ARCADIA RESOURCES, INC Form 10-Q August 13, 2009

### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 FORM 10-Q

		OR				
o Transition Rep For the Transition period fr		13 or 15(d) of the Securities Excl	hange Act of 1934			
		le number 001-32935 ESOURCES, INC.				
	(Exact name of registra	ant as specified in its charter)				
NEVA	DA	88-033	31369			
(State or other jurisdicti	on of Incorporation)	(I.R.S. Employer Identification Number)				
9229 DELEGATES I						
INDIANAPOLI	-	462				
(Address of principal	•	(Zip C r, including area code: (317) 569-8	15			
required to file such reports), Indicate by check mark whet any, every Interactive Data F the preceding 12 months (or f o No o	and (2) has been subject to ther the registrant has sub- file required to be submitted for such shorter period that ther the Registrant is a large	12 months (or for such shorter possible such filing requirements for the positive electronically and posted electronically and posted electronically and posted electronically and posted the registrant was required to subtract electronical filer, an accelerated filer electronical filer.	ast 90 days. Yes b No o on its corporate Web site, if 05 of Regulation S-T during mit and post such files). Yes			
	Accelerated filer o	Non-accelerated filer þ	Smaller Reporting Company o			
Large Accelerated filer o			ž			
Indicate by check mark wheth o No þ	-	company (as defined in Rule 12b-stock, \$0.001 par value, of the Reg				

	Page No.
Part I: Financial Information	
Item 1. Financial Statements	
Condensed Consolidated Balance Sheets as of June 30, 2009 (unaudited) and March 31, 2009	2
Condensed Consolidated Statements of Operations for the Three Months ended June 30, 2009 and 2008 (unaudited)	3
Condensed Consolidated Statement of Stockholders Equity for the Three Months ended June 30, 2009 (unaudited)	4
Condensed Consolidated Statements of Cash Flows for the Three Months ended June 30, 2009 and 2008 (unaudited)	5
Notes to the Condensed Consolidated Financial Statements (unaudited)	6
Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations	22
Item 3. Quantitative and Qualitative Disclosures About Market Risk	31
Item 4. Controls and Procedures	31
Part II: Other Information	
Item 1. Legal Proceedings	32
Item 1A. Risk Factors	33
Item 5. Other	38
Item 6. Exhibits	38
<u>Exhibits</u>	40
<u>Signatures</u>	39
Exhibit 10.1 Exhibit 10.2 Exhibit 10.3 Exhibit 31.1 Exhibit 31.2 Exhibit 32.1 Exhibit 32.2	

#### **Table of Contents**

#### PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

# ARCADIA RESOURCES, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (IN THOUSANDS, EXCEPT SHARE AMOUNTS)

	June 30, 2009 (unaudited)			arch 31, 2009
ASSETS				
Current assets:				
Cash and cash equivalents	\$	517	\$	1,522
Accounts receivable, net of allowance of \$3,571 and \$3,386, respectively		14,803		15,679
Inventories, net		841		863
Prepaid expenses and other current assets		1,577		1,764
Current assets of discontinued operations		757		5,458
Total current assets		18,495		25,286
Property and equipment, net		2,180		2,308
Goodwill		17,053		17,053
Acquired intangible assets, net		8,146		8,305
Other assets		629		590
Restricted cash		500		
Assets of discontinued operations		34		5,850
Total assets	\$	47,037	\$	59,392
LIABILITIES AND STOCKHOLDERS EQUITY				
Current liabilities:				
Lines of credit, current portion	\$		\$	437
Accounts payable		2,579		2,765
Accrued expenses:				
Compensation and related taxes		2,662		2,986
Interest		41		89
Health insurance		524		545
Other		1,046		917
Payable to affiliated agencies		809		1,284
Long-term obligations, current portion		1,235		596
Capital lease obligations, current portion		73		59
Current liabilities of discontinued operations		1,064		2,037
Total current liabilities		10,033		11,715
Lines of credit, less current portion		7,749		10,889
Long-term obligations, less current portion		23,646		26,918
Capital lease obligations, less current portion		64		37
Total liabilities		41,492		49,559

# Commitments and contingencies

SIOCKHOLDERS EOUH.	<b>STOCKHOL</b>	DERS	EQUITY
--------------------	-----------------	------	--------

Preferred stock, \$.001 par value, 5,000,000 shares authorized, none outstanding Common stock, \$.001 par value, 200,000,000 shares authorized; 161,291,415 shares		
•	161	1.61
and 161,249,529 shares issued, respectively	161	161
Additional paid-in capital	136,205	135,920
Accumulated deficit	(130,821)	(126,248)
Total stockholders equity	5,545	9,833
Total liabilities and stockholders equity	\$ 47,037	\$ 59,392

See accompanying notes to these condensed consolidated financial statements.

2

**Table of Contents** 

# ARCADIA RESOURCES, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

**Three Month Period Ended June** 30. (Unaudited) 2009 2008 Revenues, net \$ 26,409 \$ 26,778 Cost of revenues 18,961 18,668 Gross profit 7,448 8,110 Selling, general and administrative 9,666 10,244 Depreciation and amortization 459 411 10,703 Total operating expenses 10,077 Operating loss (2,629)(2,593)Other expenses: 838 956 Interest expense, net Loss on extinguishment of debt 248 Other 36 10 Total other expenses 874 1,214 Loss from continuing operations before income taxes (3,503)(3,807)Income tax expense 93 196 Loss from continuing operations (3,596)(4,003)Discontinued operations: Income / (loss) from discontinued operations 717 (1,193)Net gain on disposal 216 Net loss from discontinued operations (977)717 **NET LOSS** \$ \$ (4,573)(3,286)Weighted average number of common shares outstanding 160,552 131,688 Basic and diluted net loss per share: Loss from continuing operations \$ (0.02)\$ (0.03)

7

Loss from discontinued operations (0.01)

Net loss per share \$ (0.03) \$

See accompanying notes to these condensed consolidated financial statements.

3

#### **Table of Contents**

# ARCADIA RESOURCES, INC. CONDENSED CONSOLIDATED STATEMENT OF STOCKHOLDERS EQUITY (IN THOUSANDS, EXCEPT SHARE AMOUNTS) (Unaudited)

	Common Stock Shares Amount			- 112			Sto	Total ekholders Equity	
Balance, April 1, 2009	161,249,529	\$	161	\$	135,920	\$	(126,248)	\$	9,833
Stock-based compensation									
expense	64,375				285				285
Cashless exercise of warrants	(22,489)								
Net loss for the period							(4,573)		(4,573)
Balance, June 30, 2009	161,291,415	\$	161	\$	136,205	\$	(130,821)	\$	5,545

See accompanying notes to these condensed consolidated financial statements.

4

# ARCADIA RESOURCES, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS $(IN\ THOUSANDS)$

	Th	ree-Month June (Unau	30, dited)	)
		2009		2008
Operating activities				
Net loss for the period	\$	(4,573)	\$	(3,286)
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:				
Provision for doubtful accounts		972		011
		873		811
Depreciation of property and equipment		531		1,012
Amortization of intangible assets		246		456
Gain on business disposals		(216)		
Non-cash interest expense		584		
Loss on sale of property and equipment				10
Amortization of deferred financing costs and debt discounts		52		246
Stock-based compensation expense		285		401
Changes in operating assets and liabilities, net of acquisitions:				
Accounts receivable		1,750		(792)
Inventories		639		(228)
Other assets		233		1,176
Accounts payable		(547)		(63)
Accrued expenses		(1,146)		625
Due to affiliated agencies		(327)		16
Deferred revenue		,		(9)
				. ,
Net cash provided by (used in) operating activities		(1,616)		375
Investing activities				
Business acquisitions, net of cash acquired		(190)		(363)
Proceeds from business disposal		9,157		( )
Increase in restricted cash		(500)		
Proceeds from disposals of property and equipment		(200)		19
Purchases of property and equipment		(75)		(264)
Turninger of property and equipment		(13)		(201)
Net cash provided by (used in) investing activities		8,392		(608)
Financing activities				
Net payments on lines of credit		(3,577)		(3,299)
Payments on notes payable and capital lease obligations		(4,204)		(438)
Taymons on notes payable and capital lease congulous		(1,201)		(130)
Net cash used in financing activities		(7,781)		(3,737)

Net change in cash and cash equivalents Cash and cash equivalents, beginning of period	(1,005) 1,522	(3,970) 6,351
Cash and cash equivalents, end of period	\$ 517	\$ 2,381
Supplementary information:		
Cash paid during the period for:		
Interest	\$ 209	\$ 480
Income taxes	14	83
Non-cash investing / financing activities:		
Capital lease	70	
Accounts payable converted to notes payable	750	
Warrants issued in conjunction with line of credit amendment		248
Prior period liability satisfied with equity		45
Accrued interest converted to notes payable	628	541
See accompanying notes to these condensed consolidated financial statements.		

5

#### **Table of Contents**

# ARCADIA RESOURCES, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

#### Note 1 Description of Company and Recent Accounting Pronouncements

#### **Description of Company**

Arcadia Resources, Inc., a Nevada corporation, together with its wholly-owned subsidiaries (the Company), is a national provider of home care, medical staffing, and pharmacy services operating under the service mark Arcadia HealthCare. In May and June 2009, the Company disposed of its Home Health Equipment (HHE), industrial staffing and retail pharmacy software businesses. Subsequent to these divestitures, the Company operates in three reportable business segments: Home Care/Medical Staffing Services (Services), Pharmacy and Catalog. The Company s corporate headquarters are located in Indianapolis, Indiana. The Company conducts its business from approximately 70 facilities located in 21 states. The Company operates pharmacies in Indiana and Minnesota and has customer service centers in Michigan and Indiana.

### **Unaudited Interim Financial Information**

The accompanying consolidated balance sheet as of June 30, 2009, the consolidated statements of operations for the three-month periods ended June 30, 2009 and 2008 and the consolidated statement of cash flows for the three-month periods ended June 30, 2009 and 2008 and the consolidated statement of stockholders—equity for the three-month period ended June 30, 2009 are unaudited but include all adjustments (consisting of normal recurring adjustments) that are, in the opinion of management, necessary for a fair presentation of our financial position at such dates and the results of operations and cash flows for the periods then ended, in conformity with accounting principles generally accepted in the United States (GAAP). The consolidated balance sheet as of March 31, 2009 has been derived from the audited consolidated financial statements at that date but, in accordance with the rules and regulations of the United States Securities and Exchange Commission (SEC), does not include all of the information and notes required by GAAP for complete financial statements. Operating results for the three-month period ended June 30, 2009 are not necessarily indicative of results that may be expected for the entire fiscal year. The financial statements should be read in conjunction with the financial statements and notes for the fiscal year ended March 31, 2009 included in the Company s Form 10-K filed with the SEC on July 14, 2009.

#### Reclassifications

Certain amounts presented in prior periods have been reclassified to conform to current period presentations including the reflection of discontinued operations separately from continuing operations.

#### **Recent Accounting Pronouncements**

In April 2008, FASB issued FSP No. 142-3, *Determination of the Useful Life of Intangible Assets* (FSP No. 142-3), which amends the factors that must be considered in developing renewal or extension assumptions used to determine the useful life over which to amortize the cost of a recognized intangible asset under SFAS No. 142, *Goodwill and Other Intangible Assets*. FSP No. 142-3 requires an entity to consider its own assumptions about renewal or extension of the term of the arrangement, consistent with its expected use of the asset. FSP No. 142-3 also requires the disclosure of the weighted-average period prior to the next renewal or extension for each major intangible asset class, the accounting policy for the treatment of costs incurred to renew or extend the term of a recognized intangible assets and for intangible assets renewed or extended during the period, if renewal or extension costs are capitalized, the costs incurred to renew or extend the asset and the weighted-average period prior to the next renewal or extension for each major intangible asset class. FSP No. 142-3 is effective for financial statements for fiscal years beginning after December 15, 2008. The Company adopted FSP No. 142-3 on April 1, 2009, resulting in no impact to its consolidated financial statements.

In June 2008, the FASB ratified the consensus reached on Emerging Issues Task Force Issue No. 07-05, Determining Whether an Instrument (or Embedded Feature) Is Indexed to an Entity s Own Stock (EITF Issue No. 07-5). EITF Issue No. 07-05 clarifies the determination of whether an instrument (or an embedded feature) is indexed to an entity s own stock, which would qualify as a scope exception under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities . EITF Issue No. 07-05 is effective for financial statements issued for fiscal years beginning after December 15, 2008. The Company adopted this pronouncement on April 1, 2009, resulting in no impact to its

consolidated financial statements.

6

#### **Table of Contents**

In March 2008, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities, an amendment of FASB Statement No. 133. The statement amends and expands the disclosure requirements of SFAS No. 133 to provide users of financial statements with an enhanced understanding of (i) how and why an entity uses derivative instruments; (ii) how derivative instruments and related hedged items are accounted for under SFAS No. 133 and its related interpretations, and (iii) how derivative instruments and related hedged items affect an entity s financial position, results of operations, and cash flows. The statement also requires (i) qualitative disclosures about objectives for using derivatives by primary underlying risk exposure, (ii) information about the volume of derivative activity, (iii) tabular disclosures about balance sheet location and gross fair value amounts of derivative instruments, income statement, and other comprehensive income location and amounts of gains and losses on derivative instruments by type of contract, and (iv) disclosures about credit-risk-related contingent features in derivative agreements. SFAS No. 161 is effective for financial statements issued for fiscal years or interim periods beginning after November 15, 2008. The adoption of this pronouncement did not have a significant impact on the Company s financial statements.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), Business Combinations (SFAS No. 141R), which replaces SFAS 141. The statement retains the purchase method of accounting for acquisitions, but requires a number of changes, including changes in the way assets and liabilities are recognized in purchase accounting. It also changes the recognition of assets acquired and liabilities assumed arising from contingencies, requires the capitalization of in-process research and development at fair value, and requires the expensing of acquisition-related costs as incurred. SFAS No. 141R is effective for fiscal years beginning on or after December 15, 2008 and will apply prospectively to business combinations completed on or after that date. The Company adopted SFAS No. 141R on April 1, 2009, and the impact of adopting this pronouncement will be dependent on the future business combinations that the Company may pursue.

