

BELDEN INC.  
Form 10-Q  
November 05, 2018

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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FORM 10-Q

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QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended September 30, 2018  
Commission File No. 001-12561

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BELDEN INC.  
(Exact name of registrant as specified in its charter)

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Delaware 36-3601505  
(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification No.)  
1 North Brentwood Boulevard  
15th Floor  
St. Louis, Missouri 63105  
(Address of principal executive offices)  
(314) 854-8000  
Registrant's telephone number, including area code

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Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Act during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No .

Indicate by check mark whether the Registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No .

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company  Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of November 1, 2018, the Registrant had 40,305,408 outstanding shares of common stock.

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## PART I FINANCIAL INFORMATION

## Item 1. Financial Statements

## BELDEN INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

	September 30, 2018	December 31, 2017
	(Unaudited)	
	(In thousands)	
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 329,027	\$ 561,108
Receivables, net	474,870	473,570
Inventories, net	322,194	297,226
Other current assets	50,361	40,167
Total current assets	1,176,452	1,372,071
Property, plant and equipment, less accumulated depreciation	351,628	337,322
Goodwill	1,554,830	1,478,257
Intangible assets, less accumulated amortization	537,087	545,207
Deferred income taxes	63,853	42,549
Other long-lived assets	31,062	65,207
	\$3,714,912	\$ 3,840,613
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 304,923	\$ 376,277
Accrued liabilities	314,667	302,651
Total current liabilities	619,590	678,928
Long-term debt	1,503,597	1,560,748
Postretirement benefits	124,013	102,085
Deferred income taxes	38,771	27,713
Other long-term liabilities	38,639	36,273
Stockholders' equity:		
Preferred stock	1	1
Common stock	503	503
Additional paid-in capital	1,135,699	1,123,832
Retained earnings	889,189	833,610
Accumulated other comprehensive loss	(85,667 )	(98,026 )
Treasury stock	(549,899 )	(425,685 )
Total Belden stockholders' equity	1,389,826	1,434,235
Noncontrolling interest	476	631
Total stockholders' equity	1,390,302	1,434,866
	\$3,714,912	\$ 3,840,613

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

## BELDEN INC.

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME  
(Unaudited)

	Three Months Ended	
	September 30,	October 1,
	2018	2017

(In thousands, except per share data)

Revenues	\$655,774	\$621,745
Cost of sales	(394,917 )	(381,896 )
Gross profit	260,857	239,849
Selling, general and administrative expenses	(132,716 )	(116,129 )
Research and development	(33,471 )	(35,442 )
Amortization of intangibles	(25,533 )	(27,162 )
Gain from patent litigation	62,141	—
Operating income	131,278	61,116
Interest expense, net	(14,472 )	(19,385 )
Non-operating pension benefit (cost)	1,356	(325 )
Loss on debt extinguishment	—	(51,594 )
Income (loss) before taxes	118,162	(10,188 )
Income tax benefit (expense)	(32,304 )	11,133
Net income	85,858	945
Less: Net loss attributable to noncontrolling interest	(23 )	(82 )
Net income attributable to Belden	85,881	1,027
Less: Preferred stock dividends	8,732	8,732
Net income (loss) attributable to	\$77,149	\$(7,705 )

Belden  
common  
stockholders

Weighted  
average number  
of common  
shares and  
equivalents:

Basic	40,510	42,256
Diluted	47,678	42,256

**Board Leadership and Risk Oversight**

We have maintained separate individuals in the position of CEO and non-executive Chairman of the Board of Solitario since our inception. Our non-executive Chairman serves as liaison between management and other independent directors, approves meeting agendas and schedules and notifies other members of the Board of Directors regarding any significant concerns of shareholders or interested parties of which he becomes aware. Our non-executive Chairman presides at all Board meetings and provides advice and counsel to the CEO. We believe the separation of these positions, with an independent non-executive Chairman, provides Solitario with valuable independent director advice for our CEO and our other executive officers.

Our Board of Directors is responsible for the overall risk oversight of Solitario. Directors do not rely on management and the advice of the Company’s outside advisors and auditors but do have a reasonable basis for such reliance. The Board of Directors delegates the day-to-day management of Solitario to the CEO and Chief Financial Officer, each of whom periodically reports to the Board of Directors and to certain committees of the Board of Directors. The Audit Committee oversees our financial and reporting risks, including our short-term investing and hedging activities. These risks are discussed at no less than one Audit Committee meeting per year, providing all Committee members the opportunity to discuss the risks and the risk mitigation process. The Compensation Committee oversees the risks arising from our compensation policies and procedures and provides a report to the Board of Directors regarding the compensation of the CEO and other executive officers. The Nominating Committee evaluates and recommends individuals for nomination to the Board of Directors in the event of a vacancy in the Board of Directors.

We are dependent upon information technology systems in the conduct of our operations. Our information technology systems are subject to disruption, damage or failure from a variety of sources, including, without limitation, computer viruses, security breaches, cyber-attacks, natural disasters and defects in design. Management has implemented cybersecurity safeguards to Solitario’s information systems and periodically reports to the Audit Committee and the full board updates and changes to its information systems as well as risks and any cybersecurity incidents. Solitario has not experienced any material cybersecurity breaches during 2017 or 2016.

### Compensation of Directors

In addition to any equity awards our directors receive the following compensation in the directors:

Annual Director retainer fee: \$12,000 (\$3,000 per quarter)

Additional Chairman fee: \$4,000 (\$1,000 per quarter)

Additional Audit Committee Chairman fee: \$3,000 (\$750 per quarter)

All the above referenced fees were as of December 31, 2017. Director fees are paid quarterly. Fees cover participation in all board and committee meetings, including the position of committee chairmen (excluding audit chairman who receives an additional fee). A deduction is made for any regularly scheduled board meeting (four quarterly meetings) that is missed. Director fees were reduced during 2017 from \$13,000 per annum and from \$6,000 per annum for the Chairman fee.

