and other bulk storage; process plant design; power generation environmental controls and material handling; industrial power distribution; electrical, instrumentation and controls; marine structures; material handling systems and terminals for cement, sulfur, fertilizer, coal and grain facilities; and process heaters. The business has been included in our Matrix PDM Engineering, Inc. subsidiary, and its operating results impact primarily the Oil Gas & Chemical and Industrial segments.

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The Company purchased all of the equity interests of Houston Interests for $42.5 million in cash, net of working capital adjustments and cash acquired. The consideration paid is as follows (in thousands):

Cash paid for equity interest	$46,000
Cash paid for working capital	6,837
Less: cash acquired	(10,331)
Net purchase price	$42,506

The Company funded the equity interest portion of the consideration paid from borrowings under the Company's senior secured revolving credit facility (See Note 5). The purchase of working capital was paid with cash on hand.

The net purchase price was allocated to the major categories of assets and liabilities based on their estimated fair value at the acquisition date.

The following table summarizes the final net purchase price allocation (in thousands):

Cash	$10,331
Accounts receivable	10,273
Costs and estimated earnings in excess of billings on uncompleted contracts	746
Other current assets	454
Current assets	21,804
Property, plant and equipment	942
Goodwill	35,146
Other intangible assets	10,220
Total assets acquired	68,112
Accounts payable	962
Billings on uncompleted contracts in excess of costs and estimated earnings	11,648
Other accrued expenses	2,475
Current liabilities	15,085
Other liabilities	190
Net assets acquired	52,837
Less: cash acquired	10,331
Net purchase price	$42,506

The goodwill recognized from the acquisition is primarily attributable to the technical expertise of the acquired workforce and the complementary nature of Houston Interests' operations, which the Company believes will enable the combined entity to expand its service offerings and enter new markets. All of the goodwill recognized is deductible for income tax purposes.

The Company agreed to pay the previous owners up to $2.6 million for any unused portion of acquired warranty obligations outstanding as of June 30, 2017. This agreement was settled for $1.7 million, which was paid in July 2017. This settlement was reflected as a decrease to the acquired current liabilities and an increase to the net purchase price.

The unaudited financial information in the table below summarizes the combined results of operations of Matrix Service Company and Houston Interests for the nine months ended March 31, 2017, on a pro forma basis, as though the companies had been combined as of July 1, 2016. The pro forma financial information presented in the table below is for informational purposes only and is not indicative of the results of operations that would have been achieved if the acquisition had taken place at July 1, 2016 nor should it be taken as indicative of future consolidated results of operations.

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	Nine Months Ended March 31, 2017 (In thousands, except for share data)
Revenues	$ 941,536
Net income	$ 5,231
Basic earnings per common share	$ 0.20
Diluted earnings per common share	$ 0.19

The pro forma financial information presented in the table above includes the following adjustments to the combined entities' historical financial statements:

- Pro forma earnings were adjusted to include $1.1 million of integration expenses during the nine months ended March 31, 2017 that would have been recognized had the acquisition occurred on July 1, 2016.
- Pro forma earnings were adjusted to include $0.7 million of interest expense during the nine months ended March 31, 2017. The interest was attributable to the assumption that the Company's borrowings of $46.0 million used to fund the net purchase price had been outstanding as of July 1, 2016. This interest was partially offset by the assumption that Houston Interests' former debt was extinguished as of July 1, 2016.
- Pro forma earnings were adjusted to exclude $0.8 million of depreciation and intangible asset amortization expense during the nine months ended March 31, 2017. This adjustment is due to the recognition of amortizable intangible assets as part of the acquisition and the effect of fair value adjustments to acquired property, plant and equipment.
- Pro forma earnings were adjusted to include income tax expense of $4.3 million during the nine months ended March 31, 2017. Houston Interests was previously an exempt entity and income taxes were not assessed in its historical financial information.

Note 3 – Uncompleted Contracts

Contract terms of the Company’s construction contracts generally provide for progress billings based on project milestones. The excess of costs incurred and estimated earnings over amounts billed on uncompleted contracts is reported as a current asset. The excess of amounts billed over costs incurred and estimated earnings recognized on uncompleted contracts is reported as a current liability. Gross and net amounts on uncompleted contracts are as follows:

	March 31, 2018	June 30, 2017
	(in thousands)	
Costs incurred and estimated earnings recognized on uncompleted contracts	$2,200,601	$1,919,054
Billings on uncompleted contracts	2,222,242	1,903,001
	$(21,641)	$16,053
Shown in balance sheet as:		
Costs and estimated earnings in excess of billings on uncompleted contracts	$66,985	$91,180
Billings on uncompleted contracts in excess of costs and estimated earnings	88,626	75,127
	$(21,641)	$16,053

Progress billings in accounts receivable at March 31, 2018 and June 30, 2017 included retentions to be collected within one year of $23.2 million and $54.3 million, respectively. Contract retentions collectible beyond one year are included in other assets in the condensed consolidated balance sheet and totaled $1.9 million as of June 30, 2017.

There were no retentions collectible beyond one year as of March 31, 2018.

Other

Our fiscal 2017 results were negatively impacted by an increased cost estimate related to a large project in the Electrical Infrastructure segment, which resulted in a decrease in gross profit. The financial impact of the project was a gross profit (loss) of ($18.9) million and ($13.7) million for the three and nine months ended March 31, 2017, respectively. At March 31, 2018, the Company's scope of work is nearly complete with demobilization expected to be materially complete in the fourth quarter of fiscal 2018. The impact of the project on the Company's future results is expected to be insignificant.

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Matrix Service Company
Notes to Condensed Consolidated Financial Statements
(unaudited)

Note 4 – Intangible Assets Including Goodwill

Goodwill

The changes in the carrying value of goodwill by segment are as follows:

	Electrical Infrastructure	Oil Gas & Chemical	Storage Solutions	Industrial	Total
	(In thousands)				
Net balance at June 30, 2017	$42,152	$33,604	$16,764	$20,981	$113,501
Translation adjustment (1)	30	—	78	6	114
Net balance at March 31, 2018	$42,182	$33,604	$16,842	$20,987	$113,615

(1) The translation adjustments relate to the periodic translation of Canadian Dollar and South Korean Won denominated goodwill recorded as a part of prior acquisitions in Canada and South Korea, in which the local currency was determined to be the functional currency.

We performed our annual goodwill impairment test as of May 31, 2017, which resulted in no impairment. However, the aggregate difference between the fair values of our reporting units and their carrying amounts decreased significantly since the previous year's test as a result of market conditions at that time. While operating results for the current fiscal year have generally not met our expectations, backlog, which is a leading indicator of the Company's future performance, has exhibited growth throughout the fiscal year. As such, we weighed the significance of our current operating results with the growth in backlog and have determined that no triggering event requiring interim testing for impairment has occurred. If our view of the market opportunities or gross margins for any reporting units deteriorate, the Company could record a material impairment of goodwill.

Other Intangible Assets

Information on the carrying value of other intangible assets is as follows:

		At March 31, 2018		
	Useful Life (Years)	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
		(In thousands)		
Intellectual property	10 to 15	$2,579	$ (1,559)	$ 1,020
Customer-based	6 to 15	40,229	(16,857)	23,372
Non-compete agreements	4	1,453	(1,407)	46
Trade names	—	1,630	(1,630)	—
Total amortizing intangible assets		$45,891	$ (21,453)	$ 24,438

		At June 30, 2017		
	Useful Life (Years)	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
		(In thousands)		
Intellectual property	9 to 15	$2,579	$ (1,425)	$ 1,154
Customer-based	1 to 15	38,207	(13,543)	24,664
Non-compete agreements	4 to 5	1,453	(1,298)	155
Trade names	1 to 3	1,630	(1,307)	323
Total amortizing intangible assets		$43,869	$ (17,573)	$ 26,296

In December 2017, the Company settled a portion of an account receivable with a customer in exchange for $50.0 million of backlog, which the Company expects to recognize as revenue over the next six years. The Company has recognized the backlog as a customer-based intangible asset with an estimated fair value of $2.0 million. The value assigned to the backlog approximated the net book value of the account receivable included in the settlement. The amortization expense will be recognized as the work is completed.

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Amortization expense totaled $0.9 million and $3.9 million during the three and nine months ended March 31, 2018, respectively, and $1.6 million and $3.4 million during the three and nine months ended March 31, 2017, respectively.

We estimate that the remaining amortization expense related to March 31, 2018 amortizing intangible assets will be as follows (in thousands):

Period ending:	
Remainder of Fiscal 2018	$972
Fiscal 2019	3,837
Fiscal 2020	3,814
Fiscal 2021	3,808
Fiscal 2022	2,952
Fiscal 2023	2,418
Thereafter	6,637
Total estimated remaining amortization expense at March 31, 2018	$24,438

Note 5 – Debt

On February 8, 2017, the Company entered into the Fourth Amended and Restated Credit Agreement (the "Credit Agreement"), by and among the Company and certain foreign subsidiaries, as Borrowers, various subsidiaries of the Company, as Guarantors, JPMorgan Chase Bank, N.A., as Administrative Agent, Sole Lead Arranger and Sole Bookrunner, and the other Lenders party thereto.

The Credit Agreement provides for a five-year senior secured revolving credit facility of $300.0 million that expires February 8, 2022. The credit facility may be used for working capital, acquisitions, capital expenditures, issuances of letters of credit and other lawful purposes.

