

KEMET CORP  
Form 10-Q  
February 03, 2015  
Table of Contents

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q  
(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended December 31, 2014

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from            to

Commission File Number: 001-15491

KEMET CORPORATION  
(Exact name of registrant as specified in its charter)

DELAWARE  
(State or other jurisdiction of incorporation or organization)

57-0923789  
(I.R.S. Employer Identification No.)

2835 KEMET WAY, SIMPSONVILLE, SOUTH CAROLINA 29681  
(Address of principal executive offices, zip code)

(864) 963-6300  
(Registrant's telephone number, including area code)

Former name, former address and former fiscal year, if changed since last report: N/A

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Edgar Filing: KEMET CORP - Form 10-Q

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  YES  NO

The number of shares outstanding of the registrant's common stock, par value \$0.01 per share, as of January 30, 2015 was 45,428,192.

---

Table of Contents

KEMET CORPORATION AND SUBSIDIARIES  
Form 10-Q for the Quarter ended December 31, 2014

INDEX

	Page
<u>PART I FINANCIAL INFORMATION</u>	
<u>Item 1. Financial Statements</u>	
<u>Condensed Consolidated Balance Sheets at December 31, 2014 and March 31, 2014</u>	<u>4</u>
<u>Condensed Consolidated Statements of Operations for the Quarters and Nine Month Periods Ended December 31, 2014 and December 31, 2013</u>	<u>5</u>
<u>Condensed Consolidated Statements of Comprehensive Income (Loss) for the Quarters and Nine Month Periods Ended December 31, 2014 and December 31, 2013</u>	<u>6</u>
<u>Condensed Consolidated Statements of Cash Flows for the Nine Month Periods Ended December 31, 2014 and December 31, 2013</u>	<u>7</u>
<u>Notes to the Condensed Consolidated Financial Statements</u>	<u>8</u>
<u>Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>33</u>
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	<u>53</u>
<u>Item 4. Controls and Procedures</u>	<u>53</u>
<u>PART II OTHER INFORMATION</u>	
<u>Item 1. Legal Proceedings</u>	<u>53</u>
<u>Item 1A. Risk Factors</u>	<u>54</u>
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>54</u>
<u>Item 3. Defaults Upon Senior Securities</u>	<u>54</u>
<u>Item 4. Mine Safety Disclosures</u>	<u>54</u>
<u>Item 5. Other Information</u>	<u>54</u>
<u>Item 6. Exhibits</u>	<u>55</u>
Exhibit 10.1	
Exhibit 10.2	
Exhibit 10.3	
Exhibit 31.1	

Exhibit 31.2

Exhibit 32.1

Exhibit 32.2

Exhibit 101

---

Table of Contents

PART I - FINANCIAL INFORMATION

Item 1 - Financial Statements

3

---

Table of Contents

## KEMET CORPORATION AND SUBSIDIARIES

## Condensed Consolidated Balance Sheets

(Amounts in thousands, except per share data)

(Unaudited)

	December 31, 2014	March 31, 2014
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$55,582	\$57,929
Accounts receivable, net	92,485	98,947
Inventories, net	187,614	187,974
Prepaid expenses and other	38,836	36,871
Deferred income taxes	6,695	6,695
Current assets of discontinued operations	—	12,160
Total current assets	381,212	400,576
Property, plant and equipment, net of accumulated depreciation of \$816,317 and \$805,687 as of December 31, 2014 and March 31, 2014, respectively	264,968	292,648
Goodwill	35,584	35,584
Intangible assets, net	34,595	37,184
Investment in NEC TOKIN	52,168	46,419
Restricted cash	2,003	13,512
Deferred income taxes	6,691	6,778
Other assets	22,523	10,130
Non-current assets of discontinued operations	—	836
Total assets	\$799,744	\$843,667
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Current portion of long-term debt	\$12,521	\$7,297
Accounts payable	62,132	74,818
Accrued expenses	58,611	76,468
Income taxes payable and deferred income taxes	396	980
Current liabilities of discontinued operations	—	7,269
Total current liabilities	133,660	166,832
Long-term debt, less current portion	392,082	391,292
Other non-current obligations	49,963	55,864
Deferred income taxes	8,131	5,203
Non-current liabilities of discontinued operations	—	2,592
Stockholders' equity:		
Preferred stock, par value \$0.01, authorized 10,000 shares, none issued	—	—
Common stock, par value \$0.01, authorized 175,000 shares, issued 46,508 shares at December 31, 2014 and March 31, 2014	465	465
Additional paid-in capital	462,586	465,027
Retained deficit	(226,034)	(231,738)
Accumulated other comprehensive income	3,857	18,184
Treasury stock, at cost (1,080 and 1,301 shares at December 31, 2014 and March 31, 2014, respectively)	(24,966)	(30,054)
Total stockholders' equity	215,908	221,884
Total liabilities and stockholders' equity	\$799,744	\$843,667

See accompanying notes to the unaudited condensed consolidated financial statements.

4

---

Table of Contents

KEMET CORPORATION AND SUBSIDIARIES  
Condensed Consolidated Statements of Operations  
(Amounts in thousands, except per share data)  
(Unaudited)

	Quarters Ended December 31,		Nine Month Periods Ended December 31,		
	2014	2013	2014	2013	
Net sales	\$201,310	\$207,339	\$629,484	\$617,845	
Operating costs and expenses:					
Cost of sales	156,842	169,677	506,304	530,723	
Selling, general and administrative expenses	23,374	22,431	73,663	70,826	
Research and development	6,303	6,027	19,230	17,703	
Restructuring charges	6,063	2,194	9,580	8,168	
Write down of long-lived assets	—	3,358	—	3,358	
Net (gain) loss on sales and disposals of assets	(574	) 29	(759	) 71	
Total operating costs and expenses	192,008	203,716	608,018	630,849	
Operating income (loss)	9,302	3,623	21,466	(13,004	)
Non-operating (income) expense:					
Interest income	(5	) (7	) (11	) (182	)
Interest expense	9,938	10,349	30,681	30,291	
Other (income) expense, net	(3,701	) (1,351	) (14,829	) (50	)
Income (loss) from continuing operations before income taxes and equity income (loss) from NEC TOKIN	3,070	(5,368	) 5,625	(43,063	)
Income tax expense	1,359	1,033	5,224	4,293	
Income (loss) from continuing operations before equity income (loss) from NEC TOKIN	1,711	(6,401	) 401	(47,356	)
Equity income (loss) from NEC TOKIN	1,367	1,657	(76	) (2,963	)
Income (loss) from continuing operations	3,078	(4,744	) 325	(50,319	)
Income (loss) from discontinued operations, net of income tax expense (benefit) of \$41, \$67, \$1,976 and \$(293), respectively	(164	) (1,076	) 5,379	(3,737	)
Net income (loss)	\$2,914	\$(5,820	) \$5,704	\$(54,056	)
Net income (loss) per basic share:					
Net income (loss) from continuing operations	\$0.07	\$(0.11	) \$0.01	\$(1.12	)
Net income (loss) from discontinued operations	\$—	\$(0.02	) \$0.12	\$(0.08	)
Net income (loss)	\$0.07	\$(0.13	) \$0.13	\$(1.20	)
Net income (loss) per diluted share:					
Net income (loss) from continuing operations	\$0.06	\$(0.11	) \$0.01	\$(1.12	)
Net income (loss) from discontinued operations	\$—	\$(0.02	) \$0.10	\$(0.08	)



Edgar Filing: KEMET CORP - Form 10-Q

Net income (loss)	\$0.06	\$ (0.13	) \$0.11	\$(1.20	)
Weighted-average shares outstanding:					
Basic	45,407	45,120	45,360	45,078	
Diluted	52,228	45,120	52,549	45,078	

See accompanying notes to the unaudited condensed consolidated financial statements.

Table of Contents

## KEMET CORPORATION AND SUBSIDIARIES

## Condensed Consolidated Statements of Comprehensive Income (Loss)

(Amounts in thousands)

(Unaudited)

	Quarters Ended December 31,		Nine Month Periods Ended December 31,		
	2014	2013	2014	2013	
Net income (loss)	\$2,914	\$(5,820)	) \$5,704	\$(54,056	)
Other comprehensive income (loss):					
Foreign currency translation gains (losses)	(5,743	) 3,879	(20,502	) 12,510	
Defined benefit pension plans, net of tax impact	86	106	227	402	
Post-retirement plan adjustments	(36	) (81	) (140	) (212	)
Equity interest in NEC TOKIN's other comprehensive income (loss)	2,615	1,113	6,088	(62	)
Other comprehensive income (loss)	(3,078	) 5,017	(14,327	) 12,638	
Total comprehensive income (loss)	\$(164	) \$(803	) \$(8,623	) \$(41,418	)

See accompanying notes to the unaudited condensed consolidated financial statements.

Table of Contents

KEMET CORPORATION AND SUBSIDIARIES  
Condensed Consolidated Statements of Cash Flows  
(Amounts in thousands)  
(Unaudited)

	Nine Month Periods Ended		
	December 31,		
	2014	2013	)
Net income (loss)	\$5,704	\$(54,056)	)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:			
Gain on sale of discontinued operations	(5,644	) —	)
Net cash provided by (used in) operating activities of discontinued operations	(679	) 461	)
Depreciation and amortization	30,694	37,352	)
Equity (income) loss from NEC TOKIN	76	2,963	)
Amortization of debt and financing costs	1,706	2,817	)
(Gain) loss on early extinguishment of debt	(1,003	) —	)
Stock-based compensation expense	3,185	2,330	)
Long-term receivable write down	27	1,484	)
Change in value of NEC TOKIN options	(13,200	) (1,334	)
Net (gain) loss on sales and disposals of assets	(759	) 71	)
Pension and other post-retirement benefits	87	24	)
Write down of long-lived assets	—	3,358	)
Change in deferred income taxes	1,276	(2,496	)
Change in operating assets	(208	) 8,579	)
Change in operating liabilities	(24,732	) (28,296	)
Other	200	431	)
Net cash provided by (used in) operating activities	(3,270	) (26,312	)
Investing activities:			
Capital expenditures	(17,474	) (24,993	)
Proceeds from sale of assets	4,540	—	)
Change in restricted cash	11,509	3,532	)
Proceeds from sale of discontinued operations	9,564	—	)
Net cash provided by (used in) investing activities	8,139	(21,461	)
Financing activities:			
Proceeds from revolving line of credit	42,340	21,000	)
Payments on revolving line of credit	(14,342	) —	)
Deferred acquisition payments	(11,899	) (11,703	)
Payments on long-term debt	(21,733	) (2,858	)
Proceeds from exercise of stock options	24	86	)
Net cash provided by (used in) financing activities	(5,610	) 6,525	)
Net increase (decrease) in cash and cash equivalents	(741	) (41,248	)
Effect of foreign currency fluctuations on cash	(1,606	) 864	)
Cash and cash equivalents at beginning of fiscal period	57,929	95,978	)
Cash and cash equivalents at end of fiscal period	\$55,582	\$55,594	)

See accompanying notes to the unaudited condensed consolidated financial statements.



## Table of Contents

### Notes to Condensed Consolidated Financial Statements (Unaudited)

#### Note 1. Basis of Financial Statement Presentation

The condensed consolidated financial statements contained herein are unaudited and have been prepared from the books and records of KEMET Corporation and its subsidiaries (“KEMET” or the “Company”). In the opinion of management, the condensed consolidated financial statements reflect all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the results for the interim periods. The condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q, and therefore, do not include all information and footnotes necessary for a complete presentation of financial position, results of operations, and cash flows in conformity with U.S. generally accepted accounting principles (“U.S. GAAP”). Although the Company believes the disclosures are adequate to make the information presented not misleading, it is suggested that these condensed consolidated financial statements be read in conjunction with the audited financial statements and notes thereto included in the Company’s Form 10-K for the fiscal year ended March 31, 2014 (the “Company’s 2014 Annual Report”).

The accompanying condensed consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. In consolidation, all significant intercompany amounts and transactions have been eliminated. Certain prior year amounts have been reclassified to conform to current year presentation. Net sales and operating results for the quarter and nine month periods ended December 31, 2014 are not necessarily indicative of the results to be expected for the full year.

The Company’s significant accounting policies are presented in the Company’s 2014 Annual Report.

#### Use of Estimates and Assumptions

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates, assumptions, and judgments based on historical data and other assumptions that management believes are reasonable. These estimates and assumptions affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements. In addition, they affect the reported amounts of revenues and expenses during the reporting period.

The Company’s judgments are based on management’s assessment as to the effect certain estimates, assumptions, or future trends or events may have on the financial condition and results of operations reported in the unaudited condensed consolidated financial statements. It is important that readers of these unaudited financial statements understand that actual results could differ from these estimates, assumptions, and judgments.

#### Recently Issued Accounting Pronouncements

##### New accounting standards adopted

In May 2014, the Financial Accounting Standards Board issued Accounting Standards Update 2014-09, Revenue from Contracts with Customers, which supersedes existing accounting standards for revenue recognition and creates a single framework. The new guidance is effective for the Company's fiscal year that begins on April 1, 2017 and interim periods within that fiscal year and requires either a retrospective or a modified retrospective approach to adoption. The Company is currently evaluating the potential impact on its Consolidated Financial Statements and related disclosures, as well as the available transition methods. Early adoption is prohibited.

