

VALLEY OF THE RIO DOCE CO

Form 6-K

April 01, 2004

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**United States
Securities and Exchange Commission**

Washington, D.C. 20549

FORM 6-K

Report of Foreign Private Issuer
Pursuant To Rule 13a-16 or 15d-16
of the
Securities Exchange Act of 1934

For the month of

March 2004

Commission File Number 001-15030

Valley of the Rio Doce Company

(Translation of Registrant's name into English)

Avenida Graca Aranha, No. 26
20030-900 Rio de Janeiro, RJ, Brazil
(Address of principal executive office)

(Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F.)

(Check One) Form 20-F Form 40-F

(Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1))

(Check One) Yes No

(Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7))

(Check One) Yes No

(Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.)

(Check One) Yes No

(If "Yes" is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b).
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Brazilian GAAP Financial Statements

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PERFORMANCE OF COMPANHIA VALE DO RIO DOCE IN 2003

The financial and operational information contained in this press release, except otherwise indicated, was calculated in accordance with generally accepted accounting principles in Brazil (BR GAAP). As specifically indicated throughout the text, this information either refers to the financial statements of the Parent Company or the Consolidated financial statements. In the case of the Consolidated financial statements, in accordance with BR GAAP, the companies that are consolidated are those in which CVRD has effective control or shared control, as defined through a formal shareholders agreement. In the case of those companies in which CVRD holds definitive control, consolidation is carried out on a 100% basis, the difference between this figure and the percentage stake held by CVRD in the capital of a given subsidiary being discounted at the minority interests line. The main subsidiaries of CVRD are: Caemi, Alunorte, RDM, RDME, RDMN, Urucum Mineração, Pará Pigmentos, Docenave, Ferrovia Centro-Atlântica (FCA), Rio Doce Europa, Itaco, CVRD Overseas and Rio Doce International Finance. In the case of those companies where control is shared, the consolidation is carried out in proportion to the size of the stake that CVRD holds in the capital of each company. The main companies in which CVRD has shared control are: Albras, MRN, Valesul, Kobrasco, Nibrasco, Hispanobras, Itabrasco, GIIC and Samarco.

2003 A RECORD YEAR

Rio de Janeiro, March 24, 2004 Companhia Vale do Rio Doce obtained net earnings of R\$ 4.509 billion in 2003, the equivalent of R\$ 11.75 per share, the highest in the Company's history. This result was more than double of that reported in 2002 and 47.8% higher than the previous record achieved in 2001 of R\$3.051 billion.

Consolidated cash generated, as measured by EBITDA (earnings before interest tax depreciation and amortization), amounted to R\$ 7.765 billion, another record. EBITDA in 2003 showed an increase of 17.5% relative to 2002.

Return on equity (ROE) amounted to 30.2%, compared to 16% in 2002.

Various other records were beaten in 2003:

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Consolidated gross revenues amounted to R\$ 20.219 billion, an increase of 32.4% on that reported in the previous year, of R\$15.267 billion.

Revenues from exports amounted to US\$ 3.952 billion, representing a rise of 24.6%, compared to exports generated of US\$ 3.173 billion in 2002.

The Company's net exports (exports minus imports), totaled US\$ 3.422 billion, accounting for 13.8% of Brazil's trade surplus in 2003.

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Sales volume of iron ore and pellets amounted to 186.812 million tons, an increase of 14.0% in relation to 2002.

The sales of alumina made by Alunorte, of 2.275 million tons, represented a rise of 42.9% compared to 2002.

Sales volume of manganese ferro-alloys of 512,000 tons, compared to 466,000 tons in 2002.

Sales of kaolin totaled 731,000 tons, compared to 451,000 in 2002.

The volume of general cargo transported for third parties by the railroads of CVRD (Vitória a Minas Railroad EFVM, Carajás Railroad - EFC and Centro-Atlantic Railroad FCA) totaled 26.3 billion net ton kilometers (ntk), an increase of 5.1% compared to 2002.

Capital expenditure amounted to US\$1.8 billion, carried out by CVRD Parent Company.

The good results reported by CVRD are due to the considerable increase in global demand for ore and metals, and the Company's strong commitment to the generation of shareholder value. This implies consistent execution of business strategy, with efforts being concentrated on maximizing the performance of existing assets, using discipline in the allocation of capital to organic growth projects and acquisitions and in cost of capital reduction.

The Company's cash generation has allowed it to finance its growth initiatives, each evaluated according to their own merit, and distribute a good level of dividends to its shareholders.

In 2003, the first year that saw implementation of the Dividend Policy, dividends of R\$5.04 per share were paid, amounting to R\$ 1.930 billion, compared to R\$ 1.807 billion, or R\$4.99 per share, in 2002.

The dividends distributed by CVRD in 2003 resulted in a dividend yield of 3.4% in US dollars. In the period from 1999 to 2003, the average dividend yield for the shares of CVRD amounted to 5.6%, the highest of the world's largest global mining and metals companies. Total shareholder return, measured in US dollars, amounted to 93.7% in 2003, the annual average for the period 1999-2003 being 40.2%.

In January 2004, Company's management proposed to its Board the payment of a minimum dividend for 2004, of US\$ 1.43 per share, a total of US\$ 550 million. The value proposed is consistent with the expected behavior of free cash flow, while maintaining CVRD's prudent levels of financial leverage.

The Parent Company carried out investments of US\$ 1,819.2 million in 2003, R\$ 502 million of which was spent on acquisitions. Expenditure on mineral exploration totaled US\$ 69 million, with expenditure on projects amounting to US\$ 784 million. Of the main projects carried out, of particular note were: the 14 million ton expansion in iron ore production capacity at Carajás, the completion of Pier III at Ponta da Madeira maritime terminal, the purchase of 101 locomotives and 2,986 wagons for the transport of iron ore and general cargo, and the development of the Sossego copper mine, which will begin operations in July 2004.

Performance highlights by the Parent Company in the fourth quarter of 2003

Record gross revenues of R\$2.877 billion.

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Record volume of iron ore and pellets shipments, of 44.8 million tons.

EBITDA of R\$1.239 billion, 8.9% lower than in 4Q02.

Net earnings of R\$ 792 million, R\$ 2.06 per share, compared to R\$1.541 billion reported in 4Q02.

RECENT RELEVANT EVENTS

In the last few months, negotiations were concluded which have important implications for CVRD's iron ore businesses. At the same time, the Company reinforced its commitment to good corporate governance practice and continued the streamlining of its operational structure. A 30-year bond was issued in the global capital markets and the substantial capex budget for 2004 has been approved.

Iron ore and pellet reference prices for 2004

For the fourth year running, the Company led the process of price negotiations with the world's largest steel companies.

In January 2004, CVRD concluded negotiations with its clients for the setting of iron ore reference prices for the year 2004, resulting in an average increase of 18%, compared to those prices practiced in 2003.

In February, new pellet reference prices were implemented with the Company's clients, showing an average increase of 19%.

Long-term iron ore supply contracts

In December, CVRD and Shanghai Baosteel Group Corporation (Baosteel), China's largest steel producer, signed a long-term contract for the supply of iron ore for a period of 10 years, from 2006 to 2016. This contract is in addition to that signed in October 2001, and determines that iron ore shipments made by CVRD will increase annually to satisfy the growing requirements of Baosteel, reaching 14 million tons a year from 2010. Given that the earlier contract already makes provision for annual shipments of 6 million tons, CVRD's sales of iron ore to Baosteel should reach 20 million tons from 2010 onwards.

In February 2004, CVRD signed another two important iron ore supply contracts. The contract with Corus, one of Europe's main steel companies, was extended for a period of 10 years and makes provision for the sale of 10 million tons a year, which will therefore mean that CVRD will become Corus' largest iron ore supplier. Currently, CVRD supplies approximately 5 million tons a year to Corus.

The contract with Arcelor, the world's largest steel producer, makes provision for the shipment of 20 million tons a year of iron ore fines and lumps for its plants in Europe, up to 2009. Neither the sale of pellets produced by Hispanobras—a Brazilian joint-venture between CVRD and Arcelor, nor CVRD's sale of iron ore and pellets to Arcelor's steelworks in Brazil, form part of this contract.

Long-term contracts result in closer relationships between the Company and its clients, providing them with guaranteed supplies of high-quality iron ore and pellets, while at the same time making it possible to develop solutions that create value for the steelmakers.

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Steel slab project

On February 2004, CVRD and Baosteel signed contracts with engineering companies to carry out a feasibility study for a joint-venture to build and operate an integrated steel plant in São Luís, in the state of Maranhão, for the production of 3.7 million tons of steel slabs a year. Preliminary estimates are for the plant to begin operations in 2007.

CVRD's strategic objective is to promote the development of semi-finished steel projects in Brazil, which show a clear comparative advantage in the production of these products, with a view to leveraging the Company's sales of iron ore and pellets. The Company may take minority shareholdings in these enterprises.

Corporate Governance

In December, CVRD joined Bovespa's Program of Differentiated Corporate Governance Practices, formally committing itself to following good corporate governance practices. This represented another demonstration of the Company's commitment to a transparent management model, ensuring that a balanced picture is presented to its shareholders, providing quick and efficient disclosure of information, as well as reflecting CVRD's respect for the rights of its investors.

Simplification of operational structure

Continuing the process of simplifying its operational structure, in December CVRD absorbed the following companies into the Parent Company: Rio Doce Geologia e Mineração S.A. (Docegeo (Docegeo)), Mineração Serra do Sossego S.A. (MSS), Vale do Rio Doce Alumínio S.A. (Aluvale (Aluvale)) and Mineração Vera Cruz S.A. (MVC).

The object of this process is to reduce costs and increase transparency.

Issue of debt

In January 2004, CVRD issued a 30-year US\$ 500 million bond (CVRD 2034). This issue is the longest-dated debt ever issued by a Brazilian company in international capital markets.

CVRD 2034 represents pure credit of the Company, being rated Ba2 by Moody's Investor Service. The issue was placed in the market with a return to investor of 8.35% a year, 336 basis points over the yield offered by US Treasury bonds of similar duration.

Investment program for 2004

In January, the Company announced an investment program of US\$ 1.536 billion for 2004, with expenditure on growth mineral exploration and projects, of US\$ 1.075 billion, and stay-in-business capex maintenance, modernization, environmental protection, and information technology of US\$ 461 million.

The amount allocated to greenfield and brownfield projects totaled US\$ 1.011 billion. The most important initiatives involve: expanding production capacity of iron ore, bauxite, alumina and potash, completion of the Sossego copper project, starting development of project 118, power generation and the purchase of locomotives and wagons for the transport of iron ore and general cargo.

Investments in mineral exploration are estimated at US\$ 78 million.

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BUSINESS OUTLOOK

China continued to exercise a predominant influence in the minerals and metals markets in 2003. Demand for steel grew by 25%, having been satisfied through an increase of 21.2% in its domestic production – being the first time that a country has exceeded production of 200 million tons of crude steel a year - supplemented by importing 38 million tons of steel products. China's external purchases of refined copper were up by 17%, those of copper concentrate by 28% and those of alumina by 21%.

Global seaborne trade iron ore grew at an extraordinary rate in 2003 – 10.3% - totaling 537.1 million tons, an increase of 50 million tons in relation to the previous year – the largest expansion in seaborne trade ever. China was responsible for 72% of this increase, its imports expanding by 112 million tons in 2002 to 148 million last year. Western Europe increased its purchases by 5 million tons, Japan by 4 million – from 126 million to 130 million tons – the United States by 2 million and Argentina by 2 million.

The strong Chinese demand has altered the dynamics in the global iron ore market. In the last five years, seaborne trade has grown by an average rate of 5.2%, Chinese imports rising by 23.4% a year, accounting for 80% – 96 million tons – of the increase seen in the period. During the nineties, seaborne trade increased at a slower pace, averaging 3% a year between 1992 and 1999.

For 2004, we are estimating an increase in seaborne trade of 7.1%, which corresponds to an additional volume of approximately 40 million tons. This is likely to keep the iron ore industry working at full capacity, while at the same time maintaining existing pressure on the logistics system: railroads, ports and maritime transport. Demand for manganese and ferro-alloys, whose behavior is correlated to that of iron ore, is therefore likely to continue buoyant.

In the first two months in 2004, China imported 31.6 million tons of iron ore, an increase of 36.7%, compared to the same period in the previous year.

The combination of the synchronized recovery in the global economy, together with this performance by China, has without doubt contributed to maintaining buoyant demand for ores and metals. This effect, allied to the obstacles to short-term growth apparent in the supply of mineral products, suggests a relatively long upcycle in the sector, similar to that which occurred in the second half of the eighties.

In the case of China, there has been unprecedented growth in the demand for mineral and metals products, which has had significant implications on their price behavior in relation to those of manufactured products. The gains in productivity obtained from the revolution in information technology and China's emergence as a low-cost manufacturing platform for industrial products, as well as a large consumer of ores and metals, will tend to provoke a long-lasting change in relative prices.

Thus, in contrast to what has happened until recently, it is very likely that ore and metal prices will cease to exercise a deflationary effect on the global economy.

On the supply side, the mining and metals industry reacted to the Asian financial crisis of 1997 by cutting investment in capacity expansion and mineral exploration. We estimate that growth capex dropped by almost 50% in nominal terms, between 1997 and 2002.

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Finally, the depreciation in the US dollar has a favorable effect on metals prices, particularly gold, copper and aluminum.

We believe that there is a structural imbalance between the demand and supply of various products, among which are: iron ore, alumina, and copper concentrate, which is impossible to correct in the short term. As a consequence, the medium-term scenario is likely to have a positive influence on the performance of CVRD, whose operational and investment costs are low.

The restrictions which are being applied by the Chinese government to the construction of steel plants and aluminum smelters, are not capable of reversing the current trend, only serving to alleviate the acute shortage of raw materials which would result from an excessive volume of investments.

The growth performance seen by CVRD's logistics services has seen relatively little correlation with Brazil's GDP growth, due to the existence of considerable pent-up demand. Continued expansion will tend to depend increasingly on investment in rolling stock, in order to enable existing demand to be met. The Company is making significant investments in logistics, with the recapitalization of FCA, and the recent orders placed for thousands of wagons and more than one hundred locomotives.

Agricultural production in Brazil has been expanding rapidly in the past few years, due to, among other factors, the growing use of fertilizer, whose consumption has increased at an average annual rate of 6%. With this, Brazil has been transformed into the world's fourth-largest consumer of this agricultural input. Consequently there is a strong demand for potash, a raw material used in the production of fertilizer, whose consumption amounted to 6.7 million tons in 2003. CVRD, Brazil's only producer of potash, is only capable of meeting 10% of the domestic demand, even with Taquari-Vassouras operating at above nominal capacity.

For 2004, the IBGE is predicting that Brazil's harvest will expand by 8%, therefore expected to reach 132 million tons so signaling buoyant conditions for the potash market.

PERFORMANCE IN 2003 CONSOLIDATED RESULT**SELECTED FINANCIAL INDICATORS CONSOLIDATED**

| | R\$ million | |
|------------------------------|--------------------|-------------|
| | 2002 | 2003 |
| Gross Operating Revenues | 15,267 | 20,219 |
| Gross Margin (%) | 47.9% | 43.5% |
| Net Earnings | 2,043 | 4,509 |
| Net Earnings per Share (R\$) | 5.32 | 11.75 |
| EBITDA | 6,609 | 7,765 |
| EBITDA Margin (%) | 45.0% | 39.9% |
| Operating Cash Flow | 7,534 | 6,477 |
| ROE (annualized) (%) | 16.0% | 30.2% |
| Exports (US\$ million) | 3,173 | 3,952 |
| Gross Debt | 14,706 | 14,096 |
| Net Debt | 10,435 | 12,004 |

Gross Debt / EBITDA 2.23 1.82

ROE= return on shareholders equity = annualized net earnings in the quarter /shareholders equity

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In 2003, the volumes sold of almost all CVRD's products showed an increase on the previous year. The only exceptions were gold, due to the exhaustion of the Igarapé Bahia mine in June 2002 and the sale of the last mine in operation, Fazenda Brasileiro, and potash, which despite the record production of 658,000 tons, saw a drop in 2003, available stock being draw-down in 2002, so inflating the comparison in that year.

Once again, iron ore and pellet sales reached record levels, totaling 186.8 million tons, an increase of 14% compared to the previous year. Shipments of iron ore amounted to 154.2 million tons, and those of pellets, 32.6 million tons, respective increases of 14% and 13.6%, compared to the previous year.

Sales of manganese ore 885,000 tons, and ferro-alloys 512,000 tons, each saw a rise of 33.1% and 9.9%, respectively.

Sales of kaolin, of 731,000 tons, were up 62.1% compared to 2002, as a result of sales efforts, which included the diversification of products manufactured by PPSA and the 100% consolidation of Caemi, and consequently CADAM, from September 2003.

In the area of aluminum, we obtained record sales for all types of products.

Shipments of bauxite produced by MRN amounted to 14,120,000 tons, up 42.2% in relation to the previous year. Sales of alumina, produced by the Alunorte refinery totaled 2,275,000 tons, an increase of 42.9% compared to 2002. MRN and Alunorte saw their capacity expansion projects completed in April 2003.

Albras sold 434,000 tons of primary aluminum, which exceeded its nominal production capacity of 406,000 tons, thanks to operational improvements which allowed it to produce 432,000 tons in 2003. Valesul sold 98,000 tons of aluminum products, operating at full capacity.

The volume of general cargo transported for clients on our railroads EFVM, EFC and FCA amounted to 26.3 billion net ton kilometers (ntk), an increase of 5.1% in relation to 2002. About 42% of cargo transported consisted of raw materials (pig iron and coal) and products for the steel industry, and 31% of agricultural products, principally soybean, soybean meal, sugar, and fertilizer. To meet the strong demand for general cargo transportation, the Company purchased an additional 57 locomotives and 926 wagons.

SALES VOLUME * CONSOLIDATED

| | thousand tons | |
|----------------|---------------|---------|
| | 2002 | 2003 |
| Iron Ore | 135,187 | 154,172 |
| Pellets | 28,729 | 32,640 |
| Manganese | 665 | 885 |
| Ferro Alloys | 466 | 512 |
| Gold (troy oz) | 331,479 | 61,763 |
| Potash | 731 | 674 |
| Kaolin | 451 | 731 |
| Port Services | 27,288 | 28,743 |

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| | | |
|----------|-------|-------|
| Bauxite | 2.862 | 4,326 |
| Alumina | 1,126 | 2,214 |
| Aluminum | 257 | 284 |

* volumes attributable to CVRD according to BR GAAP consolidation.

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| | million ntk | | | | |
|--------------|--------------|--------------|--------------|---------------|---------------|
| | 4Q02 | 3Q03 | 4Q03 | 2002 | 2003 |
| EFVM | 2,968 | 3,497 | 3,233 | 11,561 | 12,768 |
| EFC | 819 | 1,077 | 808 | 3,172 | 3,534 |
| FCA | 2,568 | 2,797 | 2,361 | 10,294 | 9,993 |
| Total | 6,355 | 7,371 | 6,402 | 25,027 | 26,295 |

Gross consolidated revenues amounted to R\$ 20.219 billion, 32.4% higher than those generated in 2002, of R\$15.267 billion. Gross margin narrowed, from 47.9% to 43.5%, basically due to fuel price increases and a rise in electricity tariffs, the greater volume of iron ore purchased from third parties and also the 100% consolidation of Caemi and FCA, from September 2003, these companies having lower margins than those of CVRD.

Of the total revenues, 54.8% derived from the sale of iron ore and pellets, which generated R\$ 11.089 billion, up 27.9% on the previous year. Iron ore revenues amounted to R\$ 7.743 billion and pellet revenues, R\$ 3.346 billion.

Revenues from logistics services, of R\$ 2.134 billion, showed an increase of 48.7% in relation to 2002, representing 10.6% of CVRD's total revenues. This revenue expansion was due to the higher volume transported and greater productivity from rolling stock.

CVRD's railroads EFVM, EFC and FCA have been improving their energy efficiency, consuming less fuel and thus reducing costs and environmental impact. EFC reduced its consumption of diesel per thousand gross ton-kilometers to 1.38 liters, 10% less than in 2001. EFVM and FCA reached historic lows of 2.30 and 7.64 liters, respectively, in the year.

The revenues generated by the aluminum businesses, of R\$ 2,858 million, were up 61.7% in relation to the previous year, due to higher volumes and prices.

GROSS REVENUES CONSOLIDATED

| | R\$ million | | | |
|--|--------------|--------------|---------------|--------------|
| | 2002 | % | 2003 | % |
| Iron Ore and Pellets | 8,673 | 56.8% | 11,089 | 54.8% |
| Iron Ore | 5,987 | 39.2% | 7,743 | 38.3% |
| Pellets | 2,686 | 17.6% | 3,346 | 16.5% |
| Pelletizing Plants Operation Services | 55 | 0.4% | 68 | 0.3% |
| Logistics | 1,435 | 9.4% | 2,134 | 10.6% |
| Railroads | 1,101 | 7.2% | 1,700 | 8.4% |
| Ports | 334 | 2.2% | 434 | 2.1% |
| Gold | 280 | 1.8% | 71 | 0.4% |
| Steel Products | 1,713 | 11.2% | 2,217 | 11.0% |

| | | | | |
|-----------------------------------|---------------|---------------|---------------|---------------|
| Aluminum | 1,767 | 11.6% | 2,858 | 14.1% |
| Manganese and Ferro-Alloys | 845 | 5.5% | 1,098 | 5.4% |
| Potash | 272 | 1.8% | 289 | 1.4% |
| Kaolin | 179 | 1.2% | 320 | 1.6% |
| Others | 48 | 0.3% | 75 | 0.4% |
| Total | 15,267 | 100.0% | 20,219 | 100.0% |

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Record net earnings- R\$ 4.5 billion

CVRD obtained net earnings of R\$ 4.509 billion in 2003, the highest in its history. This represented an increase of 120.7% on 2002, R\$ 2.466 billion in absolute terms.

The achievement of this milestone was largely a result of two factors: an increase of R\$ 4.765 billion in net operating revenues and of R\$ 3.152 billion in monetary variation.

The effect of the Real's 18.2% appreciation against the US dollar between December 31, 2002 and December 31, 2003, on the Company's foreign currency-denominated debt, resulted in a monetary variation gain of R\$ 721 million in 2003, compared to losses of R\$ 2.431 billion in 2002.

On the other hand, the cost of goods sold (COGS) increased by 43.7%, R\$ 3.339 billion. Part of this increase was due to the 100% consolidation of Caemi and FCA from September 2003 into the Parent Company, and also by the fact that Alunorte had been wholly consolidated for all of last year, compared to just six months in 2002.

The changes in the principle components that make up COGS were mainly affected by general acceleration in the Company's business rhythm, as well as a number of price increases, this being particularly marked in the case of fuel oil. The following increases were recorded:

- a) Expenditure on fuel oil and gas of R\$ 551 million.
- b) Expenditure on material, of R\$ 699 million.
- c) Cost of outsourced services, of R\$ 605 million, inflated by the full consolidation of Caemi, which hires MRS to carry its iron ore.
- d) Cost of electricity, of R\$ 281 million.
- e) Goodwill amortization of R\$ 65 million, basically due to the goodwill amortization associated with Ferteco, which was absorbed into CVRD.
- f) R\$ 813 million in products purchased, as a consequence of the greater volumes of iron ore purchased from third parties, as well as larger volumes of bauxite to meet the growth in alumina production.

Table of Contents**COGS BREAKDOWN CONSOLIDATED**

| | R\$ million | | | |
|-------------------------------------|--------------|---------------|---------------|---------------|
| | 2002 | % | 2003 | % |
| Personnel | 973 | 12.7% | 1,190 | 10.8% |
| Material | 1,053 | 13.8% | 1,752 | 15.9% |
| Fuel Oil and Gases | 850 | 11.1% | 1,401 | 12.8% |
| Outsourced Services | 1,108 | 14.5% | 1,713 | 15.6% |
| Energy | 567 | 7.4% | 848 | 7.7% |
| Acquisition of products and tolling | 1,401 | 18.3% | 2,214 | 20.2% |
| Depreciation and Exhaustion | 945 | 12.4% | 1,010 | 9.2% |
| Goodwill amortization | 101 | 1.3% | 166 | 1.5% |
| Others | 648 | 8.5% | 691 | 6.3% |
| Total | 7,646 | 100.0% | 10,985 | 100.0% |

A provision of R\$ 898 million was made for the payment of income tax and social contribution in 2003, compared to the tax credit of R\$ 634 million in 2002. This difference is due to the significant increase in taxable earnings and a lowering in tax incentives.

Cash generation R\$7.8 billion

EBITDA generated in 2003 amounted to R\$ 7.765 billion, 17.5% higher than the figure of R\$ 6.609 billion reported in 2002. It should be pointed out that EBITDA in 2002 was revised from R\$ 6.857 billion to R\$ 6.609 billion, to reflect the new calculation methodology adopted since 1Q03. This just involved elimination of the effects of events considered to be non-recurring, in line with the specific regulations issued by the *US Securities and Exchange Commission (SEC)*.

As well as the increase of R\$ 1,426 million seen between 2002 and 2003 in gross profit, EBITDA in 2003 was boosted by an additional R\$ 151 million worth of depreciation and amortization, and R\$ 21 million in additional dividends received from non-consolidated companies. On the other hand, there was an increase of R\$ 172 million in sales and administrative expenses, and an additional R\$ 101 million spent on research and development. The adjustment for non-recurring items in 2002 amounted to R\$ 233 million, while in 2003 this was only R\$ 88 million. Most of this difference was explained by the write-down of gold assets in 2002, due to the closure of the Igarapé Bahia mine, of R\$ 147 million, considered to be non-recurring.

Of the total EBITDA, 69.1% was generated from ferrous mineral businesses, 14.1% from the aluminum business, 8.9% from logistics, 5.8% from steel, 1.6% from non-ferrous mineral businesses and 0.5% by other areas.

Table of Contents**FINANCIAL STATEMENT CONSOLIDATED**

| | R\$ million | |
|------------------------------------|----------------|----------------|
| | 2002 | 2003 |
| Gross Operating Revenues | 15,267 | 20,219 |
| Taxes | (589) | (776) |
| Net Operating Revenues | 14,678 | 19,443 |
| Cost of Goods Sold | (7,646) | (10,985) |
| Gross Earnings | 7,032 | 8,458 |
| Gross Margin (%) | 47.9% | 43.5% |
| Operational Expenses | (1,790) | (2,087) |
| Sales | (228) | (289) |
| Administratives | (681) | (792) |
| Research and Development | (148) | (249) |
| Other Operational Expenses | (733) | (757) |
| Result from Shareholdings | (473) | (540) |
| Equity Income | 50 | 209 |
| Goodwill Amortization | (523) | (612) |
| Provision for Losses | | 29 |
| Others | | (166) |
| Financial Result | (3,481) | (254) |
| Financial Expenses | (1,445) | (1,237) |
| Financial Revenues | 395 | 262 |
| Monetary Variation | (2,431) | 721 |
| Operating Profit | 1,288 | 5,577 |
| Result of Discontinued Operations | | 174 |
| Change in Accounting Method | | (91) |
| Income Tax and Social Contribution | 634 | (898) |
| Minority Interest | 121 | (253) |
| Net Earnings | 2,043 | 4,509 |

BALANCE SHEET CONSOLIDATED

| | R\$ million | |
|--------------------|---------------|---------------|
| | 12/31/2002 | 12/31/2003 |
| Assets | | |
| Current | 10,878 | 8,559 |
| Long Term | 3,333 | 3,826 |
| Fixed | 19,255 | 24,707 |
| Total | 33,466 | 37,092 |
| Liabilities | | |
| Current | 6,793 | 7,579 |

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| | | |
|----------------------|---------------|---------------|
| Long Term | 13,576 | 13,419 |
| Others | 346 | 1,154 |
| Shareholders' Equity | 12,751 | 14,940 |
| Paid-up Capital | 5,000 | 6,300 |
| Reserves | 7,751 | 8,640 |
| Total | 33,466 | 37,092 |

Table of Contents**PARENT COMPANY RESULT IN 4Q03****SELECTED FINANCIAL INDICATORS PARENT COMPANY**

| | R\$ million | | | | |
|------------------------------|--------------------|-------------|-------------|-------------|-------------|
| | 4Q02 | 3Q03 | 4Q03 | 2002 | 2003 |
| Gross Operating Revenues | 2,786 | 2,766 | 2,877 | 8,570 | 10,367 |
| Gross Margin (%) | 52.1 | 49.6 | 44.7 | 49.8 | 46.5 |
| EBITDA | 1,360 | 1,506 | 1,239 | 3,974 | 4,877 |
| EBITDA Margin (%) | 50.9 | 56.2 | 44.3 | 48.3 | 48.7 |
| Net Earnings | 1,541 | 1,278 | 792 | 2,043 | 4,509 |
| ROE (annualized) (%) | 48.3 | 35.2 | 21.2 | 16.0 | 30.2 |
| Investments (US\$ million) * | 218.9 | 831.0 | 400.6 | 748.0 | 1,819.3 |

*including acquisitions

ROE = return on equity = net earnings / equity

The Parent Company's gross revenues in 4Q03 amounted to R\$ 2.877 billion, up 3.3% and 4.0%, respectively, compared to 4Q02 and 3Q03. Iron ore and pellets generated 84.5% of these revenues, logistics services 11.3%, potash 2.5% and others 1.7%.

Gross margin narrowed from 49.6% in 3Q03 to 44.7% in 4Q03, basically due to the incorporation of Ferteco, which has lower margins than CVRD, as well as an increase in personnel costs.

SALES VOLUMES PARENT COMPANY

| | thousand tons | | | | |
|----------------------|----------------------|-------------|------------------|-------------|---------|
| | 4Q02 | 3Q03 | 4Q03 2002 | 2003 | |
| Iron Ore and Pellets | 39,424 | 40,297 | 44,797 | 146,342 | 157,913 |
| Iron Ore | 34,557 | 35,430 | 38,134 | 129,893 | 136,973 |
| Fines | 26,997 | 31,597 | 33,263 | 115,329 | 122,018 |
| Lumps | 7,560 | 3,833 | 4,871 | 14,564 | 14,955 |
| Pellets | 4,867 | 4,867 | 6,663 | 16,449 | 20,940 |
| Gold (troy ounce) | 40,671 | 14,211 | 2,026 | 331,511 | 61,763 |
| Potash | 203 | 198 | 169 | 731 | 674 |
| Port Services | 7,634 | 6,515 | 5,761 | 27,165 | 25,311 |

Table of Contents**IRON ORE AND PELLETS SALES PARENT COMPANY**

| DESTINATION | million tons | | | | |
|----------------------------|--------------|-------------|-------------|--------------|--------------|
| | 4Q02 | 3Q03 | 4Q03 | 2002 | 2003 |
| ASIA | | | | | |
| China | 3.9 | 7.1 | 6.4 | 17.5 | 23.7 |
| South Korea | 1.9 | 1.7 | 2.0 | 7.1 | 7.0 |
| Philippines | 0.8 | 0.6 | 0.7 | 2.6 | 2.3 |
| Japan | 4.3 | 4.1 | 4.0 | 16.3 | 16.1 |
| Taiwan | 0.8 | 0.5 | 0.5 | 2.1 | 1.9 |
| Total | 11.7 | 14.0 | 13.6 | 45.6 | 51.0 |
| EUROPE | | | | | |
| Germany | 4.3 | 4.4 | 5.2 | 14.7 | 15.9 |
| Spain | 0.7 | 0.4 | 1.0 | 2.9 | 3.1 |
| France | 1.6 | 1.7 | 2.3 | 5.8 | 7.7 |
| Italy | 1.2 | 1.2 | 1.3 | 5.2 | 4.9 |
| United Kingdom | 0.4 | 0.6 | 0.9 | 2.3 | 2.6 |
| Others | 3.7 | 3.6 | 4.7 | 13.4 | 14.3 |
| Total | 11.9 | 11.9 | 15.4 | 44.3 | 48.5 |
| THE AMERICAS | | | | | |
| Argentina | 0.7 | 0.7 | 0.9 | 2.3 | 3.2 |
| United States | 0.7 | 1.0 | 0.7 | 3.8 | 3.5 |
| Other | 0.9 | 0.7 | 0.9 | 2.4 | 3.0 |
| Total | 2.3 | 2.4 | 2.5 | 8.5 | 9.7 |
| Others | | | | | |
| Bahrein | 0.5 | 1.0 | 0.8 | 2.4 | 2.7 |
| Others | 1.6 | 0.5 | 1.5 | 4.3 | 5.0 |
| Total | 2.1 | 1.5 | 2.3 | 6.7 | 7.7 |
| TOTAL | 28.0 | 29.8 | 33.8 | 105.1 | 116.9 |
| DOMESTIC MARKET | | | | | |
| Steel Mills | 6.0 | 5.7 | 6.4 | 22.3 | 21.8 |
| Pelletizing Joint Ventures | 5.3 | 4.7 | 4.6 | 18.9 | 19.2 |
| Total | 11.3 | 10.4 | 11.0 | 41.2 | 41.0 |
| TOTAL | 39.3 | 40.2 | 44.8 | 146.3 | 157.9 |

GENERAL CARGO RAILROAD TRANSPORTATION PARENT COMPANY

| | million ntk | | | | |
|--------------------------|-------------|-------|-------|--------|--------|
| | 4Q02 | 3Q03 | 4Q03 | 2002 | 2003 |
| Vitória a Minas Railroad | 2,968 | 3,497 | 3,233 | 11,561 | 12,768 |

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| | | | | | |
|------------------|--------------|--------------|--------------|---------------|---------------|
| Carajás Railroad | 819 | 1,077 | 808 | 3,172 | 3,534 |
| Total | 3,787 | 4,574 | 4,041 | 14,733 | 16,302 |

Table of Contents**GROSS REVENUES BY PRODUCT PARENT COMPANY**

R\$ million

| | 4Q02 | % | 3Q03 | % | 4Q03 | % | 2002 | % | 2003 | % |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|
| Iron Ore | 1,764 | 63.3 | 1,777 | 64.2 | 1,808 | 62.8 | 5,322 | 62.1 | 6,492 | 62.6 |
| Domestic Market | 463 | 16.6 | 410 | 14.8 | 373 | 13.0 | 1,390 | 16.2 | 1,558 | 15.0 |
| Export Market | 1,301 | 46.7 | 1,367 | 49.4 | 1,435 | 49.9 | 3,932 | 45.9 | 4,935 | 47.6 |
| Pellets | 515 | 18.5 | 488 | 17.6 | 623 | 21.7 | 1,400 | 16.3 | 1,982 | 19.1 |
| Domestic Market | 77 | 2.8 | 87 | 3.2 | 120 | 4.2 | 230 | 2.7 | 361 | 3.5 |
| Export Market | 438 | 15.7 | 400 | 14.5 | 503 | 17.5 | 1,169 | 13.6 | 1,621 | 15.6 |
| Pelletizing Plants Operation | | | | | | | | | | |
| Services | 32 | 1.1 | 36 | 1.3 | 41 | 1.4 | 105 | 1.2 | 137 | 1.3 |
| Railroad | | | | | | | | | | |
| Transport | 249 | 8.9 | 281 | 10.2 | 249 | 8.7 | 881 | 10.3 | 1,059 | 10.2 |
| Port Services | 78 | 2.8 | 78 | 2.8 | 77 | 2.7 | 261 | 3.1 | 307 | 3.0 |
| Potash | 91 | 3.3 | 81 | 2.9 | 73 | 2.5 | 272 | 3.2 | 290 | 2.8 |
| Gold | 48 | 1.7 | 16 | 0.6 | 3 | 0.1 | 280 | 3.3 | 71 | 0.7 |
| Others | 9 | 0.3 | 10 | 0.4 | 3 | 0.1 | 49 | 0.6 | 28 | 0.3 |
| Total | 2,786 | 100.0 | 2,766 | 100.0 | 2,877 | 100.0 | 8,570 | 100.0 | 10,366 | 100.0 |

Net earnings by the Parent Company fell from R\$ 1.278 billion in 3Q03 to R\$ 792 million in 4Q03.

The equity income result (result from shareholdings) was the principle reason for the drop in earnings, down R\$ 338 million from the previous quarter. Itaco's result fell by R\$ 117 million, and that of Florestas Rio Doce, by R\$ 44 million, both due to the effect of the variation in the Real/Dollar exchange rate on foreign currency-denominated assets. An increase of R\$ 116 million was made to the provision for losses at CFN, due to its sale; there also being a R\$ 50 million drop in profits at FCA, and a drop of R\$ 27 million in profits at Docenave.

RESULTS OF EQUITY INVESTMENTS BY BUSINESS AREA PARENT COMPANY

R\$ million

| Business Area | 4Q02 | 3Q03 | 4Q03 | 2002 | 2003 |
|-----------------------------|-------------|-------------|--------------|--------------|--------------|
| Ferrous Minerals | (52) | 202 | 204 | 1,561 | 463 |
| Iron Ore and Pellets | (143) | 158 | 5 | 1,331 | 194 |
| Manganese and Ferro-Alloys | 91 | 44 | 199 | 230 | 270 |
| Non-Ferrous Minerals | 24 | (26) | (49) | (64) | (24) |
| Logistics | (98) | 9 | (145) | (384) | (355) |
| Steel | 119 | 135 | 86 | 302 | 301 |
| Aluminum | 459 | 130 | 93 | 76 | 712 |
| Others | (40) | 37 | (40) | 73 | 24 |
| Total | 412 | 487 | 149 | 1,564 | 1,122 |

The other item which contributed to this drop in profits was the increase of R\$ 197 million in COGS, of which R\$ 140 million referred to the impact of absorbing Ferteco into CVRD.

Table of Contents**COGS BREAKDOWN PARENT COMPANY**

| | R\$ million | | | | | | | | | |
|-----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | 4Q02 | % | 3Q03 | % | 4Q03 | % | 2002 | % | 2003 | % |
| Personnel | 123 | 9.6 | 144 | 10.7 | 185 | 12.0 | 513 | 12.4 | 572 | 10.7 |
| Material | 272 | 21.2 | 214 | 15.8 | 243 | 15.7 | 636 | 15.4 | 874 | 16.3 |
| Fuel Oil and Gases | 111 | 8.7 | 162 | 12.0 | 180 | 11.6 | 392 | 9.5 | 636 | 11.9 |
| Contracted Services | 142 | 11.1 | 229 | 17.0 | 300 | 19.4 | 552 | 13.4 | 839 | 15.7 |
| Energy | 31 | 2.4 | 43 | 3.2 | 51 | 3.3 | 121 | 2.9 | 151 | 2.8 |
| Acquisition of products | 388 | 30.3 | 294 | 21.8 | 249 | 16.1 | 1,039 | 25.1 | 1,192 | 22.3 |
| Depreciation and Exhaustion | 153 | 11.9 | 185 | 13.7 | 230 | 14.9 | 634 | 15.3 | 720 | 13.4 |
| Others | 61 | 4.8 | 80 | 5.9 | 110 | 7.1 | 246 | 6.0 | 373 | 7.0 |
| Total | 1,281 | 100.0 | 1,351 | 100.0 | 1,548 | 100.0 | 4,133 | 100.0 | 5,357 | 100.0 |

The net financial result was down by R\$ 104 million, principally due to increased financial expenses of R\$ 44 million, associated with labor, civil and tax contingencies, and a drop of R\$ 34 million in derivative gains.

The Other Expenses line, which was impacted positively in 3Q03 by a capital gain of R\$ 63 million from the sale of the Fazenda Brasileiro gold mine, was up by R\$ 65 million in 4Q03.

Added to this, we also saw an increase of R\$ 31 million in expenditure on research and development and R\$ 27 million in administrative expenses, this last being explained by personnel training expenses and staff benefits.

These negative effects on the Company's earnings were partially offset by an increase of R\$ 119 million in net revenues and by an improvement of R\$ 116 million in monetary variation.

EBITDA generated by the Parent Company in 4Q03 amounted to R\$ 1.239 billion, 17.7% less than in the previous quarter. The main reasons of this being the rise of R\$ 197 million in COGS, only partially offset by the increase of R\$ 119 million in revenues; a drop of R\$ 110 million in the amount of dividends received from subsidiaries and affiliates; and the increase of R\$ 65 million at the Other Operational Expenses line.

EBITDA margin narrowed from 56.2% in 3Q03 to 44.3% in 4Q03.

EBITDA CALCULATION

| | R\$ million | | | | |
|------------------------|-------------|---------|---------|---------|---------|
| | 4Q02 | 3Q03 | 4Q03 | 2002 | 2003 |
| Net Operating Revenues | 2,672 | 2,679 | 2,798 | 8,237 | 10,013 |
| COGS | (1,281) | (1,351) | (1,548) | (4,133) | (5,357) |
| Sales Expenses | (79) | (56) | (64) | (186) | (217) |

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| | | | | | |
|--|--------------|--------------|--------------|--------------|--------------|
| Administrative Expenses | (98) | (97) | (124) | (374) | (406) |
| Research & Development | (47) | (64) | (95) | (147) | (233) |
| Other Operational Expenses | (138) | (9) | (74) | (382) | (320) |
| EBIT | 1,029 | 1,102 | 893 | 3,015 | 3,480 |
| Depreciation and Amortization | 150 | 192 | 244 | 659 | 759 |
| Dividends Received | 34 | 212 | 102 | 154 | 602 |
| Adjustments for Non-Recurring Items (asset write-off) | 147 | | | 147 | 36 |
| EBITDA | 1,360 | 1,506 | 1,239 | 3,975 | 4,877 |

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The Parent Company's annual gross revenue increased by 21.0% between 2002 and 2003, amounting to R\$ 10.367 billion. This increase was due basically to an increase in volume sold and a rise in the price of iron ore and pellets, as well as an increase in the price of rail transport.

EBITDA increased from R\$ 3.975 billion in 2002 to R\$ 4.877 billion in 2003, an increase of 22.7%, basically due to a rise of R\$ 1.776 million in net revenues and an increase of R\$ 448 million in dividends received, partially offset by a rise of R\$ 1.224 billion in COGS. EBITDA margin widened from 48.2% in 2002, to 48.7% in 2003.

FINANCIAL STATEMENT PARENT COMPANY

| | R\$ million | | | | |
|------------------------------------|--------------|--------------|--------------|----------------|----------------|
| | 4Q02 | 3Q03 | 4Q03 | 2002 | 2003 |
| Gross Operating Revenues | 2,786 | 2,766 | 2,877 | 8,570 | 10,367 |
| Taxes | (114) | (87) | (79) | (333) | (354) |
| Net Operating Revenues | 2,672 | 2,679 | 2,798 | 8,237 | 10,013 |
| Cost of Goods Sold | (1,281) | (1,351) | (1,548) | (4,133) | (5,357) |
| Gross Earnings | 1,391 | 1,328 | 1,250 | 4,104 | 4,656 |
| Gross Margin (%) | 52.1 | 49.6 | 44.7 | 49.8 | 46.5 |
| Result from Shareholdings | 412 | 487 | 149 | 1,564 | 1,122 |
| Equity Income | 472 | 246 | 417 | 2,461 | 1,450 |
| Goodwill Amortization | (194) | (113) | (114) | (472) | (503) |
| Provision for Losses | 134 | 354 | (154) | (425) | 175 |
| Others | | | | | |
| Operational Expenses | (362) | (226) | (357) | (1,089) | (1,176) |
| Sales | (79) | (56) | (64) | (186) | (217) |
| Administrative | (98) | (97) | (124) | (374) | (406) |
| Research and Development | (47) | (64) | (95) | (147) | (233) |
| Other Operational Expenses | (138) | (9) | (74) | (382) | (320) |
| Financial Result | 598 | (273) | (261) | (3,226) | 394 |
| Financial Expenses | (73) | (145) | (240) | (961) | (733) |
| Financial Revenues | 45 | 60 | 51 | 205 | 222 |
| Monetary Variation | 626 | (188) | (72) | (2,470) | 905 |
| Operating Profit | 2,039 | 1,316 | 781 | 1,353 | 4,996 |
| Income Tax and Social Contribution | (498) | (38) | 11 | 690 | (487) |
| Net Earnings | 1,541 | 1,278 | 792 | 2,043 | 4,509 |
| Earnings per share (R\$) | 4.01 | 3.33 | 2.06 | 5.32 | 11.75 |

BALANCE SHEET PARENT COMPANY

| | R\$ million | | |
|--------------|-------------|----------|----------|
| | 12/31/02 | 09/30/03 | 12/31/03 |
| Asset | | | |

| | | | |
|---------------------|---------------|---------------|---------------|
| Current | 4,346 | 5,617 | 4,009 |
| Long Term | 3,167 | 2,646 | 2,689 |
| Fixed | 19,321 | 22,177 | 23,603 |
| Total | 26,834 | 30,440 | 30,301 |
| Liabilities | | | |
| Current | 4,218 | 6,392 | 5,249 |
| Long Term | 9,865 | 9,515 | 10,112 |
| Shareholders Equity | 12,751 | 14,533 | 14,940 |
| Paid-up Capital | 5,000 | 6,300 | 6,300 |
| Reserves | 7,751 | 8,233 | 8,640 |
| Total | 26,834 | 30,440 | 30,301 |

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INVESTMENTS PROMOTING GROWTH

Capital expenditure in 2003

During the year 2003, CVRD carried out investments of US\$ 1.819 billion. Of this total, US\$ 853 million was spent on items for promoting growth (*growth capex*) for the Company, US\$ 464 million on maintaining existing operations (*stay-in-business capex*) and US\$ 502 million on acquisitions.