The Credit Agreement includes the following covenants and borrowing limitations:

- Our Leverage Ratio, determined as of the end of each fiscal quarter, may not exceed 3.00 to 1.00.
- We are required to maintain a Fixed Charge Coverage Ratio, determined as of the end of each fiscal quarter, greater than or equal to 1.25 to 1.00.
- Asset dispositions (other than dispositions in which all of the net cash proceeds therefrom are reinvested into the Company and dispositions of inventory and obsolete or unneeded equipment in the ordinary course of business) are limited to $20.0 million per 12-month period.

The credit facility includes a sub-facility for revolving loans denominated in Australian Dollars, Canadian Dollars, Euros and Pounds Sterling in an aggregate amount not to exceed the U.S. Dollar equivalent of $75.0 million and a $200.0 million sublimit for letters of credit.

Each revolving borrowing under the Credit Agreement will bear interest at a rate per annum equal to:

- The ABR or the Adjusted LIBO Rate, in the case of revolving loans denominated in U.S. Dollars;
- The Canadian Prime Rate or the CDOR rate, in the case of revolving loans denominated in Canadian Dollars;
- The Adjusted LIBO Rate, in the case of revolving loans denominated in Pounds Sterling or Australian Dollars; or
- The EURIBO Rate, in the case of revolving loans denominated in Euros,

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in each case, plus the Applicable Margin, which is based on the Company's Leverage Ratio. The Applicable Margin on ABR loans ranges between 0.625% and 1.625%. The Applicable Margin for Adjusted LIBO, EURIBO and CDOR loans ranges between 1.625% and 2.625% and the Applicable Margin for Canadian Prime Rate loans ranges between 2.125% and 3.125%.

The unused credit facility fee is between 0.25% and 0.45% based on the Leverage Ratio.

The Credit Agreement includes a Leverage Ratio covenant, which provides that Consolidated Funded Indebtedness, as of the end of any fiscal quarter, may not exceed 3.0 times Consolidated EBITDA, as defined in the Credit Agreement, over the previous four quarters. For the four quarters ended March 31, 2018, Consolidated EBITDA was $40.4 million. Consolidated Funded Indebtedness at March 31, 2018 was $34.3 million.

Availability under the senior secured revolving credit facility at March 31, 2018 was as follows:

	March 31, 2018	June 30, 2017
	(In thousands)	
Senior secured revolving credit facility	$300,000	$300,000
Capacity constraint due to the Leverage Ratio	178,899	169,092
Capacity under the credit facility	121,101	130,908
Borrowings outstanding	9,304	44,682
Letters of credit	24,960	7,825
Availability under the senior secured revolving credit facility	$86,837	$78,401

At March 31, 2018, the Company was in compliance with all affirmative, negative, and financial covenants under the Credit Agreement.

Note 6 – Income Taxes

We use the asset and liability approach for financial accounting and reporting for income taxes. Deferred income tax assets and liabilities are computed annually for differences between the financial statement and tax bases of assets and liabilities that will result in taxable or deductible amounts in the future based on enacted tax laws and rates applicable to the periods in which the differences are expected to affect taxable income. Valuation allowances based on our judgments and estimates are established when necessary to reduce deferred tax assets to the amount expected to be realized in future operating results. Company management believes that realization of deferred tax assets in excess of the valuation allowance is more likely than not. Our estimates are based on facts and circumstances in existence as well as interpretations of existing tax regulations and laws applied to the facts and circumstances.

The Company provides for income taxes regardless of whether it has received a tax assessment. Taxes are provided when it is considered probable that additional taxes will be due in excess of amounts included in the tax return. The Company regularly reviews exposure to additional income taxes due, and as further information is known or events occur, adjustments may be recorded.

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Tax Cuts and Jobs Act

The Tax Cuts and Jobs Act (the "Act") was enacted on December 22, 2017. The Act makes broad and complex changes to the U.S. tax code, which have affected our current results and will affect our future results. The following are significant changes in the tax code that are effective for the Company beginning January 1, 2018:

- reducing the Company's U.S. federal corporate income tax rate from 35% to a blended rate of 28.06% for fiscal 2018 as stipulated by the Internal Revenue Code for companies using a June 30th fiscal year end and to 21% for fiscal years thereafter;
- generally eliminating U.S. federal income tax on dividends from foreign subsidiaries;
- requiring current inclusion in U.S. federal taxable income of certain earnings of controlled foreign corporations;
- allowing full expensing of certain assets placed in service from September 27, 2017 and before January 1, 2023;
- restricting further deductibility of executive performance compensation in excess of $1.0 million; and
- disallowing certain entertainment expenses.

The following are significant changes in the tax code that are effective for the Company beginning July 1, 2018:

- eliminating the deduction for domestic production activity;
- limiting the annual deduction for business interest;
- taxing global intangible low-tax income;
- allowing a deduction for domestically earned foreign intangible income; and
- establishing a new base erosion and anti-abuse tax on payments between U.S. taxpayers and foreign related parties.

As of March 31, 2018 we have not completed our accounting for the tax effects of the Act. However, in certain cases as described below, we have made a reasonable estimate of the effects on our existing deferred tax balances and the one-time transition tax. In other cases, we have not been able to make a reasonable estimate and continue to account for those items based on our existing accounting under ASC 740.

One-time Transition Tax on Unrepatriated Earnings of Certain Foreign Subsidiaries

The Act includes a one-time transition tax based on our total post-1986 foreign earnings and profits (E&P) for which we have previously deferred from U.S. income taxes. We have not completed in its entirety the calculations surrounding this tax, but based on our preliminary calculations, our foreign subsidiaries have overall negative E&P. Therefore, we do not anticipate incurring tax related to this provision of the Act since any return of assets would be a return of capital, not earnings. Due to the preliminary nature of our calculations, no additional income taxes have been provided for any remaining undistributed foreign earnings not subject to the transition tax and any outside basis difference inherent in these entities as these amounts continue to be indefinitely reinvested in foreign operations.

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Deferred Taxes Remeasurement

We remeasured our domestic deferred tax assets and liabilities based on the rates at which we expect them to reverse in the future. Section 15 of the Internal Revenue Code stipulates that our fiscal year ending June 30, 2018 will have a blended U.S. federal corporate income tax rate of 28.06%, which is based on the applicable tax rates before and after the Act and the number of days in the tax year. Therefore, domestic deferred taxes reversing prior to July 1, 2018 will be taxed based on the blended rate and reversals occurring thereafter will be taxed at the new 21% tax rate. Our domestic subsidiaries had a net deferred tax liability position as of December 31, 2017, which resulted in an estimated $1.2 million remeasurement reduction of our domestic net deferred tax liabilities, which increased our benefit for income taxes in the period ended December 31, 2017. Movement in the deferred tax assets and liabilities of our domestic subsidiaries during the three months ended March 31, 2018 resulted in a downward adjustment to the originally estimated remeasurement reduction from $1.2 million to $1.0 million, which resulted in an income tax expense of $0.2 million during the three months ended March 31, 2018. This remeasurement adjustment was based on our best estimate of the timing of our deferred tax reversals. As a fiscal year taxpayer, the timing of the reversal of certain deferred tax assets and liabilities during this fiscal year and beyond is uncertain. Although we have made a reasonable estimate as of March 31, 2018, we will continue to analyze certain aspects of the Act and refine our calculations, which could potentially affect the measurement of our deferred tax balances.

Effective Tax Rate

As a result of the Act, we expect our effective income tax rate to be approximately 32.0% for the remainder of fiscal 2018. Our effective tax rate for the three and nine months ended March 31, 2018 was 14.2% and 38.1%, respectively, compared to 38.7% and 933.6%, respectively, in the same period last year. Since the Company recorded income tax benefits and net losses before income tax expense for each of the three months ended March 31, 2018 and 2017, discrete items have an inverse impact to the effective income tax rate. The rate for the three months ended March 31, 2018 was negatively impacted by a $0.7 million valuation allowance recorded on a deferred tax asset in connection with stock-based compensation and by the $0.2 million downward revision to the domestic deferred tax remeasurement adjustment discussed in the paragraph above.

The rate for the nine months ended March 31, 2018 was negatively impacted by the $0.7 million valuation allowance discussed previously and a stock-based compensation tax adjustment of $0.6 million related to awards that vested during the first and second quarters of fiscal 2018 at lower share prices than their grant date share prices. These impacts were partially offset by the $1.0 million domestic deferred tax remeasurement adjustment discussed previously.

Note 7 – Commitments and Contingencies

Insurance Reserves

The Company maintains insurance coverage for various aspects of its operations. However, exposure to potential losses is retained through the use of deductibles, self-insured retentions and coverage limits.

Typically our contracts require us to indemnify our customers for injury, damage or loss arising from the performance of our services and provide warranties for materials and workmanship. The Company may also be required to name the customer as an additional insured up to the limits of insurance available, or we may be required to purchase special insurance policies or surety bonds for specific customers or provide letters of credit in lieu of bonds to satisfy performance and financial guarantees on some projects. Matrix maintains a performance and payment bonding line sufficient to support the business. The Company generally requires its subcontractors to indemnify the Company and the Company’s customer and name the Company as an additional insured for activities arising out of the subcontractors’ work. We also require certain subcontractors to provide additional insurance policies, including surety bonds in favor of the Company, to secure the subcontractors’ work or as required by the subcontract.

There can be no assurance that our insurance and the additional insurance coverage provided by our subcontractors will fully protect us against a valid claim or loss under the contracts with our customers.

