CENTEX CORP Form 10-Q November 14, 2001

#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### **FORM 10-Q**

#### JOINT QUARTERLY REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the Quarterly Period Ended

**September 30, 2001** 

Commission File No. 1-6776

#### **Centex Corporation**

A Nevada Corporation IRS Employer Identification No. 75-0778259 2728 N. Harwood Dallas, Texas 75201 (214) 981-5000

Commission File Nos. 1-9624 and 1-9625, respectively

**3333 Holding Corporation**A Nevada Corporation

Centex Development Company, L.P.

A Delaware Limited Partnership

IRS Employer Identification Nos. 75-2178860 and 75-2168471, respectively 2728 N. Harwood Dallas, Texas 75201 (214) 981-6770

The registrants have filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and have been subject to such filing requirements for the past 90 days.

Indicate the number of shares of each of the registrants classes of common stock (or other similar equity securities) outstanding as of the close of business on October 31, 2001:

Centex CorporationCommon Stock60,761,432 shares3333 Holding CorporationCommon Stock1,000 sharesCentex Development Company, L.P.Class A Units of Limited Partnership Interest32,260 unitsCentex Development Company, L.P.Class C Units of Limited Partnership Interest196,968 units

#### **TABLE OF CONTENTS**

#### Centex Corporation and Subsidiaries Part I. Financial Information

ITEM 1. Condensed Consolidated Financial Statements

Condensed Consolidated Statements of Earnings

**Condensed Consolidated Statements of Earnings** 

Condensed Consolidated Balance Sheets

Condensed Consolidated Statements of Cash Flows

Notes to Condensed Consolidated Financial Statements

ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

#### Part II. Other Information

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

#### **Signatures**

3333 Holding Corporation and Subsidiary Centex Development Company, L.P and Subsidiaries Part I. Financial Information

ITEM 1. Condensed Combining Financial Statements

**Condensed Combining Statements of Operations** 

**Condensed Combining Balance Sheets** 

Condensed Combining Statements of Cash Flows

Notes to Condensed Combining Financial Statements

ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Part II. Other Information

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

**Signatures** 

#### Centex Corporation and Subsidiaries 3333 Holding Corporation and Subsidiary Centex Development Company, L.P. and Subsidiaries

Form 10-Q Table of Contents

**September 30, 2001** 

#### **Centex Corporation and Subsidiaries**

Page

#### Part I.Financial

InformationItem 1.Condensed

Consolidated Financial

Statements 1 Condensed

Consolidated Statements of

Earnings for the Three

Months Ended

September 30,

20012Condensed

Consolidated Statements of

Earnings for the Six

Months Ended

September 30,

20013Condensed

Consolidated Balance

Sheets4Condensed

Consolidated Statements of

Cash Flows for the Six

Months Ended

September 30, 20016Notes

to Condensed Consolidated

Financial

Statements7Item 2.Management s

Discussion and Analysis of

Financial Condition and

Results of

Operations17Item 3.Quantitative

and Qualitative Disclosures

about Market Risk27Part

II.Other

#### InformationItem 4.

Submission of Matters to a

Vote of Security

Holders27Item 6.Exhibits

and Reports on

Form 8-K28Signatures29

i

# 3333 Holding Corporation and Subsidiary Centex Development Company, L.P. and Subsidiaries

Page

#### Part I.Financial

InformationItem 1.Condensed

Combining Financial

Statements30Condensed

Combining Statements of

Operations for the Three

Months Ended

September 30,

200131Condensed

Combining Statements of

Operations for the Six

Months Ended

September 30,

200132Condensed

Combining Balance

Sheets33Condensed

Combining Statements of

Cash Flows for the Six

Months Ended

September 30,

200134Notes to Condensed

Combining Financial

Statements35Item 2.Management s

Discussion and Analysis of

Financial Condition and

Results of

Operations 40 Item 3. Quantitative

and Qualitative Disclosures

about Market Risk46Part

II.Other

InformationItem 4.Submission

of Matters to a Vote of

Security

Holders46Item 6.Exhibits

and Reports on

Form 8-K46Signatures47

ii

#### **Table of Contents**

#### **Centex Corporation and Subsidiaries**

#### Part I. Financial Information

#### **Condensed Consolidated Financial Statements**

#### ITEM 1.

The condensed consolidated financial statements include the accounts of Centex Corporation and subsidiaries and have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. References herein to Centex or the Company will include all subsidiaries of Centex Corporation, through which all operations are conducted, except where the context indicates that such reference is only to the registrant, Centex Corporation. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures are adequate to make the information presented not misleading. The Company suggests that these condensed consolidated financial statements be read in conjunction with the consolidated financial statements and the notes thereto included in the Company s latest Annual Report on Form 10-K. In the opinion of the Company, all adjustments necessary to present fairly the information in the following condensed consolidated financial statements of the Company have been included. The results of operations for such interim periods are not necessarily indicative of the results for the full year.

-1-

#### Centex Corporation and Subsidiaries Condensed Consolidated Statements of Earnings

(Dollars in thousands, except per share data) (unaudited)

|                                    |                                       | -  |              |  |  |
|------------------------------------|---------------------------------------|--|--------------|--|--|
|                                    |                                       | For the Three Months Ended September 30, |              |  |  |
|                                    |                                       | 2001                                     | 2000         |  |  |
| Revenues                           |                                       |  |              |  |  |
| 110 volidos                        | Home Building                         |  |              |  |  |
|                                    | Conventional Homes                    | \$ 1,170,721                             | \$ 1,027,003 |  |  |
|                                    | Manufactured Homes                    | 31,457                                   | 33,797       |  |  |
|                                    | Financial Services                    | 165,973                                  | 106,500      |  |  |
|                                    | Construction Products                 | 129,545                                  | 114,876      |  |  |
|                                    | Contracting and Construction Services | 336,796                                  | 330,445      |  |  |
|                                    | Investment Real Estate                | 23,225                                   | 3,163        |  |  |
|                                    | Home Services                         | 25,916                                   |              |  |  |
|                                    |                                       | 1,883,633                                | 1,615,784    |  |  |
| Costs and Expenses                 |                                       |  |              |  |  |
|                                    | Home Building                         |  |              |  |  |
|                                    | Conventional Homes                    | 1,047,743                                | 937,444      |  |  |
|                                    | Manufactured Homes                    | 31,392                                   | 34,890       |  |  |
|                                    | Financial Services                    | 136,712                                  | 104,295      |  |  |
|                                    | Construction Products                 | 107,014                                  | 82,313       |  |  |
|                                    | Contracting and Construction Services | 329,475                                  | 323,879      |  |  |
|                                    | Investment Real Estate                | 7,091                                    | (3,910)      |  |  |
|                                    | Home Services and Other               | 23,333                                   | (1,597)      |  |  |
|                                    | Corporate General and Administrative  | 12,980                                   | 8,774        |  |  |
|                                    | Interest Expense                      | 29,342                                   | 22,274       |  |  |
|                                    | Minority Interest                     | 6,237                                    | 11,497       |  |  |
|                                    |                                       | 1,731,319                                | 1,519,859    |  |  |
| <b>Earning Before Income Taxes</b> |                                       | 152,314                                  | 95,925       |  |  |
| S                                  | Income Taxes                          | 58,925                                   | 36,831       |  |  |
| Net Earnings                       |                                       | \$ 93,389                                | \$ 59,094    |  |  |
|                                    |                                       |  |              |  |  |

**Earnings Per Share** 

Basic **\$1.54**\$1.00

Diluted **\$1.50** \$0.98

# **Average Shares Outstanding 60,568,258** 58,954,694 Common Share Equivalents Options **1,314,175** 949,184 Convertible Debenture/Restricted Stock **407,469** 400,000 Diluted **62,289,902** 60,303,878 **Cash Dividends Per Share \$0.04** \$0.04 See notes to condensed consolidated financial statements. -2-