Without doubt, 2003 was an important year due to the development of a series of projects which have already begun expansion of MRN and Module 3 of Alunorte, and those which shortly will add to cash generation and produce a higher return for shareholders, such as the Sossego project and the expansion project at Carajás. The acquisition of Caemi, a holder of world class assets, was carried out on terms which provide strong potential for the creation of value.

Growth capex consisted of US\$ 784 million on projects and US\$ 69 million dedicated to mineral exploration.

The main investment projects were as follows:

US\$ 61.0 million on increasing annual production capacity at the Carajás iron ore mine by 14 million tons. The enlarging of capacity at Carajás, which will be producing 70 million tons in 2004, was completed almost 12 months ahead of the original schedule, reflecting CVRD's high degree of flexibility in implementing its projects.

US\$ 27.7 million on development of the Fábrica Nova and Brucutu mines, located in the Southern System, whose first phases will enter into operation in 2005 and 2006, respectively, adding a total of 22 million tons a year of iron ore to CVRD's production capacity.

US\$ 9.9 million on the construction of Pier III at Ponta da Madeira, which entered into operation at the end of 2003. The pier is being used for the shipment of iron ore and pellets, supporting the expansion to production capacity at Carajás.

US\$ 329 million on the Sossego copper mine project, which is already beginning its ramp-up process, with commercial production at full capacity scheduled for July 2004. Sossego is the only copper greenfield project to enter into operation in 2004.

US\$ 28.4 million in the expansion of capacity at the Taquari-Vassouras potash mine, from the current 600,000 tons a year, to 850,000 tons, whose completion is scheduled for the end of the first half of 2005.

US\$ 156 million on the purchase of 1,860 wagons and 44 locomotives for the transport of iron ore, and 57 locomotives and 1,126 wagons for the transport of general cargo: 101 locomotives and 2,986 wagons in all. Of this total, 77 locomotives and 2,022 wagons have already been delivered by the manufacturers and incorporated into CVRD's railroad fleet.

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US\$ 17.5 million on the construction of the Candonga hydroelectric plant, where work is practically at the completion stage, scheduled to begin operations in 2004.

US\$ 19.6 million on the construction of the Aimorés hydroelectric plant, scheduled to enter into service in 2004. US\$ 69 million was invested in mineral exploration, US\$ 50 million being spent by CVRD and US\$ 19 million being invested by the BNDES, in accordance with the Mineral Risk Contract, signed in 1997. Of this total, 63% was spent on prospecting in the Carajás mineral province, where we are principally searching for copper, nickel, gold, platinum metals group and manganese. 19% of this total was invested in other areas of Brazil, particularly in prospecting for kaolin and bauxite in the east of state of Pará; prospecting for copper, in the states of Ceara and Paraíba; and nickel in the states of Piauí, Goiás and São Paulo. The remaining 18% was spent on prospecting for mineral deposits outside Brazil, the Company having established mineral prospecting offices in Peru and Chile, where the search is for copper and gold, and in Gabon, where the search is for manganese.

Expenditure on acquisitions consisted of purchasing full control in Rana, now Rio Doce Manganese Norway, a producer of ferromanganese alloys, for US\$ 17.6 million; purchasing shares of CST for US\$ 57.8 million, which increased CVRD's stake in this steel company from 22.85% to 28.02%; and 50% of the ordinary shares and 40% of the preferred shares of Caemi, for US\$ 426.4 million. After this acquisition, CVRD has ended up with control of Caemi, owning 100% of its voting capital and 40% of its preferred shares, corresponding to 60.2% of Caemi's total capital.

Capital expenditure budget for 2004

Total investment of US\$ 1.536 billion has been budgeted for 2004, consisting of *growth capex* - mineral exploration and projects of US\$ 1.075 billion, and *stay-in-business capex* - maintenance, modernization, environmental protection and information technology of US\$ 461 million.

The amount allocated to greenfield and brownfield projects is US\$ 1.011 billion. The most important initiatives are dedicated to expanding production capacity of iron ore, bauxite, alumina and potash, the completion of the Sossego copper project, starting development for Project 118, power generation and the purchase of wagons and locomotives for the transport of iron ore and general cargo.

The projects under development will add to CVRD's annual production capacity over the next few years: 73 million tons a year of iron ore, 4.5 million tons of bauxite, 1.8 million tons of alumina, 250,000 tons of potash and 185,000 tons of copper. The cost of investment per ton of capacity for all these projects is very competitive, being therefore capable of generating considerable value for CVRD's shareholders.

With the operational start-up of the Candonga and Aimorés hydroelectric plants in 2004, additional electricity generating capacity will be added of 119 MW. This, together with that produced by the hydroelectric plants already in service, Igarapava, Porto Estrela and Funil, will make it possible for the Company to supply, from its own energy sources, all electricity demand in the Southern System (iron ore mines, the Vitória to Minas Railroad, and the port and pellets plants at Tubarão) and part of the demand from the copper mines at Carajás.

The purchase of 88 locomotives and 3,178 wagons will enable CVRD to increase the size of its railroad fleet from 744 locomotives and 30,473 wagons at the end

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of 2003 sufficiently to be able to transport the additional iron ore being produced, as well as expanding logistics services to customers. Most of the investment in rolling stock will be dedicated to the transport of general cargo, with the scheduled purchase of 82 locomotives and 1,921 wagons.

CVRD's mineral exploration program, budgeted at US\$ 78 million for 2004, is of a multi-commodity nature, involving at least seven different minerals, as well as being of global coverage. Despite the fact that 77.1% of the expenditure planned will be dedicated to prospecting in Brazil (41.6% of the total in the Carajás mineral province) there are significant exploration efforts being made in South America (Peru and Chile), Africa (Gabon and Mozambique) and Asia (Mongolia and China), as well as opportunities that are being evaluated in various other countries.

Divestitures

CVRD sold the following assets in 2003:

- (i) ships, owned by *Docenave*, for US\$ 36 million, due to the strategic decision to leave the transoceanic freight business;
- (ii) the *Fazenda Brasileiro* gold mine, for R\$ 63 million due to its being close to exhaustion;
- (iii) the stake in *Fosfertil*, for R\$ 240 million, since this was a portfolio investment.

CONFERENCE CALL/ WEBCAST

On Thursday, March 25, CVRD will hold a conference call and webcast at 2 pm Rio de Janeiro time (12 noon US Eastern Time and 5 pm UK time) to present 2003 results. For access instructions, see the Investor Relations section of CVRD's website, www.cvr.com.br. The webcast and a conference call playback will be available on the site for 90 days after the event.

This communication may include declarations which represent the expectations of the Company's Management about future results or events. All such declarations, when based on future expectations and not on historical facts, involve various risks and uncertainties. The Company cannot guarantee that such declarations turn out to be correct. Such risks and uncertainties include factors relative to the Brazilian economy and capital markets, which are volatile and may be affected by developments in other countries; factors relative to the iron ore business and its dependence on the steel industry, which is cyclical in nature; and factors relative to the high degree of competitiveness in industries in which CVRD operates. To obtain additional information on factors which could cause results to be different from those estimated by the Company, please consult the reports filed with the Comissão de Valores Mobiliários (CVM - Brazilian stock exchange regulatory authority) and the U.S. Securities and Exchange Commission (SEC), including the most recent Annual Report (CVRD Form 20F).

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**Companhia Vale do Rio Doce
Departamento de Controladoria
Financial Statements BR GAAP 2003**

Filed with The Comissão de Valores
Mobiliários
CVM (Brazilian Securities Commission) and
Security Exchange Commission SEC on
03/24/2004

Gerência Geral de Controladoria - GECOL

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PART I

Expressed In millions of reais

1- Management's Discussion and Analysis of the Operating Results for the Year Ended December 31, 2003 Compared with the Year Ended December 31, 2002

1.1- General Aspects

(a) Companhia Vale do Rio Doce's segments of business are mining, logistics and energy, as follows:

Ferrous minerals: iron ore and pellets as well as manganese and ferroalloys;

Non-ferrous minerals: potash, kaolin and copper;

Logistics: railroads, ports and maritime terminals and shipping;

Energy: electric power generation; and

Holdings: equity holdings in producers of aluminum and steel.

Ferrous Minerals

Iron Ore and Pellets

The main mining activities involve iron ore, through two world-class integrated systems for ore production and distribution, each consisting of mines, railroads and maritime terminals. The Southern System, based in the states of Minas Gerais and Espírito Santo, has total proven and probable iron ore reserves of approximately 2.3 billion tons. The Northern System, based in the states of Pará and Maranhão, has total proven and probable iron ore reserves of some 1.2 billion tons. Currently CVRD operates nine pelletizing plants, six of them in joint ventures with international partners. The Company also has a 50% interest in Samarco, which owns and operates two pelletizing plants. The São Luís pelletizing plant was inaugurated on March 26, 2002, with annual capacity of 6 million tons.

Iron ore and pellets export sales are generally made pursuant to long-term supply contracts which provide for annual price negotiations. Cyclical changes in the world demand for steel products affect sales prices and volumes in the world iron ore market. Different factors, such as the iron content of specific ore deposits, the various beneficiation and purifying processes required to produce the desired final product, particle size, moisture content, and the type and concentration of contaminants (such as phosphorus, alumina and manganese) in the ore, influence contract prices for iron ore. Contract prices also depend on transportation costs. Fines, lump ore and pellets command different prices. Annual price negotiations generally occur from November to February, with separate prices established for the Asian and European iron ore markets. In the Asian market, the renegotiated prices are effective as of April of each year. In the European market, the renegotiated prices are effective as of January of each year. Because of the wide variety of iron ore and pellet quality and physical characteristics, iron ore and pellets are less commodity-like than other minerals which are fungible and have standard international prices. This factor combined with the structure of the market has prevented the development of an iron ore and pellets futures market which we could, if we wished, use to mitigate our exposure to price fluctuations of these products. Currently, the

Company does not hedge its exposure to iron ore and pellet price volatility.

Manganese and Ferroalloys

This activity is carried out through the subsidiaries RDM located in the state of Bahia, Urucum located in the state of Mato Grosso, Rio Doce Manganèse Europe in France and Rio Doce Manganese Norway in Norway. The ore is extracted from the Azul Mine in the Carajás region, in the state of Pará, and the Urucum Mine in the Pantanal region, in the state of Mato Grosso do Sul. Beneficiation is done on site at both units.

Non-Ferrous Minerals

Gold

Gold operations are carried out by the Company itself. These operations began in 1984 and ended with the sale in 2003 of the Fazenda Brasileiro mine, located in Bahia. Gold operations will recommence with the start of copper operations, which will produce gold as a secondary product.

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Potash

The potash is found in natural deposits and is an important raw material for making fertilizers. The Company leases a potash mine in the state of Sergipe from Petróleo Brasileiro S.A. - PETROBRAS. It is the only mine of its type in the country and its present capacity is some 600 thousand tons per annum.

Kaolin

Kaolin is a fine white aluminum silicate clay, used in the paper, ceramic and pharmaceutical industries as a coating and filler. Kaolin activities are conducted through the subsidiary Pará Pigmentos S.A. and through Cadam (indirectly through Caemi). Pará Pigmentos began operations in 1996 with installed capacity of 300 thousand per annum. In the second half of 2002 the expansion to 600 thousand tons/year was completed. Cadam carries out extraction and beneficiation of kaolin. The mines are located in the state of Amapá, near the beneficiation and shipping installations, in the state of Pará. Total productive capacity is 810 thousand tons per annum.

Copper

CVRD's copper activities are still in the implementation phase. The Company owns 100% of the Sossego and Salobo mine projects in the Carajás region, with estimated yearly capacity of 140 thousand tons and 200 thousand tons of copper, respectively, as well as participating in joint ventures involving four development projects in Brazil. These six projects contain approximately 1.7 billion tons of ore with an average metal content of 1.02%.

Logistics

The Company provides transport and related services to various clients. Built originally to serve the Company's iron ore business, the logistics system includes the Vitória to Minas Railroad and the Tubarão port complex in the Southern System, and the Carajás Railroad and Ponta da Madeira Marine Terminal in the Northern System. In addition, in the last five years the Company has acquired stakes in four privatized railroads. The principal cargo of CVRD's railroad is the Company's own iron ore, along with steel, coal, pig iron and limestone carried for steel manufacturers located in the states of Minas Gerais and Espírito Santo. In addition the Company carries agricultural products, principally grains. The Company charges market rates for third-party cargo, which vary based upon the distance traveled and the density of the freight in question.

Energy

The Company participates in nine hydroelectric plants, three of which are in operation, with another two scheduled to come on line in 2004. Construction still has not begun on the remaining four projects. This total does not include the Santa Isabel Generation Consortium concession, which due to the fact that IBAMA - Instituto Brasileiro do Meio Ambiente e dos Recursos Naturais Renováveis has ruled that the project is not feasible from an environmental standpoint, is in the process of being returned to the government. CVRD's investments in the sector seek to optimize the Group's supply of electric power. Depending on market conditions, the power generated by these plants will be sold or used in own operations.

Holdings

Aluminum Operations

The Company sells aluminum to an active world market in which prices are determined based on prices for the metal quoted on the London Metals Exchange and the Commodity Exchange, Inc (Comex) at the time of delivery.

Until 12/30/03, the Company conducted its aluminum operations through its wholly-owned subsidiary Aluvale, which carried out its operations basically through joint ventures. These include mining of bauxite, which is refined into alumina and then smelted into aluminum for commercialization. Aluvale operated its bauxite extraction activities through a 40% participation in the joint venture Mineração Rio do Norte S.A. MRN, which holds substantial reserves of bauxite with low separation indices and high recovery rate. Aluvale had a 57.03% interest in the voting capital of Alunorte, which refines the bauxite into alumina, and participations in aluminum smelting through Albras, in which it detained a 51% interest, and through Valesul, of which it owned 54.51%. On December 30, 2003 Aluvale was merged into CVRD.

Steel

Commercial activities in the steel industry are conducted through the jointly-controlled company CST (28% of the total capital), which sells steel slabs to the domestic and foreign market, and CSI (50% of total capital), located in California, which manufactures various processed steel products, and through the affiliated company Usiminas (11% of the total capital).

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(b) Mergers

Ferteco

On 08/29/03, an Extraordinary General Meeting of CVRD approved the merger of Ferteco Mineração S.A. (Ferteco). This merger did not involve issuance of new shares or alteration of the Company's share capital. The assets of Ferteco were incorporated at their book value on the balance sheet of 07/31/03 of R\$ 1,307 million. The Company unconditionally assumed all the assets, rights and obligations of Ferteco, of a legal or conventional nature, pursuant to applicable legislation.

The merger produced effects on the financial statements of the Parent Company starting in the third quarter of 2003. Nevertheless, the consolidated financial statements of the Company prepared according to Brazilian GAAP (Generally Accepted Accounting Principles in Brazil) were not affected, because the results of Ferteco were already consolidated (the Company has owned 100% of Ferteco's capital since the second quarter of 2001).

With the merger, the Company directly assumed administration of the Córrego do Feijão and Fábrica iron ore mines and the Fábrica pelletizing plant, located in the regions known as the Iron Ore Quadrangle in the state of Minas Gerais.

Ferteco was acquired by CVRD in April 2001 for US\$ 566 million. The advantages of the synergies between the two companies have been materializing since then through direct reduction of costs and greater flexibility in producing iron ore and logistics operations. The merger of Ferteco into CVRD facilitates such synergies, which translates into greater shareholder value.

Celmar

On 08/29/03, an Extraordinary General Meeting approved the merger of Celmar S.A. Indústria de Celulose e Papel (Celmar).

Celmar owned 30,000 hectares of renewable eucalyptus forests, assets that were contributed to Ferro Gusa Carajás S.A. (Ferro Gusa), a joint venture between CVRD and Nucor Corporation, an American steel company. Ferro Gusa will invest in the construction of a plant to produce pig iron in northern Brazil.

The eucalyptus will be used by Ferro Gusa to make charcoal, the only reducer of iron ore that permits producing pig iron in an environmentally sustainable form. As announced on 04/24/03, the plant will have capacity to produce 380,000 metric tons a year of pig iron and will use iron ore from Carajás.

Docegeo, MSS, Aluvale and MVC

An Extraordinary General Meeting held on 12/30/03 approved the mergers of Rio Doce Geologia e Mineração S.A. Docegeo (Docegeo), Mineração Serra do Sossego S.A. (MSS), Vale do Rio Doce Alumínio S.A. Aluvale (Aluvale) and Mineração Vera Cruz S.A. (MVC). None of these mergers involved issuance of new shares or a change in the share capital of CVRD. The assets of Docegeo, MSS, Aluvale and MVC were incorporated at their book values of 11/30/03 and the Company unconditionally assumed all the assets, rights and obligations of the merged companies, of a legal or conventional nature, pursuant to applicable law. The aim of these mergers is to simplify the organizational structure of the Company.

(c) The variations of the main currencies and indices in terms of percentages in relation to the *real*, which impacted the results of the Company and its subsidiaries, jointly-controlled companies and affiliates, were

as follows:

| Period | Currencies / Indices | $\Delta\%$ | | | | | Parity | |
|----------------|----------------------|-------------|-------|------|-------|------|------------|------------|
| | | U.S. DOLLAR | YEN | GOLD | IGP-M | TJLP | US\$ x R\$ | US\$ x Yen |
| Up to 12/31/03 | | (18.2) | (9.3) | 19.9 | 8.7 | 11.5 | 2.8892 | 107.17 |
| 4Q/03 | | (1.2) | 3.0 | 7.3 | 1.5 | 2.6 | 2.8892 | 107.17 |
| 3Q/03 | | 1.8 | 9.4 | 12.1 | 1.1 | 2.9 | 2.9234 | 111.65 |
| Up to 12/31/02 | | 52.3 | 68.2 | 25.0 | 25.3 | 9.9 | 3.5333 | 118.87 |
| 4Q/02 | | (9.3) | (7.0) | 8.5 | 13.4 | 2.4 | 3.5333 | 118.87 |

About 64% of the Company's gross revenue (74% consolidated) for 2003 is derived from exports and part of domestic sales are linked to the U.S. dollar. About 32% of total costs are linked to the U.S. dollar. Consequently, fluctuations in the exchange rate between the two currencies have a significant impact on the operating cash flows.

Approximately 94% (92% consolidated) of the short-term and long-term loans of the Company for 2003 are denominated in U.S. dollars. As a result, exchange rate fluctuations have a significant impact on the financial expenses (Notes 10.12 and 10.21).

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(d) Divestitures

Fazenda Brasileiro

On 08/15/03, the Company finalized the sale of the Fazenda Brasileiro gold mine assets to Yamana Resources Inc. (Yamana), a Canadian mining firm. The value of the transaction was R\$ 63.

Results from Discontinued Operations

Fosfertil

On 10/24/03, the subsidiary Companhia Paulista de Ferro Ligas (CPFL) finalized the sale of its shares in Fertilizantes Fosfatados S.A. (Fosfertil) to Bunge Fertilizantes S.A. for R\$ 240. The profit on the operation was R\$ 174.

This transaction is in line with CVRD's focus on mining and logistics and its strategy to sell equity participations which had assumed the nature of portfolio investments.

(e) Restructuring

Manganese and ferroalloys

On 10/28/03, CVRD took some steps to simplify the operational structure of its manganese and ferroalloy businesses. Its subsidiary SIBRA, from 10/15/03 onward was renamed Rio Doce Manganês S.A. (RDM). The operations of the companies controlled by RDM, among them Companhia Paulista de Ferro Ligas (CPFL), will be transferred to RDM itself as of January 2004.

Currently the main assets of RDM are the Azul mine, located at Carajás, in the state of Pará, with annual production capacity of 2 million metric tons of manganese ore, and a plant producing manganese ferroalloys with capacity of 180 thousand metric tons a year, at Simões Filho in the state of Bahia. CPFL has four plants producing ferroalloys in the state of Minas Gerais (Barbacena, Ouro Preto, Santa Rita and São João del Rei). After incorporation of the assets of CPFL and the other smaller controlled companies producing manganese ore located in the states of Minas Gerais and Bahia (Minérios Metalúrgicos do Nordeste S.A., Mineração Urandi S.A. and Sociedade Mineira de Mineração Ltda.), RDM will have annual production capacity of 2,330 thousand metric tons of manganese ore and 350 thousand metric tons of ferroalloys.

In this manner, the manganese and ferroalloy operations of CVRD will be conducted by four wholly-owned subsidiaries: RDM; Urucum Mineração S.A., at Corumbá in the state of Mato Grosso do Sul; Rio Doce Manganese Europe (RDME) at Dunkirk, France; and Rio Doce Manganese Norway (RDMN), at Mo I Rana, Norway.

CVRD is the world's second largest producer of manganese ore, with total production capacity of 2.9 million metric tons a year, calculated on a contained manganese basis.

Logistics

On 11/07/03, CVRD concluded the restructuring of its holdings in logistics companies.

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A series of transactions was carried out seeking to eliminate the relations between CVRD and Companhia Siderúrgica Nacional (CSN) in the shareholding structure of Ferrovia Centro-Atlântica S.A. (FCA), Companhia Ferroviária do Nordeste (CFN) and CSN Aceros S.A. (CSN Aceros). These transactions consisted of:

- (a) sale of all the shares of FCA held by CSN to Mineração Tacumã Ltda., a subsidiary of CVRD;
- (b) sale of all the shares of CFN owned by CVRD to CSN and Taquari Participações S.A.;
- (c) sale by Itabira Rio Doce Company Limited, a CVRD subsidiary, of all its shares of CSN Aceros, a shareholder of Sepetiba Tecon S.A. (STSA), to CSN Panamá S.A., a subsidiary of CSN;
- (d) transfer of all the convertible debentures issued by STSA held by CVRD to CSN; and
- (e) execution of agreements for provision of container handling services between STSA and CVRD, for railway transport of limestone between FCA and CSN, and railway transport of dolomitic limestone and bentonite between CFN and CVRD.

The purchase and sale obligations mentioned above comprise a single business operation, which resulted in a net disbursement by CVRD of R\$ 23 million on the date of financial settlement, 11/14/03.

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(f) In 2003, the consolidated trade balance of US\$ 3,422 million was generated as follows:

Consolidated (in US\$ millions)

| | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 |
|---------|--------------|--------------|--------------|--------------|--------------|--------------|
| Exports | 2,660 | 2,271 | 3,016 | 3,297 | 3,173 | 3,952 |
| Imports | (238) | (165) | (291) | (414) | (349) | (530) |
| | 2,422 | 2,106 | 2,725 | 2,883 | 2,824 | 3,422 |

Consolidated Trade Balance US\$ Millions

(f) Corporate governance Sarbanes-Oxley

Due to problems occurred in american capital market, Sarbanes-Oxley was approved on United States congress and it obligate all american and foreign companies registered on Securities and Exchange Commission that negociate American Depository Receipts on United States stock exchanges. CVRD also has ADR 3 on New York Stock Exchange.

Sarbanes-Oxley aims to protect the investors by stablishing strict patterns concerning corporate governance. It also includes additional disclosure procedures as well as more strict patterns in relation to internal controls and financial statements disclosed by the company.

The Law requests for 2003 were complied by CVRD. Form 20-F year 2002 was filed accompanied by certifications signed by the CEO and CFO as well as others certifications signed by the executive officers and executives related to Form 20-F process.

(g) Independent accountants policy

The policy concerning independent accountants in relation to services non-audit services is based on the maintenance of their independency. During 2003, the amount of non-audit services paid was less than 5% compared to the total due.

1.2- Comments on the Parent Company Results

The net income of the Company in 2003 was R\$ 4,509 compared with net income of R\$ 2,043 in 2002 (the earnings per share corresponds to R\$ 11.75 in 2003 versus R\$ 5.32 in 2002).

The gross margin declined from 49.8% in 2002 to 46.5% in 2003. The gross revenue rose 21% (from R\$ 8,570 in 2002 to R\$ 10,367 in 2003), while the cost of products and services increased 29.6% (from R\$ 4,133 in 2002 to R\$ 5,357 in 2003).

During 2003, the Company paid interest on stockholders equity of R\$ 1,935 and in 2004 the Company will pay R\$ 319, totaling R\$ 2,254, equivalent to remuneration of R\$ 5.87 per outstanding common or preferred share (Note 10.20).

Table of Contents**1.2.1- Gross Revenue**

The 21% increase in gross revenue (R\$ 10,367 in 2003 against R\$ 8,570 in 2002) is a result of the change at the mix of products as well as the average devaluation of the *real* against the United States dollar by 4.9%, affecting 83% of the Company's revenue, and the higher volumes sold of iron ore and pellets, due to the merger of Fertecon in September 2003, as shown in the table below of the total the increase of R\$ 1,797, 17% is attributed to the exchange rate, 21% to the increase in volume and 62% to price increase. The increase in pellets sales was due to growth in the Chinese, European and North American markets of 33.7%, 10.3% and 2.5%, respectively.

| | In thousands of metric tons (except gold) | | | | | | In millions of reais | | | | | |
|--------------------------------|---|---------------|---------------|----------------|----------------|-------------|----------------------|--------------|--------------|--------------|--------------|-----------|
| | Quarter | | | Accumulated | | | Quarter | | | Accumulated | | |
| | 4Q/03 | 3Q/03 | 4Q/02 | 2003 | 2002 | Δ% | 4Q/03 | 3Q/03 | 4Q/02 | 2003 | 2002 | Δ% |
| External market | | | | | | | | | | | | |
| Iron ore fines | 25,769 | 23,734 | 20,003 | 91,812 | 83,836 | 10 | 1,295 | 1,245 | 1,192 | 4,513 | 3,583 | 26 |
| Iron ore lump | 2,611 | 2,052 | 3,980 | 7,866 | 7,659 | 3 | 140 | 122 | 109 | 422 | 349 | 21 |
| Pellets | 5,416 | 4,026 | 4,123 | 17,231 | 13,676 | 26 | 503 | 400 | 438 | 1,621 | 1,169 | 39 |
| | 33,796 | 29,812 | 28,106 | 116,909 | 105,171 | 11 | 1,938 | 1,767 | 1,739 | 6,556 | 5,101 | 29 |
| Internal market | | | | | | | | | | | | |
| Iron ore fines | 7,494 | 7,863 | 6,994 | 30,206 | 31,493 | (4) | 302 | 346 | 415 | 1,314 | 1,226 | 7 |
| Iron ore lump | 2,260 | 1,781 | 3,580 | 7,089 | 6,905 | 3 | 71 | 64 | 48 | 244 | 164 | 49 |
| Pellets (*) | 1,247 | 841 | 744 | 3,709 | 2,773 | 34 | 161 | 123 | 109 | 498 | 336 | 48 |
| | 11,001 | 10,485 | 11,318 | 41,004 | 41,171 | | 534 | 533 | 572 | 2,056 | 1,726 | 19 |
| Total | | | | | | | | | | | | |
| Iron ore fines | 33,263 | 31,597 | 26,997 | 122,018 | 115,329 | 6 | 1,597 | 1,591 | 1,607 | 5,827 | 4,809 | 21 |
| Iron ore lump | 4,871 | 3,833 | 7,560 | 14,955 | 14,564 | 3 | 211 | 186 | 157 | 666 | 513 | 30 |
| Pellets | 6,663 | 4,867 | 4,867 | 20,940 | 16,449 | 27 | 664 | 523 | 547 | 2,119 | 1,505 | 41 |
| | 44,797 | 40,297 | 39,424 | 157,913 | 146,342 | 8 | 2,472 | 2,300 | 2,311 | 8,612 | 6,827 | 26 |
| Railroad transportation | 12,095 | 13,675 | 15,218 | 51,486 | 58,143 | (11) | 249 | 281 | 249 | 1,059 | 881 | 20 |

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| | | | | | | | | | | | | |
|------------------------------------|--------------|--------------|--------------|---------------|---------------|------|--------------|--------------|--------------|---------------|--------------|------|
| Port services | 5,761 | 6,515 | 7,634 | 25,311 | 27,165 | (7) | 77 | 78 | 78 | 307 | 261 | 18 |
| Gold (kg) | 63 | 442 | 1,265 | 1,921 | 10,311 | (81) | 3 | 16 | 48 | 71 | 280 | (75) |
| Potash | 169 | 198 | 203 | 674 | 731 | (8) | 73 | 81 | 91 | 290 | 272 | 7 |
| Other products and services | | | | | | | 3 | 10 | 9 | 28 | 49 | (43) |
| | | | | | | | 2,877 | 2,766 | 2,786 | 10,367 | 8,570 | 21 |

(*) Includes revenues derived from services provided to pelletizing joint ventures in the amount of R\$ 41, R\$ 36, R\$ 32, R\$137 and R\$ 105 in 4Q/03, 3Q/03, 4Q02, 2003 and 2002, respectively.

Gross Revenue in 2003 R\$ 10,367 / US\$ 3,395

Table of Contents**Gross revenue by segment**

| | Ferrous Minerals | Non-Ferrous Minerals | Logistics | Total | |
|------------------------------------|-----------------------------|---------------------------------|------------------|---------------|--------------|
| | | | | 2003 | 2002 |
| External market | | | | | |
| Americas, except the United States | 484 | | | 484 | 327 |
| United States | 279 | 22 | | 301 | 376 |
| Europe | 2,678 | 49 | | 2,727 | 2,197 |
| Middle East/Africa/Oceania | 549 | | | 549 | 515 |
| Japan | 787 | | | 787 | 671 |
| China | 1,226 | | | 1,226 | 796 |
| Asia, other than Japan and China | 552 | | | 552 | 499 |
| | 6,555 | 71 | | 6,626 | 5,381 |
| Internal market | 2,461 | 290 | 990 | 3,741 | 3,189 |
| Total gross revenues | 9,016 | 361 | 990 | 10,367 | 8,570 |

1.2.2- Cost of Products and Services

The 29.6% increase in the cost of products and services (R\$ 5,357 in 2003 against R\$ 4,133 in 2002) results mainly from the increase in sales of purchased pellets, the increase in expenses for maintenance of assets and equipment, higher prices for petroleum derivatives and the effect of exchange rate variation on the portion of costs denominated in U.S. dollars (32%).

Cost of Products and Services in 2003 R\$ 5,357 / US\$ 1,757**By Nature**

| | 2003 | | | | | | | | | | | | |
|-------------|--------------------|-------------|----------------|----------|--------------|----------|--------------|----------|--------------------|----------|-------------|----------|-----------|
| | Denominated | | Quarter | | | | | | Accumulated | | | | |
| | R\$ | US\$ | 4Q/03 | % | 3Q/03 | % | 4Q/02 | % | 2003 | % | 2002 | % | Δ% |
| Personnel | 572 | | 185 | 12 | 144 | 11 | 123 | 10 | 572 | 11 | 513 | 12 | 12 |
| Material | 606 | 268 | 243 | 16 | 214 | 16 | 272 | 21 | 874 | 16 | 636 | 15 | 37 |
| Oil and gas | 636 | | 180 | 12 | 162 | 12 | 111 | 9 | 636 | 12 | 392 | 10 | 62 |

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| | | | | | | | | | | | | | |
|-------------------------------------|-------------------|-------------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|---------------|
| Outsourced services | 834 | 5 | 300 | 19 | 229 | 17 | 142 | 11 | 839 | 16 | 552 | 13 | 52 |
| Energy | 151 | | 51 | 3 | 43 | 3 | 31 | 2 | 151 | 3 | 121 | 3 | 25 |
| Acquisition of iron ore and pellets | | 1,192 | 249 | 16 | 294 | 22 | 388 | 30 | 1,192 | 22 | 1,039 | 25 | 15 |
| Depreciation and depletion | 554 | | 154 | 10 | 143 | 11 | 129 | 10 | 554 | 10 | 536 | 13 | 3 |
| Amortization of goodwill | 166 | | 76 | 5 | 42 | 3 | 24 | 2 | 166 | 3 | 98 | 2 | 69 |
| Others | 114 | 259 | 110 | 7 | 80 | 5 | 61 | 5 | 373 | 7 | 246 | 7 | 52 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Total | 3,633 | 1,724 | 1,548 | 100 | 1,351 | 100 | 1,281 | 100 | 5,357 | 100 | 4,133 | 100 | 30 |
| | <u> </u> | <u> </u> | | | | | | | | | | | |
| | 68% | 32% | | | | | | | | | | | |
| | <u> </u> | <u> </u> | | | | | | | | | | | |

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The numbers below do not necessarily reflect the individual results of each company, but rather the amounts effectively applicable to the business area.

| Business Area | Quarter | | | Accumulated | | | |
|-----------------------------|------------|------------|-------------|-------------|--------------|--------------|-------------|
| | 4Q/03 | 3Q/03 | % | 4Q/02 | 2003 | 2002 | % |
| Ferrous Minerals | | | | | | | |
| . Iron ore and pellets | 5 | 158 | (97) | (143) | 194 | 1,331 | (85) |
| . Manganese and ferroalloys | 199 | 44 | 352 | 91 | 270 | 230 | 17 |
| Non-Ferrous Minerals | (49) | (26) | (88) | 24 | (24) | (64) | 63 |
| Logistics | (145) | 9 | (1,711) | (98) | (355) | (384) | 8 |
| Holdings | | | | | | | |
| . Steel | 86 | 135 | (36) | 119 | 301 | 302 | |
| . Aluminum | 93 | 130 | (28) | 459 | 712 | 76 | 837 |
| Others | (40) | 37 | (208) | (40) | 24 | 73 | (67) |
| | 149 | 487 | (69) | 412 | 1,122 | 1,564 | (28) |

Ferrous Minerals**(a) Iron ore and pellets**

- . Ferteco Comparing the 8 months of 2003 against the 12 months in 2002, due to merger of Ferteco on 08/29/03, the equity result improved by R\$100 (a gain of R\$221 in 2003 against a gain of R\$121 in 2002), despite a reduction of 11.5% in the quantity of iron ore sold (12,155 thousand metric tons in 2003 versus 13,728 thousand metric tons in 2002) and reduction of 38.8% in the quantity of pellets sold (2,788 thousand metric tons in 2003 against 4,558 thousand metric tons in 2002). Pellet prices increased 24.3% (US\$31.31 per metric ton in 2003 against US\$25.18 per metric ton in 2002) and the iron ore price remained stable (US\$13.74 per metric ton in 2003 compared with US\$13.46 per metric ton in 2002). In 2003, R\$164 of goodwill amortization was booked, with R\$68 assigned to the cost of the Parent Company since September 2003.
- . Caemi An increase in the equity result of R\$74 (gain of R\$42 in 2003 against a loss of R\$32 in 2002) due to a 14.1% increase in the sales volume (38,017 thousand metric tons in 2003 versus 33,312 thousand metric tons in 2002) and the positive effects of exchange rate variation on debt. In the previous year, the loss was due to a provision for losses arising from restructuring of Québec Cartier Mining Company (QCM).
- . Itaco/RDE A decrease in the equity result of R\$1,120 (loss of R\$270 in 2003 against a gain of R\$850 in 2002), basically caused by the affect of the appreciation of the *real* against the dollar on the net equity this year (negative exchange rate variation of R\$704 in 2003 versus positive exchange rate variation of R\$1,243 in 2002). In operational terms, iron ore sales increased 11.0% (96,137 thousand metric tons in 2003 against 86,634 thousand metric tons in 2002) and pellets by 22.9% (14,092 thousand metric tons in 2003 against 11,465 thousand metric

tons in 2002), including sales of its subsidiary CVRD Overseas.

- . Kobrasco An increase in the equity result, due to reversal of part of the provision for losses, in the amount of R\$117 (a gain of R\$57 in 2003 against a loss of R\$60 in 2002), caused by the positive effects of exchange rate variation on debt. In operational terms, sales volume went up by 7.7% (4,344 thousand metric tons in 2003 versus 4,034 thousand metric tons in 2002) and the average sales price increased by 5.9% (US\$31.86 per metric ton in 2003 against US\$30.09 per metric ton in 2002).
- . Nibrasco A decrease in the equity result of R\$1 (a gain of R\$9 in 2003 against a gain of R\$10 in 2002), due to a 5.6% fall in sales volume (6,813 thousand metric tons in 2003 against 7,215 thousand metric tons in 2002), partly offset by a 3.9% increase in the average sales price (US\$30.14 per metric ton in 2003 versus US\$29.01 per metric ton in 2002).
- . Samarco An increase in the equity result of R\$129 (a gain of R\$229 in 2003 against a gain of R\$100 in 2002), due to the positive effects of exchange rate variation on debt. Operationally, sales volume increased by 10.6% (15,966 thousand metric tons in 2003 against 14,442 thousand metric tons in 2002), and the average price increased by 9.5% (US\$31.32 per metric ton in 2003 compared with US\$28.60 per metric ton in 2002).

(b) Manganese and ferroalloys

- . RDM An increase in the equity result of R\$ 166 (a gain of R\$ 247 in 2003 against a gain of R\$ 81 in 2002), due to sale of the shareholding in Fosfértil, less the negative effects of exchange rate variation on accounts receivable in the third quarter 2003, offset partly by the positive effects of exchange rate variation on exports. In operational terms, ferroalloy sales volume increased by 1.5% (332 thousand metric tons in 2003 versus 327 thousand metric tons in 2002) and manganese sales volume went up by 30.3% (1,337

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thousand metric tons in 2003 against 1,026 thousand metric tons in 2002), the average price of ferroalloys increased by 29.5% (US\$ 587.07 per metric ton in 2003 against US\$ 453.43 per metric ton in 2002) and the average price of manganese decreased by 7.0% (US\$ 43.61 per metric ton in 2003 against US\$ 46.86 per metric ton in 2002).

Non-ferrous Minerals

- **Pará Pigmentos** An increase in the equity result of R\$95 (a gain of R\$32 in 2003 against a loss of R\$63 in 2002) caused by the positive effects in the third quarter 2003 of exchange rate variation on debt. In operational terms, sales volume went up by 28.2% (423 thousand metric tons in 2003 against 330 thousand metric tons in 2002) and the average sales price fell 0.7% (US\$152.48 per metric ton in 2003 against US\$153.48 per metric ton in 2002).

Logistics

- **Docenave** A decrease in the equity result of R\$83 (a gain of R\$21 in 2003 versus a gain of R\$104 in 2002), due to the effects of the appreciation of the *real* against the dollar in the third quarter 2003 on dollar-denominated assets and constitution of provisions for losses on assets. In operational terms, the volume of bulk cargo hauled increased by 17.9% (9,321 thousand metric tons in 2003 against 7,906 thousand metric tons in 2002), and the volume of tugboat operations went up by 18.7% (8,100 operations in 2003 against 6,822 operations in 2002), offset partly by a reduction in container movement of 4.1% (65,860 TEUs handled in 2003 against 68,663 TEUs in 2002). The increase in average freight rates of 53.4% (US\$7.53 per metric ton carried in 2003 against US\$4.91 per metric ton in 2002) was basically neutralized by the 79.8% increase in vessel charter costs, mainly due to demand from the Asian market for chartering of Panamax/Cape Size ships in 2003.
- **FCA** In 2003, R\$364 of negative equity result was booked (R\$208 as provision for losses and R\$156 as amortization of goodwill) against R\$346 in 2002 (R\$137 as provision for losses and R\$209 as amortization of goodwill). In the second quarter 2003 the change in the accounting method of recognizing the costs of leases and concessions resulted in an increase of R\$238 in these costs. CVRD's interest in FCA is held through its subsidiary Mineração Tacumã.
- **MRS** An increase in the equity result of R\$153 (a gain of R\$104 in 2003 against a loss of R\$49 in 2002) due to the positive effects of exchange rate variation on debt, the favorable operational performance and the constitution of tax credits (income tax and social contribution on net profits).

Holdings

(a) Steel

- **CSI** A decrease in the equity result of R\$424 (a loss of R\$128 in 2003 against a gain of R\$296 in 2002), basically due to the appreciation of the *real* against the dollar (negative exchange rate variation of R\$135 in 2003 against positive exchange rate variation of R\$234 in 2002). Operationally, sales of steel products decreased by 6.4% (1,885 thousand metric tons in 2003 against 2,014 thousand metric tons in 2002).

CST An increase in the equity result of R\$245 (a gain of R\$291 in 2003 against a gain of R\$46 in 2002), basically caused by the positive effects of exchange rate variation on debt. In operational terms, the average sales price increased by approximately 23.4%, offset partly by a fall of 20.7% in steel slabs sold (3,688 thousand metric tons in 2003 against 4,651 thousand metric tons in 2002).

. Usiminas An increase in the equity result of R\$151 (a gain of R\$138 in 2003 against a loss of R\$13 in 2002), caused mainly by the reduction in the negative effects of exchange rate variation on debt.

(b) Aluminum

. Albras An increase in the equity result of R\$283 (a gain of R\$297 in 2003 against a gain of R\$14 in 2002) due to the positive effects of exchange rate variation on debt. In operational terms, aluminum sales volume increased by 6.9% (434 thousand metric tons in 2003 against 406 thousand metric tons in 2002) and the average sales price rose 4.4% (US\$1,363.68 per metric ton in 2003 against US\$1,306.38 per metric ton in 2002).

. Alunorte An increase in the equity result of R\$272 (a gain of R\$183 in 2003 against a loss of R\$89 in 2002), due to the positive effects of exchange rate variation on debt. Operationally, alumina sales volume increased by 42.9% (2,275 thousand metric tons in 2003 against 1,592 thousand metric tons in 2002), caused by the start-up of the third production line in March 2003, and the average sales

price increased by 8.9% (US\$179.23 per metric ton in 2003 against US\$164.56 per metric ton in 2002). On 09/30/03 and 10/31/03, amortization of goodwill of R\$5 and R\$45, respectively, was booked.

- . MRN An increase in the equity result of R\$35 (a gain of R\$132 in 2003 against a gain of R\$97 in 2002), due to the 42.2% rise in sales volume (14,120 thousand metric tons in 2003 against 9,928 thousand metric tons in 2002), in turn caused by the completion of the

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expansion of capacity begun in April 2000 along with a 1.5% increase in the average bauxite price (US\$19.23 per metric ton in 2003 against US\$18.95 per metric ton in 2002).

- . Valesul A decrease in the equity result of R\$13 (a gain of R\$30 in 2003 against a gain of R\$43 in 2002), caused by the effect of the increase in electricity prices, despite an 8.9% increase in sales volume (98 thousand metric tons in 2003 against 90 thousand metric tons in 2002) and a 2.5% rise in the average aluminum price (US\$1,703.41 per metric ton in 2003 against US\$1,661.77 per metric ton in 2002).
- . Aluvale An increase in the equity result (own operations) of R\$7 (a gain of R\$32 in 2003 against a gain of R\$25 in 2002) caused mainly by the tax benefit of paying interest on stockholders' equity.
- . Itaco An increase in the equity result of R\$102 (a gain of R\$88 in 2003 against a loss of R\$14 in 2002), due to increases in the average prices of alumina of 34.0%, bauxite of 9.7% and aluminum of 2.5%, while the sales volume of aluminum, alumina and bauxite increased by 7.1%, 325.9% and 27.7%, respectively.

1.2.4- Operating Expenses

The operating expenses increased R\$ 87 (R\$ 1,176 in 2003 compared to R\$ 1,089 in 2002), due to higher expenses for research and studies involving copper and nickel projects.

1.2.5- Net Financial Result

The net financial result increased R\$ 3,620 (revenue of R\$ 394 in 2003 compared to expense of R\$ 3,226 in 2002), mainly due to the positive effect of exchange rate variation on the Company's net debt in 2003 (Note 10.21).

1.2.6- Income Tax and Social Contribution

Income tax and social contribution reflect an expense of R\$ 487 in 2003 compared with a credit of R\$ 690 in 2002, mainly caused by the increase in the tax basis (income before income tax and social contribution less the equity method result, goodwill and provisions for non-deductible losses) from negative R\$ 880 in 2002 to positive R\$ 3,771 in 2003, partially reduced by the benefit of accruing interest on stockholders' equity of R\$ 766 in 2003 (R\$ 350 in 2002) (Note 10.9).

1.2.7- Cash Generation

The operating cash generation measured by EBITDA (earnings before interest, income tax and depreciation, amortization and depletion) was R\$ 4,877 in 2003, against R\$ 3,975 in 2002, an increase of 22.7%.