Unapproved Change Orders and Claims

Costs and estimated earnings in excess of billings on uncompleted contracts included revenues for unapproved change orders and claims of $13.5 million at March 31, 2018 and $11.0 million at June 30, 2017. Generally, collection of amounts related to unapproved change orders and claims is expected within twelve months. However, since customers may not pay these amounts until final resolution of related claims, collection of these amounts may extend beyond one year.

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Matrix Service Company
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(unaudited)

Other

The Company and its subsidiaries are participants in various legal actions. It is the opinion of management that none of the known legal actions will have a material impact on the Company's financial position, results of operations or liquidity.

Note 8 – Earnings per Common Share

Basic earnings per share ("Basic EPS") is calculated based on the weighted average shares outstanding during the period. Diluted earnings per share ("Diluted EPS") includes the dilutive effect of stock options and nonvested deferred shares.

The computation of basic and diluted earnings per share is as follows:

	Three Months Ended		Nine Months Ended	
	March 31, 2018	March 31, 2017	March 31, 2018	March 31, 2017
	(In thousands, except per share data)			
Basic EPS:				
Net income (loss)	$(5,153)	$(13,821)	$3,203	$ 771
Weighted average shares outstanding	26,817	26,594	26,747	26,511
Basic earnings (loss) per share	$(0.19)	$(0.52)	$0.12	$ 0.03
Diluted EPS:				
Weighted average shares outstanding – basic	26,817	26,594	26,747	26,511
Dilutive stock options	—	—	29	51
Dilutive nonvested deferred shares	—	—	278	276
Diluted weighted average shares	26,817	26,594	27,054	26,838
Diluted earnings (loss) per share	$(0.19)	$(0.52)	$0.12	$ 0.03

The following securities are considered antidilutive and have been excluded from the calculation of Diluted EPS:

	Three Months Ended		Nine Months Ended	
	March 31, 2018	March 31, 2017	March 31, 2018	March 31, 2017
	(In thousands)			
Stock options	37	46	—	—
Nonvested deferred shares	459	533	276	173

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Matrix Service Company
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Note 9 – Segment Information

We operate our business through four reportable segments: Electrical Infrastructure, Oil Gas & Chemical, Storage Solutions, and Industrial.

The Electrical Infrastructure segment primarily encompasses high voltage services to investor owned utilities, including construction of new substations, upgrades of existing substations, short-run transmission line installations, distribution upgrades and maintenance, and storm restoration services. We also provide construction and maintenance services to a variety of power generation facilities, such as combined cycle plants, and natural gas fired power stations.

The Oil Gas & Chemical segment includes turnaround activities, plant maintenance, engineering and construction in primarily the downstream and midstream petroleum industries. Our customers in these industries are engaged in refining crude oil and processing, fractionating, and marketing of natural gas and natural gas liquids. Another offering is industrial cleaning services, which include hydroblasting, hydroexcavating, chemical cleaning and vacuum services. We also perform work in the petrochemical, upstream petroleum, and sulfur extraction, recovery and processing markets.

The Storage Solutions segment includes new construction of crude and refined products aboveground storage tanks (“ASTs”), as well as planned and emergency maintenance services. The Storage Solutions segment also includes balance of plant work in storage terminals and tank farms. Also included in the Storage Solutions segment is work related to specialty storage tanks, including liquefied natural gas (“LNG”), liquid nitrogen/liquid oxygen (“LIN/LOX”), liquid petroleum (“LPG”) tanks and other specialty vessels, including spheres. Finally, we offer AST products, including geodesic domes, aluminum internal floating roofs, floating suction and skimmer systems, roof drain systems and floating roof seals.

The Industrial segment primarily includes construction and maintenance work in the iron and steel, mining and minerals, and agricultural industries. Our work in the iron and steel industry is primarily for customers engaged in the production of raw steel. Our work in the mining and minerals industry is primarily for customers engaged in the extraction of copper. Our work in the agricultural industry includes the engineering and design of grain silos, docks and handling systems; the design of control system automation and materials handling for the food industry; and engineering, construction, process design and balance of plant work for fertilizer production facilities. We also perform work in bulk material handling, thermal vacuum chambers, and other industrial markets.

The Company evaluates performance and allocates resources based on operating income. The accounting policies of the reportable segments are the same as those described in the Summary of Significant Accounting Policies footnote included in the Company’s Annual Report on Form 10-K for the year ended June 30, 2017. Intersegment sales and transfers are recorded at cost; therefore, no intersegment profit or loss is recognized.

Segment assets consist primarily of cash and cash equivalents, accounts receivable, costs and estimated earnings in excess of billings on uncompleted contracts, property, plant and equipment, goodwill and other intangible assets.

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Results of Operations
(In thousands)

	Three Months Ended		Nine Months Ended	
	March 31, 2018	March 31, 2017	March 31, 2018	March 31, 2017
Gross revenues				
Electrical Infrastructure	$58,378	$82,032	$203,201	$273,215
Oil Gas & Chemical	68,689	69,295	242,946	164,036
Storage Solutions	78,859	74,431	221,664	403,008
Industrial	41,976	26,501	134,507	74,254
Total gross revenues	$247,902	$252,259	$802,318	$914,513
Less: Inter-segment revenues				
Oil Gas & Chemical	$299	$407	$544	$6,892
Storage Solutions	1,958	379	3,307	677
Industrial	—	236	1	1,271
Total inter-segment revenues	$2,257	$1,022	$3,852	$8,840
Consolidated revenues				
Electrical Infrastructure	$58,378	$82,032	$203,201	$273,215
Oil Gas & Chemical	68,390	68,888	242,402	157,144
Storage Solutions	76,901	74,052	218,357	402,331
Industrial	41,976	26,265	134,506	72,983
Total consolidated revenues	$245,645	$251,237	$798,466	$905,673
Gross profit (loss)				
Electrical Infrastructure	$1,759	$(13,371)	$15,567	$(896)
Oil Gas & Chemical	4,744	4,333	27,550	6,765
Storage Solutions	4,166	5,456	17,004	48,980
Industrial	4,222	968	10,364	3,027
Total gross profit (loss)	$14,891	$(2,614)	$70,485	$57,876
Operating income (loss)				
Electrical Infrastructure	$(2,422)	$(16,306)	$2,234	$(13,085)
Oil Gas & Chemical	(648)	(2,199)	8,684	(7,054)
Storage Solutions	(4,025)	(1,552)	(6,709)	23,463
Industrial	1,233	(1,153)	2,424	(1,996)
Total operating income (loss)	$(5,862)	$(21,210)	$6,633	$1,328

Total assets by segment were as follows:

	March 31, 2018	June 30, 2017
Electrical Infrastructure	$180,837	$183,351
Oil Gas & Chemical	115,112	129,177
Storage Solutions	142,610	166,742
Industrial	43,906	53,754
Unallocated assets	56,774	53,006
Total segment assets	$539,239	$586,030

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Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

CRITICAL ACCOUNTING ESTIMATES

There have been no material changes in our critical accounting policies from those reported in our fiscal 2017 Annual Report on Form 10-K filed with the SEC. For more information on our critical accounting policies, see Part II, Item 7 of our fiscal 2017 Annual Report on Form 10-K. The following section provides certain information with respect to our critical accounting estimates as of the close of our most recent quarterly period.

Revenue Recognition

Matrix records revenue on fixed-price contracts on a percentage-of-completion basis, primarily based on costs incurred to date compared to the total estimated cost. The Company records revenue on cost-plus and time-and-material contracts on a proportional performance basis as costs are incurred. Contracts in process are valued at cost plus accrued profits less billings on uncompleted contracts. Contracts are generally considered substantially complete when field construction is completed. The elapsed time from award of a contract to completion of performance may be in excess of one year. Matrix includes pass-through revenue and costs on cost-plus contracts, which are customer-reimbursable materials, equipment and subcontractor costs, when Matrix determines that it is responsible for the procurement and management of such cost components.

Matrix has numerous contracts that are in various stages of completion, which require estimates to determine the appropriate cost and revenue recognition. The Company has a history of making reasonably dependable estimates of the extent of progress towards completion, contract revenues and contract costs, and accordingly, does not believe significant fluctuations are likely to materialize. However, current estimates may be revised as additional information becomes available. If estimates of costs to complete fixed-price contracts indicate a loss, a provision is made through a contract write-down for the total loss anticipated. A number of our contracts contain various cost and performance incentives and penalties that impact the earnings we realize from our contracts. Adjustments related to these incentives and penalties are recorded in the period on a percentage of completion basis when estimable and probable.

Indirect costs, such as salaries and benefits, supplies and tools, equipment costs and insurance costs, are charged to projects based upon direct labor hours and overhead allocation rates per direct labor hour or a percentage of cost incurred. Warranty costs are normally incurred prior to project completion and are charged to project costs as they are incurred. Warranty costs incurred subsequent to project completion were not material for the periods presented. Overhead allocation rates are established annually during the budgeting process and evaluated for accuracy throughout the year based upon actual direct labor hours and actual costs incurred.

Goodwill

We perform our annual impairment test in the fourth quarter of each fiscal year to determine whether an impairment exists and to determine the amount of headroom. We define "headroom" as the percentage difference between the fair value of a reporting unit and its carrying value. We performed our annual goodwill impairment test as of May 31, 2017, which resulted in no impairment. However, the aggregate difference between the fair values of our reporting units and their carrying amounts decreased significantly since the previous year's test as a result of market conditions at that time. While operating results for the current fiscal year have generally not met our expectations, backlog, which is a leading indicator of the Company's future performance, has exhibited growth throughout the fiscal year. As such, we weighed the significance of our current operating results with the growth in backlog and have determined that no triggering event requiring interim testing for impairment has occurred. If our view of the market opportunities or gross margins for any reporting units deteriorate, the Company could record a material impairment of goodwill.