There are currently no other accounting standards that have been issued that will have a significant impact on the Company's financial position, results of operations or cash flows upon adoption.

#### Restricted Cash

As discussed in Note 3, Debt, the Company repaid the outstanding balance of the original equipment manufacturer ("OEM") Advance Payment (as defined in Note 3, Debt) and removed the restriction on cash related to the Advance Payment during the third quarter ended December 31, 2014.

A bank guarantee in the amount of €1.5 million (\$1.8 million) was issued by a European bank on behalf of the Company in August 2006 in conjunction with the establishment of a Value-Added Tax ("VAT") registration in The Netherlands.

Table of Contents

Accordingly, a deposit was placed with the European bank for €1.7 million (\$2.0 million). While the deposit is in KEMET's name, and KEMET receives all interest earned by this deposit, the deposit is pledged to the European bank, and the bank can use the funds if a valid claim against the bank guarantee is made. The bank guarantee will remain valid until it is discharged by the beneficiary.

## Fair Value Measurement

The Company utilizes three levels of inputs to measure the fair value of (a) nonfinancial assets and liabilities that are recognized or disclosed at fair value in the Company's consolidated financial statements on a recurring basis (at least annually) and (b) all financial assets and liabilities. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs.

The first two inputs are considered observable and the last is considered unobservable. The levels of inputs are as follows:

Level 1—Quoted prices in active markets for identical assets or liabilities.

Level 2—Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3—Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

Assets and liabilities measured at fair value on a recurring basis as of December 31, 2014 and March 31, 2014 are as follows (amounts in thousands):

	Carrying Value December 31, 2014	Fair Value December 31, 2014	Fair Value Measurement Using			Carrying Value March 31, 2014	Fair Value March 31, 2014	Fair Value Measurement Using		
			Level 1	Level 2 (2)	Level 3			Level 1	Level 2 (2)	Level 3
Assets:										
Money markets (1)	\$ 738	\$ 738	\$ 738	\$ —	\$ —	\$ 714	\$ 714	\$ 714	\$ —	\$ —
Total debt	404,603	403,086	362,100	40,986	—	398,589	409,284	371,863	37,421	—
NEC TOKIN options, net (3)	16,800	16,800	—	—	16,800	3,600	3,600	—	—	3,600

(1) Included in the line item "Cash and cash equivalents" on the Condensed Consolidated Balance Sheets.

(2) The valuation approach used to calculate fair value was a discounted cash flow based on the borrowing rate for each respective debt facility.

(3) See Note 6, Investment in NEC TOKIN, for a description of the NEC TOKIN options. The value of the options is interrelated and depends

on the enterprise value of NEC TOKIN Corporation and its forecasted EBITDA over the duration of the instruments. The options have been valued using option pricing methods in a Monte Carlo simulation.

The table below summarizes NEC TOKIN option valuation activity using significant unobservable inputs (Level 3)  
(amounts in thousands):

March 31, 2014	\$3,600
Change in value of NEC TOKIN options	13,200
December 31, 2014	\$16,800



Table of Contents

## Inventories

Inventories are stated at the lower of cost or market. The components of inventories are as follows (amounts in thousands):

	December 31, 2014	March 31, 2014
Raw materials and supplies	\$89,924	\$90,968
Work in process	52,981	61,310
Finished goods	64,300	62,522
	207,205	214,800
Inventory reserves (1)	(19,591	) (26,826 )
	\$187,614	\$187,974

(1) During the quarter ended June 30, 2013, the Company recorded a \$3.9 million reserve for inventory held by a third party. In the quarter ended June 30, 2014, this \$3.9 million of inventory and the related reserve was written off. In the quarter ended December 31, 2014, the Company scrapped \$1.8 million of fully reserved finished goods inventory to reclaim and recycle the tantalum raw material contained therein.

## Warrant

As of December 31, 2014 and March 31, 2014, 8.4 million shares were subject to the warrant held by K Equity, LLC.

## Revenue Recognition

The Company ships products to customers based upon firm orders and revenue is recognized when the sales process is complete. This occurs when products are shipped to the customer in accordance with the terms of an agreement of sale, there is a fixed or determinable selling price, title and risk of loss have been transferred and collectability is reasonably assured. Shipping and handling costs are included in cost of sales.

A portion of sales is related to products designed to meet customer specific requirements. These products typically have stricter tolerances making them useful to the specific customer requesting the product and to customers with similar or less stringent requirements. The Company recognizes revenue when title to the products transfers to the customer.

A portion of sales is made to distributors under agreements allowing certain rights of return and price protection on unsold merchandise held by distributors. The Company's distributor policy includes inventory price protection and "ship-from-stock and debit" ("SFSD") programs common in the industry.

KEMET's SFSD program provides authorized distributors with the flexibility to meet marketplace prices by allowing them, upon a pre-approved case-by-case basis, to adjust their purchased inventory cost to correspond with current market demand. Requests for SFSD adjustments are considered on an individual basis, require a pre-approved cost adjustment quote from their local KEMET sales representative and apply only to a specific customer, part, specified special price amount, specified quantity, and is only valid for a specific period of time. To estimate potential SFSD adjustments corresponding with current period sales, KEMET records a sales reserve based on historical SFSD credits, distributor inventory levels, and certain accounting assumptions, all of which are reviewed quarterly.

Most of the Company's distributors have the right to return to KEMET a certain portion of the purchased inventory, which, in general, does not exceed 6% of their purchases from the previous fiscal quarter. KEMET estimates future returns based on historical return patterns and records a corresponding allowance on the Condensed Consolidated Balance Sheets. The Company also offers volume based rebates on a case-by-case basis to certain customers in each of the Company's sales' channels.

The establishment of sales allowances is recognized as a component of the line item "Net sales" on the Condensed Consolidated Statements of Operations, while the associated reserves are included in the line item "Accounts

receivable, net" on the Condensed Consolidated Balance Sheets. Estimates used in determining sales allowances are subject to various factors. This includes, but is not limited to, changes in economic conditions, pricing changes, product demand, inventory levels in the supply chain, the effects of technological change, and other variables that might result in changes to the Company's estimates.

The Company provides a limited warranty to customers that the Company's products meet certain specifications. The warranty period is generally limited to one year, and the Company's liability under the warranty is generally limited to a replacement of the product or refund of the purchase price of the product. Warranty costs as a percentage of net sales were less

Table of Contents

than 1.0% for the quarters and nine month periods ended December 31, 2014 and 2013. The Company recognizes warranty costs when they are both probable and reasonably estimable.

## Note 2. Discontinued Operations

The Film and Electrolytic business group ("Film and Electrolytic") completed the sale of its machinery division in April 2014, which resulted in a gain of \$5.6 million on the sale of the business (after income tax expense) offset by a loss from machinery operations of \$0.3 million during the nine month period ended December 31, 2014 resulting in net income from discontinued operations of \$5.4 million.

Net sales and operating income (loss) from the Company's discontinued operation for the quarters and nine month periods ended December 31, 2014 and 2013 were (amounts in thousands):

	Quarters Ended December 31,		Nine Month Periods Ended December 31,	
	2014	2013	2014	2013
Net sales	\$—	\$1,711	\$104	\$6,668
Operating income (loss)	—	(1,009	) (265	) (4,030

## Note 3. Debt

A summary of debt is as follows (amounts in thousands):

	December 31, 2014	March 31, 2014
10.5% Senior Notes, net of premium of \$2,634 and \$3,144 as of December 31, 2014 and March 31, 2014, respectively	\$357,634	\$358,144
Advanced payment from OEM, net of discount of \$323 as of March 31, 2014	—	20,095
Revolving line of credit	46,448	18,449
Other	521	1,901
Total debt	404,603	398,589
Current maturities	(12,521	) (7,297
Total long-term debt	\$392,082	\$391,292

The line item "Interest expense" on the Condensed Consolidated Statements of Operations for the quarters and nine month periods ended December 31, 2014 and 2013, consists of the following (amounts in thousands):

	Quarters Ended December 31,		Nine Month Periods Ended December 31,	
	2014	2013	2014	2013
Contractual interest expense	\$9,566	\$9,491	\$28,975	\$27,474
Amortization of debt issuance costs	267	426	1,132	1,278
Amortization of debt (premium) discount	(108	) 14	(234	) 118
Imputed interest on acquisition-related obligations	163	418	672	1,421
Interest expense on capital lease	50	—	136	—
Total interest expense	\$9,938	\$10,349	\$30,681	\$30,291

## Revolving Line of Credit

On December 19, 2014, KEMET Electronics Corporation ("KEC"), KEMET Foil Manufacturing, LLC, KEMET Blue Powder Corporation, The Forest Electric Company (collectively, the "U.S. Borrowers") and KEMET Electronics

Marketing (S) Pte Ltd. (the “Singapore Borrower”), the financial institutions party thereto (collectively, the “Lenders”) and Bank of America, N.A., as agent for the Lenders (the “Agent”) entered into an amendment to the Loan and Security Agreement dated September 30, 2010, as amended, which prior to the amendment provided a \$50.0 million revolving line of credit. Under the terms of the amendment, the revolving credit facility has increased to \$60.0 million, with an accordion feature permitting the U.S.

## Table of Contents

Borrowers to increase commitments under the facility by an aggregate principal amount up to \$15 million (for a total facility of \$75 million), subject to terms and documentation acceptable to the Agent and/or the Lenders. The expiration date of the facility has been extended to December 19, 2019. The principal features of the Amendment include the following:

A decrease in the applicable margins under the U.S. facility to a range of 2.00% to 2.50% for LIBOR advances and 1.00% to 1.50% for base rate advances, and under the Singapore facility to a range of 2.25% to 2.75% for LIBOR advances and 1.25% to 1.75% for base rate advances.

A decrease to 1.0 to 1.0 in the Fixed Charge Coverage Ratio as defined in the existing Loan and Security Agreement, which must be maintained as of the last day of each fiscal quarter ending immediately prior to or during any period in which any of the following occurs and is continuing until none of the following occurs for a period of forty-five consecutive days: (i) an event of default, (ii) aggregate availability under the facility is less than the greater of 12.5% of the Facility or \$7.5 million or (iii) U.S. availability under the facility is less than \$3.8 million.

For the nine month period ended December 31, 2014, the Company borrowed \$42.3 million, of which \$14.3 million was repaid during the period. As of December 31, 2014 the Company had outstanding borrowings of \$46.4 million under the revolving line of credit, of which \$29.4 million was borrowed under the U.S. facility at a rate of 4.75% (Base Rate, as defined in the Loan and Security Agreement, plus 1.50%) with no specific repayment date (Base Rate borrowing can be repaid at any time prior to the expiration of the facility), and \$17.0 million borrowed under the Singapore facility at a rate of 3.00% (London Interbank Offer Rate ("LIBOR") plus 2.75% based upon the fixed charge coverage ratio of KEMET Corporation and its subsidiaries on a consolidated basis). The \$17.0 million borrowed under the Singapore facility is comprised of a \$12.0 million borrowing with a term of 90 days and total interest and principal payable at maturity, on February 23, 2015, and a \$5.0 million borrowing with a term of 30 days for which total interest and principal were paid on January 29, 2015 at maturity. These were the only borrowings under the revolving line of credit, and as of December 31, 2014, the Company's available borrowing capacity under the Loan and Security Agreement was \$3.3 million. Subsequent to December 31, 2014, \$7.5 million of the U.S. facility borrowing was repaid.

As described below in the section titled "Advanced Payment from OEM", a standby letter of credit for \$16.0 million was delivered to the OEM on October 8, 2012, and subsequently, during December 2014, at our discretion, we opted to repay the Advanced Payment primarily using the revolving line of credit and the letter of credit was simultaneously released. In fiscal year 2014, the Company issued two letters of credit for €1.1 million (\$1.3 million) and €0.7 million (\$0.8 million) related to the construction of the new manufacturing location in Italy which were released during February 2014 and April 2014, respectively. Outstanding letters of credit would reduce the Company's availability under the Loan and Security Agreement.

### Advanced Payment from OEM

On August 28, 2012, the Company entered into and amended an agreement (the "Agreement") with an OEM, pursuant to which the OEM agreed to advance the Company \$24.0 million (the "Advance Payment") to be repaid in full by June 2015 using monthly payments equal to a percentage of the aggregate purchase price of the capacitors sold to the OEM the preceding month, not to exceed \$1.0 million per month or \$2.0 million per month if various conditions are met. Pursuant to the terms of the Agreement, the Company delivered to the OEM an irrevocable standby letter of credit in the amount of \$16.0 million on October 8, 2012; and, on October 22, 2012, the Company received the Advance Payment from the OEM. During December 2014, the outstanding balance due on the Advanced Payment was repaid primarily using the revolving line of credit and the letter of credit was simultaneously released.