**1,323,223** 800,202

#### Centex Corporation and Subsidiaries Condensed Consolidated Statements of Earnings

(Dollars in thousands, except per share data) (unaudited)

|  |   | For the Six Months Ended Septemb |  |    | otember 30,  |
|--|---|----------------------------------|--|----|--|
|  |   |                                  | 2001   |    | 2000   |
| Revenues   | Homa Puilding   |                                  |  |    |  |
|  | Home Building Conventional Homes Manufactured Homes Financial Services Construction Products Contracting and Construction Services Investment Real Estate Home Services   | \$                               | 2,209,882<br>59,027<br>328,566<br>246,968<br>650,429<br>47,323<br>50,583   | \$ | 1,914,025<br>70,283<br>202,409<br>229,941<br>629,104<br>6,644  |
|  |   |                                  | 3,592,778  |    | 3,052,406  |
| Costs And Expenses                                   |   |                                  |  |    |  |
| Earnings Before Income Taxes Net Earnings            | Home Building Conventional Homes Manufactured Homes Financial Services Construction Products Contracting and Construction Services Investment Real Estate Home Services and Other Corporate General and Administrative Interest Expense Minority Interest  Income Taxes | \$                               | 1,988,784<br>60,518<br>274,135<br>211,495<br>635,650<br>15,934<br>46,082<br>24,226<br>56,584<br>9,070<br>3,322,478<br>270,300<br>101,695 | \$ | 1,751,916<br>71,473<br>200,136<br>161,199<br>616,034<br>(6,531)<br>(1,917)<br>17,505<br>44,064<br>24,533<br>2,878,412<br>173,994<br>66,695 |
| Earnings Per Share                                   | Paria   | ¢                                | 2.79   | \$ | 1 92   |
|  | Basic   | \$                               | 2.19   | Ф  | 1.82   |
|  | Diluted   | \$                               | 2.72   | \$ | 1.79   |
| Average Shares Outstanding  Common Share Equivalents | Basic   |                                  | 60,372,690   |    | 58,879,433   |
| Options  |   |                                  |  |    |  |

| Convertible Debenture/Restricted Stock 404,786 400,000    |   |     |  |
|---|---|-----|--|
|   | - |     |  |
| Diluted <b>62,100,699</b> 60,079,635                      |   |     |  |
| Cash Dividends Per Share<br>\$0.08 \$0.08                 | • |     |  |
| See notes to condensed consolidated financial statements. | • |     |  |
|   |   | -3- |  |

#### **Centex Corporation and Subsidiaries Condensed Consolidated Balance Sheets**

(Dollars in thousands)

Centex Corporation and Subsidiaries

September March 30, 31, 2001\* 2001\*\*

Assets

Cash and Cash Equivalents \$62,038 \$57,752 Restricted Cash 65,405 57,428 Receivables -

Residential Mortgage Loans **2,853,565** 1,996,746 Other **635,386** 606,069 Inventories **2,562,441** 2,202,295

Investments -

Centex Development Company, L.P. **246,308** 210,807
Joint Ventures and Other **113,799** 72,035
Unconsolidated Subsidiaries

Property and Equipment, net **740,934** 729,099

Other Assets -

Deferred Income Taxes

**36,641** 43,116 Goodwill

**355,894** 323,971

Mortgage Securitization Residual

Interest

**139,070** 146,394

Deferred Charges and Other

**235,641** 203,331

**\$8,047,122** \$6,649,043

#### Liabilities and Stockholders Equity

Accounts Payable and Accrued Liabilities **\$1,348,774** \$1,271,464 Debt -

Non-Financial Services **1,712,242** 1,464,993 Financial Services **2,943,028** 2,054,898 Payables to Affiliates

Minority Stockholders Interest **150,721** 143,624 Stockholders Equity -

Preferred Stock, Authorized 5,000,000 Shares, None Issued

Common Stock \$.25 Par Value; Authorized 100,000,000 Shares; Issued and Outstanding 60,535,915 and 59,929,344 respectively **15,179** 14,982 Capital in Excess of Par Value **49,813** 25,779 Unamortized Value of Restricted Stock

(2,802)

**(5,380)** (5,097)

Retained Earnings **1,842,158** 1,678,400 Treasury Stock, at cost; 223,517 shares and 0 shares, respectively (6,611)Accumulated Other Comprehensive Loss

Total Stockholders Equity **1,892,357** 1,714,064

**\$8,047,122** \$6,649,043

See notes to condensed consolidated financial statements.\* Unaudited\*\* Condensed from audited financial statements.

-4-

#### **Table of Contents**

#### Centex Corporation and Subsidiaries Condensed Consolidated Balance Sheets

(Dollars in thousands)

|                   |       |         |        |            |       |       |      | Сє      | entex C       | Corpo        | ration  |    |        |              |        |      |              |      |        |        |        |         |
|-------------------|-------|---------|--------|------------|-------|-------|------|---------|---------------|--------------|---------|----|--------|--------------|--------|------|--------------|------|--------|--------|--------|---------|
|                   |       |         |        |            |       |       |      | Se      | eptemb<br>200 | oer 30<br>1* | ),      |    |        |              |        |      |              |      |        |        |        |         |
| 838 <b>12,906</b> | 8,457 | 246,308 | 210,80 | 07         | 11:   | 3,799 | 72,0 | )35     | 290,          | ,356         | 314,86  | 68 | 689,45 | <b>56</b> 67 | 73,846 | 51,4 | <b>78</b> 55 | ,253 | (282)  | 12,838 | 36,923 | 30,2    |
|                   |       |         |        |            |       |       |      |         |               |              |         |    |        |              |        |      |              |      |        |        |        |         |
|                   |       |         |        |            |       |       |      |         |               |              |         |    |        |              |        |      |              |      |        |        |        |         |
|                   |       |         |        |            |       |       |      |         |               |              |         |    |        |              |        |      |              |      |        |        |        |         |
|                   |       |         |        |            |       |       |      |         |               |              |         |    |        |              |        |      |              |      |        |        |        |         |
| 2,133             |       | 15,179  | 14,982 | <b>1</b> 1 | 49,81 | 3 25, | ,779 | 201,944 | 1 200,        | ,467 (       | (2,802) |    | 1,842  | 2,158        | 1,678  | ,400 | 90,088       | 64,3 | 328 (6 | 5,611) |        | (5,380) |
|                   |       |         |        |            |       |       |      |         |               |              |         |    |        |              |        |      |              |      |        |        |        |         |
|                   |       |         |        |            |       |       |      |         |               |              |         |    |        |              |        |      |              |      |        |        |        |         |
|                   |       |         |        |            |       |       |      |         |               |              |         |    |        |              |        |      |              |      |        |        |        |         |
|                   |       |         |        |            |       |       |      |         |               |              |         |    |        |              |        |      |              |      |        |        |        |         |
|                   |       |         |        |            |       |       |      |         |               |              |         |    |        |              |        |      |              |      |        |        |        |         |
|                   |       |         |        |            |       |       |      |         |               |              |         |    |        |              |        |      |              |      |        |        |        |         |
|                   |       |         |        |            |       |       |      |         |               |              |         |    |        |              |        |      |              |      |        |        |        |         |

Services. Transactions between Centex Corporation and Financial Services have been eliminated from the Centex Corporation and Subsidiaries balance sheets.