The following table provides summary information regarding compensation earned by our directors during the fiscal year ended December 31, 2017:

Name (1)	Fees earned or paid in cash (\$)	Stock Awards (\$)	Option Awards (2) (\$)	Non-equity incentive plan compensation (\$)	Change in Pension Value and Nonqualified Deferred Compensation Earnings (\$)	All Other Compensation (\$)
Mr. Labadie, Chairman (4)	17,250	—	—	—	—	—
Mr. Atzmon (3)	6,000	—	56,087	—	—	—
Mr. Crumb (3)	6,000	—	6,054	—	—	—
Mr. Hesketh (3)(4)	6,000	—	—	—	—	—
Mr. Labate (4)	16,000	—	—	—	—	—
Mr. Harris (5)	7,000	—	—	—	—	—

Mr. Herald served as a director during 2017 and as the Chief Executive Officer. He received the following compensation for his services as an officer of Solitario during the year ended December 31, 2017, which are shown below under the "Summary Compensation Table".

The amount represents the grant date fair value of option awards granted during the year in accordance with FASB ASC No. 718. In accordance with the terms of the Acquisition Agreement, all Zazu option holders were replaced by Solitario options from the 2013 Plan on the same terms and conditions (the "Replacement Options"). The Replacement Options were granted pursuant to the 2013 Plan on July 12, 2017 and were fully vested on the date of grant. Replacement Options totaling 464,360 options and 125,020 options were granted to Mr. Atzmon and Mr. Crumb, respectively. The grant date fair value of the Replacement Options was determined by a Black-Scholes model with terms between 10 and 18 months, exercise prices between \$0.74 per share and \$1.00 per share, a historical volatility of 67%, and a risk-free interest rate of 1.0%.

- (3) Mr. Atzmon, Mr. Crumb and Mr. Hesketh were elected to serve as directors on June 29, 2017.
- (4) Mr. Hesketh, Mr. Labate and Mr. Labadie have no stock options outstanding as of December 31, 2017.

(5) Mr. Harris was a former director whose term ended on June 29, 2017.

EXECUTIVE OFFICERS

The following biographies describe the business experience of our executive officers (each a "*Named Executive Officer*") as defined in Item 402 of Regulation S-K):

Christopher E. Herald - See biography above under the heading "Identification of Directors"

Walter H. Hunt (67) has been Chief Operating Officer of Solitario since June 2008 and Vice President - Operations and President - South American Operations of Solitario since June 1999. He was also Vice President - Peru Operations from July 1994 until June 1999. Mr. Hunt was also Vice President - Operations of Crown from 1994 until completion of the Crown - Kinross Merger in August 2006. Mr. Hunt has over 40 years of exploration, development and operational experience with Solitario, Minerals, Noranda and Echo Bay Mines where he served as Superintendent, Technical Superintendent and Chief Geologist at Echo Bay's Kettle River Operations. Mr. Hunt received his M.S. degree in Geology from the Colorado School of Mines and a B.S. degree from Furman University.

James R. Maronick (62) has served as Chief Financial Officer, Secretary and Treasurer of Solitario since 1999 and was Chief Financial Officer of Crown from June 1999 until completion of the Crown - Kinross Merger in August of 2006. Prior to that, Mr. Maronick served as Vice President and Secretary/Treasurer of Consolidated Nevada Gold Fields Corporation from November 1997 to September 1997. Mr. Maronick graduated with honors from the University of Notre Dame with a BA in accounting and received his Masters' degree in Finance with highest honors from the University of Denver in 1986.

### **Family Relationships**

There are no family relationships among any director, executive officer, or person nominated by the Company to become a director of Solitario.

### **Business Experience**

The business experience of each of our directors is set forth above under “Identification of Directors.” The business experience of those executive officers who are not also our directors is set forth under “Executive Officers.”

The directorships held by each of our directors in any company with a class of securities registered pursuant to Section 12 of the Securities Exchange Act, or subject to Section 15(d) of the Securities Exchange Act, or any company registered as an investment company under the Investment Company Act of 1940, as amended, are set forth above under “Identification of Directors.”

### **Involvement in Certain Legal Proceedings**

During the past ten years, except as disclosed below regarding Mr. Hesketh, none of the persons who have served or are serving as executive officers and/or directors of the Company has been the subject matter of any of the following legal proceedings that are required to be disclosed pursuant to Item 401(f) of Regulation S-K: (a) any bankruptcy petition filed by or against any business of which such person is a general partner or executive officer either at the time of the bankruptcy or within two years prior to or after such time; (b) any criminal convictions; (c) any order, judgment, or decree permanently or temporarily enjoining, barring, suspending or otherwise limiting his involvement in any type of business, securities, or banking activities; (d) any finding by a court, the SEC or the U.S. Commodity Futures Trading Commission to have violated a federal or state securities or commodities law, any law or regulation respecting financial institutions or insurance companies, or any law or regulation prohibiting insider trading or wire fraud; or (e) any sanction or order of any self-regulatory organization or registered securities exchange, association or entity. Further, no such legal proceedings are believed to be contemplated by governmental authorities against any director or executive officer.