### 10.5% Senior Notes

As of December 31, 2014 and March 31, 2014, the Company had outstanding \$355.0 million in aggregate principal amount of the Company's 10.5% Senior Notes due May 1, 2018 (the "10.5% Senior Notes"). The Company had interest payable related to the 10.5% Senior Notes included in the line item "Accrued expenses" on its Condensed Consolidated balance sheets of \$6.2 million and \$15.5 million as of December 31, 2014 and March 31, 2014, respectively.

#### Note 4. Restructuring Charges

The Company is in the process of various restructuring plans to make the Company more competitive by removing excess capacity, relocating production to lower cost locations, and eliminating unnecessary costs throughout the Company.

Table of Contents

A summary of the expenses aggregated in the Condensed Consolidated Statements of Operations line item “Restructuring charges” in the quarters and nine month periods ended December 31, 2014 and 2013, is as follows (amounts in thousands):

	Quarters Ended December 31,		Nine Month Periods Ended December 31,	
	2014	2013	2014	2013
Manufacturing relocation costs	\$174	\$1,037	\$2,397	\$2,060
Personnel reduction costs	5,889	1,157	7,183	6,108
Total restructuring charges	\$6,063	\$2,194	\$9,580	\$8,168

## Quarter Ended December 31, 2014

The Company incurred \$6.1 million in restructuring charges in the quarter ended December 31, 2014 including \$5.9 million of personnel reduction costs due to the following: \$2.7 million related to a restructuring plan initiated in Italy whereby the Company will reduce the non-manufacturing labor headcount by 50 employees, \$0.5 million related to an expansion of the Cassia Integrazione Guadagni Straordinaria (“CIGS”) plan, \$0.9 million related to headcount reductions taken as the Company begins to outsource its information technology function, and \$0.5 million for global reduction of overhead. In addition, the Company incurred \$0.8 million related to the planned headcount reductions in Europe (primarily in Landsberg, Germany) as the Company relocates production to lower cost regions and \$0.5 million related to the relocation of certain Solid Capacitor business group (“Solid Capacitor”) manufacturing from Matamoros, Mexico to Victoria, Mexico. The total expected costs for these relocations are \$6.5 million (\$4.4 million related to Film and Electrolytic and \$2.1 million related to Solid Capacitors) and the relocations are expected to be complete in the second quarter of fiscal year 2016. The Company also incurred \$0.2 million of manufacturing relocation costs primarily due to the relocation of equipment to Suzhou, China and Skopje, Macedonia.

## Nine month period ended December 31, 2014

The Company incurred \$9.6 million in restructuring charges in the nine month period ended December 31, 2014 including \$7.2 million of personnel reduction costs. The personnel reduction costs were due to the following: \$2.7 million related to a restructuring plan initiated in Italy whereby the Company will reduce the non-manufacturing labor headcount by 50 employees, \$0.5 million related to an expansion of the CIGS plan, \$0.9 million related to headcount reductions taken as the Company begins to outsource its information technology function, and \$0.5 million for global reduction of overhead. In addition, the Company incurred \$2.0 million related to planned headcount reductions in Europe (primarily in Landsberg, Germany) as the Company relocates production to lower cost regions and \$0.6 million related to the relocation of certain Solid Capacitor manufacturing from Matamoros, Mexico to Victoria, Mexico. The total expected costs for these relocations are \$6.5 million (\$4.4 million related to Film and Electrolytic and \$2.1 million related to Solid Capacitors) and the relocations are expected to be complete in the second quarter of fiscal year 2016. The \$2.4 million relocation costs included \$1.1 million for the relocation of equipment to Suzhou, China and Skopje, Macedonia and \$1.3 million due to the shut-down of the Tantalum production line in Evora, Portugal.

For the fiscal year 2015, the expense related to CIGS is as a result of an agreement with the labor union which allowed the Company to place up to 65 employees, on a rotational basis, on the CIGS plan in order to save labor costs. CIGS is a temporary plan to save labor costs whereby a company may temporarily “lay off” employees while the government continues to pay their wages for a maximum of 12 months during the program. The employees who are in CIGS are not working, but are still employed by the Company. Only employees that are not classified as management or executive level personnel can participate in the CIGS program and, upon termination of the plan, the affected employees return to work. The Company estimates that 65 employees will participate in the program.

Quarter Ended December 31, 2013

The Company incurred \$2.2 million in restructuring charges in the quarter ended December 31, 2013 including \$1.2 million of personnel reduction costs which is primarily comprised of \$0.9 million related to a headcount reduction of 31 employees due to the consolidation of manufacturing facilities in Italy. The Company also incurred manufacturing relocation costs of \$1.0 million for the consolidation of manufacturing operations within Italy.

13

---



Table of Contents

Nine month period ended December 31, 2013

The Company incurred \$8.2 million in restructuring charges in the nine month period ended December 31, 2013 including \$6.1 million related to personnel reduction costs which is primarily comprised of the following: \$1.9 million related to the closure of a portion of the Company's innovation center in the U.S., \$1.2 million related to the reduction of the Solid Capacitor production workforce in Mexico, \$1.1 million related to the Company's initiative to reduce overhead, \$0.9 million related to a headcount reduction of 31 employees due to the consolidation of manufacturing facilities in Italy, \$0.4 million in termination benefits associated with converting the Weymouth, United Kingdom manufacturing facility into a technology center and \$0.4 million related to the CIGs plan which in fiscal year 2014 covered up to 170 employees.

In addition to these personnel reduction costs, the Company incurred manufacturing relocation costs of \$2.1 million due to the consolidation of manufacturing facilities within Italy and relocation of manufacturing equipment to Evora, Portugal Skopje, Macedonia and Mexico.

#### Reconciliation of restructuring liability

A reconciliation of the beginning and ending liability balances for restructuring charges included in the line items "Accrued expenses" and "Other non-current obligations" on the Condensed Consolidated Balance Sheets for the quarters and nine month periods ended December 31, 2014 and 2013 are as follows (amounts in thousands):

	Quarter Ended December 31, 2014		Quarter Ended December 31, 2013	
	Personnel Reductions	Manufacturing Relocations	Personnel Reductions	Manufacturing Relocations
Beginning of period	\$3,026	\$—	\$5,271	\$—
Costs charged to expense	5,889	174	1,157	1,037
Costs paid or settled	(1,982	) (174	) (1,313	) (1,037
Change in foreign exchange	(207	) —	94	—
End of period	\$6,726	\$—	\$5,209	\$—
	Nine Month Period Ended December 31, 2014		Nine Month Period Ended December 31, 2013	
	Personnel Reductions	Manufacturing Relocations	Personnel Reductions	Manufacturing Relocations
Beginning of period	\$6,217	\$—	\$13,509	\$567
Costs charged to expense	\$7,183	\$2,397	\$6,108	\$2,060
Costs paid or settled	\$(6,169	) \$(2,397	) \$(14,830	) \$(2,627
Change in foreign exchange	\$(505	) \$—	\$422	\$—
End of period	\$6,726	\$—	\$5,209	\$—



Table of Contents

## Note 5. Comprehensive Income (Loss) and Accumulated Other Comprehensive Income

Changes in Accumulated Other Comprehensive Income (Loss) ("AOCI") for the quarters ended December 31, 2014 and 2013 include the following components (amounts in thousands):

	Foreign Currency Translation (1)	Defined Benefit Pension Plans, Net of Tax (2)	Post-Retirement Benefit Plans	Ownership Share of Equity Method Investees' Other Comprehensive Income (Loss)	Net Accumulated Other Comprehensive Income
Balance at September 30, 2014	\$ 8,576	\$(7,245)	\$ 1,360	\$ 4,244	\$ 6,935
Other comprehensive income (loss) before reclassifications	(5,743)	—	—	2,615	(3,128)
Amounts reclassified out of AOCI	—	86	(36)	—	50
Other comprehensive income (loss)	(5,743)	86	(36)	2,615	(3,078)
Balance at December 31, 2014	\$ 2,833	\$(7,159)	\$ 1,324	\$ 6,859	\$ 3,857

	Foreign Currency Translation (1)	Defined Benefit Pension Plans, Net of Tax (2)	Post-Retirement Benefit Plans	Ownership Share of Equity Method Investees' Other Comprehensive Income (Loss)	Net Accumulated Other Comprehensive Income
Balance at September 30, 2013	\$ 22,169	\$(7,366)	\$ 1,687	\$(1,175)	\$ 15,315
Other comprehensive income (loss) before reclassifications	3,879	—	—	1,113	4,992
Amounts reclassified out of AOCI	—	106	(81)	—	25
Other comprehensive income (loss)	3,879	106	(81)	1,113	5,017
Balance at December 31, 2013	26,048	\$(7,260)	\$ 1,606	\$(62)	\$ 20,332

Changes in Accumulated Other Comprehensive Income (Loss) for the nine month periods ended December 31, 2014 and 2013 include the following components (amounts in thousands):

	Foreign Currency Translation (1)	Defined Benefit Pension Plans, Net of Tax (2)	Post-Retirement Benefit Plans	Ownership Share of Equity Method Investees' Other Comprehensive Income (Loss)	Net Accumulated Other Comprehensive Income
Balance at March 31, 2014	\$ 23,335	\$(7,386)	\$ 1,464	\$ 771	\$ 18,184
Other comprehensive income (loss) before reclassifications	(20,502)	—	—	6,088	(14,414)
	—	227	(140)	—	87

Amounts reclassified out of AOCI					
Other comprehensive income (loss)	(20,502	) 227	(140	) 6,088	(14,327 )
Balance at December 31, 2014	\$ 2,833	\$(7,159	) \$ 1,324	\$ 6,859	\$ 3,857

Table of Contents

	Foreign Currency Translation (1)	Defined Benefit Pension Plans, Net of Tax (2)	Post-Retirement Benefit Plans	Ownership Share of Equity Method Investees' Other Comprehensive Income (Loss)	Net Accumulated Other Comprehensive Income
Balance at March 31, 2013	\$ 13,538	\$(7,662	) \$1,818	—	\$ 7,694
Other comprehensive income (loss) before reclassifications	12,510	—	—	(62	) 12,448
Amounts reclassified out of AOCI	—	402	(212	) —	190
Other comprehensive income (loss)	12,510	402	(212	) (62	) 12,638
Balance at December 31, 2013	\$ 26,048	\$(7,260	) \$1,606	\$ (62	) \$ 20,332

Due primarily to the Company's permanent re-investment assertion relating to foreign earnings, there were no (1) significant deferred tax effects associated with the cumulative currency translation gains and losses during the quarters and nine month periods ended December 31, 2014 and 2013.

(2) Ending balance is net of tax of \$2.2 million and \$2.3 million as of December 31, 2014 and December 31, 2013, respectively.

## Note 6. Investment in NEC TOKIN

On March 12, 2012, KEC, a wholly owned subsidiary of the Company, entered into a Stock Purchase Agreement (the "Stock Purchase Agreement") to acquire 51% of the common stock (representing a 34% economic interest) of NEC TOKIN Corporation ("NEC TOKIN"), a manufacturer of tantalum capacitors and electro-magnetic, electro-mechanical and access devices, (the "Initial Purchase") from NEC Corporation ("NEC") of Japan. The transaction closed on February 1, 2013, at which time KEC paid a purchase price of \$50.0 million for new shares of common stock of NEC TOKIN (the "Initial Closing"). The Company accounts for its investment using the equity method in a non-consolidated variable interest entity since KEC does not have the power to direct significant activities of NEC TOKIN.

In connection with KEC's execution of the Stock Purchase Agreement, KEC entered into a Stockholders' Agreement (the "Stockholders' Agreement") with NEC TOKIN and NEC, which provides for restrictions on transfers of NEC TOKIN's capital stock, certain tag-along and first refusal rights on transfer, restrictions on NEC's ability to convert the preferred stock of NEC TOKIN held by it, certain management services to be provided to NEC TOKIN by KEC (or an affiliate of KEC) and certain board representation rights. KEC holds four of seven NEC TOKIN director positions. However, NEC has significant board rights.

Concurrent with execution of the Stock Purchase Agreement and the Stockholders' Agreement, KEC entered into an Option Agreement (the "Option Agreement") with NEC, which was amended on August 29, 2014, whereby KEC may purchase additional shares of NEC TOKIN common stock from NEC TOKIN for a purchase price of \$50.0 million resulting in an economic interest of approximately 49% while maintaining ownership of 51% of NEC TOKIN's common stock (the "First Call Option") by providing notice of the First Call Option between the Initial Closing and April 30, 2015. Upon providing such First Call Option notice, but not before April 1, 2015, KEC may also exercise a second option to purchase all outstanding capital stock of NEC TOKIN from its stockholders, primarily NEC, for a purchase price based on the greater of six times LTM EBITDA (as defined in the Option Agreement) less the previous payments and certain other adjustments, or the outstanding amount of NEC TOKIN's debt obligation to NEC (the

“Second Call Option”) by providing notice of the Second Call Option by May 31, 2018. From April 1, 2015 through May 31, 2018, NEC may require KEC to purchase all outstanding capital stock of NEC TOKIN from its stockholders, primarily NEC (the "Put Option"). However, in the event that KEC issues new debt securities principally to refinance its outstanding 10.5% senior notes due 2018 and its currently outstanding credit agreement, including amounts to pay related fees and expenses and to use for general corporate purposes (“Refinancing Notes”), prior to NEC’s delivery of its notification of exercise of the Put Option, then the earliest date NEC may exercise the Put Option is automatically extended to the day immediately following the final scheduled maturity date of such Refinancing Notes, or in the event such Refinancing Notes are redeemed in full prior to such final scheduled maturity date, then on the day immediately following the date of such full redemption, but in any event beginning no later than November 1, 2019. If not previously exercised, the Put Option will expire on October 31, 2023.