In April 2009, the FASB issued FSP No. FAS 107-1 and APB 28-1, Interim Disclosures about Fair Value of Financial Instruments. FSP No. FAS 107-1 and APB 28-1 requires entities to provide disclosure in interim reporting periods of the fair value of all financial instruments for which it is practicable to estimate that value, whether recognized or not recognized at fair value in the balance sheet. Prior to the issuance of FSP No. FAS 107-1 and APB 28-1, such disclosures were required only in annual reporting periods. As of June 30, 2009, the Company adopted FSP No. FAS 107-1 and APB 28-1, which was effective for interim periods ending after June 15, 2009. The recorded amounts of the Company s financial instruments at June 30, 2009 approximate fair value.

In May 2009, the FASB issued SFAS No. 165, Subsequent Events, which establishes general standards of accounting for and disclosure of events that occur after the balance sheet date but before financial statements are issued for interim and annual periods ending after June 15, 2009. The Company adopted this standard as of June 30, 2009 and considered the accounting and disclosure of events occurring after the balance sheet date through the date and time the Company s financial statements were issued on August 13, 2009. The adoption of this standard did not have an impact on the Company s financial position, results of operations, or liquidity.

In June 2009, the FASB issued SFAS No. 168, The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles a replacement of SFAS No. 162 to become the single source of authoritative nongovernmental U.S. GAAP; all existing accounting standards are superseded as described in SFAS No. 168. All other accounting literature not included in the Codification is non-authoritative. SFAS No. 168 is effective for financial statements issued for interim and annual periods ending after September 15, 2009. The adoption of this standard is not expected to have a material impact on the Company s financial statements.

7

#### **Table of Contents**

#### Note 2 Management s Plan

Since fiscal 2008, the Company has been focused on the implementation of a new board approved strategic plan designed to focus on expanding certain core businesses; restructuring the Company s long-term debt; closing or selling non-strategic businesses and assets; improving operating margins; reducing selling, general and administrative (SG&A) expenses; and establishing a more disciplined approach to cash management. To date, management has made progress in each of these areas as discussed below.

On March 25, 2009, the Company restructured \$24 million of debt with its two largest equity holders and received an additional \$3 million in debt financing as part of the transaction. The debt maturity was extended through April 1, 2012, and the Company will continue to have the option to add the accrued interest to the principal balance on a quarterly basis. The debt agreements include a formula for splitting the cash proceeds upon the sale of assets. Specifically, the first \$2 million in proceeds are to be retained by the Company. The next \$5 million in proceeds are then paid to the lenders as provided in the promissory notes. After these amounts are paid, proceeds up to \$20,000,000 are split 50% to the Company and 50% to be paid pro-rata to these lenders. Thereafter, proceeds are split 25% to the Company and 75% to the lenders.

On July 13, 2009, the Company executed an amendment to its line of credit agreement with Comerica Bank. The amendment reduced the total availability from \$19 million to \$14 million; extended the maturity from October 2009 to August 2011; and increased the interest rate from the prime rate plus 1% to the prime rate plus 2.75%.

In May and June 2009, the Company sold its HHE, industrial staffing and pharmacy software businesses and received an aggregate of \$9,157,000 in cash proceeds at the closings. In addition to the cash proceeds received at closing, the transactions included holdback provisions for an additional \$1,475,000 in cash, which is to be released over the next 18 months assuming certain criteria are met. Consistent with the terms of the debt agreements described above, the Company paid certain lenders a total of \$3,941,000 from the cash proceeds to reduce outstanding debt. The Company plans to use the cash received upon the release of the holdback amounts to further reduce debt. The Company also paid AmerisourceBergen Drug Corporation \$1,980,000 from the proceeds of the pharmacy software business divestiture plus an additional \$145,000 in order to pay off the outstanding line of credit balance. Cash proceeds received at the closings, net of fees, less amounts used to pay down debt were \$2,629,000.

The Company has expanded revenues in the Pharmacy segment over the last three quarters and has seen steady increases in Home Care revenue. Management believes that it will make further progress with implementing its strategic plan during the remainder of fiscal 2010. The Company believes that its focus on two core businesses will enable it to realize operational improvements in both the Services and Pharmacy segments. These planned operational improvements include growth in Home Care revenues, growth in DailyMed revenues, improved gross margins in the Pharmacy segment and more efficient operation of its pharmacy facilities as the DailyMed volumes grow. In addition to these operational improvements, the Company intends to make further reductions in corporate expenses in order to bring these expenses more in line with current and projected revenues.

With the Company s reduced debt levels (described above) and its focus on two core business platforms, management believes that it would be able to raise additional capital to support operating cash requirements, if necessary, and to fund investment in growth opportunities. This capital could be in the form of debt financing, private equity placements and/or investments in its core business platforms by strategic business partners. At the same time, because of normal fluctuations in the timing of the Company s cash receipts and disbursements, management is focused on disciplined management of its cash flow. While management believes that it will be successful in managing its cash requirements, and has developed alternatives for addressing short-term cash shortfalls, no assurance can be made that these alternatives can be successfully implemented in the time frame required. In such a case, the Company would need to consider other strategies, including the divestiture of additional assets or business lines, to meet its cash requirements and/or fund its investment in growth opportunities.

8

#### **Table of Contents**

#### **Note 3 Discontinued Operations**

#### **Industrial Staffing Operations**

On May 29, 2009, the Company finalized the sale of substantially all of the assets of its industrial and non-medical staffing business for cash proceeds of \$250,000, which will be paid in five equal installments through September 2009. Additionally, the Company will receive 50% of the future earnings of the business until the total payments equal \$1.6 million. Such payments, if any, will be recorded as additional gains when earned. The Company retained all accounts receivable for services provided prior to May 29, 2009.

#### **HHE Operations**

On January 5, 2009, the Company entered into an Asset Purchase Agreement with Braden Partners, L.P. to sell the assets of its HHE business in San Fernando, California. Total proceeds were \$503,000, less fees of \$24,000. \$126,000 of the purchase price is being held by the buyer to cover the Company s contingent obligations. The Company retained all accounts receivables for services provided prior to January 2009.

On May 18, 2009, the Company completed the sale of its ownership interest in Lovell Medical Supply, Inc., Beacon Respiratory Services of Georgia, Inc., and Trinity Healthcare of Winston-Salem, Inc. to Aerocare Holdings, Inc. for total proceeds of \$4,750,000, less fees of \$150,000. \$475,000 of the purchase price is being held by the buyer to cover the Company s contingent obligations. The entities sold represented the Southeast region of the Company s HHE business.

On May 19, 2009, the Company entered into an Asset Purchase Agreement with Braden Partners, L.P. to sell the assets of its Midwest region of the Company s HHE business. Total proceeds were \$4,000,000, less fees of \$150,000. \$1,000,000 of the purchase price is being held by the buyer to cover the Company s contingent obligations. The Company retained all accounts receivable for services provided prior to May 2009.

As of May 2009, the Company had sold all of its HHE operations.

#### Retail Pharmacy Software Business

On June 11, 2009, the Company entered into an Asset Purchase Agreement with a leading pharmacy management company to sell substantially all of the assets of JASCORP, LLC ( JASCORP ) for proceeds of \$2,200,000, less estimated fees of \$100,000. \$220,000 of the purchase price is being held back by the buyer until December 2011 in order to cover the Company s contingent obligations. JASCORP operated the retail pharmacy software business that the Company acquired in September 2007. As part of the divestiture, the Company entered into a License and Services Agreement with the buyer which provides the Company the right to continue to use the software for internal purposes.

The assets and liabilities associated with these discontinued business operations have been classified as assets and liabilities of discontinued operations in the accompanying consolidated balance sheets. The results of the above are reported in discontinued operations in the accompanying consolidated statements of operations, and the prior period consolidated statement of operations have been recast to conform to this presentation. The segment results in Note 11 also reflect the reclassification of the discontinued operations. The discontinued operations do not reflect the costs of certain services provided to these operations by the Company. Such costs, which were not allocated by the Company to the various operations, included internal employee costs associated with administrative functions, including accounting, information technology, human resources, compliance and contracting as well as external costs for legal fees, insurance, audit fees, payroll processing, and various public-company expenses. The Company uses a centralized approach to cash management and financing of its operations, and, accordingly, debt and the related interest expense were also not allocated specifically to these operations. The consolidated statements of cash flows do not separately report the cash flows of the discontinued operations.

9

#### **Table of Contents**

The components of the assets and liabilities of the discontinued operations are presented below (in thousands):

	June 30, 2009							
	Indu	vices - ıstrial ıffing	H	ІНЕ		rmacy - tware	ŗ	Fotal
Assets Accounts receivable, net of allowance of \$845 Prepaid expenses and other current assets	\$	139	\$	431 103	\$	84	\$	570 187
Total current assets of discontinued operations Property and equipment, net		139		534 34		84		757 34
Total assets of discontinued operations	\$	139	\$	568	\$	84	\$	791
Liabilities	<b>*</b>						•	<b>604</b>
Accounts payable	\$		\$	555	\$	76 172	\$	631
Accrued compensation and related taxes Accrued other		80		43 138		172		215 218
Total liabilities of discontinued operations	\$	80	\$	736	\$	248	\$	1,064

	March 31, 2009								
		Services - Industrial Staffing		нне		Pharmacy - Software		Total	
Assets	\$	972	\$	3,199	\$	138	\$	4,309	
Accounts receivable, net of allowance of \$968 Inventory, net	Ф	912	Ф	3,199 829	Ф	20	Ф	4,309 849	
Prepaid expenses and other current assets		35		175		90		300	
Total current assets of discontinued operations		1,007		4,203		248		5,458	
Property and equipment, net		17		1,716		132		1,865	
Goodwill				507		923		1,430	
Acquired intangibles assets, net				1,822		733		2,555	
Total non-current assets of discontinued operations		17		4,045		1,788		5,850	
Total assets of discontinued operations	\$	1,024	\$	8,248	\$	2,036	\$	11,308	
Liabilities									
Accounts payable	\$	4	\$	986	\$	74	\$	1,064	
Accrued compensation and related taxes		228		350		93		671	
Accrued other		84		64		60		208	

Long-term obligations, current portion 94 94

Total current liabilities of discontinued operations \$ 316 \$ 1,494 \$ 227 \$ 2,037

10

#### **Table of Contents**

The components of the earnings/(loss) from discontinued operations are presented below (in thousands):

	Three Mon	Ended
	2009	2008
Revenues, net: Services Industrial Staffing Home Health Equipment Pharmacy Software	\$ 1,223 1,423 356	\$ 5,218 4,832 556
	\$ 3,002	10,606
Earnings (loss) from operations:	(2-7)	
Services Industrial Staffing Home Health Equipment Pharmacy Software	\$ (37) (1,061) (95)	\$ 475 190 52
	\$ (1,193)	\$ 717
Gain / (loss) on disposal:		
Services Industrial Staffing Home Health Equipment Pharmacy Software	\$ 126 120 (30)	\$
	\$ 216	\$
Earnings (loss) from discontinued operations:		
Services Industrial Staffing Home Health Equipment Pharmacy Software	\$ 89 (941) (125)	\$ 475 190 52
	\$ (977)	\$ 717

#### Note 4 Goodwill and Acquired Intangible Assets

Goodwill by segment as of June 30 and March 31, 2009 was as follows (in thousands):

		Services		armacy	Catalog	Total	
Balance	\$	14,553	\$	2,500	\$	\$	17,053

For tax purposes, goodwill of approximately \$24.0 million is amortizable over 15 years. The difference between the book and tax balance of goodwill is due to certain impairment charges incurred for book purposes in previous periods.

11

#### **Table of Contents**

Acquired intangible assets consist of the following (in thousands):

	June 30, 2009				March 31, 2009			
			Accı	umulated			Acc	umulated
		Cost	Amo	ortization		Cost	Amo	ortization
Trade name	\$	6,664	\$	724	\$	6,664	\$	682
Customer relationships		4,720		2,514		4,720		2,397
		11,384	\$	3,238		11,384	\$	3,079
Less accumulated amortization		(3,238)				(3,079)		
Net acquired intangible assets	\$	8,146			\$	8,305		

Amortization expense for acquired intangible assets included in continuing operations was \$159,000 and \$301,000 for the three-month periods ended June 30, 2009 and 2008, respectively.