Mr. Hesketh previously held the position of President, CEO and Director of Atna Resources Ltd., a British Columbia Corporation listed on the TSX (“*Atna*”). Long-term weakness and declining commodity prices commencing in 2012 caused Atna to experience several years of operating losses. On November 30, 2015, Atna filed a voluntary petition for relief under Chapter 11 of Title 11 of the United States Bankruptcy Code in the United States Bankruptcy Court for the District of Colorado (the “*Bankruptcy Court*”). On November 30, 2016, a motion was entered with the Bankruptcy Court titled, “*Findings of Fact, Conclusions of Law and Order under Section 1129 of the Bankruptcy Code and Bankruptcy Court Confirming Debtor’s Joint Chapter 11 Plan of Liquidation*”. The Plan of Liquidation was approved on December 31, 2016. On that date, Mr. Hesketh was terminated as an employee and officer of Atna.

### **EXECUTIVE COMPENSATION**

The following discussion provides information regarding the compensation program for our Named Executive Officers for 2017.

**Objectives of the Company's Compensation Program**

The Compensation Committee has responsibility for approving the compensation program for Solitario's Named Executive Officers and acts according to a charter that has been approved by the Board and is available on the Company website at [www.solitarioxr.com](http://www.solitarioxr.com). The compensation program is designed to attract, retain and reward our executives who contribute to Solitario's long-term success. This in turn is intended to build value for Solitario and its shareholders. The program is based on three fundamental principles:



(1) A substantial portion of Solitario's Named Executive Officer compensation should be performance and equity-based to achieve alignment with shareholder interests.

This principle is accomplished in two primary ways: first, through the award of stock options and equity awards contemplated in the equity compensation plans adopted by Solitario, in accordance with such terms that are intended to encourage our Named Executive Officers to promote the growth and performance of Solitario as may be reflected in the price of our Common Stock on the TSX and the NYSE American.

Second, this is also reflected in terms of cash compensation in the form of cash bonuses. Bonuses are set by the Compensation Committee, in its sole discretion, in a range of zero to 100% of salary. The extent to which bonuses are paid depends entirely on the extent to which the Compensation Committee believes Solitario has met its development, exploration, budget and shareholder objectives by the Compensation Committee and the current and expected financial condition of the Company. Bonuses were awarded to our Named Executive Officers during 2017. Although Solitario completed the Acquisition of Zazu in July of 2017, the performance of the price of the Company's Common Stock during 2017, which the Compensation Committee felt was impacted by a number of factors, including which were not in the control of our named executive officers, nonetheless was a major factor in the decision of the Compensation Committee not to award any bonuses during 2017. In March 2016, the Compensation Committee awarded a \$60,000 bonus to Mr. Herald, a \$44,000 bonus to Mr. Maronick, and a \$40,000 bonus to Mr. Maronick for their performance and the achievement of certain Company objectives during 2015. The Compensation Committee considered the milestones achieved during 2015 by the Company, including (i) completion of the sale of our former interest in the Mt. Hamilton Mining Project through the sale of our interest in MHLLC to Waterton Nevada Splitter, Ltd. for gross proceeds of \$24,000,000 (the "**Transaction**"), (ii) the refinancing and eventual repayment, upon the completion of the Transaction, of \$5,000,000 short-term debt due to RMB Australia Holdings, Ltd., and (iii) the marketing of our interest in MH-LLC, including obtaining approval of the Transaction by our shareholders over 90% of our outstanding shares at our annual meeting held in August 2015. The Compensation Committee considered the bonuses paid in 2016 as earned in 2015 and these bonuses were included in the 2015 summary compensation table for each Named Executive Officer for the year ended December 31, 2015. The Compensation Committee did not award any bonuses for the year ended December 31, 2016 to any Named Executive Officer based upon their review of the performance of the price of the Company's Common Stock during the 2016 and upon the lack of a major property acquisition and / or strategic investment during the year ended December 31, 2016.

(2) Solitario's compensation program for Named Executive Officers is intended to attract and retain the best executive talent available to the Company to compete for the best executive talent available.

The Compensation Committee believes shareholders are best served when the Company retains the highest caliber executives appropriate for a company of our size and complexity. We believe that with compensation packages we believe to be fair and competitive. Our Named Executive Officers have served Solitario for many years. During 2017 and 2016 the Compensation Committee published compensation surveys and publicly available compensation disclosures of several peer group companies ("Peer Group Companies") for which Solitario competes for executive talent. The Compensation Committee believes that each of these public companies share some attributes with Solitario with regard to similar size, and in a similar industry as Solitario. These Peer Group Companies included the following companies:

Vista Gold Corp. Tinka Resources Limited  
Entree Gold Corp. Riverside Resources Inc.

These reviews were not used to create specific benchmarks applicable to our Named Executive Officers' compensation levels. These reviews were used to inform the Compensation Committee of industry standards in the industry as such standards may relate, in their independent judgment, to potential modifications to Solitario's existing compensation levels. During 2017, Solitario's activities were generally focused on (i) the completion of the Acquisition; (ii) the exploration planning and evaluation of the potential of the Lik deposit acquired in the Acquisition; (iii) the completion of a preliminary economic analysis on our Florida Canyon project and (iv) the evaluation of mineral properties for acquisition and on junior mining companies with mineral properties for strategic investments, including the evaluation of potential merger, acquisition or sale. During most of 2016, Solitario's activities were focused on the evaluation of mineral properties for acquisition and potential strategic investments, which was a significant focus of the Acquisition. As the focus of Solitario during the two most recent fiscal years did not directly correspond in all cases to the activities of the Peer Group Companies, the Compensation Committee took the difference in focus into consideration when reviewing compensation of Solitario's Named Executive Officers compared to the peer companies. Additionally, Solitario has traditionally maintained a minimal staff and the difference in the number of total employees of Solitario, which includes all employees world-wide, compared to the Peer Group Companies, does not lend itself to the creation of specific benchmarks.