The purchase price for the Put Option will be based on the greater of six times LTM EBITDA less previous payments and certain other adjustments, or the outstanding amount of NEC TOKIN’s debt obligation to NEC as of the date the Put

Table of Contents

Option is exercised. The purchase price for the Put Option is reduced by the amount of NEC TOKIN's debt obligation to NEC which KEC will assume. The determination of the purchase price will be modified in the event there is a disagreement between NEC and KEC under the Stockholders' Agreement.

The Company has marked these options to fair value and in the quarter and nine month periods ended December 31, 2014 recognized a \$2.5 million and \$13.2 million gain, respectively, which was included on the line item "Other (income) expense, net" in the Condensed Consolidated Statement of Operations. The line item "Other assets" on the Condensed Consolidated Balance Sheets includes \$16.8 million and \$3.6 million, respectively as of December 31, 2014 and March 31, 2014 related to the options.

Summarized financial information for NEC TOKIN follows (amounts in thousands):

	December 31, 2014	March 31, 2014
Current assets	\$224,428	\$245,709
Non-current assets	280,381	302,161
Current liabilities	116,110	120,929
Non-current liabilities	299,788	360,908

	Three Months Ended December 31,		Nine Month Periods Ended December 31,	
	2014	2013	2014	2013
Sales	\$119,841	\$129,639	\$371,926	\$387,905
Gross profit	26,162	24,879	79,227	68,748
Net income (loss)	5,628	23,228	4,928	11,286

A reconciliation between NEC TOKIN's net income (loss) and KEMET's equity investment income (loss) follows (amounts in thousands):

	Three Months Ended December 31,		Nine Month Periods Ended December 31,		
	2014	2013	2014	2013	
NEC TOKIN net income (loss)	5,628	23,228	4,928	11,286	
KEMET's equity ownership %	34	% 34	% 34	% 34	%
Equity income (loss) from NEC TOKIN before Adjustments	1,914	7,898	1,676	3,837	
Adjustments:					
Amortization and depreciation	(547	) (243	) (1,752	) (1,056	)
Gain on sale of long-lived assets	—	(5,998	) —	(5,998	)
Inventory valuation	—	—	—	254	
Equity income (loss) from NEC TOKIN	\$1,367	\$1,657	\$(76	) \$(2,963	)

Table of Contents

A reconciliation between NEC TOKIN's net assets and KEMET's investment in NEC TOKIN balance follows (amounts in thousands):

	December 31, 2014	March 31, 2014	
Investment in NEC TOKIN	\$52,168	\$46,419	
Purchase price accounting basis adjustment:			
Property, plant and equipment	7,022	7,325	
Technology	(15,082	) (16,261	)
Long-term debt	(4,028	) (4,754	)
Goodwill	(9,326	) (9,326	)
Inventory Profit Elimination	264	—	
Other	(788	) (952	)
KEMET's 34% economic interest of NEC TOKIN's net assets	\$30,230	\$22,451	

The above basis differences (except Goodwill) are being amortized over the respective estimated life of the assets. As of December 31, 2014, KEC's maximum loss exposure as a result of its investments in NEC TOKIN is limited to the aggregate of the carrying value of the investment and any accounts receivable balance due from NEC TOKIN. For the quarter and nine month periods ended December 31, 2014, KEMET recorded sales of \$3.7 million and \$9.6 million, respectively, to NEC TOKIN and as of December 31, 2014 and March 31, 2014, KEMET's accounts receivable from NEC TOKIN were \$2.2 million and \$2.0 million, respectively. KEMET's accounts payable to NEC TOKIN were \$0.4 million and \$0.1 million as of December 31, 2014 and March 31, 2014, respectively. In accordance with the Stockholders' Agreement, KEC entered into a management services agreement with NEC TOKIN to provide services for which KEC would be reimbursed. As of December 31, 2014 and March 31, 2014, KEC's receivable balance under this agreement was \$0.5 million and \$0.7 million, respectively.

In March and April 2014, NEC TOKIN and certain of its subsidiaries received inquiries, requests for information and other communications from government authorities in China, the United States, the European Commission, Japan and South Korea concerning alleged anti-competitive activities within the capacitor industry. Subsequently, NEC TOKIN has also communicated with government authorities regarding related investigations in Taiwan and Singapore. The investigations are continuing at various stages. In addition, beginning in July 2014, NEC TOKIN and its subsidiary, NEC TOKIN America, Inc., have been named, along with more than 20 other capacitor manufacturers and subsidiaries, as defendants in purported antitrust class action suits in the United States and Canada. As of this date, except for legal expenses, NEC TOKIN has not recorded an accrual as a result of the investigations and civil litigation.

#### Note 7. Segment and Geographic Information

The Company is organized into two business groups: Solid Capacitors and Film and Electrolytic. The business groups are responsible for their respective manufacturing sites as well as their respective research and development efforts. Consistent with management reporting, the Company does not allocate indirect Selling, general and administrative ("SG&A") and Research and development ("R&D") expenses to the business groups.

#### Solid Capacitors

Operating in eight manufacturing sites in the United States, Mexico and China, Solid Capacitors primarily produces tantalum, aluminum, polymer and ceramic capacitors which are sold globally. Solid Capacitors also produces tantalum powder used in the production of tantalum capacitors and has a product innovation center in the United States.



## Film and Electrolytic

Operating in thirteen manufacturing sites throughout Europe, Asia, and the United States, Film and Electrolytic primarily produces film, paper, and electrolytic capacitors which are sold globally. Film and Electrolytic also manufactures etched foils utilized as a core component in the manufacture of electrolytic capacitors. In addition, this business group has product innovation centers in the United Kingdom, Italy, Germany and Sweden.

Table of Contents

The following table reflects each business group's net sales, operating income (loss), depreciation and amortization expenses and sales by region for the quarters and nine month periods ended December 31, 2014 and 2013 (amounts in thousands):

	Quarters Ended December 31,		Nine Month Periods Ended December 31,	
	2014	2013	2014	2013
Net sales:				
Solid Capacitors	\$152,785	\$156,082	\$475,594	\$463,197
Film and Electrolytic	48,525	51,257	153,890	154,648
	\$201,310	\$207,339	\$629,484	\$617,845
Operating income (loss) (1):				
Solid Capacitors	\$38,103	\$27,616	\$106,221	\$65,795
Film and Electrolytic	(5,137	) (2,374	) (12,127	) (10,888
Corporate	(23,664	) (21,619	) (72,628	) (67,911
	\$9,302	\$3,623	\$21,466	\$(13,004
Depreciation and amortization expense:				
Solid Capacitors	\$5,013	\$6,798	\$15,955	\$21,409
Film and Electrolytic	3,321	3,360	10,339	10,960
Corporate	1,385	1,601	4,400	4,983
	\$9,719	\$11,759	\$30,694	\$37,352

(1) Restructuring charges included in Operating income (loss) are as follows (amounts in thousands):

	Quarters Ended December 31,		Nine Month Periods Ended December 31,	
	2014	2013	2014	2013
Restructuring charges:				
Solid Capacitors	\$496	\$91	\$1,895	\$3,235
Film and Electrolytic	4,496	2,100	6,485	4,573
Corporate	1,071	3	1,200	360
	\$6,063	\$2,194	\$9,580	\$8,168

	Quarters Ended December 31,		Nine Month Periods Ended December 31,	
	2014	2013	2014	2013
Sales by region:				
North and South America ("Americas")	\$63,703	\$67,875	\$201,853	\$192,625
Europe, Middle East, Africa ("EMEA")	67,356	68,026	214,491	209,183
Asia and Pacific Rim ("APAC")	70,251	71,438	213,140	216,037
	\$201,310	\$207,339	\$629,484	\$617,845

Table of Contents

The following table reflects each business group's total assets as of December 31, 2014 and March 31, 2014 (amounts in thousands):

	December 31, 2014	March 31, 2014
Total assets:		
Solid Capacitors	\$478,614	\$479,377
Film and Electrolytic	238,193	287,861
Corporate	82,937	76,429
	\$799,744	\$843,667

## Note 8. Defined Benefit Pension and Other Postretirement Benefit Plans

The Company sponsors six defined benefit pension plans in Europe, one plan in Singapore and two plans in Mexico. In addition, the Company sponsors a post-retirement plan in the United States. Costs recognized for benefit plans are recorded using estimated amounts which may change as actual costs for the fiscal year are determined.

The components of net periodic benefit (income) costs relating to the Company's pension and other postretirement benefit plans are as follows for the quarters ended December 31, 2014 and 2013 (amounts in thousands):

	Pension		Post-retirement Benefit Plan	
	Quarters Ended December 31,		Quarters Ended December 31,	
	2014	2013	2014	2013
Net service cost	\$338	\$332	\$—	\$—
Interest cost	478	428	9	6
Expected return on net assets	(124	) (110	) —	—
Amortization:				
Actuarial (gain) loss	81	79	(36	) (65
Prior service cost	4	1	—	—
Total net periodic benefit (income) costs	\$777	\$730	\$(27	) \$(59

The components of net periodic benefit costs relating to the Company's pension and other postretirement benefit plans are as follows for the nine month periods ended December 31, 2014 and 2013 (amounts in thousands):

	Pension		Postretirement Benefit Plans	
	Nine Month Periods Ended		Nine Month Periods Ended	
	December 31,		December 31,	
	2014	2013	2014	2013
Net service cost	\$1,014	\$994	\$—	\$—
Interest cost	1,435	1,284	21	17
Expected return on net assets	(371	) (328	) —	—
Amortization:				
Actuarial (gain) loss	213	235	(140	) (195
Prior service cost	13	3	—	—
Total net periodic benefit (income) costs	\$2,304	\$2,188	\$(119	) \$(178

In fiscal year 2015, the Company expects to contribute up to \$1.6 million to the pension plans, \$0.8 million of which has been contributed as of December 31, 2014. For the postretirement benefit plan, the Company's policy is to pay benefits as costs are incurred.



Table of Contents

## Note 9. Stock-based Compensation

The Company's stock-based compensation plans are broad-based, long-term retention programs intended to attract and retain talented employees and align stockholder and employee interests. At December 31, 2014, the Company had four stock option plans that reserved shares of common stock for issuance to executives and key employees: the 1992 Key Employee Stock Option Plan, the 1995 Executive Stock Option Plan, the 2004 Long-Term Equity Incentive Plan (collectively, the "Prior Plans") and the 2011 Omnibus Equity Incentive Plan (as amended by the 2014 Amendment and Restatement of the KEMET Corporation 2011 Omnibus Equity Incentive Plan) (the "2011 Incentive Plan"). Upon adoption and approval of the 2011 Incentive Plan, no further awards were permitted to be granted under the Company's prior plans. The 2011 Incentive Plan authorizes the Company to provide equity-based compensation in the form of: (1) stock options, including incentive stock options, entitling the optionee to favorable tax treatment under Section 422 of the Code; (2) stock appreciation rights; (3) restricted stock and restricted stock units; (4) other share-based awards; and (5) performance awards. Options issued under these plans vest within one to four years and expire ten years from the grant date. The Company grants restricted stock units to members of the Board of Directors, the Chief Executive Officer and key management. Once vested and settled, restricted stock units are converted into restricted stock. For members of the Board of Directors and senior personnel, such restricted stock cannot be sold until 90 days after termination of service with the Company, or until the individual achieves the targeted ownership under the Company's stock ownership guidelines, and only to the extent that such ownership level exceeds the target. Compensation expense is recognized over the respective vesting periods.

Historically, the Board of Directors of the Company has approved annual Long Term Incentive Plans ("LTIP") which cover two year periods and are primarily based upon the achievement of an Adjusted EBITDA target for the two-year period. At the time of the award, the individual plans entitle the participants to receive cash or restricted stock units, or a combination of both as determined by the Company's Board of Directors. The 2013/2014 LTIP, 2014/2015 LTIP and 2015/2016 LTIP also awarded restricted stock units which vest over the course of three years from the anniversary of the establishment of the plan and are not subject to a performance metric. The Company assesses the likelihood of meeting the Adjusted EBITDA financial metric on a quarterly basis and adjusts compensation expense to match expectations. Any related liability is reflected in the line item "Accrued expenses" on the Condensed Consolidated Balance Sheets and any restricted stock unit commitment is reflected in the line item "Additional paid-in capital" on the Condensed Consolidated Balance Sheets.