Management utilizes a discounted cash flow analysis, referred to as an income approach, and market multiples of EBITDA to determine the estimated fair value of our reporting units. Significant judgments and assumptions including forecasted project awards, discount rate, anticipated revenue growth rate, gross margins, operating expenses, working capital needs and capital expenditures are inherent in these fair value estimates, which are based on our operating and capital budgets and on our strategic plan. As a result, actual results may differ from the estimates

utilized in our income approach. The use of alternate judgments and/or assumptions could result in a fair value that differs from our estimate and could result in the recognition of an impairment charge in the financial statements. As a result of these uncertainties, we utilize multiple scenarios and assign probabilities to each of the scenarios in the income approach. We also compare the combined carrying values and combined estimated fair values of our reporting units to our market capitalization for reasonableness.

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Other Intangible Assets

Intangible assets that have finite useful lives are amortized by the straight-line method over their useful lives ranging from 4 to 15 years. The Company evaluates intangible assets with finite lives for impairment whenever events or circumstances indicate that the carrying value may not be recoverable. The Company did not observe any events or circumstances during the nine months ended March 31, 2018 that would indicate that the carrying value of its intangible assets may not be recoverable.

Unapproved Change Orders and Claims

Costs and estimated earnings in excess of billings on uncompleted contracts included revenues for unapproved change orders and claims of $13.5 million at March 31, 2018 and $11.0 million at June 30, 2017. The amounts ultimately realized may be significantly different than the recorded amounts resulting in a material adjustment to future earnings.

Insurance Reserves

We maintain insurance coverage for various aspects of our operations. However, we retain exposure to potential losses through the use of deductibles, self-insured retentions and coverage limits. We establish reserves for claims using a combination of actuarially determined estimates and management judgments on a case-by-case basis and update our evaluations as further information becomes known. Judgments and assumptions, including the assumed losses for claims incurred but not reported, are inherent in our reserve accruals; as a result, changes in assumptions or claims experience could result in changes to these estimates in the future. If actual results of claim settlements are different than the amounts estimated, we may be exposed to gains and losses that could be significant.

Recently Issued Accounting Standards

Accounting Standards Update 2014-09, Revenue from Contracts with Customers (Topic 606)

On May 28, 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-09. The standard outlines a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers and supersedes most current revenue recognition guidance, including industry-specific guidance. The core principle of the revenue model is that “an entity recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.” The ASU also requires entities to disclose both quantitative and qualitative information that enables users of financial statements to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. The ASU's disclosure requirements are significantly more comprehensive than those in existing revenue standards. The ASU applies to all contracts with customers except those that are within the scope of other topics in the FASB Accounting Standards Codification ("ASC"). The ASU is effective for annual reporting periods beginning after December 15, 2017, including interim reporting periods within that reporting period. Early adoption is permitted on a limited basis.

Adoption of this ASU is expected to affect the manner in which the Company determines the unit of account for its projects (i.e., performance obligations). Under existing guidance, the Company often segments its contracts for large, complex projects and recognizes revenue using multiple units of account. Upon adoption, the Company expects that similar projects will have just one performance obligation in most cases, which will result in a more constant recognition of revenue and profit over the term of the project. In addition, the Company expects that profit could be recognized earlier for contract amounts related to unapproved change orders and claims.

The Company will adopt this standard on July 1, 2018 using the modified retrospective method of application. Under the modified retrospective method, revenue recognized on completed contracts is not restated, however contracts in progress will need to be accounted for as if they were under the new standard at inception. Any difference between historical revenue and revenue under the new standard will be recorded as a cumulative effect adjustment to retained earnings as of the date of adoption. The Company has completed its preliminary analysis of its contracts and is in the process of updating its accounting policies across the organization. Based on the work performed thus far, the Company does not expect the new standard to have a material impact on its operating results or financial position.

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Accounting Standards Update 2016-02, Leases (Topic 842)

On February 25, 2016, the FASB issued ASU 2016-02. The amendments in this update require, among other things, that lessees recognize the following for all leases (with the exception of short-term leases) at the commencement date: (1) a lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and (2) a right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. Lessees and lessors must apply a modified retrospective transition approach for leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements. The ASU is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. Early adoption is permitted, but we do not plan to do so at this time.

We are currently evaluating the ASU's expected impact on our financial statements. As of June 30, 2017 the Company had $36.0 million of future minimum lease payments under non-cancelable operating leases, primarily for facilities, transportation equipment and construction equipment. See Note 8 of Item 8. Financial Statements and Supplementary Data in our 2017 Form 10-K for more information about the timing and amount of future operating lease payments, which we believe is indicative of the materiality of adoption of the ASU to our financial statements.

Accounting Standards Update 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments

On June 16, 2016, the FASB issued ASU 2016-13, which will change how the Company accounts for its allowance for uncollectible accounts. The amendments in this update require a financial asset (or a group of financial assets) to be presented at the net amount expected to be collected. The income statement will reflect any increases or decreases of expected credit losses that have taken place during the period. The measurement of expected credit losses is based on relevant information about past events, including historical experience, current conditions, and reasonable and supportable forecasts that affect the collectibility of the reported amount.

Current GAAP delays the recognition of the full amount of credit losses until the loss is probable of occurring. The amendments in this update eliminate the probable initial recognition threshold and, instead, reflect the Company's current estimate of all expected credit losses. In addition, current guidance limits the information the Company may consider in measuring a credit loss to its past events and current conditions. The amendments in this update broaden the information the Company may consider in developing its expected credit loss estimate to include forecasted information.

The amendments in this update are effective for the Company on July 1, 2020 and the Company may early adopt on July 1, 2019. The Company must apply the amendments in this update through a cumulative-effect adjustment to retained earnings as of the beginning of the first reporting period in which the guidance is effective. At this time, the Company does not expect this update to have a material impact to its estimate of the allowance for uncollectible accounts.

Accounting Standards Update 2017-09, Compensation-Stock Compensation (Topic 718): Scope of Modification Accounting

In May 2017, the FASB issued ASU 2017-09 which clarifies when changes to the terms or conditions of a share-based payment award must be accounted for as a modification. Entities should apply the modification accounting guidance if the value, vesting conditions or classification of the award changes. ASU 2017-09 is effective for interim and annual reporting periods beginning after December 15, 2017. Early adoption is permitted and prospective application is required. The Company does not expect the adoption of ASU 2017-09 to have a material impact on its financial position, results of operations or cash flows.

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RESULTS OF OPERATIONS

Overview

We operate our business through four reportable segments: Electrical Infrastructure, Oil Gas & Chemical, Storage Solutions, and Industrial.

The Electrical Infrastructure segment primarily encompasses high voltage services to investor owned utilities, including construction of new substations, upgrades of existing substations, short-run transmission line installations, distribution upgrades and maintenance, and storm restoration services. We also provide construction and maintenance services to a variety of power generation facilities, such as combined cycle plants, and natural gas fired power stations.

The Oil Gas & Chemical segment includes turnaround activities, plant maintenance, engineering and construction in primarily the downstream and midstream petroleum industries. Our customers in these industries are engaged in refining crude oil and processing, fractionating, and marketing of natural gas and natural gas liquids. Another offering is industrial cleaning services, which include hydroblasting, hydroexcavating, chemical cleaning and vacuum services. We also perform work in the petrochemical, upstream petroleum, and sulfur extraction, recovery and processing markets.

The Storage Solutions segment includes new construction of crude and refined products aboveground storage tanks ("ASTs"), as well as planned and emergency maintenance services. The Storage Solutions segment also includes balance of plant work in storage terminals and tank farms. Also included in the Storage Solutions segment is work related to specialty storage tanks, including liquefied natural gas ("LNG"), liquid nitrogen/liquid oxygen ("LIN/LOX"), liquid petroleum ("LPG") tanks and other specialty vessels, including spheres. Finally, we offer AST products, including geodesic domes, aluminum internal floating roofs, floating suction and skimmer systems, roof drain systems and floating roof seals.

The Industrial segment primarily includes construction and maintenance work in the iron and steel, mining and minerals, and agricultural industries. Our work in the iron and steel industry is primarily for customers engaged in the production of raw steel. Our work in the mining and minerals industry is primarily for customers engaged in the extraction of copper. Our work in the agricultural industry includes the engineering and design of grain silos, docks and handling systems; the design of control system automation and materials handling for the food industry; and engineering, construction, process design and balance of plant work for fertilizer production facilities. We also perform work in bulk material handling, thermal vacuum chambers, and other industrial markets.

Three Months Ended March 31, 2018 Compared to the Three Months Ended March 31, 2017

Consolidated

Consolidated revenue was $245.6 million for the three months ended March 31, 2018, compared to $251.2 million in the same period in the prior fiscal year. On a segment basis, consolidated revenue decreased in the Electrical Infrastructure and Oil Gas & Chemical segments by $23.6 million and $0.5 million, respectively. These decreases were partially offset by increases in consolidated revenue for the Industrial and Storage Solutions segments of $15.7 million and $2.8 million.