Subsequent to the completion of the Transaction, the Compensation Committee, in consultation with the Named Executive Officers, in light of the then difficult financial conditions in the junior mining sector as a result of continued low precious and base metal prices as well as the reduction of Hamilton related Company activities, decided to reduce the annual salaries of its Named Executive Officers, as of October 1, 2015; with the salary of Mr. Herald being reduced from \$230,000 to \$198,000, the salary of Mr. Maronick being reduced from \$160,000 to \$150,000 and the salary of Mr. Hunt being reduced from \$178,000 to \$158,000. The Named Executive Officers' salaries were reduced to the reduced amount during 2016 and 2017, except for an increase in September 2016 to \$198,000 for Mr. Herald, a salary of \$1,000 per month and an increase to Mr. Herald's salary in June 2017 of \$500 per month related to an increase in health care costs.

(3) Solitario's compensation program for the Named Executive Officers should be fair and competitive with executive, the Company and all its employees and perceived as such, both internally and externally.

The Compensation Committee strives to create a compensation program that promotes good corporate governance practice, encourages our Named Executive Officers to perform at a high level and promotes fairness among our employees. The Compensation Committee takes these goals into consideration in its comparison of executive pay in relation to all other Solitario salary costs for internal compensation by comparison to both Peer Group Companies and industry salaries for external consistency. In addition, the compensation program is intended to enhance shareholder value and the Company's performance. The Compensation Committee strives to provide transparency and full disclosure to all interested parties.

The Compensation Committee has no authority to recover salary, bonuses or stock options or other equity awards made to Named Executive Officers. Although the Compensation Committee has the ability to consider prior compensation (e.g. gains from prior option grants or other equity awards) in setting current compensation, it has no formal procedure or requirement to do so. The Compensation Committee does not set or utilize benchmarks of any kind to set, evaluate or allocate compensation. There have been no actions taken or adjustments made to the process of setting executive compensation discussed herein by the Compensation Committee subsequent to December 31, 2017.

### **Key Elements of Executive Compensation**

The elements of the Company's compensation program are intended to balance long term and short-term compensation for its executives and attempt to motivate executives to provide strong leadership and achieve Company goals by linking short-term (such as salaries and benefits) and long-term incentives (such as equity-based compensation) to the achievement of business objectives, thereby aligning the interests of executives and shareholders. In addition, the Compensation Committee recognizes the performance of the Company's Common Stock is often influenced by the investment climate of the junior mining industry and other macro-economic factors, which are not within the control of the specific performance of the Named Executive Officers in achieving the business objectives set by the Company. The key elements of the compensation of the Named Executive Officers are outlined below. The Compensation Committee considers shareholder input in setting compensation for Named Executive Officers. At our 2017 annual meeting of shareholders, 95% of the votes cast on the advisory vote on executive compensation were in favor of our current compensation program. The Board of Directors and the Compensation Committee reviewed the results and determined that, given the significant level of support, no major re-examination of the executive compensation program was necessary at that time.

(1)

*Base Salary*

The Compensation Committee attempts to provide base salary to the Named Executive Officers commensurate with their review of our Peer Group Companies. The Compensation Committee set the base salary for the Named Executive Officers for 2017 (which commenced on January 1, 2017) during its meeting in December 2016. Increases or decreases in base salary are dependent on the Compensation Committee's evaluation of each individual Named Executive Officer performance. In effect of a peer group review, the performance of the entire Company relative to the Company's goals and objectives, and the Company's current and projected financial resources. No Named Executive Officers receive minimum base salary payments pursuant to any employment contract or other agreement. The Compensation Committee has authority from the Board to set the base salary in any amount it believes is appropriate. Although the Compensation Committee, reviews the accomplishments of the Named Executive Officers against general goals of the Company, including planned exploration programs, potential mineral property acquisitions, evaluation of strategic opportunities for a corporate merger, acquisition or sale; the Acquisition in 2017; the 2017 corporate financing activities and market price of Solitario's Common Stock, among other factors. The Compensation Committee has full discretion to set compensation levels and has not set compensation levels to specific criteria. Some of the general criteria are discussed below.

(2)

*Bonuses*

The Compensation Committee may provide bonuses to the Named Executive Officers, in its discretion, based upon their evaluation of the individual Named Executive Officer in light of the following parameters, including the following:

- (i) Bonuses based upon operational goals and parameters;
- (ii) The desire, discussed above, to provide a substantial portion of compensation based on performance;
- (iii) The performance of the Company relative to Company goals including exploration and production;
- (iv) The share price performance of the Company's Common Stock;
- (v) The financial strength of the Company, including liquid financial assets;
- (vi) The quality of mineral property assets, including exploration assets and mineral properties owned or operated by the Company or its joint venture; and
- (vii) The financial strength and prospects for the smaller (junior) exploration mining companies.