-5-

**(1,026,955)** (985,163)

#### Centex Corporation and Subsidiaries Condensed Consolidated Statements of Cash Flows

(Dollars in thousands) (unaudited)

|  |                         | For the Six Months End September 30, |         |    |         |
|--|-------------------------|--------------------------------------|---------|----|---------|
|  |                         | _                                    | 2001    |    | 2000    |
| Cash Flows   | Operating Activities    |                                      |         | _  |         |
| Adjustments -  | Net Earnings            | \$                                   | 168,605 | \$ | 107,299 |
| Depreciation   | and Amortization        |                                      |         |    |         |
| <b>43,884</b> 27,0   |                         |                                      |         |    |         |
| Deferred Inco  |                         |                                      |         |    |         |
| <b>7,016</b> (204)   |                         |                                      |         |    |         |
|  | nings of Centex         |                                      |         |    |         |
|  | Company, L.P. and       |                                      |         |    |         |
| Joint Venture  |                         |                                      |         |    |         |
| <b>(5,596)</b> (984  |                         |                                      |         |    |         |
|  | rest, net of taxes      |                                      |         |    |         |
| <b>6,033</b> 15,60   |                         |                                      |         |    |         |
|  | estricted Cash          |                                      |         |    |         |
| <b>(7,977)</b> (17,  | ,420)                   |                                      |         |    |         |
| Increase in Re   |                         |                                      |         |    |         |
| (29,317) (56   |                         |                                      |         |    |         |
|  | esidential Mortgage     |                                      |         |    |         |
| Loans  |                         |                                      |         |    |         |
| (856,819) (7   |                         |                                      |         |    |         |
| Increase in In   |                         |                                      |         |    |         |
| (354,872) (1   |                         |                                      |         |    |         |
| Accruals   | crease) in Payables and |                                      |         |    |         |
|  | 242)                    |                                      |         |    |         |
|  |                         |                                      |         |    |         |
|  |                         |                                      |         |    |         |
|  | 2,10)                   |                                      |         |    |         |
|  | 66)                     |                                      |         |    |         |
| 66,566 (7,8<br>Increase in Ot<br>(65,542) (62<br>Other, net<br>1,064 (4,76 | ther Assets 2,789)      |                                      |         |    |         |

#### Cash Flows Investing Activities

Increase in Advances to Centex Development Company, L.P. and Joint Ventures (76,943) (26,032) Increase in Property and Equipment, net (46,000) (31,055)

(122,943) (57,087)

#### Cash Flows Financing Activities

Increase in Short-Term Debt, net **976,713** 187,950 Non-Financial Services

Issuance of Long-Term Debt 438,374 487,491 Repayment of Long-Term Debt (560,661) (329,292) Financial Services

Issuance of Long-Term Debt
480,000 750,000
Repayment of Long-Term Debt
(199,047) (9,052)
Retirement of Common Stock
(784)
Proceeds from Stock Option
Exercises
and Restricted Stock Activity
21,429 5,263
Purchase of Treasury Stock
(6,611)
Dividends Paid
(4,847) (4,714)

**1,145,350** 1,086,862

| Affect of Exchange Rate Changes                                   |
|---|
| n Cash<br>8,834 685   |
|   |
|   |
| let Increase in Cash and Cash<br>equivalents<br>4,286 45,297      |
| cash and Cash Equivalents at seginning of Period 135,853          |
|   |
|   |
| Cash and Cash Equivalents at End<br>f Period<br>662,038 \$181,150 |
| (101,130  |
|   |
| See notes to condensed onsolidated financial statements.          |

-6-

#### Centex Corporation and Subsidiaries Notes to Condensed Consolidated Financial Statements September 30, 2001

(Dollars in thousands) (unaudited)

(A) A summary of comprehensive income for the three and six months ended September 30, 2001 is presented below:

|  | <br>ree Months Ended | For the Six Months Ended<br>September 30, 2001 |         |  |  |
|--|----------------------|--|---------|--|--|
| Net Earnings   | \$<br>93,389         | \$   | 168,605 |  |  |
| Other Comprehensive Income (Loss), net of tax:<br>Foreign Currency Translation Adjustments | 7.461                |  | 8.834   |  |  |
| Unrealized Loss on Hedging Instruments   | (4,322)              |  | (9,213) |  |  |
| Unrealized Gain on Investments   | 96                   |  | 96      |  |  |
| Comprehensive Income   | \$<br>96,624         | \$   | 168,322 |  |  |

The Foreign Currency Translation Adjustments are primarily the result of Centex s investment in Centex Development Company, L.P. and its subsidiaries, which have separate financial statements included elsewhere in this Report. The Unrealized Loss on Hedging Instruments represents the deferral in Other Comprehensive Income of the unrealized loss on swap agreements designated as cash flow hedges. The accounting for derivative financial instruments is discussed in detail in Note (G) of this Report. The Unrealized Gain on Investments represent mark to market adjustments to securities available for sale by the Company.

**(B)** A summary of changes in stockholders equity is presented below:

|   | Preferred<br>Stock | Common<br>Stock | Capital in<br>Excess of<br>Par Value | Unamortized Value of Restricted Stock | Retained<br>Earnings    | Treasury<br>Shares -<br>at Cost | Ot<br>Compre | nulated<br>ther<br>ehensive<br>Income | Total                   |
|---|--------------------|-----------------|--------------------------------------|---------------------------------------|-------------------------|---------------------------------|--------------|---------------------------------------|-------------------------|
| Balance, March 31, 2001<br>Net Earnings<br>Issuance of Restricted | \$                 | \$ 14,982       | \$ 25,779                            | \$                                    | \$ 1,678,400<br>168,605 | \$                              | \$           | (5,097)                               | \$ 1,714,064<br>168,605 |
| Stock<br>Amortization of  |                    | 19              | 3,133                                | (3,152)                               |                         |                                 |              |                                       |                         |
| Restricted Stock  |                    |                 |                                      | 350                                   |                         |                                 |              |                                       | 350                     |
| Exercise of Stock   |                    |                 |                                      |                                       |                         |                                 |              |                                       |                         |
| Options   |                    | 178             | 20,901                               |                                       |                         |                                 |              |                                       | 21,079                  |
| Cash Dividends  |                    |                 |                                      |                                       | (4,847)                 |                                 |              |                                       | (4,847)                 |
| Purchases of Common   |                    |                 |                                      |                                       |                         |                                 |              |                                       |                         |
| Stock for Treasury  |                    |                 |                                      |                                       |                         | (6,656)                         |              |                                       | (6,656)                 |
| Treasury Stock Issued   |                    |                 |                                      |                                       |                         | 45                              |              |                                       | 45                      |
| for Service Awards  |                    |                 |                                      |                                       |                         | 45                              |              |                                       | 45                      |
| Unrealized Loss on<br>Hedging Instruments                         |                    |                 |                                      |                                       |                         |                                 |              | (9,213)                               | (9,213)                 |
| Foreign Currency  |                    |                 |                                      |                                       |                         |                                 |              | (9,213)                               | (9,213)                 |
| Translation   |                    |                 |                                      |                                       |                         |                                 |              |                                       |                         |
| Adjustments   |                    |                 |                                      |                                       |                         |                                 |              | 8,834<br>96                           | 8,834<br>96             |

Unrealized Gain on Investments

Balance, September 30, 2001 \$ 15,179 \$ 49,813 \$ (2,802) \$ 1,842,158 \$ (6,611) \$ (5,380) \$ 1,892,357

-7-

#### **Table of Contents**

(C) In March 1987, certain subsidiaries of Centex Corporation ( Centex ) contributed to Centex Development Company, L.P. (the Partnership ), a newly-formed master limited partnership, properties in exchange for 1,000 Class A limited partnership units ( Class A Units ) which were later converted to 32,260 new Class A Units. The Partnership was formed to enable the stockholders of Centex to participate in long-term real estate development projects, the dynamics of which are inconsistent with Centex s traditional financial objectives.

The Partnership is managed by its general partner, 3333 Development Corporation ( Development ), which is wholly-owned by 3333 Holding Corporation ( Holding ), a separate public company whose stock trades in tandem with Centex s common stock. The common stock of Holding was distributed as a dividend to Centex stockholders in 1987, together with warrants ( Warrants ) to purchase approximately 80% of the Partnership s Class B limited partnership units ( Class B Units ). These securities are held by a nominee on behalf of the stockholders and will trade in tandem with the common stock of Centex until such time as they are detached. The securities may be detached at any time by Centex s Board of Directors, but the Warrants will automatically become detached in November 2007.