Consolidated gross profit increased to $14.9 million in the three months ended March 31, 2018 compared to a gross loss of $2.6 million in the three months ended March 31, 2017. Gross margin increased to 6.1% in the three months ended March 31, 2018 compared to (1.0)% in the same period in the prior fiscal year. Fiscal 2018 gross margin was negatively impacted by low margin work bid in a highly competitive environment, increased levels of lower margin maintenance work, lower project execution performance, and lower than expected capital project volumes, which led to under recovery of construction overhead costs. The fiscal 2017 gross loss was primarily attributable to the financial impact of an Electrical Infrastructure project, which decreased gross profit by $18.9 million, and lower than anticipated volumes, which led to under recovery of construction overhead costs.

Consolidated SG&A expenses were $20.8 million in the three months ended March 31, 2018 compared to $18.6 million in the same period a year earlier. The increase in fiscal 2018 is primarily attributable to a higher reversal of

incentive compensation costs in the prior year and higher project pursuit costs.

Net interest expense was $0.5 million and $0.8 million in the three months ended March 31, 2018 and 2017, respectively. The lower interest expense in fiscal 2018 is primarily attributable to repayments on the senior secured revolving credit facility during the quarter.

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As a result of the Tax Cuts and Jobs Act (discussed in detail in Item 1. Financial Statements, Note - 6 Income Taxes), we expect our effective income tax rate to be approximately 32.0% for the remainder of fiscal 2018. Our effective tax rate for the three months ended March 31, 2018 was 14.2% compared to 38.7% in the same period last year. Since the Company recorded income tax benefits and net losses before income tax expense for each of the three months ended March 31, 2018 and 2017, discrete items have an inverse impact to the effective income tax rate. The rate for the three months ended March 31, 2018 was negatively impacted by a $0.7 million valuation allowance recorded on a deferred tax asset in connection with stock-based compensation and by a $0.2 million domestic deferred tax remeasurement adjustment (see Item 1. Financial Statements, Note - 6 Income Taxes for discussion). The fiscal 2017 tax rate was positively impacted by discrete benefits of $0.3 million primarily related to adjustments to state net operating loss carryforwards, a reduction in the blended state income tax rate and an increase in actual tax credits over estimated tax credits for fiscal 2016. These benefits were offset by a valuation allowance on deferred tax assets related to foreign tax credit carryforwards and stock compensation expense.

For the three months ended March 31, 2018, net loss and the related fully diluted loss per share were $5.2 million and $0.19, respectively, compared to net loss and related fully diluted loss per share of $13.8 million and $0.52, respectively, in the same period a year earlier.

Electrical Infrastructure

Revenue for the Electrical Infrastructure segment decreased $23.6 million to $58.4 million in the three months ended March 31, 2018 compared to $82.0 million in the same period a year earlier. The decrease is due to a reduction in revenue associated with the construction of a large power generating facility compared to the prior year and a reduction in high voltage revenue. The segment gross margin of 3.0% in fiscal 2018 was negatively impacted by lower than expected direct margins, under recovery of construction overhead costs due to lower than anticipated volumes, and increased competition. The fiscal 2017 segment gross margin was (16.3)% during the same period, which was primarily attributable to the financial impact of the power generating facility project mentioned above, which decreased gross profit by $18.9 million.

Oil Gas & Chemical

Revenue for the Oil Gas & Chemical segment was $68.4 million in the three months ended March 31, 2018 compared to $68.9 million in the same period a year earlier. The decrease of $0.5 million is primarily attributable lower volumes of capital work offset by higher volumes of turnaround and maintenance work. The segment gross margin was 6.9% for the three months ended March 31, 2018 compared to 6.3% in the same period last year. In fiscal 2018, lower direct margins were more than offset by improved under recovery of construction overhead costs, which decreased due to cost reduction and efficiency initiatives. Fiscal 2017 gross margin was negatively impacted by lower than anticipated volume, which led to under recovery of construction overhead costs, partially offset by strong project execution.

Storage Solutions

Revenue for the Storage Solutions segment was $76.9 million in the three months ended March 31, 2018 compared to $74.1 million in the same period a year earlier, an increase of $2.8 million. The increase in segment revenue is primarily a result of higher volumes of tank construction work, partially offset by lower volumes of terminal and balance of plant work. The segment gross margin was 5.4% in the three months ended March 31, 2018 and 7.4% in the three months ended March 31, 2017. The fiscal 2018 segment gross margin was negatively impacted by lower direct margins and under recovery of construction overhead costs. The fiscal 2017 segment gross margin was negatively impacted by lower than anticipated volumes, which led to under recovery of construction overhead costs, partially offset by strong project execution.

Industrial

Revenue for the Industrial segment increased $15.7 million to $42.0 million in the three months ended March 31, 2018 compared to $26.3 million in the same period a year earlier. The increase in revenue is primarily attributable to higher business volumes in the iron and steel industry. The segment gross margin was 10.1% in the three months ended March 31, 2018 compared to 3.7% in the same period a year earlier. The fiscal 2018 segment gross margin was

positively impacted by a favorable project closeout. Segment gross margins in both fiscal 2018 and fiscal 2017 were negatively impacted by under recovery of construction overhead costs.

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Nine Months Ended March 31, 2018 Compared to the Nine Months Ended March 31, 2017

Consolidated

Consolidated revenue was $798.5 million for the nine months ended March 31, 2018, compared to $905.7 million in the same period in the prior fiscal year. On a segment basis, consolidated revenue decreased in the Storage Solutions and Electrical Infrastructure segments by $184.0 million and $70.0 million, respectively. These decreases were partially offset by increases in consolidated revenue for the Oil Gas & Chemical and Industrial segments of $85.3 million and $61.5 million, respectively.

Consolidated gross profit increased from $57.9 million in the nine months ended March 31, 2017 to $70.5 million in the nine months ended March 31, 2018. Gross margin increased to 8.8% in the nine months ended March 31, 2018 compared to 6.4% in the same period in the prior fiscal year. The increase in gross margin in fiscal 2018 is primarily attributable to the financial impact of an Electrical Infrastructure project in fiscal 2017, which decreased gross profit by $13.7 million, and better recovery of overhead costs in fiscal 2018.

Consolidated SG&A expenses were $63.9 million in the nine months ended March 31, 2018 compared to $56.5 million in the same period a year earlier. The increase in fiscal 2018 is primarily attributable to overhead and amortization on intangible assets associated with the December 2016 acquisition of Houston Interests (see Note 2 - Acquisitions, Item 1. Financial Statements) that expanded the Company's engineering business as well as higher project pursuit costs across the business.

Net interest expense was $1.8 million and $1.5 million in the nine months ended March 31, 2018 and 2017, respectively. The higher interest expense in fiscal 2018 is primarily attributable to the higher average debt balance in the current fiscal year, which is attributable to borrowings used to fund the Houston Interests acquisition that was completed in December 2016 and borrowings due to the timing of collections and disbursements on a major project in the Electrical Infrastructure segment, partially offset by repayments during the third quarter of fiscal 2018.

As a result of the Tax Cuts and Jobs Act, we expect our effective income tax rate to be approximately 32.0% for the remainder of fiscal 2018. Our effective tax rate for the nine months ended March 31, 2018 was 38.1% compared to 933.6% in the same period last year. The rate for the nine months ended March 31, 2018 was negatively impacted by a $0.7 million valuation allowance recorded on a deferred tax asset in connection with stock-based compensation and a stock-based compensation tax adjustment of $0.6 million related to awards that vested during the first and second quarters of fiscal 2018 at lower share prices than their grant date share prices. These impacts were partially offset by a $1.0 million domestic deferred tax remeasurement adjustment (see Item 1. Financial Statements, Note - 6 Income Taxes for discussion). The fiscal 2017 tax rate was positively impacted by discrete benefits of $0.9 million primarily related to the application of ASU 2016-09, adjustments to state net operating loss carryforwards, a reduction in the blended state income tax rate and an increase in actual tax credits over estimated tax credits for fiscal 2016. These benefits were offset by a valuation allowance on deferred tax assets related to foreign tax credit carryforwards and stock compensation expense.

For the nine months ended March 31, 2018, net income and the related fully diluted earnings per share were $3.2 million and $0.12, respectively, compared to net income and related fully diluted earnings per share of $0.8 million and $0.03, respectively, in the same period a year earlier.

Electrical Infrastructure

Revenue for the Electrical Infrastructure segment decreased $70.0 million to $203.2 million in the nine months ended March 31, 2018 compared to $273.2 million in the same period a year earlier. The decrease is due to a reduction in revenue associated with the construction of a large power generating facility compared to the prior year and a reduction in high voltage revenue. The segment gross margin of 7.7% in fiscal 2018 was impacted by under recovery of construction overhead costs, lower than expected direct margins and increased competition. The fiscal 2017 segment gross margin was (0.3)% during the same period, which was primarily attributable to the financial impact of the power generating facility project mentioned above, which decreased gross profit by $13.7 million.

Oil Gas & Chemical

Revenue for the Oil Gas & Chemical segment was $242.4 million in the nine months ended March 31, 2018 compared to $157.1 million in the same period a year earlier. The increase of $85.3 million is primarily attributable to higher turnaround, maintenance and construction volumes. The segment gross margin was 11.4% for the nine months ended March 31, 2018 compared to 4.3% in the same period last year. The segment gross margin for fiscal 2018 was positively impacted by strong project execution, project closeouts, and improved recovery of construction overhead costs. Fiscal 2017 gross margin was negatively impacted by project execution issues and lower volume which led to higher under recovery of construction overhead costs.