Parent Company EBITDA

| | Quarter | | | Accumulated | |
|-------------------------------|---------|---------|---------|-------------|---------|
| | 4Q/03 | 3Q/03 | 4Q/02 | 2003 | 2002 |
| Net operating revenue | 2,798 | 2,679 | 2,672 | 10,013 | 8,237 |
| Cost of products and services | (1,548) | (1,351) | (1,281) | (5,357) | (4,133) |

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| | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| Operating expenses | <u>(357)</u> | <u>(226)</u> | <u>(362)</u> | <u>(1,176)</u> | <u>(1,089)</u> |
| Operating profit | 893 | 1,102 | 1,029 | 3,480 | 3,015 |
| Depreciation / amortization of goodwill | <u>244</u> | <u>192</u> | <u>150</u> | <u>759</u> | <u>659</u> |
| | 1,137 | 1,294 | 1,179 | 4,239 | 3,674 |
| Dividends received | 102 | 212 | 34 | 602 | 154 |
| Write-off of assets | | | <u>147</u> | <u>36</u> | <u>147</u> |
| EBITDA R\$ | <u>1,239</u> | <u>1,506</u> | <u>1,360</u> | <u>4,877</u> | <u>3,975</u> |
| US\$ average | <u>2.8993</u> | <u>2.9332</u> | <u>3.6774</u> | <u>3.0723</u> | <u>2.9290</u> |
| EBITDA US\$ | <u>427</u> | <u>513</u> | <u>370</u> | <u>1,587</u> | <u>1,357</u> |

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| | 2003 | | | 2002 | | |
|------------------------|--------------|---------------|-----------------------|--------------|---------------|-----------------------|
| | EBITDA | EBITDA | EBITDA margin % | EBITDA | EBITDA | EBITDA margin % |
| | | % | | | % | |
| | | of total | | of total | | |
| Ferrous minerals | 3,966 | 81.3% | 45.3% | 3,310 | 83.3% | 55.5% |
| Non - ferrous minerals | 31 | 0.6% | 9.5% | 172 | 4.3% | 33.1% |
| Logistics | 667 | 13.7% | 72.7% | 419 | 10.5% | 60.9% |
| Other | 213 | 4.4% | | 74 | 1.9% | |
| | 4,877 | 100.0% | 48.7% | 3,975 | 100.0% | 49.2% |

Consolidated EBITDA

| | Accumulated | |
|---|--------------|--------------|
| | 2003 | 2002 |
| Net operating revenue | 19,443 | 14,678 |
| Cost of products and services | (10,985) | (7,646) |
| Operating expenses | (2,087) | (1,790) |
| Operating profit | 6,371 | 5,242 |
| Depreciation / amortization of goodwill | 1,268 | 1,117 |
| | 7,639 | 6,359 |
| Dividends received | 38 | 17 |
| Write-off of assets | 88 | 233 |
| EBITDA R\$ | 7,765 | 6,609 |
| US\$ average | 3.0723 | 2.9290 |
| EBITDA US\$ | 2,527 | 2,256 |

Consolidated EBITDA by Segment

| | 2003 | | | 2002 | | |
|------------------------|--------------|---------------|-----------------------|--------------|---------------|-----------------------|
| | EBITDA | EBITDA | EBITDA margin % | EBITDA | EBITDA | EBITDA margin % |
| | | % | | | % | |
| | of total | | of total | | | |
| Ferrous minerals | 5,360 | 69.1% | 45.1% | 4,692 | 71.0% | 50.6% |
| Non - ferrous minerals | 127 | 1.6% | 19.9% | 237 | 3.6% | 34.2% |
| Logistics | 689 | 8.9% | 35.2% | 401 | 6.0% | 30.5% |
| Investments | | | | | | |
| Aluminum | 1,097 | 14.1% | 39.2% | 773 | 11.7% | 45.6% |
| Steel | 452 | 5.8% | 21.0% | 348 | 5.3% | 20.4% |
| Other | 40 | 0.5% | | 158 | 2.4% | |
| | 7,765 | 100.0% | 39.9% | 6,609 | 100.0% | 45.0% |

1.2.8- Interest on Stockholders Equity

During 2003, CVRD declared total remuneration of R\$ 2,254 (Note 10.20) as interest on stockholders equity, as follows:

| Payment date | R\$ million | US\$ million | |
|---------------|--------------|--------------------------------|----------------------------|
| | Amount | Amount at the declaration date | Amount at the payment date |
| 04/30/03 | 622 | 200 | 215 |
| 10/31/03 | 745 | 250 | 261 |
| 10/31/03 | 568 | 200 | 199 |
| From 04/04/30 | 319 | 111 | (*) 111 |
| | 2,254 | 761 | 786 |

(*) The amount payable in dollar will change since the value equals to an amount in Reais, and the exchange rate considered for the payment is the day of the payment.

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Interest on stockholders' equity paid in 2003 totaled R\$ 1,935 (US\$ 650 million) and payable in 2004 due to 2003 totaled R\$ 319 (US\$ 111 million).

1.2.9- Shareholder Remuneration Policy for 2004

On 01/28/04, CVRD announced that its Executive Board had submitted to the approval of the Board of Directors a proposal to pay minimum shareholder remuneration for 2004 of US\$ 1.43 per common or preferred share totaling US\$ 550 million, in two equal installments, on April 30 and October 29.

The Board of Directors will discuss the proposal of the Executive Board at meetings scheduled for April 14 and October 13. The amount announced will be paid in Brazilian currency, calculated based on the *real*/dollar exchange rate (Ptax option 5) disclosed by the Central Bank of Brazil on the business day immediately prior to the meeting of the Board of Directors that approves the distribution and respective payment of shareholder remuneration.

1.2.10- Concessions and Leases**(a) Railroads**

The Company and some of its group companies entered into agreements with the Brazilian government, through the Ministry of Transport, for concession, exploitation and development of public rail cargo transport services and for lease of the assets destined to render these services.

The concessions periods are, by railroad:

| Railroad | End of concession period |
|-----------------------------|---------------------------------|
| Vitória-Minas (direct) | June 2027 |
| Carajás (direct) | June 2027 |
| Centro-Atlântica (indirect) | August 2026 |
| Ferrobán (direct) | December 2027 |
| MRS (direct and indirect) | December 2026 |

The concessions will expire upon one of the following events: termination of the contractual term, cancellation, forfeiture, rescission, annulment and bankruptcy or extinction of the concessionaire.

(b) Hydroelectric Projects

Currently, the Company acts as an agent in the Brazilian energy market and at the same time it is developing projects for electricity generation and improving its ability to operate competitively in this market.

The projects in which the Company has investments are:

| Project | Start-up of operations | % Participation |
|----------------|-------------------------------|------------------------|
|----------------|-------------------------------|------------------------|

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| | | |
|-----------------|---------------|-------|
| Igarapava | In operation | 38.15 |
| Porto Estrela | In operation | 33.33 |
| Funil | In operation | 51.00 |
| Candongá | May 2004 | 50.00 |
| Aimorés | October 2004 | 51.00 |
| Capim Branco I | February 2006 | 48.42 |
| Capim Branco II | December 2006 | 48.42 |
| Foz do Chapecó | July 2008 | 40.00 |
| Estreito | October 2008 | 30.00 |

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The Company owns specialized port terminals as listed below:

| Terminal | Localization | End of concession period |
|--|---------------------|---------------------------------|
| Tubarão Terminal | Vitória ES | 2020 |
| Praia Mole Terminal | Vitória ES | 2020 |
| Various Products Terminal | Vitória ES | 2020 |
| Vila Velha Terminal | Vila Velha ES | 2023 |
| Paul Quay | Vitória ES | 2005 |
| Liquid Bulk Terminal | Vitória ES | 2020 |
| Ponta da Madeira Maritime Terminal Pier I | São Luís MA | 2018 |
| Ponta da Madeira Maritime Terminal Pier II | São Luís MA | 2010 |
| Inácio Barbosa Maritime Terminal | Aracaju SE | 2004 |

1.3- Comments on the Consolidated Results**1.3.1- Consolidated Gross Revenue**

Sales volume and revenues by products and services:

| | In thousands of metric tons (except gold) | | | In millions of reais | | |
|-----------------------------|--|----------------|-----------|-----------------------------|--------------|-----------|
| | 2003 | 2002 | Δ% | 2003 | 2002 | Δ% |
| Iron ore | 154,172 | 135,187 | 14.0 | 7,743 | 5,987 | 29.3 |
| Pellets | 32,640 | 28,729 | 13.6 | 3,414 | 2,741 | 24.6 |
| | 186,812 | 163,916 | 14.0 | 11,157 | 8,728 | 27.8 |
| Transportation services | 91,381 | 76,323 | 19.7 | 1,700 | 1,101 | 54.4 |
| Port services | 36,843 | 27,288 | 35.0 | 434 | 334 | 29.9 |
| Gold (kg) | 1,921 | 10,310 | (81.4) | 71 | 280 | (74.6) |
| Steel | 2,236 | 1,925 | 16.2 | 2,217 | 1,713 | 29.4 |
| Aluminum | 6,824 | 4,341 | 57.2 | 2,858 | 1,767 | 61.7 |
| Manganese and Ferroalloys | 1,397 | 1,187 | 17.7 | 1,098 | 845 | 29.9 |
| Potash | 674 | 731 | (7.8) | 289 | 272 | 6.3 |
| Kaolin | 731 | 451 | 62.1 | 320 | 179 | 78.8 |
| Other products and services | | | | 75 | 48 | 56.3 |

| | | |
|---------------|---------------|------|
| _____ | _____ | |
| 20,219 | 15,267 | 32.4 |
| _____ | _____ | |

Revenues from iron ore and pellets grew by 27.8% (R\$ 11,157 in 2003 against R\$ 8,728 in 2002) due to modification of the product mix and appreciation of the dollar against the *real* by 4.91% for the year, as well as higher prices in 2003. The full consolidation of Caemi as from September 2003 also contributed to the higher revenues.

Revenues from transportation services rose 54.4% (R\$ 1,700 in 2003 against R\$ 1,101 in 2002), due mainly to acquisition of indirect control of MRS (a subsidiary of Caemi), along with higher railway freight rates.

Revenues from steel products grew 29.4% (R\$ 2,217 in 2003 compared with R\$ 1,713 in 2002). This reflects the performance of CSI and CST, discussed in Item 1.2.3 Holdings (a) Steel.

Revenues in the aluminum area rose 61.7% (R\$ 2,858 in 2003 versus R\$ 1,767 in 2002), due to the product mix, and relate basically to the performance of Albras, Alunorte, MRN, Valesul and Aluvale, discussed in Item 1.2.3 Holdings (b) Aluminum.

Revenues from manganese and ferroalloys went up by 29.9% (R\$ 1,098 in 2003 against R\$ 845 in 2002) and reflect the performance of RDM, RDME and Urucum, discussed in Item 1.2.3 Ferrous Minerals (b) Manganese and ferroalloys.

Revenues from kaolin grew 78.8% (R\$ 320 in 2003 against R\$ 179 in 2002). This increase was basically due to the acquisition of indirect control of Cadam, through an increase in the holding in the subsidiary Caemi.

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12/31/03 - R\$ 20,219 / US\$ 6,582

Gross Consolidated Revenue by Segment

| | Holdings | | | | | Total | | |
|-------------------------------------|---------------------------------------|-----------------------------|------------------|-----------------|--------------|---------------------|---------------|---------------|
| | Non - Ferrous Minerals | Ferrous Minerals | Logistics | Aluminum | Steel | Eliminations | 2003 | 2002 |
| External market | | | | | | | | |
| Latin America, except United States | 1,658 | 1 | 116 | 517 | 108 | (990) | 1,410 | 965 |
| United States | 1,061 | 23 | | 201 | 1,435 | (733) | 1,987 | 2,061 |
| Europe | 7,089 | 245 | 93 | 1,574 | 72 | (3,540) | 5,533 | 4,429 |
| Middle East/Africa/Oceania | 1,325 | 4 | 14 | 13 | 6 | (280) | 1,082 | 833 |
| Japan | 1,915 | 44 | | 862 | | (1,115) | 1,706 | 1,338 |
| China | 2,873 | 24 | | 228 | 124 | (1,224) | 2,025 | 1,255 |
| Ásia, other than Japan and China | 1,595 | 7 | 8 | 58 | 240 | (679) | 1,229 | 942 |
| | 17,516 | 348 | 231 | 3,453 | 1,985 | (8,561) | 14,972 | 11,823 |
| Internal Market | 4,089 | 332 | 1,909 | 910 | 323 | (2,316) | 5,247 | 3,444 |
| Total operating revenues | 21,605 | 680 | 2,140 | 4,363 | 2,308 | (10,877) | 20,219 | 15,267 |

1.3.2- Consolidated Cost of Products and Services**By Nature**

| | Denominated | | 2003 | 2002 | % |
|----------------------------|--------------------|-------------|-------------|-------------|----------|
| | R\$ | US\$ | | | |
| Personnel | 1,067 | 123 | 1,190 | 973 | 22.3 |
| Material | 1,255 | 497 | 1,752 | 1,053 | 66.4 |
| Oil and gas | 1,304 | 97 | 1,401 | 850 | 64.8 |
| Outsourced services | 1,602 | 111 | 1,713 | 1,108 | 54.6 |
| Energy | 694 | 154 | 848 | 567 | 49.6 |
| Raw Material | | 2,214 | 2,214 | 1,401 | 58.0 |
| Depreciation and depletion | 954 | 56 | 1,010 | 945 | 6.9 |
| Amortization of goodwill | 166 | | 166 | 101 | 64.4 |

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| | | | | | |
|--------------|---------------------|---------------------|----------------------|---------------------|-------------|
| Others | <u>373</u> | <u>318</u> | <u>691</u> | <u>648</u> | 6.6 |
| Total | <u>7,415</u> | <u>3,570</u> | <u>10,985</u> | <u>7,646</u> | 43.7 |
| | <u>68%</u> | <u>32%</u> | <u>100%</u> | | |

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Comments on the cost of products and services consolidated

The 43.7% increase in the cost of products and services is due to changes in consolidated entities, increases in sales volumes and changes in the prices of the various elements which comprise production cost, as follows:

Change in consolidated entities

Increase in the percentage of consolidation of Alunorte (45.58% up to June 2002 and 100% as from July 2002);

Increase in the percentage of consolidation of FCA (45.65% up to August 2003 and 100% as from September 2003);

Increase in the percentage of consolidation of CST (23.62% up to April 2003 and 28.73% as from May 2003); and

Increase in the percentage of consolidation of Caemi (16.85% up to August 2003 and 100% as from September 2003).

Increases in sales volumes

Increase of 14% in sales volume of iron ore pellets;

Increases of 33% and 10% in sales volume of manganese and ferroalloys, respectively;

Increases of 20% and 5% in the volume transported by the railroads and port operations, respectively; and

Increases of 58%, 51% and 11% in sales volume of alumina, aluminum and bauxite, respectively.

Changes in the elements of cost

Wage increases awarded to various categories of employees, varying from 12% in FCA to 20.45% in Albras;

Increases in the cost of materials and contracts referenced to the US dollar or inflation indices (INPC, IGP-M, etc);

Increases in the price of fuel oil, lubricants and gases of approximately 43%;

Increases in the price and volume of ore, alumina and bauxite purchased from third parties;

Increase in electricity rates; and

Increase in goodwill amortization resulting from the merger of Ferteco.

Table of Contents**Part II****Financial Statements and Notes to the Financial Statements**

(A free translation of the original in Portuguese relating to the Financial Statements prepared in accordance with the requirements of Accounting Practices Generally Accepted in Brazil)

2- Balance Sheet**December 31****In millions of reais**

| | Notes | Parent Company | | Consolidated | |
|---|-------|----------------|--------------|--------------|---------------|
| | | 2003 | 2002 | 2003 | 2002 |
| Assets | | | | | |
| Current assets | | | | | |
| Cash and cash equivalents | 10.5 | 342 | 259 | 2,092 | 4,271 |
| Accounts receivable from customers | 10.6 | 1,187 | 1,436 | 2,595 | 2,621 |
| Related parties | 10.7 | 668 | 986 | 48 | 56 |
| Inventories | 10.8 | 553 | 419 | 2,113 | 1,869 |
| Taxes to recover or offset | | 537 | 129 | 766 | 366 |
| Deferred income tax and social contribution | 10.9 | 398 | 812 | 299 | 812 |
| Others | | 324 | 305 | 646 | 883 |
| | | <u>4,009</u> | <u>4,346</u> | <u>8,559</u> | <u>10,878</u> |
| Long-term receivables | | | | | |
| Related parties | 10.7 | 708 | 1,377 | 59 | 210 |
| Loans and financing | | 143 | 269 | 197 | 284 |
| Deferred income tax and social contribution | 10.9 | 826 | 791 | 1,405 | 1,356 |
| Judicial deposits | 10.14 | 985 | 709 | 1,425 | 927 |
| Prepaid leasing expenses | | | | 118 | 108 |
| Long-term trade accounts receivable | | | | 119 | 136 |
| Property held for sale | | | | 86 | |
| Securities | | | | 69 | |
| Others | | 27 | 21 | 348 | 312 |
| | | <u>2,689</u> | <u>3,167</u> | <u>3,826</u> | <u>3,333</u> |
| Permanent assets | | | | | |
| Investments | 10.10 | 11,241 | 10,614 | 3,313 | 2,938 |
| Property, plant and equipment | 10.11 | 12,362 | 8,707 | 21,166 | 15,666 |
| Deferred charges | | | | 228 | 651 |

| | | | | | |
|---|-------|----------------------|----------------------|----------------------|----------------------|
| | | <u>23,603</u> | <u>19,321</u> | <u>24,707</u> | <u>19,255</u> |
| | | <u>30,301</u> | <u>26,834</u> | <u>37,092</u> | <u>33,466</u> |
| Liabilities and stockholders' equity | | | | | |
| Current liabilities | | | | | |
| Short-term debt | 10.12 | 106 | 398 | 888 | 1,124 |
| Current portion of long-term debt | 10.12 | 1,897 | 1,828 | 3,365 | 3,190 |
| Payable to suppliers and contractors | | 959 | 684 | 1,302 | 1,386 |
| Related parties | 10.7 | 1,365 | 948 | 378 | 141 |
| Payroll and related charges | | 169 | 168 | 264 | 305 |
| Pension Plan - Valia | | 92 | 81 | 92 | 81 |
| Proposed interest on stockholders' equity | | 319 | | 319 | |
| Taxes and contributions | | 99 | 29 | 225 | 128 |
| Others | | 242 | 82 | 746 | 438 |
| | | <u>5,248</u> | <u>4,218</u> | <u>7,579</u> | <u>6,793</u> |
| Long-term liabilities | | | | | |
| Long-term debt | 10.12 | 2,771 | 4,064 | 9,456 | 10,225 |
| Related parties | 10.7 | 4,395 | 3,300 | 9 | 26 |
| Deferred income tax and social contribution | 10.9 | 86 | 85 | 235 | 250 |
| Provisions for contingencies | 10.14 | 1,483 | 1,272 | 2,056 | 1,724 |
| Pension Plan - Valia | | 570 | 499 | 570 | 499 |
| Others | | 808 | 645 | 1,093 | 852 |
| | | <u>10,113</u> | <u>9,865</u> | <u>13,419</u> | <u>13,576</u> |
| Deferred income | 10.28 | | | 157 | 156 |
| Minority interests | | | | 997 | 190 |
| Stockholders' equity | | | | | |
| Paid-up capital | 10.17 | 6,300 | 5,000 | 6,300 | 5,000 |
| Revenue reserves | | 8,640 | 7,751 | 8,640 | 7,751 |
| | | <u>14,940</u> | <u>12,751</u> | <u>14,940</u> | <u>12,751</u> |

30,301

26,834

37,092

33,466

The additional information, notes and attachments I, II and III are an integral part of these statements.

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(A free translation of the original in Portuguese relating to the Financial Statements prepared in accordance with the requirements of Accounting Practices Generally Accepted in Brazil)

3- Statement of Income

| Year ended December 31 | | Parent Company | | | | | In millions of reais | |
|------------------------|--------------------------------|----------------|--------------|--------------|---------------|--------------|----------------------|---------------|
| | | Quarter | | | Accumulated | | Consolidated | |
| Notes | | 4Q/03 | 3Q/03 | 4Q/02 | 2003 | 2002 | 2003 | 2002 |
| | | 4Q/03 | 3Q/03 | 4Q/02 | 2003 | 2002 | 2003 | 2002 |
| | Operating revenues | | | | | | | |
| | Sales of ore and metals | | | | | | | |
| | Iron ore and pellets | 2,472 | 2,300 | 2,311 | 8,612 | 6,827 | 11,157 | 8,728 |
| | Gold | 3 | 16 | 48 | 71 | 280 | 71 | 280 |
| | Manganese and ferroalloys | | | | | | 1,098 | 845 |
| | Potash | 73 | 81 | 91 | 290 | 272 | 289 | 272 |
| | | 2,548 | 2,397 | 2,450 | 8,973 | 7,379 | 12,615 | 10,125 |
| | Railroad and port services | 326 | 359 | 327 | 1,366 | 1,142 | 2,134 | 1,435 |
| | Sales of aluminum products | | | | | | 2,858 | 1,767 |
| | Sales of steel products | | | | | | 2,217 | 1,713 |
| | Others | 3 | 10 | 9 | 28 | 49 | 395 | 227 |
| | | 2,877 | 2,766 | 2,786 | 10,367 | 8,570 | 20,219 | 15,267 |
| | Value Added taxes | (79) | (87) | (114) | (354) | (333) | (776) | (589) |
| | Net operating revenues | 2,798 | 2,679 | 2,672 | 10,013 | 8,237 | 19,443 | 14,678 |
| | Cost of products | | | | | | | |

| | | | | | | | | |
|--|-------|----------------|----------------|----------------|----------------|----------------|-----------------|----------------|
| and services | | | | | | | | |
| Ores and metals | 1.3.2 | (1,420) | (1,237) | (1,160) | (4,888) | (3,698) | (6,089) | (4,397) |
| Railroad and port services | | (121) | (109) | (116) | (449) | (402) | (1,397) | (926) |
| Aluminum products | | | | | | | (1,729) | (966) |
| Steel products | | | | | | | (1,551) | (1,229) |
| Others | | (7) | (5) | (5) | (20) | (33) | (219) | (128) |
| | | <u>(7)</u> | <u>(5)</u> | <u>(5)</u> | <u>(20)</u> | <u>(33)</u> | <u>(219)</u> | <u>(128)</u> |
| | | <u>(1,548)</u> | <u>(1,351)</u> | <u>(1,281)</u> | <u>(5,357)</u> | <u>(4,133)</u> | <u>(10,985)</u> | <u>(7,646)</u> |
| Gross profit | | 1,250 | 1,328 | 1,391 | 4,656 | 4,104 | 8,458 | 7,032 |
| Gross margin | | 44.7% | 49.6% | 52.1% | 46.5% | 49.8% | 43.5% | 47.9% |
| Operating expenses | | | | | | | | |
| Selling | | (64) | (56) | (79) | (217) | (186) | (289) | (228) |
| Administrative | 10.24 | (124) | (97) | (98) | (406) | (374) | (792) | (681) |
| Research and development | | (95) | (64) | (47) | (233) | (147) | (249) | (148) |
| Other operating expenses | 10.24 | (74) | (9) | (138) | (320) | (382) | (757) | (733) |
| | | <u>(64)</u> | <u>(56)</u> | <u>(79)</u> | <u>(217)</u> | <u>(186)</u> | <u>(289)</u> | <u>(228)</u> |
| | | <u>(124)</u> | <u>(97)</u> | <u>(98)</u> | <u>(406)</u> | <u>(374)</u> | <u>(792)</u> | <u>(681)</u> |
| | | <u>(95)</u> | <u>(64)</u> | <u>(47)</u> | <u>(233)</u> | <u>(147)</u> | <u>(249)</u> | <u>(148)</u> |
| | | <u>(74)</u> | <u>(9)</u> | <u>(138)</u> | <u>(320)</u> | <u>(382)</u> | <u>(757)</u> | <u>(733)</u> |
| | | <u>(357)</u> | <u>(226)</u> | <u>(362)</u> | <u>(1,176)</u> | <u>(1,089)</u> | <u>(2,087)</u> | <u>(1,790)</u> |
| Operating profit before financial result and result of equity investments | | | | | | | | |
| | | 893 | 1,102 | 1,029 | 3,480 | 3,015 | 6,371 | 5,242 |
| Result of equity investments | | | | | | | | |
| Gain on investments accounted for by the equity method | 10.10 | 417 | 246 | 472 | 1,450 | 2,461 | 209 | 50 |
| Amortization of goodwill | 10.10 | (114) | (113) | (194) | (503) | (472) | (612) | (523) |
| Provision for losses | 10.10 | (154) | 354 | 134 | 341 | (425) | 29 | |
| Sale of investments | 10.10 | | | | (166) | | (166) | |
| | | <u>417</u> | <u>246</u> | <u>472</u> | <u>1,450</u> | <u>2,461</u> | <u>209</u> | <u>50</u> |
| | | <u>(114)</u> | <u>(113)</u> | <u>(194)</u> | <u>(503)</u> | <u>(472)</u> | <u>(612)</u> | <u>(523)</u> |
| | | <u>(154)</u> | <u>354</u> | <u>134</u> | <u>341</u> | <u>(425)</u> | <u>29</u> | <u></u> |
| | | <u></u> | <u></u> | <u></u> | <u>(166)</u> | <u></u> | <u>(166)</u> | <u></u> |
| | | <u>149</u> | <u>487</u> | <u>412</u> | <u>1,122</u> | <u>1,564</u> | <u>(540)</u> | <u>(473)</u> |
| Financial result | | | | | | | | |
| Financial | 10.21 | (189) | (85) | (28) | (511) | (756) | (975) | (1,050) |

| | | | | | | | | |
|---|---------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| expenses, net | | | | | | | | |
| Monetary and exchange rate variation, net | 10.21 | (72) | (188) | 626 | 905 | (2,470) | 721 | (2,431) |
| | | <u>(261)</u> | <u>(273)</u> | <u>598</u> | <u>394</u> | <u>(3,226)</u> | <u>(254)</u> | <u>(3,481)</u> |
| Operating profit | | 781 | 1,316 | 2,039 | 4,996 | 1,353 | 5,577 | 1,288 |
| Discontinued operations | | | | | | | | |
| Change of accounting practices | 1.1 | | | | | | 174 | - |
| | 10.4(i) | | | | | | (91) | - |
| | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Income before income tax and social contribution | | 781 | 1,316 | 2,039 | 4,996 | 1,353 | 5,660 | 1,288 |
| Income tax and social contribution | 10.9 | 11 | (38) | (498) | (487) | 690 | (898) | 634 |
| | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Income before minority interests | | 792 | 1,278 | 1,541 | 4,509 | 2,043 | 4,762 | 1,922 |
| Minority interests | | | | | | | (253) | 121 |
| | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Net income for the period | | 792 | 1,278 | 1,541 | 4,509 | 2,043 | 4,509 | 2,043 |
| | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Number of shares outstanding at the end of the period (in thousands) | | 383,840 | 383,840 | 383,839 | 383,840 | 383,839 | | |
| | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | | |
| Net earnings per share outstanding at the end of the period (R\$) | | 2.06 | 3.33 | 4.01 | 11.75 | 5.32 | | |
| | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | | |

The additional information, notes and attachments I, II and III are an integral part of these statements.

The quarterly information was reviewed by PricewaterhouseCoopers

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(A free translation of the original in Portuguese relating to the Financial Statements prepared in accordance with the requirements of Accounting Practices Generally Accepted in Brazil)

4- Statement of Changes in Stockholders Equity

Years ended December 31

In millions of reais

| | | Capital reserves | | Revenue reserves | | |
|---|-------|---------------------------|----------|-----------------------|--------------|--------------|
| | | Result of Price-level | | Expansion/ | | |
| | | Paid-up share restatement | | Investments Depletion | | |
| | Notes | capital | exchange | Law | 8,200/91 | |
| | | | | | | |
| On December 31, 2001 | | 4,000 | 4 | 440 | 3,869 | 1,506 |
| Capitalization of reserves | | 1,000 | (4) | (440) | | (502) |
| Realization of revenue reserve | | | | | | |
| Provision for pension plan liabilities - affiliates | | | | | | |
| Net income for the year | | | | | | |
| Appropriations: | | | | | | |
| Interest on stockholders equity | | | | | | |
| Appropriation to revenue reserves | | | | | 1,408 | |
| On December 31, 2002 | | 5,000 | | | 5,277 | 1,004 |
| Change in accounting practice - environmental provision | 10.15 | | | | | |
| Capitalization of reserves | | 1,300 | | | (1,300) | |
| Realization of revenue reserve | 10.20 | | | | | |
| Net income for the year | | | | | | |
| Proposed appropriations: | | | | | | |
| Interest on stockholders equity | 10.20 | | | | | |
| Appropriation to revenue reserves | 10.20 | | | | 2,062 | |
| On December 31, 2003 | | 6,300 | | | 6,039 | 1,004 |

[Continued from above table, first column(s) repeated]

| | Revenue reserves | | | | Retained earnings | Total |
|---|-------------------|--------------|-------------------|----------------|-------------------|---------------|
| | Unrealized income | Legal | Fiscal incentives | Treasury stock | | |
| On December 31, 2001 | 1,272 | 753 | 54 | (131) | | 11,767 |
| Capitalization of reserves | | | (54) | | | |
| Realization of revenue reserve | (526) | | | | 526 | |
| Provision for pension plan liabilities - affiliates | | | | | (30) | (30) |
| Net income for the year | | | | | 2,043 | 2,043 |
| Appropriations: | | | | | | |
| Interest on stockholders' equity | | | | | (1,029) | (1,029) |
| Appropriation to revenue reserves | | 102 | | | (1,510) | |
| On December 31, 2002 | 746 | 855 | | (131) | | 12,751 |
| Change in accounting practice - environmental provision | | | | | (66) | (66) |
| Capitalization of reserves | | | | | | |
| Realization of revenue reserve | (189) | | | | 189 | |
| Net income for the year | | | | | 4,509 | 4,509 |
| Proposed appropriations: | | | | | | |
| Interest on stockholders' equity | | | | | (2,254) | (2,254) |
| Appropriation to revenue reserves | | 226 | 90 | | (2,378) | |
| On December 31, 2003 | 557 | 1,081 | 90 | (131) | | 14,940 |

The additional information, notes and attachments I, II and III are an integral part of these statements.

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(A free translation of the original in Portuguese relating to the financial statements prepared in accordance with the requirements of Brazilian Corporate Law)

5- Statement of Changes in Financial Position**Years ended December 31****In millions of reais**

| | Parent Company | | Consolidated | |
|---|-----------------------|--------------|---------------------|---------------|
| | 2003 | 2002 | 2003 | 2002 |
| Funds were provided by: | | | | |
| Net income for the year | 4,509 | 2,043 | 4,509 | 2,043 |
| Expenses (income) not affecting working capital: | | | | |
| Result of equity investments | (1,122) | (1,564) | 540 | 473 |
| Depreciation, amortization and depletion | 601 | 567 | 1,110 | 1,022 |
| Deferred income tax and social contribution | 21 | (496) | 40 | (706) |
| Discontinued operations | | | (174) | |
| Net monetary and exchange rate variations on long-term assets and liabilities | (612) | 2,858 | (1,045) | 3,533 |
| Loss on disposal of property, plant and equipment | 35 | 136 | 88 | 23 |
| Amortization of goodwill in the cost of products sold | 166 | 98 | 166 | 101 |
| Net unrealized derivative losses (gains) | 57 | 194 | 169 | 167 |
| Others | 69 | 113 | 186 | 14 |
| | <u>3,724</u> | <u>3,949</u> | <u>5,589</u> | <u>6,670</u> |
| Total funds from operations | 3,724 | 3,949 | 5,589 | 6,670 |
| Loans to related parties, transferred to current assets | 2,624 | 292 | 351 | 854 |
| Loans and financing obtained | 1,172 | 594 | 3,263 | 2,418 |
| Loans from related parties | 1,621 | 162 | 12 | 22 |
| Dividends/interest on stockholders equity received | 549 | 199 | 38 | 17 |
| Others | 438 | 255 | 324 | 530 |
| | <u>10,128</u> | <u>5,451</u> | <u>9,577</u> | <u>10,511</u> |
| Total funds provided | 10,128 | 5,451 | 9,577 | 10,511 |
| Funds were used for: | | | | |
| Long-term debt transferred to current liabilities | 2,218 | 1,742 | 3,554 | 2,989 |
| Related parties | 1,266 | 505 | 225 | 70 |
| Additions to permanent assets | 2,857 | 1,818 | 5,085 | 3,236 |
| Capital subscription in subsidiary and affiliated companies | 2,642 | 405 | 889 | 371 |
| Interest on stockholders equity | 2,254 | 1,029 | 2,254 | 1,029 |
| Guarantees and deposits | 260 | 191 | 494 | 292 |
| Others | | | 183 | 339 |
| | <u></u> | <u></u> | <u>183</u> | <u>339</u> |

| | | | | |
|---|-------------------|-------------------|-------------------|-------------------|
| Total funds used | 11,497 | 5,690 | 12,684 | 8,326 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Increase (decrease) in working capital | (1,369) | (239) | (3,107) | 2,185 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Changes in working capital are as follows: | | | | |
| Current assets: | | | | |
| At the end of the year | 4,009 | 4,346 | 8,558 | 10,878 |
| At the beginning of the year | 4,346 | 3,990 | 10,878 | 7,206 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| | (337) | 356 | (2,320) | 3,672 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Current liabilities: | | | | |
| At the end of the year | 5,250 | 4,218 | 7,580 | 6,793 |
| At the beginning of the year | 4,218 | 3,623 | 6,793 | 5,306 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| | 1,032 | 595 | 787 | 1,487 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Increase (decrease) in working capital | (1,369) | (239) | (3,107) | 2,185 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> |

The additional information, notes and attachments I, II and III are an integral part of these statements.

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(A free translation of the original in Portuguese)

6- Statement of Cash Flows (Additional Information)**Years ended December 31****In millions of reais**

| | Parent Company | | | | | Consolidated | |
|--|-----------------------|--------------|--------------|--------------------|--------------|---------------------|----------------|
| | Quarter | | | Accumulated | | Accumulated | |
| | 4Q/03 | 3Q/03 | 4Q/02 | 2003 | 2002 | 2003 | 2002 |
| Cash flows from operating activities: | | | | | | | |
| Net income for the period | 792 | 1,278 | 1,541 | 4,509 | 2,043 | 4,509 | 2,043 |
| Adjustments to reconcile net income for the period with cash provided by operating activities: | | | | | | | |
| Result of equity investments | (149) | (487) | (412) | (1,122) | (1,564) | 540 | 473 |
| Depreciation, amortization and depletion | 175 | 150 | 135 | 601 | 567 | 1,110 | 1,022 |
| Deferred income tax and social contribution | 51 | 74 | 498 | 427 | (695) | 447 | (815) |
| Discontinued operations | | | | | | (174) | |
| Financial expenses and monetary and exchange rate variations on assets and liabilities, net | 167 | 98 | (506) | (1,035) | 3,249 | (1,989) | 4,645 |
| Loss on disposal of property, plant and equipment | 31 | (17) | 113 | 36 | 136 | 88 | 23 |
| Amortization of goodwill in the cost of products sold | 76 | 42 | 24 | 166 | 98 | 166 | 101 |
| Net (gains) losses on derivatives | 16 | 44 | 28 | 57 | 269 | 169 | 249 |
| Dividends/interest on stockholders' equity received | 102 | 212 | 34 | 602 | 154 | 38 | 17 |
| Others | (40) | (26) | (237) | (53) | 131 | 377 | 510 |
| | 1,221 | 1,368 | 1,218 | 4,188 | 4,388 | 5,281 | 8,268 |
| Decrease (increase) in assets: | | | | | | | |
| Accounts receivable | 265 | (58) | (57) | 547 | (572) | 26 | (1,104) |
| Inventories | 2 | (33) | (31) | (61) | 31 | (243) | (487) |
| Others | (268) | 138 | 26 | (194) | (5) | (36) | (230) |
| | (1) | 47 | (62) | 292 | (546) | (253) | (1,821) |

Increase (decrease) in liabilities:

| | | | | | | | |
|--|------------|--------------|------------|------------|------------|------------|--------------|
| Suppliers and contractors | 131 | (104) | 86 | 148 | 161 | 34 | 504 |
| Payroll and related charges and others | (45) | 22 | 13 | (14) | 50 | (42) | 72 |
| Others | 198 | (237) | 173 | 114 | 191 | 549 | 511 |
| | <u>284</u> | <u>(319)</u> | <u>272</u> | <u>248</u> | <u>402</u> | <u>541</u> | <u>1,087</u> |

Net cash provided by operating activities

| | | | | | | | |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | <u>1,504</u> | <u>1,096</u> | <u>1,428</u> | <u>4,728</u> | <u>4,244</u> | <u>5,569</u> | <u>7,534</u> |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|

Cash flows from investing activities:

| | | | | | | | |
|---|--------------|----------------|--------------|----------------|----------------|----------------|----------------|
| Time deposits | | | | | | | |
| Loans and advances receivable | 265 | (1,029) | 410 | (798) | (162) | (51) | 229 |
| Guarantees and deposits | (29) | 205 | (53) | (260) | (191) | (494) | (292) |
| Additions to investments | (45) | 70 | (9) | (291) | (14) | (916) | (8) |
| Additions to property, plant and equipment | (1,079) | (772) | (484) | (2,811) | (1,523) | (5,012) | (3,165) |
| Net cash used to acquire or capitalize subsidiaries | | | | | | | (316) |
| Proceeds from disposal of property, plant and equipment/investments | 18 | 63 | 1 | 187 | 5 | 427 | 5 |
| | <u>(870)</u> | <u>(1,463)</u> | <u>(135)</u> | <u>(3,973)</u> | <u>(1,885)</u> | <u>(6,046)</u> | <u>(3,547)</u> |

Cash flows from financing activities:

| | | | | | | | |
|---------------------------------------|----------------|------------|----------------|--------------|----------------|----------------|----------------|
| Short-term debt | 405 | (250) | (981) | (206) | (1,232) | (160) | (1,582) |
| Long-term debt | 286 | 1,600 | (152) | 2,793 | 756 | 3,381 | 2,421 |
| Repayments: | | | | | | | |
| Related parties | | | 39 | | (51) | | |
| Financial institutions | (857) | (276) | (121) | (1,542) | (411) | (2,993) | (1,558) |
| Interest on stockholders' equity paid | (1,212) | (98) | (1,029) | (1,930) | (1,807) | (1,930) | (1,807) |
| | <u>(1,378)</u> | <u>976</u> | <u>(2,244)</u> | <u>(885)</u> | <u>(2,745)</u> | <u>(1,702)</u> | <u>(2,526)</u> |

Net cash provided by (used in) financing activities

| | | | | | | | |
|--|----------------|------------|----------------|--------------|----------------|----------------|----------------|
| | <u>(1,378)</u> | <u>976</u> | <u>(2,244)</u> | <u>(885)</u> | <u>(2,745)</u> | <u>(1,702)</u> | <u>(2,526)</u> |
|--|----------------|------------|----------------|--------------|----------------|----------------|----------------|

Increase (decrease) in cash and cash equivalents

| | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|--------------|
| Cash and cash equivalents, beginning of the period | 965 | 264 | 1,210 | 259 | 645 | 4,271 | 2,810 |
| Cash of merged companies | 121 | 92 | | 213 | | | |
| | <u>342</u> | <u>965</u> | <u>259</u> | <u>342</u> | <u>259</u> | <u>2,092</u> | <u>4,271</u> |

Cash and cash equivalents, end of the period**Cash paid during the period for:**

| | | | | | | | |
|---|------|------|------|-------|-------|-------|-------|
| Short-term interest | | | (20) | (16) | (53) | (87) | (169) |
| Long-term interest | (92) | (95) | (82) | (353) | (307) | (751) | (413) |
| Income tax and social contribution paid | | | | (47) | (4) | (184) | (120) |

Non-cash transactions:

| | | | | | | | |
|--|---------|-------|-------|---------|-------|--|--|
| Transfer of advance for future capital increase to investments | (321) | (466) | (236) | (2,117) | (401) | | |
| Loans/advances transferred to equity investment | | (233) | | (233) | | | |
| Additions to property, plant and equipment - mergers | (1,342) | (489) | (26) | (1,831) | (26) | | |

The quarterly information was reviewed by PricewaterhouseCoopers

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(A free translation of the original in Portuguese)

7- Statement of Value Added (Additional Information)**Years ended December 31****In millions of reais**

| | Parent Company | | | | Consolidated | | | |
|---|-----------------------|------------|--------------|------------|---------------------|------------|---------------|------------|
| | 2003 | % | 2002 | % | 2003 | % | 2002 | % |
| Generation of Value Added | | | | | | | | |
| Sales revenue | 10,367 | 100 | 8,570 | 100 | 20,219 | 100 | 15,267 | 100 |
| Less: Acquisition of products | (1,192) | (12) | (1,039) | (12) | (2,214) | (11) | (1,401) | (9) |
| Outsourced services | (1,279) | (12) | (854) | (10) | (2,702) | (13) | (1,832) | (12) |
| Materials | (880) | (9) | (641) | (7) | (1,752) | (9) | (1,216) | (8) |
| Fuel oil and gas | (636) | (6) | (391) | (5) | (1,401) | (7) | (850) | (6) |
| Research and development, selling and administrative | (397) | (4) | (372) | (4) | (939) | (5) | (849) | (6) |
| Other operating expenses | (232) | (2) | (286) | (3) | (1,163) | (6) | (499) | (3) |
| Gross Value Added | 5,751 | 55 | 4,987 | 59 | 10,048 | 49 | 8,620 | 56 |
| Depreciation and depletion | (593) | (6) | (561) | (7) | (1,102) | (5) | (1,016) | (7) |
| Amortization of goodwill | (166) | (2) | (98) | (1) | (166) | (1) | (101) | (1) |
| Net Value Added | 4,992 | 47 | 4,328 | 51 | 8,780 | 43 | 7,503 | 48 |
| Received from third parties | | | | | | | | |
| Financial revenue | 53 | 1 | 597 | 7 | 196 | 1 | 360 | 2 |
| Result of equity investments | 1,122 | 11 | 1,564 | 18 | (540) | (3) | (473) | (3) |
| Discontinued operations | | | | | 174 | 1 | | |
| Total Value Added | 6,167 | 59 | 6,489 | 76 | 8,610 | 42 | 7,390 | 47 |
| Distribution of Value Added | | | | | | | | |
| Employees | 770 | 12 | 699 | 11 | 1,312 | 15 | 1,153 | 16 |
| Government | 1,301 | 21 | 101 | 2 | 2,185 | 26 | 554 | 7 |
| Third parties capital (interest and monetary and exchange variances, net) | (413) | (7) | 3,646 | 55 | 351 | 4 | 3,761 | 51 |
| Stockholders remuneration | 2,254 | 37 | 1,029 | 16 | 2,254 | 26 | 1,029 | 14 |
| Minority interests | | | | | 253 | 3 | (121) | (2) |
| Retained earnings | 2,255 | 37 | 1,014 | 16 | 2,255 | 26 | 1,014 | 14 |

| | | | | | | | | |
|--------------------------------------|---------------------|-------------------|---------------------|-------------------|---------------------|-------------------|---------------------|-------------------|
| Total Value added distributed | <u>6,167</u> | <u>100</u> | <u>6,489</u> | <u>100</u> | <u>8,610</u> | <u>100</u> | <u>7,390</u> | <u>100</u> |
|--------------------------------------|---------------------|-------------------|---------------------|-------------------|---------------------|-------------------|---------------------|-------------------|

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(A free translation of the original in Portuguese)

8- Labor and Social Indicators (Additional Information)**Years ended December 31****In millions of reais**

| | Parent Company | | Consolidated (unaudited) | | | |
|--|---|-------------|---|-------------|-----------|-----------|
| | 2003 | 2002 | 2003 | 2002 | | |
| Basis for computation | | | | | | |
| Gross revenues | 10,367 | 8,570 | 20,219 | 15,267 | | |
| Operating profit before financial result and result of equity investments | 3,480 | 3,015 | 6,371 | 5,242 | | |
| Gross payroll | 471 | 457 | 970 | 740 | | |
| | 2003 | | 2002 | | | |
| | % of | | % of | | | |
| | Gross Operating Amountpayroll profit | | Gross Operating Amountpayroll profit | | | |
| Labor indicators | | | | | | |
| Food | 44 | 9 | 1 | 18 | 4 | 1 |
| Compulsory social charges | 201 | 43 | 6 | 174 | 38 | 6 |
| Private pension plan | 52 | 11 | 1 | 55 | 12 | 2 |
| Health | 34 | 7 | 1 | 28 | 6 | 1 |
| Education | 29 | 6 | 1 | 22 | 5 | 1 |
| Profit sharing | 96 | 20 | 3 | 84 | 18 | 2 |
| Other benefits | 54 | 12 | 2 | 48 | 11 | 1 |
| Total Labor indicators | 510 | 108 | 15 | 429 | 94 | 14 |

[Additional columns below]

[Continued from above table, first column(s) repeated]

| | 2003 | | | 2002 | | |
|-------------------------------|-----------------|-----------|-----------|-----------------|-----------|-----------|
| | % of | | | % of | | |
| | Gross Operating | | | Gross Operating | | |
| | Amount | payroll | profit | Amount | payroll | profit |
| Labor indicators | | | | | | |
| Food | 76 | 8 | 1 | 37 | 5 | 1 |
| Compulsory social charges | 351 | 36 | 6 | 277 | 37 | 5 |
| Private pension plan | 82 | 8 | 1 | 66 | 9 | 1 |
| Health | 62 | 6 | 1 | 44 | 6 | 1 |
| Education | 42 | 4 | 1 | 34 | 5 | 1 |
| Profit sharing | 146 | 15 | 2 | 117 | 16 | 2 |
| Other benefits | 96 | 11 | 1 | 74 | 10 | 1 |
| | — | — | — | — | — | — |
| Total Labor indicators | 855 | 88 | 13 | 649 | 88 | 12 |

| | 2003 | | | 2002 | | |
|-------------------------------------|-----------------|-----------|-----------|-----------------|-----------|----------|
| | % of | | | % of | | |
| | Operating Gross | | | Operating Gross | | |
| | Amount | profit | revenues | Amount | profit | revenues |
| Social indicators | | | | | | |
| Taxes (*) | 1,183 | 34 | 11 | 633 | 21 | 7 |
| Social investments | 54 | 2 | 1 | 38 | 1 | |
| Social projects and actions | 36 | 1 | 1 | 27 | 1 | |
| Indigenous communities | 18 | 1 | | 11 | | |
| Environmental expenditures | 110 | 3 | 1 | 78 | 2 | 1 |
| Operational | 90 | 2 | 1 | 66 | 2 | 1 |
| On outside programs and/or projects | 20 | 1 | | 12 | | |
| | — | — | — | — | — | — |
| Total Social indicators | 1,347 | 39 | 13 | 749 | 24 | 8 |

[Additional columns below]

[Continued from above table, first column(s) repeated]

| | 2003 | | | 2002 | | |
|-------------------------------------|---------------------------|-----------|-----------|---------------------------|-----------|----------|
| | % of | | | % of | | |
| | Operating Gross Amount | profit | revenues | Operating Gross Amount | profit | revenues |
| Social indicators | | | | | | |
| Taxes (*) | 2,079 | 33 | 10 | 1,159 | 22 | 8 |
| Social investments | 60 | 1 | | 52 | 1 | |
| Social projects and actions | 42 | 1 | | 41 | 1 | |
| Indigenous communities | 18 | | | 11 | | |
| Environmental expenditures | 154 | 2 | 1 | 109 | 2 | 1 |
| Operational | 134 | 2 | 1 | 97 | 2 | 1 |
| On outside programs and/or projects | 20 | | | 12 | | |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| Total Social indicators | 2,293 | 36 | 11 | 1,320 | 25 | 9 |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |

| | 2003 | 2002 | 2003 | 2002 |
|-----------------------------------|--------|--------|--------|--------|
| Headcount | | | | |
| No. of employees at end of year | 16,338 | 14,289 | 30,063 | 29,349 |
| No. of new hires during year (**) | 3,245 | 1,518 | 6,567 | 5,089 |

(*) In 2002 excluding social charges and the income tax and social contribution to the limit of the amount of tax credits.