Three of the four Board members of Holding elected by stockholders of Centex are independent outside directors who are not directors, affiliates, or employees of Centex. Thus, through Holding, the stockholders of Centex control the general partner of the Partnership. The general partner and the independent Board of Holding manage how the Partnership conducts its activities, including the acquisition, development, maintenance, operation, sale of properties, and other business transactions. The limited partners cannot remove the general partner.

During fiscal 1998, the agreement governing the Partnership was amended to allow for the issuance of Class C limited partnership units ( Class C Units ). As of September 30, 2001, 196,968 Class C Units had been issued to Centex in exchange for assets, including cash and land, with a fair market value of \$197.0 million. These assets were recorded by the Partnership at fair market value. The partnership agreement provides that Centex, as the Class A and Class C limited partner, is entitled to a cumulative preferred return of 9% per annum on the average outstanding balance of its Unrecovered Capital, which is defined as its capital contributions, adjusted for cash or other distributions representing return of capital contributions. As of September 30, 2001, Unrecovered Capital totaled \$229.7 million, and preference payments in arrears amounted to \$31.0 million. No preference payments have been made since fiscal 1998.

Supplementary condensed combined financial statements for Centex and subsidiaries, Holding and subsidiary and the Partnership and subsidiaries are set forth below. For additional information on Holding and subsidiary and the Partnership and subsidiaries, see their separate financial statements and related footnotes included elsewhere in this Report.

-8-

#### **Supplementary Condensed Combined Balance Sheets**

|  | September 30, 2001 | March 31, 2001* |  |
|--|--------------------|-----------------|--|
| Assets                                   |                    |                 |  |
| Cash and Cash Equivalents                | \$ 81,264          | \$ 60,786       |  |
| Restricted Cash                          | 65,405             | 57,428          |  |
| Receivables                              | 3,492,888          | 2,613,035       |  |
| Inventories                              | 3,098,931          | 2,629,733       |  |
| Investments in Joint Ventures and Other  | 119,796            | 72,679          |  |
| Property and Equipment, net              | 744,103            | 732,490         |  |
| Other Assets                             | 814,513            | 757,882         |  |
|  | \$ 8,416,900       | \$ 6,924,033    |  |
| Liabilities And Stockholders Equity      |                    |                 |  |
| Accounts Payable and Accrued Liabilities | \$ 1,454,547       | \$ 1,352,467    |  |
| Non-Financial Services Debt              | 1,975,498          | 1,658,894       |  |
| Financial Services Debt                  | 2,943,028          | 2,054,898       |  |
| Minority Stockholders Interest           | 151,470            | 143,710         |  |
| Stockholders Equity                      | 1,892,357          | 1,714,064       |  |
|  | \$ 8,416,900       | \$ 6,924,033    |  |
|  |                    |                 |  |

<sup>\*</sup> Condensed from audited financial statements.

#### **Supplementary Condensed Combined Statements of Earnings**

|  | For the Six M             | Months Ended aber 30,     |
|--|---------------------------|---------------------------|
|  | 2001                      | 2000                      |
| Revenues<br>Costs and Expenses                   | \$ 3,756,213<br>3,485,204 | \$ 3,193,420<br>3,019,369 |
| Earnings Before Income Taxes Income Taxes        | 271,009<br>102,404        | 174,051<br>66,752         |
| Net Earnings Other Comprehensive (Loss) Earnings | 168,605<br>(283)          | 107,299<br>1,271          |
| Comprehensive Income                             | \$ 168,322                | \$ 108,570                |

<sup>(</sup>D) The Company conducts its land acquisition and development activities directly and through its participation in joint ventures in which the Company holds less than a majority interest.

The Company has paid \$68 million for options, which expire at various dates through the year 2007, toward the purchase of undeveloped land and developed lots having a total purchase price of approximately \$1.5 billion in order to ensure the future availability of land for home building. The Company has committed to purchase land and developed lots totaling approximately \$1.8 million.

-9-

#### **Table of Contents**

(E) Interest expenses relating to the Financial Services segments are included in its costs and expenses. Interest related to segments other than Financial Services is included as interest expense. For the three and six month periods ending September 30, 2001, \$13.4 million and \$23.8 million, respectively, of interest expense was capitalized to qualifying assets, principally within the Home Building segment, and \$8.9 million and \$15.4 million, respectively, of previously capitalized interest was charged to interest expense.

|   |                                   | For the Three Months Ended September 30, |  |  |  |  |  |
|---|-----------------------------------|--|--|--|--|--|--|
| Total Interest Incurred Capitalized Interest, net Less Financial Services | \$ 73,657<br>(4,455)<br>(39,860)  | \$ 45,894<br>(2,750)<br>(20,870)         |  |  |  |  |  |
| Interest Expense, net   | \$ 29,342                         | \$ 22,274                                |  |  |  |  |  |
|   |                                   | Months Ended nber 30,                    |  |  |  |  |  |
|   | 2001                              | 2000                                     |  |  |  |  |  |
| Total Interest Incurred Capitalized Interest, net Less Financial Services | \$ 140,824<br>(8,447)<br>(75,793) | \$ 79,792<br>(2,750)<br>(32,978)         |  |  |  |  |  |
| Interest Expense, net   | \$ 56,584                         | \$ 44,064                                |  |  |  |  |  |

**(F)** The Company operates in six principal business segments: Home Building, Financial Services, Construction Products, Contracting and Construction Services, Investment Real Estate, and Home Services and Other. These segments operate primarily in the United States, and their markets are nationwide. Revenues from any one customer are not significant to the Company.

Intersegment revenues and investments in joint ventures are not material and are not shown in the following tables. The investment in the Partnership (approximately \$246 million) is included in the Investment Real Estate segment.

The following tables set forth financial information relating to the business segments.

#### HOME BUILDING

#### **Conventional Homes**

Conventional Homes operations involve the purchase and development of land or lots as well as the construction and sale of single-family homes.

-10-

|   |                                  | e Months Ended<br>mber 30,       |
|---|----------------------------------|----------------------------------|
|   | 2001                             | 2000                             |
|   | (Dollars                         | in millions)                     |
| Revenues Cost of Sales Selling, General & Administrative Expenses | \$ 1,170.7<br>(868.8)<br>(178.9) | \$ 1,027.0<br>(789.3)<br>(148.1) |
| Operating Earnings  | \$ 123.0                         | \$ 89.6                          |
|   |                                  | Months Ended mber 30,            |
|   | 2001                             | 2000                             |
|   | (Dollars                         | in millions)                     |
| Revenues  | \$ 2,209.9                       | \$ 1,914.0                       |
| Cost of Sales<br>Selling, General & Administrative Expenses       | (1,641.1)<br>(347.7)             | (1,468.8)<br>(283.1)             |
| Operating Earnings  | \$ 221.1                         | \$ 162.1                         |

#### **Manufactured Homes**

Manufactured Homes operations involve the construction in factories of single-family homes and, to a lesser degree, commercial structures and the sale of these products through a network of company-owned and independent dealers.

|  | Fo | For the Three Months E September 30, |    |        |  |
|--|----|--------------------------------------|----|--------|--|
|  |    | 2001<br>(Dollars in millio           |    |        |  |
|  |    |                                      |    |        |  |
| Revenues                                   | \$ | 31.5                                 | \$ | 33.8   |  |
| Cost of Sales                              |    | (26.5)                               |    | (27.3) |  |
| Selling, General & Administrative Expenses |    | <b>(4.9)</b>                         |    | (7.6)  |  |
|  |    |                                      | _  |        |  |
| Operating Earnings (Loss)                  | \$ | 0.1                                  | \$ | (1.1)  |  |
|  |    |                                      |    |        |  |