The estimated amortization expense related to acquired intangible assets in existence as of June 30, 2009 was as follows (in thousands):

Remainder of fiscal 2010	\$ 476
Fiscal 2011	571
Fiscal 2012	518
Fiscal 2013	476
Fiscal 2014	382
Thereafter	5,723
Total	\$ 8,146

#### **Note 4** Lines of Credit

The following table summarizes the lines of credit for the Company (in thousands):

<b>Lending Institution</b>	Maturity date	A	At June aximum vailable rrowing	009 alance	arch 31, 2009	Interest ra	
Comerica Bank AmerisourceBergen Drug Corporation	August 1, 2011 September 30, 2010	\$	10,220	\$ 7,749	\$ 9,126 2,200	Prime plu 2.75	10%
Total lines of credit obligations		\$	10,220	7,749	11,326		
Less current portion					(437)		
Long-term portion				\$ 7,749	\$ 10,889		

#### Comerica Bank

Arcadia Services, Inc. ( ASI ), a wholly-owned subsidiary of the Company, and three of ASI s wholly-owned subsidiaries have an outstanding line of credit agreement with Comerica Bank. As of June 30, 2009, advances under

the Comerica Bank line of credit agreement cannot exceed the lesser of the revolving credit commitment amount of \$19 million or the aggregate principal amount of indebtedness permitted under the advance formula amount at any one time. The advance formula base is 85% of the eligible accounts receivable, plus the lesser of 85% of eligible unbilled accounts or \$3,000,000. The line of credit agreement contains a subjective acceleration clause and requires the Company to maintain a lockbox. However, the Company has the ability to control the funds in the deposit account and to determine the amount used to pay down the line of credit balance. As such, the line of credit is not automatically classified as a current obligation in the consolidated balance sheets. Arcadia Services, Inc. agreed to various financial covenant ratios, to have any person who acquires Arcadia Services, Inc. s capital stock to pledge such stock to Comerica Bank, and to customary negative covenants. If an event of default occurs, Comerica Bank may, at its option, accelerate the maturity of the debt and exercise its right to foreclose on the issued and outstanding capital stock of Arcadia Services, Inc. and on all of the assets of Arcadia Services, Inc. and its subsidiaries. On June 30, 2009, the interest rate on this line of credit agreement was the bank s prime rate plus 1.0% (4.25%), and the availability under the line was \$2,471,000.

12

#### **Table of Contents**

RKDA, Inc. (RKDA), a wholly-owned subsidiary of the Company and the holding company of Arcadia Services, Inc. and Arcadia Products, Inc., granted Comerica Bank a first priority security interest in all of the issued and outstanding capital stock of Arcadia Services, Inc. Arcadia Services, Inc. granted Comerica Bank a first priority security interest in all of its assets. The subsidiaries of Arcadia Services, Inc. granted the bank security interests in all of their assets. RDKA is restricted from paying dividends to the Company. RKDA executed a guaranty to Comerica Bank for all indebtedness of Arcadia Services, Inc. and its subsidiaries. Any such default and resulting foreclosure would have a material adverse effect on the Company s financial condition. As of June 30, 2009, the Company was in compliance with all financial covenants.

On July 13, 2009, ASI executed an amendment to its line of credit agreement with Comerica Bank. The amendment reduced the total availability from \$19 million to \$14 million; extended the maturity from October 2009 to August 2011; and increased the interest rate from the prime rate plus 1% to the prime rate plus 2.75%. The advance formula will remain the same as described above. The amended agreement requires the Company to maintain a deposit account with a minimum balance of \$500,000. ASI agreed to the following financial covenants: tangible effective net worth of \$2 million as of June 30, 2009 and gradually increasing on a quarterly basis to \$2.8 million by September 2011; minimum quarterly net income of \$400,000; and, minimum subordination of indebtedness to Arcadia Resources, Inc. of \$15.5 million. As a result of this amendment, the Company classified the outstanding balance as a long-term liability as of June 30, 2009 and March 31, 2009. As of June 30, 2009, the Company was in compliance with the loan covenants.

#### **AmerisourceBergen Drug Corporation**

In connection with the acquisition of PrairieStone in February 2007, PrairieStone entered into a line of credit agreement with AmerisourceBergen Drug Corporation (ABDC), which previously maintained an ownership interest in PrairieStone. The line of credit was secured by a security interest in all of the assets of PrairieStone and SSAC, LLC, a wholly-owned subsidiary of the Company, and was guaranteed by the Company.

On June 10, 2009, the Company entered into an amendment to the line of credit agreement. The amendment included terms whereby if the Company paid down the remaining balance outstanding on the line of credit, ABDC would defer the payment of certain inventory purchases up to \$750,000 until April 1, 2010, and the deferred balance would accrue interest at 8.0%. Additionally, ABDC agreed to negotiate in good faith the extension of an existing Prime Vendor Agreement relating to the Pharmacy segment which expires in September 2010 and a new credit agreement. On June 11, 2009 and simultaneous with the divestiture of JASCORP, the Company paid ABDC a total of \$2,125,000 in order to pay off the line of credit balance. During June 2009, the Company deferred \$750,000 in inventory purchasing payments. To date, the Company and ABDC have not yet negotiated the new credit agreement relating to the \$750,000 or the Prime Vendor Agreement. The \$750,000 is included in current long-term obligation as of June 30, 2009 on the accompanying consolidated balance sheets.

13

#### Note 5 Long-Term Obligations

Long-term obligations consist of the following (in thousands):

Net would be IANIA in the course of \$10.0 m. illiand but IManut 25, 2000	une 30, 2009	arch 31, 2009
Note payable to JANA in the amount of \$18.0 million, dated March 25, 2009 bearing an effective interest rate of 10% with unpaid accrued interest and principal due in full on April 1, 2012. Cash interest that would otherwise be payable on such quarterly interest payment dates may be added to the principal balance of the note payable at the Company s option. The note payable is unsecured.	\$ 16,579	\$ 18,035
Note payable to Vicis Capital Master Fund (Vicis) in the amount of \$7.8 million, dated March 25, 2009 bearing an effective interest rate of 10% with unpaid accrued interest and principal due in full on April 1, 2012. Cash interest that would otherwise be payable on such quarterly interest payment dates may be added to the principal balance of the note payable at the Company s option. The note payable is unsecured.	6,040	7,882
Note payable to LSP Partners, LP ( LSP ) in the amount of \$1.0 million, dated March 25, 2009 bearing an effective interest rate of 10% with unpaid accrued interest and principal due in full on April 1, 2012. Cash interest that would otherwise be payable on such quarterly interest payment dates may be added to the principal balance of the note payable at the Company s option. The note payable is unsecured.	1,027	1,000
Payable due to AmerisourceBergen Drug Corporation consistent with the terms of an amendment to a line of credit agreement date June 10, 2009 bearing an effective interest rate of 8.0% with unpaid accrued interest and principal due in full on April 1, 2010. The note payable is secured by the assets of the Pharmacy segment.	750	
Post-closing risk share obligation relating to the PrairieStone acquisition due to Lunds, bearing an effective interest rate of 10%, maturing on February 17, 2010 with monthly principal payments of \$37,000. The balance is unsecured.	296	408
Note payable, unsecured bearing interest at prime plus 1% due on July 31, 2009.	189	189
Total long-term obligations Less current portion of long-term obligations	24,881 (1,235)	27,514 (596)
Long-term obligations, less current portion	\$ 23,646	\$ 26,918

On March 25, 2009, the Company entered into a Master Exchange Agreement with JANA (related entity), Vicis (related entity) and LSP. Pursuant to the agreement, Vicis purchased \$2,000,000 of the principal balance of promissory note held by JANA. Additionally, JANA and LSP advanced the Company \$2,000,000 and \$1,000,000 of cash, respectively. JANA and Vicis then exchanged their previously outstanding promissory notes for new notes with terms as described above. The new promissory notes due to JANA, Vicis, and LSP include covenants relating to, among other items, limitations of additional indebtedness, issuance of new equity securities and the application of proceeds from future asset sales. Specifically, the notes provide that the first \$2,000,000 in proceeds would be retained by the Company. Additional proceeds are then paid to JANA, Vicis and LSP as provided in the promissory notes. After these promissory note prepayments are made, proceeds up to \$20,000,000 are split 50% to the Company and 50% to be paid pro-rata to these three lenders. Thereafter, proceeds are split 25% to the Company and 75% to the

lenders.

14

#### **Table of Contents**

As of June 30, 2009 future maturities of long-term obligations are as follows (in thousands):

Remainder of fiscal 2010	\$ 485
Fiscal 2011	750
Fiscal 2012	
Fiscal 2013	23,646
Total	\$ 24,881

The weighted average interest rate of outstanding long-term obligations as of June 30, 2009 and March 31, 2009 and 2008 was 10.0%.

#### Note 6 Stockholders Equity

#### Warrants

The following represents warrants outstanding:

					June 30,	March 31,
	Ez	xercise				
Description	]	Price	Granted	Expiration	2009	2009
Class A	\$	0.50	May 2004	May 2011	3,593,836	3,593,836
Class B-1	\$	0.001	September 2005	September 2009	444,444	444,444
Class B-2	\$	1.20	September 2005	May 2014	44,444	44,444
ABDC issuance	\$	0.75	June 2008	June 2015	490,000	490,000
					4,572,724	4,572,724

The outstanding warrants have no voting rights and provide the holder with the right to convert one warrant for one share of the Company s common stock at the stated exercise price. The majority of the outstanding warrants have a cashless exercise feature.

During the three-month period ended June 30, 2009, the Company accounted for 22,489 shares of common stock forfeited to the Company as part of the cashless exercise of 8,545,833 B-1 warrants in March 2009. No warrants were exercised during the three-month period ended June 30, 2008.

#### **Note 7** Contingencies

#### Contingencies

As a health care provider, the Company is subject to extensive federal and state government regulation, including numerous laws directed at preventing fraud and abuse and laws regulating reimbursement under various government programs. The marketing, billing, documenting and other practices of health care companies are all subject to government scrutiny. To ensure compliance with Medicare and other regulations, audits may be conducted, with requests for patient records and other documents to support claims submitted for payment of services rendered to customers, beneficiaries of the government programs. Violations of federal and state regulations can result in severe criminal, civil and administrative penalties and sanctions, including disqualification from Medicare and other reimbursement programs.

The Company is subject to various legal proceedings and claims which arise in the ordinary course of business. The Company does not believe that the resolution of such actions will materially affect the Company s business, results of operations or financial condition.

#### **Note 8** Stock-Based Compensation

On August 18, 2006, the Board of Directors unanimously approved the Arcadia Resources, Inc. 2006 Equity Incentive Plan (the 2006 Plan ), which was subsequently approved by the stockholders on September 26, 2006. The 2006 Plan provides for grants of incentive stock options, non-qualified stock options, stock appreciation rights and restricted shares (collectively Awards ). The 2006 Plan will terminate and no more Awards will be granted after August 2, 2016, unless terminated by the Board of Directors sooner. The termination of the 2006 Plan will not affect previously granted Awards. The total number of shares of common stock that may be issued pursuant to Awards under the 2006 Plan may not exceed an aggregate of 2.5% of the Company s authorized and unissued shares of common stock as of the date the Plan was approved by the shareholders or 5,000,000 shares. All non-employee directors, executive officers and employees of the Company and its subsidiaries are eligible to receive Awards under the 2006 Plan. As of June 30, 2009, approximately 200,000 shares were available for grant under the 2006 Plan.

On January 27, 2009, the Board of Directors approved and adopted the Second Amendment (the Amendment ) to the 2006 Plan. The Amendment proposes to increase the number of shares available to be issued under the Plan to 5% of the Company s authorized shares of common stock as of the date the Amendment is approved by the Company s stockholders. The Amendment is subject to approval by the Company s stockholders at the next regularly scheduled or special meeting of stockholders.

#### **Stock Options**

Prior to the adoption of the 2006 Plan, stock options were granted to certain members of management and the Board of Directors. The terms of these options varied depending on the nature and timing of the grant. The maximum contractual term for the options granted to date is seven years.

The fair value of each stock option award is estimated on the date of the grant using a Black-Scholes option valuation model that uses the assumptions noted in the following table. The Company estimated the volatility of its common stock by using historical stock price volatility. The Company based the risk-free interest rate that it uses in the option pricing model on U.S. Treasury constant maturity issues having remaining terms similar to the expected terms of the options. The Company does not anticipate paying any cash dividends in the foreseeable future and therefore used an expected dividend yield of zero in the option pricing model. The expected life of employee stock options represents the calculation using the simplified method for plain vanilla options applied consistently to all plain vanilla options consistent with the guidance in Staff Accounting Bulletin ( SAB ) SAB 107. In December 2007, the Securities and Exchange Commission (SEC) issued SAB110 to amend the SEC s views discussed in SAB 107 regarding the use of the simplified method in developing an estimate of expected life of share options in accordance with SFAS 123R. Due to a lack of adequate historical experience to provide a reasonable estimate, the Company will continue to use the simplified method until it has the historical data necessary to provide a reasonable estimate of expected life in accordance with SAB 107, as amended by SAB 110. For the expected option life, the Company has what SAB 107 defines as plain-vanilla stock options, and therefore use a simple average of the vesting period and the contractual term for options as permitted by SAB 107. All share-based payment awards are amortized on a straight-line basis over the requisite service periods, which is generally the vesting period.