In establishing its goals for any particular year, the Compensation Committee strives to ensure that its goals provide both an incentive and an attainable goal that provides shareholders with the best return on their investment while minimizing corporate and shareholder risk to the extent possible. Although certain targets and goals related to certain operational goals including such as mineral property acquisitions and/or potential merger or acquisition activities, if any, are confidential, the Compensation Committee has structured these types of goals to be reasonable and obtainable for the Named Executive Officers, without undue risk to the assets of Solitario. Due to the nature of corporate activities relating to (i) the evaluation of mineral properties for acquisition; (ii) the evaluation of strategic opportunities for a corporate merger, acquisition or sale, including the Acquisition

Transaction during 2015 and (iv) early-stage exploration of mineral properties located in our exploration segment. The operational goals for our Named Executive Officers are not specifically related to traditional financial metrics such as revenue growth, earnings or earnings per share. The operational targets and goals are subjective and generally include (i) the evaluation, negotiation and acquisition of mineral properties; (ii) evaluation of strategic opportunities; (iii) land and royalty joint ventures and acquisitions; (iv) exploration activities and success, both on our own and through joint ventures; (v) training and retaining employees, (vi) operational activities including: maintaining adequate liquidity to fund future exploration activities, financial reporting and disclosure, and shareholder communication. The Compensation Committee also evaluates the financial strength and prospects for the exploration segment of the mining industry. The Compensation Committee reviews the performance of our Named Executive Officers with the Named Executive Officers at or near the start of each year. The evaluation of the performance of our Named Executive Officers, relative to the goals outlined herein, has been and is expected to continue to be at the discretion of the Compensation Committee. As discussed above, in 2017 and 2016, the Compensation Committee determined that no bonus was earned during the year ended December 31, 2017 and 2016 and the Named Executive Officers would not be paid a bonus for the year ended 2017 during 2018.

(3)

*Equity*

The only equity compensation our Named Executive Officers have historically received is in the form of stock options granted pursuant to the 2006 Stock Option Incentive Plan (the “**2006 Plan**”) and the 2013 Solitario Exploration & Royalty Corp. Omnibus Stock and Incentive Plan (as defined in the 2013 Plan, the “**2013 Plan**”), with the exercise price of such options equal to the current market value of the Company’s Common Stock at the date of grant. The 2006 Plan terminated in 2016, and no option grants were made in 2016 or 2017 under the 2006 Plan and there are no outstanding options under the 2006 Plan. The Compensation Committee believes that a portion of our Named Executive Officers’ compensation should be performance based and tied to the long-term value of the Company. The Compensation Committee also believes that our compensation policies should be fair to our shareholders and focused on our long-term viability. The Compensation Committee believes the granting of stock options or other forms of equity-based compensation aligns the interests of the Named Executive Officers and our shareholders and provides the incentive to manage the Company from the perspective of an owner of the Company. In addition, the Compensation Committee believes the vesting of the stock options granted from the 2013 Plan, discussed below, provide that a significant portion of the compensation will be received at a future date, which provides a tempered longer-term incentive for our Named Executive Officers as well as an incentive for them to remain with the Company.

The amount of all individual grants and the grant date of the stock options have been determined periodically by the Compensation Committee or by the full Board. All grants to date, excluding Replacement Options, discussed above, have been, as of the date of the approval by the Compensation Committee (or the full Board, if requested by the Compensation Committee), with the exercise price at the fair market value on the date of grant. Generally, all option grants from the 2013 Plan vest 25% on the date of grant and the remaining options vest at 25% per year on the anniversary of the grant over a three-year period. In connection with the Acquisition, on September 1, 2017, Solitario granted the Replacement Options exercisable for 1782,428 shares of Solitario Common Stock. The terms of the Replacement Options, in accordance with the terms of the Acquisition, vested on the date of grant, have exercise prices of between \$0.70 per share and \$2.24 per share and had terms of ten months to 18 months.

As discussed above, on September 1, 2017 Solitario granted the Conditional Options exercisable to acquire an aggregate of 2,300,000 shares of Common Stock. The Conditional Options were subject to shareholder approval and have a five-year life, an exercise price of \$0.77 per share and a grant date fair value of \$970,000, based upon a Black-Scholes model with a volatility of 25%, a risk-free interest rate of 1.70%. The Compensation Committee, in their full discretion and with the approval of the Board of Directors granted the options subject to shareholder approval to provide the shareholders with additional input to the 2017 compensation of our directors and officers in light of the 2017 shareholder approval of the expansion of the number of shares of Common stock reserved under the 2013 Plan for the Acquisition. Future grants from the 2013 Plan, including those to officers and directors, are expected to be made subject to shareholder approval. Upon approval, the Conditional Options will be issued and will vest 25% on approval, 25% on September 1, 2018, 25% on September 1, 2019, and 25% on September 1, 2020. The Conditional Options may not be exercised in whole or in part until the shareholders approve the grants at this Annual Meeting and the option grants will be void if the shareholders do not approve the grants. As the Conditional Options were subject to shareholder approval, none of the Conditional Options were considered outstanding or exercisable as of September 30, 2017.

In the future, our officers and directors may receive additional equity-based awards pursuant to the 2013 Plan, which may take the form of stock options or the other forms of awards including restricted stock awards, restricted stock units or stock appreciation rights.

### **Allocation between the Key Elements of Compensation**

The Compensation Committee has complete discretion in allocating total compensation among the key elements of compensation discussed above. Each of the individual components of compensation is evaluated by the Compensation Committee independently and each component is not evaluated upon the other components. The Compensation Committee has not developed a set formula (such as fair value of equity compensation to equal 50% of base salary) to allocate the elements of compensation to each individual Named Executive Officer.

### **Employment Agreements**

None of our Named Executive Officers have ongoing employment agreements other than Change in Control Severance Benefits Agreements, discussed under “Change in Control” below.