Edgar Filing: CENTEX CORP - Form 10-Q

For the Six Months Ended September 30,

|    | 2001          |           | 2000   |
|----|---------------|-----------|--------|
|    | (Dollars in   | n millioi | ns)    |
| \$ | 59.0          | \$        | 70.3   |
|    | <b>(49.8)</b> |           | (56.6) |
|    | <b>(10.7)</b> |           | (14.9) |
| _  |               |           |        |
| \$ | (1.5)         | \$        | (1.2)  |

-11-

Revenues Cost of Sales

Operating Loss

Selling, General & Administrative Expenses

#### **Table of Contents**

#### FINANCIAL SERVICES

Financial Services operations consist primarily of home financing, sub-prime home equity lending, and the sale of title and other insurance coverages. These activities include mortgage origination and other related services for homes sold by Centex subsidiaries and by others.

|   | For the Three Months Ende September 30, |                           |          |                             |  |  |
|---|---|---------------------------|----------|-----------------------------|--|--|
|   | 2001                                    |                           |          | 000                         |  |  |
|   | _                                       | n million                 | s)       |                             |  |  |
| Revenues* Selling, General & Administrative Expenses Interest Expense | \$                                      | 166.0<br>(96.8)<br>(39.9) | \$       | 106.5<br>(83.4)<br>(20.9)   |  |  |
| Operating Earnings  | \$                                      | 29.3                      | \$       | 2.2                         |  |  |
|   |   |                           |          | ix Months Ended otember 30, |  |  |
|   | _                                       | 2001                      |          | 000                         |  |  |
|   | _                                       | (Dollars in               | millions | s)                          |  |  |
| Revenues*   | \$                                      | 328.6                     | \$       | 202.4                       |  |  |
| Selling, General & Administrative Expenses<br>Interest Expense        |   | (198.4)<br>(75.8)         |          | (33.0)                      |  |  |
| Operating Earnings  | \$                                      | 54.4                      | \$       | 2.3                         |  |  |

<sup>\*</sup> Revenues include interest income of \$61.6 million and \$25.9 million for the three months and \$114.2 million and \$42.0 million for the six months ended September 30, 2001 and 2000, respectively.

#### CONSTRUCTION PRODUCTS

Construction Products operations involve the manufacture, production, distribution, and sale of cement, gypsum wallboard, recycled paperboard, aggregates, and readymix concrete. Centex s ownership interest in Construction Products was 65.2% as of September 30, 2001 and 65.3% as of September 30, 2000.

|   | _  | For the Six M            |                 | Ended         |
|---|----|--------------------------|-----------------|---------------|
|   |    | 2001                     |                 |               |
| Revenues  | \$ | (Dollars in <b>247.0</b> | n million<br>\$ | ns)<br>229.9  |
| Cost of Sales<br>Selling, General & Administrative Expenses |    | (209.0)<br>(2.5)         |                 | (158.0) (3.3) |
| Operating Earnings  | \$ | 35.5                     | \$              | 68.6          |

Operating earnings are shown before Minority Interest.

#### CONTRACTING AND CONSTRUCTION SERVICES

Contracting and Construction Services operations involve the construction of buildings for both private and government interests, including (among others) office, commercial and industrial buildings, hospitals, hotels, correctional facilities, libraries, airport facilities, and educational institutions. As this segment generates significant positive cash flow (payables and accruals consistently exceed identifiable assets), intercompany interest income (credited at the prime rate in effect) is reflected in this segment; however, this amount is eliminated in consolidation.

|   | F  | For the Three Months Ended September 30, |                 |                            |  |
|---|----|--|-----------------|----------------------------|--|
|   | _  | 2001                                     |                 |                            |  |
| Revenues Construction Contract Costs Selling, General & Administrative Expenses | \$ | (Dollars in 336.8 (316.3) (13.2)         | n millior<br>\$ | 330.4<br>(310.0)<br>(13.8) |  |
| Operating Income, as reported<br>Intercompany Interest Income                   |    | 7.3<br>1.8                               |                 | 6.6<br>2.1                 |  |
| Total Economic Return   | \$ | 9.1                                      | \$              | 8.7                        |  |
|   | _  | For the Six M                            |                 | <br>Ended                  |  |
|   | _  | 2001                                     |                 | 2000                       |  |
| Revenues<br>Construction Contract Costs   | \$ | (Dollars in 650.4 (607.3)                | n millior<br>\$ | 1s)<br>629.1<br>(589.1)    |  |

Edgar Filing: CENTEX CORP - Form 10-Q

| Selling, General & Administrative Expenses                    | (28.3)  | <br>(26.9)      |
|---|---------|-----------------|
| Operating Income, as reported<br>Intercompany Interest Income | 14.8    | <br>13.1<br>4.4 |
| Total Economic Return   | \$ 18.6 | \$<br>17.5      |

-13-

#### INVESTMENT REAL ESTATE

Investment Real Estate operations involve the acquisition, development, and sale of land, primarily for industrial, office, multi-family, retail, and mixed-use projects, and investments in other real estate operations.

|  | F  | For the Three Months Ende September 30, |                  |                              |  |
|--|----|---|------------------|------------------------------|--|
|  |    | 2001                                    |                  |                              |  |
| Revenues Cost of Sales Selling, General & Administrative Expenses                                | \$ | (Dollars in 23.2 (4.7) (2.4)            | millions<br>\$   | 3.1                          |  |
| Negative Goodwill Amortization   |    |   |                  | 4.0                          |  |
| Operating Earnings   | \$ | 16.1                                    | \$               | 7.1                          |  |
|  | 1  | For the Six M<br>Septem                 |                  | ded                          |  |
|  |    | 2001                                    | 20               | 000                          |  |
| Revenues Cost of Sales Selling, General & Administrative Expenses Negative Goodwill Amortization | \$ | (Dollars in 47.3 (9.9) (6.0)            | n millions<br>\$ | 6.6<br>(0.3)<br>(1.1)<br>8.0 |  |
| Operating Earnings   | \$ | 31.4                                    | \$               | 13.2                         |  |

#### HOME SERVICES AND OTHER

Home Services operations include pest management, electronic security, structured wiring, and chemical lawn care.

|   | For the Three Months Ended September 30,    |
|---|---|
|   | 2001  |
| Revenues Cost of Sales Selling, General & Administrative Expenses | (Dollars in millions) \$ 25.9 (10.2) (13.1) |

Operating Earnings \$ 2.6\*

-14-

#### **Table of Contents**

For the Six Months Ended September 30,

2001

Revenues
Cost of Sales
Cost of Sales
Selling, General & Administrative Expenses
Operating Earnings

For the Six Months Ended September 30,

(Dollars in millions)
\$ 50.6
(19.4)
(26.7)
\$ 4.5\*

The Company has various interest rate swap agreements, designated as cash flow hedges, which effectively fix the variable interest rate on approximately \$215 million of outstanding debt. The swap agreements are reflected at their fair value in Other Assets in the condensed consolidated balance sheets, and the related loss is deferred in stockholders—equity as Unrealized Loss on Hedging Instruments. Amounts to be received or paid as a result of the swap agreements are recognized as adjustments to interest incurred on the related debt instrument. Subsequent to the Company—s adoption of SFAS No. 133 through September 30, 2001, the liability and Accumulated Other Comprehensive Loss was \$6.7 million (\$3.8 million net of tax).