Following are the specific valuation assumptions used for each respective period:

Weighted-average	June 3	<b>June 30</b> ,					
	2009	2008					
Expected volatility	N/A	73%					
Expected dividend yields	N/A	0%					
Expected terms (in years)	N/A	4					
Risk-free interest rate	N/A	3.19%					

Three-Month Period Ended

16

Stock option activity for the three-month period ended June 30, 2009 is summarized below:

		Weighted- Average Exercise Price		Weighted- Average Remaining Contractual Term	Aggregate Intrinsic Value (thousands)	
Options	Shares			(Years)		
Outstanding at April 1, 2009	3,771,225	\$	0.76			
Forfeited or expired	(31,667)		0.71			
Outstanding at June 30, 2009	3,739,558	\$	0.76	3.7	395,608	
Exercisable at June 30, 2009	3,196,920	\$	0.81	4.9	285,396	

In fiscal 2009, the Board determined that certain members of executive management would be granted a number of options which would vest over three years. On April 3, 2008, the Board authorized the issuance of one-third of these total option grants for executive management (such portion which vested quarterly over fiscal 2009) and determined that the remaining two-thirds were to be issued as soon as the Company has option shares available to do so. Following approval of the Amendment of the Plan as describe above, on January 27, 2009, the Board of Directors granted the remaining two-thirds of these options to the executives (an aggregate of 2,253,334 options), such options (i) having an exercise price of \$0.72 per share (the closing share price on April 2, 2008), (ii) vesting in equal installments on March 31, 2010 and 2011, and (iii) expiring on January 26, 2016. In the event shareholder approval of the Amendment to the Plan is not received at the next special or annual meeting of the Company s shareholders, these option grants shall be terminated and voided in all respects and shall not vest or be exercisable by the participants at any time. The 2,253,334 options are not included in the above table, and to date, the Company has not recognized compensation expense associated with these options.

The following table summarizes information about stock options outstanding at June 30, 2009:

	Options Outstanding Weighted			<b>Options Exercisable</b>			
Range of Exercise Prices	Number Outstanding	Average Remaining Contractual Life	Weighted Average Exercise Price		Number Exercisable	Av Ex	eighted verage ercise Price
\$0.18 \$0.25	524,000	5.8	\$	0.25	509,000	\$	0.25
\$0.26 \$1.00	2,446,978	5.9	\$	0.61	1,919,340	\$	0.66
\$1.01 \$1.50	650,967	3.6	\$	1.37	650,967	\$	1.37
\$1.51 \$2.25	43,000	3.8	\$	2.22	43,000	\$	2.22
\$2.92	74,613	4.1	\$	2.92	74,613	\$	2.92
Outstanding at June 30, 2009	3,739,558		\$	0.76	3,196,920	\$	0.81

The weighted-average grant-date fair value of options granted during the three-month period ended June 30, 2008 was \$0.40. No stock options were granted during the three-month period ended June 30, 2009.

No stock options were exercised during either the three-month periods ended June 30, 2009 and 2008.

The Company recognized \$185,000 and \$206,000 in stock-based compensation expense from all operations relating to stock options during the three-month periods ended June 30, 2009 and 2008, respectively.

As of June 30, 2009, total unrecognized stock-based compensation expense related to stock options was \$1,039,000, which is expected to be expensed through 2011.

17

#### **Table of Contents**

#### Restricted Stock

Restricted stock is measured at fair value on the date of the grant, based on the number of shares granted and the quoted price of the Company s common stock. The value is recognized as compensation expense ratably over the corresponding employee s specified service period. Restricted stock vests upon the employees fulfillment of specified performance and service-based conditions.

The following table summarizes the activity for restricted stock awards during the three-month period ended June 30, 2009:

Unvested at April 1, 2009	Shares	Weighted- Average Grant Date Fair Value per Share		
	656,092	\$	1.41	
Vested	(244,375)		1.37	
Forfeited	(10,000)		1.48	
Unvested at June 30, 2009	401,717	\$	1.44	

During the three-month periods ended June 30, 2009 and 2008, the Company recognized \$99,000 and \$128,000, respectively, of stock-based compensation expense from all operations related to restricted stock.

During the three-month periods ended June 30, 2009 and 2008, the total fair value of restricted stock vested was \$97,000 and \$165,000, respectively.

As of June 30, 2009, total unrecognized stock-based compensation expense related to unvested restricted stock awards was \$569,000, which is expected to be expensed over a weighted-average period of 1.85 years.

#### **Note 9** Income Taxes

The Company incurred state and local tax expense of \$93,000 and \$196,000 during the three-month periods ended June 30, 2009 and 2008, respectively.

SFAS No. 109 requires that a valuation allowance be established when it is more likely than not that all or a portion of deferred income tax assets will not be realized. A review of all available positive and negative evidence needs to be considered, including a company s performance, the market environment in which the company operates, the length of carryback and carryforward periods, and expectation of future profits. SFAS No. 109 further states that forming a conclusion that a valuation allowance is not needed is difficult when there is negative evidence such as the cumulative losses in recent years. Therefore, cumulative losses weigh heavily in the overall assessment. The Company will provide a full valuation allowance on future tax benefits until it can sustain a level of profitability that demonstrates its ability to utilize the assets, or other significant positive evidence arises that suggests the Company s ability to utilize such assets.

#### **Note 10 Related Party Transactions**

On June 30, 2009, the Company had an outstanding balance of \$16.6 million related to a note payable with JANA dated March 25, 2009. JANA held greater than 15% of the outstanding shares of Company common stock on June 30, 2009. The Company incurred interest expense relating to the debt due JANA in the amounts of \$444,000 and \$408,000 during the three-month periods ended June 30, 2009 and 2008, respectively. See Note 5 Long-term Obligations for additional information pertaining to this debt instrument.

On June 30, 2009, the Company had an outstanding balance of \$6.0 million related to a note payable with Vicis Capital Master Fund dated March 25, 2009. Vicis held greater than 15% of the outstanding shares of Company common stock on June 30, 2009. The Company incurred interest expense, including amortization of debt discount, relating to the debt in the amounts of \$158,000 and \$150,000 during the three-month periods ended June 30, 2009 and 2008, respectively. See Note 5 Long-term Obligations for additional information pertaining this debt instrument.

18

#### **Table of Contents**

One of the members of the Board of Directors of the Company has minority ownership interests in each of Lunds, Inc. and LFHI Rx, LLC and serves as the Chairman and CEO of Lunds, Inc. These two entities held an ownership interest in PrairieStone prior to its acquisition by the Company. Lunds, Inc. and LFHI Rx, LLC received 2,400,000 shares of Company common stock at the closing of the transaction and an additional 47,437 shares in February 2008 due to a stock price guarantee provision relating to the acquisition. Immediately prior to Company s acquisition of PrairieStone, PrairieStone closed on the sale of the assets of fifteen retail pharmacies located within grocery stores owned and operated by Lunds, Inc. and Byerly s, Inc. to Lunds, Inc., which transaction included execution of a five-year Management Services Agreement and a five-year Licensed Services Agreement between Lunds, Inc. and PrairieStone. Under the terms of the Management Services Agreement, PrairieStone provided such services that were appropriate for the day-to-day management of the pharmacies. In conjunction with these two agreements, the Company recognized \$27,000 and \$64,000 in revenue during the three-month periods ended June 30, 2009 and 2008, respectively. The Asset Purchase Agreement with Lunds also included a post-closing risk-share clause whereby PrairieStone will pay Lunds 50% of the first two years losses, if any, up to a cumulative total loss of \$914,000. \$457,000 was accrued during the fiscal 2007. In March 2009, the Company entered into an Override Agreement with Lunds whereby the Company agreed to pay the post-closing risk-share balance of \$457,000 with an initial payment of \$50,000 and then eleven monthly equal installments plus interest through February 2010. As of June 30, 2009, the remaining principal balance of \$296,000 is included in the current portion of long-term obligations in the accompanying consolidated balance sheets. The Override Agreement also terminated the Management Services Agreement and provided for the granting of 100,000 shares of the Company s common stock to Lunds.

Another member of the Board of Directors of the Company is the Director of Private Equity of CMS Companies. Entities affiliated with CMS Companies purchased 4,201,681 shares of the Company s common stock for \$5,000,000 as part of the May 2007 private placement. In addition, these entities received 1,050,420 warrants to purchase shares of common stock at \$1.75 per share for a period of seven years. These warrants were converted to 1,050,420 shares of common stock in conjunction with the March 25, 2009 debt refinancing.

The Company s Chief Operating Officer has a beneficial ownership interest in an affiliated agency and thereby has an interest in the affiliate s transactions with the Company, including the payments of commissions to the affiliate based on a specified percentage of gross margin. The affiliate is responsible to pay its selling, general and administrative expenses. Commissions totaled \$212,000 and \$371,000 for the three-month periods ended June 30, 2009 and 2008, respectively. In addition, the Company has an agreement with this affiliate, which is terminable under certain circumstances, to purchase the business under certain events, but in no event later than 2011.

19

#### **Table of Contents**

#### **Note 11 Segment Information**

The Company reports net revenue from continuing operations and operating income/(loss) from continuing operations by reportable segment. Reportable segments are components of the Company for which separate financial information is available that is evaluated on a regular basis by the chief operating decision maker in deciding how to allocate resources and in assessing performance.

The Company s continuing operations include three segments: Services, Pharmacy and Catalog. Segments include operations engaged in similar lines of business and in some cases, may utilize common back office support services. Prior period segment information has been reclassified in order to conform to the current year presentation.

The Services segment is a national provider of home care services, including skilled and personal care, and medical staffing services (per diem and travel nursing) to numerous types of acute care and sub-acute care medical facilities. In May 2009, the Company sold its industrial staffing business, which was previously included in the Services segment and is included in discontinued operations as of June 30, 2009.

The Pharmacy segment includes the Company s proprietary medication management system called DailyMed. The Company s pharmacies in Indiana and Minnesota dispense patients prescriptions, over-the-counter medications and vitamins, and organize them into pre-sorted packets clearly marked with the date and time they should be taken. The DailyMed approach is designed to improve the safety and efficacy of the medications being dispensed. In June 2009, the Company sold its pharmacy dispensing and billing software business, which was previously included in the Pharmacy segment and is included in discontinued operations as of June 30, 2009.

The Catalog segment operates a home-health oriented mail-order catalog and related website. In May 2009, the Company sold its HHE business, which sold respiratory and medical equipment throughout the United States. The Catalog and HHE businesses were previously combined as one segment. The HHE business is included in discontinued operations as of June 30, 2009.

20

#### **Table of Contents**

**Table of Contents** 

Management evaluates performance based on profit or loss from operations, excluding corporate, general and administrative expenses, as follows (in thousands):

	Three M			od Ended
		June 2009	ĺ	2008
Revenue, net: Services Pharmacy Catalog	\$	22,680 3,218 511	\$	25,006 1,106 666
Total revenue		26,409		26,778
Operating income (loss): Services Pharmacy Catalog Unallocated corporate overhead	\$	1,207 (1,313) (38) (2,485)	\$	1,105 (851) 9 (2,856)
Total operating income (loss)		(2,629)		(2,593)
Other expenses: Interest expense, net Loss on extinguishment of debt Other		838 36		956 248 10
Net loss before income tax expense Income tax expense		(3,503) 93		(3,807) 196
Net loss from continuing operations	\$	(3,596)	\$	(4,003)
Depreciation and amortization: Services Pharmacy Catalog Corporate	\$	193 87 131	\$	282 131 13 33
Total depreciation and amortization	\$	411	\$	459
		June 2009	30,	2008
Capital expenditures: Services Pharmacy Corporate Discontinued operations	\$	15 58 2	\$	37 103 101 23

34

Total capital expenditures		\$	75	\$ 264
	June	e 30, 2009	Mar	ch 31, 2009
Assets:				
Services	\$	38,848	\$	39,183
Pharmacy		5,462		5,514
Catalog		358		221
Unallocated corporate assets		1,578		3,166
Assets of discontinued operations		791		11,308
Total assets	\$	47,037	\$	59,392

21

#### ITEM 2. Management s Discussion And Analysis Of Financial Condition And Results Of Operations

The following discussion and analysis provides information we believe is relevant to an assessment and understanding of our results of operations and financial condition for the three-month periods ended June 30, 2009 and 2008. This discussion should be read in conjunction with the condensed consolidated financial statements and notes thereto included herein, the consolidated financial statements and notes and the related Management s Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the year ended March 31, 2009 filed with the SEC on July 14, 2009, which is incorporated herein by this reference.

#### **Cautionary Statement Concerning Forward-Looking Statements**

The MD&A should be read in conjunction with the other sections of this report on Form 10-Q, including the consolidated financial statements and notes thereto beginning on page 2 of this Report. Historical results set forth in the financial statements beginning on page 2 and this section should not be taken as indicative of our future operations.

We caution you that statements contained in this report (including our documents incorporated herein by reference) include forward-looking statements. The Company claims all safe harbor and other legal protections provided to it by law for all of its forward-looking statements. Forward-looking statements involve known and unknown risks, assumptions, uncertainties and other factors about our Company, which could cause actual financial or operating results, performances or achievements expressed or implied by such forward-looking statements not to occur or be realized. Such forward-looking statements generally are based on our reasonable estimates of future results, performances or achievements, predicated upon current conditions and the most recent results of the companies involved and their respective industries. Forward-looking statements are also based on economic and market factors and the industry in which we do business, among other things. Forward-looking statements are not guaranties of future performance. Forward-looking statements may be identified by the use of forward-looking terminology such as may, will. could. should, project, expect, plan, predict, believe, estimate. can, anticipate, opportunity or similar terms, variations of those terms or the negative of those terms or other variations of those terms or comparable words or expressions.

Unless otherwise provided, Arcadia, we, us, our, and the Company refer to Arcadia Resources, Inc. a wholly-owned subsidiaries.