(**) In 2003, including 1,648 employees from merged companies (Item 1.1.d)

The Consolidated amounts relate to the percentage of participation of Parent Company in the companies.

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(A free translation of the original in Portuguese)

9- Statement of Income by Segment (Additional Information)

Years ended December 31

In millions of reais

| | 2003 | | | | | | | |
|--------------------------------------|---------------------|-----------------------------|----------------|----------------|----------------|--------|---------------------|-----------------|
| | Ferrous Minerals | Non- Ferrous Minerals | Logistics | Holdings | | | Corporate Center | Total |
| | | | | Aluminum | Steel | Others | | |
| Operating revenues | | | | | | | | |
| Sales of ore and metals | | | | | | | | |
| Iron ore and pellets | 11,157 | | | | | | | 11,157 |
| Gold | | 71 | | | | | | 71 |
| Manganese and ferroalloys | 1,098 | | | | | | | 1,098 |
| Potash | | 289 | | | | | | 289 |
| | 12,255 | 360 | | | | | | 12,615 |
| Railroad and port services | | | 2,134 | | | | | 2,134 |
| Sales of aluminum products | | | | 2,858 | | | | 2,858 |
| Sales of steel products | | | | | 2,217 | | | 2,217 |
| Others | 62 | 320 | | 13 | | | | 395 |
| | 12,317 | 680 | 2,134 | 2,871 | 2,217 | | | 20,219 |
| Value Added taxes | (421) | (42) | (174) | (75) | (64) | | | (776) |
| Net operating revenues | 11,896 | 638 | 1,960 | 2,796 | 2,153 | | | 19,443 |
| Cost of products and services | | | | | | | | |
| Ores and metals | (5,894) | (195) | | | | | | (6,089) |
| Railroad and port services | | | (1,397) | | | | | (1,397) |
| Aluminum products | | | | (1,729) | | | | (1,729) |
| Steel products | | | | | (1,551) | | | (1,551) |
| Others | (45) | (171) | | (3) | | | | (219) |
| | (5,939) | (366) | (1,397) | (1,732) | (1,551) | | | (10,985) |

| | | | | | | | |
|--|----------------|--------------|--------------|--------------|--------------|------------|----------------|
| Gross profit | 5,957 | 272 | 563 | 1,064 | 602 | | 8,458 |
| Gross margin | 50.1% | 42.6% | 28.7% | 38.1% | 28.0% | | 43.5% |
| Operating expenses | | | | | | | |
| Selling | (211) | (21) | (5) | (21) | (31) | | (289) |
| Administrative | (556) | (22) | (50) | (95) | (68) | (1) | (792) |
| Research and development | (59) | (190) | | | | | (249) |
| Other operating expenses | (700) | 22 | (54) | 18 | (37) | (6) | (757) |
| | <u>(1,526)</u> | <u>(211)</u> | <u>(109)</u> | <u>(98)</u> | <u>(136)</u> | <u>(7)</u> | <u>(2,087)</u> |
| Operating profit before financial result and result of equity investments | 4,431 | 61 | 454 | 966 | 466 | (7) | 6,371 |
| Result of equity investments | | | | | | | |
| Gain (loss) on investments accounted for by the equity method | 53 | | (4) | | 136 | 24 | 209 |
| Amortization of goodwill | (335) | (78) | (149) | (50) | | | (612) |
| Provision for losses | | | 38 | | | (9) | 29 |
| Sale of investments | | | (166) | | | | (166) |
| | <u>(282)</u> | <u>(78)</u> | <u>(281)</u> | <u>(50)</u> | <u>136</u> | <u>15</u> | <u>(540)</u> |
| Financial result | | | | | | | |
| Financial expenses, net | | | | | | | (975) |
| Monetary and exchange rate variation, net | | | | | | | 721 |
| | <u></u> | <u></u> | <u></u> | <u></u> | <u></u> | <u></u> | <u>(254)</u> |
| | <u></u> | <u></u> | <u></u> | <u></u> | <u></u> | <u></u> | <u>(254)</u> |
| Operating profit | 4,149 | (17) | 173 | 916 | 602 | 8 | 5,577 |
| Discontinued operations | | | | | | 174 | 174 |
| Change in accounting practice | | | (91) | | | | (91) |
| | <u></u> | <u></u> | <u>(91)</u> | <u></u> | <u></u> | <u></u> | <u>(91)</u> |
| Income before income tax and social contribution | 4,149 | (17) | 82 | 916 | 602 | 182 | 5,660 |
| Income tax and social contribution | (705) | (13) | 12 | (158) | (38) | 4 | (898) |
| | <u>(705)</u> | <u>(13)</u> | <u>12</u> | <u>(158)</u> | <u>(38)</u> | <u>4</u> | <u>(898)</u> |
| Income before minority interests | 3,444 | (30) | 94 | 758 | 564 | 186 | 4,762 |

| | | | | | | | | |
|--------------------------------|---------------------|--------------------|-------------------|-------------------|-------------------|-------------------|---------------------|---------------------|
| Minority interests | <u>(156)</u> | <u>(12)</u> | <u>48</u> | <u>(133)</u> | <u> </u> | <u> </u> | <u> </u> | <u>(253)</u> |
| Net income for the year | <u>3,288</u> | <u>(42)</u> | <u>142</u> | <u>625</u> | <u>564</u> | <u>186</u> | <u>(254)</u> | <u>4,509</u> |

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| | 2002 | | | | | | | |
|--------------------------------------|-----------------------------|--------------------------------------|------------------|-----------------|----------------|---------------|-----------------------------|----------------|
| | Ferrous Minerals | Non- Ferrous Minerals | Logistics | Holdings | | | Corporate Center | Total |
| | | | | Aluminum | Steel | Others | | |
| Operating revenues | | | | | | | | |
| Sales of ore and metals | | | | | | | | |
| Iron ore and pellets | 8,728 | | | | | | | 8,728 |
| Gold | | 280 | | | | | | 280 |
| Manganese and ferroalloys | 845 | | | | | | | 845 |
| Potash | | 272 | | | | | | 272 |
| | 9,573 | 552 | | | | | | 10,125 |
| Railroad and port services | | | 1,435 | | | | | 1,435 |
| Sales of aluminum products | | | | 1,749 | | | | 1,749 |
| Sales of steel products | | | | | 1,713 | | | 1,713 |
| Others | 48 | 179 | | 18 | | | | 245 |
| | 9,621 | 731 | 1,435 | 1,767 | 1,713 | | | 15,267 |
| Value Added taxes | (351) | (38) | (121) | (71) | (8) | | | (589) |
| Net operating revenues | 9,270 | 693 | 1,314 | 1,696 | 1,705 | | | 14,678 |
| Cost of products and services | | | | | | | | |
| Ores and metals | (4,095) | (302) | | | | | | (4,397) |
| Railroad and port services | | | (926) | | | | | (926) |
| Aluminum products | | | | (961) | | | | (961) |
| Steel products | | | | | (1,229) | | | (1,229) |
| Others | (42) | (86) | | (5) | | | | (133) |
| | (4,137) | (388) | (926) | (966) | (1,229) | | | (7,646) |
| Gross profit | 5,133 | 305 | 388 | 730 | 476 | | | 7,032 |
| Gross margin | 55.4% | 44.0% | 29.5% | 43.0% | 27.9% | | | 47.9% |
| Operating expenses | | | | | | | | |
| Selling | (154) | (9) | (15) | (8) | (42) | | | (228) |
| Administrative | (130) | (13) | (39) | (85) | (39) | (1) | (374) | (681) |
| Research and development | (26) | (116) | (6) | | | | | (148) |

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| | | | | | | | | |
|--|--------------|--------------|--------------|-------------|--------------|-------------|----------------|----------------|
| Other operating expenses | <u>(452)</u> | <u>(138)</u> | <u>(97)</u> | <u>52</u> | <u>(61)</u> | <u>125</u> | <u>(162)</u> | <u>(733)</u> |
| | <u>(762)</u> | <u>(276)</u> | <u>(157)</u> | <u>(41)</u> | <u>(142)</u> | <u>124</u> | <u>(536)</u> | <u>(1,790)</u> |
| Operating profit before financial result and result of equity investments | 4,371 | 29 | 231 | 689 | 334 | 124 | (536) | 5,242 |
| Result of equity investments | | | | | | | | |
| Gain (loss) on investments accounted for by the equity method | 55 | | (8) | | (13) | 16 | | 50 |
| Amortization of goodwill | <u>(297)</u> | <u>—</u> | <u>(226)</u> | <u>—</u> | <u>—</u> | <u>—</u> | <u>—</u> | <u>(523)</u> |
| | (242) | — | (234) | — | (13) | 16 | — | (473) |
| Financial result | | | | | | | | |
| Financial expenses, net | | | | | | | (1,050) | (1,050) |
| Monetary and exchange rate variation, net | <u>—</u> | <u>—</u> | <u>—</u> | <u>—</u> | <u>—</u> | <u>—</u> | <u>(2,431)</u> | <u>(2,431)</u> |
| | <u>—</u> | <u>—</u> | <u>—</u> | <u>—</u> | <u>—</u> | <u>—</u> | (3,481) | (3,481) |
| Income before income tax and social contribution | 4,129 | 29 | (3) | 689 | 321 | 140 | (4,017) | 1,288 |
| Income tax and social contribution | <u>589</u> | <u>—</u> | <u>(27)</u> | <u>134</u> | <u>(26)</u> | <u>(36)</u> | <u>—</u> | <u>634</u> |
| Income before minority interests | 4,718 | 29 | (30) | 823 | 295 | 104 | (4,017) | 1,922 |
| Minority interests | <u>—</u> | <u>(20)</u> | <u>—</u> | <u>141</u> | <u>—</u> | <u>—</u> | <u>—</u> | <u>121</u> |
| Net income for the year | 4,718 | 9 | (30) | 964 | 295 | 104 | (4,017) | 2,043 |

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(A free translation of the original in Portuguese relating to the Financial Statements prepared in accordance with the requirements of Accounting, Practices Generally Accepted in Brazil)

10- Notes to the Financial Statements at December 31, 2003 and 2002

Expressed In millions of *reais*

10.1- Operations

Companhia Vale do Rio Doce is a publicly traded corporation whose predominant activities are mining, processing and sale of iron ore, pellets, gold and potash, as well as port and railroad transportation services and power generation. In addition, through its direct and indirect subsidiaries and jointly-controlled companies, CVRD operates in manganese and ferroalloys, steel, aluminum, kaolin, logistics and mineral research and development.

10.2- Presentation of Financial Statements

The financial statements have been prepared in conformity with accounting practices adopted in Brazil, based on corporate legislation, as well as the rules and guidelines issued by the Comissão de Valores Mobiliários - CVM (Brazilian Securities Commission) and Ibracon Instituto dos Auditores Independentes do Brasil (Brazilian Independent Auditors Institute).

In order to provide better information to the market, the Company is presenting the following additional information regarding the Parent Company and Consolidated:

- a) Statement of Cash Flows NPC 20 of IBRACON;
- b) Statement of Value Added CVM/SNC/SEP Circular Instruction no. 01/00;
- c) Social Report model of the Instituto Brasileiro de Análises Sociais e Econômicas IBASE; and
- d) Statement of Results by Business Segment - prepared based on the business areas of the Company: ferrous minerals, non-ferrous minerals, aluminum, steel, logistics, others and corporate center.

Although not materially relevant individually, certain figures from the 2002 financial statements have been reclassified for better comparison.

10.3- Principles of Consolidation

- (a) The consolidated financial statements show the balances of assets and liabilities on December 31, 2003 and 2002 and the operations of the Parent Company, its direct and indirect subsidiaries and its jointly-controlled companies for the years then ended;
- (b) Intercompany balances and the Parent Company's investments in its direct and indirect subsidiaries and jointly-controlled companies were eliminated in the consolidation. Minority interests are shown separately on the balance sheet and statement of income;
- (c)

In the case of investments in companies in which the control is shared with other stockholders, the components of assets and liabilities and revenues and expenses are included in the consolidated financial statements in proportion to the participation of the Parent Company in the capital of each investee;

- (d) The principal figures of the subsidiaries and jointly-controlled companies included in the consolidation are presented in Attachment I.

10.4- Significant Accounting Policies

- (a) The Company adopts the accrual basis of accounting;
- (b) Assets and liabilities that are realizable or due more than twelve months after the financial statements date are classified as long-term;
- (c) Marketable securities, classified as cash and cash equivalents, are stated at cost plus accrued income earned to the Financial Statements date;
- (d) Inventories are stated at average purchase or production cost, and imports in transit at the cost of each item, not exceeding market or realizable value;
- (e) Assets and liabilities in foreign currencies are translated at exchange rates in effect at the financial statements date, and those in local currency, when applicable, are restated based on contractual indices;
- (f) Investments in subsidiaries, jointly-controlled companies and affiliated companies are accounted for by the equity method, based on the stockholders' equity of the investees, and when applicable increased/decreased by goodwill and negative goodwill to be amortized and provision for losses. Other investments are recorded at cost, less provision for unrealized losses when applicable;

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- (g) Property, plant and equipment, including interest incurred during the construction period of large-scale projects, are recorded at historic cost (increased by monetary restatement up to 1995) and depreciated on the straight-line method, based on the useful lives of the assets. Depletion of mineral reserves is based on the ratio between production and estimated capacity.
- (h) Pre-operating costs except for financial charges capitalized as mentioned in (g) above, are deferred and amortized over a period of 10 years. The deferred charges (consolidated) refer basically to copper projects, Alunorte and Caemi
- (i) Seeking to improve its accounting practices, FCA changed the way it recognizes the costs of leases and concessions, now recognizing them as operational costs. As a result of this change, the write-off of the balance and prepaid lease and concession expenses already incurred was recorded directly in retained earnings. FCA management believes that adoption of this procedure is in line with the best accounting practices for government concessions, set forth in the draft deliberation of the CVM of 12/14/01. In accordance with CVM Instruction 247 of March 27, 1996 CVRD recognized the effects of the adjustments made by FCA directly in the results of equity investments. For the purposes of the consolidated financial statements, the uneliminated portion of the adjustments is presented in a separate line of the statement of income denominated Change in accounting practice ; and
- (j) The financial statements of the Parent Company reflect the Board of Directors proposal for appropriation of the net income for the year, for the approval of the Annual General Meeting.

10.5- Cash and Cash Equivalents

| | Parent Company | | Consolidated | |
|--|-----------------------|-------------|---------------------|--------------|
| | 2003 | 2002 | 2003 | 2002 |
| Marketable securities linked to the interbank deposit certificate rate (*) | 300 | 157 | 610 | 324 |
| Time deposits / overnight investments | | | 534 | 2,908 |
| Fixed-yield bond investments (funds) | 30 | 24 | 242 | 518 |
| Government securities (NBC-E, NTN-D, LFT) | 5 | 74 | 40 | 88 |
| Others | 7 | 4 | 666 | 433 |
| | 342 | 259 | 2,092 | 4,271 |

(*) For part of these investments the Company contracted interest rate and/or currency swap operations with financial institutions.

10.6- Accounts Receivable from Customers

Parent Company **Consolidated**

| | 2003 | 2002 | 2003 | 2002 |
|----------------------------------|--------------|--------------|--------------|--------------|
| Domestic | 433 | 523 | 485 | 571 |
| Export | 841 | 978 | 2,341 | 2,175 |
| | 1,274 | 1,501 | 2,826 | 2,746 |
| Allowance for doubtful accounts | (53) | (42) | (197) | (100) |
| Allowance for ore weight credits | (34) | (23) | (34) | (25) |
| | 1,187 | 1,436 | 2,595 | 2,621 |

Table of Contents**10.7- Related Parties**

Derived from sales and purchases of products and services or from loans under normal market conditions, with maturities up to the year 2013, as follows:

| | <u>Assets</u> | | <u>Liabilities</u> | |
|---|---------------|--------------|--------------------|--------------|
| | <u>2003</u> | <u>2002</u> | <u>2003</u> | <u>2002</u> |
| Subsidiaries | | | | |
| ALUNORTE - Alumina do Norte do Brasil S.A. | 804 | 1,055 | 54 | 53 |
| CVRD Overseas Ltd. | 104 | 163 | 1,747 | 1,375 |
| Ferrovias Centro-Atlântica S.A. | 6 | 77 | 8 | 3 |
| Itabira Rio Doce Company Limited - ITACO | 550 | 667 | 1,437 | 559 |
| Mineração Andirá Ltda. (participa na Mineração Serra do Sossego S.A.) | 1 | 80 | 2 | |
| Rio Doce International Finance Ltd. | 7 | 326 | 1,975 | 1,855 |
| Rio Doce Manganês S.A. - RDM | 8 | 80 | 10 | 7 |
| Salobo Metais S.A. | 226 | 209 | | |
| Others | 120 | 287 | 419 | 362 |
| | <u>1,826</u> | <u>2,944</u> | <u>5,652</u> | <u>4,214</u> |
| Jointly controlled companies | | | | |
| Alumínio Brasileiro S.A. - ALBRAS | 3 | 2 | 193 | 109 |
| Baovale Mineração S.A. | 2 | 1 | 28 | 21 |
| Companhia Coreano-Brasileira de Pelotização - KOBRASCO | 145 | 139 | 39 | 23 |
| Companhia Ferroviária do Nordeste | | 15 | | |
| Companhia Hispano-Brasileira de Pelotização - HISPANOBRÁS | 51 | 64 | 84 | 89 |
| Companhia Ítalo-Brasileira de Pelotização - ITABRASCO | 45 | 65 | 48 | 50 |
| Companhia Nipo-Brasileira de Pelotização - NIBRASCO | 103 | 91 | 73 | 61 |
| Companhia Siderúrgica de Tubarão - CST | 79 | 78 | | |
| Gulf Industrial Investment Co. | | 2 | | |
| Mineração Serra Geral S. A . | 4 | 3 | 49 | 36 |
| Samarco Mineração S.A. | 5 | 48 | | |
| Others | 35 | 57 | 23 | |
| | <u>472</u> | <u>565</u> | <u>537</u> | <u>389</u> |
| Affiliates | | | | |
| | <u>49</u> | <u>35</u> | <u>2</u> | <u></u> |
| | <u>2,347</u> | <u>3,544</u> | <u>6,191</u> | <u>4,603</u> |

| | _____ | _____ | _____ | _____ |
|---|--------------|--------------|--------------|--------------|
| Represented by: | | | | |
| Trade balances (sales and purchases of products and services) (*) | 971 | 1,181 | 431 | 355 |
| Short-term financial balances | 668 | 986 | 1,365 | 948 |
| Long-term financial balances | 708 | 1,377 | 4,395 | 3,300 |
| | _____ | _____ | _____ | _____ |
| | 2,347 | 3,544 | 6,191 | 4,603 |
| | _____ | _____ | _____ | _____ |

(*) Included in Accounts receivable from customers and Payable to suppliers and contractors .

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The principal results arising from commercial and financial transactions carried out by the Parent Company with related parties, classified in the statement of income as revenue and costs of sales and services and financial income and expenses, are as follows:

| | Parent Company | | | |
|---|-----------------------|--------------|-----------------------|--------------|
| | Income | | Expense / cost | |
| | 2003 | 2002 | 2003 | 2002 |
| ALUNORTE - Alumina do Norte do Brasil S.A. | (184)(*) | 426 | 3 | 18 |
| Baovale Mineração S.A. | | | 24 | 21 |
| Brasilux S.A. | | 13 | 183 | 168 |
| Companhia Coreano-Brasileira de Pelotização - KOBRASCO | 211 | 237 | 177 | 104 |
| Companhia Hispano-Brasileira de Pelotização - HISPANOBRÁS | 228 | 222 | 212 | 225 |
| Companhia Italo-Brasileira de Pelotização - ITABRASCO | 210 | 215 | 60 | 116 |
| Companhia Nipo-Brasileira de Pelotização - NIBRASCO | 404 | 422 | 408 | 437 |
| Companhia Portuária Baía de Sepetiba | | | 33 | |
| Companhia Siderúrgica de Tubarão - CST | 478 | 500 | | |
| CVRD Overseas Ltd. | 1,346 | 1,193 | (165) (*) | 552 |
| Ferteco Mineração S.A. | 78 | 135 | 61 | 195 |
| Itabira Rio Doce Company Limited - ITACO | 4,494 | 3,693 | (99) | 221 |
| Minas da Serra Geral S.A. | 1 | | 79 | 56 |
| MSE Serviços de Operação, Manutenção e Montagens Ltda. | 1 | | 32 | |
| Rio Doce International Finance Ltd. | (49)(*) | 347 | (293) (*) | 488 |
| Rio Doce Manganês S.A. | 69 | 55 | 36 | 9 |
| Usinas Siderúrgicas de Minas Gerais S.A. - USIMINAS | 245 | 221 | | |
| Others | 77 | 784 | 90 | 113 |
| | 7,609 | 8,463 | 841 | 2,723 |

(*) Refers basically to exchange rate variation.

10.8- Inventories

| Parent Company | | Consolidated | |
|-----------------------|-------------|---------------------|-------------|
| 2003 | 2002 | 2003 | 2002 |

Finished products

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| | | | | |
|---|------------|------------|--------------|--------------|
| . Iron ore and pellets | 220 | 158 | 604 | 436 |
| . Manganese and ferroalloys | | | 211 | 184 |
| . Aluminum | | | 141 | 108 |
| . Steel products | | | 94 | 359 |
| . Others | 2 | 10 | 134 | 94 |
| | <u>222</u> | <u>168</u> | <u>1,184</u> | <u>1,181</u> |
| Spare parts and maintenance supplies | 331 | 251 | 929 | 688 |
| | <u>553</u> | <u>419</u> | <u>2,113</u> | <u>1,869</u> |

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Income of the Company is subject to the normal tax system. The balances of deferred assets and liabilities are presented as follows:

| | Deferred assets | | Deferred liabilities | |
|--|------------------------|--------------|-----------------------------|-------------|
| | 2003 | 2002 | 2003 | 2002 |
| Tax loss carryforward | 127 | 397 | | |
| Temporary differences: | | | | |
| . Pension Plan | 236 | 208 | | |
| . Contingent liabilities | 365 | 345 | | |
| . Provision for losses on assets | 415 | 476 | | |
| . Provision for losses on derivative financial instruments | 77 | 92 | | |
| . Others | 4 | 85 | | |
| | 1,097 | 1,206 | | |
| Accelerated depreciation | | | 9 | 11 |
| Long-term sales | | | 71 | 68 |
| Others | | | 6 | 6 |
| Total | 1,224 | 1,603 | 86 | 85 |
| Consolidated companies (*) | 480 | 565 | 149 | 165 |
| Total consolidated | 1,704 | 2,168 | 235 | 250 |
| Parent company | | | | |
| Short-term | | | | |
| Long-term | | | | |
| Short-term | 398 | 812 | | |
| Long-term | 826 | 791 | 86 | 85 |
| | 1,224 | 1,603 | 86 | 85 |
| Consolidated | | | | |
| Short-term | 299 | 812 | | |

| | | | | |
|-----------|---------------------|---------------------|-------------------|-------------------|
| Long-term | <u>1,405</u> | <u>1,356</u> | <u>235</u> | <u>250</u> |
| | <u>1,704</u> | <u>2,168</u> | <u>235</u> | <u>250</u> |

(*) Comprised basically of tax losses of companies in the aluminum and ferroalloy areas and temporary differences.

The deferred assets and liabilities for income tax and social contribution arising from tax losses, negative social contribution bases and temporary differences are recognized from an accounting standpoint considering an analysis of likely future results, based on economic and financial projections prepared based on internal assumptions and macroeconomic, commercial and fiscal scenarios which could change in the future. These temporary differences will be realized upon the occurrence of the corresponding taxable events, expected to be as follows:

| <u>Years</u> | <u>Net amount of credits</u> | |
|--------------|------------------------------|---------------------|
| | <u>Parent company</u> | <u>Consolidated</u> |
| 2004 | 397 | 298 |
| 2005 | 266 | 340 |
| 2006 | 153 | 222 |
| 2007 | 56 | 128 |
| 2008 | 138 | 207 |
| 2009 | (28) | 44 |
| 2010 | 20 | 80 |
| 2011 to 2013 | 136 | 150 |
| | <u>1,138</u> | <u>1,469</u> |

In addition to the credits recorded, the Company has a lawsuit claiming an additional 51.8% monetary restatement for tax purposes applied to the months of January and February 1989 (Plano Verão monetary plan). A favorable ruling has already been obtained for compensation of credits corresponding to 42.7% instead of the 51.8% requested (however, not yet utilized due to the Company's tax situation). The amount of these credits covered by the ruling totals approximately R\$ 309 and the accounting effects have not yet been recognized in the financial statements.

There is no direct relation between the net income of the Company and the income tax and social contribution. Therefore, the projection for the use of tax credits should not be taken as an indication of CVRD's future net income.

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The amounts reported as income tax and social contribution which affected the results for the year are as follows:

Parent Company

| | Quarter | | | Accumulated | |
|---|--------------|--------------|--------------|----------------|--------------|
| | 4Q/03 | 3Q/03 | 4Q/02 | 2003 | 2002 |
| Income before income tax and social contribution | 781 | 1,316 | 2,039 | 4,996 | 1,353 |
| (-) Equity in results of subsidiaries and affiliated companies | (417) | (246) | (472) | (1,450) | (2,461) |
| (+) Non-deductible goodwill and provisions for losses | 42 | 61 | (96) | 225 | 228 |
| | 406 | 1,131 | 1,471 | 3,771 | (880) |
| Income tax and social contribution at combined tax rates | 34% | 34% | 34% | 34% | 34% |
| Federal income tax and social contribution at statutory rates | (138) | (384) | (500) | (1,282) | 299 |
| Adjustments to net income which modify the effect on the result for the year: | | | | | |
| . Income tax benefit from interest on stockholders' equity | 108 | 317 | | 766 | 350 |
| . Fiscal incentives | 19 | 18 | | 90 | |
| . Others | 22 | 11 | 2 | (61) | 41 |
| Income tax and social contribution | 11 | (38) | (498) | (487) | 690 |

Consolidated

| | 2003 | 2002 |
|---|----------------|--------------|
| Income before income tax and social contribution | 5,660 | 1,288 |
| Equity in results of subsidiaries and affiliated companies | (209) | (50) |
| | 5,451 | 1,238 |
| Income tax and social contribution at combined tax rates | 34% | 34% |
| Federal income tax and social contribution at statutory rates | (1,853) | (421) |
| Adjustments to net income which modify the effect on the result for the year: | | |
| . Income tax benefit from interest on stockholders' equity | 777 | 350 |

| | | |
|---|--------------------------|--------------------------|
| .Fiscal incentives | 94 | 14 |
| .Others | 84 | 691 |
| | <u> </u> | <u> </u> |
| Income tax and social contribution | (898) | 634 |
| | <u> </u> | <u> </u> |

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| | Investment participations | | | | | | | | |
|--|---------------------------|------------------------------------|---|--------------|--------------|--|----------|--------------------------------------|--------------|
| | Partici- pation % | Adjusted stockholders equity | Adjusted net income (loss) for the period | Investments | | Advance for future capital increase | | Goodwill and negative goodwill | |
| | | | | 2003 | 2002 | 2003 | 2002 | 2003 | 2002 |
| | | | | | | | | | |
| Iron ore and pellets | | | | | | | | | |
| Caemi Mineração e Metalurgia S.A. (f, g, j) | 60.23 | 963 | 389 | 536 | 97 | | | 1,290 | 465 |
| KOBRASCO (b) | 50.00 | 6 | 114 | 3 | (54) | | | | |
| HISpanoBRÁS (b) | 50.89 | 93 | 17 | 47 | 44 | | | | |
| ITABRASCO (b) | 50.90 | 65 | 15 | 33 | 28 | | | | |
| NIBRASCO (b) | 51.00 | 101 | 17 | 52 | 43 | | | | |
| CVRD Overseas Ltd. (a, b,g) | 100.00 | 419 | 86 | 419 | 409 | | | | |
| Ferteco Mineração S.A. (b, i, g) | 100.00 | | 243 | | 350 | | | 668 | 877 |
| Gulf Industrial Investment Co. GIIC (a, b) | 50.00 | 233 | 69 | 116 | 129 | | | | |
| ITACO/ RDE (a, b) | 100.00 | 1,072 | (357) | 1,072 | 2,415 | | | | |
| Minas da Serra Geral S.A. MSG (b) | 50.00 | 89 | 16 | 45 | 28 | | | | |
| Samarco Mineração S.A. (g) | 50.00 | 583 | 458 | 292 | 247 | | | | |
| Incorporated companies (d) | | | | | | | | 657 | 755 |
| Others (b) | | | | 232 | 177 | | | 28 | 38 |
| | | | | 2,847 | 3,913 | | | 2,643 | 2,135 |
| Manganese and ferroalloys | | | | | | | | | |
| Rio Doce Manganèse Europe RDME (a, b) | 100.00 | 187 | (14) | 187 | 175 | | | | |
| Rio Doce Manganês S.A. (b) | 100.00 | 619 | 246 | 619 | 266 | | 1 | 148 | 251 |
| Urucum Mineração S.A. (b) | 100.00 | 57 | 24 | 58 | 69 | | | | |
| Others (b) | | | | 52 | 21 | | | | |
| | | | | 916 | 531 | | 1 | 148 | 251 |
| Non-ferrous | | | | | | | | | |
| Mineração Serra do Sossego (g, h) | 100.00 | | | | 377 | | | | 57 |
| Pará Pigmentos S.A. (b) | 82.04 | 90 | 64 | 74 | (62) | | | | |
| Ferro-Gusa Carajás (b, h) | 100.00 | 107 | | 107 | | | | | |
| Salobo Metais S.A. (g, h) | 100.00 | 210 | | 210 | 106 | 15 | | | 89 |

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| | | | | | | | | | |
|--|--------|-------|-------|--------------|--------------|-----------|------------|--------------|--------------|
| Others (b) | | | | 91 | (75) | | | | |
| | | | | <u>482</u> | <u>346</u> | <u>15</u> | | | <u>146</u> |
| Logistics | | | | | | | | | |
| Companhia Ferroviária do Nordeste (b) | 100.00 | | (33) | | (38) | | 37 | | |
| DOCEPAR S.A. (b) | 100.00 | 26 | 12 | | | | | | |
| Ferrovias Centro-Atlântica S.A. (b) | 100.00 | 121 | (364) | 121 | (355) | | 466 | | |
| MRS Logística S.A. (b, c) | 29.35 | 256 | 208 | 75 | (32) | | | | |
| DOCENAVE (b) | 100.00 | 243 | 18 | 243 | 454 | | | | |
| Septiba Tecon S.A. (b) | 50.00 | | | | (16) | | | | |
| TVV Terminal de Vila Velha S.A. (b) | 99.89 | 59 | 8 | 59 | 55 | | | | |
| Companhia Portuária da Baía de Sepetiba (b) | 100.00 | 161 | 5 | 161 | | | | | |
| Others (b) | | | | 3 | 3 | | | | |
| | | | | <u>662</u> | <u>71</u> | | <u>503</u> | | |
| Steel | | | | | | | | | |
| California Steel Industries, Inc. CSI (a, g) | 50.00 | 628 | (204) | 314 | 396 | | | | |
| CST (c, e, f, g) | 28.02 | 3,532 | 812 | 983 | 666 | | (129) | (149) | |
| DOCEPAR S.A. (b) | 100.00 | 26 | 12 | | | | | | |
| Rio Doce Limited (a, b) | 100.00 | 305 | | 305 | 343 | | | | |
| USIMINAS (b, c, f, g) | 11.46 | 4,307 | 1,200 | 494 | 366 | | | | |
| Others (b) | | | | | | | | | |
| | | | | <u>2,096</u> | <u>1,771</u> | | | <u>(129)</u> | <u>(149)</u> |
| Aluminum | | | | | | | | | |
| ALBRAS Alumínio Brasileiro S.A. (b) | 51.00 | 840 | 585 | 426 | 128 | | | | |
| ALUNORTE (b) | 57.03 | 832 | 320 | 474 | 254 | | | | 50 |
| Itabira Rio Doce (ITACO) (b) | | | | | | | | | |
| Mineração Rio do Norte S.A. (b) | 40.00 | 796 | 327 | 319 | 269 | | | | |
| Mineração Vera Cruz S.A. (b) | 100.00 | | | | 10 | | | | |
| ALUVALE own operations (b) | 100.00 | | | | 63 | | | | |
| Valesul Alumínio S.A. (b) | 54.51 | 266 | 55 | 145 | 142 | | | | |
| | | | | <u>1,364</u> | <u>866</u> | | | | <u>50</u> |
| Others | | | | | | | | | |
| CELMAR (b, i) | 100.00 | | | | (145) | | 170 | | |

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| | | | | | | | | | |
|-----------------------------|--------|-----|-----|--------------|--------------|-----------|------------|--------------|--------------|
| DOCEPAR S.A. (b) | 100.00 | 26 | 12 | 26 | (115) | | | | |
| FOSFERTIL (f, g) | 11.12 | | 32 | | 73 | | | | |
| Florestas Rio Doce S.A. (b) | 99.85 | 158 | (9) | 158 | 177 | | | | |
| Others (b) | | | | (2) | 11 | 15 | 8 | | |
| | | | | <u>182</u> | <u>1</u> | <u>15</u> | <u>178</u> | | |
| | | | | <u>8,549</u> | <u>7,499</u> | <u>30</u> | <u>682</u> | <u>2,662</u> | <u>2,433</u> |

[Additional columns below]

[Continued from above table, first column(s) repeated]

Result of investment participations

| | Equity / Others | | | Provision for losses | | | Amortization of goodwill | | | Total | | | | |
|--|-----------------|-------|-------|----------------------|-------|-------|--------------------------|-------|-------|-------|-------|-------|-------|-------|
| | 4Q/03 | 3Q/03 | 4Q/02 | 4Q/03 | 3Q/03 | 4Q/02 | 4Q/03 | 3Q/03 | 4Q/02 | 4Q/03 | 3Q/03 | 4Q/02 | 2003 | 2002 |
| Iron ore and pellets | | | | | | | | | | | | | | |
| Caemi | | | | | | | | | | | | | | |
| Mineração e Metalurgia S.A. (f, g, j) | 19 | 11 | (52) | | | | (36) | (20) | (13) | (17) | (9) | (65) | (25) | (84) |
| KOBRASCO (b) | 3 | | | 25 | 2 | 9 | | | | 28 | 2 | 9 | 57 | (60) |
| HISPANOBRÁS (b) | 1 | 2 | 4 | | | | | | | 1 | 2 | 4 | 9 | 13 |
| ITABRASCO (b) | 1 | 2 | 3 | | | | | | | 1 | 2 | 3 | 8 | 14 |
| NIBRASCO (b) | 2 | 8 | 7 | | | | | | | 2 | 8 | 7 | 9 | 10 |
| CVRD Overseas Ltd. (a, b,g) | 5 | 15 | (9) | | | | | | | 5 | 15 | (9) | 87 | 145 |
| Ferteco Mineração S.A. (b, i, g) | | 33 | 29 | | | | (26) | (35) | | | 7 | (6) | 126 | 17 |
| Gulf Industrial Investment Co. GIIC (a, b) | 9 | 10 | 6 | | | | | | | 9 | 10 | 6 | 35 | 18 |
| ITACO/ RDE (a, b) | (58) | 59 | (169) | | | | | | | (58) | 59 | (169) | (357) | 1,101 |
| | (1) | 2 | (1) | | | | | | | (1) | 2 | (1) | 8 | 5 |

| | | | | | | | | | | | | | | |
|---|-------------|-------------|--------------|-----------|-----------|-----------|-------------|-------------|-------------|-------------|-------------|--------------|-------------|--------------|
| Minas da Serra Geral S.A. MSG (b) Samarco Mineração S.A. (g) | 36 | 52 | 117 | | | | | | 36 | 52 | 117 | 229 | 100 | |
| Incorporated companies (d) Others (b) | 2 | 11 | (36) | (1) | | | (3) | (3) | (3) | (1) | 8 | (39) | 8 | 52 |
| | <u>19</u> | <u>205</u> | <u>(101)</u> | <u>24</u> | <u>2</u> | <u>9</u> | <u>(39)</u> | <u>(49)</u> | <u>(51)</u> | <u>5</u> | <u>158</u> | <u>(143)</u> | <u>194</u> | <u>1,331</u> |
| Manganese and ferroalloys | | | | | | | | | | | | | | |
| Rio Doce Manganèse Europe RDME (a, b) | 6 | 9 | | | | | | | 6 | 9 | | (14) | 93 | |
| Rio Doce Manganês S.A. (b) | 175 | 30 | (19) | | | | (20) | (20) | (20) | 155 | 10 | (39) | 169 | 4 |
| Urucum Mineração S.A. (b) | 5 | 5 | 5 | | | | | | 5 | 5 | 5 | 24 | 19 | |
| Others (b) | 33 | 20 | 125 | | | | | | 33 | 20 | 125 | 91 | 114 | |
| | <u>219</u> | <u>64</u> | <u>111</u> | | | | <u>(20)</u> | <u>(20)</u> | <u>(20)</u> | <u>199</u> | <u>44</u> | <u>91</u> | <u>270</u> | <u>230</u> |
| Non-ferrous | | | | | | | | | | | | | | |
| Mineração Serra do Sossego (g, h) | 10 | | | | | | (10) | | | | | | | |
| Pará Pigmentos S.A. (b) | 7 | (17) | | | 11 | 25 | | (20) | | 7 | (26) | 25 | 32 | (63) |
| Ferro-Gusa Carajás (b, h) Salobo Metais S.A. (g, h) Others (b) | (56) | | (1) | | | | | | | (56) | | (1) | (56) | (1) |
| | <u>(39)</u> | <u>(17)</u> | <u>(1)</u> | | <u>11</u> | <u>25</u> | <u>(10)</u> | <u>(20)</u> | | <u>(49)</u> | <u>(26)</u> | <u>24</u> | <u>(24)</u> | <u>(64)</u> |
| Logistics | | | | | | | | | | | | | | |
| Companhia Ferroviária do Nordeste (b) | | | | (120) | (4) | (3) | | | | (120) | (4) | (3) | (128) | (10) |
| DOCEPAR S.A. (b) | | | | | | | | | | | | | | (51) |
| Ferrovia Centro-Atlântica S.A. (b) | | (200) | | (80) | 189 | (6) | | (19) | (123) | (80) | (30) | (129) | (364) | (346) |
| | 24 | | | 38 | 23 | 33 | | | | 62 | 23 | 33 | 104 | (49) |

| | | | | | | | | | | | | | | | |
|---|------------|--------------|------------|--------------|------------|------------|-------------|------------|-------------|--------------|--------------|------------|-------------|--------------|--------------|
| MRS Logística S.A. (b, c) | | | | | | | | | | | | | | | |
| DOCENAVE (b) | (13) | 14 | (3) | | | | | | (13) | 14 | (3) | 21 | 104 | | |
| Sepetiba Tecon S.A. (b) | | 3 | | | | 5 | | | | 3 | 5 | (1) | (33) | | |
| TVV Terminal de Vila Velha S.A. (b) | 1 | 3 | | | | | | | 1 | 3 | | 8 | 3 | | |
| Companhia Portuária da Baía de Sepetiba (b) | 5 | | | | | | | | 5 | | | 5 | | | |
| Others (b) | | | (1) | | | | | | | | (1) | | (2) | | |
| | 17 | (180) | (4) | (162) | 208 | 29 | | | (19) | (123) | (145) | 9 | (98) | (355) | (384) |
| Steel | | | | | | | | | | | | | | | |
| California Steel Industries, Inc | | | | | | | | | | | | | | | |
| CSI (a, g) | (2) | 5 | (56) | | | | | | (2) | 5 | (56) | (128) | 296 | | |
| CST (c, e, f, g) | 71 | 83 | 89 | | | | | | 71 | 83 | 89 | 291 | 46 | | |
| DOCEPAR S.A. (b) | | | | | | (8) | | | | | (8) | | (27) | | |
| Rio Doce Limited (a, b) | | | | | | | | | | | | | | | |
| USIMINAS (b, c, f, g) | 17 | 47 | 94 | | | | | | 17 | 47 | 94 | 138 | (13) | | |
| Others (b) | | | | | | | | | | | | | | | |
| | 86 | 135 | 127 | | | (8) | | | 86 | 135 | 119 | 301 | 302 | | |
| Aluminum | | | | | | | | | | | | | | | |
| ALBRAS Alumínio Brasileiro S.A. (b) | 21 | 36 | 127 | | | 107 | | | 21 | 36 | 234 | 297 | 14 | | |
| ALUNORTE (b) | 25 | 16 | 125 | | | | (45) | (5) | (20) | 11 | 125 | 133 | (89) | | |
| Itabira Rio Doce (ITACO) (b) | 40 | 33 | (10) | | | | | | 40 | 33 | (10) | 88 | (14) | | |
| Mineração Rio do Norte S.A. (b) | 39 | 39 | 87 | | | | | | 39 | 39 | 87 | 132 | 97 | | |
| Mineração Vera Cruz S.A. (b) | | | | | | | | | | | | | | | |
| ALUVALE own operations (b) | 7 | 4 | 2 | | | | | | 7 | 4 | 2 | 32 | 25 | | |
| Valesul Alumínio S.A. (b) | 6 | 7 | 21 | | | | | | 6 | 7 | 21 | 30 | 43 | | |
| | 138 | 135 | 352 | | | 107 | (45) | (5) | 93 | 130 | 459 | 712 | 76 | | |
| Others | | | | | | | | | | | | | | | |

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| | | | | | | | | | | | | | |
|-----------------------------|-------------|-------------|-------------|--------------|------------|-------------|--------------|--------------|--------------|-------------|------------|-------------|--------------|
| CELMAR (b, i) | | | | 18 | (20) | | | | | 18 | (20) | 18 | (20) |
| DOCEPAR S.A. (b) | 1 | (120) | | 115 | | | | | | 1 | (5) | 12 | |
| FOSFERTIL (f, g) | | 4 | 11 | | | | | | | 4 | 11 | 22 | 26 |
| Florestas Rio Doce S.A. (b) | (23) | 21 | (3) | | | | | | | (23) | 21 | (3) | (9) |
| Others (b) | (1) | (1) | (20) | (16) | | (8) | | | | (18) | (1) | (28) | (19) |
| | <u>(23)</u> | <u>(96)</u> | <u>(12)</u> | <u>(16)</u> | <u>133</u> | <u>(28)</u> | | | | <u>(40)</u> | <u>37</u> | <u>(40)</u> | <u>24</u> |
| | <u>417</u> | <u>246</u> | <u>472</u> | <u>(154)</u> | <u>354</u> | <u>134</u> | <u>(114)</u> | <u>(113)</u> | <u>(194)</u> | <u>149</u> | <u>487</u> | <u>412</u> | <u>1,122</u> |
| | | | | | | | | | | | | | <u>1,564</u> |

[Additional columns below]

[Continued from above table, first column(s) repeated]

| | Dividends received | | | Market Value 4Q/03 |
|---|--------------------|-----------|-----------|-----------------------|
| | 4Q/03 | 3Q/03 | 4Q/02 | |
| Iron ore and pellets | | | | |
| Caemi Mineração e Metalurgia S.A. (f, g, j) | | | | 2,998 |
| KOBRASCO (b) | | | | |
| HISpanoBRÁS (b) | 1 | 1 | 1 | |
| ITABRASCO (b) | | | 12 | |
| NIBRASCO (b) | | | | |
| CVRD Overseas Ltd. (a, b,g) | | | | |
| Ferteco Mineração S.A. (b, i, g) | | | | |
| Gulf Industrial Investment Co. GIIC (a, b) | | | | |
| ITACO/ RDE (a, b) | | | | |
| Minas da Serra Geral S.A. MSG (b) | | | | |
| Samarco Mineração S.A. (g) | 73 | 44 | | |
| Incorporated companies (d) | | | | |
| Others (b) | 1 | | | |
| | <u>75</u> | <u>45</u> | <u>13</u> | |
| Manganese and ferroalloys | | | | |
| Rio Doce Manganèse Europe RDME (a, b) | | | | |
| Rio Doce Manganês S.A. (b) | | | | |
| Urucum Mineração S.A. (b) | 24 | | 3 | |
| Others (b) | | | 1 | |

| | | | |
|---|-----------|-----------|-----------|
| | — | — | — |
| | 24 | | 4 |
| Non-ferrous | | | |
| Mineração Serra do Sossego (g, h) | | | |
| Pará Pigmentos S.A. (b) | | | |
| Ferro-Gusa Carajás (b, h) | | | |
| Salobo Metais S.A. (g, h) | | | |
| Others (b) | — | — | — |
| | — | — | — |
| Logistics | | | |
| Companhia Ferroviária do Nordeste (b) | | | |
| DOCEPAR S.A. (b) | | | |
| Ferrovias Centro-Atlântica S.A. (b) | | | |
| MRS Logística S.A. (b, c) | | | |
| DOCENAVE (b) | | 60 | |
| Sepetiba Tecon S.A. (b) | | | |
| TVV Terminal de Vila Velha S.A. (b) | 3 | 3 | 3 |
| Companhia Portuária da Baía de Sepetiba (b) | | | |
| Others (b) | — | — | 3 |
| | 3 | 63 | 6 |
| Steel | | | |
| California Steel Industries, Inc CSI (a, g) | | | |
| CST (c, e, f, g) | | 88 | 11 |
| DOCEPAR S.A. (b) | | | 1,374 |
| Rio Doce Limited (a, b) | | | |
| USIMINAS (b, c, f, g) | | 10 | 632 |
| Others (b) | — | — | — |
| | | 98 | 11 |
| Aluminum | | | |
| ALBRAS Alumínio Brasileiro S.A. (b) | | | |
| ALUNORTE (b) | | | |
| Itabira Rio Doce (ITACO) (b) | | | |
| Mineração Rio do Norte S.A. (b) | | | |
| Mineração Vera Cruz S.A. (b) | | | |
| ALUVALE own operations (b) | | | |
| Valesul Alumínio S.A. (b) | — | — | — |
| | — | — | — |
| Others | | | |
| CELMAR (b, i) | | | |

| | | | |
|-----------------------------|------------|------------|-----------|
| DOCEPAR S.A. (b) | | | |
| FOSFERTIL (f, g) | | 6 | |
| Florestas Rio Doce S.A. (b) | | | |
| Others (b) | — | — | — |
| | | 6 | - |
| | — | — | — |
| | 102 | 212 | 34 |
| | — | — | — |

- (a) The net equity of companies located abroad is converted into local currency at rates in effect on the financial statements date. The equity method adjustment comprises the difference due to exchange rate variations as well as participation in results;
- (b) Companies whose financial statements were audited by other independent accountants;
- (c) CVRD 's interest in MRS Logística S.A. is held directly and indirectly through Caemi Mineração e Metalurgia S.A.;
- (d) Merged companies (Socoimex and Samitri) amortization of goodwill recorded in the cost of products sold of the Parent Company;
- (e) On 04/24/03, CVRD acquired from Acesita S.A. 1,765,470 preferred shares and 869,046 common shares of Companhia Siderúrgica de Tubarão (CST), representing 5.17% of the total capital. After conclusion of the transaction, CVRD holds 24.93% of the common shares and 29.96% of the preferred shares of CST, totaling 28.02% of its total capital;
- (f) Investments in companies that were listed on stock exchanges in 2003. The market value of these investments does not necessarily reflect the value that could be realized from selling a representative group of shares;
- (g) Companies whose financial statements were audited by our independent accountants;
- (h) Companies in pre-operating phase;
- (i) Companies merged on 08/29/03; and
- (j) Acquisition on 09/02/03 from Mitsui & Co., Ltd. of 659,375,000 common shares and 1,040,671,032 preferred shares (43.37% of the total capital of Caemi), totaling 100% of the common shares and 40.06% of the preferred shares of Caemi (60.23% of the total capital).