Financial Services, in the normal course of business, uses derivative financial instruments to reduce its exposure to fluctuations in interest rates. CTX Mortgage Company enters into interest rate lock commitments ( IRLCs ) with its customers under which CTX Mortgage Company agrees to make mortgage loans at agreed upon rates within a period of time, generally from 10 to 60 days, if certain conditions are met within the terms of the IRLCs. These IRLCs are derivative instruments. CTX Mortgage Company also executes mandatory forward trades of mortgage loans to hedge the risk of fluctuations in value of these IRLCs and of mortgage loans. Initially, the fair value of the IRLCs is recorded on the balance sheet as a deferred item. Subsequent changes in the fair value of the IRLCs and mandatory forward trades are recorded through current earnings. The gain resulting from the net change in the estimated fair value of such mandatory forward trades and IRLCs was \$1.8 million for the three months and \$3.3 million for the six months ended September 30, 2001.

From time to time, Centex Home Equity Company uses interest rate swaps which have been designated as cash flow hedges to hedge the market risk associated with the anticipated issuance of fixed rate securitization debt to finance subprime mortgages. Changes in fair value deferred in Accumulated Other Comprehensive Loss are recorded through current earnings as an adjustment of the interest cost over the life of the securitization debt. In accordance with SFAS No. 133, the loss of \$8.4 million (\$5.4 million net of tax) on the effective portion of the interest rate swaps is recognized in Accumulated Other Comprehensive Loss as of September 30, 2001.

<sup>\*</sup> Before fiscal 2002, revenues and operating expenses of the Home Services and Other segment were reflected on a net basis, as this segment was not considered material for purposes of segment reporting. Operating earnings for the three and six months ended September 30, 2000 were \$1.6 million and \$1.9 million, respectively.

<sup>(</sup>G) The Company adopted the provisions of Statement of Financial Accounting Standards (SFAS) No. 133, Accounting for Derivative Instruments and Hedging Activities, on April 1, 2001. The effect of the adoption of SFAS No. 133 on the Company s operating earnings was not significant.

#### **Table of Contents**

(H) The Company has adopted, effective April 1, 2001, SFAS No. 142, Goodwill and Other Intangible Assets, which provides that intangible assets, including goodwill, that are not subject to amortization must be tested for impairment annually at the reporting unit level using a two-step impairment assessment. Impairment testing must be performed more frequently if events or changes in circumstances indicate that the asset might be impaired. The Company has completed the first step, which tests for potential impairment by determining whether the carrying amount of a reporting unit exceeds its fair value, and has determined that there is no impairment.

The pro forma adoption of SFAS No. 142 for the three and six month periods ended September 30, 2000, which included amortization of goodwill and negative goodwill, would have resulted in a decrease in net earnings of \$1.6 million and \$2.6 million, respectively, and a decrease of \$.03 and \$.05 in both basic and diluted earnings per share. Identifiable intangible assets, other than goodwill, are immaterial. Goodwill was \$355.9 million at September 30, 2001 and \$324.0 million at March 31, 2001. The increase primarily relates to acquisitions made in the first quarter of fiscal 2002.

(I) SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, was issued in September 2000 to replace SFAS No. 125. SFAS No. 140 revises the standards for accounting for securitizations and other transfers of financial assets and collateral and requires certain disclosures, but carries most of SFAS No. 125 s provisions without reconsideration. The implementation of SFAS No. 140 on April 1, 2001 did not have a material impact on the Company s results of operations or financial position.

(J) Certain prior year balances have been reclassified to be consistent with the September 30, 2001 presentation.

-16-

# ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

For the three months ended September 30, 2001, Centex s consolidated revenues were \$1.9 billion, a 16.6% increase over \$1.6 billion for the same period last year; earnings before income taxes were \$152.3 million, 58.8% higher than \$95.9 million last year; and net earnings were \$93.4 million, 58% higher than \$59.1 million for the same period last year.

For the six months ended September 30, 2001, consolidated revenues totaled \$3.6 billion, an 17.7% increase over \$3.0 billion for the same period last year; earnings before income taxes were \$270.3 million, a 55.4% increase over \$174.0 million for the same period last year; and net earnings were \$168.6 million, a 57.1% increase over \$107.3 million for the same period last year.

#### HOME BUILDING

#### **Conventional Homes**

The following summarizes Conventional Homes results for the three and six months ended September 30, 2001 compared to the same periods last year (dollars in millions, except per unit data):

|   | For the Three Months Ended September 30, |                              |    |                               |                              |
|---|--|------------------------------|----|-------------------------------|------------------------------|
|   | 2001                                     | 1                            |    | 2000                          | )                            |
| Revenues<br>Cost of Sales<br>Selling, General & Administrative Expenses | \$<br>1,170.7<br>(868.8)<br>(178.9)      | 100.0%<br>(74.2)%<br>(15.3)% | \$ | 1,027.0<br>(789.3)<br>(148.1) | 100.0%<br>(76.9)%<br>(14.4)% |
| Operating Earnings  | \$<br>123.0                              | 10.5%                        | \$ | 89.6                          | 8.7%                         |
| Units Closed % Change   | 5,418<br>10.5%                           |                              |    | 4,901<br>10.8%                |                              |
| Unit Sales Price % Change   | \$<br>214,004<br>5.0%                    |                              | \$ | 203,900<br>8.6%               |                              |
| Operating Earnings Per Unit % Change                                    | \$<br>22,698<br>24.2%                    |                              | \$ | 18,274<br>15.2%               |                              |
| Backlog Units % Change  | 9,978<br>9.1%                            |                              |    | 9,145<br>17.0%                |                              |
|   | -17-                                     |                              |    |                               |                              |

|   | For the Six Months Ended September 30, |                                 |                              |      |                                 |                              |
|---|--|---------------------------------|------------------------------|------|---------------------------------|------------------------------|
|   | 2001                                   |                                 |                              | 2000 |                                 |                              |
| Revenues<br>Cost of Sales<br>Selling, General & Administrative Expenses | \$                                     | 2,209.9<br>(1,641.1)<br>(347.7) | 100.0%<br>(74.3)%<br>(15.7)% | \$   | 1,914.0<br>(1,468.8)<br>(283.1) | 100.0%<br>(76.7)%<br>(14.8)% |
| Operating Earnings  | \$                                     | 221.1                           | 10.0%                        | \$   | 162.1                           | 8.5%                         |
| Units Closed % Change   |  | 10,268<br>10.3%                 |                              |      | 9,309<br>11.4%                  |                              |
| Unit Sales Price % Change   | \$                                     | 212,469<br>6.1%                 |                              | \$   | 200,308<br>6.5%                 |                              |
| Operating Earnings Per Unit % Change                                    | \$                                     | 21,533<br>23.7%                 |                              | \$   | 17,414<br>12.5%                 |                              |
| Backlog Units % Change  |  | 9,978<br>9.1%                   |                              |      | 9,145<br>17.0%                  |                              |

Conventional Homes revenues for the three and six months ended September 30, 2001 increased by 14.0% and 15.5%, respectively, compared to revenues for the same periods last year. These improvements resulted from an increased number of operating neighborhoods along with an increase in units per neighborhood, and a higher average unit selling price compared to the fiscal 2001 per-unit sales price.

Operating earnings for the three and six months ended September 30, 2001 were 10.5% and 10.0% as a percentage of revenue and approximately \$22,698 and \$21,533 on a per-unit basis, compared to operating earnings of 8.7% and 8.5% of revenue and approximately \$18,274 and \$17,414 on a per-unit basis for the same periods last year. The operating earnings increase was primarily attributable to sales price increases and continued cost reductions due to lower raw material prices, productivity, and process improvements.

Home sales (orders) totaled 5,244 units during the three months ended September 30, 2001 compared to 5,338 units during the same period last year, representing a 1.8% decrease. Home sales (orders) totaled 10,902 units during the six months ended September 30, 2001 compared to last year s 10,875 units for the same period last year, representing a 0.2% increase. The backlog of homes sold but not closed at September 30, 2001 was 9,978 units, compared to 9,145 units for the same period last year, representing a 9.1% increase.