On August 1, 2014, the Company granted 70,000 shares of restricted stock units to members of the Board of Directors. The restricted stock units had a grant date fair value of \$4.90 and vest on July 23, 2015. On December 1, 2014, the Company granted 535,000 restricted stock units to certain executives and 167,500 restricted stock units to employees under the Key Manager Stock Program. The restricted stock units had a grant date fair value of \$4.00 and vest within three to four years from the grant date.

Restricted stock activity for the nine month periods ended December 31, 2014 is as follows (amounts in thousands except fair value):

	Shares	Weighted- average Fair Value on Grant Date
Non-vested restricted stock at March 31, 2014	308	\$6.62
Granted	820	4.16
Vested	(112)	4.43
Forfeited	(18)	9.19
Non-vested restricted stock at December 31, 2014	998	4.80



Table of Contents

The compensation expense associated with stock-based compensation for the quarters ended December 31, 2014 and 2013 is recorded on the Condensed Consolidated Statements of Operations as follows (amounts in thousands):

	Quarter Ended December 31, 2014			Quarter Ended December 31, 2013		
	Stock Options	Restricted Stock	LTIPs	Stock Options	Restricted Stock	LTIPs
Cost of sales	\$36	\$66	\$322	\$95	\$47	\$136
Selling, general and administrative expenses	69	230	409	67	200	126
Research and development	3	1	96	(19	) —	50
Total	\$108	\$297	\$827	\$143	\$247	\$312

The compensation expense associated with stock-based compensation for the nine month periods ended December 31, 2014 and 2013 is recorded on the Condensed Consolidated Statements of Operations as follows (amounts in thousands):

	Nine Month Period Ended December 31, 2014			Nine Month Period Ended December 31, 2013		
	Stock Options	Restricted Stock	LTIPs	Stock Options	Restricted Stock	LTIPs
Cost of sales	\$205	\$110	\$797	\$368	\$80	\$374
Selling, general and administrative expenses	270	474	1,059	351	505	509
Research and development	12	1	257	—	—	143
Total	\$487	\$585	\$2,113	\$719	\$585	\$1,026

In the “Operating activities” section of the Condensed Consolidated Statements of Cash Flows, stock-based compensation expense was treated as an adjustment to Net income (loss) for the quarters and nine month periods ended December 31, 2014, and 2013. Approximately six thousand and thirty-five thousand stock options were exercised in the nine month periods ended December 31, 2014 and 2013, respectively.

## Note 10. Income Taxes

During the quarter ended December 31, 2014, the Company incurred \$1.4 million of income tax expense which is comprised of \$0.8 million related to income taxes for foreign operations and \$0.6 million of income tax expense related to an uncertain tax position in a foreign jurisdiction. Income tax expense for the nine month period ended December 31, 2014 was \$5.2 million which is comprised of \$4.3 million related to income taxes for foreign operations, \$0.8 million of income tax expense related to an uncertain tax position in a foreign jurisdiction and \$0.1 million of state income tax expense. In addition, the Company incurred \$0.1 million income tax expense for the quarter ended December 31, 2014 and \$2.0 million of income tax expense for the nine month period ended December 31, 2014 related to the income (loss) from discontinued operations.

During the quarter ended December 31, 2013, the Company incurred \$1.0 million of income tax expense which was comprised of \$1.3 million related to income taxes for foreign operations and \$0.3 million tax benefit related to the release of uncertain tax positions in a foreign jurisdiction. Income tax expense for the nine month period ended December 31, 2013 was \$4.3 million, comprised of \$4.3 million related to income taxes for foreign operations, \$0.1 million of state income tax expense and \$0.1 million income tax benefit related to uncertain tax positions in a foreign jurisdiction. In addition, the Company incurred \$0.1 million income tax expense for the quarter ended December 31, 2013 and \$0.3 million of income tax benefit for the nine month period ended December 31, 2013 related to the income (loss) from discontinued operations.

There is no U.S. federal income tax benefit from the quarters and nine month periods ended December 31, 2014 and 2013 due to a valuation allowance recorded on deferred tax assets.



Table of Contents

## Note 11. Basic and Diluted Net Income (Loss) Per Common Share

The following table presents basic EPS and diluted EPS (amounts in thousands, except per share data):

	Quarters Ended December 31,		Nine Month Periods Ended December 31,	
	2014	2013	2014	2013
Numerator:				
Income (loss) from continuing operations	\$3,078	\$(4,744)	) \$325	\$(50,319)
Income (loss) from discontinued operations, net of income tax expense (benefit) of \$41, \$67, \$1,976 and \$(293), respectively	(164)	) (1,076)	) 5,379	(3,737)
Net income (loss)	\$2,914	\$(5,820)	) \$5,704	\$(54,056)
Denominator:				
Weighted-average shares outstanding:				
Basic	45,407	45,120	45,360	45,078
Assumed conversion of employee stock grants	493	—	550	—
Assumed conversion of warrants	6,328	—	6,639	—
Diluted	52,228	45,120	52,549	45,078
Net income (loss) per basic share:				
Income (loss) from continuing operations	\$0.07	\$(0.11)	) \$0.01	\$(1.12)
Income (loss) from discontinued operations	\$—	\$(0.02)	) \$0.12	\$(0.08)
Net income (loss)	\$0.07	\$(0.13)	) \$0.13	\$(1.20)
Net income (loss) per diluted share:				
Income (loss) from continuing operations	\$0.06	\$(0.11)	) \$0.01	\$(1.12)
Income (loss) from discontinued operations	\$—	\$(0.02)	) \$0.10	\$(0.08)
Net income (loss)	\$0.06	\$(0.13)	) \$0.11	\$(1.20)

Common stock equivalents that could potentially dilute net income (loss) per basic share in the future, but were not included in the computation of diluted earnings per share because the impact would have been anti-dilutive, are as follows (amounts in thousands):

	Quarters Ended December 31,		Nine Month Periods Ended December 31,	
	2014	2013	2014	2013
Assumed conversion of employee stock grants	1,433	1,777	1,012	1,800
Assumed conversion of warrants	—	6,822	—	6,646

## Note 12. Write Down of Long-Lived Assets

In fiscal year 2013, the Company initiated a restructuring plan for its Evora, Portugal manufacturing operations. As a part of ongoing restructuring activities, the Company has relocated certain Tantalum manufacturing operations from the Evora, Portugal facility to a manufacturing facility in Mexico and the remaining Tantalum equipment in Portugal will be disposed. During the third quarter of fiscal year 2014, Solid Capacitors incurred impairment charges totaling \$2.8 million due to a decrease in forecasted units manufactured in Portugal because production was relocated to Mexico sooner than originally planned. The Company used an income approach to estimate the fair value of the assets to be disposed. In addition, during the third quarter of fiscal year 2014, the Company incurred impairment charges totaling \$0.6 million related to the Film and Electrolytic which were related to idle manufacturing equipment in a

manufacturing facility in Italy. The impairment charges are recorded on the Condensed Consolidated Statements of Operations line item "Write down of long-lived assets" in the nine month period ended December 31, 2013.

Table of Contents

Note 13. Concentrations of Risks

The Company sells to customers globally and, as the Company generally does not require collateral from its customers, on a monthly basis the Company evaluates customer account balances in order to assess the Company's financial risks of collection. One customer, TTI, Inc., an electronics distributor, accounted for over 10% of the Company's net sales in the quarters and nine month periods ended December 31, 2014 and 2013. There were no accounts receivable balances from any customer exceeding 10% of gross accounts receivable as of December 31, 2014 and March 31, 2014.

Electronics distributors are an important distribution channel in the electronics industry and accounted for 44% of the Company's net sales in each of the nine month periods ended December 31, 2014 and 2013. As a result of the Company's concentration of sales to electronics distributors, the Company may experience fluctuations in the Company's operating results as electronics distributors experience fluctuations in end-market demand or adjust their inventory stocking levels.

Note 14. Condensed Consolidating Financial Statements

The 10.5% Senior Notes are fully and unconditionally guaranteed, jointly and severally, on a senior basis by certain of the Company's 100% owned domestic subsidiaries ("Guarantor Subsidiaries") and secured by a first priority lien on 51% of the capital stock of certain of our foreign restricted subsidiaries ("Non-Guarantor Subsidiaries"). The Company's Guarantor Subsidiaries and Non-Guarantor Subsidiaries are not consistent with the Company's business groups or geographic operations; accordingly, this basis of presentation is not intended to present the Company's financial condition, results of operations or cash flows for any purpose other than to comply with the specific requirements for subsidiary guarantor reporting. The Company is required to present condensed consolidating financial information in order for the subsidiary guarantors of the Company's public debt to be exempt from reporting under the Securities Exchange Act of 1934, as amended.

Condensed consolidating financial statements for the Company's Guarantor Subsidiaries and Non-Guarantor Subsidiaries are presented in the following tables (amounts in thousands):

Table of Contents

Condensed Consolidating Balance Sheet  
 December 31, 2014  
 (Unaudited)

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Reclassifications and Eliminations	Consolidated
<b>ASSETS</b>					
Current assets:					
Cash and cash equivalents	\$640	\$29,936	\$ 25,006	\$ —	\$55,582
Accounts receivable, net	—	38,148	54,337	—	92,485
Intercompany receivable	320,682	413,279	202,659	(936,620 )	—
Inventories, net	—	127,906	59,708	—	187,614
Prepaid expenses and other	3,146	15,684	22,947	(2,941 )	38,836
Deferred income taxes	—	2,314	4,381	—	6,695
Total current assets	324,468	627,267	369,038	(939,561 )	381,212
Property and equipment, net	305	100,025	164,638	—	264,968
Goodwill	—	35,584	—	—	35,584
Intangible assets, net	—	27,343	7,252	—	34,595
Investment in NEC TOKIN	—	52,168	—	—	52,168
Investments in subsidiaries	434,413	423,462	31,135	(889,010 )	—
Restricted cash	—	2,003	—	—	2,003
Deferred income taxes	—	948	5,743	—	6,691
Other assets	4,419	17,167	937	—	22,523
Long-term intercompany receivable	71,982	56,574	2,800	(131,356 )	—
Total assets	\$835,587	\$1,342,541	\$ 581,543	\$ (1,959,927 )	\$799,744
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>					
Current liabilities:					
Current portion of long-term debt	\$—	\$7,000	\$ 5,521	\$ —	\$12,521
Accounts payable	26	29,555	32,551	—	62,132
Intercompany payable	246,916	596,366	93,338	(936,620 )	—
Accrued expenses	15,103	16,348	27,160	—	58,611
Income taxes payable and deferred income taxes	—	2,934	403	(2,941 )	396
Total current liabilities	262,045	652,203	158,973	(939,561 )	133,660
Long-term debt, less current portion	357,634	22,448	12,000	—	392,082
Other non-current obligations	—	2,894	47,069	—	49,963
Deferred income taxes	—	4,548	3,583	—	8,131
Long-term intercompany payable	—	71,982	59,374	(131,356 )	—
Stockholders' equity	215,908	588,466	300,544	(889,010 )	215,908
Total liabilities and stockholders' equity	\$835,587	\$1,342,541	\$ 581,543	\$ (1,959,927 )	\$799,744

Table of Contents

## Condensed Consolidating Balance Sheet (1)

March 31, 2014

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Reclassifications and Eliminations	Consolidated
<b>ASSETS</b>					
Current assets:					
Cash and cash equivalents	\$616	\$22,200	\$ 35,113	\$ —	\$57,929
Accounts receivable, net	—	49,462	49,485	—	98,947
Intercompany receivable	318,582	329,211	203,018	(850,811 )	—
Inventories, net	—	119,340	68,634	—	187,974
Prepaid expenses and other	3,146	15,286	21,380	(2,941 )	36,871
Deferred income taxes	—	1,022	5,673	—	6,695
Current assets of discontinued operations	—	—	12,160	—	12,160
Total current assets	322,344	536,521	395,463	(853,752 )	400,576
Property and equipment, net	329	104,874	187,445	—	292,648
Goodwill	—	35,584	—	—	35,584
Intangible assets, net	—	28,380	8,804	—	37,184
Investment in NEC TOKIN	—	46,419	—	—	46,419
Investments in subsidiaries	402,090	424,386	30,285	(856,761 )	—
Restricted cash	—	13,512	—	—	13,512
Deferred income taxes	—	1,010	5,768	—	6,778
Other assets	5,415	3,895	820	—	10,130
Non-current assets of discontinued operations	—	—	836	—	836
Long-term intercompany receivable	81,746	60,663	2,801	(145,210 )	—
Total assets	\$811,924	\$1,255,244	\$ 632,222	\$ (1,855,723 )	\$843,667
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>					
Current liabilities:					
Current portion of long-term debt	\$5,988	\$—	\$ 1,309	\$ —	\$7,297
Accounts payable	84	36,579	38,155	—	74,818
Intercompany payable	176,624	570,535	103,652	(850,811 )	—
Accrued expenses	34,236	13,698	28,534	—	76,468
Income taxes payable and deferred income taxes	—	2,909	1,012	(2,941 )	980
Current liabilities of discontinued operations	—	—	7,269	—	7,269
Total current liabilities	216,932	623,721	179,931	(853,752 )	166,832
Long-term debt, less current portion	372,251	6,449	12,592	—	391,292
Other non-current obligations	857	3,311	51,696	—	55,864
Deferred income taxes	—	3,258	1,945	—	5,203
Non-current liabilities of discontinued operations	—	—	2,592	—	2,592
Long-term intercompany payable	—	81,747	63,463	(145,210 )	—
Stockholders' equity	221,884	536,758	320,003	(856,761 )	221,884
Total liabilities and stockholders' equity	\$811,924	\$1,255,244	\$ 632,222	\$ (1,855,723 )	\$843,667

(1) Derived from audited financial statements.