Actual events and results may differ materially from those expressed or forecasted in forward-looking statements due to a number of factors. Important factors that could cause actual results to differ materially include, but are not limited to (1) our ability to compete with our competitors; (2) our ability to obtain additional debt or equity financing, if necessary, and/or to restructure existing indebtedness, which may be difficult due to our history of operating losses and negative cash flows; (3) the ability of our affiliated agencies to effectively market and sell our services and products; (4) our ability to procure product inventory for resale; (5) our ability to recruit and retain temporary workers for placement with our customers; (6) the timely collection of our accounts receivable; (7) our ability to attract and retain key management employees; (8) our ability to timely develop new services and products and enhance existing services and products; (9) our ability to execute and implement our growth strategy; (10) the impact of governmental regulations; (11) marketing risks; (12) our ability to adapt to economic, political and regulatory conditions affecting the health care industry; (13) our ability to successfully integrate acquisitions; (14) the ability of our management team to successfully pursue our business plan; (15) other unforeseen events that may impact our business; and (16) the risks, uncertainties and other factors described in Part II, Item 1A of this Report which are incorporated herein by this reference.

#### Overview

Arcadia Resources, Inc., a Nevada corporation, together with its wholly-owned subsidiaries (the Company), is a national provider of home care, medical staffing, and pharmacy services operating under the service mark Arcadia HealthCare. In May 2009, the Company disposed of its Home Health Equipment (HHE), industrial staffing and retail pharmacy software businesses. Subsequent to these divestitures, the Company operates in three reportable business segments: Home Care/Medical Staffing Services (Services), Pharmacy and Catalog. The Company s corporate headquarters are located in Indianapolis, Indiana. The Company conducts its business from approximately 70 facilities located in 21 states. The Company operates pharmacies in Indiana and Minnesota and has customer service centers in

#### **Table of Contents**

#### **Critical Accounting Policies**

See Part II, Item 7 Critical Accounting Policies, our consolidated financial statements and related notes in Part IV, Item 15 of our Annual Report on Form 10-K for the year ended March 31, 2009 filed with the SEC on July 14, 2009 for accounting policies and related estimates we believe are the most critical to understanding our condensed consolidated financial statements, financial condition and results of operations and which require complex management judgment and assumptions, or involve uncertainties.

Three-Month Period Ended June 30, 2009 Compared to the Three-Month Period Ended June 30, 2008 Results of Continuing Operations, (in thousands, except share amounts)

	Three-Month Period Ended June 30,			
		2009		2008
Revenues, net	\$	26,409	\$	26,778
Cost of revenues		18,961		18,668
Gross profit		7,448		8,110
Selling, general and administrative expenses		9,666		10,244
Depreciation and amortization		411		459
Total operating expenses		10,077		10,703
Operating loss		(2,629)		(2,593)
Other expenses		874		1,214
Net loss before income tax expense		(3,503)		(3,807)
Income tax expense		93		196
Net loss from continuing operations	\$	(3,596)	\$	(4,003)
Weighted average number of shares basic and diluted  Net loss from continuing operations per share basic and diluted		160,552 (\$0.02)		131,688 (\$0.03)

23

#### **Table of Contents**

# Revenues, Cost of Revenues and Gross Profits

The following summarizes revenues, cost of revenues and gross profits by segment for the three-month periods ended June 30, (in thousands):

	2009	% of Total Revenue	2008	% of Total Revenue	\$ Increase/ (Decrease)	% Increase/ (Decrease)
Revenues, net:						
Services	\$ 22,680	85.9%	\$ 25,006	93.4%	\$ (2,326)	-9.3%
Pharmacy	3,218	12.2%	1,106	4.1%	2,112	191.0%
Catalog	511	1.9%	666	2.5%	(155)	-23.3%
	26,409	100.0%	26,778	100.0%	(369)	-1.4%
Cost of revenues:						
Services	\$ 15,764		\$ 17,399		\$ (1,635)	-9.4%
Pharmacy	2,863		914		1,949	213.2%
Catalog	334		355		(21)	-5.9%
	18,961		18,668		293	1.6%
		Gross Margin %		Gross Margin %		
Gross margins:						
Services	6,916	30.5%	7,607	30.4%	(691)	-9.1%
Pharmacy	355	11.0%	192	17.4%	163	84.9%
Catalog	177	34.6%	311	46.7%	(134)	-43.1%
	\$ 7,448	28.2%	\$ 8,110	30.3%	\$ (662)	-8.2%

The following table summarizes the components of the Services segment revenues for the three-month periods ended June 30, (in thousands):

	2009	% of Total Revenue 2008		% of Total Revenue	\$ acrease/ ecrease)	% Increase/ (Decrease)
Home care Medical staffing	\$ 17,688 3,574	78.0% 15.8%	\$ 16,900 5,508	67.6% 22.0%	\$ 788 (1,934)	4.7% -35.1%
Travel staffing  Total Services	1,418 \$ 22,680	6.2%	2,598 \$ 25,006	10.4% 100.0%	\$ (1,180) (2,326)	-45.4% -9.3%

# Services Segment

The Services segment remains the largest source of revenue for the Company. During first quarter of fiscal 2010, home care revenues increased 4.7% over the same period a year ago. A majority of this increase represents organic growth in several of the Company s main geographic markets. The increase in sales included growth in government programs served, as well as private pay and insurance clients.

The growth in home care revenues was more than offset by significant declines in revenue in the medical staffing and travel staffing markets, which declined by 35.1% and 45.4%, respectively, as compared with the prior year quarter. Demand for the Company s per diem and travel medical staffing services declined as compared with the same period a year ago. Several factors have contributed to the lower level of overall demand. Market conditions for temporary medical staffing are currently not favorable, driven by lower patient censuses in facilities; constraints on facility staffing budgets; the return of part-time staff to full-time status and increases in overtime accepted by permanent staff of our potential customers, largely in response to overall economic conditions; and delays in the construction and opening of new facilities that often drives short-term staffing requirements. In addition to these market conditions, travel staffing revenues have been adversely affected by state budget constraints with a major correctional institution customer.

24

#### **Table of Contents**

Gross margins in the Services segment remained approximately flat at 30.5% during the three-month period ended June 30, 2009 compared to 30.4% for the prior year quarter. The cost of revenues in this segment consists primarily of employee costs, including wages, taxes, fringe benefits and workers compensation expense.

### **Pharmacy Segment**

The revenue in the Pharmacy segment increased by \$2,112,000, or 191%, to \$3,218,000 during the first quarter of fiscal 2010 compared to the same period last year. This growth was primarily due to the Company s DailyMed program. During the third and fourth quarters of fiscal 2009, revenue generated from the DailyMed medication management program began to increase at a more rapid pace than in previous quarters, and the Company continues to pursue additional opportunities with government entities, managed care organizations, assisted living and group home facilities, existing home care customers and in direct-to-consumer initiatives. The Company expects these growth trends to continue during fiscal 2010 and beyond. The revenue growth over the last several quarters was primarily driven by the Company s relationship with Indiana Medicaid. The Company continues to work with the Indiana Medicaid program and its managed care providers to identify and enroll those patients who will benefit most from participation in the DailyMed. Additionally, in June 2009, the Company announced the signing of an agreement with WellPoint. Under this agreement, the Company will initiate the DailyMed medication management program to WellPoint s high-risk Medicaid members in five states where WellPoint companies provide Medicaid managed care benefits. The program launch is underway for WellPoint s high risk members in Virginia and will be rolled out to additional states during the next few quarters.

The costs of revenue in the Pharmacy segment include the cost of medications sold to clients and packaging costs for the DailyMed proprietary dispensing system. The reduction in the gross margin percentage from 17.5% in during the fiscal 2009 first quarter to 11.0% for the quarter ended June 30, 2009 was primarily due to larger than normal inventory adjustment at the Company s Minnesota pharmacy facility. One of the Company s primary on-going initiatives is to improve and maximize the Pharmacy segment s margins. Management has identified various purchasing and operational improvements and believes that Pharmacy margins will improve in future periods.

#### Catalog Segment

Revenue from the Company s catalog and internet-based home health products business decreased 23.3% to \$511,000 during the three-month period ended June 30, 2009 compared to the same period last year. The decrease in revenue is consistent the Company s change in approach, which began in mid-2008, with the goal of becoming more profitable in part by mailing fewer catalogs to a more targeted audience. The gross margin decreased to 34.6% for the three-month period ended June 30, 2009 compared to 46.7% for the same period last year primarily due to change in the mix of the products being sold.

25

#### Selling, General and Administrative

The following summarizes selling, general and administrative expenses by segment for the three-month periods ended June 30, (in thousands):

	2	2009	% of Total SG&A	2008	% of Total SG&A	\$ crease/ ccrease)	% Increase/ (Decrease)
Services Pharmacy Catalog	\$	5,515 1,581 215	57.1% 16.4% 2.2%	\$ 6,221 912 289	60.7% 8.9% 2.8%	\$ (706) 669 (74)	-11.3% 73.4% -25.6%
Corporate		2,355	24.4%	2,822	27.5%	(467)	-16.5%
	\$	9,666	100.0%	\$ 10,244	100.0%	\$ (578)	-5.6%

SG&A as a % of net

revenue 36.6% 38.3%

#### Services Segment

The Services segment selling, general and administrative expense decreased to \$5,515,000 for the three-month period ended June 30, 2009 compared to \$6,221,000 for the same period in the prior year. This \$706,000, or 11.3%, decrease was primarily due to a \$370,000 decrease in commissions paid to the affiliates and a \$270,000 decrease in employee costs. Affiliate commissions are based on the gross margins of the individual affiliates, and the decrease reflects a decrease in revenues and gross margins generated from the affiliate owned locations. The decrease in employee costs was a direct result of the Company s efforts to reduce headcount in certain areas.

### Pharmacy Segment

The Pharmacy segment selling, general and administrative expense increased by \$669,000, or 73.4%, to \$1,581,000 during the first quarter of fiscal 2010. In general, the increase in Pharmacy expenses was due to the significant growth in revenue in this segment over the last several quarters. Specifically, total employee costs increased by \$328,000 during the three-months ended June 30, 2009 as the Company hired additional pharmacists, pharmacy technicians, and customer service representatives in order to process the increased volume. Additionally, the Company used more contract and temporary labor as well as consultants during the current year quarter, and this contributed an additional \$53,000 in expense. Bad debt also increased during the quarter by \$66,000, which was consistent with the revenue growth. The remaining increase during the current year quarter was due to various other administrative expenses that increased with the growth in revenue and headcount that has occurred over the last three quarters.

#### Catalog Segment

The Catalog segment selling, general and administrative expensed decreased by \$74,000, or 25.6%, during the three-month period ended June 30, 2009. The decrease was primarily due to a \$55,000 decrease in the costs to produce and mail catalogs.

#### Corporate

Corporate selling, general and administrative expenses were not allocated to the discontinued operations for either of the periods ended June 30, 2009 and 2008.

Corporate selling, general and administrative expense decreased to \$2,355,000 for the three-month period ended June 30, 2009 compared to \$2,822,000 for the same period in the prior year. This \$467,000, or 16.5%, decrease was primarily due a decrease in severance costs and professional fees. During the first quarter of the prior fiscal year, the Company recognized \$192,000 in severance costs primarily associated with two former executives. No similar expense was recognized during the three-month period ended June 30, 2009. Professional fees decreased primarily due to a decrease in audit-related expenses.

The Company divested of its home health equipment, industrial staffing and retail pharmacy software businesses during the first quarter of fiscal 2010. Subsequent to these divestitures, the Company began to reduce Corporate expenses in order to reduce Corporate overhead for the remaining business lines. These expense reduction initiatives will continue over the next several quarters.

26

#### **Table of Contents**

#### Depreciation and Amortization

The following summarizes depreciation and amortization expense for the three-month periods ended June 30, (in thousands):

	2	009	2	2008	-	crease/ crease)	% Increase/ (Decrease)
Depreciation and amortization of property and							
equipment	\$	252	\$	158	\$	94	59.5%
Amortization of acquired intangible assets		159		301		(142)	-47.2%
	\$	411	\$	459	\$	(48)	-10.5%

Depreciation and amortization of property and equipment increased by approximately \$94,000, or 59.5%, during the three-month period ended June 30, 2009 compared to the same period last year. The increase reflects the increase in depreciation associated with various software and Pharmacy equipment acquired during the last year.

Amortization of acquired intangible assets decreased by \$142,000, or 47.2%, during the fiscal first quarter 2010 compared to 2009. The decrease reflects the fact that as of March 31, 2009, the Company recognized certain impairment charges relating to amortizable intangible assets associated with the Pharmacy and Catalog segments.

# Other Expenses

The following summarizes net interest expense for the three-month periods ended June 30, (in thousands):

	2	2009			\$ Increase/ (Decrease)		% Increase/ (Decrease)	
Interest expense Interest income	\$	845 (7)	\$	974 (18)	\$ (129) 11		-13.2% -61.1%	
	\$	838	\$	956		(\$118)	-12.3%	

Interest expense for the three-month period ended June 30, 2009 decreased by \$129,000, or 13.2%, to \$845,000 as compared to the same period last year. The average interest bearing liabilities balance (balance of the beginning of the period plus the end of the period divided by two) for fiscal 2010 was \$35.9 million compared to \$37.8 million for fiscal 2009, which represents a reduction of 5%.

### Loss on Extinguishment of Debt

On June 5, 2008, the Company issued AmerisourceBergen 490,000 warrants to purchase common stock at an exercise price of \$0.75 per share. The warrants were issued in conjunction with obtaining a waiver for a financial covenant violation relating to the AmerisourcBergen line of credit, which was paid in full in June 2009. The fair value of the warrants was determined to be \$248,000 and was recorded as a loss on extinguishment of debt during the three-month period ended June 30, 2008. No similar expense was recognized during the three-month period ended June 30, 2009.