### **Change in Control Agreements**

The Compensation Committee and Solitario consider it essential to the best interest of it to foster the continuous employment of key management personnel. In this regard, the C Committee and Board recognize that, as is the case with many publicly held corporation subsidiaries, the possibility of a change in control may exist and that such possibility, an uncertainty and questions which it may raise among management, may result in the depa distraction of management personnel to the detriment of the Company and its sharehold

Accordingly, on March 14, 2007, the Compensation Committee approved separate Change in Control Severance Benefits Agreements (each a "**CIC**") for each of the persons serving as our Named Executive Officers, Mr. Herald, Mr. Maronick and Mr. Hunt. Each CIC provides for the severance benefits if the employment of one of the Named Executive Officers is terminated within a period of three years following the last day of the month in which a Change in Control (as defined in the CIC) occurs equal to 2.5 times the base salary of the Named Executive Officer. In addition, any unvested stock options held by the Named Executive Officer will vest upon a Change in Control. The CIC provides an additional gross up for any taxes due as a result of Excise Taxes imposed by Section 4999 of the Internal Revenue Code of 1986, as amended (the "Code").

Generally, the CIC defines a "Change in Control" as (i) a person acquiring more than 50% of the outstanding stock of the Company, (ii) the shareholders of the Company approving a merger or acquisition whereby more than 50% of the outstanding shares held prior to the vote will be held by a new person or corporation, (iii) the shareholders of the Company approving the sale or disposition of substantially all of the company's assets or (iv) the shareholders of the Company approving the liquidation or dissolution of the Company.

Benefits are payable under each CIC after a Change in Control if the Named Executive Officer terminates his employment for "good reason," or is terminated by the Company, other than "Cause." "Good reason" is generally defined as a reduction in the compensation, or level of responsibility, or forced relocation, among other things. "Cause" is generally defined in the CIC as the commission of a felony, gross and willful failure to perform assigned duties, and dishonest conduct that is material and materially injurious to the Company.

### **Tax Implications of Executive Compensation**

Under Section 162(m) of the Code, the Company generally receives a tax deduction for the amount of the bonus payments which total less than \$1,000,000 paid to our Named Executive Officers, unless the compensation is performance based. The total non-performance-based compensation for our Named Executive Officers did not exceed \$1,000,000 during 2017, nor do we anticipate exceeding \$1,000,000 for the foreseeable future.

### **Stock Ownership Guidelines**

Solitario has not established formal stock ownership guidelines for our Named Executive Officers. The Company's Insider Trading Policy prohibits the Named Executive Officers, as well as other persons who may have access to material inside information, from purchasing, selling, entering into, or engaging in hedging or offsetting transactions regarding Solitario's Common Stock during periods where such persons have access to material inside information.

### **Compensation Policies with Regard to Risk Management**

The Board is responsible for the overall risk management of the Company. Solitario is subject to the inherent risks involved in the exploration and development of mineral properties and shareholders should carefully review Item 1A, "Risk Factors," in our Annual Report on Form 10-K for the year ended December 31, 2017. However, Solitario does not have any compensation plans or incentives for our Named Executive Officers or any employee for any risk-taking activity or risk management. Solitario does not engage in activities that have traditional incentives for financial risk-taking, such as buying or selling derivatives or other similar instruments, other than our limited



derivatives to reduce our exposure to our holdings of Kinross Gold Corporation common  
holdings of Vendetta Mining Corp.

### **Role of the Chief Executive Officer in Compensation Decisions**

The *CEO* annually reviews the performance of all other Named Executive Officers. The  
of the CEO is reviewed by the Chairman of the Compensation Committee. The conclusi  
recommendations, which include salary, bonus and equity grants, if any, are presented to  
Compensation Committee, which has absolute discretion in modifying or applying any o  
recommendations for the Named Executive Officers. The Compensation Committee pre  
conclusions and recommendations to the Board for their input and review.

## Summary Compensation Table

The following table provides summary information regarding compensation earned by our Executive Officers for the fiscal years ended December 31, 2017 and 2016:

**SUMMARY COMPENSATION TABLE**

Name and Principal Position	Year	Salary (\$)	Bonus (\$) <sup>(1)</sup>	Stock Award (\$)	Option Awards (\$) <sup>(2)(4)</sup>	Non-equity incentive plan compensation	Change in Pension Value and Nonqualified Deferred Compensation Earnings (\$)	All Other Compensation (\$) <sup>(3)</sup>
Mr. Herald, CEO	2017	201,000	—	—	—	—	—	28,590
	2016	201,000	—	—	225,036	—	—	28,590
Mr. Maronick, CFO	2017	150,000	—	—	—	—	—	28,590
	2016	150,000	—	—	154,525	—	—	28,590
Mr. Hunt, COO	2017	170,000	—	—	—	—	—	28,590
	2016	163,000	—	—	165,026	—	—	27,210

(1) No bonus amount was earned during 2017 or 2016.

The amount represents the grant date fair value of option awards granted during the year in accordance with FASB ASC No. 718. See Note 9, "Employee Stock Compensation Plan" in our consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2017 for a discussion regarding assumptions used to calculate fair value.

(2) The 2016 options were granted from the 2013 Plan on July 28, 2016, had a five-year term with 25% on grant date and 25% on the next three anniversary dates. The assumptions used to calculate our 2016 grant date fair value are based upon a Black-Scholes model using a five-year historical volatility of 63% and a risk-free interest rate of 0.9%.

a. On August 24, 2016, holders of option awards from the 2013 Plan voluntarily cancelled 1,699,000 options with an option price of \$.072 with an expiration date of July 27, 2016. Mr. Solitario to have additional financial flexibility. No consideration was given or received by the holders of the options to cancel the awards. Included in the cancellation of those awards were the options granted during 2016 to the Named Executive Officers, including 450,000 options to Mr. Herald, 330,000 options to Mr. Hunt and 309,000 options to Mr. Maronick.

b. Mr. Herald, Mr. Maronick and Mr. Hunt each received \$24,000 401(K) matches during 2017 and 2016. Mr. Herald and Mr. Maronick and Mr. Hunt each received \$4,200 for contributions to a health savings account and \$396 for group term life insurance during 2017 and 2016.