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Storage Solutions

Revenue for the Storage Solutions segment was $218.3 million in the nine months ended March 31, 2018 compared to $402.3 million in the same period a year earlier, a decrease of $184.0 million. The decrease in segment revenue is primarily the result of delays in project awards which have prevented the Company from replacing higher revenue generated in the prior fiscal year in connection with work on the construction of a significant crude gathering terminals project. The segment gross margin was 7.8% in the nine months ended March 31, 2018 and 12.2% in the nine months ended March 31, 2017. The fiscal 2018 segment gross margin was negatively impacted by lower direct margins and under recovery of construction overhead costs. The fiscal 2017 segment gross margin was supported by strong project execution and project closeouts, partially offset by under recovery of construction overhead costs.

Industrial

Revenue for the Industrial segment increased $61.5 million to $134.5 million in the nine months ended March 31, 2018 compared to $73.0 million in the same period a year earlier. The increase in revenue is primarily attributable to higher business volumes in the iron and steel industry. The segment gross margin was 7.7% for the nine months ended March 31, 2018 compared to 4.1% for the same period a year earlier. The fiscal 2018 segment gross margin was positively impacted by higher volumes, which led to improved recovery of construction overhead costs, and a favorable project closeout. The fiscal 2017 segment gross margin was negatively impacted by lower than anticipated volumes, which led to increased under recovery of construction overhead costs.

Backlog

We define backlog as the total dollar amount of revenue that we expect to recognize as a result of performing work that has been awarded to us through a signed contract, notice to proceed or other type of assurance that we consider firm. The following arrangements are considered firm:

- fixed-price awards;
- minimum customer commitments on cost plus arrangements; and
- certain time and material arrangements in which the estimated value is firm or can be estimated with a reasonable amount of certainty in both timing and amounts.

For long-term maintenance contracts with no minimum commitments and other established customer arrangements, we include only the amounts that we expect to recognize into revenue over the next 12 months. For all other arrangements, we calculate backlog as the estimated contract amount less revenue recognized as of the reporting date. The following table provides a summary of changes in our backlog for the three months ended March 31, 2018:

	Electrical Infrastructure	Oil Gas & Chemical	Storage Solutions	Industrial	Total
	(In thousands)				
Backlog as of December 31, 2017	$94,873	$238,681	$186,265	$205,215	$725,034
Project awards	44,652	43,347	229,060	117,761	434,820
Revenue recognized	(58,378)	(68,390)	(76,901)	(41,976)	(245,645)
Backlog as of March 31, 2018	$81,147	$213,638	$338,424	$281,000	$914,209
Book-to-bill ratio[1]	0.8	0.6	3.0	2.8	1.8

(1) Calculated by dividing project awards by revenue recognized during the period.

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The following table provides a summary of changes in our backlog for the nine months ended March 31, 2018:

	Electrical Infrastructure	Oil Gas & Chemical	Storage Solutions	Industrial	Total
	(In thousands)				
Backlog as of June 30, 2017	$162,637	$287,007	$141,551	$91,078	$682,273
Project awards	121,711	169,033	415,230	324,428	1,030,402
Revenue recognized	(203,201)	(242,402)	(218,357)	(134,506)	(798,466)
Backlog as of March 31, 2018	$81,147	$213,638	$338,424	$281,000	$914,209
Book-to-bill ratio[(1)]	0.6	0.7	1.9	2.4	1.3

(1) Calculated by dividing project awards by revenue recognized during the period.

Project awards in all segments are cyclical and are typically the result of a sales process that can take several months to complete. Backlog volatility may increase for some segments from time to time when individual project awards are less frequent, but more significant.

The change in backlog in the Electrical Infrastructure segment during the nine months ended March 31, 2018 is mainly attributable to work related to a major power generation project that is nearing completion partially offset by high voltage awards. The Company is seeing decreased activity in this segment caused by a decline in the demand for power generation facilities and increased competition for high voltage projects in our traditional markets.

The change in backlog in the Oil, Gas & Chemical segment during the nine months ended March 31, 2018 is mainly attributable to progress on previously announced awards, partially offset by new project awards. The level of awards in the segment has generally met our expectations. The lower book-to-bill ratio is primarily a result of higher capital work volumes related to a major capital project awarded in the prior fiscal year.

The change in backlog in the Storage Solutions segment during the nine months ended March 31, 2018 is attributable to increased project awards, including a significant terminal award. We expect backlog in this segment to continue to grow in the near term based on favorable market conditions and our bidding opportunities.

The increase in backlog in the Industrial segment during the nine months ended March 31, 2018 is primarily attributable to a significant award for a thermal vacuum chamber and significant awards for capital projects and maintenance work in the iron and steel industry. We expect spending from our iron and steel customers to remain strong in the near term.

Seasonality and Other Factors

Our operating results can exhibit seasonal fluctuations, especially in our Oil Gas & Chemical segment, for a variety of reasons. Turnarounds and planned outages at customer facilities are typically scheduled in the spring and the fall when the demand for energy is lower. Within the Electrical Infrastructure segment, transmission and distribution work is generally scheduled by the public utilities when the demand for electricity is at its lowest. Therefore, revenue volume in the summer months is typically lower than in other periods throughout the year. Also, we typically see a lower level of operating activity relating to construction projects during the winter months and early in the calendar year because many of our customers' capital budgets have not been finalized. Our business can also be affected, both positively and negatively, by seasonal factors such as energy demand or weather conditions including hurricanes, snowstorms, and abnormally low or high temperatures. Some of these seasonal factors may cause some of our offices and projects to close or reduce activities temporarily. In addition to the above noted factors, the general timing of project starts and completions could exhibit significant fluctuations. Accordingly, results for any interim period may not necessarily be indicative of operating results for the full year.

Other factors impacting operating results in all segments include work site permitting delays or customers accelerating or postponing work. The differing types, sizes, and durations of our contracts, combined with their geographic diversity and stages of completion, often results in fluctuations in the Company's operating results.

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Impact of Commodity Price Volatility and Market Uncertainty

The prolonged decline in crude oil prices beginning in late 2014 has caused sustained uncertainty in the energy industry, which although improving, has negatively impacted our fiscal year to date operating results, particularly in the Storage Solutions segment. However, since the beginning of fiscal 2018, the price of West Texas Intermediate Crude Oil has increased nearly 40%, which is a positive development for our customers in both the Storage Solutions and Oil Gas & Chemical segments. With the increasing price of crude oil, we are seeing some near-term positive developments in our Storage Solutions segment backlog such as book-to-bill ratios of 3.0 and 1.9 observed during the three and nine months ended March 31, 2018, respectively. However, crude oil futures are currently exhibiting "backwardation", which occurs when the price of crude oil futures decline as the months go further into the future. This may indicate that market participants believe the current price of crude oil is temporarily elevated and that it may decline in the near to intermediate term. Our customers' spending on large capital projects in the Storage Solutions and Oil Gas & Chemical segments is heavily influenced by their expectations of long-term commodity prices. As such, the Company expects that a flattening or reversal of the crude oil backwardation along with sustained or increasing crude oil prices will lead to our customers pursuing more capital projects.

In the Industrial segment, our iron and steel customers have increased maintenance spending and resumed major capital projects in response to improving business conditions led by rising steel prices, a stronger U.S. economy and a weaker U.S. Dollar. In the mining and minerals markets, copper prices have increased since the beginning of fiscal 2018. As a result, we are seeing increased bidding activity, but we have not yet seen a corresponding increase in project awards.

We do not expect fluctuation in commodity prices to have a significant impact on the Electrical Infrastructure segment.

Non-GAAP Financial Measure

EBITDA is a supplemental, non-GAAP financial measure. EBITDA is defined as net income (loss) before interest expense, income taxes, depreciation and amortization. We have presented Adjusted EBITDA, which we define as net income (loss) attributable to Matrix Service Company before interest expense, income taxes, depreciation and amortization, because it is used by the financial community as a method of measuring our performance and of evaluating the market value of companies considered to be in similar businesses. We believe that the line item on our Consolidated Statements of Income entitled “Net income (loss) attributable to Matrix Service Company” is the most directly comparable GAAP measure to Adjusted EBITDA. Since Adjusted EBITDA is not a measure of performance calculated in accordance with GAAP, it should not be considered in isolation of, or as a substitute for, net earnings as an indicator of operating performance. Adjusted EBITDA, as we calculate it, may not be comparable to similarly titled measures employed by other companies. In addition, this measure is not a measure of our ability to fund our cash needs. As Adjusted EBITDA excludes certain financial information compared with net income (loss) attributable to Matrix Service Company, the most directly comparable GAAP financial measure, users of this financial information should consider the type of events and transactions that are excluded. Our non-GAAP performance measure, Adjusted EBITDA, has certain material limitations as follows:

- It does not include interest expense. Because we have borrowed money to finance our operations and acquisitions, pay commitment fees to maintain our credit facility, and incur fees to issue letters of credit under the credit facility, interest expense is a necessary and ongoing part of our costs and has assisted us in generating revenue. Therefore, any measure that excludes interest expense has material limitations.

- It does not include income taxes. Because the payment of income taxes is a necessary and ongoing part of our operations, any measure that excludes income taxes has material limitations.

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It does not include depreciation or amortization expense. Because we use capital and intangible assets to generate revenue, depreciation and amortization expense is a necessary element of our cost structure. Therefore, any measure that excludes depreciation or amortization expense has material limitations.