27

#### **Table of Contents**

#### **Income Taxes**

Income tax expense was \$93,000 for the three-month period ended June 30, 2009 compared to \$196,000 for the three-month period ended June 30, 2008, a decrease of \$103,000, or 52.5%. The income tax expense is primarily the result of state income tax liabilities of the subsidiary operating companies.

Due to the Company s losses in recent years, it has paid nominal federal income taxes. For federal income tax purposes, the Company had significant permanent and timing differences between book income and taxable income resulting in combined net deferred tax assets of \$32 million to be utilized by the Company for which an offsetting valuation allowance has been established for the entire amount. The Company has a net operating loss carryforward for tax purposes totaling \$59.2 million that expires at various dates through 2029. Internal Revenue Code Section 382 rules limit the utilization of certain of these net operating loss carryforwards upon a change of control of the Company. It has been determined that a change in control took place at the time of the reverse merger in 2004, and as such, the utilization of \$700,000 of the net operating loss carryforwards will be subject to severe limitations in future periods.

#### **Loss from Discontinued Operations**

#### **Industrial Staffing Operations**

On May 29, 2009, the Company finalized the sale of substantially all of the assets of its industrial and non-medical staffing business for cash proceeds of \$250,000, which will be paid in five equal installments through September 2009. Additionally, the Company will receive 50% of the future earnings of the business until the total payments equal \$1.6 million. Such payments, if any, will be recorded as additional gains when earned. The Company retained all accounts receivable for services provided prior to May 29, 2009.

The net loss for the Industrial Staffing discontinued operations was \$37,000 for the fiscal first quarter 2010, and the Company recognized an \$126,000 gain on the disposal of discontinued operations.

### **HHE Operations**

On January 5, 2009, the Company entered into an Asset Purchase Agreement with Braden Partners, L.P. to sell the assets of its HHE business in San Fernando, California. Total proceeds were \$503,000, less fees of \$24,000. \$126,000 of the purchase price is being held by the buyer to cover the Company s contingent obligations. The Company retained all accounts receivables for services provided prior to January 2009.

On May 18, 2009, the Company completed the sale of its ownership interest in Lovell Medical Supply, Inc., Beacon Respiratory Services of Georgia, Inc., and Trinity Healthcare of Winston-Salem, Inc. to Aerocare Holdings, Inc. for total proceeds of \$4,750,000, less fees of \$150,000. \$475,000 of the purchase price is being held by the buyer to cover the Company s contingent obligations. The entities sold represented the Southeast region of the Company s HHE business

On May 19, 2009, the Company entered into an Asset Purchase Agreement with Braden Partners, L.P. to sell the assets of its Midwest region of the Company s HHE business. Total proceeds were \$4,000,000, less fees of \$150,000. \$1,000,000 of the purchase price is being held by the buyer to cover the Company s contingent obligations. The Company retained all accounts receivable for services provided prior to May 2009.

As of May 2009, the Company had sold all of its HHE operations.

The net loss for the HHE discontinued operations was \$1,061,000 for the fiscal first quarter 2010, and the Company recognized a \$120,000 gain on the disposal of discontinued operations.

#### **Pharmacy Operations**

On June 11, 2009, the Company entered into an Asset Purchase Agreement with a leading pharmacy management compay to sell substantially all of the assets of JASCORP, LLC ( JASCORP ) for proceeds of \$2,200,000, less estimated fees of \$100,000. \$220,000 of the purchase price is being held back by the buyer until December 2011 in order to cover the Company s contingent obligations. JASCORP operated the retail pharmacy software business that the Company acquired in September 2007. As part of the divestiture, the Company entered into a License and Services Agreement with the buyer that provides the Company the right to continue to use the software for internal purposes.

28

### **Table of Contents**

The net loss for the Pharmacy discontinued operations was \$95,000 for the fiscal first quarter 2010, and the Company recognized a \$30,000 loss on the disposal of discontinued operations.

# **Liquidity and Capital Resources**

Since fiscal 2008, the Company has been focused on the implementation of a new board approved strategic plan designed to focus on expanding certain core businesses; restructuring the Company s long-term debt; closing or selling non-strategic businesses and assets; improving operating margins; reducing selling, general and administrative (SG&A) expenses; and establishing a more disciplined approach to cash management. To date, management has made progress in each of these areas as discussed below.

On March 25, 2009, the Company restructured \$24 million of debt with its two largest equity holders and received an additional \$3 million in debt financing as part of the transaction. The debt maturity was extended through April 1, 2012, and the Company will continue to have the option to add the accrued interest to the principal balance on a quarterly basis. The debt agreements include a formula for splitting the cash proceeds upon the sale of assets. Specifically, the first \$2 million in proceeds are to be retained by the Company. The next \$5 million in proceeds are then paid to the lenders as provided in the promissory notes. After these amounts are paid, proceeds up to \$20,000,000 are split 50% to the Company and 50% to be paid pro-rata to these lenders. Thereafter, proceeds are split 25% to the Company and 75% to the lenders.

On July 13, 2009, the Company executed an amendment to its line of credit agreement with Comerica Bank. The amendment reduced the total availability from \$19 million to \$14 million; extended the maturity from October 2009 to August 2011; and increased the interest rate from the prime rate plus 1% to the prime rate plus 2.75%.

In May and June 2009, the Company sold its HHE, industrial staffing and pharmacy software businesses and received an aggregate of \$9,157,000 in cash proceeds at the closings. In addition to the cash proceeds received at closing, the HHE divestiture transactions included holdback provisions for an additional \$1,475,000 in cash, which is to be released over the next 18 months assuming certain criteria are met. Consistent with the terms of the debt agreements described above, the Company paid certain lenders a total of \$3,941,000 from the cash proceeds to reduce outstanding debt. The Company plans to use the cash received upon the release of the holdback amounts to further reduce debt. The Company also paid AmerisourceBergen Drug Corporation \$1,980,000 from the proceeds of the pharmacy software business divestiture plus an additional \$145,000 in order to pay off the outstanding line of credit balance. Cash proceeds received at the closings, net of fees, less amounts used to pay down debt were \$2,629,000.

The Company has expanded revenues in the Pharmacy segment over the last three quarters and has seen steady increases in Home Care revenue. Management believes that it will make further progress with implementing its strategic plan during the remainder of fiscal 2010. The Company believes that its focus on two core businesses will enable it to realize operational improvements in both the Services and Pharmacy segments. These planned operational improvements include growth in Home Care revenues, growth in DailyMed revenues, improved gross margins in the Pharmacy segment and more efficient operation of its pharmacy facilities as the DailyMed volumes grow. In addition to these operational improvements, the Company intends to make significant further reductions in corporate expenses in order to bring these expenses more in line with current and projected revenues.

With the Company s reduced debt levels (described above) and its focus on two core business platforms, management believes that it would be able to raise additional capital to support operating cash requirements, if necessary, and to fund investment in growth opportunities. This capital could be in the form of debt financing, private equity placements and/or investments in its core business platforms by strategic business partners. At the same time, because of normal fluctuations in the timing of the Company s cash receipts and disbursements, management is focused on disciplined management of its cash flow. While management believes that it will be successful in managing its cash requirements, and has developed alternatives for addressing short-term cash shortfalls, no assurance can be made that these alternatives can be successfully implemented in the time frame required. In such a case, the Company would need to consider other strategies, including the divestiture of additional assets or business lines, to meet its cash requirements and/or fund its investment in growth opportunities.

#### **Table of Contents**

The following summarizes the Company s cash flows for the three-month periods ended June 30, (in thousands):

	-	2009	2008
Net cash provided by (used in) operating activities	\$	(1,615)	\$ 375
Net cash provided (used in) investing activities		8,392	(608)
Net cash used in financing activities		(7,782)	(3,737)
Net change in cash and cash equivalents		(1,005)	(3,970)
Cash and cash equivalents, end of period		517	2,381
Availability under line of credit agreements	\$	2,471	\$ 2,022

At June 30, 2009, the Company had \$2,988,000 in cash and line of credit availability compared to \$4,467,000 at March 31, 2009, a decrease of \$1,479,000. The line of credit balance fluctuates based on working capital needs. The line of credit availability is based on the eligible accounts receivable within the Services segment, and subsequent to the divestiture of the industrial staffing business in May 2009, the Services receivables and borrowing based decreased.

Net cash used in operating activities was \$1,615,000 for the three-month period ended June 30, 2009 compared to cash flows provided from operating activities of \$375,000 for the same period of the prior year. The loss from discontinued operations during the three-month period ended June 30, 2009 accounted for \$1,193,000 of the total \$4,573,000 net loss during the period. Discontinued operations contributed \$717,000 in income during the prior year quarter.

Cash provided by investing activities of \$8,392,000 for the three-month period ended June 30, 2009 included \$9,157,000 of cash received for the divestitures of the HHE, industrial staffing and retail pharmacy software businesses. This amount was offset by \$190,000 in cash payments relating to prior year business acquisitions as well as \$75,000 in capital expenditures. Additionally, in conjunction with the Comerica Bank line of credit extension in June 2009, the Company invested \$500,000 of restricted cash in order to collateralize the liability. During the three-month period ended June 30, 2008, the Company used \$363,000 of cash for business acquisitions and an additional \$264,000 for capital expenditures.

Cash used in financing activities of \$7,782,000 for the three-month period end June 30, 2009 consisted entirely of debt payments, including the reduction in the outstanding balance on the lines of credit. The Company used \$6,050,000 of the cash proceeds from the various business divestitures to pay down amounts due to JANA, Vicis and AmerisourceBergen. Additionally, the Company reduced its balance due Comerica Bank under its line of credit facility by \$1,377,000. The reduction in the line of credit balance primarily reflects the reduction in the borrowing base subsequent to the divestiture of the industrial staffing business as the receivables of this business were included in the borrowing base calculation. Cash used in financing activities of \$3,737,000 for the three-month period ended June 30, 2008 represents reductions in outstanding debt, including lines of credit.

As of June 30, 2009, the Company had total debt obligations of \$32,767,000, of which \$16,579,000 was payable to JANA and \$6,040,000 was payable to Vicis. Both JANA and Vicis own greater than 15% of the Company s outstanding common stock. Additionally, the Company had outstanding balances of \$7,749,000 and \$750,000 due to Comerica Bank and AmerisourceBergen Drug Corporation, respectively.

On July 13, 2009, the Company executed an amendment to its line of credit agreement with Comerica Bank. The amendment reduced the total availability from \$19 million to \$14 million; extended the maturity from October 2009 to August 2011; and increased the interest rate from the prime rate plus 1% to the prime rate plus 2.75%. The amendment also required the Company to establish a restricted cash at account at Comerica Bank in the amount of \$500,000.

Net accounts receivable were \$14,803,000 and \$15,679,000 at June 30, 2009 and March 31, 2009, respectively. The Services segment accounted for 94% and 95% of total account receivables at June 30, 2009 and March 31, 2009, respectively.

#### **Table of Contents**

The Company has a limited number of customers with individually large amounts due at any given balance sheet date. The Company s payer mix for the three-month period ended June 30, 2009 was as follows:

Medicare	0%
Medicaid/other government	28%
Commercial insurance	15%
Institution/facilities	35%
Private pay	22%

#### **Recent Accounting Pronouncements**

Please see Note 1 Description of Company and Recent Accounting Pronouncements of this Report for recent accounting pronouncements that may have an impact on the Company s consolidated financial statements.

# Item 3. Quantitative and Qualitative Disclosures About Market Risk.

The majority of our cash balances are held primarily in highly liquid commercial bank accounts. The Company utilizes lines of credit to fund operational cash needs. The risk associated with fluctuating interest rates is primarily limited to our borrowings. We do not believe that a 10% change in interest rates would have a significant effect on our results of operations or cash flows. All our revenues since inception have been in the U.S. and in U.S. Dollars; therefore, we have not yet adopted a strategy for the future currency rate exposure as it is not anticipated that foreign revenues are likely to occur in the near future.

#### Item 4. Controls and Procedures.

The Company maintains a system of disclosure controls and procedures which are designed to ensure that information required to be disclosed by the Company in reports that it files or submits to the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended (the Exchange Act ), including this report, is recorded, processed, summarized and reported on a timely basis. These disclosure controls and procedures include controls and procedures designed to ensure that information required to be disclosed under the Exchange Act is accumulated and communicated to the Company s management on a timely basis to allow decisions regarding required disclosure. At March 31, 2009, we reported that we had one material weakness relating to the interpretation and application of certain technical accounting standards. This material weakness specifically related to the accounting for certain non-routine transactions that occurred near the end of the fiscal year and subsequent to year end, including restructuring of our debt refinancing, accounting for discontinued operations, and changes to projections associated with our goodwill impairment valuation.

Since the prior fiscal year end, we have implemented a remediation plan to address the material weakness described above. The Company has taken the following actions to improve internal control over financial reporting: (1) we required all significant or non-routine transactions to be thoroughly researched, analyzed, approved at the appropriate level, and documented by qualified accounting personnel; (2) in addition, all major or non-routine transactions will require the additional review and approval of the Chief Financial Officer; (3) we have also implemented an additional review by subject matter experts for complex accounting estimates and accounting treatment, where appropriate. While all non-routine transactions are unique in nature, we believe that this plan had improved the effectiveness of our internal controls.