CVRD

Table of Contents**Merger of the period****Ferteco**

The merger of Ferteco was approved at an Extraordinary General Meeting held on 08/29/03.

Incorporation of the assets of Ferteco, involving two iron ore mines (Córrego do Feijão and Fábrica) and a pelletizing plant (Fábrica) located in the Iron Ore Quadrangle in the state of Minas Gerais, added R\$ 1,336 in assets to the Company, previously reflected as an investment in the subsidiary. The operation of these mines and pelletizing plant will increase the installed capacity of the Company by about 11 million metric tons/year of iron ore and 4 million metric tons/year of pellets (amounts not audited).

Balance Sheet 08/31/03

| | CVRD without Ferteco | Ferteco | Combined | Eliminations | CVRD after merger |
|------------------------------------|-------------------------------------|-------------------|-------------------|---------------------|----------------------------------|
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Assets | | | | | |
| Current assets | | | | | |
| Cash and cash equivalents | 873 | 92 | 965 | | 965 |
| Accounts receivable from customers | 2,554 | 382 | 2,936 | (41) | 2,895 |
| Inventories | 474 | 76 | 550 | | 550 |
| Others | 1,143 | 131 | 1,274 | (68) | 1,206 |
| | <u>5,044</u> | <u>681</u> | <u>5,725</u> | <u>(109)</u> | <u>5,616</u> |
| Long-term receivables | 2,608 | 213 | 2,821 | (175) | 2,646 |
| Permanent assets | | | | | |
| Investments | | | | | |
| Ferteco - investment | 850 | | 850 | (850) | |
| Ferteco - goodwill | 476 | | 476 | 243 | 719 |
| Others | 11,193 | 222 | 11,415 | | 11,415 |
| | <u>12,519</u> | <u>222</u> | <u>12,741</u> | <u>(607)</u> | <u>12,134</u> |
| Property, plant and equipment | 9,823 | 220 | 10,043 | | 10,043 |
| | <u>22,342</u> | <u>442</u> | <u>22,784</u> | <u>(607)</u> | <u>22,177</u> |
| | <u>29,994</u> | <u>1,336</u> | <u>31,330</u> | <u>(891)</u> | <u>30,439</u> |

Liabilities and stockholders

equity**Current liabilities**

| | | | | | |
|------------------|-------|-----|-------|------|-------|
| Short-term debt | 2,617 | 48 | 2,665 | | 2,665 |
| Accounts payable | 3,264 | 214 | 3,478 | (41) | 3,437 |
| Others | 288 | 1 | 289 | | 289 |

| | | | | | |
|------------------------------|---------------|------------|---------------|--------------|---------------|
| | <u>6,169</u> | <u>263</u> | <u>6,432</u> | <u>(41)</u> | <u>6,391</u> |
| Long-term liabilities | 9,292 | 223 | 9,515 | | 9,515 |
| Stockholders equity | 14,533 | 850 | 15,383 | (850) | 14,533 |

| | | | | | |
|--|---------------|--------------|---------------|--------------|---------------|
| | <u>29,994</u> | <u>1,336</u> | <u>31,330</u> | <u>(891)</u> | <u>30,439</u> |
|--|---------------|--------------|---------------|--------------|---------------|

Table of Contents**Statement of Income 08/31/03**

| | CVRD without Ferteco | Ferteco | Combined | Eliminations | CVRD after merger |
|--|-------------------------------------|----------------|-----------------|---------------------|----------------------------------|
| Net operating revenues | 7,215 | 710 | 7,925 | (140) | 7,785 |
| Cost of products and services | (3,809) | (434) | (4,243) | 140 | (4,103) |
| | <u>3,406</u> | <u>276</u> | <u>3,682</u> | | <u>3,682</u> |
| Gross profit | 47.2% | 38.9% | 46.5% | 0.0% | 47.3% |
| Gross margin | (819) | (58) | (877) | | (877) |
| Operating expenses | <u>2,587</u> | <u>218</u> | <u>2,805</u> | | <u>2,805</u> |
| Operating profit before financial result and result of equity investments | 973 | 80 | 1,053 | (244) | 809 |
| Result of equity investments | 655 | 8 | 663 | | 663 |
| Financial result | <u>4,215</u> | <u>306</u> | <u>4,521</u> | (244) | <u>4,277</u> |
| Income before income tax and social contribution | (498) | (62) | (560) | | (560) |
| Income tax and social contribution | <u>3,717</u> | <u>244</u> | <u>3,961</u> | (244) | <u>3,717</u> |
| Net income for the period | | | | | |

Sossego

The merger of Mineração Serra do Sossego S.A. was approved at an Extraordinary General Meeting held on 12/30/03. The incorporation of these assets amounted to R\$ 1,310.

Besides Ferteco and Sossego, the following companies were merged in 2003: Rio Doce Geologia e Mineração S.A. (Docegeo), Vale do Rio Doce Alumínio S.A. (Aluvale) and Mineração Vera Cruz S.A. Together these further mergers generated an increase in the working capital of R\$ 167 and property, plant and equipment of R\$ 30.

CVRD

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Table of Contents**10.11- Property, Plant and Equipment****(a) By business area:**

| | Parent Company | | | | Consolidated | | | |
|----------------------------------|----------------|--------------------------|--------------|--------------|---------------|--------------------------|--------------|--------------|
| | 2003 | | 2002 | | 2003 | | 2002 | |
| | Cost | Accumulated depreciation | Net | Net | Cost | Accumulated depreciation | Net | Net |
| Ferrous - Northern System | | | | | | | | |
| Mining | 1,853 | (803) | 1,050 | 928 | 1,888 | (805) | 1,083 | 928 |
| Railroads | 2,833 | (1,128) | 1,705 | 1,659 | 2,832 | (1,128) | 1,704 | 1,659 |
| Ports | 619 | (259) | 360 | 290 | 619 | (259) | 360 | 290 |
| Construction in progress | 858 | | 858 | 546 | 939 | | 939 | 546 |
| | 6,163 | (2,190) | 3,973 | 3,423 | 6,278 | (2,192) | 4,086 | 3,423 |
| Ferrous - Southern System | | | | | | | | |
| Mining | 3,182 | (1,717) | 1,465 | 1,041 | 4,836 | (2,601) | 2,235 | 1,329 |
| Railroads | 3,333 | (1,855) | 1,478 | 1,293 | 3,421 | (1,918) | 1,503 | 1,325 |
| Ports | 587 | (443) | 144 | 152 | 836 | (510) | 326 | 315 |
| Construction in progress | 985 | | 985 | 394 | 1,073 | | 1,073 | 394 |
| | 8,087 | (4,015) | 4,072 | 2,880 | 10,166 | (5,029) | 5,137 | 3,363 |
| Pelletizing | | | | | | | | |
| South | 743 | (545) | 198 | 174 | 1,998 | (1,247) | 751 | 738 |
| North | 522 | (22) | 500 | 516 | 522 | (22) | 500 | 516 |
| Construction in progress | 195 | | 195 | 185 | 265 | | 265 | 305 |
| | 1,460 | (567) | 893 | 875 | 2,785 | (1,269) | 1,516 | 1,559 |
| Non-Ferrous | | | | | | | | |
| Potash | 149 | (59) | 90 | 84 | 150 | (59) | 91 | 84 |
| Gold | 72 | (69) | 3 | 44 | 72 | (69) | 3 | 44 |

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| | | | | | | | | |
|---------------------------|--------------|--------------|--------------|------------|--------------|----------------|--------------|--------------|
| Research and projects | 258 | (185) | 73 | 36 | 262 | (187) | 75 | 52 |
| Kaolin | | | | | 603 | (216) | 387 | 203 |
| Construction in progress | 1,523 | | 1,523 | 75 | 2,298 | | 2,298 | 527 |
| | <u>2,002</u> | <u>(313)</u> | <u>1,689</u> | <u>239</u> | <u>3,385</u> | <u>(531)</u> | <u>2,854</u> | <u>910</u> |
| Logistics | | | | | | | | |
| In operation | 1,210 | (570) | 640 | 414 | 2,100 | (758) | 1,342 | 771 |
| Construction in progress | 55 | | 55 | 84 | 126 | | 126 | 94 |
| | <u>1,265</u> | <u>(570)</u> | <u>695</u> | <u>498</u> | <u>2,226</u> | <u>(758)</u> | <u>1,468</u> | <u>865</u> |
| Holdings | | | | | | | | |
| Steel | | | | | 2,550 | (1,090) | 1,460 | 1,480 |
| Aluminum | | | | | 4,033 | (1,463) | 2,570 | 1,616 |
| Manganese and Ferroalloys | | | | | 989 | (551) | 438 | 355 |
| Others | | | | | 39 | (33) | 6 | 36 |
| Construction in progress | | | | | 520 | | 520 | 1,256 |
| | | | | | <u>8,131</u> | <u>(3,137)</u> | <u>4,994</u> | <u>4,743</u> |
| Energy | | | | | | | | |
| In operation | 370 | (32) | 338 | 185 | 383 | (34) | 349 | 196 |
| Construction in progress | 452 | | 452 | 477 | 452 | | 452 | 477 |
| | <u>822</u> | <u>(32)</u> | <u>790</u> | <u>662</u> | <u>835</u> | <u>(34)</u> | <u>801</u> | <u>673</u> |
| Corporate | | | | | | | | |
| In operation | 183 | (79) | 104 | 82 | 245 | (82) | 163 | 82 |
| Construction in progress | 146 | | 146 | 48 | 147 | | 147 | 48 |
| | <u>329</u> | <u>(79)</u> | <u>250</u> | <u>130</u> | <u>392</u> | <u>(82)</u> | <u>310</u> | <u>130</u> |

| | | | | | | | | |
|--------------|---------------|----------------|---------------|--------------|---------------|-----------------|---------------|---------------|
| Total | 20,128 | (7,766) | 12,362 | 8,707 | 34,198 | (13,032) | 21,166 | 15,666 |
|--------------|---------------|----------------|---------------|--------------|---------------|-----------------|---------------|---------------|

(b) By type of asset:

| | Parent Company | | | | Consolidated | | | | |
|--------------------------|----------------------------|---------------|----------------|---------------|--------------|---------------|-----------------|---------------|---------------|
| | 2003 | | 2002 | | 2003 | | 2002 | | |
| | Average depreciation rates | Accumulated | | | Accumulated | | | | |
| | Cost | depreciation | Net | Net | Cost | depreciation | Net | Net | |
| Buildings | 3.00% | 1,663 | (721) | 942 | 860 | 3,404 | (1,452) | 1,952 | 1,689 |
| Installations | 3.42% | 5,108 | (2,682) | 2,426 | 2,123 | 10,861 | (5,003) | 5,858 | 4,442 |
| Equipment | 9.32% | 1,330 | (707) | 623 | 380 | 4,320 | (2,114) | 2,206 | 1,575 |
| Railroads | 3.85% | 5,690 | (2,826) | 2,864 | 2,517 | 5,925 | (2,902) | 3,023 | 2,597 |
| Mineral rights | | 383 | (90) | 293 | 257 | 689 | (306) | 383 | 366 |
| Others | | 1,740 | (740) | 1,000 | 761 | 3,179 | (1,255) | 1,924 | 1,350 |
| | | 15,914 | (7,766) | 8,148 | 6,898 | 28,378 | (13,032) | 15,346 | 12,019 |
| Construction in progress | | 4,214 | | 4,214 | 1,809 | 5,820 | | 5,820 | 3,647 |
| Total | | 20,128 | (7,766) | 12,362 | 8,707 | 34,198 | (13,032) | 21,166 | 15,666 |

Mineral reserve depletion is calculated as a function of the volume of ore extracted in relation to the proven and probable reserves. Depreciation, amortization and depletion have been allocated as follows:

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| | | | | Parent Company | | Consolidated | |
|--|------------|------------|------------|----------------|------------|--------------|--------------|
| | Quarter | | | Accumulated | | Accumulated | |
| | 4Q/03 | 3Q/03 | 4Q/02 | 2003 | 2002 | 2003 | 2002 |
| Depreciation and amortization | 154 | 143 | 129 | 554 | 536 | 948 | 907 |
| Amortization of deferred charges | — | — | — | — | — | 62 | 38 |
| Cost of production and services | 154 | 143 | 129 | 554 | 536 | 1,010 | 945 |
| Administrative expenses | 9 | 7 | 6 | 35 | 23 | 88 | 69 |
| Research and development | 4 | — | — | 4 | 2 | 4 | 2 |
| Effect in result | 167 | 150 | 135 | 593 | 561 | 1,102 | 1,016 |
| Allocated to projects | 8 | — | — | 8 | 6 | 8 | 6 |
| | 175 | 150 | 135 | 601 | 567 | 1,110 | 1,022 |

10.12- Loans and Financing**Short-term**

| | Parent Company | | Consolidated | |
|-----------------|----------------|------------|--------------|--------------|
| | 2003 | 2002 | 2003 | 2002 |
| Trade finance | 106 | 398 | 553 | 976 |
| Working capital | — | — | 335 | 148 |
| | 106 | 398 | 888 | 1,124 |

Long-term

| | Parent Company | Consolidated |
|--|----------------|--------------|
|--|----------------|--------------|

| | Current liabilities | | Long-term liabilities | | Current liabilities | | Long-term liabilities | |
|-------------------------------|---------------------|--------------|-----------------------|--------------|---------------------|--------------|-----------------------|---------------|
| | 2003 | 2002 | 2003 | 2002 | 2003 | 2002 | 2003 | 2002 |
| Foreign operations | | | | | | | | |
| Loans and financing in: | | | | | | | | |
| U.S. dollars | 781 | 998 | 2,437 | 2,461 | 1,392 | 1,787 | 3,549 | 4,094 |
| Yen | 88 | 2 | 7 | 104 | 185 | 110 | 7 | 211 |
| Other currencies | 10 | 1 | 61 | 1 | 9 | 4 | 72 | 5 |
| Notes in U.S. dollars | 867 | 707 | | 1,060 | 871 | 707 | 2,033 | 2,120 |
| Export securitization | | | | | 159 | 150 | 1,497 | 1,487 |
| Perpetual notes | | | | | | | 200 | 218 |
| Accrued charges | 47 | 55 | | | 139 | 77 | 10 | 38 |
| | 1,793 | 1,763 | 2,505 | 3,626 | 2,755 | 2,835 | 7,368 | 8,173 |
| Local operations | | | | | | | | |
| Indexed by TJLP, TR and IGP-M | | | | | | | | |
| Basket of currencies | 18 | 15 | 43 | 57 | 171 | 96 | 557 | 369 |
| Loans in U.S. dollars | 35 | 42 | 12 | 56 | 94 | 45 | 72 | 138 |
| Non-convertible debentures | 48 | 3 | 210 | 315 | 331 | 179 | 1,199 | 1,295 |
| Accrued charges | 3 | 5 | 1 | 10 | 14 | 5 | 260 | 250 |
| | 104 | 65 | 266 | 438 | 610 | 355 | 2,088 | 2,052 |
| | 1,897 | 1,828 | 2,771 | 4,064 | 3,365 | 3,190 | 9,456 | 10,225 |

(a) Foreign currency loans and financing were converted into *reais* at exchange rates effective on the financial statements date, being US\$ 1.00 = R\$ 2.8892 in 2003 (R\$ 3.5333 in 2002) and ¥ 1.00 = R\$ 0.027011 in 2003 (R\$ 0.029779 in 2002);

(b) At December 31, 2003, our consolidated debt was secured as follows:

Loans of \$767 guaranteed by the Federal Government, to which we gave counter-guarantees of R\$476;

Securitization program of R\$1,656;

Property, plant and equipment of R\$1,013;

Liens on shares from subsidiaries and affiliated of R\$769;

Assets from subsidiaries and affiliated of R\$1,452.

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- (c) Amortization of principal and finance charges incurred on long-term loans and financing obtained abroad and domestically mature as follows as of 2003:

| | <u>Parent Company</u> | | <u>Consolidated</u> | |
|--|-----------------------|-------------|---------------------|-------------|
| 2005 | 584 | 21% | 2,048 | 22% |
| 2006 | 990 | 36% | 1,969 | 21% |
| 2007 | 320 | 11% | 1,788 | 19% |
| 2008 | 266 | 10% | 669 | 7% |
| 2009 onward | 611 | 22% | 2,522 | 26% |
| No due date (perpetual notes and debentures) | | | 460 | 5% |
| | <u>2,771</u> | <u>100%</u> | <u>9,456</u> | <u>100%</u> |

- (d) Long-term foreign and domestic loans and financing are subject to annual interest rates (plus exchange rate and monetary variation) in 2003 as follows:

| | <u>Parent Company</u> | | <u>Consolidated</u> | |
|----------------------------|-----------------------|-------------|---------------------|-------------|
| Short-term | | | | |
| 3.19% | <u>106</u> | | <u>888</u> | |
| Long-term | | | | |
| Up to 3% | 2,110 | 45% | 2,539 | 20% |
| 3.1 to 5% | 983 | 21% | 3,980 | 31% |
| 5.1 to 7% | 323 | 7% | 1,417 | 11% |
| 7.1 to 9% | 276 | 6% | 2,997 | 23% |
| 9.1 to 11% | 890 | 19% | 1,107 | 9% |
| Over 11% | 86 | 2% | 581 | 5% |
| Variable (perpetual notes) | | | 200 | 1% |
| | <u>4,668</u> | <u>100%</u> | <u>12,821</u> | <u>100%</u> |
| | <u>4,774</u> | | <u>13,709</u> | |

- (e) The estimated market values of long-term loans and financing calculated at present value based on available interest rates as of 2003 approximate their book values.

- (f) Loans and financing of the Parent Company and consolidated, by currency/indices:

| Parent Company | Consolidated |
|-----------------------|---------------------|
|-----------------------|---------------------|

| | |
|-----------------|------------------|
| R\$4,774 | R\$13,709 |
|-----------------|------------------|

- (g) On March 8, 2002, the Company, through its subsidiary Vale Overseas Limited issued US\$ 300 million of Notes bearing interest at 8.625% p.a and maturing on March 8, 2007 (which may be extended to September 2008). This transaction is guaranteed by the Company with political risk protection and is registered with the U.S. Securities and Exchange Commission (SEC). The Notes are listed on the Luxembourg Stock Exchange.
- (h) On August 1, 2003 Vale Overseas Limited launched a US\$ 300 million bonds issue maturing in 10 years. The bonds carry a coupon of 9.00% p.a with semiannual payment of interest and were sold at 98.38% of face value. The bonds are unsecured and non subordinated obligations of Vale Overseas Limited and have the full and unconditional guarantee of CVRD.

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Table of Contents**10.13- Export Receivable Securitization Program**

On September 29, 2000, CVRD finalized the financial conditions for a US\$ 300 million securitization program based on existing and future receivables generated by its subsidiary CVRD Overseas Ltd.. This transaction, relating to exports of iron ore and pellets to six of CVRD's major customers in Europe, the United States and Asia, was structured by Bank of America Securities LLC, and is divided into three tranches. On July 28, 2003, CVRD successfully concluded a further operation to securitize receivables in the amount of US\$ 250 million, for a total term of 10 (ten) years, with a coupon paying 4.43% and investor yield of 4.48%, with interest paid quarterly.

| Tranche | Amount (US\$ million) | Maturity | Grace Period (years) | Coupon | Yield to Investor (per annum) |
|----------------|--------------------------------------|-----------------|-------------------------------------|---------------|--|
| 1 | 25 | 10/15/2007 | 2 | | 8.682% |
| 2 (insured) | 125 | 10/15/2007 | 2 | | Libor+0.65% |
| 3 | 150 | 10/15/2010 | 3 | | 8.926% |
| 4 (insured) | 250 | 07/15/2013 | | 4.43% | 4.48% |

The balance on 12/31/03 totals R\$ 1,532 (R\$ 143 in current liabilities and R\$ 1,389 in long-term liabilities) and is included in related party liabilities with the subsidiary CVRD Overseas Ltd. (Note 10.7).

10.14- Contingent Liabilities

At the financial statements dates the contingent liabilities of the Company were:

- (a) Provisions for contingencies and judicial deposits (booked under long-term liabilities and long-term assets, respectively), considered by management and its legal counsel as sufficient to cover losses from any type of lawsuit, were as follows:

| | Parent Company | | | | Consolidated | | | |
|-------------------------------------|------------------------------|-------------|---|--------------|------------------------------|-------------|---|--------------|
| | Judicial deposits | | Provisions for contingencies | | Judicial deposits | | Provisions for contingencies | |
| | 2003 | 2002 | 2003 | 2002 | 2003 | 2002 | 2003 | 2002 |
| Tax contingencies | 680 | 454 | 604 | 603 | 1,049 | 607 | 991 | 936 |
| Labor and social security claims | 155 | 138 | 444 | 345 | 205 | 202 | 529 | 417 |
| Civil claims | 135 | 113 | 419 | 303 | 156 | 114 | 520 | 350 |
| Others | 15 | 4 | 16 | 21 | 15 | 4 | 16 | 21 |
| Total | 985 | 709 | 1,483 | 1,272 | 1,425 | 927 | 2,056 | 1,724 |



The Company is party to labor, civil, tax and other suits and has been contesting these matters both administratively and in the courts. When applicable, these are backed by judicial deposits. Provisions for losses are estimated and restated monetarily by management based on the opinions of the legal department and outside counsel.

Tax contingencies relate principally to a legal action claiming unconstitutionality of CPMF (tax on bank transactions) and others relating to value-added tax (ICMS).

Labor-related actions principally comprise employee claims in connection with disputes about the amount of indemnities paid upon dismissal and the one-third extra holiday pay.

Civil actions principally relate to claims made against the Company by contractors in connection with losses alleged to have been incurred as a result of various past government economic plans.

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(b) Guarantees given to jointly-controlled companies are as follows:

| | <u>2003</u> | <u>2002</u> |
|--|-------------|--------------|
| ALBRAS - Alumínio Brasileiro S.A. | 784 | 1,221 |
| Samarco Mineração S.A. | 28 | |
| Ferrovias Centro-Atlântica S.A. | | 398 |
| Septiba Tecon S.A. | | 80 |
| Companhia Coreano-Brasileira de Pelotização - KOBRASCO | | 47 |
| | <u>812</u> | <u>1,746</u> |

The breakdown of guarantees by currency is:

| | <u>2003</u> | <u>2002</u> |
|-------------|-------------|--------------|
| U.S. Dollar | 696 | 1,361 |
| Real | 116 | 385 |
| | <u>812</u> | <u>1,746</u> |

| <u>Affiliate or Joint Venture</u> | <u>Amount of guarantee R\$</u> | <u>Denominated currency</u> | <u>Purpose</u> | <u>Final maturity</u> | <u>Counter guarantees</u> |
|-----------------------------------|--|---------------------------------|----------------------|---------------------------|-------------------------------|
| ALBRAS | 668 | US\$ | Debt guarantee BNDES | 2007 | None |
| | 116 | R\$ | Debt guarantee BNDES | 2010 | None |
| SAMARCO | 28 | US\$ | Debt guarantee IFC | 2020 | None |

The Company does not expect such guarantees to be executed and therefore no provisions for losses have been made. CVRD charges for granting these guarantees.

(c) Upon privatization of the Company in 1997, the Brazilian government stipulated the issuance of non-convertible debentures (Debentures) to the stockholders of record, including the federal government. The maturity dates of these Debentures were established to guarantee that pre-privatization stockholders, including the federal government, would share any future benefits from mineral resources held by the Company and its subsidiary and affiliated companies that were not evaluated at the time of setting the minimum price of CVRD shares at the privatization auction.

A total of 388,559,056 Debentures were issued at a par value of R\$ 0.01 (one centavo), whose value is to be restated in accordance with the variation in the General Market Price Index (IGP-M), as set forth in the Issue Deed.

On October 4, 2002, the Comissão de Valores Mobiliários - CVM (Brazilian Securities Commission) approved the Company's registration request, filed on June 28, 2002, for public trading of the Debentures. As of October 28, 2002, the Debentures can be traded on the secondary market.

The debenture holders are entitled to receive semi-annual payments equivalent to a percentage of the net revenue deriving from determined mineral resources owned in May 1997 and included in the Issue Deed, as per Tables I and II below.

The value of the premium is R\$ 5, including interest equivalent to the SELIC (basic) interest rate for federal securities accrued monthly and calculated as of the determination dates up to 12/31/03. It includes the premium calculated on the net price of the sale of Fazenda Brasileiro.

According to the Debenture Issue Deed, the amount of the premium must include interest up to the month prior to that of effective payment, plus 1% in the month in which the funds are made available to the debenture holder. Pursuant to this Deed, the payment date shall take place by 03/31/04.

Based on estimates of the operational start-up of copper projects, payments should begin in 2004. Considering iron ore sales, the company estimates that the threshold for payment will be reached in approximately 2030 and 2020 for the Southern and Northern systems, respectively. Regarding other minerals, such as bauxite and nickel, the forecast for exploitation is for the second half of the decade, and according to the criteria established in the Deed, payment will be due on the net sales revenue in the fourth year after the date of first commercialization. The obligation to make payments to the debenture holders will cease when the pertinent mineral resources are exhausted.

Table of Contents**Criteria and Basic Parameters for Composition and Applicability of the Premium:****Table I**

| Mineral Product | Premium | Applicability |
|------------------------------|----------------------|--|
| Iron ore | 1.8% of net revenues | Payment calculated on net revenue from sales occurring as of the date the cumulative sales volume since May 1997 reaches 1.7 billion tons in the Southern System, including Urucum, and 1.2 billion tons for the Northern System. |
| Gold, copper and by products | 2.5% of net revenues | <p>Payment starting from the beginning of commercialization, observing the following conditions and excepting the areas of Carajás-Serra Leste and Salobo, among others:</p> <p>(i) The premium will be due considering the fractions corresponding to the participation that the Company and/or its subsidiaries detained in areas under joint ventures on April 15, 1997 (e.g., Igarapé-Bahia, Alemão, Pojuca, Andorinhas, Liberdade and Sossego).</p> <p>(ii) The premium relative to Igarapé-Bahia/Alemão will be owed starting on the date accrued sales since May 1997 surpass 70 tons of gold.</p> <p>(*) (iii) The premium relative to Fazenda Brasileiro will be owed from the date accrued sales since May 1997 surpass 26 tons of gold.</p> |
| Other Minerals | 1% of net revenues | Payment on net revenues from sales starting in the fourth year after the date of first commercialization of the minerals. |

(*) The asset was sold on August 15, 2003.

Table II

| Other Criteria | Premium |
|--------------------------------|---|
| Sale of mineral rights | 1% of the sale price of each mineral product. |
| Lease of mineral rights | The premium will be owed in full by the Company and/or its subsidiary companies, under the same terms applicable to each product if the lease had not occurred. |
| Substitution of mineral rights | The permutation of the mineral rights involving any of the products included in Table I above shall be considered for composing the Premium as |

originally set forth in the Deed.

- (d) The Company has commitments under a take-or-pay contract to acquire approximately 207,060 tons of aluminum per annum from Albras at market prices. This estimate is based on 51% of the predicted output of Albras at a market price of US\$ 1,458.16 per ton in 2003, representing an annual commitment of R\$ 927 based on the average exchange rate for 2003. The Company is also committed to take 462,000 tons per annum of alumina produced by Alunorte, which at a market price of US\$ 189.05 per ton in 2003 represents an annual commitment of R\$ 196 at the same exchange rate. The effective take from Albras was R\$ 439 and R\$ 751 in 2003 and 2002, respectively, and directly from Alunorte (net of the take assigned to Albras), was R\$ 249 and R\$ 125 in 2003 and 2002, respectively.

10.15- Environmental and Site Reclamation and Restoration Costs

Expenditures relating to ongoing compliance with environmental regulations are charged to production costs or capitalized as incurred. The Company manages its environmental policies according to the specifications of ISO 14,001 and maintains ongoing programs to minimize the environmental impact of its mining operations as well as to reduce the costs that will be incurred upon termination of activities at each mine. In 2003, the provision for environmental liabilities amounted to R\$ 232 (R\$ 52 in 2002), which was accounted for in Others in long-term liabilities.

The variation is due to continuous development to improve the presentation of our financial statements and in line with the policy to prepare them according to the best international accounting standards, particularly those related to mining activities, the Company as of 01/01/03 adopted the concepts of SFAS 143 Accounting for Asset Retirement Obligations, namely:

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- . Costs for mine closure are recorded as part of the cost of these assets and a corresponding provision is made for such future expenditure.
- . The estimated costs are accounted for at the present value of the obligations, discounted using a risk free rate; and
- . The estimated costs are reviewed annually and changes in the present value are adjusted in the recorded values of the assets and liabilities.

Accordingly, on 01/01/2003, the initial impacts of this new accounting practice on the provision for mine closure costs, net of tax effects, were booked directly in net equity as a prior year adjustment, in the amount of R\$ 66.

10.16- Pension Plan - Valia

The Fundação Vale do Rio Doce de Seguridade Social - Valia is a private non-profit supplementary social security entity, legally separate from CVRD, founded in 1973 to provide supplementary social security benefits to the employees of the Company, its subsidiaries, affiliated companies and others that participate or may in the future participate in plans administered by the Foundation. The Company and various of its subsidiaries and affiliated companies are sponsors of Valia, in the following benefit plans:

(a) Benefit Plan

Defined Benefit Plan - BD

This is a pure defined benefit plan, now being phased out, instituted in 1973 upon establishment of Valia. This plan has been closed to new members and is maintained only for existing retired participants and their beneficiaries and a few residual active participants.

Mixed-Benefit Plan - Vale Mais

This is a mixed plan which offers programmable retirement income benefits of the defined contribution type, independent of government social security. It also includes a deferred severance benefit (vesting), as well as risk benefits: retirement for disability, death benefits and sick-leave assistance. This new plan has more modern, transparent and flexible rules that make it more attractive for employees and more economical for the sponsors.

Vale Mais was established in May 2000 and nearly 98.7% of the active employees migrated to this new plan.

The contributions of the sponsors are as follows:

Ordinary contribution - Destined to accumulate the resources necessary to grant income benefits, sponsor contributions match participant contributions, up to 9% of their participation salaries, which may not exceed ten plan reference units (R\$ 1.732,45 in December 2003).

Extraordinary contribution - This can be made at any time, at the discretion of the sponsors.

Normal contribution - To fund the risk plan and administrative expenses, fixed by the actuary based on actuarial appraisals.

Special contribution - Destined to cover any special commitment that may arise.

During 2003, the Company made contributions to Valia in the amount of R\$ 65 to fund the benefit plans.

(b) Actuarial liability

This provision is the result of the Company's responsibility to provide supplementary pensions relating to the early retirement programs of 1987 and 1989, known as Complementary Bonus, in the amount of R\$ 662. These liabilities were calculated by an independent actuary for the year 2003 and represent the current value of the benefits and pensions. Part is recorded under Pension plan - Valia in current liabilities - R\$ 92 (R\$ 81 on 12/31/02) and part in long-term liabilities - R\$ 570 (R\$ 499 on 12/31/02).

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The results of the actuarial evaluation are as follows:

Change in the fair value of plan assets

| | <u>2003</u> | <u>2002</u> |
|--|---------------------|---------------------|
| Fair value of assets at the beginning of the year | 3,763 | 3,189 |
| Actual return on assets | 1,265 | 813 |
| Contribution from sponsor | 41 | 35 |
| Benefits paid in the year | (341) | (274) |
| | <u> </u> | <u> </u> |
| Fair value of assets at the end of the year | <u>4,728</u> | <u>3,763</u> |

Change in the present value of obligations:

| | <u>2003</u> | <u>2002</u> |
|--|---------------------|---------------------|
| Present value of obligations at the beginning of the year | 3,831 | 3,222 |
| Cost of current service | 5 | 4 |
| Cost of interest | 416 | 352 |
| Benefits paid in the year | (341) | (274) |
| Loss on liabilities | 220 | 527 |
| | <u> </u> | <u> </u> |
| Present value of obligations at the end of the year | <u>4,131</u> | <u>3,831</u> |

Benefits of retirement:

| | <u>2003</u> | <u>2002</u> |
|---|----------------------|-------------------|
| Present value of totally or partially covered actuarial obligations | (4,131) | (3,831) |
| Fair value of assets | 4,728 | 3,763 |
| Net (gains) loss not recognized on the balance sheet | (569) | 65 |
| | <u> </u> | <u> </u> |
| Assets/Liabilities to be registered in the balance sheet | <u>(*) 28</u> | <u>(3)</u> |

(*) The Company has not recorded the actuarial asset on its balance sheet, since there is no clear evidence as to its realization, as established by item 4.9 of NPC 26.

The main actuarial assumptions at December 31 are:

| | 2003 | 2002 |
|---|---|---|
| Economic assumptions | | |
| Discount rate | 11.3% p.a.(nominal) | 11.3% p.a.(nominal) |
| Expected return on plan assets | 13.4% p.a.(nominal) | 11.3% p.a.(nominal) |
| Future salary increases | 6.91% p.a. until 47 years 5% p.a. since 48 years | 6.91% p.a. until 47 years 0% p.a. since 48 years |
| Growth in social security benefits and limits | 5.0% p.a. | 5.0% p.a. |
| Inflation | 5.0% p.a. | 5.0% p.a. |
| Capacity Factor | | |
| - Salaries | 99% | 99% |
| - Benefits | 99% | 99% |
| Demographic assumptions | | |
| Mortality table | AT 1949 | AT 1949 |
| Mortality table of invalids | AT 1949 | AT 1949 |
| Table of initial invalid status | Álvaro Vindas | Álvaro Vindas |
| Turnover table | Valia experience | Valia experience |
| Retirement age | Valia information | Valia information |
| INSS initial age | Valia information | Valia information |
| All assumptions will be revised during 2004 | | |

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Table of Contents**10.17- Paid-up Capital**

The Company's capital increased to R\$ 6.3 billion through capitalization of part of the expansion reserve in the amount of R\$ 1.3 billion. This capital corresponds to 388,559,056 book entry shares, of which 249,983,143 are common shares and 138,575,913 are preferred class A shares, the latter including one special preferred share (Golden Share), all with no par value.

Preferred shares have the same rights as common shares, except for the right to elect the members of the Board of Directors. They have priority to a minimum annual dividend of 6% on the portion of capital represented by this class of share or 3% of the book net equity value of the share, whichever is greater.

The special Golden Share created during the privatization in 1997 belongs to the Brazilian Government. This share gives it the right to a permanent veto of changes in the Company's name, headquarters location, nature as a mining enterprise, continuous operation of the integrated mining, transportation and shipping systems and other matters determined in the Bylaws.

On December 31, 2003 the Company's capital is held as follows:

| Stockholders | Number of shares | | | | | |
|--|--------------------|------------|--------------------|------------|--------------------|------------|
| | Common | % | Preferred | % | Total | % |
| Valepar S.A. | 130,715,711 | 52 | | | 130,715,711 | 34 |
| Brazilian Government (National Treasury / BNDES/ INSS / FPS) (a) | 4,726 | | 5,075,342 | 4 | 5,080,068 | 1 |
| American Depository Receipts - ADRs | 65,227,484 | 26 | 66,579,564 | 48 | 131,807,048 | 34 |
| FMP - FGTS | 14,232,745 | 6 | | | 14,232,745 | 4 |
| BNDESPar | 17,667,640 | 7 | 1,401,978 | 1 | 19,069,618 | 5 |
| Foreign - institutional investors | 6,064,295 | 2 | 28,927,590 | 21 | 34,991,885 | 9 |
| Brazil - institutional investors | 6,130,855 | 3 | 19,121,569 | 14 | 25,252,424 | 6 |
| Brazil - retail investors | 5,224,517 | 2 | 17,465,687 | 12 | 22,690,204 | 6 |
| Treasury stock | 4,715,170 | 2 | 4,183 | | 4,719,353 | 1 |
| Total | 249,983,143 | 100 | 138,575,913 | 100 | 388,559,056 | 100 |

(a) The National Bank for Economic and Social Development (BNDES), in its own name and on behalf of the Brazilian Government, continuing the privatization process started in 1997 as per the terms of the Privatization Rules, on March 21, 2002 sold 78,787,838 common CVRD shares.

As of December 31, 2003, the number of holders of record who are residents of Brazil was 30,010. These stockholders owned 221,596,694 shares, representing 57% of the capital stock.

The members of the Board of Directors and Executive Board together own 10,559 common shares and 1,104 preferred shares.

On December 31, 2003, the Company had an excess of revenue reserves over capital. In compliance with corporate legislation (Art. 199 of Law No. 6404/76), management will propose at the annual general meeting a capital increase from revenue reserves (expansion and fiscal incentives) in order to reserve funds required for the Company's investment budget, in the amount of R\$ 1 billion, without issuing new shares.

10.18- American Depositary Receipts (ADR) Program

On June 20, 2000, the Company obtained a registration from the United States Securities and Exchange Commission (SEC), for its preferred shares to be traded on the New York Stock Exchange (NYSE). On March 21, 2002, in connection with the sale of shares held by the BNDES and Brazilian Government, the common shares began to be traded on the NYSE. Each ADR represents 1 (one) preferred Class A or common share, traded under the symbols RIOPR and RIO, respectively.

Table of Contents**10.19- Treasury Stock**

The Board of Directors, under the terms of subparagraph XV of Article 13 of the Bylaws and based on Article 30 of Law 6404/76 and CVM Instructions 10 of 02/14/80 and 268 of 11/13/97, approved the acquisition by the Company of its own shares to be held in treasury for later sale or cancellation.

Through the end of 2003, the Company had acquired 4,715,170 common shares and 4,183 preferred shares, which are held in treasury in the amount of R\$ 131. The 4,715,170 common shares guarantee a loan of the subsidiary Alunorte.

| Class | Shares | | Unit acquisition cost | | | Average quoted market price | |
|-----------|------------------|------------------|-----------------------|-------|-------|-----------------------------|--------|
| | Quantity | | Average | Low | High | 2003 | 2002 |
| | 2003 | 2002 | | | | | |
| Preferred | 4,183 | 4,481 | 51.36 | 14.02 | 52.40 | 97.91 | 96.99 |
| Common | 4,715,170 | 4,715,170 | 27.80 | 20.07 | 52.09 | 106.34 | 102.88 |
| | 4,719,353 | 4,719,651 | | | | | |

10.20- Remuneration of Stockholders

Interest on stockholders' equity declared by the Board of Directors for the year ended December 31, 2003 was R\$ 5.87 per outstanding common and preferred share (R\$ 2.68 in 2002), totaling R\$ 2,254 (R\$ 1,029 in 2002). Payment are described in Item 1.2.8.

Interest on stockholders' equity proposed for 2003 was calculated as follows:

| | |
|---|--------------|
| Net income for the year | 4,509 |
| Fiscal incentive reserve | (90) |
| Legal reserve | (226) |
| Realization of unrealized income reserve | 189 |
| | <hr/> |
| Adjusted net income | 4,382 |
| | <hr/> |
| Mandatory dividend amount - 25% (R\$2.85 per outstanding share) | 1,095 |
| | <hr/> |
| Statutory dividend on preferred shares (3% of net equity, R\$1.17 per outstanding share) | 162 |
| | <hr/> |

| | |
|--|--------------|
| Statutory dividend on preferred shares (6% of paid-up capital, R\$0.97 per outstanding share) | 135 |
| | ————— |
| Interest on stockholders equity (R\$5.87 per outstanding share) | 2,254 |
| | ————— |

Pursuant to Ruling No. 207/96 of the Brazilian Securities Commission (CVM), the Company decided, as required by tax regulations, to account for interest on stockholders equity under the heading of Financial expenses and to reverse the same amount in a specific account. This, however, does not appear in the financial statements because it had no effect on the final net income, except for the tax impact recorded as Income tax and social contribution .

Retention of the reserve for expansion/investments (revenue reserve), in the amount of R\$ 2,062, seeks to reserve resources necessary for the capital expenditures approved by the Company s shareholders for 2004 in the amount of R\$ 5,844 (US\$ 1,815 million at the exchange rate of (US\$ 1 = R\$ 3.22). The unrealized income reserve is realized through the receipt of dividends), write-off or sale of investments and the depreciation, write-off or sale of property, plant and equipment.

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| | | | | | | | | | |
|---|---------------------|--------------------|---------------------|--------------------|---------------------|---------------------|--------------------|-------------------|-------------------|
| | <u>51</u> | <u>(18)</u> | <u>33</u> | <u>60</u> | <u>144</u> | <u>204</u> | <u>45</u> | <u>(250)</u> | <u>(205)</u> |
| Financial income (expenses), net | <u>(189)</u> | <u>(72)</u> | <u>(261)</u> | <u>(85)</u> | <u>(188)</u> | <u>(273)</u> | <u>(28)</u> | <u>626</u> | <u>598</u> |

Accumulated

| | 2003 | | | 2002 | | |
|--|--------------|--|--------------|--------------|--|----------------|
| | Financial | Monetary | Total | Financial | Monetary | Total |
| | expenses | and exchange rate variation on liabilities | | expenses | and exchange rate variation on liabilities | |
| | <u></u> | <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| Foreign debt | (214) | 885 | 671 | (223) | (1,651) | (1,874) |
| Local debt | (34) | 97 | 63 | (79) | (768) | (847) |
| Related parties | (180) | 429 | 249 | (158) | (625) | (783) |
| | <u>(428)</u> | <u>1,411</u> | <u>983</u> | <u>(460)</u> | <u>(3,044)</u> | <u>(3,504)</u> |
| Labor, tax and civil contingencies | (138) | (65) | (203) | (182) | (162) | (344) |
| Derivatives, net of gain/losses (interest and currencies) | 7 | | 7 | (181) | (24) | (205) |
| CPMF | (71) | | (71) | (53) | | (53) |
| Others | (103) | 9 | (94) | (85) | (770) | (855) |
| | <u>(733)</u> | <u>1,355</u> | <u>622</u> | <u>(961)</u> | <u>(4,000)</u> | <u>(4,961)</u> |
| | | | | | | |
| | Financial | Monetary | Total | Financial | Monetary | Total |
| | income | and exchange rate variation on assets | | income | and exchange rate variation on assets | |
| | <u></u> | <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| Related parties | 108 | (454) | (346) | 103 | 1,222 | 1,325 |
| Marketable securities | 88 | 63 | 151 | 63 | 108 | 171 |
| Others | 26 | (59) | (33) | 39 | 200 | 239 |
| | <u>222</u> | <u>(450)</u> | <u>(228)</u> | <u>205</u> | <u>1,530</u> | <u>1,735</u> |

| | | | | | | |
|---|--------------|----------------|------------|--------------|----------------|----------------|
| Financial income (expenses), net | (511) | 905 (*) | 394 | (756) | (2,470) | (3,226) |
|---|--------------|----------------|------------|--------------|----------------|----------------|

(*) See item 1.2.5 Net financial result.