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A reconciliation of Adjusted EBITDA to net income (loss) attributable to Matrix Service Company follows:

	Three Months Ended		Nine Months Ended	
	March 31, 2018	March 31, 2017	March 31, 2018	March 31, 2017
	(In thousands)			
Net income (loss) attributable to Matrix Service Company	$(5,153)	$(13,821)	$3,203	$771
Interest expense	643	833	2,080	1,573
Provision (benefit) for income taxes	(852)	(8,521)	1,968	(1,223)
Depreciation and amortization	4,640	5,851	15,546	15,839
Adjusted EBITDA	$(722)	$(15,658)	$22,797	$16,960

FINANCIAL CONDITION AND LIQUIDITY

Overview

We define liquidity as the ongoing ability to pay our liabilities as they become due, fund business operations and meet all monetary contractual obligations. Our primary sources of liquidity for the nine months ended March 31, 2018 were cash on hand, capacity under our senior secured revolving credit facility and cash generated from operations before consideration of changes in working capital. Cash on hand at March 31, 2018 totaled $46.9 million and availability under the senior secured revolving credit facility totaled $86.8 million resulting in available liquidity of $133.7 million as of March 31, 2018, which was $34.1 million higher than liquidity as of December 31, 2017 and $11.5 million higher than liquidity as of June 30, 2017. The Company's liquidity continues to be adequate to support its long-term strategic growth plans.

The following table provides a summary of changes in our liquidity for the three months ended March 31, 2018 (in thousands):

Liquidity as of December 31, 2017	$99,669
Net decrease in cash	(27,202)
Reduction in credit facility capacity constraint	17,585
Net repayments on credit facility	41,252
Reduction in letters of credit outstanding	2,066
Foreign currency translation of outstanding borrowings	352
Liquidity as of March 31, 2018	$133,722

The following table provides a summary of changes in our liquidity for the nine months ended March 31, 2018 (in thousands):

Liquidity as of June 30, 2017	$122,206
Net increase in cash	3,080
Increase in credit facility capacity constraint	(9,807)
Net repayments on credit facility	35,545
Increase in letters of credit outstanding	(17,135)
Foreign currency translation of outstanding borrowings	(167)
Liquidity as of March 31, 2018	$133,722

A detailed discussion of our credit agreement is provided under the caption "Senior Secured Revolving Credit Facility" included in this Financial Condition and Liquidity section of the Form 10-Q.

Factors that routinely impact our short-term liquidity and may impact our long-term liquidity include, but are not limited to:

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Changes in costs and estimated earnings in excess of billings on uncompleted contracts and billings on uncompleted contracts in excess of costs due to contract terms that determine the timing of billings to customers and the collection of those billings

- Some cost plus and fixed price customer contracts are billed based on milestones which may require us to incur significant expenditures prior to collections from our customers.

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- Time and material contracts are normally billed in arrears. Therefore, we are routinely required to carry these costs until they can be billed and collected.

- Some of our large construction projects may require security in the form of letters of credit or significant retentions. The timing of collection of retentions is often uncertain.

- Other changes in working capital

- Capital expenditures

Other factors that may impact both short and long-term liquidity include:

- Acquisitions of new businesses

- Strategic investments in new operations

- Purchases of shares under our stock buyback program

- Contract disputes, which can be significant

- Collection issues, including those caused by weak commodity prices or other factors which can lead to credit deterioration of our customers

- Capacity constraints under our credit facility and remaining in compliance with all covenants contained in the credit agreement

- A default by one of the major financial institutions for which our deposits exceed insured deposit limits

- Cash on hand outside of the United States that cannot be repatriated without incremental taxation.

Cash Flow for the Nine Months Ended March 31, 2018

Cash Flows Provided by Operating Activities

Cash provided by operating activities for the nine months ended March 31, 2018 totaled $45.9 million. The various components are as follows:

Net Cash Provided by Operating Activities
(In thousands)

Net income	$3,203
Non-cash expenses	21,535
Deferred income tax	2,646
Cash effect of changes in working capital	18,223
Other	295
Net cash provided by operating activities	$45,902

Working capital changes at March 31, 2018 in comparison to June 30, 2017 include the following:

- Accounts receivable, net of bad debt expense recognized during the period and the settlement of $2.0 million of accounts receivable in exchange for backlog (see Item 1. Financial Statements, Note 4 - Intangible Assets Including

Goodwill), decreased by $19.8 million during the nine months ended March 31, 2018, which increased cash flows from operating activities. The variance is attributable to the timing of billing and collections and declining business volumes during the fiscal year.

- Accounts payable decreased by $37.7 million during the nine months ended March 31, 2018, which reduced cash flows from operating activities. The variance is primarily attributable to the timing of vendor payments and declining business volumes during the fiscal year.

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- Costs and estimated earnings in excess of billings on uncompleted contracts ("CIE") decreased $24.2 million, which increased cash flows from operating activities. Billings on uncompleted contracts in excess of costs and estimated earnings ("BIE") increased $13.5 million, which increased cash flows from operating activities. The net change in CIE and BIE increased cash $37.7 million for the nine months ended March 31, 2018. CIE and BIE balances can experience significant fluctuations based on the timing of when job costs are incurred and the invoicing of those job costs to the customer.

Cash Flows Used by Investing Activities

Investing activities used $7.0 million of cash in the nine months ended March 31, 2018 primarily due to $6.2 million of capital expenditures and a $1.7 million working capital payment in connection with the Houston Interests acquisition. Capital expenditures consisted of: $2.2 million for software and office equipment, $1.5 million for transportation and fabrication equipment, $1.3 million for construction equipment, and $1.2 million for buildings. Proceeds from asset sales provided $0.9 million of cash.

Cash Flows Used by Financing Activities

Financing activities used $36.3 million of cash in the nine months ended March 31, 2018 primarily due to net repayments of $35.5 million under our credit facility, the repurchase of $0.6 million of Company stock for payment of withholding taxes due on equity-based compensation, and the payment of $0.4 million for debt amendment fees, partially offset by $0.2 million of proceeds from the issuance of common stock under the employee stock purchase plan.

Senior Secured Revolving Credit Facility

As noted previously in Note 5 of the Notes to Condensed Consolidated Financial Statements included in Part 1, Item 1 of this Quarterly Report on Form 10-Q, on February 8, 2017, the Company entered into the Fourth Amended and Restated Credit Agreement (the "Credit Agreement"), by and among the Company and certain foreign subsidiaries, as Borrowers, various subsidiaries of the Company, as Guarantors, JPMorgan Chase Bank, N.A., as Administrative Agent, Sole Lead Arranger and Sole Bookrunner, and the other Lenders party thereto.

The Credit Agreement provides for a five-year senior secured revolving credit facility of $300.0 million that expires February 8, 2022. The credit facility may be used for working capital, acquisitions, capital expenditures, issuances of letters of credit and other lawful purposes.

The Credit Agreement includes the following covenants and borrowing limitations:

- Our Leverage Ratio, determined as of the end of each fiscal quarter, may not exceed 3.00 to 1.00.
- We are required to maintain a Fixed Charge Coverage Ratio, determined as of the end of each fiscal quarter, greater than or equal to 1.25 to 1.00.
- Asset dispositions (other than dispositions in which all of the net cash proceeds therefrom are reinvested into the Company and dispositions of inventory and obsolete or unneeded equipment in the ordinary course of business) are limited to $20.0 million per 12-month period.

The credit facility includes a sub-facility for revolving loans denominated in Australian Dollars, Canadian Dollars, Euros and Pounds Sterling in an aggregate amount not to exceed the U.S. Dollar equivalent of $75.0 million and a $200.0 million sublimit for letters of credit.

Each revolving borrowing under the Credit Agreement will bear interest at a rate per annum equal to:

- The ABR or the Adjusted LIBO Rate, in the case of revolving loans denominated in U.S. Dollars;
- The Canadian Prime Rate or the CDOR rate, in the case of revolving loans denominated in Canadian Dollars;
- The Adjusted LIBO Rate, in the case of revolving loans denominated in Pounds Sterling or Australian Dollars; or
- The EURIBO Rate, in the case of revolving loans denominated in Euros,

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in each case, plus the Applicable Margin, which is based on the Company's Leverage Ratio. The Applicable Margin on ABR loans ranges between 0.625% and 1.625%. The Applicable Margin for Adjusted LIBO, EURIBO and CDOR loans ranges between 1.625% and 2.625% and the Applicable Margin for Canadian Prime Rate loans ranges between 2.125% and 3.125%.

The unused credit facility fee is between 0.25% and 0.45% based on the Leverage Ratio.

The Credit Agreement includes a Leverage Ratio covenant, which provides that Consolidated Funded Indebtedness, as of the end of any fiscal quarter, may not exceed 3.0 times Consolidated EBITDA, as defined in the Credit Agreement, over the previous four quarters. For the four quarters ended March 31, 2018, Consolidated EBITDA was $40.4 million. Consolidated Funded Indebtedness at March 31, 2018 was $34.3 million.

Consolidated EBITDA, as defined in the Credit Agreement, differs from Adjusted EBITDA, as reported under "Results of Operations - Non-GAAP Financial Measure," in Item 7 primarily because it permits the Company to:

- exclude non-cash stock-based compensation expense,
- include pro forma EBITDA of acquired businesses as if the acquisition occurred at the beginning of the previous four quarters, and
- exclude certain other extraordinary items, as defined in the Credit Agreement. The Company excluded as extraordinary items the acquisition and integration costs incurred during the previous four quarters.

Availability under the senior secured revolving credit facility at March 31, 2018 was as follows:

	March 31, 2018	June 30, 2017
	(In thousands)	
Senior secured revolving credit facility	$300,000	$300,000
Capacity constraint due to the Senior Leverage Ratio	178,899	169,092
Capacity under the credit facility	121,101	130,908
Borrowings outstanding	9,304	44,682
Letters of credit	24,960	7,825
Availability under the senior secured revolving credit facility	$86,837	$78,401

At March 31, 2018, the Company was in compliance with all affirmative, negative, and financial covenants under the Credit Agreement.