26

---

Table of Contents

Condensed Consolidating Statement of Operations  
 For the Quarter Ended December 31, 2014  
 (Unaudited)

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Reclassifications and Eliminations	Consolidated
Net sales	\$85	\$242,498	\$188,122	\$ (229,395 )	\$ 201,310
Operating costs and expenses:					
Cost of sales	687	192,305	179,437	(215,587 )	156,842
Selling, general and administrative expenses	7,193	18,562	11,427	(13,808 )	23,374
Research and development	149	4,321	1,833	—	6,303
Restructuring charges	—	1,133	4,930	—	6,063
Net (gain) loss on sales and disposals of assets	—	(144 )	(430 )	—	(574 )
Total operating costs and expenses	8,029	216,177	197,197	(229,395 )	192,008
Operating income (loss)	(7,944 )	26,321	(9,075 )	—	9,302
Interest income	—	—	(5 )	—	(5 )
Interest expense	9,631	39	268	—	9,938
Other (income) expense, net	(7,373 )	5,935	(2,263 )	—	(3,701 )
Equity in earnings of subsidiaries	(13,116 )	—	—	13,116	—
Income (loss) from continuing operations before income taxes and equity income (loss) from NEC TOKIN	2,914	20,347	(7,075 )	(13,116 )	3,070
Income tax expense	—	57	1,302	—	1,359
Income (loss) from continuing operations before equity income from NEC TOKIN	2,914	20,290	(8,377 )	(13,116 )	1,711
Equity income (loss) from NEC TOKIN	—	1,367	—	—	1,367
Income (loss) from continuing operations	2,914	21,657	(8,377 )	(13,116 )	3,078
Income (loss) from discontinued operations	—	(2 )	(162 )	—	(164 )
Net income (loss)	\$2,914	\$21,655	\$(8,539 )	\$(13,116 )	\$ 2,914

Condensed Consolidating Statements of Comprehensive Income (Loss)  
 Quarter Ended December 31, 2014  
 (Unaudited)

Comprehensive income (loss)	\$293	\$24,794	\$(12,135 )	\$(13,116 )	\$(164 )
-----------------------------	-------	----------	-------------	-------------	----------

Table of Contents

Condensed Consolidating Statement of Operations  
 For the Quarter Ended December 31, 2013  
 (Unaudited)

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Reclassifications and Eliminations	Consolidated
Net sales	\$88	\$242,149	\$203,486	\$ (238,384 )	\$ 207,339
Operating costs and expenses:					
Cost of sales	376	212,086	181,109	(223,894 )	169,677
Selling, general and administrative expenses	10,276	15,195	11,450	(14,490 )	22,431
Research and development	31	4,072	1,924	—	6,027
Restructuring charges	—	254	1,940	—	2,194
Write down of long-lived assets	—	—	3,358	—	3,358
Net (gain) loss on sales and disposals of assets	—	45	(16 )	—	29
Total operating costs and expenses	10,683	231,652	199,765	(238,384 )	203,716
Operating income (loss)	(10,595 )	10,497	3,721	—	3,623
Non-operating (income) expense:					
Interest income	—	—	(7 )	—	(7 )
Interest expense	9,977	302	70	—	10,349
Other (income) expense, net	(10,165 )	7,778	1,036	—	(1,351 )
Equity in earnings of subsidiaries	(4,587 )	—	—	4,587	—
Income (loss) from continuing operations before income taxes	(5,820 )	2,417	2,622	(4,587 )	(5,368 )
Income tax expense	—	53	980	—	1,033
Income (loss) from continuing operations before equity loss from NEC TOKIN	(5,820 )	2,364	1,642	(4,587 )	(6,401 )
Equity income (loss) from NEC TOKIN	—	1,657	—	—	1,657
Income (loss) from continuing operations	(5,820 )	4,021	1,642	(4,587 )	(4,744 )
Income (loss) from discontinued operations	—	—	(1,076 )	—	(1,076 )
Net income (loss)	\$(5,820 )	\$4,021	\$566	\$ (4,587 )	\$ (5,820 )

Condensed Consolidating Statements of Comprehensive Income (Loss)  
 For the Quarter Ended December 31, 2013  
 (Unaudited)

Comprehensive income (loss)	\$(4,122 )	\$4,686	\$3,220	\$ (4,587 )	\$(803 )
-----------------------------	------------	---------	---------	-------------	----------



Table of Contents

Condensed Consolidating Statement of Operations  
 For the Nine Month Period Ended December 31, 2014  
 (Unaudited)

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Reclassifications and Eliminations	Consolidated
Net sales	\$ 195	\$ 748,094	\$ 588,324	\$ (707,129 )	\$ 629,484
Operating costs and expenses:					
Cost of sales	1,712	626,305	540,184	(661,897 )	506,304
Selling, general and administrative expenses	31,338	50,785	36,772	(45,232 )	73,663
Research and development	355	12,918	5,957	—	19,230
Restructuring charges	—	1,695	7,885	—	9,580
Net gain (loss) on sales and disposals of assets	(9 )	86	(836 )	—	(759 )
Total operating costs and expenses	33,396	691,789	589,962	(707,129 )	608,018
Operating income (loss)	(33,201 )	56,305	(1,638 )	—	21,466
Non-operating (income) expense:					
Interest income	—	—	(11 )	—	(11 )
Interest expense	29,156	702	823	—	30,681
Non-operating (income) expense, net	(31,175 )	22,734	(6,388 )	—	(14,829 )
Equity in earnings of subsidiaries	(36,886 )	—	—	36,886	—
Income (loss) from continuing operations before income taxes and equity income (loss) from NEC TOKIN	5,704	32,869	3,938	(36,886 )	5,625
Income tax expense	—	290	4,934	—	5,224
Income (loss) from continuing operations before equity income (loss) from NEC TOKIN	5,704	32,579	(996 )	(36,886 )	401
Equity income (loss) from NEC TOKIN	—	(76 )	—	—	(76 )
Income (loss) from continuing operations	5,704	32,503	(996 )	(36,886 )	325
Income (loss) from discontinued operations	—	102	5,277	—	5,379
Net income (loss)	\$ 5,704	\$ 32,605	\$ 4,281	\$ (36,886 )	\$ 5,704

Condensed Consolidating Statements of Comprehensive Income (Loss)  
 For the Nine Month Period Ended December 31, 2014  
 (Unaudited)

Comprehensive income (loss)	\$ (4,061 )	\$ 40,644	\$ (8,320 )	\$ (36,886 )	\$ (8,623 )
-----------------------------	-------------	-----------	-------------	--------------	-------------

Table of Contents

Condensed Consolidating Statement of Operations  
 For the Nine Month Period Ended December 31, 2013  
 (Unaudited)

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Reclassifications and Eliminations	Consolidated
Net sales	\$ 173	\$ 725,721	\$ 619,977	\$ (728,026 )	\$ 617,845
Operating costs and expenses:					
Cost of sales	1,093	662,619	554,805	(687,794 )	530,723
Selling, general and administrative expenses	30,830	43,755	36,473	(40,232 )	70,826
Research and development	174	12,138	5,391	—	17,703
Restructuring charges	—	2,634	5,534	—	8,168
Write down of long-lived assets	—	—	3,358	—	3,358
Net (gain) loss on sales and disposals of assets	—	63	8	—	71
Total operating costs and expenses	32,097	721,209	605,569	(728,026 )	630,849
Operating income (loss)	(31,924 )	4,512	14,408	—	(13,004 )
Non-operating (income) expense:					
Interest income	(12 )	(3 )	(167 )	—	(182 )
Interest expense	30,171	780	(660 )	—	30,291
Other (income) expense, net	(30,139 )	28,223	1,866	—	(50 )
Equity in earnings of subsidiaries	22,111	—	—	(22,111 )	—
Income (loss) from continuing operations before income taxes	(54,055 )	(24,488 )	13,369	22,111	(43,063 )
Income tax expense (benefit)	—	142	4,151	—	4,293
Income (loss) from continuing operations before equity income (loss) from NEC TOKIN	(54,055 )	(24,630 )	9,218	22,111	(47,356 )
Equity income (loss) from NEC TOKIN	—	(2,963 )	—	—	(2,963 )
Income (loss) from continuing operations	(54,055 )	(27,593 )	9,218	22,111	(50,319 )
Income (loss) from discontinued operations	—	—	(3,737 )	—	(3,737 )
Net income (loss)	\$(54,055 )	\$(27,593 )	\$ 5,481	\$ 22,111	\$(54,056 )

Condensed Consolidating Statements of Comprehensive Income (Loss)  
 For the Nine Month Period Ended December 31, 2013  
 (Unaudited)

Comprehensive income (loss)	\$ (48,211 )	\$(30,289 )	\$ 14,971	\$ 22,111	\$(41,418 )
-----------------------------	--------------	-------------	-----------	-----------	-------------

Table of Contents

Condensed  
Consolidating Statement of Cash Flows  
For the Nine Month Period Ended December 31, 2014  
(Unaudited)

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Reclassifications and Eliminations	Consolidated
Sources (uses) of cash and cash equivalents					
Net cash provided by (used in) operating activities	\$31,316	\$(18,502 )	\$(16,084 )	\$ —	\$(3,270 )
Investing activities:					
Capital expenditures	—	(9,542 )	(7,932 )	—	(17,474 )
Change in restricted cash	—	11,509	—	—	11,509
Proceeds from sale of assets	—	2,274	2,266	—	4,540
Proceeds from sale of discontinued operations	—	—	9,564	—	9,564
Net cash used in investing activities	—	4,241	3,898	—	8,139
Financing activities:					
Proceeds from revolving line credit	—	37,340	5,000	—	42,340
Payments of revolving line credit	—	(14,342 )	—	—	(14,342 )
Deferred acquisition payments	(10,899 )	(1,000 )	—	—	(11,899 )
Payments of long-term debt	(20,417 )	—	(1,316 )	—	(21,733 )
Proceeds from exercise of stock options	24	—	—	—	24
Net cash provided by (used in) financing activities	(31,292 )	21,998	3,684	—	(5,610 )
Net increase (decrease) in cash and cash equivalents	24	7,737	(8,502 )	—	(741 )
Effect of foreign currency fluctuations on cash	—	(1 )	(1,605 )	—	(1,606 )
Cash and cash equivalents at beginning of fiscal period	616	22,200	35,113	—	57,929
Cash and cash equivalents at end of fiscal period	\$640	\$29,936	\$25,006	\$ —	\$55,582

Table of Contents

Condensed Consolidating Statements of Cash Flows  
 For the Nine Month Period Ended December 31, 2013  
 (Unaudited)

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Reclassifications and Eliminations	Consolidated
Sources (uses) of cash and cash equivalents					
Net cash provided by (used in) operating activities	\$(3,339 )	\$(30,386 )	\$ 7,413	\$ —	\$(26,312 )
Investing activities:					
Capital expenditures	—	(10,955 )	(14,038 )	—	(24,993 )
Change in restricted cash	—	3,532	—	—	3,532
Net cash used in investing activities	—	(7,423 )	(14,038 )	—	(21,461 )
Financing activities:					
Proceeds from revolving line credit	—	9,000	12,000	—	21,000
Deferred acquisition payments	(10,703 )	(1,000 )	—	—	(11,703 )
Payments of long-term debt	(2,841 )	(17 )	—	—	(2,858 )
Proceeds from exercise of stock options	86	—	—	—	86
Net cash provided by (used in) financing activities	(13,458 )	7,983	12,000	—	6,525
Net increase (decrease) in cash and cash equivalents	(16,797 )	(29,826 )	5,375	—	(41,248 )
Effect of foreign currency fluctuations on cash	—	(672 )	1,536	—	864
Cash and cash equivalents at beginning of fiscal period	17,202	52,056	26,720	—	95,978
Cash and cash equivalents at end of fiscal period	\$405	\$21,558	\$ 33,631	\$ —	\$55,594

## Note 15. Subsequent Event

On January 2, 2015, the Company made the final payment of \$7.7 million related to the acquisition of Niotan Incorporated, whose name was subsequently changed to KEMET Blue Powder Corporation which completes the deferred payments related to this transaction.