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| | Consolidated | | | | | |
|---|-------------------------------|--|----------------|---|--|----------------|
| | 2003 | | | 2002 | | |
| | Financial expenses | Monetary and exchange rate variation on liabilities | Total | Financial expenses | Monetary and exchange rate variation on liabilities | Total |
| Foreign debt | (579) | 1,868 | 1,289 | (566) | (2,493) | (3,059) |
| Local debt | (135) | 217 | 82 | (185) | (1,298) | (1,483) |
| Related parties | (84) | 1,155 | 1,071 | (52) | (885) | (937) |
| | (798) | 3,240 | 2,442 | (803) | (4,676) | (5,479) |
| Labor, tax and civil contingencies | (146) | (65) | (211) | (188) | (162) | (350) |
| Derivatives, net of gain/losses (interest and currencies) | 7 | | 7 | (181) | (24) | (205) |
| CPMF | (98) | | (98) | (70) | | (70) |
| Others | (202) | 1,339 | 1,137 | (203) | (1,283) | (1,486) |
| | (1,237) | 4,514 | 3,277 | (1,445) | (6,145) | (7,590) |
| | | Monetary and exchange rate variation on assets | | Monetary and exchange rate variation on assets | | |
| | Financial income | | Total | Financial income | | Total |
| Related parties | 28 | (1,457) | (1,429) | 59 | 1,296 | 1,355 |
| Marketable securities | 190 | (553) | (363) | 158 | 238 | 396 |
| Others | 44 | (1,783) | (1,739) | 178 | 2,180 | 2,358 |
| | 262 | (3,793) | (3,531) | 395 | 3,714 | 4,109 |

| | | | | | | |
|---|--------------|------------|--------------|----------------|----------------|----------------|
| Financial income (expenses), net | (975) | 721 | (254) | (1,050) | (2,431) | (3,481) |
|---|--------------|------------|--------------|----------------|----------------|----------------|

Debt Indices

| | Parent company | | | | Consolidated |
|---|-----------------------|---------------|---------------|---------------|---------------------|
| | 4Q/03 | 3Q/03 | 4Q/02 | 2003 | 2003 |
| Current liabilities | | | | | |
| Current portion of long-term debt unrelated parties | 1,897 | 2,560 | 1,828 | 1,897 | 3,365 |
| Short-term debt | 106 | 106 | 398 | 106 | 888 |
| Related parties | 1,365 | 1,012 | 948 | 1,365 | 378 |
| | 3,368 | 3,678 | 3,174 | 3,368 | 4,631 |
| Long-term liabilities | | | | | |
| Long-term debt unrelated parties | 2,771 | 3,007 | 4,064 | 2,771 | 9,456 |
| Related parties | 4,395 | 3,977 | 3,300 | 4,395 | 9 |
| | 7,166 | 6,984 | 7,364 | 7,166 | 9,465 |
| Gross Debt | 10,534 | 10,662 | 10,538 | 10,534 | 14,096 |
| Interest paid | 92 | 95 | 102 | 369 | 838 |
| EBITDA | 1,239 | 1,506 | 1,360 | 4,877 | 7,765 |
| Stockholders equity | 14,940 | 14,533 | 12,751 | 14,940 | 14,940 |
| EBITDA / Interest paid | 13.47 | 15.85 | 13.33 | 13.22 | 9.27 |
| Gross Debt / EBITDA | 2.13 | 1.77 | 1.94 | 2.16 | 1.82 |
| Gross Debt / Equity capitalization | 41 | 42 | 45 | 41 | 49 |

10.22- Financial Instruments Derivatives

The main market risks the Company faces are related to interest rates, exchange rates and commodities prices. CVRD has a policy of managing risks through the use of derivative instruments.

The Company's risk management follows policies and guidelines reviewed and approved by the Board of Directors and Executive Board. These policies and guidelines prohibit speculative trading and short selling and require diversification of transactions and counterparties. The policy of the Company is to settle all contracts financially without physical delivery of the products. The credit limits and creditworthiness of counterparties are also reviewed periodically and are defined according to the rules approved by the Company's management. The results of hedging are recognized monthly in the results.

Table of Contents**Interest Rate Risk**

Interest rate risk derives from floating-rate debt, mainly from trade finance operations. The portion of floating-rate debt denominated in foreign currency is mainly subject to fluctuations in the LIBOR – London Interbank Offered Rate. The portion of floating-rate debt expressed in *reais* refers basically to the Brazilian long-term interest rate TJLP, established by the Brazilian Central Bank. Since May 1998, CVRD has been using derivatives to limit its exposure to fluctuations in the LIBOR.

The interest rate derivatives portfolio consists mainly of instruments contracted to limit exposure to interest rate fluctuations, establishing upper and lower limits. Some operations are subject to knock-out provisions which, if triggered, eliminate the protection contracted.

The table below provides information regarding the interest rate derivatives portfolio for 2003 and 2002.

| Type | 2003 | | | 2002 | | | |
|--------------|-----------------------------------|-------------|--|----------------|-----------------------------------|-------------|--|
| | Notional value (in US\$ millions) | Rate range | Unrealized gain (loss) (in R\$ millions) | Final maturity | Notional value (in US\$ millions) | Rate range | Unrealized gain (loss) (in R\$ millions) |
| Cap | 500 | 5,7 - 11,0% | 1 | May-07 | 500 | 5,7 - 11,0% | 1 |
| Floor | 500 | 5,7 - 6,0% | (49) | Nov-06 | 500 | 5,7 - 6,3% | (48) |
| Swap | 454 | 5,8 - 6,7% | (88) | Oct-07 | 475 | 5,8 - 6,7% | (166) |
| Total | | | (136) | | | | (213) |

The unrealized loss represents the present value to payable if all operations had been settled on 12/31/03.

Exchange Rate Risk

Exchange rate risk arises from foreign currency debts. On the other hand, a substantial part of the Company's revenues are denominated or indexed in U.S. dollars, while the majority of costs are in *reais*. This provides a natural hedge against possible devaluation of the Brazilian currency. Events of this nature have an immediate negative impact on foreign currency debt, offset by the positive effect on future cash flows.

The Company adopts a strategy of monitoring market fluctuations and, if necessary, carrying out derivatives operations to cover risks related to these variations.

The portion of debt denominated in euros and yen (main components of basket of currencies) is protected by derivatives to cover risks of exchange rate movements of these currencies.

The table below shows the exchange rate derivatives portfolio for 2003 and 2002. These operations are forwards and range forwards which were structured to ensure the purchase price of the following currencies:

| Type | 2003 | | | | 2002 | | |
|-----------------|------------------------------|----------------------|--|----------------|------------------------------|----------------------|-----------------------------------|
| | Notional value (in millions) | Rate range | Unrealized gain (loss) (in R\$ millions) | Final maturity | Notional value (in millions) | Rate range | Unrealized loss (in R\$ millions) |
| Yen purchased | ¥3.385 | ¥79 - 83 per US\$ | 9 | Apr-05 | ¥3.543 | ¥83 - 91 per US\$ | (1) |
| Euros purchased | 23 | 1,22 - 1,23 per US\$ | 8 | Dec-11 | 5 | 1,18 - 1,23 per US\$ | (3) |
| Euros sold | 5 | 1,2 - 1,3 per US\$ | (1) | Feb-04 | | | — |
| Total | | | 16 | | | | (4) |

The unrealized gain represents the present value to receive if all operations had been settled on 12/31/03.

Commodities Price Risk

The prices of iron ore, the Company's main product, are set in annual negotiations between producers and consumers and are notably stable over time. The Company does not enter into derivatives operations to hedge iron ore price exposure.

The Company uses hedge instruments to manage its exposure to changes in the price of gold, aluminum and alumina. These derivatives operations allow establishment of a minimum profit level for future output. The Company actively manages its open positions, with the results reported monthly to senior management to allow adjustment of targets and strategies in response to market conditions.

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The following table shows the gold derivatives portfolio of the Company in 2003 and 2002:

| Type | 2003 | | | | 2002 | | |
|-----------------------|------------------|--------------------------|--|-------------------|------------------|--------------------------|--|
| | Quantity (oz) | Price range (US\$/oz) | Unrealized gain (loss) (in R\$ millions) | Final maturity | Quantity (oz) | Price range (US\$/oz) | Unrealized gain (loss) (in R\$ millions) |
| Puts purchased | 393,000 | 270 - 385 | 3 | Dec-08 | 428,000 | 270 - 355 | 11 |
| Calls sold | 423,000 | 317 - 440 | (91) | Dec-08 | 595,000 | 316 - 407 | (63) |
| Aybrid instruments | 20,000 | | (4) | Nov-06 | 20,000 | | (1) |
| Total | | | (92) | | | | (53) |

The unrealized loss represents the present value to payable if all operations had been settled on 12/31/03.

Consolidated

The table below shows the aluminum derivatives portfolio of the joint venture Albras in 2003 and 2002:

| Type | 2003 | | | | 2002 | | |
|-----------------------|--------------------|--------------------------|--|-------------------|--------------------|--------------------------|--|
| | Quantity (tons) | Price range US\$/tons | Unrealized gain (loss) (in R\$ millions) | Final maturity | Quantity (tons) | Price range US\$/tons | Unrealized gain (loss) (in R\$ millions) |
| Puts purchased | 148,500 | 1.390 - 1.450 | 5 | Jun-05 | 46,500 | 1.390 - 1.500 | 19 |
| Forwards sold | 27,000 | 1.400 - 1.600 | (16) | Dec-06 | 39,250 | 1.400 - 1.600 | 21 |
| Calls sold | 160,500 | 1.570 - 1.630 | (28) | Jun-05 | 59,500 | 1.580 - 1.700 | (1) |
| Others instruments | 246,000 | 1.390 - 1.680 | (20) | Dec-08 | 106,000 | | (3) |
| Total | | | (59) | | | | 36 |

The unrealized loss represents the present value to payable if all operations had been settled on 12/31/03.

The following table shows the alumina derivatives portfolio of the subsidiary Alunorte in 2003 and 2002:

| Type | 2003 | | | | 2002 | | |
|-----------------------|--------------------|--------------------------|--|-------------------|--------------------|--------------------------|--|
| | Quantity (tons) | Price range US\$/tons | Unrealized gain (loss) (in R\$ millions) | Final maturity | Quantity (tons) | Price range US\$/tons | Unrealized gain (loss) (in R\$ millions) |
| Puts purchased | 101,000 | 1.390 - 1.400 | 2 | Jun-05 | 27,250 | 1.400 - 1.530 | 8 |
| Forwards sold | | | | | 12,000 | 1.400 - 1.578 | 6 |
| Calls sold | 113,000 | 1.540 - 1.580 | (18) | Jun-05 | 27,250 | 1.710 - 1.732 | (1) |
| Others instruments | 240,000 | 1.380 - 1.690 | (36) | Dec-08 | 69,500 | | (2) |
| Total | | | (52) | | | | 11 |

The unrealized loss represents the present value to payable if all operations had been settled on 12/31/03.

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The following table shows the movement of gains/loss on derivatives:

| | Parent Company | | | |
|--|---------------------------------------|-------------------|-------------|--------------|
| | 4Q/03 | | | |
| | Interest rates (libor) | Currencies | Gold | Total |
| (Gains) / losses unrealized on 09/30/03 | 178 | (6) | 66 | 238 |
| Financial settlement | (32) | (2) | (8) | (42) |
| Financial expenses, net | (10) | (8) | 34 | 16 |
| | (42) | (10) | 26 | (26) |
| (Gains) / losses unrealized on 12/31/03 | 136 | (16) | 92 | 212 |
| | 3Q/03 | | | |
| | Interest rates (libor) | Currencies | Gold | Total |
| Losses unrealized on 06/30/03 | 187 | 2 | 31 | 220 |
| Financial settlement | (12) | | (14) | (26) |
| Financial expenses, net | (43) | (9) | 41 | (11) |
| | (55) | (9) | 27 | (37) |
| Monetary variations, net | 46 | 1 | 8 | 55 |
| (Gains) / losses unrealized on 09/30/03 | 178 | (6) | 66 | 238 |
| | 4Q/02 | | | |
| | Interest rates (libor) | Currencies | Gold | Total |

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| | | | | |
|---|---------------|---------------|---------------|---------------|
| (Gains) / losses unrealized on 09/30/02 | 255 | (10) | 15 | 260 |
| Financial settlement | (10) | (8) | | (18) |
| Financial expenses, net | (9) | 22 | 39 | 52 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| | (19) | 14 | 39 | 34 |
| Monetary variations, net | (23) | | (1) | (24) |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Losses unrealized on 12/31/02 | 213 | 4 | 53 | 270 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> |

| | Parent Company | | | Consolidated | | | |
|--|----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 31/12/02 | | | | | | |
| | Interest rates | | | | | | |
| | (libor) | Currencies | Gold | Total | Aluminum | Alumina | Total |
| (Gains) / losses unrealized on 12/31/01 | 83 | 9 | (16) | 76 | 1 | (11) | 66 |
| Financial settlement | (70) | (10) | 5 | (75) | | | (75) |
| Financial expenses, net | 179 | 2 | 59 | 240 | (20) | | 220 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| | 109 | (8) | 64 | 165 | (20) | | 145 |
| Monetary variations, net | 21 | 3 | 5 | 29 | | | 29 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| (Gains) / losses unrealized on 12/31/02 | 213 | 4 | 53 | 270 | (19) | (11) | 240 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |

| | Parent Company | | | Consolidated | | | |
|--|----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | Interest rates | | | | | | |
| | (libor) | Currencies | Gold | Total | Aluminum | Alumina | Total |
| Losses unrealized on 12/31/02 | 213 | 4 | 53 | 270 | (19) | (11) | 240 |
| Financial settlement | (87) | (3) | (25) | (115) | | | (115) |
| Financial expenses, net | 10 | (17) | 64 | 57 | 49 | 63 | 169 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| | (77) | (20) | 39 | (58) | 49 | 63 | 54 |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| (Gains) / losses unrealized on 12/31/03 | 136 | (16) | 92 | 212 | 30 | 52 | 294 |



Table of Contents**10.23- Exchange Rate Exposure**

The exchange rate exposure is predominantly in U.S. dollars, as follows:

| | In millions of reais | | | |
|--------------------------------|----------------------|----------------|---|----------------|
| | Parent Company | | Subsidiaries and Affiliated Companies (*) | |
| | 2003 | 2002 | 2003 | 2002 |
| Assets | | | | |
| Current | | | | |
| Cash and cash equivalents | 264 | 189 | 298 | 410 |
| Others | 1,731 | 1,953 | 1,143 | 1,237 |
| | 1,995 | 2,142 | 1,441 | 1,647 |
| Long-term receivables | 531 | 1,230 | 49 | 52 |
| Investments | 2,854 | 4,438 | 16 | 26 |
| Total | 5,380 | 7,810 | 1,506 | 1,725 |
| Liabilities | | | | |
| Current | | | | |
| Short-term loans and financing | 1,985 | 2,210 | 1,358 | 1,604 |
| Others | 1,288 | 921 | 494 | 384 |
| | 3,273 | 3,131 | 1,852 | 1,988 |
| Long-term liabilities | | | | |
| Loans and financing | 2,728 | 4,000 | 1,683 | 2,262 |
| Others | 4,118 | 2,999 | 428 | 848 |
| | 6,846 | 6,999 | 2,111 | 3,110 |
| Total | 10,119 | 10,130 | 3,963 | 5,098 |
| Liabilities R\$ | (4,739) | (2,320) | (2,457) | (3,373) |

| | | | | |
|---------------------------|----------------|--------------|--------------|--------------|
| Liabilities - US\$ | (1,640) | (657) | (850) | (955) |
|---------------------------|----------------|--------------|--------------|--------------|

(*) Proportional to the percentage of participation

10.24- Administrative and Other Operating Expenses

| | Parent Company | | | | | Consolidated | |
|---------------------------|----------------|-----------|-----------|-------------|------------|--------------|------------|
| | Quarter | | | Accumulated | | Accumulated | |
| | 4Q/03 | 3Q/03 | 4Q/02 | 2003 | 2002 | 2003 | 2002 |
| Administrative | | | | | | | |
| Personnel | 61 | 34 | 43 | 164 | 136 | 333 | 256 |
| Technical consulting | 33 | 29 | 15 | 109 | 100 | 161 | 136 |
| Advertising and publicity | 7 | 9 | 3 | 33 | 25 | 37 | 29 |
| Depreciation | 9 | 7 | 6 | 35 | 23 | 88 | 69 |
| Travel expenses | 4 | 6 | 7 | 19 | 19 | 29 | 27 |
| Rents and taxes | 10 | 5 | 2 | 28 | 16 | 62 | 58 |
| Others (*) | | 7 | 22 | 18 | 55 | 82 | 106 |
| | 124 | 97 | 98 | 406 | 374 | 792 | 681 |

(*) Refers basically to maintenance expenses.

| | Parent Company | | | | | Consolidated | |
|---|----------------|-------|-------|-------------|------|--------------|------|
| | Quarter | | | Accumulated | | Accumulated | |
| | 4Q/03 | 3Q/03 | 4Q/02 | 2003 | 2002 | 2003 | 2002 |
| Other Operating Expenses | | | | | | | |
| Provisions for contingencies | 27 | 27 | 6 | 129 | 96 | 239 | 198 |
| Provision for loss on ICMS credits | | 56 | (17) | 84 | | 179 | 73 |
| Provision for profit sharing | 24 | 5 | 62 | 96 | 120 | 134 | 136 |
| Operating expenses UPSL | | | | 36 | | 36 | |
| Sale of gold assets | | (63) | | (63) | | (63) | |
| Tax credits amortization | | | | | | 45 | |
| Provision for write-off of property, plant and equipment gold | | | 147 | | 147 | | 147 |
| Provision for loss on assets | | | | | | 29 | 171 |
| Others | 23 | (16) | (60) | 38 | 19 | 158 | 8 |

| | | | | | | |
|-----------|----------|------------|------------|------------|------------|------------|
| <u>74</u> | <u>9</u> | <u>138</u> | <u>320</u> | <u>382</u> | <u>757</u> | <u>733</u> |
|-----------|----------|------------|------------|------------|------------|------------|

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Table of Contents**10.25- Effects on the Statements if Price-Level Restatement were Applied (unaudited)**

The main difference between the financial statements prepared according to statutory accounting practices and those according to the price-level restatement method is due to the recognition, in the latter, of the net monetary restatement of permanent assets and stockholders' equity.

The Balance Sheet and the Statement of Income by monetary restatement, at December 31, 2003 price levels (indexed by the IGP-M of Fundação Getúlio Vargas) is as follows:

BALANCE SHEET**Years ended December 31**

| | Parent Company | | Consolidated | |
|--|-----------------------|----------------------|----------------------|----------------------|
| | 2003 | 2002 | 2003 | 2002 |
| Assets | | | | |
| Current assets | 4,009 | 4,725 | 8,451 | 11,825 |
| Long-term receivables | 2,689 | 4,197 | 3,826 | 3,624 |
| Permanent assets | | | | |
| Investments | 21,388 | 19,787 | 6,704 | 6,329 |
| Property, plant and equipment | 20,086 | 16,199 | 35,134 | 29,120 |
| Deferred charges | | | 739 | 1,220 |
| | <u>41,474</u> | <u>35,986</u> | <u>42,577</u> | <u>36,669</u> |
| | 48,172 | 44,908 | 54,854 | 52,118 |
| | <u>48,172</u> | <u>44,908</u> | <u>54,854</u> | <u>52,118</u> |
| Liabilities and stockholders equity | | | | |
| Current liabilities | 5,250 | 4,585 | 7,260 | 7,385 |
| Long-term liabilities | 11,694 | 12,070 | 15,212 | 16,104 |
| Deferred income | | | 157 | 170 |
| Minority interests | | | 997 | 206 |
| Stockholders' equity | | | | |
| Paid-up capital | 7,413 | 9,472 | 7,413 | 9,472 |
| Revenue reserves | 23,815 | 18,781 | 23,815 | 18,781 |
| | <u>31,228</u> | <u>28,253</u> | <u>31,228</u> | <u>28,253</u> |
| | 48,172 | 44,908 | 54,854 | 52,118 |
| | <u>48,172</u> | <u>44,908</u> | <u>54,854</u> | <u>52,118</u> |

STATEMENT OF INCOME
Years ended December 31

| | Parent Company | | Consolidated | |
|---|-----------------------|--------------|---------------------|--------------|
| | 2003 | 2002 | 2003 | 2002 |
| Net operating revenues | 10,649 | 9,266 | 20,676 | 16,513 |
| Cost of products and services | (5,696) | (4,650) | (11,682) | (8,601) |
| Gross profit | 4,953 | 4,616 | 8,994 | 7,912 |
| Gross margin | 46.5% | 49.8% | 43.5% | 47.9% |
| Operating expenses | 1,376 | 137 | (2,303) | (3,231) |
| Income before income tax and social contribution | 6,329 | 4,753 | 6,691 | 4,681 |
| Income tax and social contribution | (862) | (253) | (955) | (316) |
| Income before minority interests | 5,467 | 4,500 | 5,736 | 4,365 |
| Minority interests | | | (269) | 135 |
| Net income for the year - R\$ | 5,467 | 4,500 | 5,467 | 4,500 |
| Net income for the year - US\$ | 1,892 | 1,558 | | |

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10.26- Insurance

Operational Risks

CVRD has an extensive risk management program that provides coverage and protection for all its assets as well as against possible losses from production interruptions, through an all risks policy. This program includes on-site inspection and training carried out by the various risk committees constituted by the Company, its subsidiaries and associated companies. The Company tries to harmonize risks in all areas and provide single and uniform treatment, and also seeking coverage in the domestic and international markets at levels compatible with an enterprise the size of CVRD. Besides damage to assets and lost production, there is coverage against personal injury, third-party liability, environmental damages and damages to freight carried by the Company.

Insurance

In order to provide the best instruments for more efficient risk management and to seek alternatives due to the crisis in the international insurance market, CVRD in 2002 established a captive reinsurer. This entity was created for the purpose of improving risk management and to provide a more efficient instrument for negotiation and market penetration, serving exclusively to underwrite the risks of the companies of the Group, in Brazil and abroad. Besides this, intensified action by the risk committees is being undertaken to improve the operation and maintenance of the Company's equipment and installations.

10.27- Profit Sharing Plan

The employee profit sharing plan is linked to the results as measured by indicators such as operational cash flow and by the meeting of performance targets for each unit.

In 2003, the Company set aside R\$ 96 (R\$ 120 in 2002) for profit sharing (Note 10.24).

10.28- Deferred Income

Refers basically to the negative goodwill on the acquisition of CST.

10.29- Subsequent Event

On 01/09/04 the Company launched a R\$ 500 million bonds issue maturing in 2034. The bonds carry a coupon of 8.25% a year with semiannual payment and will be sold at 98.904% of face value, priced to have a yield to maturity of 8.35%, at a spread of 336 basis points over 30-year US Treasuries. The bonds mature on 01/17/2034 and received a risk rating of Ba2 from Moody's Investor Services. The 30-year term is the longest for a bond issued by a Brazilian company in the international capital market.

The bonds are unsecured and non-subordinated obligations of Vale Overseas Limited and have the full and unconditional guarantee of CVRD. The guarantee will be *pari passu* to all obligations of CVRD of a similar nature. The funds raised with this issue are earmarked to cover the general needs of the Company.

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10.30- Shareholding Interests (Organization Chart at 12/31/03)

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Table of Contents**PART III****11- ATTACHMENT I - STATEMENT OF INVESTMENTS IN SUBSIDIARIES AND JOINTLY-CONTROLLED COMPANIES****Year ended December 31, 2003****In million of reais**

| | Accounting information | | | | |
|---|-------------------------------|---------------|----------------|------------------|------------------|
| | Participation (%) | | Assets | | |
| | Total | Voting | Current | Long-term | Permanent |
| Subsidiaries (a) | | | | | |
| Amazon Iron Ore Overseas Co. Ltd. | 100.00 | 100.00 | | 8 | 1,870 |
| ALUNORTE - Alumina do Norte do Brasil S.A. | 57.03 | 61.74 | 374 | 226 | 1,852 |
| Brasilux S.A. | 100.00 | 100.00 | 125 | 60 | 1 |
| Caemi Mineração e Metalurgia S.A.(b) | 60.23 | 100.00 | 1,212 | 157 | 1,326 |
| Companhia Portuária Baía de Sepetiba | 100.00 | 100.00 | 36 | 6 | 155 |
| CVRD Overseas Ltd. | 100.00 | 100.00 | 765 | 1,406 | |
| Docepar S.A. | 100.00 | 100.00 | 3 | 151 | 2 |
| Ferrovias Centro - Atlântica S.A. | 99.99 | 100.00 | 150 | 146 | 487 |
| Ferteco Internacional | 100.00 | 100.00 | 66 | 6 | |
| Ferteco Mineração S.A. | 100.00 | 100.00 | | | |
| Florestas Rio Doce S.A. | 100.00 | 100.00 | 63 | 133 | 4 |
| Itabira Rio Doce Company Limited - ITACO | 100.00 | 100.00 | 1,469 | 3,077 | 2,214 |
| Mineração Tacumã Ltda. | 100.00 | 100.00 | 1 | 2 | 134 |
| Navegação Vale do Rio Doce S.A. - DOCENAVE | 100.00 | 100.00 | 268 | 220 | 12 |
| Pará Pigmentos S.A. | 82.04 | 85.57 | 84 | | 200 |
| Rio Doce América Inc. | 100.00 | 100.00 | 87 | 398 | 313 |
| Rio Doce Europa S.ªr.l. | 100.00 | 100.00 | 109 | | 2,967 |
| Rio Doce International Finance Ltd. | 100.00 | 100.00 | 664 | 3,845 | 6 |
| Rio Doce Manganês Europe - RDME | 100.00 | 100.00 | 222 | | 96 |
| Rio Doce Manganês S.A. | 100.00 | 100.00 | 630 | 180 | 257 |
| Salobo Metais S.A. | 100.00 | 100.00 | | | 714 |
| TVV - Terminal de Vila Velha S.A. | 99.89 | 99.89 | 15 | 4 | 55 |
| Urucum Mineração S.A. | 100.00 | 100.00 | 43 | 27 | 42 |
| Valeoverseas Ltd. | 100.00 | 100.00 | 61 | 1,755 | |
| Vale do Rio Doce Alumínio S.A. - ALUVALE | 100.00 | 100.00 | | | |
| Others | | | 79 | 4 | 227 |
| Jointly-controlled companies (a) | | | | | |
| ALBRAS - Alumínio Brasileiro S.A. | 51.00 | 51.00 | 619 | 357 | 1,107 |
| California Steel Industries, Inc. | 50.00 | 50.00 | 677 | 8 | 781 |
| Companhia Coreano-Brasileira de Pelotização - KOBRASCO | 50.00 | 50.00 | 59 | 86 | 207 |
| Companhia Hispano-Brasileira de Pelotização - HISPANOBRÁS | 50.89 | 51.00 | 102 | 34 | 47 |
| | 50.90 | 51.00 | 95 | 65 | 38 |

Companhia Italo-Brasileira de Pelotização -
ITABRASCO

| | | | | | |
|---|-------|-------|-------|-----|-------|
| Companhia Nipo-Brasileira de Pelotização - NIBRASCO | 51.00 | 51.11 | 128 | 46 | 79 |
| Companhia Siderúrgica de Tubarão - CST | 28.02 | 20.51 | 1,521 | 134 | 5,100 |
| Gulf Industrial Investment Co.-GIIC | 50.00 | 50.00 | 285 | | 108 |
| Minas da Serra Geral S.A. - MSG | 50.00 | 50.00 | 64 | 9 | 78 |
| Mineração Rio do Norte S.A. | 40.00 | 40.00 | 150 | 375 | 1,089 |
| MRS Logística S.A. | 29.35 | 28.75 | 421 | 384 | 648 |
| Samarco Mineração S.A. | 50.00 | 50.00 | 393 | 47 | 894 |
| Valesul Alumínio S.A. | 54.51 | 54.51 | 186 | 68 | 141 |
| Others | | | 49 | 7 | 99 |

[Additional columns below]

[Continued from above table, first column(s) repeated]

Year ended December 31, 2003**In million of reais**

| | Accounting information | | | | |
|--|-------------------------------|------------------|-------------------------------------|----------------------------|--------------------------------------|
| | Liabilities | | | Statement of income | |
| | Current | Long-term | Adjusted stockholders equity | Net revenues | Cost of products and services |
| | | | | | |
| Subsidiaries (a) | | | | | |
| Amazon Iron Ore Overseas Co. Ltd. | | 1,238 | 640 | | |
| ALUNORTE - Alumina do Norte do Brasil S.A. | 660 | 960 | 832 | 1,236 | (904) |
| Brasilux S.A. | 157 | | 29 | 312 | (307) |
| Caemi Mineração e Metalurgia S.A.(b) | 864 | 868 | 963 | 2,312 | (1,281) |
| Companhia Portuária Baía de Sepetiba | 11 | 25 | 161 | 27 | (18) |
| CVRD Overseas Ltd. | 288 | 1,464 | 419 | 1,436 | (1,285) |
| Docepar S.A. | 30 | 100 | 26 | | |
| Ferrovias Centro - Atlântica S.A. | 185 | 468 | 130 | 452 | (548) |
| Ferteco Internacional | 10 | | 62 | 4 | |
| Ferteco Mineração S.A. | | | | 795 | (442) |
| Florestas Rio Doce S.A. | 14 | 28 | 158 | | |
| Itabira Rio Doce Company Limited - ITACO | 2,766 | 2,493 | 1,501 | 6,622 | (6,240) |
| Mineração Tacumã Ltda. | 15 | 797 | (675) | | |
| Navegação Vale do Rio Doce S.A. - DOCENAVE | 80 | 177 | 243 | 399 | (361) |
| Pará Pigmentos S.A. | 159 | 35 | 90 | 194 | (115) |
| Rio Doce América Inc. | 147 | 20 | 631 | 319 | (310) |
| Rio Doce Europa S.ªr.l. | 43 | | 3,033 | | |
| Rio Doce International Finance Ltd. | 144 | 1,404 | 2,967 | 298 | (86) |

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| | | | | | |
|---|-------|-------|-------|-------|---------|
| Rio Doce Manganèse Europe - RDME | 118 | 13 | 187 | 436 | (400) |
| Rio Doce Manganês S.A. | 341 | 107 | 619 | 687 | (423) |
| Salobo Metais S.A. | 1 | 503 | 210 | | |
| TVV - Terminal de Vila Velha S.A. | 13 | 2 | 59 | 69 | (59) |
| Urucum Mineração S.A. | 40 | 15 | 57 | 110 | (53) |
| Valeoverseas Ltd. | 61 | 1,755 | | | |
| Vale do Rio Doce Alumínio S.A. - ALUVALE | | | | 36 | |
| Others | 74 | 72 | 164 | 139 | (100) |
| Jointly-controlled companies (a) | | | | | |
| ALBRAS - Alumínio Brasileiro S.A. | 577 | 666 | 840 | 1,818 | (1,122) |
| California Steel Industries, Inc. | 247 | 591 | 628 | 2,353 | (2,294) |
| Companhia Coreano-Brasileira de Pelotização - KOBRASCO | 61 | 285 | 6 | 423 | (356) |
| Companhia Hispano-Brasileira de Pelotização - HISPANOBRÁS | 63 | 27 | 93 | 357 | (327) |
| Companhia Italo-Brasileira de Pelotização - ITABRASCO | 70 | 63 | 65 | 330 | (291) |
| Companhia Nipo-Brasileira de Pelotização - NIBRASCO | 133 | 19 | 101 | 662 | (632) |
| Companhia Siderúrgica de Tubarão - CST | 1,271 | 1,952 | 3,532 | 3,735 | (2,390) |
| Gulf Industrial Investment Co.-GIIC | 88 | 72 | 233 | 532 | (411) |
| Minas da Serra Geral S.A. - MSG | 25 | 37 | 89 | 69 | (36) |
| Mineração Rio do Norte S.A. | 571 | 247 | 796 | 759 | (363) |
| MRS Logística S.A. | 514 | 683 | 256 | 1,216 | (515) |
| Samarco Mineração S.A. | 584 | 167 | 583 | 1,423 | (662) |
| Valesul Alumínio S.A. | 63 | 66 | 266 | 478 | (371) |
| Others | 30 | 23 | 102 | 113 | (76) |

[Additional columns below]

[Continued from above table, first column(s) repeated]

Year ended December 31, 2003

In million of reais

| | Accounting information | | | |
|--|------------------------------------|-----------------------------|-------------------------------------|-----------------------------------|
| | Statement of income | | | |
| | Operating income (expenses) | Non-operating result | tax and social contrib ution | Adjusted net income (loss) |
| Subsidiaries (a) | | | | |
| Amazon Iron Ore Overseas Co. Ltd. | 172 | | | 172 |
| ALUNORTE - Alumina do Norte do Brasil S.A. | 49 | | (61) | 320 |
| Brasilux S.A. | (2) | | | 3 |
| Caemi Mineração e Metalurgia S.A.(b) | (444) | 13 | (180) | 420 |
| Companhia Portuária Baía de Sepetiba | (1) | | (3) | 5 |

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| | | | | |
|---|-------|-------|-------|-------|
| CVRD Overseas Ltd. | (65) | | | 86 |
| Docepar S.A. | 12 | | | 12 |
| Ferrovias Centro - Atlântica S.A. | (70) | (198) | | (364) |
| Ferteco Internacional | (2) | | | 2 |
| Ferteco Mineração S.A. | (45) | | (65) | 243 |
| Florestas Rio Doce S.A. | (12) | (1) | 4 | (9) |
| Itabira Rio Doce Company Limited - ITACO | 98 | (41) | | 439 |
| Mineração Tacumã Ltda. | (364) | | | (364) |
| Navegação Vale do Rio Doce S.A. - DOCENAVE | (61) | 48 | (4) | 21 |
| Pará Pigmentos S.A. | (8) | | (7) | 64 |
| Rio Doce América Inc. | 27 | | (10) | 26 |
| Rio Doce Europa S.ªr.l. | 205 | | | 205 |
| Rio Doce International Finance Ltd. | 4 | | | 216 |
| Rio Doce Manganês Europe - RDME | (15) | (3) | | 18 |
| Rio Doce Manganês S.A. | (165) | 128 | 19 | 246 |
| Salobo Metais S.A. | | | | |
| TVV - Terminal de Vila Velha S.A. | | | (2) | 8 |
| Urucum Mineração S.A. | (26) | | (7) | 24 |
| Valeoverseas Ltd. | | | | |
| Vale do Rio Doce Alumínio S.A. - ALUVALE | 590 | | (11) | 615 |
| Others | (5) | (5) | (13) | 16 |
| Jointly-controlled companies (a) | | | | |
| ALBRAS - Alumínio Brasileiro S.A. | 32 | (11) | (132) | 585 |
| California Steel Industries, Inc. | (40) | | (7) | 12 |
| Companhia Coreano-Brasileira de Pelotização - KOBRASCO | 70 | | (23) | 114 |
| Companhia Hispano-Brasileira de Pelotização - HISPANOBRÁS | (9) | | (4) | 17 |
| Companhia Italo-Brasileira de Pelotização - ITABRASCO | (15) | | (9) | 15 |
| Companhia Nipo-Brasileira de Pelotização - NIBRASCO | (10) | 2 | (5) | 17 |
| Companhia Siderúrgica de Tubarão - CST | (182) | 40 | (100) | 1,103 |
| Gulf Industrial Investment Co.-GIIC | (52) | | | 69 |
| Minas da Serra Geral S.A. - MSG | (11) | | (6) | 16 |
| Mineração Rio do Norte S.A. | (26) | | (43) | 327 |
| MRS Logística S.A. | (343) | (4) | 22 | 376 |
| Samarco Mineração S.A. | (106) | (98) | (99) | 458 |
| Valesul Alumínio S.A. | (30) | | (22) | 55 |
| Others | (14) | | (5) | 18 |

(a) The amounts above correspond to totals presented in the financial statements of these companies on December 31, 2003 and not only to the portion included in the consolidated statements of CVRD.

(b) The financial statements of Caemi are consolidated and include R\$204 of minority interest.

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Table of Contents**12- ATTACHMENT II - EQUITY INVESTEE INFORMATION****12.1- Aluminum Area - Albras (Adjusted and Unaudited)**

| Information | | 2003 | | | | |
|--|---------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold - external market | MT (thousand) | 99 | 102 | 107 | 110 | 418 |
| Quantity sold - internal market | MT (thousand) | 4 | 4 | 4 | 4 | 16 |
| Quantity sold - total | MT (thousand) | 103 | 106 | 111 | 114 | 434 |
| Average sales price - external market | US\$ | 1,336.40 | 1,324.49 | 1,365.02 | 1,417.96 | 1,362.28 |
| Average sales price - internal market | US\$ | 1,376.14 | 1,365.10 | 1,398.92 | 1,455.46 | 1,398.91 |
| Average sales price - total | US\$ | 1,337.98 | 1,326.07 | 1,366.25 | 1,419.37 | 1,363.68 |
| Long-term indebtedness, gross | US\$ | 451 | 400 | 387 | 337 | 337 |
| Short-term indebtedness, gross | US\$ | | | | | |
| Total indebtedness, gross | US\$ | 451 | 400 | 387 | 337 | 337 |
| Stockholders equity | R\$ | 480 | 727 | 798 | 840 | 840 |
| Net operating revenues | R\$ | 480 | 424 | 446 | 468 | 1,818 |
| Cost of products | R\$ | (285) | (271) | (274) | (292) | (1,122) |
| Other expenses/revenues | R\$ | (16) | (11) | (17) | (29) | (73) |
| Depreciation, amortization and depletion | R\$ | 18 | 16 | 15 | 16 | 65 |
| EBITDA | R\$ | 197 | 158 | 170 | 163 | 688 |
| Depreciation, amortization and depletion | R\$ | (18) | (16) | (15) | (16) | (65) |
| EBIT | R\$ | 179 | 142 | 155 | 147 | 623 |
| Impairment | R\$ | | (12) | 1 | | (11) |
| Net financial result | R\$ | 64 | 176 | (76) | (59) | 105 |
| Income (loss) before income tax and social contribution | R\$ | 243 | 306 | 80 | 88 | 717 |
| Income tax and social contribution | R\$ | (19) | (59) | (8) | (46) | (132) |

| | | | | | | |
|--------------------------|-----|------------|------------|-----------|-----------|------------|
| Net income (loss) | R\$ | <u>224</u> | <u>247</u> | <u>72</u> | <u>42</u> | <u>585</u> |
|--------------------------|-----|------------|------------|-----------|-----------|------------|

[Additional columns below]

[Continued from above table, first column(s) repeated]

| Information | | 2002 | | | | |
|--|---------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold - external market | MT (thousand) | 84 | 108 | 101 | 100 | 393 |
| Quantity sold - internal market | MT (thousand) | 4 | 2 | 3 | 4 | 13 |
| Quantity sold - total | MT (thousand) | 88 | 110 | 104 | 104 | 406 |
| Average sales price - external market | US\$ | 1,318.33 | 1,409.42 | 1,288.20 | 1,304.79 | 1,304.70 |
| Average sales price - internal market | US\$ | 1,352.12 | 1,330.47 | 1,335.69 | 1,356.26 | 1,355.55 |
| Average sales price - total | US\$ | 1,319.81 | 1,332.13 | 1,289.68 | 1,306.47 | 1,306.38 |
| Long-term indebtedness, gross | US\$ | 524 | 507 | 499 | 466 | 466 |
| Short-term indebtedness, gross | US\$ | 73 | 49 | 20 | 20 | 20 |
| Total indebtedness, gross | US\$ | 597 | 556 | 519 | 486 | 486 |
| Stockholders equity | R\$ | 299 | 113 | (209) | 257 | 257 |
| Net operating revenues | R\$ | 274 | 366 | 414 | 490 | 1,544 |
| Cost of products | R\$ | (171) | (224) | (249) | (288) | (932) |
| Other expenses/revenues | R\$ | (13) | (10) | (22) | (6) | (51) |
| Depreciation, amortization and depletion | R\$ | 16 | 17 | 17 | 17 | 67 |
| EBITDA | R\$ | 106 | 149 | 160 | 213 | 628 |
| Depreciation, amortization and depletion | R\$ | (16) | (17) | (17) | (17) | (67) |
| EBIT | R\$ | 90 | 132 | 143 | 196 | 561 |
| Impairment | R\$ | | | | | |
| Net financial result | R\$ | (11) | (333) | (505) | 176 | (673) |

| | | | | | | |
|--|-----|-----------|--------------|--------------|------------|--------------|
| Income (loss) before income tax and social contribution | R\$ | <u>79</u> | <u>(201)</u> | <u>(362)</u> | <u>372</u> | <u>(112)</u> |
| Income tax and social contribution | R\$ | (3) | 14 | 40 | 88 | 139 |
| Net income (loss) | R\$ | <u>76</u> | <u>(187)</u> | <u>(322)</u> | <u>460</u> | <u>27</u> |

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Table of Contents**12.2- Aluminum Area - Alunorte (Adjusted and Unaudited)**

| Information | | 2003 | | | | |
|--|------------------|---------------|---------------|---------------|---------------|---------------|
| | | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold - external market | MT (thousand) | 289 | 303 | 395 | 410 | 1,397 |
| Quantity sold - internal market | MT (thousand) | 201 | 234 | 236 | 207 | 878 |
| Quantity sold - total | MT (thousand) | 490 | 537 | 631 | 617 | 2,275 |
| Average sales price - external market | US\$ | 170.93 | 172.57 | 190.01 | 182.59 | 180.10 |
| Average sales price - internal market | US\$ | 173.60 | 175.13 | 178.71 | 184.00 | 177.83 |
| Average sales price - total | US\$ | 172.03 | 173.68 | 185.78 | 183.07 | 179.23 |
| Long-term indebtedness, gross | US\$ | 482 | 494 | 479 | 490 | 490 |
| Short-term indebtedness, gross | US\$ | | 4 | 8 | | |
| Total indebtedness, gross | US\$ | 482 | 498 | 487 | 490 | 490 |
| Stockholders equity | R\$ | 546 | 698 | 789 | 832 | 832 |
| Net operating revenues | R\$ | 292 | 273 | 340 | 331 | 1,236 |
| Cost of products | R\$ | (218) | (218) | (235) | (233) | (904) |
| Other expenses/revenues | R\$ | (6) | (6) | (13) | (4) | (29) |
| Depreciation, amortization and depletion | R\$ | 15 | 19 | 17 | 19 | 70 |
| EBITDA | R\$ | 83 | 68 | 109 | 113 | 373 |
| Depreciation, amortization and depletion | R\$ | (15) | (19) | (17) | (19) | (70) |
| EBIT | R\$ | 68 | 49 | 92 | 94 | 303 |
| Impairment | R\$ | | | | | |
| Net financial result | R\$ | 44 | 137 | (62) | (41) | 78 |
| Income (loss) before income tax and social contribution | R\$ | 112 | 186 | 30 | 53 | 381 |
| Income tax and social contribution | R\$ | (10) | (35) | (7) | (9) | (61) |
| Net income (loss) | R\$ | 102 | 151 | 23 | 44 | 320 |

[Additional columns below]

[Continued from above table, first column(s) repeated]

| Information | | 2002 | | | | |
|--|------------------|---------------|---------------|---------------|---------------|---------------|
| | | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold - external market | MT (thousand) | 222 | 175 | 115 | 208 | 720 |
| Quantity sold - internal market | MT (thousand) | 205 | 235 | 233 | 199 | 872 |
| Quantity sold - total | MT (thousand) | 427 | 410 | 348 | 407 | 1,592 |
| Average sales price - external market | US\$ | 148.20 | 152.79 | 162.37 | 154.43 | 153.39 |
| Average sales price - internal market | US\$ | 175.94 | 175.38 | 173.97 | 169.51 | 173.79 |
| Average sales price - total | US\$ | 161.55 | 165.72 | 170.13 | 161.79 | 164.56 |
| Long-term indebtedness, gross | US\$ | 455 | 455 | 473 | 481 | 481 |
| Short-term indebtedness, gross | US\$ | | | | | |
| Total indebtedness, gross | US\$ | 455 | 455 | 473 | 481 | 481 |
| Stockholders equity | R\$ | 574 | 452 | 226 | 445 | 445 |
| Net operating revenues | R\$ | 165 | 174 | 196 | 250 | 785 |
| Cost of products | R\$ | (136) | (135) | (131) | (174) | (576) |
| Other expenses/revenues | R\$ | (7) | (4) | (4) | (7) | (22) |
| Depreciation, amortization and depletion | R\$ | 13 | 13 | 13 | 13 | 52 |
| EBITDA | R\$ | 35 | 48 | 74 | 82 | 239 |
| Depreciation, amortization and depletion | R\$ | (13) | (13) | (13) | (13) | (52) |
| EBIT | R\$ | 22 | 35 | 61 | 69 | 187 |
| Impairment | R\$ | | | | | |
| Net financial result | R\$ | (11) | (198) | (374) | 114 | (469) |
| Income (loss) before income tax and social contribution | R\$ | 11 | (163) | (313) | 183 | (282) |
| Income tax and social contribution | R\$ | (1) | 21 | 6 | 73 | 99 |
| Net income (loss) | R\$ | 10 | (142) | (307) | 256 | (183) |
| | CVRD | | | | | 57 |