#### **Manufactured Homes**

The following summarizes Manufactured Homes results for the three and six months ended September 30, 2001 compared to the same periods last year (dollars in millions):

|  | For the Three Months Ended September 30, |                         |                              |                            |                              |  |  |
|--|--|-------------------------|------------------------------|----------------------------|------------------------------|--|--|
|  | 2001                                     |                         |                              | 2000                       |                              |  |  |
| Revenues<br>Cost of Sales<br>Selling, General & Administrative | \$                                       | 31.5<br>(26.5)<br>(4.9) | 100.0%<br>(84.1)%<br>(15.6)% | \$ 33.8<br>(28.3)<br>(6.6) | 100.0%<br>(83.7)%<br>(19.6)% |  |  |
| Operating Earnings (Loss)                                      | \$                                       | 0.1                     | 0.3%                         | \$ (1.1)                   | (3.3)%                       |  |  |
| Units sold   |  | 1,025                   |                              | 1,129                      |                              |  |  |

|  | For the Six Months Ended September 30, |                              |                             |                              |
|--|--|------------------------------|-----------------------------|------------------------------|
|  | 2001                                   |                              | 2000                        |                              |
| Revenues<br>Cost of Sales<br>Selling, General & Administrative | \$ 59.0<br>(49.8)<br>(10.7)            | 100.0%<br>(84.4)%<br>(18.1)% | \$ 70.3<br>(57.6)<br>(13.9) | 100.0%<br>(81.9)%<br>(19.8)% |
| Operating Loss   | \$ (1.5)                               | (2.5)%                       | \$ (1.2)                    | (1.7)%                       |
| Units sold   | 1,899                                  |                              | 2,355                       |                              |

For the three and six months ended September 30, 2001, revenues decreased 6.9% and 16.0%, respectively, from the same periods last year; and operating earnings increased 105.9% and operating losses increased 25.3%, respectively, from the same periods last year.

As a consequence of an oversupply of homes in the total industry distribution pipeline and the reduced availability and higher cost of financing for purchasers of manufactured homes, Manufactured Homes construction sales and retail sales declined from the same period last year. Successful cost reduction measures improved operating earnings in the three months ended September 30, 2001.

### FINANCIAL SERVICES

The following summarizes Financial Services results for the three and six months ended September 30, 2001 compared to the same periods last year (dollars in millions):

|                 | For the Three Months Ended September 30, |  |  |
|-----------------|--|--|--|
| 2001            | 2000                                     |  |  |
| \$ 166.0        | \$ 106.5                                 |  |  |
| \$ 29.3         | \$ 2.2                                   |  |  |
| \$ 3,417        | \$ 2,476                                 |  |  |
| 3,633<br>14,974 | 2,839<br>11,263                          |  |  |
| 18,607<br>7,257 | 14,102<br>7,317                          |  |  |
| 25,864          | 21,419                                   |  |  |
|                 | 3,633 14,974  18,607 7,257               |  |  |

|   | _  | For the Six Months Ende September 30, |    | Ended |
|---|----|---------------------------------------|----|-------|
|   | _  | 2001                                  |    | 2000  |
| Revenues  | \$ | 328.6                                 | \$ | 202.4 |
| Operating Earnings  | \$ | 54.4                                  | \$ | 2.3   |
| Origination Volume  | \$ | 7,136                                 | \$ | 4,855 |
| Number of Loans Originated CTX Mortgage Company Centex-built Homes (Builder) 6,8155,305 Non-Centex-built Homes (Retail) 33,08422,962  39,89928,267 Centex Home Equity Corporation 14,065 13,746 |    |                                       |    |       |
| <b>53,964</b> 42,013  |    |                                       |    |       |

For the three and six months ended September 30, 2001, Financial Services—revenues increased 55.8% and 62.3%, respectively, and operating earnings increased significantly from the same periods last year. The increase in revenues and operating earnings is due primarily to increased mortgage refinancings and to the impact of the portfolio method of accounting as described below.

CTX Mortgage Company and related companies (CTX Mortgage) operating earnings for the three and six months ended September 30, 2001 were \$23.4 million and \$48.1 million compared to \$5.6 million and \$10.8 million for the same periods last year. The increase in CTX Mortgage is operating earnings is primarily due to a significant increase in mortgage volume, relating to lower mortgage rates in the first and second quarters of fiscal 2002 compared to the same periods last year. For the three months ended September 30, 2001 originations totaled 18,607 compared to 14,102 for the same period last year; loan volume was \$2.9 billion compared to \$2.0 billion for the same period last year; the per-loan profit was \$1,284, 221.8% higher than \$399 for the same period last year; and total mortgage applications increased 25.0% to 19,205 from 15,368 applications for the same period last year. For the six months ended September 30, 2001 originations totaled 39,899 compared to 28,267 for the same period last year; loan volume was \$6.1 billion compared to \$4.0 billion for the same period last year; the per-loan profit was \$1,233, 221.9% higher than \$383 for the same period last year; and total mortgage applications increased 32.1% to 41,221 from 31,196 applications for the same period last year.

Centex Home Equity Corporation and related companies (Home Equity) returned to profitability after having begun to account for its securitizations completed subsequent to March 31, 2000 as borrowings rather than as sales (as discussed further below), reporting operating earnings for the three and six months ended September 30, 2001 of \$5.9 million and \$6.3 million compared to operating losses of \$3.4 million and \$8.5 million for the same periods last year. The increase in Home Equity s operating earnings is due to the increased contribution of net interest margin, resulting from significant growth of the residential mortgage loan portfolio accounted for under the portfolio method. For the three months ended September 30, 2001 originations totaled 7,257 compared to 7,317 for the same period last year; loan volume was \$554.2 million compared to \$456.8 million for the same period last year; and total applications increased 11.3% to 41,294 from 37,095 applications for the same period last year. For the six months ended September 30, 2001 originations totaled 14,065 compared to 13,746 for the same period last year; loan volume was \$1.1 billion compared to \$853 million for the same period last year; and total applications increased 10.2% to 82,368 from 74,748 applications for the same period last year.

-20-

### **Table of Contents**

Prior to fiscal 2001, Home Equity s securitizations were structured in a manner that caused them to be accounted for as sales and the resulting gains were reported as revenues during the month in which the securitizations closed. In fiscal 2001, Home Equity changed the transaction structure which resulted in the securitizations being accounted for as borrowings, which requires that residential mortgage loans and securitization debt be reflected on the Company s balance sheets and the interest income and interest expense associated with the securitized loan portfolio be reflected on the Company s income statements. Net interest income, rather than gain on sale of loans, as in past years, is Home Equity s primary source of operating income. For the three and six months ended September 30, 2001, Home Equity s interest income was \$57.9 million and \$105.6 million, respectively, compared to \$21.5 million and \$32.6 million for the same periods last year. Home Equity s interest expense was \$36.1 million and \$67.7 million, respectively, compared to \$23.1 million and \$15.7 million for the same periods last year.

At September 30, 2001, Home Equity s servicing portfolio consisted of 56,660 loans totaling \$3.9 billion, compared to 41,902 loans totaling \$2.7 billion at September 30, 2000. For the three and six months ended September 30, 2001, service fee income, which is not included in interest income, related to this long-term servicing was \$9.3 million and \$17.8 million, respectively, compared to \$5.9 million and \$11.0 million, respectively, for the same period a year ago.