As of June 30, 2009, the Company s management, including the Company s Chief Executive Officer ( CEO ) and Chief Financial Officer ( CFO ), conducted an evaluation of the effectiveness of the Company s disclosure controls and procedures (as such term is defined in Exchange Act Rules 13a-15(e) and 15d-15(e)). Based on this evaluation, the CEO and CFO have concluded that the Company s disclosure controls and procedures are effective.

Other than as described above, there has been no change in the Company s internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended June 30, 2009 that has materially affected, or is reasonably likely to materially affect, the Company s internal control over financial reporting.

#### **Table of Contents**

#### PART II OTHER INFORMATION

### Item 1. Legal Proceedings.

We are a defendant from time to time in lawsuits incidental to our business in the ordinary course of business. We are not currently subject to, and none of our subsidiaries are subject to, any material legal proceedings.

#### Item 1A. Risk Factors.

### We have a history of operating losses and negative cash flow that may continue into the foreseeable future.

We have a history of operating losses and negative cash flow. While we have achieved positive cash flow from operations in recent quarters, which was partially due to deferring certain interest amounts, net cash flow has been negative, and we continue to follow a very disciplined approach to cash management. If we fail to execute our strategy to achieve and maintain profitability in the future, investors could lose confidence in the value of our common stock, which could cause our stock price to decline, adversely affect our ability to raise additional capital, and adversely affect our ability to meet the financial covenants contained in our credit agreement. Further, if we continue to incur operating losses and negative cash flow, we may have to implement significant cost cutting measures, which could include a substantial reduction in work force, location closures, and/or the sale or disposition of certain subsidiaries. We cannot assure that any of the cost cutting measures we implement will be effective or result in profitability or positive cash flow. To achieve profitability, we will also need to, among other things, increase our revenue base, reduce our cost structure and realize economies of scale. If we are unable to achieve and maintain profitability, our stock price could be materially adversely affected.

# Our indebtedness could adversely affect our financial condition and operations and prevent us from fulfilling our debt service obligations and our ability to operate our business.

Our indebtedness could have important consequences, including, but not limited to:

We may be unable to obtain additional financing for working capital, capital expenditures, acquisitions and general corporate or other purposes.

We may be unable to plan for, or react to, changes in our business and general market conditions. We may be more vulnerable in a volatile market and at a competitive disadvantage to less leveraged competitors. Our operating flexibility is more limited due to financial and other restrictive covenants, including restrictions on incurring additional debt, creating liens on our properties, making acquisitions and paying dividends.

We are subject to the risks that interest rates and our interest expense will increase.

Our ability to use operating cash flow in other areas of our business may be limited because we must dedicate a substantial portion of these funds to make principal and interest payments on our indebtedness. Our ability to make investments or take other actions or borrow additional funds may be limited based on the financial and other restrictive covenants in our indebtedness.

32

#### **Table of Contents**

The amount we are permitted to draw on our revolving credit facilities may be limited and we may be unable to fund our early-stage pharmacy product and patient care services and home care staffing business strategies.

We may be forced to implement cost reductions, which could impact our product and service offerings.

We may be unable to successfully implement our growth strategy to establish home care staffing business and spread our cost structure over a rapidly growing and larger revenue base and ultimately become profitable.

Due to our debt level, our history of operating losses and negative cash flows, and the current credit crisis, we may not be able to increase the amount we can draw on our revolving credit facility with Comerica Bank, or to obtain credit from other sources, to fund our future needs for working capital, funding early-stage strategies and ongoing business operations, or acquisitions.

Due to our debt level and the current credit crisis, there is the risk that Comerica Bank or other sources of credit may decline to increase the amount we are permitted to draw on the revolving credit facilities or to lend additional funds for working capital, funding our early-stage pharmacy product and patient care services and home care staffing business strategies, making acquisitions and for other purposes. This development could result in various consequences to the Company, ranging from implementation of cost reductions, which could impact our product and service offerings, to the need to revise management s business plan for fiscal 2010 that depends on improvements in profitability and a disciplined approach to cash management, to the modification or abandonment of these strategies.

# We may not be able to meet the financial covenants contained in our credit facilities, and we may not be able to obtain waivers for any violations of those covenants should they occur.

Under certain of our existing credit facilities, we are required to adhere to certain financial covenants. We were not in compliance with certain financial covenants under our lines of credit as of March 31, 2008, but we received waivers of those non-compliances from our lenders. If there are future covenant violations, our lenders could declare a default under the applicable credit facility and, among other actions, refuse to make additional advances, increase our borrowing costs, further restrict our operations, take possession or control of any asset (including our cash) and demand the immediate repayment of all amounts outstanding under the credit facility. Any of these actions could have a material adverse affect on our financial condition and liquidity. Based on our history of operating losses, we cannot guarantee that we would be able to refinance or obtain alternative financing.

In addition to the financial covenants, our existing credit facility with Comerica Bank includes a subjective acceleration clause and requires the Company to maintain a lockbox. Currently, the Company has the ability to control the funds in the deposit account and determine the amount issued to pay down the line of credit balance. The bank reserves the right under the security agreement to request that the indebtedness be on a remittance basis in the future, whether or not an event of default has occurred. If the bank exercises this right, then the Company would be forced to use its cash to pay down this indebtedness rather than for other needs, including day-to-day operations, expansion initiatives or the pay down of debt which accrues interest at a higher rate.

# The terms of our credit agreements with various lenders subject us to the risk of foreclosure on certain property.

Our wholly-owned subsidiary RKDA, Inc. granted Comerica Bank a first priority security interest in all of the issued and outstanding capital stock of its wholly-owned subsidiary Arcadia Services, Inc. Arcadia Services, Inc. and its subsidiaries granted Comerica Bank security interests in all of their assets. Consistent with the terms of the financing agreements with JANA, Vicis and LSP, PrairieStone Pharmacy, LLC will work to provide these lenders a subordinated security interest in its assets. If an event of default occurs under the applicable credit agreements, each lender may, at its option, accelerate the maturity of the debt and exercise its respective right to foreclose on the issued and outstanding capital stock and/or on all of the assets of Arcadia Services, Inc. and its subsidiaries, and/or PrairieStone Pharmacy, LLC and its subsidiaries. Any such default and resulting foreclosure would have a material adverse effect on our financial condition and our ability to continue operations.

# In order to repay our debt obligations, as well as to pursue our growth strategies, we may seek additional equity financing, which could result in dilution to our security holders.

We may continue to raise additional financing through the equity markets to repay debt obligations and to fund operations. Further, because of the capital requirements needed to pursue our early-stage pharmacy growth strategies, we may access the public or private equity markets whenever conditions appear to us to be favorable, even if we do not have an immediate need for additional capital at that time. We also plan to continue to expand product and service offerings. To the extent we access the equity markets, the price at which we sell shares may be lower than the current market prices for our common stock. If we obtain financing through the sale of additional equity or convertible debt securities, this could result in dilution to our security holders by increasing the number of shares of outstanding stock. We cannot predict the effect this dilution may have on the price of our common stock.

# To the extent we are unable to generate sufficient cash from operations or raise adequate funds from the equity or debt markets, we would need to sell assets or modify or abandon our growth strategy.

We raised \$3.0 million in additional debt financing in March 2009. In addition, through the sale of various non-strategic assets in May and June 2009, we generated \$9.1 million in additional cash, \$6.0 million of which was used to repay indebtedness. Our cash on hand, combined with presently available lines of credit, may not be adequate to satisfy our cash needs. To the extent that we are unable to generate sufficient cash from operations, or to raise additional funds from the equity or debt markets, we may be required to sell assets or modify or abandon our growth strategy. Asset sales and modification or abandonment of our growth strategy could negatively impact our profitability and financial position, which in turn could negatively impact the price of our common stock.

# Due to our operating losses during recent fiscal years, our stock could be at risk of being delisted by the NYSE Amex Equities Exchange.

Our stock currently trades on the NYSE Amex Equities Exchange ( Amex ). The Amex, as a matter of policy, will consider the suspension of trading in, or removal from listing of any stock when, in the opinion of the Amex (i) the financial condition and/or operating results of an issuer of stock listed on the Amex appear to be unsatisfactory, (ii) it appears that the extent of public distribution or the aggregate market value of the stock has become so reduced as to make further dealings on the Amex inadvisable, (iii) the issuer has sold or otherwise disposed of its principal operating assets, or (iv) the issuer has sustained losses which are so substantial in relation to its overall operations or its existing financial condition has become so impaired that it appears questionable, in the opinion of the Amex, whether the issuer will be able to continue operations and/or meet its obligations as they mature. We have sustained net losses and our stock has been trading at relatively low prices. Delisting of our common stock would adversely affect the price and liquidity of our common stock.

# Changes in federal and state laws that govern our financial relationships with physicians and other health care providers may impact potential or current referral sources.

We offer certain healthcare-related products and services that are subject to federal and state laws restricting our relationship with physicians and other healthcare providers. Generally referred to as anti-kickback laws, these laws prohibit certain direct and indirect payments or other financial arrangements that are designed to encourage the referral of patients to a particular medical services provider. In addition, certain financial relationships, including ownership interests and compensation arrangements, between physicians and providers of designated health services, such as our Company, to whom those physicians refer patients, are prohibited by the federal physician self-referral prohibition, known as the Stark Law, and similar state laws. Violations of these laws could lead to fines or sanctions that could have a material adverse effect on our business. In addition, changes in healthcare law or new interpretations of existing laws may have a material impact on our business and results of operations.

# We are required to comply with laws governing the transmission of privacy of health information.

The Health Insurance Portability and Accountability Act of 1996, or HIPAA, requires us to comply with standards for the exchange of health information within our Company and with third parties, such as payors, business associates and consumers. These include standards for common health care transactions, such as claims information, plan eligibility, payment information, the use of electronic signatures, unique identifiers for providers, employers, health plans and individuals and security, privacy and enforcement. New standards and regulations may be adopted governing the use, disclosure and transmission of health information with which we may be required to comply. We could be subject to

criminal penalties and civil sanctions if we fail to comply with these standards.

34

# Because we depend on key management, the loss of the services or advice of any of these persons could have a material adverse effect on our business and prospects.

Our success is dependent on our ability to attract and retain qualified and experienced management and personnel. We do not presently maintain key person life insurance for any of our personnel. There can be no assurance that we will be able to attract and retain key personnel in the future, and our inability to do so could have a material adverse effect on us. Our management team will need to work together effectively to successfully develop and implement our business strategies and financial operations. In addition, management will need to devote significant attention and resources to preserve and strengthen relationships with employees, customers and the investor community. If our management team is unable to achieve these goals, our ability to grow our business and successfully meet operational challenges could be impaired.

# We do not have long-term agreements or exclusive guaranteed order contracts with our home care, hospital and healthcare facility clients.

The success of our business depends upon our ability to continually secure new orders from home care clients, hospitals and other healthcare facilities and to fill those orders with our temporary healthcare professionals. We do not have long-term agreements or exclusive guaranteed order contracts with our home care, hospital and healthcare facility clients. We rely on our agencies to establish and maintain positive relationships with these clients. If we, or our agents, fail to maintain positive relationships with our home care, hospital and healthcare facility clients, we may be unable to generate new temporary healthcare professional orders and our business may be adversely affected. In addition, many of these clients may have devised strategies to reduce the expenditures on temporary healthcare workers and to limit overall agency utilization. If current pressures to control agency usage continue and escalate, we will have fewer business opportunities, which could harm our business.

### Our operations subject us to risk of litigation.

Operating in the homecare industry exposes us to an inherent risk of wrongful death, personal injury, professional malpractice and other potential claims or litigation brought by our consumers and employees. These claims may include allegations that we did not properly treat or care for a consumer or that we failed to follow internal or external procedures that resulted in death or harm to a consumer.

In addition, regulatory agencies may initiate administrative proceedings alleging violations of statutes and regulations arising from our services and seek to impose monetary penalties on us. We could be required to pay substantial amounts to respond to regulatory investigations or, if we do not prevail, damages or penalties arising from these legal proceedings. We also are subject to potential lawsuits under the False Claims Act or other federal and state whistleblower statutes designed to combat fraud and abuse in our industry. These lawsuits can involve significant monetary awards or penalties which may not be covered by our insurance. If our third-party insurance coverage and self-insurance reserves are not adequate to cover these claims, it could have a material adverse effect on our business, results of operations and financial condition. Even if we are successful in our defense, civil lawsuits or regulatory proceedings could distract management from running our business or irreparably damage our reputation.

# A significant decline in sales in our home care and staffing businesses would adversely impact our revenue, operating income and cash flow and our ability to repay indebtedness and invest in new products and services.

Our home care and staffing businesses have traditionally accounted for the majority of our revenue, operating profit and cash flow. Our business strategy is premised upon continued growth in these segments consistent with underlying market trends. While we believe we are well-positioned to increase sales in these segments, there can be no assurance that we will do so. Failure to achieve our sales targets in these market segments would adversely impact our revenue. While operating expense reductions and other actions would be taken in response to a decline in projected sales, there is a risk that such a reduction would adversely affect our projected operating income and cash flow. If this were to occur, we would have less cash available to repay short-term and long-term indebtedness. We may also have to reduce our investment in other segments of the business and modify our business strategy.

# Sales of certain of our services and products are largely dependent upon payments from governmental programs and private insurance, and cost containment initiatives by these payers may reduce our revenues, thereby harming our performance.