Table of Contents**12.3- Aluminum Area Aluvale (Adjusted and Unaudited)**

| Information | 2003 | | | | | |
|--|------|--------------|--------------|--------------|--------------|--------------|
| | 1Q | 2Q | 3Q | 4Q | Total | |
| Stockholders equity | R\$ | 1,116 | 1,352 | 1,448 | 1,503 | 1,503 |
| Net operating revenues | R\$ | 7 | 4 | 6 | 7 | 24 |
| Cost of products | R\$ | | | | | |
| Other expenses/revenues | R\$ | (1) | (1) | (1) | (1) | (4) |
| Dividends received | R\$ | 17 | 5 | 34 | 5 | 61 |
| EBITDA | R\$ | 23 | 8 | 39 | 11 | 81 |
| Dividends received | R\$ | (17) | (5) | (34) | (5) | (61) |
| EBIT | R\$ | 6 | 3 | 5 | 6 | 20 |
| Impairment | R\$ | | | | | |
| Result of equity investments | R\$ | 211 | 241 | 93 | 48 | 593 |
| Net financial result | R\$ | 4 | 4 | 2 | 3 | 13 |
| Income (loss) before income tax and social contribution | R\$ | 221 | 248 | 100 | 57 | 626 |
| Income tax and social contribution | R\$ | 7 | (2) | (3) | (2) | |
| Net income (loss) | R\$ | 228 | 246 | 97 | 55 | 626 |

[Additional columns below]

[Continued from above table, first column(s) repeated]

| Information | 2002 | | | | | |
|----------------------------|------|------------|------------|------------|------------|------------|
| | 1Q | 2Q | 3Q | 4Q | Total | |
| Stockholders equity | R\$ | 891 | 752 | 448 | 917 | 917 |
| Net operating revenues | R\$ | 4 | 4 | 5 | 6 | 19 |
| Cost of products | R\$ | | | | | |
| Other expenses/revenues | R\$ | (1) | (1) | (1) | (10) | (13) |
| Dividends received | R\$ | 29 | 28 | 23 | 23 | 103 |
| EBITDA | R\$ | 32 | 31 | 27 | 19 | 109 |
| Dividends received | R\$ | (29) | (28) | (23) | (23) | (103) |

| | | | | | | |
|--|-----|------------|--------------|--------------|------------|------------|
| EBIT | R\$ | <u>3</u> | <u>3</u> | <u>4</u> | <u>(4)</u> | <u>6</u> |
| Impairment | R\$ | | | | | |
| Result of equity investments | R\$ | 59 | (147) | (304) | 469 | 77 |
| Net financial result | R\$ | <u>5</u> | <u>5</u> | <u>1</u> | <u>2</u> | <u>13</u> |
| Income (loss) before income tax and social contribution | R\$ | <u>67</u> | <u>(139)</u> | <u>(299)</u> | <u>467</u> | <u>96</u> |
| Income tax and social contribution | R\$ | <u>(3)</u> | <u>(2)</u> | <u>(2)</u> | <u>(1)</u> | <u>(8)</u> |
| Net income (loss) | R\$ | <u>64</u> | <u>(141)</u> | <u>(301)</u> | <u>466</u> | <u>88</u> |

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Table of Contents**12.4- Aluminum Area - MRN (Adjusted and Unaudited)**

| Information | | 2003 | | | | |
|--|------------------|--------------|--------------|--------------|--------------|---------------|
| | | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold - external market | MT (thousand) | 711 | 958 | 1,324 | 1,347 | 4,340 |
| Quantity sold - internal market | MT (thousand) | 1,485 | 2,554 | 2,725 | 3,016 | 9,780 |
| Quantity sold - total | MT (thousand) | 2,196 | 3,512 | 4,049 | 4,363 | 14,120 |
| Average sales price - external market | US\$ | 21.31 | 21.20 | 21.27 | 21.61 | 21.37 |
| Average sales price - internal market | US\$ | 18.24 | 18.15 | 18.21 | 18.50 | 18.29 |
| Average sales price - total | US\$ | 19.23 | 18.98 | 19.21 | 19.46 | 19.23 |
| Long-term indebtedness, gross | US\$ | 69 | 65 | 58 | 49 | 49 |
| Short-term indebtedness, gross | US\$ | 44 | 134 | 145 | 162 | 162 |
| Total indebtedness, gross | US\$ | 113 | 199 | 203 | 211 | 211 |
| Stockholders equity | R\$ | 732 | 807 | 826 | 796 | 796 |
| Net operating revenues | R\$ | 140 | 184 | 211 | 224 | 759 |
| Cost of products | R\$ | (69) | (89) | (100) | (105) | (363) |
| Other expenses/revenues | R\$ | (5) | (3) | (5) | 3 | (10) |
| Depreciation, amortization and depletion | R\$ | 15 | 18 | 21 | 24 | 78 |
| EBITDA | R\$ | 81 | 110 | 127 | 146 | 464 |
| Depreciation, amortization and depletion | R\$ | (15) | (18) | (21) | (24) | (78) |
| EBIT | R\$ | 66 | 92 | 106 | 122 | 386 |
| Result of equity investments | R\$ | | | | | |
| Impairment | R\$ | | | | | |
| Net financial result | R\$ | | (11) | (2) | (3) | (16) |
| Income (loss) before income tax and social contribution | R\$ | 66 | 81 | 104 | 119 | 370 |
| Income tax and social contribution | R\$ | (5) | (6) | (7) | (25) | (43) |
| Net income (loss) | R\$ | 61 | 75 | 97 | 94 | 327 |

[Additional columns below]

[Continued from above table, first column(s) repeated]

| Information | | 2002 | | | | |
|--|------------------|--------------|--------------|--------------|--------------|--------------|
| | | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold - external market | MT (thousand) | 485 | 790 | 740 | 601 | 2,616 |
| Quantity sold - internal market | MT (thousand) | 1,296 | 1,821 | 1,814 | 2,381 | 7,312 |
| Quantity sold - total | MT (thousand) | 1,781 | 2,611 | 2,554 | 2,982 | 9,928 |
| Average sales price - external market | US\$ | 20.56 | 19.09 | 19.21 | 21.42 | 19.93 |
| Average sales price - internal market | US\$ | 19.46 | 18.01 | 18.16 | 20.32 | 19.06 |
| Average sales price - total | US\$ | 19.76 | 18.34 | 18.46 | 20.54 | 18.95 |
| Long-term indebtedness, gross | US\$ | 96 | 90 | 78 | 76 | 76 |
| Short-term indebtedness, gross | US\$ | 14 | 19 | 23 | 29 | 29 |
| Total indebtedness, gross | US\$ | 110 | 109 | 101 | 105 | 105 |
| Stockholders equity | R\$ | 595 | 563 | 498 | 672 | 672 |
| Net operating revenues | R\$ | 76 | 111 | 147 | 204 | 538 |
| Cost of products | R\$ | (40) | (61) | (73) | (78) | (252) |
| Other expenses/revenues | R\$ | (1) | (5) | (2) | (3) | (11) |
| Depreciation, amortization and depletion | R\$ | 10 | 13 | 15 | 15 | 53 |
| EBITDA | R\$ | 45 | 58 | 87 | 138 | 328 |
| Depreciation, amortization and depletion | R\$ | (10) | (13) | (15) | (15) | (53) |
| EBIT | R\$ | 35 | 45 | 72 | 123 | 275 |
| Result of equity investments | R\$ | (3) | (1) | | 2 | (2) |
| Impairment | R\$ | | | | 17 | 17 |
| Net financial result | R\$ | (2) | (32) | (74) | 102 | (6) |
| Income (loss) before income tax and social contribution | R\$ | 30 | 12 | (2) | 244 | 284 |
| Income tax and social contribution | R\$ | (7) | (4) | (5) | (26) | (42) |
| Net income (loss) | R\$ | 23 | 8 | (7) | 218 | 242 |
| | CVRD | | | | | 59 |

Table of Contents**12.5- Aluminum Area Valesul (Adjusted and Unaudited)**

| Information | | | 2003 | | | | |
|---|-----------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold | external market | MT (thousand) | 9 | 15 | 17 | 17 | 58 |
| Quantity sold | internal market | MT (thousand) | 10 | 9 | 9 | 12 | 40 |
| Quantity sold | total | MT (thousand) | 19 | 24 | 26 | 29 | 98 |
| Average sales price | external market | US\$ | 1,505.49 | 1,516.01 | 1,518.30 | 1,570.41 | 1,530.99 |
| Average sales price | internal market | US\$ | 1,933.02 | 1,970.53 | 1,974.21 | 1,957.43 | 1,958.05 |
| Average sales price | total | US\$ | 1,730.60 | 1,685.83 | 1,668.32 | 1,731.60 | 1,703.41 |
| Long-term indebtedness, gross | | US\$ | 1 | 1 | 1 | 1 | 1 |
| Short-term indebtedness, gross | | US\$ | 1 | 1 | 1 | 1 | 1 |
| Total indebtedness, gross | | US\$ | 2 | 2 | 2 | 2 | 2 |
| Stockholders equity | | R\$ | 288 | 273 | 286 | 266 | 266 |
| Net operating revenues | | R\$ | 108 | 112 | 121 | 137 | 478 |
| Cost of products | | R\$ | (69) | (89) | (99) | (114) | (371) |
| Other expenses/revenues | | R\$ | (7) | (15) | (4) | (5) | (31) |
| Depreciation, amortization and depletion | | R\$ | 3 | 6 | 4 | 4 | 17 |
| EBITDA | | R\$ | 35 | 14 | 22 | 22 | 93 |
| Depreciation, amortization and depletion | | R\$ | (3) | (6) | (4) | (4) | (17) |
| EBIT | | R\$ | 32 | 8 | 18 | 18 | 76 |
| Impairment | | R\$ | | | | | |
| Net financial result | | R\$ | | | 1 | | 1 |
| Income before income tax and social contribution | | R\$ | 32 | 8 | 19 | 18 | 77 |
| Income tax and social contribution | | R\$ | (5) | (5) | (6) | (6) | (22) |
| Net income | | R\$ | 27 | 3 | 13 | 12 | 55 |

[Additional columns below]

[Continued from above table, first column(s) repeated]

| Information | | | 2002 | | | | |
|---|-----------------|---------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold | external market | MT (thousand) | 9 | 12 | 8 | 13 | 42 |
| Quantity sold | internal market | MT (thousand) | 12 | 12 | 10 | 14 | 48 |
| Quantity sold | total | MT (thousand) | 21 | 24 | 18 | 27 | 90 |
| Average sales price | external market | US\$ | 1,467.44 | 1,481.49 | 1,485.09 | 1,413.67 | 1,459.01 |
| Average sales price | internal market | US\$ | 1,906.21 | 1,865.52 | 1,779.65 | 1,801.29 | 1,837.32 |
| Average sales price | total | US\$ | 1,720.97 | 1,663.20 | 1,654.96 | 1,618.98 | 1,661.77 |
| Long-term indebtedness, gross | | US\$ | 2 | 1 | 1 | 1 | 1 |
| Short-term indebtedness, gross | | US\$ | 1 | 1 | | 1 | 1 |
| Total indebtedness, gross | | US\$ | 3 | 2 | 1 | 2 | 2 |
| Stockholders equity | | R\$ | 231 | 246 | 266 | 261 | 261 |
| Net operating revenues | | R\$ | 78 | 93 | 94 | 146 | 411 |
| Cost of products | | R\$ | (64) | (72) | (62) | (87) | (285) |
| Other expenses/revenues | | R\$ | (3) | (1) | (7) | (14) | (25) |
| Depreciation, amortization and depletion | | R\$ | 3 | 4 | 3 | 3 | 13 |
| EBITDA | | R\$ | 14 | 24 | 28 | 48 | 114 |
| Depreciation, amortization and depletion | | R\$ | (3) | (4) | (3) | (3) | (13) |
| EBIT | | R\$ | 11 | 20 | 25 | 45 | 101 |
| Impairment | | R\$ | | | | | |
| Net financial result | | R\$ | (1) | 1 | (1) | (2) | (3) |
| Income before income tax and social contribution | | R\$ | 10 | 21 | 24 | 43 | 98 |
| Income tax and social contribution | | R\$ | (4) | (6) | (4) | (6) | (20) |
| Net income | | R\$ | 6 | 15 | 20 | 37 | 78 |

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Table of Contents**12.6- Pellets Area Hispanobras (Adjusted and Unaudited)**

| Information | | 2003 | | | | |
|---|------------------|--------------|--------------|--------------|--------------|--------------|
| | | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold - external market | MT (thousand) | 268 | 625 | 94 | 386 | 1,373 |
| Quantity sold - internal market | MT (thousand) | 637 | 265 | 730 | 580 | 2,212 |
| Quantity sold - total | MT (thousand) | 905 | 890 | 824 | 966 | 3,585 |
| Average sales price - external market | US\$ | 29.54 | 33.75 | 32.62 | 33.06 | 32.66 |
| Average sales price - internal market | US\$ | 29.95 | 38.90 | 32.56 | 33.13 | 32.72 |
| Average sales price - total | US\$ | 29.75 | 36.33 | 32.59 | 33.10 | 32.94 |
| Stockholders equity | R\$ | 91 | 97 | 98 | 93 | 93 |
| Net operating revenues | R\$ | 94 | 93 | 79 | 91 | 357 |
| Cost of products | R\$ | (81) | (85) | (64) | (97) | (327) |
| Other expenses/income | R\$ | (2) | 7 | (11) | 7 | 1 |
| Depreciation, amortization and depletion | R\$ | 2 | 2 | 2 | 3 | 9 |
| EBITDA | R\$ | 13 | 17 | 6 | 4 | 40 |
| Depreciation, amortization and depletion | R\$ | (2) | (2) | (2) | (3) | (9) |
| EBIT | R\$ | 11 | 15 | 4 | 1 | 31 |
| Impairment | R\$ | | | | | |
| Net financial result | R\$ | (4) | (7) | | 1 | (10) |
| Income before income tax and social contribution | R\$ | 7 | 8 | 4 | 2 | 21 |
| Income tax and social contribution | R\$ | (3) | | (2) | 1 | (4) |
| Net income | R\$ | 4 | 8 | 2 | 3 | 17 |

[Additional columns below]

[Continued from above table, first column(s) repeated]

| Information | | 2002 | | | | |
|---|------------------|--------------|--------------|--------------|--------------|--------------|
| | | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold - external market | MT (thousand) | 487 | 356 | 165 | 313 | 1,321 |
| Quantity sold - internal market | MT (thousand) | 420 | 480 | 520 | 826 | 2,246 |
| Quantity sold - total | MT (thousand) | 907 | 836 | 685 | 1,139 | 3,567 |
| Average sales price - external market | US\$ | 31.33 | 31.49 | 31.39 | 24.28 | 29.71 |
| Average sales price - internal market | US\$ | 31.43 | 31.63 | 32.28 | 27.31 | 30.15 |
| Average sales price - total | US\$ | 31.38 | 31.56 | 32.07 | 25.80 | 29.77 |
| Stockholders equity | R\$ | 85 | 86 | 94 | 86 | 86 |
| Net operating revenues | R\$ | 67 | 59 | 67 | 126 | 319 |
| Cost of products | R\$ | (58) | (56) | (57) | (106) | (277) |
| Other expenses/income | R\$ | (2) | (6) | (3) | (3) | (14) |
| Depreciation, amortization and depletion | R\$ | 2 | 2 | 2 | 2 | 8 |
| EBITDA | R\$ | 9 | (1) | 9 | 19 | 36 |
| Depreciation, amortization and depletion | R\$ | (2) | (2) | (2) | (2) | (8) |
| EBIT | R\$ | 7 | (3) | 7 | 17 | 28 |
| Impairment | R\$ | | | | | |
| Net financial result | R\$ | 1 | 6 | 8 | (3) | 12 |
| Income before income tax and social contribution | R\$ | 8 | 3 | 15 | 14 | 40 |
| Income tax and social contribution | R\$ | (3) | (1) | (5) | (5) | (14) |
| Net income | R\$ | 5 | 2 | 10 | 9 | 26 |

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Table of Contents**12.7- Pellets Area Itabrasco (Adjusted and Unaudited)**

| Information | | 2003 | | | | | |
|---|-----------------|------------------|--------------|--------------|--------------|--------------|--------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | |
| Quantity sold | external market | MT (thousand) | 306 | 778 | 838 | 700 | 2,622 |
| Quantity sold | internal market | MT (thousand) | 507 | 65 | | 81 | 653 |
| Quantity sold | total | MT (thousand) | 813 | 843 | 838 | 781 | 3,275 |
| Average sales price | external market | US\$ | 29.97 | 33.53 | 32.96 | 32.97 | 32.78 |
| Average sales price | internal market | US\$ | 29.20 | 55.87 | | 33.20 | 32.35 |
| Average sales price | total | US\$ | 29.54 | 35.25 | 32.96 | 33.00 | 32.71 |
| Short-term indebtedness, gross | | US\$ | 5 | | | 1 | 1 |
| Total indebtedness, gross | | US\$ | 5 | | | 1 | 1 |
| Stockholders equity | | R\$ | 59 | 65 | 69 | 65 | 65 |
| Net operating revenues | | R\$ | 85 | 91 | 80 | 74 | 330 |
| Cost of products | | R\$ | (73) | (76) | (73) | (69) | (291) |
| Other expenses/revenues | | R\$ | (2) | (1) | (2) | (4) | (9) |
| Depreciation, amortization and depletion | | R\$ | | | | | |
| EBITDA | | R\$ | 10 | 14 | 5 | 1 | 30 |
| Depreciation, amortization and depletion | | R\$ | | | | | |
| EBIT | | R\$ | 10 | 14 | 5 | 1 | 30 |
| Impairment | | R\$ | | | | | |
| Net financial result | | R\$ | (4) | (5) | 2 | 1 | (6) |
| Income before income tax and social contribution | | R\$ | 6 | 9 | 7 | 2 | 24 |
| Income tax and social contribution | | R\$ | (3) | (3) | (3) | | (9) |
| Net income | | R\$ | 3 | 6 | 4 | 2 | 15 |

[Additional columns below]

[Continued from above table, first column(s) repeated]

| Information | | 2002 | | | | | |
|---|-----------------|------------------|--------------|--------------|--------------|--------------|--------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | |
| Quantity sold | external market | MT (thousand) | 644 | 533 | 572 | 431 | 2,180 |
| Quantity sold | internal market | MT (thousand) | 233 | 169 | 243 | 482 | 1,127 |
| Quantity sold | total | MT (thousand) | 877 | 702 | 815 | 913 | 3,307 |
| Average sales price | external market | US\$ | 31.16 | 28.46 | 29.96 | 30.01 | 29.71 |
| Average sales price | internal market | US\$ | 31.90 | 27.79 | 30.33 | 30.60 | 29.13 |
| Average sales price | total | US\$ | 31.35 | 28.30 | 30.06 | 30.18 | 29.51 |
| Short-term indebtedness, gross | | US\$ | 18 | 17 | 16 | | |
| Total indebtedness, gross | | US\$ | 18 | 17 | 16 | | - |
| Stockholders equity | | R\$ | 60 | 66 | 78 | 56 | 56 |
| Net operating revenues | | R\$ | 66 | 50 | 80 | 94 | 290 |
| Cost of products | | R\$ | (57) | (48) | (67) | (89) | (261) |
| Other expenses/revenues | | R\$ | (4) | (2) | (6) | 4 | (8) |
| Depreciation, amortization and depletion | | R\$ | | | | | |
| EBITDA | | R\$ | 5 | | 7 | 9 | 21 |
| Depreciation, amortization and depletion | | R\$ | | | | | |
| EBIT | | R\$ | 5 | | 7 | 9 | 21 |
| Impairment | | R\$ | | | | | |
| Net financial result | | R\$ | (1) | 9 | 13 | (5) | 16 |
| Income before income tax and social contribution | | R\$ | 4 | 9 | 20 | 4 | 37 |
| Income tax and social contribution | | R\$ | (2) | (4) | (8) | 2 | (12) |
| Net income | | R\$ | 2 | 5 | 12 | 6 | 25 |

Table of Contents**12.8- Pellets Area Kobrasco (Adjusted and Unaudited)**

| Information | | 2003 | | | | | |
|--|-----------------|------------------|--------------|--------------|--------------|--------------|--------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | |
| Quantity sold | external market | MT (thousand) | 453 | 667 | 800 | 722 | 2,642 |
| Quantity sold | internal market | MT (thousand) | 681 | 461 | 200 | 360 | 1,702 |
| Quantity sold | total | MT (thousand) | 1,134 | 1,128 | 1,000 | 1,082 | 4,344 |
| Average sales price | external market | US\$ | 29.89 | 29.98 | 33.57 | 32.04 | 31.61 |
| Average sales price | internal market | US\$ | 30.72 | 30.90 | 38.68 | 33.33 | 32.26 |
| Average sales price | total | US\$ | 30.39 | 30.35 | 34.59 | 32.47 | 31.86 |
| Long-term indebtedness, gross | | US\$ | 124 | 102 | 102 | 96 | 96 |
| Total indebtedness, gross | | US\$ | 124 | 102 | 102 | 96 | 96 |
| Stockholders equity | | R\$ | (89) | (54) | (49) | 6 | 6 |
| Net operating revenues | | R\$ | 117 | 102 | 102 | 102 | 423 |
| Cost of products | | R\$ | (95) | (89) | (82) | (90) | (356) |
| Other expenses/revenues | | R\$ | (8) | (6) | (3) | 7 | (10) |
| Depreciation, amortization and depletion | | R\$ | 2 | 2 | 2 | 2 | 8 |
| EBITDA | | R\$ | 16 | 9 | 19 | 21 | 65 |
| Depreciation, amortization and depletion | | R\$ | (2) | (2) | (2) | (2) | (8) |
| EBIT | | R\$ | 14 | 7 | 17 | 19 | 57 |
| Impairment | | R\$ | | | | 76 | 76 |
| Result of equity investments | | R\$ | | | | | |
| Net financial result | | R\$ | 18 | 50 | (8) | (56) | 4 |
| Income (loss) before income tax and social contribution | | R\$ | 32 | 57 | 9 | 39 | 137 |
| Income tax and social contribution | | R\$ | (14) | (21) | (4) | 16 | (23) |
| Net income (loss) | | R\$ | 18 | 36 | 5 | 55 | 114 |

[Additional columns below]

[Continued from above table, first column(s) repeated]

Table of Contents**12.9- Pellets Area Nibrasco (Adjusted and Unaudited)**

| Information | | 2003 | | | | |
|--|------------------|--------------|--------------|--------------|--------------|--------------|
| | | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold - external market | MT (thousand) | 469 | 513 | 509 | 761 | 2,252 |
| Quantity sold - internal market - CVRD | MT (thousand) | 1,303 | 1,180 | 1,085 | 874 | 4,442 |
| Quantity sold - internal market - Others | MT (thousand) | 28 | 26 | 32 | 33 | 119 |
| Quantity sold - total | MT (thousand) | 1,800 | 1,719 | 1,626 | 1,668 | 6,813 |
| Average sales price - external market | US\$ | 28.76 | 27.69 | 32.96 | 32.41 | 30.70 |
| Average sales price - internal market | US\$ | 27.38 | 28.23 | 34.18 | 30.44 | 29.87 |
| Average sales price - total | US\$ | 27.75 | 28.07 | 33.79 | 31.35 | 30.14 |
| Long-term indebtedness, gross | US\$ | 1 | | | | |
| Short-term indebtedness, gross | US\$ | 2 | 2 | 2 | 1 | 1 |
| Total indebtedness, gross | US\$ | 3 | 2 | 2 | 1 | 1 |
| Stockholders equity | R\$ | 87 | 82 | 99 | 101 | 101 |
| Net operating revenues | R\$ | 175 | 147 | 174 | 166 | 662 |
| Cost of products | R\$ | (167) | (153) | (156) | (156) | (632) |
| Other expenses/revenues | R\$ | (2) | (2) | (1) | (2) | (7) |
| Depreciation, amortization and depletion | R\$ | 4 | 4 | 3 | 4 | 15 |
| EBITDA | R\$ | 10 | (4) | 20 | 12 | 38 |
| Depreciation, amortization and depletion | R\$ | (4) | (4) | (3) | (4) | (15) |
| EBIT | R\$ | 6 | (8) | 17 | 8 | 23 |
| Impairment | R\$ | | | 2 | | 2 |
| Net financial result | R\$ | 1 | 2 | (5) | (1) | (3) |
| Income (loss) before income tax and social contribution | R\$ | 7 | (6) | 14 | 7 | 22 |
| Income tax and social contribution | R\$ | (4) | | 2 | (3) | (5) |
| Net income (loss) | R\$ | 3 | (6) | 16 | 4 | 17 |

[Additional columns below]

[Continued from above table, first column(s) repeated]

| Information | | 2002 | | | | |
|--|------------------|--------------|--------------|--------------|--------------|--------------|
| | | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold - external market | MT (thousand) | 407 | 686 | 290 | 783 | 2,166 |
| Quantity sold - internal market - CVRD | MT (thousand) | 584 | 1,544 | 1,520 | 1,301 | 4,949 |
| Quantity sold - internal market - Others | MT (thousand) | 9 | 27 | 32 | 32 | 100 |
| Quantity sold - total | MT (thousand) | 1,000 | 2,257 | 1,842 | 2,116 | 7,215 |
| Average sales price - external market | US\$ | 30.25 | 30.88 | 27.39 | 28.95 | 29.60 |
| Average sales price - internal market | US\$ | 30.49 | 31.58 | 25.69 | 28.25 | 28.77 |
| Average sales price - total | US\$ | 30.39 | 31.36 | 25.96 | 28.52 | 29.01 |
| Long-term indebtedness, gross | US\$ | 4 | 2 | 2 | 1 | 1 |
| Short-term indebtedness, gross | US\$ | 2 | 2 | 2 | 2 | 2 |
| Total indebtedness, gross | US\$ | 6 | 4 | 4 | 3 | 3 |
| Stockholders equity | R\$ | 79 | 84 | 88 | 102 | 102 |
| Net operating revenues | R\$ | 71 | 164 | 162 | 220 | 617 |
| Cost of products | R\$ | (70) | (144) | (148) | (191) | (553) |
| Other expenses/revenues | R\$ | (2) | (5) | (4) | (8) | (19) |
| Depreciation, amortization and depletion | R\$ | 4 | 4 | 4 | 4 | 16 |
| EBITDA | R\$ | 3 | 19 | 14 | 25 | 61 |
| Depreciation, amortization and depletion | R\$ | (4) | (4) | (4) | (4) | (16) |
| EBIT | R\$ | (1) | 15 | 10 | 21 | 45 |
| Impairment | R\$ | | | | | |
| Net financial result | R\$ | (2) | (4) | (2) | 1 | (7) |
| Income (loss) before income tax and social contribution | R\$ | (3) | 11 | 8 | 22 | 38 |
| Income tax and social contribution | R\$ | | (5) | (4) | (9) | (18) |
| Net income (loss) | R\$ | (3) | 6 | 4 | 13 | 20 |

Table of Contents**12.10- Pellets Area Samarco (Adjusted and Unaudited)**

| Information | | 2003 | | | | | |
|--|--------------|---------------|--------------|--------------|--------------|--------------|---------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | |
| Quantity sold | pellets | MT (thousand) | 3,338 | 3,339 | 3,359 | 3,454 | 13,490 |
| Quantity sold | iron ore | MT (thousand) | 650 | 938 | 569 | 319 | 2,476 |
| Quantity sold | total | MT (thousand) | 3,988 | 4,277 | 3,928 | 3,773 | 15,966 |
| Average sales price | pellets | US\$ | 29.78 | 35.03 | 35.47 | 35.85 | 34.05 |
| Average sales price | iron ore | US\$ | 16.39 | 16.57 | 17.56 | 14.36 | 16.47 |
| Average sales price | total | US\$ | 27.59 | 30.98 | 32.88 | 34.03 | 31.32 |
| Long-term indebtedness, gross | | US\$ | 56 | 50 | 38 | 25 | 25 |
| Short-term indebtedness, gross | | US\$ | 123 | 138 | 136 | 167 | 167 |
| Total indebtedness, gross | | US\$ | 179 | 188 | 174 | 192 | 192 |
| Stockholders equity | | R\$ | 627 | 641 | 658 | 583 | 583 |
| Net operating revenues | | R\$ | 361 | 371 | 348 | 343 | 1,423 |
| Cost of products | | R\$ | (163) | (166) | (163) | (170) | (662) |
| Other expenses | | R\$ | (11) | (48) | (33) | (25) | (117) |
| Depreciation, amortization and depletion | | R\$ | 10 | 11 | 11 | 12 | 44 |
| EBITDA | | R\$ | 197 | 168 | 163 | 160 | 688 |
| Depreciation, amortization and depletion | | R\$ | (10) | (11) | (11) | (12) | (44) |
| EBIT | | R\$ | 187 | 157 | 152 | 148 | 644 |
| Impairment | | R\$ | | (37) | | (72) | (109) |
| Result of equity investments | | R\$ | (3) | 18 | (8) | 11 | 18 |
| Net financial result | | R\$ | | 25 | (14) | (7) | 4 |
| Income (loss) before income tax and social contribution | | R\$ | 184 | 163 | 130 | 80 | 557 |
| Income tax and social contribution | | R\$ | (44) | (20) | (24) | (11) | (99) |
| Net income (loss) | | R\$ | 140 | 143 | 106 | 69 | 458 |

[Additional columns below]

[Continued from above table, first column(s) repeated]

| Information | | 2002 | | | | | |
|--|--------------|---------------|--------------|--------------|--------------|--------------|---------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | |
| Quantity sold | pellets | MT (thousand) | 2,629 | 2,886 | 3,275 | 3,370 | 12,160 |
| Quantity sold | iron ore | MT (thousand) | 672 | 550 | 596 | 464 | 2,282 |
| Quantity sold | total | MT (thousand) | 3,301 | 3,436 | 3,871 | 3,834 | 14,442 |
| Average sales price | pellets | US\$ | 32.03 | 31.42 | 30.13 | 31.27 | 31.16 |
| Average sales price | iron ore | US\$ | 14.59 | 14.95 | 15.81 | 14.30 | 14.94 |
| Average sales price | total | US\$ | 28.48 | 28.78 | 27.93 | 29.22 | 28.60 |
| Long-term indebtedness, gross | | US\$ | 93 | 87 | 76 | 67 | 67 |
| Short-term indebtedness, gross | | US\$ | 169 | 181 | 170 | 142 | 142 |
| Total indebtedness, gross | | US\$ | 262 | 268 | 246 | 209 | 209 |
| Stockholders equity | | R\$ | 510 | 418 | 344 | 494 | 494 |
| Net operating revenues | | R\$ | 213 | 239 | 311 | 398 | 1,161 |
| Cost of products | | R\$ | (109) | (115) | (138) | (145) | (507) |
| Other expenses | | R\$ | (20) | (29) | (45) | (21) | (115) |
| Depreciation, amortization and depletion | | R\$ | 8 | 9 | 9 | 9 | 35 |
| EBITDA | | R\$ | 92 | 104 | 137 | 241 | 574 |
| Depreciation, amortization and depletion | | R\$ | (8) | (9) | (9) | (9) | (35) |
| EBIT | | R\$ | 84 | 95 | 128 | 232 | 539 |
| Impairment | | R\$ | | | | | |
| Result of equity investments | | R\$ | 2 | (12) | (42) | 17 | (35) |
| Net financial result | | R\$ | (15) | (95) | (163) | 27 | (246) |
| Income (loss) before income tax and social contribution | | R\$ | 71 | (12) | (77) | 276 | 258 |
| Income tax and social contribution | | R\$ | (13) | (7) | 4 | (42) | (58) |
| Net income (loss) | | R\$ | 58 | (19) | (73) | 234 | 200 |
| | | CVRD | | | | | 65 |

Table of Contents**12.11- Pellets Area GIIC (Adjusted and Unaudited)**

| Information | | 2003 | | | | | 2002 | | | | |
|--|-----------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | | 1Q (*) | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold external market | ton (thousands) | <u>772</u> | <u>1,178</u> | <u>900</u> | <u>1,089</u> | <u>3,939</u> | <u>823</u> | <u>676</u> | <u>643</u> | <u>932</u> | <u>3,074</u> |
| Quantity sold total | ton (thousands) | <u>772</u> | <u>1,178</u> | <u>900</u> | <u>1,089</u> | <u>3,939</u> | <u>823</u> | <u>676</u> | <u>643</u> | <u>932</u> | <u>3,074</u> |
| Average sales price external market | US\$ | 41.00 | 43.30 | 41.18 | 43.11 | 42.31 | 41.76 | 40.30 | 41.55 | 40.40 | 40.98 |
| Average sales price total | US\$ | 41.00 | 43.30 | 41.18 | 43.11 | 42.31 | 41.76 | 40.30 | 41.55 | 40.40 | 40.98 |
| Long-term indebtedness, gross | US\$ | <u>35</u> | <u>35</u> | <u>30</u> | <u>25</u> | <u>25</u> | <u>40</u> | <u>40</u> | <u>40</u> | <u>35</u> | <u>35</u> |
| Total indebtedness, gross | US\$ | <u>35</u> | <u>35</u> | <u>30</u> | <u>25</u> | <u>25</u> | <u>40</u> | <u>40</u> | <u>40</u> | <u>35</u> | <u>35</u> |
| Stockholders equity | R\$ | <u>226</u> | <u>242</u> | <u>218</u> | <u>233</u> | <u>233</u> | <u>154</u> | <u>193</u> | <u>272</u> | <u>257</u> | <u>257</u> |
| Net operating revenues | R\$ | 112 | 152 | 126 | 142 | 532 | 83 | 67 | 81 | 140 | 371 |
| Cost of products | R\$ | (87) | (116) | (97) | (111) | (411) | (64) | (57) | (69) | (103) | (293) |
| Other expenses | R\$ | (10) | (6) | (18) | (17) | (51) | (7) | (10) | (6) | (26) | (49) |
| Depreciation, amortization and depletion | R\$ | <u>3</u> | <u>3</u> | <u>3</u> | <u>3</u> | <u>9</u> | <u>2</u> | <u>2</u> | <u>6</u> | <u>7</u> | <u>17</u> |
| EBITDA | R\$ | 18 | 30 | 14 | 17 | 79 | 14 | 2 | 12 | 18 | 46 |
| Depreciation, amortization and depletion | R\$ | <u>(3)</u> | <u>(3)</u> | <u>(3)</u> | <u>(3)</u> | <u>(9)</u> | <u>(2)</u> | <u>(2)</u> | <u>(6)</u> | <u>(7)</u> | <u>(17)</u> |

| | | | | | | | | | | | |
|--------------------------------------|-----|-----------|-----------|-----------|-----------|-----------|-----------|----------|----------|-----------|-----------|
| EBIT | R\$ | 15 | 30 | 11 | 14 | 70 | 12 | | 6 | 11 | 29 |
| Gain/loss in translation of currency | R\$ | (1) | (9) | 8 | 1 | (1) | (3) | 6 | 2 | 2 | 7 |
| Net income | R\$ | 14 | 21 | 19 | 15 | 69 | 9 | 6 | 8 | 13 | 36 |

(*) Refers to the statements up to February 2003.

Table of Contents**12.12- Pellets Area Ferteco (Adjusted and Unaudited)**

| Information | | 2003 | | | | | 2002 | | | | |
|--|----------------------|--------------|--------------|--------------|-----------|---------------|--------------|--------------|--------------|--------------|---------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold external market iron ore | MT (thousand) | 3,503 | 2,917 | 1,417 | | 7,837 | 2,020 | 2,713 | 2,769 | 2,142 | 9,644 |
| Quantity sold internal market iron ore | MT (thousand) | 1,376 | 1,509 | 1,433 | - | 4,318 | 512 | 832 | 1,594 | 1,146 | 4,084 |
| Quantity sold total iron ore | MT (thousand) | 4,879 | 4,426 | 2,850 | - | 12,155 | 2,532 | 3,545 | 4,363 | 3,288 | 13,728 |
| Quantity sold external market pellets | MT (thousand) | 358 | 514 | 393 | | 1,265 | 448 | 736 | 554 | 645 | 2,383 |
| Quantity sold internal market pellets | MT (thousand) | 498 | 661 | 364 | - | 1,523 | 277 | 498 | 703 | 697 | 2,175 |
| Quantity sold total pellets | MT (thousand) | 856 | 1,175 | 757 | - | 2,788 | 725 | 1,234 | 1,257 | 1,342 | 4,558 |
| Average sales price external market iron ore | US\$ | 16.29 | 18.82 | 19.38 | | 17.79 | 16.53 | 17.32 | 16.38 | 16.56 | 16.76 |
| Average sales price internal market iron ore | US\$ | 7.73 | 8.69 | 7.96 | | 8.14 | 3.71 | 6.20 | 6.47 | 5.42 | 6.02 |
| Average sales price total iron ore | US\$ | 13.87 | 13.67 | 13.64 | | 13.74 | 14.59 | 14.70 | 12.66 | 12.68 | 13.46 |
| Average sales price external market pellets | US\$ | 28.51 | 31.05 | 31.85 | | 30.58 | 28.08 | 29.68 | 26.78 | 28.73 | 28.45 |
| Average sales price internal market pellets | US\$ | 30.40 | 32.42 | 33.05 | | 31.91 | 19.02 | 23.15 | 23.38 | 19.73 | 21.60 |
| Average sales price total pellets | US\$ | 29.62 | 31.82 | 32.42 | | 31.31 | 26.63 | 27.05 | 24.88 | 24.06 | 25.18 |
| | US\$ | 82 | 78 | 78 | | 78 | 94 | 88 | 74 | 82 | 82 |

| | | | | | | | | | |
|--|------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|-------------------|-------------------|
| Long-term indebtedness, gross | US\$ | | | | | | | | |
| Short-term indebtedness, gross | | 10 | | | | 55 | 58 | 52 | 23 |
| | | <u>10</u> | | | | <u>55</u> | <u>58</u> | <u>52</u> | <u>23</u> |
| | | | | | | | | | |
| Total indebtedness, gross | US\$ | 92 | 78 | 78 | 78 | 149 | 146 | 126 | 105 |
| | | <u>92</u> | <u>78</u> | <u>78</u> | <u>78</u> | <u>149</u> | <u>146</u> | <u>126</u> | <u>105</u> |
| | | | | | | | | | |
| Stockholders equity | R\$ | 708 | 807 | 850 | 850 | 215 | 544 | 568 | 619 |
| | | <u>708</u> | <u>807</u> | <u>850</u> | <u>850</u> | <u>215</u> | <u>544</u> | <u>568</u> | <u>619</u> |
| | | | | | | | | | |
| Net operating revenues | R\$ | 311 | 299 | 185 | 795 | 127 | 195 | 302 | 293 |
| Cost of products | R\$ | (181) | (150) | (111) | (442) | (70) | (128) | (187) | (526) |
| Other expenses | R\$ | (23) | (25) | (26) | (74) | (13) | (29) | (15) | (157) |
| Depreciation, amortization and depletion | R\$ | | | | | | | | |
| | | 25 | 26 | 17 | 68 | 7 | 25 | 23 | 24 |
| | | <u>25</u> | <u>26</u> | <u>17</u> | <u>68</u> | <u>7</u> | <u>25</u> | <u>23</u> | <u>24</u> |
| | | | | | | | | | |
| EBITDA | R\$ | 132 | 150 | 65 | 347 | 51 | 63 | 123 | 76 |
| Depreciation, amortization and depletion | R\$ | | | | | | | | |
| | | (25) | (26) | (17) | (68) | (7) | (25) | (23) | (24) |
| | | <u>(25)</u> | <u>(26)</u> | <u>(17)</u> | <u>(68)</u> | <u>(7)</u> | <u>(25)</u> | <u>(23)</u> | <u>(24)</u> |
| | | | | | | | | | |
| EBIT | R\$ | 107 | 124 | 48 | 279 | 44 | 38 | 100 | 52 |
| Impairment | R\$ | | | 1 | 1 | | | | |
| Result of equity investments | R\$ | | | | | | | | |
| | | 4 | 9 | 12 | 25 | | (29) | (20) | 22 |
| Net financial result | R\$ | | | | | | | | |
| | | (9) | 7 | 5 | 3 | (5) | (44) | (59) | 7 |
| | | <u>(9)</u> | <u>7</u> | <u>5</u> | <u>3</u> | <u>(5)</u> | <u>(44)</u> | <u>(59)</u> | <u>7</u> |
| | | | | | | | | | |
| Income (loss) before income tax and social contribution | R\$ | 102 | 140 | 66 | 308 | 39 | (35) | 21 | 81 |
| Income tax and social contribution | R\$ | | | | | | | | |
| | | (13) | (29) | (23) | (65) | (11) | 24 | 3 | (31) |
| | | <u>(13)</u> | <u>(29)</u> | <u>(23)</u> | <u>(65)</u> | <u>(11)</u> | <u>24</u> | <u>3</u> | <u>(31)</u> |
| | | | | | | | | | |
| Net income (loss) | R\$ | 89 | 111 | 43 | 243 | 28 | (11) | 24 | 50 |
| | | <u>89</u> | <u>111</u> | <u>43</u> | <u>243</u> | <u>28</u> | <u>(11)</u> | <u>24</u> | <u>50</u> |

Ferteco was merged on 08/29/03.