Table of Contents

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

This report contains certain statements that are forward-looking within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions that are difficult to predict. Actual outcomes and results may differ materially from those expressed in, or implied by, our forward-looking statements. Words such as “expects,” “anticipates,” “believes,” “estimates” or other similar expressions and future or conditional verbs such as “will,” “should,” “would” and “could” are intended to identify such forward-looking statements. Readers of this report should not rely solely on the forward-looking statements and should consider all uncertainties and risks throughout this report as well as those discussed under Part I, Item 1A Risk Factors, of the Company’s 2014 Annual Report. The statements are representative only as of the date they are made, and we undertook no obligation to update any forward-looking statement.

All forward-looking statements, by their nature, are subject to risks and uncertainties. Our actual future results may differ materially from those set forth in our forward-looking statements. We face risks that are inherent in the businesses and the market places in which we operate. While management believes these forward-looking statements are accurate and reasonable, uncertainties, risks and factors, including those described below, could cause actual results to differ materially from those reflected in the forward-looking statements.

Factors that may cause actual outcomes and results to differ materially from those expressed in, or implied by, these forward-looking statements include, but are not necessarily limited to, the following: (i) adverse economic conditions could impact our ability to realize operating plans if the demand for our products declines, and such conditions could adversely affect our liquidity and ability to continue to operate; (ii) continued net losses could impact our ability to realize current operating plans and could materially adversely affect our liquidity and our ability to continue to operate; (iii) adverse economic conditions could cause the write down of long-lived assets or goodwill; (iv) an increase in the cost or a decrease in the availability of our principal or single-sourced purchased materials; (v) changes in the competitive environment; (vi) uncertainty of the timing of customer product qualifications in heavily regulated industries; (vii) economic, political, or regulatory changes in the countries in which we operate; (viii) difficulties, delays or unexpected costs in completing restructuring plans; (ix) equity method investment in NEC TOKIN exposes us to a variety of risks; (x) acquisitions and other strategic transactions expose us to a variety of risks; (xi) inability to attract, train and retain effective employees and management; (xii) inability to develop innovative products to maintain customer relationships and offset potential price erosion in older products; (xiii) exposure to claims alleging product defects; (xiv) the impact of laws and regulations that apply to our business, including those relating to environmental matters; (xv) the impact of international laws relating to trade, export controls and foreign corrupt practices; (xvi) volatility of financial and credit markets affecting our access to capital; (xvii) the need to reduce the total costs of our products to remain competitive; (xviii) potential limitation on the use of net operating losses to offset possible future taxable income; (xix) restrictions in our debt agreements that limit our flexibility in operating our business; and (xx) additional exercise of the warrant by K Equity which could potentially result in the existence of a significant stockholder who could seek to influence our corporate decisions.

Additional risks and uncertainties not presently known to us or that we currently deem immaterial also may impair our business operations and could cause actual results to differ materially from those included, contemplated or implied by the forward-looking statements made in this report, and the reader should not consider the above list of factors to be a complete set of all potential risks or uncertainties.

Accounting Policies and Estimates

The following discussion and analysis of financial condition and results of operations are based on the unaudited condensed consolidated financial statements included herein. Our significant accounting policies are described in Note 1 to the consolidated financial statements in our 2014 Annual Report. Our critical accounting policies are described

under the caption “Critical Accounting Policies” in Item 7 of our 2014 Annual Report.

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (“U.S. GAAP”) requires management to make estimates, assumptions, and judgments based on historical data and other assumptions that management believes are reasonable. These estimates and assumptions affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements. In addition, they affect the reported amounts of revenues and expenses during the reporting period.

Our judgments are based on management’s assessment as to the effect certain estimates, assumptions, future trends or events may have on the financial condition and results of operations reported in the unaudited condensed consolidated financial

## Table of Contents

statements. It is important that readers of these unaudited financial statements understand that actual results could differ from these estimates, assumptions, and judgments.

### Business Overview

KEMET is a leading global manufacturer of a wide variety of capacitors. Capacitors are fundamental components of most electronic circuits and are found in communication systems, data processing equipment, personal computers, cellular phones, automotive electronic systems, defense and aerospace systems, consumer electronics, power management systems and many other electronic devices and systems. Capacitors are typically used to filter out interference, smooth the output of power supplies, block the flow of direct current while allowing alternating current to pass and for many other purposes.

Manufacturing a broad line of tantalum, multilayer ceramic, solid and electrolytic aluminum and film and paper capacitors, KEMET's product line consists of nearly 5 million distinct part configurations distinguished by various attributes, such as dielectric (or insulating) material, configuration, encapsulation, capacitance level and tolerance, performance characteristics and packaging. Because most of our customers have multiple capacitance requirements, often within each of their products, our broad product offering allows us to meet the majority of their needs independent of application and end use.

KEMET operates 20 production facilities in Europe, North America, and Asia, and employs approximately 9,500 employees worldwide. Commodity manufacturing has been substantially relocated to our lower-cost manufacturing facilities in Mexico, China and Europe. Production remaining in the United States focuses primarily on early-stage manufacturing of new products and specialty products for which customers are predominantly located in North America.

Our products are sold into a wide range of different end markets, including computing, industrial, telecommunications, transportation, consumer, defense and healthcare across all geographic regions. No single end market industry accounted for more than 30% of net sales although, one customer, a distributor, accounted for more than 10% of net sales in the nine month period ended December 31, 2014. During the nine month period ended December 31, 2014 we introduced 1,831 new products of which 269 were first to market. In addition, we continue to focus on specialty products which accounted for 41.3% of our revenue over this period.

In fiscal year 2014, we shipped approximately 35 billion capacitors and in the nine month period ended December 31, 2014, we shipped approximately 26 billion capacitors. We believe the long-term demand for capacitors will grow on a regional and global basis due to a variety of factors, including increasing demand for and complexity of electronic products, growing demand for technology in emerging markets and the ongoing development of new solutions for energy generation and conservation.

We are organized into two business groups: Solid Capacitors business group ("Solid Capacitors") and the Film and Electrolytic business group ("Film and Electrolytic"). The business groups are responsible for their respective manufacturing sites as well as all related research and development efforts. The sales, marketing and corporate finance functions are shared by each of the business groups.

### Recent Developments and Trends

Net sales for the quarter ended December 31, 2014, of \$201.3 million decreased \$14.0 million or 6.5% from \$215.3 million for the quarter ended September 30, 2014. Operating income of \$9.3 million decreased \$3.5 million from operating income of \$12.8 million in the quarter ended September 30, 2014.

The following items have been reflected in the financial statements for the quarter and nine month periods ended December 31, 2014.

Amendment to the Revolving Line of Credit

On December 19, 2014, KEMET Electronics Corporation (“KEC”), KEMET Foil Manufacturing, LLC, KEMET Blue Powder Corporation, The Forest Electric Company (collectively, the “U.S. Borrowers”) and KEMET Electronics Marketing (S) Pte Ltd. (the “Singapore Borrower”), the financial institutions party thereto (collectively, the “Lenders”) and Bank of America, N.A., as agent for the Lenders (the “Agent”) entered into an amendment to the Loan and Security Agreement dated September 30, 2010, as amended, which prior to the amendment provided a \$50.0 million revolving line of credit. Under the terms of the amendment, the revolving credit facility has increased to \$60.0 million, with an accordion feature permitting the U.S. Borrowers to increase commitments under the facility by an aggregate principal amount up to \$15.0 million (for a total facility



## Table of Contents

of \$75.0 million), subject to terms and documentation acceptable to the Agent and/or the Lenders. The expiration date of the facility has been extended to December 19, 2019. The principal features of the Amendment include the following:

A decrease in the applicable margins under the U.S. facility to a range of 2.00% to 2.50% for LIBOR advances and 1.0% to 1.50% for base rate advances, and under the Singapore facility to a range of 2.25% to 2.75% for LIBOR advances and 1.25% to 1.75% for base rate advances.

A decrease to 1.0 to 1.0 in the Fixed Charge Coverage Ratio as defined in the existing Loan and Security Agreement, which must be maintained as of the last day of each fiscal quarter ending immediately prior to or during any period in which any of the following occurs and is continuing until none of the following occurs for a period of forty-five consecutive days: (i) an event of default, (ii) aggregate availability under the facility is less than the greater of (A) 12.5% of the Facility or (B) \$7.5 million or (iii) U.S. availability under the facility is less than \$3.75 million.

### Advanced Payment from OEM

During the quarter ended December 31, 2014, at our discretion, we opted to repay the outstanding balance on the Advanced Payment primarily using the revolving line of credit and the standby letter of credit of \$16.0 million was simultaneously released. The early extinguishment of debt resulted in a gain of \$1.0 million which was included on the line item "Other (income) expense, net" in the Condensed Consolidated Statement of Operations.

### Sale of property

During the quarter ended December 31, 2014 we sold our plant located in Vergato, Italy for \$2.0 million which resulted in a \$0.3 million gain which is included on the line item "Net (gain) loss on sales and disposals of assets" in the Condensed Consolidated Statement of Operations.

### Equity Investment

On August 29, 2014 KEMET Electronics Corporation ("KEC") entered into an amendment to the Option Agreement with NEC Corporation ("NEC"), whereby KEC may exercise certain options to purchase additional shares of NEC TOKIN common stock or NEC may exercise an option to require KEC to purchase all outstanding capital stock of NEC TOKIN. The Company has marked these options to fair value and in the quarter and nine month periods ended December 31, 2014 recognized a \$2.5 million and \$13.2 million gain, respectively, which was included on the line item "Other (income) expense, net" in the Condensed Consolidated Statement of Operations. The line item "Other assets" on the Condensed Consolidated Balance Sheets includes \$16.8 million and \$3.6 million, respectively as of December 31, 2014 and March 31, 2014 related to the options.

### Discontinued Operations

The Film and Electrolytic business group completed the sale of its machinery division in April 2014, which resulted in a \$5.6 million net gain on sale of the business (after income tax expense) offset by a loss from machinery operations of \$0.3 million during the nine month period ended December 31, 2014 resulting in a net income on discontinued operations of \$5.4 million.

### Restructuring

We incurred \$9.6 million in restructuring charges in the nine month period ended December 31, 2014 including \$7.2 million of personnel reduction costs and \$2.4 million of manufacturing relocation costs.

### Subsequent Event

On January 2, 2015, the Company made the final payment of \$7.7 million related to the acquisition of Niotan Incorporated, whose name was subsequently changed to KEMET Blue Powder Corporation which completes the deferred payments related to this transaction.

### Outlook

For the fourth quarter of fiscal year 2015, we expect net sales to be within the \$202 million to \$208 million range.

Table of Contents

## CONDENSED CONSOLIDATED RESULTS OF OPERATIONS

Consolidated Comparison of the quarter ended December 31, 2014 with the quarter ended December 31, 2013

The following table sets forth the Condensed Consolidated Statements of Operations for the periods indicated (amounts in thousands):

	Quarters Ended December 31,					
	2014	% to Total Sales	2013	% to Total Sales		
Net sales	\$201,310		\$207,339			
Gross margin	44,468	22.1	% 37,662	18.2	%	
Selling, general and administrative expenses	23,374	11.6	% 22,431	10.8	%	
Research and development	6,303	3.1	% 6,027	2.9	%	
Restructuring charges	6,063	3.0	% 2,194	1.1	%	
Write down of long-lived assets	—	—	% 3,358	1.6	%	
Net (gain) loss on sales and disposals of assets	(574	) (0.3	)% 29	—		
Operating income (loss)	9,302	4.6	% 3,623	1.7	%	
Non-operating (income) expense, net	6,232	3.1	% 8,991	4.3	%	
Income (loss) from continuing operations before income taxes and equity income (loss) from NEC TOKIN	3,070	1.5	% (5,368	) (2.6	)%	
Income tax expense	1,359	0.7	% 1,033	0.5	%	
Income (loss) from continuing operations before equity income (loss) from NEC TOKIN	1,711	0.8	% (6,401	) (3.1	)%	
Equity income (loss) from NEC TOKIN	1,367	0.7	% 1,657	0.8	%	
Income (loss) from continuing operations	3,078	1.5	% (4,744	) (2.3	)%	
Income (loss) from discontinued operations, net of income tax expense (benefit) of \$41 and \$67, respectively	(164	) (0.1	)% (1,076	) (0.5	)%	
Net income (loss)	\$2,914	1.4	% \$(5,820	) (2.8	)%	

## Net Sales

Net sales for the quarter ended December 31, 2014 of \$201.3 million decreased \$6.0 million or 2.9% from \$207.3 million for the quarter ended December 31, 2013. Solid Capacitors and Film and Electrolytic decreased 2.1% and 5.3%, respectively. Overall, net sales were unfavorably impacted by a 1.1% decrease in unit sales volumes and a 0.5% decrease in average selling prices. In addition, net sales were unfavorably impacted by \$4.1 million from foreign exchange primarily due to the change in the value of the Euro compared to the U.S. dollar for the quarter ended December 31, 2014 compared to the quarter ended December 31, 2013.