In the U.S., healthcare providers and consumers who purchase home care services, prescription drug products and related products and services generally rely on third party payers, such as Medicare and Medicaid, to reimburse all or part of the cost of the healthcare product or service. Our sales and profitability are affected by the efforts of healthcare payors to contain or reduce the cost of healthcare by lowering reimbursement rates, limiting the scope of covered services, and negotiating reduced or capitated pricing arrangements. Any changes which lower reimbursement levels under Medicare, Medicaid or private pay programs, including managed care contracts, could reduce our future revenue. Furthermore, other changes in these reimbursement programs or in related regulations could reduce our future revenue. These changes may include modifications in the timing or processing of payments and other changes intended to limit or decrease the growth of Medicare, Medicaid or third party expenditures. In addition, our profitability may be adversely affected by any efforts of our suppliers to shift healthcare costs by increasing the net prices on the products we obtain from them.

# The markets in which we operate are highly competitive and we may be unable to compete successfully against competitors with greater resources.

We compete in markets that are constantly changing, intensely competitive (given low barriers to entry), highly fragmented and subject to dynamic economic conditions. Increased competition is likely to result in price reductions, reduced gross margins, loss of customers, and loss of market share, any of which could harm our net revenue and results of operations. Many of our competitors and potential competitors have more capital and marketing and technical resources than we do. These competitors and potential competitors include large drugstore chains, pharmacy benefits managers, on-line marketers, national wholesalers, and national and regional distributors. Further, the Company may face a significant competitive challenge from alliances entered into between and among its competitors, major HMO s or chain drugstores, as well as from larger competitors created through industry consolidation. These potential competitors may be able to respond more quickly than we can to emerging market changes or changes in customer needs. To the extent competitors seek to gain or retain market share by reducing prices or increasing marketing expenditures, we could lose revenues or clients. In addition, relatively few barriers to entry exist in local healthcare markets. As a result, we could encounter increased competition in the future that may increase pricing pressure and limit our ability to maintain or increase our market share for our mail order pharmacy and related businesses.

# We cannot predict the impact that registration of shares may have on the price of the Company s shares of common stock.

We cannot predict the impact, if any, that sales of, or the availability for sale of, shares of our common stock by selling security holders pursuant to a prospectus or otherwise will have on the market price of our securities prevailing from time to time. The possibility that substantial amounts of our common stock might enter the public market could adversely affect the prevailing market price of our common stock and could impair our ability to fund acquisitions or to raise capital in the future through the sales of securities. Sales of substantial amounts of our securities, including shares issued upon the exercise of options or warrants, or the perception that such sales could occur, could adversely effect prevailing market prices for our securities.

# The price of our common stock has been, and will likely continue to be, volatile, which could diminish the ability to recoup an investment, or to earn a return on an investment, in our common stock.

The market price of our common stock has fluctuated over a wide range, and it is likely that it will continue to do so in the future. Limited demand for our common stock has resulted in limited liquidity, and it may be difficult to dispose of our securities. Due to the volatility of the price of our common stock, an investor may be unable to resell shares of our common stock at or above the price paid for them, thereby exposing an investor to the risk that he may not recoup an investment in our common stock or earn a return on such an investment. In the past, securities class action litigation has been brought against companies following periods of volatility in the market price of their securities. If we are the target of similar litigation in the future, we would be exposed to incurring significant litigation costs. This would also divert management s attention and resources, all of which could substantially harm our business and results

of operations.

36

# Resale of our securities by any holder may be limited and affected by state blue-sky laws, which could adversely affect the price of our securities and the holder s investment in our Company.

Under the securities laws of some states, shares of common stock and warrants can be sold in such states only through registered or licensed brokers or dealers. In addition, in some states, warrants and shares of common stock may not be sold unless these shares have been registered or qualified for sale in the state or an exemption from registration or qualification is available and is complied with. The requirement of a seller to comply with the requirements of state blue sky laws may lead to delay or inability of a holder of our securities to dispose of such securities, thereby causing an adverse effect on the resale price of our securities.

# The issuance of our preferred stock could materially impact the market price of our common stock and the rights of holders of our common stock.

We are authorized to issue 5,000,000 shares of serial preferred stock, par value \$0.001. Shares of preferred stock may be issued from time to time in one or more series as may be determined by our Board of Directors. Except as otherwise provided in our Restated Articles of Incorporation, the Board of Directors has the authority to fix by resolution adopted before the issuance of any shares of each particular series of preferred stock, the designation, powers, preferences, and relative participating, optional and other rights, and the qualifications, limitations, and restrictions of that series. The issuance of our preferred stock could materially impact the price of our common stock and the rights of holders of our common stock, including voting rights. The issuance of preferred stock could decrease the amount of earnings and assets available for distribution to holders of common stock, and may have the effect of delaying, deferring or preventing a change in control of our company, despite such change of control being in the best interest of the holders of our common stock. The existence of authorized but unissued preferred stock may enable the Board of Directors to render more difficult or to discourage an attempt to obtain control of us by means of a merger, tender offer, proxy contest or otherwise.

# The exercise of common stock warrants and stock options may depress our stock price and may result in dilution to our common security holders.

Warrants to purchase approximately 4.6 million shares of our common stock were issued and outstanding as of June 30, 2009. Options to purchase approximately 3.7 million shares of our common stock were issued and outstanding as of June 30, 2009. The Arcadia Resources, Inc. 2006 Equity Incentive Plan (the Plan) allows for the granting of additional incentive stock options, non-qualified stock options, stock appreciation rights and restricted shares up to 5 million shares (2.5% of our authorized shares of common stock as of the date the Plan was approved). The Board of Directors has approved an amendment to the Plan, subject to shareholder approval, which would increase the number of shares authorized to be issued under the Plan to 5.0% of our authorized shares, or 10 million shares. If approved, the Plan would permit the issuance of additional shares of restricted stock or stock options. Following approval of the amendment of the Plan, the Board of Directors granted 2,253,334 options to certain executives. In the event shareholder approval of the amendment to the Plan is not received at the next special or annual meeting of our shareholders, these option grants shall be terminated and voided. These options are in addition to those described above.

If the market price of our common stock is above the exercise price of some of the outstanding warrants or options; the holders of those warrants or options may exercise their warrants or options and sell the common stock acquired upon exercise of such derivative security in the public market. Sales of a substantial number of shares of our common stock in the public market may depress the prevailing market price for our common stock and could impair our ability to raise capital through the future sale of our equity securities. Additionally, if the holders of outstanding warrants exercise those warrants, our common security holders will suffer dilution. The exercise price and the number of shares subject to the warrant or option is subject to adjustment upon stock dividends, splits and combinations, as well as certain anti-dilution adjustments as set forth in the respective common stock warrants.

# We depend on our affiliated agencies and our internal sales force to sell our services and products, the loss of which could adversely affect our business.

We rely upon our affiliated agencies and our internal sales force to sell our staffing and home care services and our internal sales force to sell our pharmacy products and services. Arcadia Services affiliated agencies are owner-operated businesses. The primary responsibilities of Arcadia Services affiliated agencies include the

recruitment and training of field staff employed by Arcadia Services and generating and maintaining sales to Arcadia Services customers. The arrangements with affiliated agencies are formalized through a standard contractual agreement, which state performance requirements of the affiliated agencies. Our employees provide the services to our customers and the affiliated agents and internal sales force are restricted by non-competition agreements. In the event of loss of our affiliated agents or internal sales force personnel, we would recruit new sales and marketing personnel and/or affiliated agents, which could cause our operating costs to increase and our sales to fall in the interim.

37

#### Declines in prescription volumes may negatively affect our net revenues and profitability.

We dispense significant volumes of brand-name and generic drugs and our Pharmacy business, which we expect to be a significant source of our net revenues and profitability. Demand for prescription drugs can be negatively affected by a number of factors, including increased safety risk problems, manufacturing issues, regulatory action, and negative press or media coverage. Certain prescriptions may also be withdrawn by their manufacturer or transition to over-the-counter products. A reduction in the use of prescription drugs may negatively affect our volumes, net revenues, profitability and cash flows.

# The success of our business depends on maintaining a well-secured pharmacy operation and technology infrastructure and failure to execute could adversely impact our business.

We depend on our infrastructure, including our information systems, for many aspects of our business operations, particularly our pharmacy operations. A fundamental requirement for our business is the secure storage and transmission of personal health information and other confidential data and we must maintain our business processes and information systems, and the integrity of our confidential information. Although we have developed systems and processes that are designed to protect information against security breaches, failure to protect such information or mitigate any such breaches may adversely affect our operations. Malfunctions in our business processes, breaches of our information systems or the failure to maintain effective and up-to-date information systems could disrupt our business operations, result in customer and member disputes, damage our reputation, expose us to risk of loss or litigation, result in regulatory violations, increase administrative expenses or lead to other adverse consequences.

# Negative publicity or changes in public perception of our services may adversely affect our ability to receive referrals, obtain new agreements and renew existing agreements.

Our success in receiving referrals, obtaining new agreements and renewing our existing agreements depends upon maintaining our reputation as a quality service provider among governmental authorities, physicians, hospitals, discharge planning departments, case managers, nursing homes, rehabilitation centers, advocacy groups, consumers and their families, other referral sources and the public. Negative publicity, changes in public perceptions of our services or government investigations of our operations could damage our reputation and hinder our ability to receive referrals, retain agreements or obtain new agreements. Increased government scrutiny may also contribute to an increase in compliance costs and could discourage consumers from using our services. Any of these events could have a negative effect on our business, financial condition and operating results.

# Several anti-takeover measures under Nevada law could delay or prevent a change of control, despite such change of control being in the best interest of the holders of our common stock.

Several anti-takeover measures under Nevada law could delay or prevent a change of control, despite such change of control being in the best interest of the holders of our common stock. This could make it more difficult or discourage an attempt to obtain control of us by means of a merger, tender offer, proxy contest or otherwise. This could negatively impact the value of an investment in our common stock, by discouraging a potential suitor who may otherwise be willing to offer a premium for shares of our common stock.

#### Item 5. Other Information.

Effective August 12, 2009, the Company entered into amended and restated employment agreements with Marvin R. Richardson, President and Chief Executive Officer, Matthew R. Middendorf, Chief Financial Officer, and Steven L. Zeller, Chief Operating Officer of the Company (the Executive Officers). Complete texts of the agreements are attached hereto as exhibits.

In summary, the changes made by the amendments to compensation and benefits of the Executive Officers, whether payable pursuant or in addition to provisions of existing employment agreements, benefit plan award agreements or otherwise (i) expressly document a voluntary 10% reduction in base pay for the period April 1, 2009 to March 31, 2010, (ii) eliminate payment of automobile allowances, (iii) specifically reference each Executive Officer s eligibility to participate in executive bonus plans approved by the Compensation Committee of the Board of Directors, including the 2008 Executive Performance Based Compensation Plan, (iv) provide that upon termination of employment of the Executive Officer by the Company without cause or by the Executive Officer for good reason (A) each will immediately receive the total amount of their base pay reduction referenced in (i) above in the form of a lump sum payment, (B) each will immediately receive 50% of the pro-rata amount of any incentive bonus plan target award

likely to be achieved for the fiscal year in which termination occurs, with the remaining 50% payable within 60 days following the end of that fiscal year, (C) the continuation of base compensation payments to each of Mr. Middendorf and Mr. Zeller will be extended from 6 months to one year, (D) all of Mr. Zeller s currently unvested restricted stock awards will vest in accordance with their associated award agreement schedule as if employment had continued (previously, a portion would have vested immediately with others forfeited), (E) each will have one year, instead of 90 days, following termination to exercise previously vested stock options, and (F) any unvested stock options will immediately vest, instead of being forfeited, in the event that termination occurs within one year following a change of control of the Company as currently defined in the Company s 2006 Equity Incentive Plan.

#### Item 6. Exhibits.

The Exhibits included as part of this report are listed in the attached Exhibit Index, which is incorporated herein by this reference.

38

#### **Table of Contents**

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

August 13, 2009 By: /s/ Marvin R. Richardson

Marvin R. Richardson Chief Executive Officer

(Principal Executive Officer) and Director

August 13, 2009 By: /s/ Matthew R. Middendorf

Matthew R. Middendorf

Treasurer and Chief Financial Officer (Principal Financial and Accounting Officer)

39

# **Table of Contents**

# **EXHIBIT INDEX**

The following documents are filed as part of this report. Exhibits not required for this report have been omitted. The Company s Commission file number is 001-32935.

Exhibit	
No.	Exhibit Description
10.1	Amended and Restated Employment Agreement dated August 12, 2009, by and between Arcadia
	Resources, Inc. and Marvin Richardson.
10.2	Amended and Restated Employment Agreement dated August 12, 2009, by and between Arcadia
	Resources, Inc. and Matthew R. Middendorf.
10.3	Amended and Restated Employment Agreement dated August 12, 2009, by and between Arcadia
	Resources, Inc. and Steven L. Zeller.
31.1	Certification of the Chief Executive Officer required by rule 13a 14(a) or rule 15d 14(a).
31.2	Certification of the Principal Accounting and Financial Officer required by rule 13a 14(a) or rule
	15d 14(a).
32.1	Chief Executive Officer Certification Pursuant to 18 U.S.C. §1350, as Adopted Pursuant to §906
	of the Sarbanes Oxley Act of 2002.
32.2	Principal Accounting and Financial Officer Certification Pursuant to 18 U.S.C. §1350, as Adopted
	Pursuant to §906 of the Sarbanes Oxley Act of 2002.