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Table of Contents**12.13- Manganese and Ferrolloys Area RDM (Adjusted and Unaudited)**

| Information | | 2003 | | | | | 2002 | | | | |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold external market ferroalloys | MT (thousand) | 30 | 40 | 47 | 51 | 168 | 23 | 39 | 63 | 35 | 160 |
| Quantity sold internal market ferroalloys | MT (thousand) | 37 | 38 | 43 | 46 | 164 | 37 | 39 | 41 | 50 | 167 |
| Quantity sold total | MT (thousand) | 67 | 78 | 90 | 97 | 332 | 60 | 78 | 104 | 85 | 327 |
| Quantity sold external market manganese | MT (thousand) | 147 | 306 | 261 | 294 | 1,008 | 243 | 212 | 181 | 192 | 828 |
| Quantity sold internal market manganese | MT (thousand) | 94 | 76 | 83 | 76 | 329 | 15 | 35 | 58 | 90 | 198 |
| Quantity sold total | MT (thousand) | 241 | 382 | 344 | 370 | 1,337 | 258 | 247 | 239 | 282 | 1,026 |
| Average sales price external market ferroalloys | US\$ | 573.88 | 549.79 | 534.97 | 621.32 | 571.66 | 525.00 | 384.64 | 483.67 | 548.54 | 479.65 |
| Average sales price internal market ferroalloys | US\$ | 505.02 | 664.75 | 607.37 | 623.79 | 602.18 | 519.19 | 506.79 | 379.56 | 339.76 | 428.31 |
| Average sales price total | US\$ | 536.68 | 606.47 | 569.57 | 622.52 | 587.07 | 521.43 | 445.72 | 442.63 | 425.73 | 453.43 |
| Average sales price external market manganese | US\$ | 46.71 | 42.17 | 43.96 | 43.14 | 43.58 | 52.49 | 44.38 | 44.91 | 46.96 | 46.96 |
| Average sales price internal market manganese | US\$ | 36.35 | 46.00 | 50.48 | 43.29 | 43.75 | 68.27 | 58.11 | 50.97 | 46.47 | 46.47 |
| Average sales price total | US\$ | 42.65 | 42.93 | 45.52 | 43.17 | 43.61 | 53.40 | 46.32 | 46.38 | 45.86 | 46.86 |
| Long-term indebtedness, gross | US\$ | 20 | 39 | 39 | 19 | 19 | 21 | 18 | 20 | 22 | 22 |

| | | | | | | | | | | | |
|--|------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|------------|
| Short-term indebtedness, gross | US\$ | 37 | 25 | 18 | 42 | 42 | 30 | 28 | 25 | 36 | 36 |
| Total indebtedness, gross | US\$ | 57 | 64 | 57 | 61 | 61 | 51 | 46 | 45 | 58 | 58 |
| Stockholders equity | R\$ | 310 | 336 | 365 | 619 | 619 | 245 | 262 | 307 | 293 | 293 |
| Net operating revenues | R\$ | 142 | 171 | 177 | 197 | 687 | 96 | 106 | 168 | 153 | 523 |
| Cost of products | R\$ | (84) | (93) | (112) | (134) | (423) | (51) | (69) | (101) | (86) | (307) |
| Other expenses/revenues | R\$ | (23) | (27) | (28) | (50) | (128) | (9) | (6) | (18) | (56) | (89) |
| Depreciation, amortization and depletion | R\$ | 5 | 6 | 6 | 2 | 19 | 3 | 3 | 5 | 4 | 15 |
| EBITDA | R\$ | 40 | 57 | 43 | 15 | 155 | 39 | 34 | 54 | 15 | 142 |
| Depreciation, amortization and depletion | R\$ | (5) | (6) | (6) | (2) | (19) | (3) | (3) | (5) | (4) | (15) |
| EBIT | R\$ | 35 | 51 | 37 | 13 | 136 | 36 | 31 | 49 | 11 | 127 |
| Impairment | R\$ | | | | (46) | (46) | | | | | |
| Sale of investment | R\$ | | | | 174 | 174 | | | | | |
| Net financial result | R\$ | (11) | (19) | (6) | (1) | (37) | (1) | (4) | 13 | (34) | (26) |
| Income (loss) before income tax and social contribution | R\$ | 24 | 32 | 31 | 140 | 227 | 35 | 27 | 62 | (23) | 101 |
| Income tax and social contribution | R\$ | (6) | (7) | (2) | 34 | 19 | (2) | (4) | (16) | 3 | (19) |
| Net income (loss) | R\$ | 18 | 25 | 29 | 174 | 246 | 33 | 23 | 46 | (20) | 82 |

Table of Contents**12.14- Manganese and Ferrolloys Area Urucum (Adjusted and Unaudited)**

| Information | | 2003 | | | | | 2002 | | | | |
|--|---------------|-------------|------------|------------|------------|--------------|-------------|------------|------------|------------|--------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold-external market-iron ore | MT (thousand) | 238 | 174 | 214 | 261 | 887 | 220 | 226 | 197 | 118 | 761 |
| Quantity sold-internal market-iron ore | MT (thousand) | 7 | | 3 | | 10 | 13 | 5 | 1 | 2 | 21 |
| Quantity sold-total | MT (thousand) | 245 | 174 | 217 | 261 | 897 | 233 | 231 | 198 | 120 | 782 |
| Quantity sold-external market-manganese | MT (thousand) | 18 | 43 | 52 | 30 | 143 | 4 | 37 | 25 | 25 | 91 |
| Quantity sold-internal market-manganese | MT (thousand) | 46 | 66 | 55 | 82 | 249 | 87 | 45 | 53 | 74 | 259 |
| Quantity sold-total | MT (thousand) | 64 | 109 | 107 | 112 | 392 | 91 | 82 | 78 | 99 | 350 |
| Quantity sold-external market-ferroalloys | MT (thousand) | 5 | 3 | 8 | 4 | 20 | 3 | 6 | 3 | 4 | 16 |
| Quantity sold-internal market-ferroalloys | MT (thousand) | | | | 1 | 1 | | 1 | | | 1 |
| Quantity sold-total | MT (thousand) | 5 | 3 | 8 | 5 | 21 | 3 | 7 | 3 | 4 | 17 |
| Average sales price-external market-iron ore | US\$ | 13.70 | 15.03 | 15.86 | 14.99 | 14.86 | 13.92 | 15.11 | 14.36 | 13.77 | 14.36 |
| Average sales price-internal market-iron ore | US\$ | 3.26 | | 2.21 | | 2.95 | 4.26 | 4.21 | 4.13 | 3.10 | 4.11 |

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| | | | | | | | | | | | |
|---|------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Average sales price-total | US\$ | 13.43 | 15.03 | 15.67 | 14.99 | 14.74 | 13.38 | 14.88 | 14.31 | 13.56 | 14.09 |
| Average sales price-external market-manganese | US\$ | 36.35 | 35.81 | 38.95 | 37.07 | 37.28 | 41.06 | 36.58 | 46.16 | 46.54 | 42.13 |
| Average sales price-internal market-manganese | US\$ | 32.91 | 38.10 | 42.22 | 42.84 | 39.61 | 47.20 | 47.42 | 38.15 | 32.36 | 41.19 |
| Average sales price-total | US\$ | 33.87 | 37.18 | 40.66 | 41.30 | 38.77 | 47.00 | 42.52 | 40.76 | 35.89 | 41.43 |
| Average sales price-external market-ferroalloys | US\$ | 509.35 | 503.55 | 483.38 | 483.45 | 492.91 | 456.32 | 457.11 | 452.09 | 485.44 | 462.15 |
| Average sales price-internal market-ferroalloys | US\$ | | | | 388.80 | 388.80 | | 232.48 | | | 232.48 |
| Average sales price-total | US\$ | 509.35 | 503.55 | 483.38 | 470.78 | 489.44 | 456.32 | 445.98 | 452.09 | 485.44 | 457.60 |
| Short-term indebtedness, gross | US\$ | | 5 | 5 | 8 | 8 | | | | | |
| Total indebtedness, gross | US\$ | | 5 | 5 | 8 | 8 | | | | | |
| Stockholders equity | R\$ | 76 | 47 | 53 | 57 | 57 | 53 | 65 | 70 | 69 | 69 |
| Net operating revenues | R\$ | 27 | 23 | 31 | 29 | 110 | 19 | 24 | 21 | 24 | 88 |
| Cost of products | R\$ | (11) | (10) | (18) | (14) | (53) | (9) | (10) | (9) | (9) | (37) |
| Other expenses/revenues | R\$ | (5) | 1 | (5) | (11) | (20) | | (3) | (1) | (8) | (12) |
| Depreciation, amortization and depletion | R\$ | 1 | 1 | 1 | 2 | 5 | 1 | 1 | 1 | | 3 |
| EBITDA | R\$ | 12 | 15 | 9 | 6 | 42 | 11 | 12 | 12 | 7 | 42 |
| Depreciation, amortization and depletion | R\$ | (1) | (1) | (1) | (2) | (5) | (1) | (1) | (1) | | (3) |
| EBIT | R\$ | 11 | 14 | 8 | 4 | 37 | 10 | 11 | 11 | 7 | 39 |
| Impairment | R\$ | | | | | | | | | (5) | (5) |
| Net financial result | R\$ | (1) | (7) | | 2 | (6) | | 2 | 5 | (4) | 3 |

| | | | | | | | | | | | |
|---|-----|-----------|----------|----------|----------|-----------|-----------|-----------|-----------|------------|-----------|
| Income before income tax and social contribution | R\$ | 10 | 7 | 8 | 6 | 31 | 10 | 13 | 16 | (2) | 37 |
| Income tax and social contribution | R\$ | (3) | | (4) | | (7) | (1) | (2) | (10) | | (13) |
| Net income | R\$ | 7 | 7 | 4 | 6 | 24 | 9 | 11 | 6 | (2) | 24 |

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| Information | | 2003 | | | | | 2002 | | | | |
|---|-----------------|-------------|-----------|-----------|-----------|---------------|-------------|---------------|---------------|---------------|---------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold external market Sinter | Ton (thousands) | 34 | 82 | 23 | 30 | 169 | 33 | 52 | 73 | 51 | 209 |
| Quantity sold-total | Ton (thousands) | 34 | 82 | 23 | 30 | 169 | 33 | 52 | 73 | 51 | 209 |
| Quantity sold external market Manganese | Ton (thousands) | 31 | 64 | 51 | 51 | 197 | 21 | 17 | 19 | 12 | 69 |
| Quantity sold-total | Ton (thousands) | 31 | 64 | 51 | 51 | 197 | 21 | 17 | 19 | 12 | 69 |
| Quantity sold external market Ferroalloys | Ton (thousands) | 43 | 36 | 40 | 53 | 172 | 37 | 35 | 45 | 45 | 162 |
| Quantity sold-total | Ton (thousands) | 43 | 36 | 40 | 53 | 172 | 37 | 35 | 45 | 45 | 162 |
| Average sales price external market Sinter | US\$ | 277.53 | 109.90 | 107.70 | 101.00 | 141.75 | 136.50 | 129.60 | 117.30 | 116.10 | 123.10 |
| Average sales price-total | US\$ | 277.53 | 109.90 | 107.70 | 101.00 | 141.75 | 136.50 | 129.60 | 117.30 | 116.10 | 123.10 |
| Average sales price external market Manganese | US\$ | 105.80 | 75.30 | 83.70 | 81.70 | 83.93 | 93.90 | 97.90 | 98.90 | 87.90 | 95.22 |
| Average sales price-total | US\$ | 105.80 | 75.30 | 83.70 | 81.70 | 83.93 | 93.90 | 97.90 | 98.90 | 87.90 | 95.22 |
| Average sales price external market Ferroalloys | US\$ | 609.70 | 583.90 | 546.70 | 572.80 | 578.28 | 553.50 | 534.10 | 537.30 | 578.90 | 551.86 |

| | | | | | | | | | | | |
|--|------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|-------------------|-------------------|-------------------|
| Average sales price-total | US\$ | 609.70 | 583.90 | 546.70 | 572.80 | 578.28 | 553.50 | 534.10 | 537.30 | 578.90 | 551.86 |
| Long-term indebtedness, gross | US\$ | <u>2</u> | <u>2</u> | <u>5</u> | <u>4</u> | <u>4</u> | <u>5</u> | <u>5</u> | <u>2</u> | <u>2</u> | <u>2</u> |
| Total indebtedness, gross | US\$ | <u>2</u> | <u>2</u> | <u>5</u> | <u>4</u> | <u>4</u> | <u>5</u> | <u>5</u> | <u>2</u> | <u>2</u> | <u>2</u> |
| Stockholders equity | R\$ | <u>197</u> | <u>174</u> | <u>183</u> | <u>187</u> | <u>187</u> | <u>92</u> | <u>113</u> | <u>154</u> | <u>140</u> | <u>140</u> |
| Net operating revenues | R\$ | 110 | 109 | 93 | 124 | 436 | 82 | 82 | 107 | 102 | 373 |
| Cost of products | R\$ | (100) | (100) | (84) | (111) | (395) | (76) | (79) | (99) | (92) | (346) |
| Other expenses/revenues | R\$ | (10) | (4) | (3) | (7) | (24) | (3) | (2) | (2) | (2) | (9) |
| Depreciation, amortization and depletion | R\$ | <u>4</u> | <u>4</u> | <u>4</u> | <u>5</u> | <u>17</u> | <u>3</u> | <u>2</u> | <u>3</u> | <u>5</u> | <u>13</u> |
| EBITDA | R\$ | <u>4</u> | <u>9</u> | <u>10</u> | <u>11</u> | <u>34</u> | <u>6</u> | <u>3</u> | <u>9</u> | <u>13</u> | <u>31</u> |
| Depreciation, amortization and depletion | R\$ | <u>(4)</u> | <u>(4)</u> | <u>(4)</u> | <u>(5)</u> | <u>(17)</u> | <u>(3)</u> | <u>(2)</u> | <u>(3)</u> | <u>(5)</u> | <u>(13)</u> |
| EBIT | R\$ | | <u>5</u> | <u>6</u> | <u>6</u> | <u>17</u> | <u>3</u> | <u>1</u> | <u>6</u> | <u>8</u> | <u>18</u> |
| Gain/loss in translation of currency | R\$ | | | | | | 1 | | 1 | 2 | 4 |
| Net financial result | R\$ | <u>1</u> | | <u>1</u> | <u>(1)</u> | <u>1</u> | <u>(1)</u> | <u>(1)</u> | | | <u>(2)</u> |
| Net income (loss) | R\$ | <u>1</u> | <u>5</u> | <u>7</u> | <u>5</u> | <u>18</u> | <u>3</u> | | <u>7</u> | <u>10</u> | <u>20</u> |

Table of Contents**12.16- Steel Area CST (Adjusted and Unaudited)**

| Information | | 2003 | | | | | 2002 | | | | |
|--|------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold external market | MT (thousand) | 1,013 | 964 | 902 | 802 | 3,681 | 1,127 | 1,309 | 1,098 | 1,102 | 4,636 |
| Quantity sold internal market | MT (thousand) | 2 | 1 | 2 | 2 | 7 | 9 | 2 | 2 | 2 | 15 |
| Quantity sold total | MT (thousand) | 1,015 | 965 | 904 | 804 | 3,688 | 1,136 | 1,311 | 1,100 | 1,104 | 4,651 |
| Average sales price external market | US\$ | 229.78 | 238.69 | 244.16 | 235.70 | 236.93 | 154.22 | 169.23 | 216.45 | 233.71 | 192.09 |
| Average sales price internal market | US\$ | 219.12 | 255.89 | 253.93 | 256.56 | 245.02 | 154.76 | 149.24 | 155.97 | 152.51 | 153.89 |
| Average sales price total | US\$ | 229.76 | 238.71 | 244.18 | 235.75 | 236.94 | 154.22 | 169.20 | 216.34 | 233.56 | 191.97 |
| Long-term indebtedness, gross | US\$ | 619 | 628 | 635 | 619 | 619 | 752 | 741 | 605 | 598 | 598 |
| Short-term indebtedness, gross | US\$ | 168 | 148 | 150 | 143 | 143 | 282 | 265 | 221 | 245 | 245 |
| Total indebtedness, gross | US\$ | 787 | 776 | 785 | 762 | 762 | 1,034 | 1,006 | 826 | 843 | 843 |
| Stockholders equity | R\$ | 3,200 | 3,223 | 3,416 | 3,532 | 3,532 | 2,845 | 2,715 | 2,620 | 2,914 | 2,914 |
| Net operating revenues | R\$ | 993 | 921 | 951 | 870 | 3,735 | 440 | 582 | 802 | 1,017 | 2,841 |
| Cost of products | R\$ | (601) | (605) | (573) | (611) | (2,390) | (411) | (486) | (452) | (548) | (1,897) |
| Other expenses/revenues | R\$ | (51) | (80) | (67) | (116) | (314) | (33) | (50) | (45) | (67) | (195) |
| Depreciation, amortization and depletion | R\$ | 65 | 81 | 71 | 78 | 295 | 68 | 84 | 61 | 64 | 277 |

| | | | | | | | | | | | |
|--|-----|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| EBITDA | R\$ | 406 | 317 | 382 | 221 | 1,326 | 64 | 130 | 366 | 466 | 1,026 |
| Depreciation, amortization and depletion | R\$ | (65) | (81) | (71) | (78) | (295) | (68) | (84) | (61) | (64) | (277) |
| EBIT | R\$ | 341 | 236 | 311 | 143 | 1,031 | (4) | 46 | 305 | 402 | 749 |
| Net financial result | R\$ | 53 | 164 | (60) | 15 | 172 | (17) | (248) | (448) | 127 | (586) |
| | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Income (loss) before income tax and social contribution | R\$ | 394 | 400 | 251 | 158 | 1,203 | (21) | (202) | (143) | 529 | 163 |
| Income tax and social contribution | R\$ | (107) | (67) | (59) | 133 | (100) | 11 | 72 | 96 | (140) | 39 |
| | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| Net income (loss) | R\$ | 287 | 333 | 192 | 291 | 1,103 | (10) | (130) | (47) | 389 | 202 |
| | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> |

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| Information | | 2003 | | | | | 2002 | | | | |
|--|------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold external market | MT (thousand) | 442 | 447 | 507 | 489 | 1,885 | 475 | 537 | 508 | 494 | 2,014 |
| Quantity sold total | MT (thousand) | 442 | 447 | 507 | 489 | 1,885 | 475 | 537 | 508 | 494 | 2,014 |
| Average sales price external market | US\$ | 445.80 | 401.96 | 374.08 | 389.72 | 401.57 | 328.65 | 384.64 | 382.38 | 428.79 | 381.69 |
| Average sales price total | US\$ | 445.80 | 401.96 | 374.08 | 389.72 | 401.57 | 328.65 | 384.64 | 382.38 | 428.79 | 381.69 |
| Stockholders equity | R\$ | 827 | 708 | 695 | 628 | 628 | 539 | 660 | 924 | 873 | 873 |
| Net operating revenues | R\$ | 694 | 542 | 561 | 556 | 2,353 | 375 | 471 | 611 | 781 | 2,238 |
| Cost of products | R\$ | (652) | (535) | (573) | (534) | (2,294) | (360) | (413) | (521) | (681) | (1,975) |
| Other expenses/revenues | R\$ | | 1 | | (1) | | 1 | | | | 1 |
| Depreciation, amortization and depletion | R\$ | 25 | 23 | 21 | 20 | 89 | 18 | 18 | 22 | 25 | 83 |
| EBITDA | R\$ | 67 | 31 | 9 | 41 | 148 | 34 | 76 | 112 | 125 | 347 |
| Depreciation, amortization and depletion | R\$ | (25) | (23) | (21) | (20) | (89) | (18) | (18) | (22) | (25) | (83) |
| EBIT | R\$ | 42 | 8 | (12) | 21 | 59 | 16 | 58 | 90 | 100 | 264 |
| Result of equity investments | R\$ | 1 | 1 | 1 | 2 | 5 | (1) | (1) | | 3 | 1 |
| Gain/loss in translation currency | R\$ | (1) | (3) | | | (4) | | 5 | 23 | (11) | 17 |
| Net financial result | R\$ | (12) | (10) | (9) | (10) | (41) | (8) | (9) | (29) | (43) | (89) |

| | | | | | | | | | | | |
|--|-----|-----------|------------|-------------|-----------|-----------|----------|-----------|-----------|-----------|------------|
| Income (loss) before income tax and social contribution | R\$ | 30 | (4) | (20) | 13 | 19 | 7 | 53 | 84 | 49 | 193 |
| Income tax and social contribution | R\$ | (12) | 1 | 9 | (5) | (7) | (2) | (19) | (25) | (24) | (70) |
| Net income (loss) | R\$ | 18 | (3) | (11) | 8 | 12 | 5 | 34 | 59 | 25 | 123 |

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Table of Contents**12.18- Logistics Area DOCENAVE (Adjusted and Unaudited)**

| Information | | 2003 | | | | | 2002 | | | | |
|---|----------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--|
| | | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | |
| Transportation services in the transport market | MT (thousands) | 2,559 | 1,837 | 1,703 | 1,835 | 7,934 | 1,198 | 1,572 | 1,544 | 1,576 | |
| Transportation services (thousands) | TEUS | 2,360 | 3,427 | 4,682 | 6,797 | 17,266 | 1,619 | 2,326 | 1,486 | 3,349 | |
| Transportation services (Operations) | Operations | 632 | 776 | 773 | 983 | 3,164 | 631 | 827 | 638 | 791 | |
| Transportation services in the transport market | MT (thousands) | 441 | 251 | 410 | 285 | 1,387 | 377 | 505 | 643 | 491 | |
| Transportation services (thousands) | TEUS | 9,682 | 11,987 | 12,053 | 14,872 | 48,594 | 14,563 | 16,222 | 14,176 | 14,922 | |
| Transportation services (Operations) | Operations | 1,114 | 1,242 | 1,132 | 1,448 | 4,936 | 965 | 940 | 967 | 1,063 | |
| Transportation services in the sales price market | US\$ | 7.18 | 8.73 | 6.79 | 9.39 | 8.01 | 6.28 | 5.44 | 4.37 | 5.36 | |
| Transportation services (thousands) | US\$ | 525.00 | 451.12 | 576.68 | 684.27 | 587.05 | 980.23 | 386.07 | 1,914.54 | 408.18 | |
| Transportation services (Operations) | US\$ | 2,446.20 | 2,695.88 | 2,733.51 | 2,237.03 | 2,512.64 | 2,393.03 | 1,983.07 | 2,092.48 | 1,994.94 | |
| Transportation services in the sales price market | US\$ | 5.56 | 3.69 | 6.37 | 3.85 | 5.11 | 4.11 | 4.07 | 2.05 | 5.46 | |
| Transportation services (thousands) | US\$ | 744.16 | 621.84 | 629.55 | 635.56 | 652.32 | 697.38 | 653.68 | 516.30 | 588.59 | |
| Transportation services (Operations) | US\$ | 2,447.94 | 2,706.12 | 2,749.12 | 2,212.02 | 2,512.76 | 2,394.82 | 1,920.21 | 2,097.21 | 1,996.24 | |
| Transportation services in the sales price market | US\$ | 1 | 1 | 1 | 1 | 1 | 34 | 22 | 32 | 2 | |
| Transportation services (Operations) | US\$ | 1 | 1 | 1 | 1 | 1 | 5 | 5 | 5 | 1 | |
| Transportation services in the sales price market | US\$ | 2 | 2 | 2 | 2 | 2 | 39 | 27 | 37 | 3 | |
| Transportation services (Operations) | R\$ | 453 | 302 | 255 | 243 | 243 | 368 | 402 | 458 | 454 | |
| Transportation services in the sales price market | R\$ | 114 | 93 | 86 | 106 | 399 | 58 | 67 | 62 | 74 | |

| | | | | | | | | | | |
|-----------------------------|-----|------------|-------------|-------------|-------------|-------------|-----------|-----------|-------------|-------------|
| Operating | | | | | | | | | | |
| Products | R\$ | (116) | (74) | (83) | (88) | (361) | (52) | (67) | (53) | (62) |
| | R\$ | | | | | | | | | |
| Revenues | | 9 | 56 | (27) | (28) | 10 | 27 | 10 | (54) | (3) |
| Expenses | R\$ | | | | | | 5 | 6 | 4 | 6 |
| | | <u>7</u> | <u>75</u> | <u>(24)</u> | <u>(10)</u> | <u>48</u> | <u>38</u> | <u>16</u> | <u>(41)</u> | <u>15</u> |
| | R\$ | | | | | | (5) | (6) | (4) | (6) |
| | R\$ | <u>7</u> | <u>75</u> | <u>(24)</u> | <u>(10)</u> | <u>48</u> | <u>33</u> | <u>10</u> | <u>(45)</u> | <u>9</u> |
| Financial result | R\$ | (4) | (57) | 39 | (1) | (23) | (20) | (15) | (3) | 5 |
| | | <u>(4)</u> | <u>(57)</u> | <u>39</u> | <u>(1)</u> | <u>(23)</u> | <u>4</u> | <u>50</u> | <u>92</u> | <u>(18)</u> |
| Before tax and contribution | R\$ | 3 | 18 | 15 | (11) | 25 | 17 | 45 | 44 | (4) |
| Income tax and contribution | R\$ | (4) | 4 | | (4) | (4) | | | | |
| | | <u>(4)</u> | <u>4</u> | | <u>(4)</u> | <u>(4)</u> | | | | |
| Income (loss) | R\$ | (1) | 22 | 15 | (15) | 21 | 17 | 45 | 44 | (4) |
| | | <u>(1)</u> | <u>22</u> | <u>15</u> | <u>(15)</u> | <u>21</u> | <u>17</u> | <u>45</u> | <u>44</u> | <u>(4)</u> |

Table of Contents**12.19- Logistics Area FCA (Adjusted and Unaudited)**

| Information | | 2003 | | | | | 2002 | | | | |
|--|-------------|--------------|--------------|-------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold | ton | | | | | | | | | | |
| internal market | (thousands) | 5,431 | 6,024 | 6,336 | 6,028 | 23,819 | 5,376 | 6,107 | 6,253 | 6,002 | 23,738 |
| Average sales price | R\$ | | | | | | | | | | |
| internal market | | 19.46 | 21.01 | 23.08 | 22.29 | 21.53 | 14.83 | 16.31 | 16.90 | 17.67 | 16.47 |
| Long-term indebtedness, gross | US\$ | 103 | 120 | 115 | 115 | 115 | 122 | 109 | 96 | 107 | 107 |
| Short-term indebtedness, gross | US\$ | 13 | 16 | 16 | 17 | 17 | 7 | 14 | 11 | 21 | 21 |
| Total indebtedness, gross | US\$ | 116 | 136 | 131 | 132 | 132 | 129 | 123 | 107 | 128 | 128 |
| Stockholders equity | R\$ | (533) | (759) | 108 | 130 | 130 | (225) | (267) | (353) | (501) | (501) |
| Net operating revenues | R\$ | 92 | 112 | 130 | 118 | 452 | 69 | 87 | 93 | 93 | 342 |
| Cost of products | R\$ | (100) | (151) | (131) | (166) | (548) | (65) | (74) | (84) | (111) | (334) |
| Other expenses/revenues | R\$ | (17) | (9) | (20) | (23) | (69) | (7) | (18) | (18) | (104) | (147) |
| Depreciation, amortization and depletion | R\$ | 8 | 9 | 9 | 10 | 36 | 8 | 10 | 8 | 24 | 50 |
| EBITDA | R\$ | (17) | (39) | (12) | (61) | (129) | 5 | 5 | (1) | (98) | (89) |
| Depreciation, amortization and depletion | R\$ | (8) | (9) | (9) | (10) | (36) | (8) | (10) | (8) | (24) | (50) |
| EBIT | R\$ | (25) | (48) | (21) | (71) | (165) | (3) | (5) | (9) | (122) | (139) |
| Write-down of assets | R\$ | | | (198) | | (198) | | | | (37) | (37) |
| Net financial result | R\$ | (1) | 20 | (13) | (7) | (1) | (9) | (37) | (77) | 10 | (113) |

| | | | | | | | | | | | |
|--------------------------|-----|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Net income (loss) | R\$ | (26) | (28) | (232) | (78) | (364) | (12) | (42) | (86) | (149) | (289) |
| | | _____ | _____ | _____ | _____ | _____ | _____ | _____ | _____ | _____ | _____ |

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| Information | | 2003 | | | | | 2003 | | | | |
|-------------------------------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total |
| Quantity sold external market | ton (thousands) | 91 | 71 | 101 | 104 | 367 | 63 | 61 | 81 | 89 | 294 |
| Quantity sold internal market | ton (thousands) | 17 | 13 | 13 | 13 | 56 | 9 | 13 | 8 | 6 | 36 |
| Quantity sold-total | ton (thousands) | 108 | 84 | 114 | 117 | 423 | 72 | 74 | 89 | 95 | 330 |
| Average sales price external market | US\$ | 156.52 | 159.99 | 143.15 | 153.80 | 152.74 | 156.49 | 155.62 | 162.26 | 145.71 | 154.64 |
| Average sales price internal market | US\$ | 127.82 | 165.77 | 156.85 | 159.62 | 150.75 | 156.78 | 142.00 | 123.88 | 156.17 | 144.03 |
| Average sales price-total | US\$ | 152.00 | 160.88 | 144.71 | 154.45 | 152.48 | 156.53 | 153.23 | 158.81 | 146.37 | 153.48 |
| Long-term indebtedness, gross | US\$ | 77 | 72 | 44 | 44 | 44 | 35 | 57 | 57 | 99 | 99 |
| Short-term indebtedness, gross | US\$ | 13 | 3 | 12 | 9 | 9 | 34 | 41 | 29 | 16 | 16 |
| Total indebtedness, gross | US\$ | 90 | 75 | 56 | 53 | 53 | 69 | 98 | 86 | 115 | 115 |
| Stockholders equity | R\$ | (51) | (3) | 82 | 90 | 90 | 9 | (46) | (116) | (83) | (83) |
| Net operating revenues | R\$ | 56 | 39 | 47 | 52 | 194 | 37 | 33 | 40 | 44 | 154 |
| Cost of products | R\$ | (27) | (25) | (33) | (30) | (115) | (24) | (26) | (18) | (22) | (90) |
| Other expenses/revenues | R\$ | (10) | (19) | (9) | (9) | (47) | (2) | (11) | (1) | (8) | (22) |

| | | | | | | | | | | | |
|--|-----|------------|------------|-------------|------------|-------------|------------|-------------|-------------|------------|--------------|
| Depreciation, amortization and depletion | R\$ | <u>3</u> | <u>3</u> | <u>3</u> | <u>5</u> | <u>14</u> | <u>3</u> | <u>3</u> | <u>3</u> | <u>3</u> | <u>12</u> |
| EBITDA | R\$ | 22 | (2) | 8 | 18 | 46 | 14 | (1) | 24 | 17 | 54 |
| Depreciation, amortization and depletion | R\$ | <u>(3)</u> | <u>(3)</u> | <u>(3)</u> | <u>(5)</u> | <u>(14)</u> | <u>(3)</u> | <u>(3)</u> | <u>(3)</u> | <u>(3)</u> | <u>(12)</u> |
| EBIT | R\$ | 19 | (5) | 5 | 13 | 32 | 11 | (4) | 21 | 14 | 42 |
| Write-down of assets | R\$ | | | | | | | | | | |
| Net financial result | R\$ | <u>15</u> | <u>39</u> | <u>(14)</u> | <u>(1)</u> | <u>39</u> | <u>(2)</u> | <u>(51)</u> | <u>(93)</u> | <u>21</u> | <u>(125)</u> |
| Income (loss) before income tax and social contribution | R\$ | 34 | 34 | (9) | 12 | 71 | 9 | (55) | (72) | 35 | (83) |
| Income tax and social contribution | R\$ | <u>(3)</u> | <u>2</u> | | <u>(6)</u> | <u>(7)</u> | | | | | |
| Net income (loss) | R\$ | 31 | 36 | (9) | 6 | 64 | 9 | (55) | (72) | 35 | (83) |

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Table of Contents**13- ATTACHMENT III OTHER INFORMATION THE COMPANY DEEMS RELEVANT****13.1 Business Performance Ratios (Unaudited)**

| Capital Ratios | Prcie-level restatement | Corporate Law | |
|---|------------------------------------|----------------------|-------------|
| | 2003 | 2003 | 2002 |
| 1 - Capital assets to stockholders equity (Permanent assets/Equity * 100) (%) | 132.81 | 157.99 | 151.53 |
| 2 - Capital assets to total liabilities (Permanent assets/Total liabilities * 100) (%) | 244.78 | 153.66 | 137.19 |
| 3 - Total liabilities to stockholders equity (Total liabilities/Equity * 100) (%) | 54.26 | 102.82 | 110.45 |
| 4 - Short to total liabilities (Short-term liabilities/Total liabilities * 100) (%) | 30.98 | 34.16 | 29.95 |
| 5 - Stockholders equity to total liabilities (Equity/Total liabilities *100) (%) | 184.30 | 97.26 | 90.54 |
| 6 - Capital assets to non-current funds (Permanent assets/(Equity + Long-term liabilities)) *100) (%) | 96.63 | 94.21 | 85.43 |
| 7 - Net Debt (a) / Stockholders equity (Net debt (a) / Equity) | 0.28 | 0.59 | 0.62 |
| 8 - Net Debt (a) / Total Assets | 0.18 | 0.29 | 0.29 |
| 9 - Leverage (Total Assets / Equity) | 1.54 | 2.03 | 2.10 |
| Profitability and Other Ratios | 2003 | 2003 | 2002 |
| 1 - Gross Margin (Gross profit / Net operating revenues * 100) (%) | 46.51 | 46.50 | 49.82 |
| 2 - Operating Margin (Operating income / Net operating revenues * 100) (%) | 59.43 | 49.90 | 15.08 |
| 3 - Net Margin (Net income / Net operating revenues * 100) (%) | 51.34 | 45.03 | 24.80 |
| 4 - Return on Assets (Net income / Total assets *100) ROA (%) | 11.35 | 14.88 | 7.61 |
| 5 - Return on Equity (Net income / Equity *100) ROE (%) | 17.51 | 30.18 | 16.02 |
| 6 - Total asset turnover (Net operating revenues / Total assets) | 0.22 | 0.33 | 0.31 |
| 7 - Price/Earnings (Price of preferred class A share / Earnings per share) | 10.34 | 12.53 | 18.35 |
| 8 - Price /Book Value (Price of preferred class A share / Book value per share) | 1.81 | 3.78 | 2.94 |
| 9 - Net income per outstanding share (Net income / Number of shares outstanding) | 14.24 | 11.75 | 5.32 |
| 10 - NOPLAT (b) / Operating Income (%) | 27.03 | 30.25 | 46.76 |
| 11 - EBITDA (c) + Dividends received / Interest paid | 13.96 | 13.22 | 11.04 |
| 12- EBITDA (c) + Dividends Received / Operating Income (%) | 48.36 | 48.71 | 48.26 |
| 13- Net Debt (a) / EBITDA (c) + Dividends Received | 1.71 | 1.81 | 1.99 |
| 14- Net operating cash flow / Interest paid | 13.62 | 12.81 | 11.79 |

Business performance ratios by price-level restatement is unaudited.

(a) Net debt = short and long-term loans obtained, included loans with related parties liabilities less cash and cash equivalents

(b) NOPLAT = Net operating profit less income tax and social contribution

(c) EBITDA = Earnings before interest, income taxes, depreciation and amortization adjusted by dividends received.

Table of Contents**13.2 Iron Ore and Pellet Sales (Main Markets) (Unaudited)**

(Millions of tons)

| | Quarter | | | | | | Accumulated | | | |
|-------------------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
| | 4Q/02 | % | 3Q/03 | % | 4Q/03 | % | 2002 | % | 2003 | % |
| FOREIGN MARKET | | | | | | | | | | |
| ASIA | | | | | | | | | | |
| CHINA | 3.9 | 10 | 7.1 | 18 | 6.4 | 15 | 17.5 | 12 | 23.7 | 16 |
| KOREA | 1.9 | 5 | 1.7 | 4 | 2.0 | 4 | 7.1 | 5 | 7.0 | 4 |
| PHILIPPINES | 0.8 | 2 | 0.6 | 1 | 0.7 | 2 | 2.6 | 2 | 2.3 | 1 |
| JAPAN | 4.3 | 11 | 4.1 | 10 | 4.0 | 9 | 16.3 | 11 | 16.1 | 10 |
| TAIWAN | 0.8 | 2 | 0.5 | 1 | 0.5 | 1 | 2.1 | 1 | 1.9 | 1 |
| OTHERS | — | — | — | — | — | — | — | — | — | — |
| | 11.7 | 30 | 14.0 | 34 | 13.6 | 31 | 45.6 | 31 | 51.0 | 32 |
| EUROPE | | | | | | | | | | |
| GERMANY | 4.3 | 11 | 4.4 | 11 | 5.2 | 12 | 14.7 | 10 | 15.9 | 10 |
| SPAIN | 0.7 | 2 | 0.4 | 2 | 1.0 | 2 | 2.9 | 2 | 3.1 | 2 |
| FRANCE | 1.6 | 4 | 1.7 | 4 | 2.3 | 5 | 5.8 | 4 | 7.7 | 5 |
| ITALY | 1.2 | 3 | 1.2 | 3 | 1.3 | 3 | 5.2 | 4 | 4.9 | 3 |
| UNITED KINGDOM | 0.4 | 1 | 0.6 | 1 | 0.9 | 2 | 2.3 | 2 | 2.6 | 2 |
| OTHERS | 3.7 | 9 | 3.6 | 9 | 4.7 | 10 | 13.4 | 9 | 14.3 | 9 |
| | 11.9 | 30 | 11.9 | 30 | 15.4 | 34 | 44.3 | 31 | 48.5 | 31 |
| AMERICAS | | | | | | | | | | |
| ARGENTINA | 0.7 | 2 | 0.7 | 2 | 0.9 | 2 | 2.3 | 2 | 3.2 | 2 |
| UNITED STATES | 0.7 | 2 | 1.0 | 2 | 0.7 | 3 | 3.8 | 3 | 3.5 | 2 |
| OTHERS | 0.9 | 2 | 0.7 | 2 | 0.9 | 2 | 2.4 | 2 | 3.0 | 2 |
| | 2.3 | 6 | 2.4 | 6 | 2.5 | 7 | 8.5 | 7 | 9.7 | 6 |
| AFRICA/MID. EAST/AUSTRALIA | | | | | | | | | | |
| BAHRAIN | 0.5 | 1 | 1.0 | 2 | 0.8 | 2 | 2.4 | 2 | 2.7 | 2 |
| OTHERS | 1.6 | 4 | 0.5 | 1 | 1.5 | 3 | 4.3 | 3 | 5.0 | 3 |

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| | | | | | | | | | | |
|------------------------|--------------------|-------------------|--------------------|-------------------|--------------------|-------------------|---------------------|-------------------|---------------------|-------------------|
| | <u>2.1</u> | <u>5</u> | <u>1.5</u> | <u>3</u> | <u>2.3</u> | <u>5</u> | <u>6.7</u> | <u>5</u> | <u>7.7</u> | <u>5</u> |
| | <u>28.0</u> | <u>71</u> | <u>29.8</u> | <u>73</u> | <u>33.8</u> | <u>77</u> | <u>105.1</u> | <u>74</u> | <u>116.9</u> | <u>74</u> |
| DOMESTIC MARKET | | | | | | | | | | |
| STEEL MILLS | 6.0 | 15 | 5.7 | 14 | 6.4 | 14 | 22.3 | 14 | 21.8 | 14 |
| PELLETIZING AFFILIATES | <u>5.3</u> | <u>14</u> | <u>4.7</u> | <u>13</u> | <u>4.6</u> | <u>9</u> | <u>18.9</u> | <u>12</u> | <u>19.2</u> | <u>12</u> |
| | <u>11.3</u> | <u>29</u> | <u>10.4</u> | <u>27</u> | <u>11.0</u> | <u>23</u> | <u>41.2</u> | <u>26</u> | <u>41.0</u> | <u>26</u> |
| TOTAL | <u>39.3</u> | <u>100</u> | <u>40.2</u> | <u>100</u> | <u>44.8</u> | <u>100</u> | <u>146.3</u> | <u>100</u> | <u>157.9</u> | <u>100</u> |

(Millions of tons)

| | Quarter | | | | | | Accumulated | | | |
|-----------------|--------------------|-------------------|--------------------|-------------------|--------------------|-------------------|---------------------|-------------------|---------------------|-------------------|
| | <u>4Q/02</u> | <u>%</u> | <u>3Q/03</u> | <u>%</u> | <u>4Q/03</u> | <u>%</u> | <u>2002</u> | <u>%</u> | <u>2003</u> | <u>%</u> |
| NORTHERN SYSTEM | 14.3 | 36 | 14.0 | 35 | 14.8 | 33 | 53.0 | 36 | 56.1 | 36 |
| SOUTHERN SYSTEM | <u>25.0</u> | <u>64</u> | <u>26.2</u> | <u>65</u> | <u>30.0</u> | <u>67</u> | <u>93.3</u> | <u>64</u> | <u>101.8</u> | <u>64</u> |
| | <u>39.3</u> | <u>100</u> | <u>40.2</u> | <u>100</u> | <u>44.8</u> | <u>100</u> | <u>146.3</u> | <u>100</u> | <u>157.9</u> | <u>100</u> |

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(A free translation of the original opinion in Portuguese expressed on Financial Statements prepared in accordance with the accounting principles prescribed by Brazilian Corporate Law)

14- REPORT OF THE INDEPENDENT ACCOUNTANTS

To the Board of Directors and Stockholders
Companhia Vale do Rio Doce

- 1 We have audited the accompanying balance sheets of Companhia Vale do Rio Doce and the consolidated balance sheets of Companhia Vale do Rio Doce and its subsidiaries and jointly-controlled companies as of December 31, 2003 and 2002, and the related statements of income, of changes in stockholders' equity and of changes in financial position of Companhia Vale do Rio Doce, as well as the related consolidated statements of income and of changes in financial position for the years then ended. These financial statements are the responsibility of company management. Our responsibility is to express an opinion on these financial statements. The audits of the financial statements of certain subsidiaries, jointly-controlled companies and affiliates mentioned in Note 10.10, accounted for by the equity method, were carried out by other independent accountants and our opinion in regard to these investments, amounting to R\$3,433 million (2002 - R\$ 2,413 million) and the earnings therefrom of R\$ 864 million (2002 - earnings of R\$ 401 million), is based solely on the reports of these other auditors.
- 2 We conducted our audits in accordance with approved Brazilian auditing standards, which require that we perform the audit to obtain reasonable assurance about whether the financial statements are fairly presented in all material respects. Accordingly, our work included, among other procedures: (a) planning our audit taking into consideration the significance of balances, the volume of transactions and the accounting and internal control systems of the company, (b) examining, on a test basis, evidence and records supporting the amounts and disclosures in the financial statements, and (c) assessing the accounting practices used and significant estimates made by management, as well as the overall financial statement presentation.
- 3 In our opinion, based on our audits and on the reports of the other auditors, the financial statements audited by us present fairly, in all material respects, the financial position of Companhia Vale do Rio Doce and of Companhia Vale do Rio Doce and its subsidiaries and jointly-controlled companies at December 31, 2003 and 2002, and the results of its operations, the changes in its stockholders' equity and the changes in financial position of Companhia Vale do Rio Doce, as well as the consolidated results of operations and of changes in financial position for the years then ended, in conformity with accounting practices adopted in Brazil.
- 4 Our audits were conducted for the purpose of forming an opinion on the basic financial statements referred to in the first paragraph, taken as a whole. The statements of cash flows (consolidated and parent company), of value added (consolidated and parent company), of labor and social indicators (parent company) and segmentation of business (consolidated), are presented for purposes of additional information and are not a required part of the basic financial statements. This information has been subjected to the auditing procedures described in the second paragraph and, in our opinion, is fairly presented in all material respects in relation to the financial statements taken as a whole.

Rio de Janeiro, February 20, 2004

PricewaterhouseCoopers
Auditores Independentes
CRC-SP-000160/O-5 F RJ

Otavio Cassou Maia

Ronaldo Matos Valiño

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**15- OPINION OF THE FISCAL COUNCIL ON THE ANNUAL REPORT AND FINANCIAL STATEMENTS
AT DECEMBER 31, 2003**

The Fiscal Council of Companhia Vale do Rio Doce, in carrying out its legal and statutory duties, after examining the Company's Annual Report, Balance Sheet, Statement of Income, Statement of Changes in Stockholders' Equity, Statement of Changes in Financial Position and the respective Notes to the Financial Statements relative to the fiscal year ended December 31, 2003, and based on the opinion of the independent accountants, is of the opinion that the mentioned information, examined in light of applicable corporate legislation, which does not require information to be stated in currency of constant purchasing power, should be approved by the Annual Stockholders' General Meeting.

March 24th, 2004

Joaquim Vieira Ferreira Levy

Luiz Octávio Nunes West

Pedro Carlos de Mello

Vicente Barcelos

Wilson Risolia Rodrigues

CVRD

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16- OPINION OF THE BOARD OF DIRECTORS ON THE ANNUAL REPORT AND FINANCIAL STATEMENTS AT DECEMBER 31, 2003

The Board of Directors of Companhia Vale do Rio Doce, having examined the Annual Report, Balance Sheet and other Financial Statements of the Company relative to the fiscal year ended December 31, 2003, unanimously approved said proposal.

In view of this, the Board is of the opinion that the mentioned documents should be approved by the Annual Stockholders General Meeting.

March 24th, 2004

Sérgio Ricardo Silva Rosa
Chairman

Mário da Silveira Teixeira Júnior
Vice-Chairman

Arlindo Magno de Oliveira
Member

Cláudio Bernardo Guimarães de Moraes
Member

Erik Person
Member

Francisco Valadares Póvoa
Member

Katsuto Momii
Member

Oscar Augusto de Camargo Filho
Member

Renato da Cruz Gomes
Member

Ricardo Carvalho Giambroni
Member

Jacques Wagner
Member

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CVRD

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17- BOARD OF DIRECTORS, FISCAL COUNCIL, ADVISORY COMMITTEES AND EXECUTIVE OFFICERS

BOARD OF DIRECTORS

Sérgio Ricardo Silva Rosa
Chairman

Mário da Silveira Teixeira Júnior

Arlindo Magno de Oliveira

Cláudio Bernardo Guimarães de Moraes

Erik Persson

Francisco Valadares Póvoa

Jaques Wagner

Katsuto Momii

Oscar Augusto de Camargo Filho

Renato da Cruz Gomes

Ricardo Carvalho Giambroni

ADVISORY COMMITTEES OF THE BOARD OF DIRECTORS

Audit Committee

Antonio José de Figueiredo Ferreira

Marcos Fábio Coutinho

Paulo Roberto Ferreira de Medeiros

Ricardo Wiering de Barros

Executive Development Committee

Arlindo Magno de Oliveira

Francisco Valadares Póvoa

João Moisés de Oliveira

Olga Loffredi

Oscar Augusto de Camargo Filho

Strategic Committee

Roger Agnelli

Gabriel Stoliar

César Manoel de Medeiros

José Roberto Mendonça de Barros

Samir Zraick

Finance Committee

Roger Agnelli
Fábio de Oliveira Barbosa
Luiz Carlos Siqueira Aguiar
Rômulo de Mello Dias
Wanderlei Viçoso Fagundes

Governance and Ethics Committee

Renato da Cruz Gomes
Ricardo Simonsen
Ricardo Carvalho Giambroni

FISCAL COUNCIL

Joaquim Vieira Ferreira Levy

Luiz Octávio Nunes West

Pedro Carlos de Mello

Vicente Barcelos

Wilson Risolia Rodrigues

EXECUTIVE OFFICERS

Roger Agnelli
Chief Executive Officer

Antonio Miguel Marques
Executive Officer for Equity Holdings and Business Development

Armando de Oliveira Santos Neto
Executive Officer for Ferrous Minerals

Carla Grasso
Executive Officer for Human Resources and Corporate Services

Diego Cristobal Hernández Cabrera
Executive Officer for Non-Ferrous Minerals

Fábio de Oliveira Barbosa
Chief Financial Officer

Gabriel Stoliar
Executive Officer for Planning

Guilherme Rodolfo Laager
Executive Officer for Logistics

Eduardo de Carvalho Duarte
Chief Accountant
CRC-RJ 57439

Otto de Souza Marques Junior
Chief Officer of Control Department

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: April 1, 2004

COMPANHIA VALE DO RIO DOCE
(Registrant)

By: /s/ Fabio de Oliveira Barbosa
Fabio de Oliveira Barbosa
Chief Financial Officer