(3) As the Conditional Options were subject to shareholder approval at the 2018 Annual Meeting, they are not considered granted during 2017 or outstanding as of December 31, 2017. Mr.

Maronick and Mr. Hunt have no outstanding options at December 31, 2017.

#### Option Exercises and Stock Vested

There were no exercises of stock options during the year ended December 31, 2017 or 2016 by any of our Named Executive Officers.

#### Outstanding Equity Award at Fiscal Year End

There are no outstanding equity awards at December 31, 2017 held by our Named Executive Officers. See Proposal 2, "Approval of Conditional Options," above.

#### Potential Payments Upon Termination or Change in Control

As noted under "Compensation Discussion and Analysis" in this Proxy Statement, the Company entered into certain change in control agreements on March 14, 2007 with the following Named Executive Officers. The terms of the CICs are more fully described under "Change in Control Agreements" in the "Compensation Discussion and Analysis" section above. The potential payments to each Named Executive Officer are described below in the event of an assumed change in control as defined in the applicable CIC as of December 31, 2017.

Name	Salary (1)	Stock option vesting (2)	Tax gross up (3)	Total
Christopher E. Herald, CEO	\$502,500	\$ —	\$ —	\$502,500
James R. Maronick, CFO	375,000	—	—	375,000
Walter H, Hunt, COO	407,500	—	—	407,500

(1) Two and one-half times base salary as of December 31, 2017. Paid as a lump sum

None of our Named Executive Officers have any outstanding options or equity awards

(2) 31, 2017. Accordingly, there was no intrinsic value from the acceleration of any unvested options

owned by the Named Executive Officer as of December 31, 2017.

The change in control provides for a gross-up for taxes in the event the combined salary and other compensation, triggered by a change in control, results in Excise Tax, as defined in Section 4999 of the Code. The CIC provide for additional cash compensation to pay the Named Executive Officer for the Excise Tax, which is 20% of all compensation in excess of the base salary

(3) when the total payments, including the fair value from acceleration of vesting for unvested options under the CIC exceed three times base salary. We have estimated that no tax gross up has

been due or payable as of December 31, 2017 because the total compensation, including the fair value from the acceleration of any outstanding unvested options would not exceed three times base salary.

#### **PAY RATIO OF CHIEF EXECUTIVE OFFICER COMPENSATION TO MEDIAN EMPLOYEE COMPENSATION**

Solitario has determined that the 2017 annual total compensation of the estimated median compensated employee who was employed as of October 3, 2017, excluding the CEO, Christopher E. Herald, was \$88,762. Mr. Herald's annual total compensation for 2017 was \$229,596. Mr. Herald's annual total compensation is 2.6 times (or a ratio of 2.6 to 1) that of the estimated median compensated employee. This pay ratio is a reasonable estimate calculated in accordance with SEC rules regarding compensation disclosure, payroll and employment records and the methodology described below.

As of October 3, 2017, Solitario had six total employees and no seasonal and temporary employees. Solitario identified the median compensated employee, based upon the knowing the identity of each of its full-time employees. The compensation has been defined as base salary excluding overtime and other compensation which provides a reasonable estimate of compensation received. Salaries are annualized based on the employee starting employment in 2017. There were no part-time status employees during 2017. Compensation is reported in United States currency based upon the location and pay of Solitario employees. A cost of living adjustment was applied.

Solitario's compensation practices and programs ensure compensation programs are fair and competitive globally compliant and are aligned with Solitario's business objectives. The SEC rules for determining the median compensated employee and calculating the pay ratio based on that employee's compensation allow companies to adopt a variety of methodologies, exclusions, and assumptions that may reflect their compensation practices. As such, the pay ratio reported above may not be comparable to the pay ratio reported by other companies, even those in a related industry or of a similar size or geographic scope. Other companies may have different employment practices, regional demographics,

utilize different methodologies and assumptions in calculating their pay ratios.

SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGERS

To our knowledge, as of April 27, 2018, no person beneficially owns, directly or indirectly, control or direction over, more than five percent of our issued and outstanding Common Stock, with the exception of Zebra Holdings and Investments, S.A.R.L., which directly owns 3,937,873 shares of Common Stock representing approximately 6.5 percent of our issued and outstanding Common Stock.

The following table sets forth, as of April 27, 2018, the beneficial ownership of our outstanding Common Stock by each of our shareholders owning more than five percent, our director, our Executive Officer and all of our executive officers and directors as a group. Unless otherwise indicated, the persons listed in the table below have sole voting and investment powers with respect to the shares of Common Stock indicated. Except as indicated below the mailing address for each person is 4251 Kipling Street, Suite 390, Wheat Ridge, CO 80033.

Name and Address of Beneficial Owner	Amount and Nature of Beneficial Ownership*(4)	Percent of Class*
Gil Atzmon, Director (1)	3,136,571	5.2 %
Christopher E. Herald, CEO and Director	1,550,000	2.6 %
Brian Labadie, Director	192,857	**
Joshua Crumb, Director (2)	142,880	**
Jim Hesketh, Director	—	**
John Labate, Director	—	**
Walter H. Hunt, COO	409,962	**
James R. Maronick, CFO	583,048	1.0 %
All directors and executive officers as a group	6,015,318	10.0%
Zebra Holdings and Investments, S.A.R.L (3) PO Box 6208, CH – 1211 Geneva	3,937,873	6.5 %

\* Calculated in accordance with Rule 13d-3 under the Exchange Act and Item 403of I

\*\* Indicates holdings of less than 1%.