The following table reflects the percentage of net sales by region for the quarters ended December 31, 2014 and 2013:

	Quarters Ended December 31,		
	2014	2013	
Americas	32	% 33	%
EMEA	33	% 33	%
APAC	35	% 34	%
	100	% 100	%



Table of Contents

The following table reflects the percentage of net sales by channel for the quarters ended December 31, 2014 and 2013:

	Quarters Ended December 31,		
	2014	2013	
Distributors	44	% 44	%
EMS	19	% 17	%
OEM	37	% 39	%
	100	% 100	%

## Gross Margin

Gross margin for the quarter ended December 31, 2014 of \$44.5 million (22.1% of net sales) increased \$6.8 million or 18.1% from \$37.7 million (18.2% of net sales) for the quarter ended December 31, 2013. The primary contributors to the increase in gross margin as a percentage of net sales was an improvement in the gross margin for Solid Capacitors due to an increase in polymer product sales, continued vertical integration activities, and a decrease in manufacturing costs as a result of moving production from Evora, Portugal to Mexico.

## Selling, General and Administrative Expenses

Selling, general and administrative ("SG&A") expenses of \$23.4 million (11.6% of net sales) for the quarter ended December 31, 2014 increased \$0.9 million or 4.2% from \$22.4 million (10.8% of net sales) for the quarter ended December 31, 2013. The increase is attributable primarily to the following items: a \$0.9 million increase in payroll and related fringe benefit expenses, \$0.3 million increase in consulting fees, and \$0.3 million increase in stock-based compensation. Partially offsetting these increases was a \$0.3 million decrease in ERP integration costs and a \$0.3 million decrease in depreciation expense.

## Research and Development

Research and Development ("R&D") expenses of \$6.3 million (3.1% of net sales) for the quarter ended December 31, 2014 increased \$0.3 million or 4.6% compared to \$6.0 million (2.9% of net sales) for the quarter ended December 31, 2013 primarily as a result of headcount increases and engineering activities related to new product introduction.

## Restructuring Charges

Restructuring charges of \$6.1 million for the quarter ended December 31, 2014 increased \$3.9 million or 176.3% from \$2.2 million for the quarter ended December 31, 2013.

Restructuring charges in the quarter ended December 31, 2014 include \$5.9 million of personnel reduction costs due to the following: \$2.7 million related to a restructuring plan initiated in Italy whereby we will reduce non-manufacturing labor by 50 employees, \$0.5 million related to an expansion of the CIGS plan, \$0.9 million related to headcount reductions taken as we begin to outsource the information technology department, and \$0.5 million for global reduction of overhead. In addition, we incurred costs of \$0.8 million related to the planned headcount reductions in Europe (primarily Landsberg, Germany) as we relocate production to lower cost regions and \$0.5 million related to the relocation of certain Solid Capacitor manufacturing from Matamoros, Mexico to Victoria, Mexico. The total expected costs for these relocations are \$6.5 million and the relocations are expected to be complete in the second quarter of fiscal year 2016. The Company incurred \$0.2 million of manufacturing relocation costs primarily due to the relocation of equipment to Suzhou, China and Skopje, Macedonia.

Restructuring charges in the quarter ended December 31, 2013 included \$1.2 million related to personnel reduction costs which were primarily comprised of the following charges: \$0.9 million related to a headcount reduction of 31 employees due to the consolidation of manufacturing facilities in Italy. In addition to these personnel reduction costs, the Company incurred manufacturing relocation costs of \$1.0 million in the quarter ended December 31, 2013 due to the consolidation of manufacturing facilities within Italy.

#### Write Down of Long-Lived Assets

In fiscal year 2013, we initiated a restructuring plan for our Evora, Portugal manufacturing operations. As a part of the ongoing restructuring activities, we relocated certain Tantalum manufacturing operations from the Evora, Portugal facility to a manufacturing facility in Mexico and the remaining Tantalum equipment in Portugal will be disposed. During the third quarter

## Table of Contents

of fiscal year 2014, Solid Capacitors incurred impairment charges totaling \$2.8 million due to a decrease in forecasted units manufactured in Portugal because production was relocated to Mexico sooner than originally planned. We used an income approach to estimate the fair value of the assets to be disposed. In addition, during the third quarter of fiscal year 2014, we incurred impairment charges totaling \$0.6 million related to Film and Electrolytic, which related to idle manufacturing equipment in a manufacturing facility in Italy.

### Operating Income (Loss)

Operating income of \$9.3 million for the quarter ended December 31, 2014 improved \$5.7 million from operating income of \$3.6 million for the quarter ended December 31, 2013. The improvement was attributable primarily to a \$6.8 million increase in gross margin, a \$3.4 million decrease in the write down of long-lived assets and a \$0.6 million gain on sales and disposals of assets. These improvements were partially offset by a \$0.9 million increase in SG&A expenses, a \$3.9 million increase in Restructuring charges and a \$0.3 million increase in R&D expenses.

### Non-Operating (Income) Expense, net

Non-operating (income) expense, net was an expense of \$6.2 million for the quarter ended December 31, 2014, compared to an expense of \$9.0 million for the quarter ended December 31, 2013. During the quarter ended December 31, 2014, we recognized a \$1.3 million gain on foreign currency exchange compared to a \$0.2 million foreign currency exchange loss for the quarter ended December 31, 2013 primarily due to the change in the value of the Euro and Mexican Peso compared to the U.S. dollar. For the quarter ended December 31, 2014, we also recognized \$1.1 million in professional charges related to financing activities which was largely offset by a \$1.0 million gain recognized from the extinguishment of our Advance Payment from OEM debt. Interest expense for the third quarter of fiscal year 2015 decreased \$0.4 million compared to the third quarter of fiscal year 2014 primarily due to a decrease in amortization of debt issuance costs. In addition, in the quarter ended December 31, 2014, we recognized a \$2.5 million increase in the value of the NEC TOKIN options.

### Income Taxes

Income tax expense of \$1.4 million for the quarter ended December 31, 2014 increased \$0.3 million compared to income tax expense of \$1.0 million for the quarter ended December 31, 2013. During the quarter ended December 31, 2014, the income tax expense was comprised of a \$0.8 million charge related to income taxes for foreign operations and \$0.6 million of income tax expense related to an uncertain tax position in a foreign jurisdiction. During the quarter ended December 31, 2013, the Company incurred \$1.0 million of income tax expense which was comprised of \$1.3 million related to income taxes for foreign operations and \$0.3 million tax benefit related to the release of uncertain tax positions in a foreign jurisdiction.

There was no U.S. federal income tax benefit for the quarters ended December 31, 2014 and 2013 due to a valuation allowance recorded on deferred tax assets.

### Equity Income (Loss) From NEC TOKIN

Equity income related to our 34% economic interest in NEC TOKIN of \$1.4 million for the quarter ended December 31, 2014 decreased by \$0.3 million compared to an Equity income of \$1.7 million for the quarter ended December 31, 2013 due primarily to a \$0.9 million increase in income tax expenses which primarily relates to an income tax penalty incurred in Vietnam and a \$0.3 million increase in the equity adjustment amortization and depreciation. Partially offsetting these negative impacts was a \$0.4 million improvement in gross margin, a favorable impact of \$0.4 million related to foreign currency exchange and a \$0.1 million decrease in interest expense. The improvement in gross margin was primarily driven by sales mix improvement, a reduction in personnel costs, and

improvements in manufacturing efficiencies.

#### Discontinued Operations

Loss from discontinued operations of \$0.2 million for the quarter ended December 31, 2014, decreased \$0.9 million compared to a loss of \$1.1 million for the quarter ended December 31, 2013. The improvement is the result of the sale of the machinery division in April 2014.



Table of Contents

## Business Groups Comparison of the Quarter Ended December 31, 2014 with the Quarter Ended December 31, 2013

The following table reflects each business group's net sales and operating income (loss), for the quarters ended December 31, 2014 and 2013 (amounts in thousands):

	Quarters Ended December 31,	
	2014	2013
Net sales:		
Solid Capacitors	\$152,785	\$156,082
Film and Electrolytic	48,525	51,257
Total	\$201,310	\$207,339
Operating income (loss):		
Solid Capacitors	\$38,103	\$27,616
Film and Electrolytic	(5,137)	(2,374)
Corporate	(23,664)	(21,619)
Total	\$9,302	\$3,623

## Solid Capacitors

The following table sets forth net sales, Operating income (loss), and Operating income (loss) as a percentage of net sales for our Solid Capacitors business group for the quarters ended December 31, 2014 and 2013 (amounts in thousands, except percentages):

	Quarters Ended December 31,			
	2014		2013	
	Amount	% to Net Sales	Amount	% to Net Sales
Tantalum product line net sales	\$92,257		\$97,707	
Ceramic product line net sales	60,528		58,375	
Solid Capacitors net sales	\$152,785		\$156,082	
Solid Capacitors operating income (loss)	\$38,103	24.9	% \$27,616	17.7

## Net Sales

Solid Capacitors net sales of \$152.8 million for the quarter ended December 31, 2014 decreased \$3.3 million or 2.1% from \$156.1 million for the quarter ended December 31, 2013 primarily as a result of decreased sales within the Tantalum product line ("Tantalum"). Tantalum product line net sales of \$92.3 million for the quarter ended December 31, 2014 decreased \$5.5 million or 5.6% from \$97.7 million for the quarter ended December 31, 2013, driven primarily by a decrease in certain Tantalum products unit sales volumes in all regions. Ceramic net sales of \$60.5 million for the quarter ended December 31, 2014 increased \$2.2 million or 3.7% from \$58.4 million for the quarter ended December 31, 2013, driven primarily by an increase in net sales of specialty products in all regions. Overall, net sales were unfavorably impacted by \$1.7 million from foreign currency exchange primarily due to the change in the value of the Euro compared to the U.S. dollar.

## Segment Operating Income (Loss)

Segment operating income of \$38.1 million for the quarter ended December 31, 2014 increased \$10.5 million or 38.0% from \$27.6 million in the quarter ended December 31, 2013 primarily as a result of an \$8.1 million increase in gross margin partially offset by a \$0.4 million increase in Restructuring charges. The increase in gross margin was driven by an increase of \$2.5 million related to specialty product sales, cost reductions of \$5.3 million from continued vertical integration activities, and manufacturing cost reductions of \$0.9 million as a result of moving production from

Evora, Portugal to Mexico.

39

---

Table of Contents

## Film and Electrolytic

The following table sets forth net sales, Operating income (loss) and Operating income (loss) as a percentage of net sales for our Film and Electrolytic business group for the quarters ended December 31, 2014 and 2013 (amounts in thousands, except percentages):

	Quarters Ended December 31,				
	2014		2013		
	Amount	% to Net Sales	Amount	% to Net Sales	
Net sales	\$48,525		\$51,257		
Operating income (loss)	(5,137	) (10.6	)% (2,374	) (4.6	)%

## Net Sales

Film and Electrolytic net sales of \$48.5 million for the quarter ended December 31, 2014 decreased \$2.7 million or 5.3% from \$51.3 million for the quarter ended December 31, 2013. The decrease in net sales was unfavorably impacted by \$2.7 million from foreign currency exchange primarily due to the change in the value of the Euro compared to the U.S. dollar. Unit sales volumes increased by 18.3% driven by higher customer demand in all regions partially offset by a decline in average selling prices of 13.4% due to pricing pressure and an increase in unit sales volume for products with lower average selling prices.

## Segment Operating Income (Loss)

Segment operating loss of \$5.1 million for the quarter ended December 31, 2014 increased \$2.8 million or 116.4% from a loss of \$2.4 million in the quarter ended December 31, 2013. The increase in segment operating loss was primarily attributable to a \$1.3 million decrease in gross margin due primarily to foreign currency exchange and a \$2.4 million increase in restructuring charges. The decreases were partially offset by a \$1.1 million decrease in operating expenses due mainly to a gain on disposal of fixed assets.

Table of Contents

Consolidated Comparison of the Nine Month Period Ended December 31, 2014 with the Nine Month Period Ended December 31, 2013

The following table sets forth the Condensed Consolidated Statements of Operations for the nine month periods ended December 31, 2014 and 2013 (amounts in thousands):

	Nine Month Periods Ended December 31,				
	2014	% to Total Sales	2013	% to Total Sales	
Net sales	\$629,484		\$617,845		
Gross margin	123,180	19.6	% 87,122	14.1	%
Selling, general and administrative expenses	73,663	11.7	% 70,826	11.5	%
Research and development	19,230	3.1	% 17,703	2.9	%
Restructuring charges	9,580	1.5	% 8,168	1.3	%
Write down of long-lived assets	—	—	% 3,358	0.5	%
Net (gain) loss on sales and disposals of assets	(759)	) (0.1	)% 71	—	%
Operating income (loss)	21,466	3.4	% (13,004	) (2.1	)%
Other (income) expense, net	15,841	2.5	% 30,059	4.9	%
Income (loss) from continuing operations before income taxes and equity income from NEC TOKIN	5,625	0.9	% (43,063	) (7.0	)%
Income tax expense	5,224	0.8	% 4,293	0.7	%
Income (loss) from continuing operations before equity income (loss) from NEC TOKIN	401	0.1	% (47,356	) (7.7	)%
Equity income (loss) from NEC TOKIN	(76)	) —	% (2,963	) (0.5	)%
Income (loss) from continuing operations	325	0.1	%		