Dividend Policy

We have never paid cash dividends on our common stock, and the terms of our Credit Agreement limit the amount of cash dividends we can pay. Under our Credit Agreement, we may declare and pay cash dividends on our capital stock during any fiscal year up to an amount which, when added to all other cash dividends paid during such fiscal year, does not exceed 50% of our cumulative net income for such fiscal year to date. While we currently do not intend to pay cash dividends, any future dividend payments will depend on our financial condition, capital requirements and earnings as well as other relevant factors.

Stock Repurchase Program and Treasury Shares

Treasury Shares

On December 12, 2016, the Board of Directors approved a new stock buyback program (the "December 2016 Program"), which replaced the previous program that had been in place since November 2014. Under the December 2016 Program, the Company may repurchase common stock of the Company in any calendar year commencing with calendar year 2016 and continuing through calendar year 2018, up to a maximum of $25.0 million per calendar year. The Company may repurchase its stock from time to time in the open market at prevailing market prices or in privately negotiated transactions. The December 2016 Program will continue through December 31, 2018 unless and until it is modified or revoked by the Board of Directors. No shares have been repurchased under the December 2016 Program as of March 31, 2018.

The Company has 1,070,599 treasury shares as of March 31, 2018 and intends to utilize these treasury shares in connection with equity awards under the Company's stock incentive plans and for sales to the Employee Stock Purchase Plan.

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FORWARD-LOOKING STATEMENTS

This Form 10-Q includes “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical facts, included in this Form 10-Q which address activities, events or developments which we expect, believe or anticipate will or may occur in the future are forward-looking statements. The words “believes,” “intends,” “expects,” “anticipates,” “projects,” “estimates,” “predicts” and similar expressions are also intended to identify forward-looking statements.

These forward-looking statements include, among others, such things as:

- our ability to generate sufficient cash from operations, access our credit facility, or raise cash in order to meet our short and long-term capital requirements;
- the impact to our business of crude oil, natural gas and other commodity prices;
- amounts and nature of future revenues and margins from each of our segments;
- the potential impact of the Tax Cuts and Jobs Act on our business;
- trends in the industries we serve;
- the likely impact of new or existing regulations or market forces on the demand for our services;
- expansion and other trends of the industries we serve;
- our expectations with respect to the likelihood of a future impairment; and
- our ability to comply with the covenants in our credit agreement.

These statements are based on certain assumptions and analyses we made in light of our experience and our historical trends, current conditions and expected future developments as well as other factors we believe are appropriate. However, whether actual results and developments will conform to our expectations and predictions is subject to a number of risks and uncertainties which could cause actual results to differ materially from our expectations, including:

- the risk factors discussed in our Form 10-K for the fiscal year ended June 30, 2017 and listed from time to time in our filings with the Securities and Exchange Commission;
- economic, market or business conditions in general and in the oil, gas, power, iron and steel, agricultural and mining industries in particular;
- reduced creditworthiness of our customer base and the higher risk of non-payment of receivables due to low prevailing crude oil and other commodity prices;
- the inherently uncertain outcome of current and future litigation;
- the adequacy of our reserves for contingencies;

- changes in laws or regulations; and

- other factors, many of which are beyond our control.

Consequently, all of the forward-looking statements made in this Form 10-Q are qualified by these cautionary statements and there can be no assurance that the actual results or developments anticipated by us will be realized or, even if substantially realized, that they will have the expected consequences or effects on our business operations. We assume no obligation to update publicly, except as required by law, any such forward-looking statements, whether as a result of new information, future events or otherwise.

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Item 3. Quantitative and Qualitative Disclosures about Market Risk

There have been no material changes in market risk faced by us from those reported in our Annual Report on Form 10-K for the fiscal year ended June 30, 2017, filed with the Securities and Exchange Commission. For more information on market risk, see Part II, Item 7A in our fiscal 2017 Annual Report on Form 10-K.

Item 4. Controls and Procedures

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our Securities Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure based on the definition of "disclosure controls and procedures" in Rule 13a-15(e).

The disclosure controls and procedures are designed to provide reasonable, not absolute, assurance of achieving the desired control objectives. The Company's management, including the Chief Executive Officer and Chief Financial Officer, does not expect that the disclosure controls and procedures or our internal controls over financial reporting will prevent or detect all errors or fraud. The design of our internal control system takes into account the fact that there are resource constraints and the benefits of controls must be weighed against the costs. Additionally, controls can be circumvented by the acts of key individuals, collusion or management override.

We carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of March 31, 2018. Based on the foregoing, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective at the reasonable assurance level at March 31, 2018.

There have been no changes in our internal controls over financial reporting that have materially affected, or are reasonably likely to materially affect our internal controls over financial reporting during the quarter ended March 31, 2018.

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PART II
OTHER INFORMATION

Item 1. Legal Proceedings

We are a party to a number of legal proceedings. We believe that the nature and number of these proceedings are typical for a company of our size engaged in our type of business and that none of these proceedings will result in a material effect on our business, results of operations, financial condition, cash flows or liquidity.

Item 1A. Risk Factors

There were no material changes in our Risk Factors from those reported in Item 1A of Part I of our Annual Report on Form 10-K for the fiscal year ended June 30, 2017.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Issuer Purchases of Equity Securities

The table below sets forth the information with respect to purchases made by the Company of its common stock during the third quarter of fiscal year 2018.

	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs (C)
January 1 to January 31, 2018				
Share Repurchase Program (A)	—	$ —	—	1,824,817
Employee Transactions (B)	422	$ 19.50	—	
February 1 to February 28, 2018				
Share Repurchase Program (A)	—	$ —	—	1,824,817
Employee Transactions (B)	446	$ 15.30	—	
March 1 to March 31, 2018				
Share Repurchase Program (A)	—	$ —	—	1,824,817
Employee Transactions (B)	—	$ —	—	

(A) Represents shares purchased under our stock buyback program.

(B) Represents shares withheld to satisfy the employee’s tax withholding obligation that is incurred upon the vesting of deferred shares granted under the Company’s stock incentive plans.

(C) On December 12, 2016, the Board of Directors approved a new stock buyback program (the "December 2016 Program"). Under the December 2016 Program, the Company may repurchase common stock of the Company in any calendar year commencing with calendar year 2016 and continuing through calendar year 2018, up to a maximum of $25.0 million per calendar year. The Company may repurchase its stock from time to time in the open market at prevailing market prices or in privately negotiated transactions. The December 2016 Program will continue through December 31, 2018 unless and until revoked by the Board of Directors. The amount shown as the maximum number of shares that may yet be purchased was calculated using the closing price of our stock on the last trading day of the quarter and the cumulative limit of $25.0 million remaining under the program as of the end of the quarter.

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Dividend Policy

We have never paid cash dividends on our common stock, and the terms of our Credit Agreement limit the amount of cash dividends we can pay. Under our Credit Agreement, we may declare and pay cash dividends on our capital stock during any fiscal year up to an amount which, when added to all other cash dividends paid during such fiscal year, does not exceed 50% of our cumulative net income for such fiscal year to date. While we currently do not intend to pay cash dividends, any future dividend payments will depend on our financial condition, capital requirements and earnings as well as other relevant factors.

Item 3. Defaults Upon Senior Securities

None

Item 4. Mine Safety Disclosures

Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act (the "Dodd-Frank Act") requires domestic mine operators to disclose violations and orders issued under the Federal Mine Safety and Health Act of 1977 (the "Mine Act") by the federal Mine Safety and Health Administration. We do not act as the owner of any mines, but as a result of our performing services or construction at mine sites as an independent contractor, we are considered an "operator" within the meaning of the Mine Act.

Information concerning mine safety violations or other regulatory matters required to be disclosed in this quarterly report under Section 1503(a) of the Dodd-Frank Act and Item 104 of Regulation S-K is included in Exhibit 95.

Item 5. Other Information

None

Item 6. Exhibits:

Exhibit 31.1:	Certification Pursuant to Section 302 of Sarbanes-Oxley Act of 2002 – CEO.
Exhibit 31.2:	Certification Pursuant to Section 302 of Sarbanes-Oxley Act of 2002 – CFO.
Exhibit 32.1:	Certification Pursuant to 18 U.S.C. 1350 (section 906 of Sarbanes-Oxley Act of 2002) – CEO.
Exhibit 32.2:	Certification Pursuant to 18 U.S.C. 1350 (section 906 of Sarbanes-Oxley Act of 2002) – CFO.
Exhibit 95:	Mine Safety Disclosure.
Exhibit 101.INS:	XBRL Instance Document.
Exhibit 101.SCH:	XBRL Taxonomy Schema Document.
Exhibit 101.CAL:	XBRL Taxonomy Extension Calculation Linkbase Document.
Exhibit 101.DEF:	XBRL Taxonomy Extension Definition Linkbase Document.
Exhibit 101.LAB:	XBRL Taxonomy Extension Labels Linkbase Document.
Exhibit 101.PRE:	XBRL Taxonomy Extension Presentation Linkbase Document.

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Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MATRIX SERVICE COMPANY

Date: May 10, 2018

By: /s/ Kevin S. Cavanah

Kevin S. Cavanah Vice President and Chief Financial Officer signing on behalf of the registrant and as the registrant's principal financial officer