(1) The beneficial shares include 464,360 Replacement Options held by Mr. Atzmon, exercisable within 60 days.

(2) The beneficial shares include 125,020 Replacement Options held by Mr. Crumb, exercisable within 60 days.

(3) Shares issued in the Acquisition.

Unless and until the shareholders approve the Conditional Options, such options are not (4)outstanding. No portion of the Conditional Options are included in any officer or director ownership.

## CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

There are no material interests, direct or indirect, of current directors, executive officers, or any shareholder who beneficially owns, directly or indirectly, more than 10% of the outstanding Solitario Common Stock, or any known associates or affiliates of such persons, in any transaction at the beginning of the Company's last fiscal year or in any proposed transaction which has affected or would materially affect the Company and in which the amount involved exceeds \$120,000.

### Policy Regarding Related Party Transactions

The Board of Directors has adopted a written Related Party Transaction Policy. Pursuant to this policy, Solitario may enter into transactions with certain "related persons." Related persons include the Company's executive officers, directors, 5% or more beneficial owners of the Company's

Stock, immediate family members of these persons and entities in which one of these persons has a direct or indirect material interest. These transactions are referred to as "related party transactions." Related party transactions are subject to the following related party transaction policy requirements:

- the transaction must be approved by disinterested members of the Board of Directors; the Audit Committee must approve or ratify such transaction and the terms of the transaction must be comparable to that which could be attained in an arm's-length dealing with unrelated third parties;
- a transaction that involves compensation must be approved by the Compensation Committee.

#### Director Independence

Solitario's Board has determined Mr. Atzmon, Mr. Crumb, Mr. Hesketh, Mr. Labadie and Mr. Labate are independent members of the Board of Directors in accordance with Section 803(A) of the American Company Guide. Mr. Labate, Mr. Crumb and Mr. Hesketh are members of the Audit Committee.

- Mr. Labadie, Mr. Labate and Mr. Hesketh are members of the Compensation Committee.
- Mr. Atzmon, Mr. Labadie and Mr. Labate are members of the Nominating Committee.

## **INCORPORATION BY REFERENCE**

The following information is incorporated by reference into this Proxy Statement from our Report on Form 10-K for the year ended December 31, 2017: Our financial statements included in our Annual Report on Form 10-K. Upon the written or oral request of any stockholder entitled to attend our Annual Meeting, we will provide, without charge, a copy of any document incorporated into this Proxy Statement by first class mail or other equally prompt means. Shareholders requesting copies of such documents may contact Solitario at mail at 4251 Kipling Street, Suite 390, Wheat Ridge, CO 80033 or by telephone (303) 534-1030.

The reports of the Compensation Committee and Audit Committee shall not be deemed incorporated by reference by any general statement incorporating by reference this Proxy Statement into our Report on Form 10-K under the Securities Act or the Exchange Act, except to the extent we specifically incorporate such information by reference and shall not otherwise be deemed filed under the Securities Act or the Exchange Act.

## **PROPOSALS OF SHAREHOLDERS**

Shareholder proposals intended to be included in Solitario's proxy statement for the 2019 Annual Meeting of Shareholders must be received by Solitario prior to February 7, 2019 in order for the proposal to be considered for inclusion in the proxy statement and form of proxy relating to the 2019 annual meeting. If the date of next year's annual meeting is changed by more than 30 days after February 19, 2019, the deadline will be a reasonable time before we print and mail our proxy materials. However, we are not required to include in our proxy statement and form of proxy for the 2019 annual meeting any stockholder proposal that does not meet all of the requirements for inclusion in our proxy statement by the SEC in effect at the time the proposal is received. Under Solitario's Bylaws, in order for a stockholder proposal that is not included in such proxy statement and form of proxy to be considered for inclusion before the 2019 annual meeting, such proposal must be received by the Secretary of Solitario at our principal executive offices at 4251 Kipling Street, Suite 390, Wheat Ridge, CO 80033 no later than 60 days nor more than 90 days before the annual meeting; however, if less than 70 days' notice of the date of the 2019 meeting is given, the written notice must be delivered to the Corporate Secretary no later than the close of business on the 10<sup>th</sup> day after notice of the date of the meeting is mailed or notice was publicly disclosed, whichever is earlier. The notice must contain certain information as to the proposal and the shareholder, including the share ownership of the shareholder and any financial interest in the proposal. If a timely proposal is received, the Board may exercise its discretionary authority granted by the proxies to be solicited on behalf of the Board in connection with such proposal at the 2018 annual meeting.

No shareholder proposals for the 2018 Annual Meeting had been received by Solitario prior to the date of this Proxy Statement.

## **OTHER BUSINESS**

Solitario knows of no other business to be presented at the meeting. If any other business comes before the meeting, it is intended that the shares represented by proxies will be voted in respect thereto in accordance with the best judgment of the person named in the accompanying proxy.



DELIVERY OF DOCUMENTS TO SHAREHOLDERS SHARING AN ADDRESS

Only one Proxy Statement and Annual Report is being delivered to shareholders sharing unless we have received contrary instructions from one or more of the shareholders. Upon written or oral request of a shareholder, we will deliver promptly a separate copy of the Proxy Statement and Annual Report to shareholders at a shared address to which a single copy was delivered. Shareholders desiring to receive a separate copy in the future may contact us by mail at 4251 Kipling Street, Wheat Ridge, CO 80033 or by telephone (303) 534-1030.

By Order of the Board of Directors

/s/James R. Maronick

Secretary

April 30, 2018

Wheat Ridge, Colorado

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**Appendix A**

**(Form of Proxy Card)**