### CONSTRUCTION PRODUCTS

The following summarizes Construction Products results for the three and six months ended September 30, 2001 compared to the same periods last year (dollars in millions):

|   |                                     | e Months Ended<br>mber 30,         |
|---|-------------------------------------|------------------------------------|
|   | 2001                                | 2000                               |
| Revenues Interest Income Cost of Sales Selling, General & Administrative Expenses | \$ 129.5<br>1.1<br>(106.8)<br>(1.3) | \$ 114.9<br>2.0<br>(82.8)<br>(1.6) |
| Operating Earnings  | \$ 22.5                             | \$ 32.5                            |
|   | For the Six                         | Months Ended                       |
|   | Septer                              | Months Ended mber 30,              |
|   |                                     |                                    |
| Revenues Interest Income Cost of Sales  | \$ 247.0<br>2.1                     | 2000<br>\$ 229.9<br>3.7            |
|   | 2001<br>\$ 247.0                    | 2000<br>\$ 229.9                   |
| Interest Income<br>Cost of Sales  | \$ 247.0<br>2.1<br>(211.1)          | 2000<br>\$ 229.9<br>3.7<br>(161.7) |

Table of Contents 40

-21-

### **Table of Contents**

For the three months ended September 30, 2001, Construction Products revenues increased 12.8% and operating earnings decreased 30.8% from the same period last year. For the six months ended September 30, 2001, Construction Products revenues increased 7.4% and operating earnings decreased 48.3% from the same period last year. Construction Products revenues for the three and six month periods ending September 30, 2001 increased primarily due to the November 2000 strategic assets purchase of recycled paperboard and wallboard operations. Operating earnings were negatively impacted by lower gypsum wallboard prices.

### CONTRACTING AND CONSTRUCTION SERVICES

The following summarizes Contracting and Construction Services results for the three and six months ended September 30, 2001 compared to the same periods last year (dollars in millions):

|                                  | For the Three Months Ended September 30, |              |    |       |  |
|----------------------------------|--|--------------|----|-------|--|
|                                  |  | 2001         |    | 2000  |  |
| Revenues                         | \$                                       | 336.8        | \$ | 330.4 |  |
| Operating Earnings               | \$                                       | 7.3          | \$ | 6.6   |  |
| New Contracts Executed           | \$                                       | 387          | \$ | 416   |  |
| Backlog of Uncompleted Contracts | \$                                       | 2,149        | \$ | 1,472 |  |
|                                  |  |              |    |       |  |
|                                  | F  | or the Six M |    | Ended |  |
|                                  |  | 2001         | 2  | 2000  |  |
| Revenues                         | \$                                       | 650.4        | \$ | 629.1 |  |
| Operating Earnings               | \$                                       | 14.8         | \$ | 13.1  |  |
| New Contracts Executed           | \$                                       | 777          | \$ | 719   |  |
| Backlog of Uncompleted Contracts | \$                                       | 2,149        | \$ | 1,472 |  |
|                                  |  |              |    |       |  |

For the three months ended September 30, 2001, Contracting and Construction Services revenues and operating earnings increased 1.9% and 11.5%, respectively, from the same period last year. For the six months ended September 30, 2001, Contracting and Construction Services revenues and operating earnings increased 3.4% and 13.1% from the same period last year. This increase was primarily the result of a continuing shift in recent years to higher-margin private negotiated projects from lower-margin public bid work.

The Contracting and Construction Services operations provided a positive average net cash flow in excess of Centex s investment in the group of \$106.5 million and \$108.6 million for the three and six months ended September 30, 2001, compared to \$89.6 million and \$93.1 million for the same periods last year.

-22-

### **Table of Contents**

### INVESTMENT REAL ESTATE

The following summarizes Investment Real Estate s results for the three and six months ended September 30, 2001 compared to the same periods last year (dollars in millions):

|                    | For | For the Three Months Ended September 30, |    |      |
|--------------------|-----|--|----|------|
|                    | 2   | 001                                      | 2  | .000 |
| Revenues           | \$  | 23.2                                     | \$ | 3.1  |
| Operating Earnings | \$  | 16.1                                     | \$ | 7.1  |
|                    | Fo  | or the Six M<br>Septeml                  |    | nded |
|                    | 2   | 001                                      | 2  | .000 |
| Revenues           | \$  | 47.3                                     | \$ | 6.6  |
| Operating Earnings | \$  | 31.4                                     | \$ | 13.2 |

For the three and six months ended September 30, 2001, Centex s Investment Real Estate operations, through which all investment property transactions are reported, had operating earnings of \$16.1 million and \$31.4 million, respectively, an increase of 128.1% and 138.2% compared to \$7.1 million and \$13.2 million for the same periods a year ago. The timing of land sales is uncertain and can vary significantly from period to period. Negative goodwill amortization was zero for the three and six months ended September 30, 2001, and was \$4 million and \$8 million for the three and six months ended September 30, 2000.

A significant portion of Investment Real Estate s revenues and operating earnings is derived from its investment in the Partnership, which is accounted for on the equity method of accounting because Investment Real Estate does not control the Partnership. The largest component of the Partnership is its International Home Building segment, which operates through Fairclough Homes Group Limited (Fairclough), a London, England-based home builder. Investment Real Estate s investment in Fairclough resulted in operating earnings of \$3.2 million and \$5.6 million for the three and six months ended September 30, 2001. For the three months ended September 30, 2001, Fairclough closed 315 units at an average sales price per unit of \$205,000 and had operating earnings per unit (before interest) of \$13,000 . For the six months ended September 30, 2001, Fairclough closed 614 units at an average sales price per unit of \$197,000 and had operating earnings per unit (before interest) of \$11,000 .

### HOME SERVICES AND OTHER

The following summarizes Home Services and Other s results for the three and six months ended September 30, 2001 (dollars in millions):

For the Three Months Ended September 30,

|                    |      | 2  | 2001 |
|--------------------|------|----|------|
| Revenues           |      | \$ | 25.9 |
| Operating Earnings |      | \$ | 2.6  |
|                    | -23- |    |      |

### **Table of Contents**

|                    | For the Six Months Ended September 30, |
|--------------------|--|
|                    | 2001                                   |
| Revenues           | \$ 50.6                                |
| Operating Earnings | \$ 4.5                                 |

Prior to fiscal 2002, revenues and operating expenses of the Home Services and Other segment were reflected on a net basis, as this segment was not considered material for purposes of segment reporting. Operating earnings for the three and six months ended September 30, 2000 were \$1.6 million and \$1.9 million, respectively. This increase is primarily the result of increased revenue and margin from internal growth and acquisitions.

### FINANCIAL CONDITION AND LIQUIDITY

At September 30, 2001, the Company had cash and cash equivalents of \$127.4 million, including \$65 million of restricted cash and \$14.6 million belonging to the Company s 65.2%-owned Construction Products subsidiary. The net cash used in or provided by the operating, investing, and financing activities for the six months ended September 30, 2001 and 2000 is summarized below (dollars in thousands):

| For the Six Months Ended September 30, |      |  |
|--|------|--|
| 2001                                   | 2000 |  |

Net cash provided by (used in)
Traditional Operations\*
Operating Activities
\$ (197,279) \$ (115,964)
Investing Activities
(119,778) (53,421)
Financing Activities
313,527 217,563

Financial Services Operating Activities (829,676) (869,199)

| Investing Activities (3,165) (3,666)              |  |
|---|--|
| Financing Activities <b>831,823</b> 869,299       |  |
|   |  |
|   | <del>-</del>   |
|   | _  |
| (1,018) (3,566)                                   |  |
|   |  |
|   | -  |
|   | _  |
| Effect of exchange rates on cash <b>8,834</b> 685 |  |
|   |  |
|   | -  |
|   | -  |
| Net increase in cash <b>\$4,286</b> \$45,297      |  |
|   |  |
|   |  |
| 1   |  |
|   |  |
| During the first half of fiscal                   | the combining of all subsidiaries other than those included in the Financial Services business segment. 2002, cash was primarily used in Traditional Operations-Operating Activities to finance increases in housing |
| inventories relating to the increase              | ed level of sales and resulting units under construction during the year, and to the acquisition of land for   |

development. The funds provided by Traditional Operations-Financing Activities included new debt used to fund the increased home building

-24-

activity.

### **Table of Contents**

During the first half of fiscal 2002, cash was used in Financial Services-Operating Activities to finance increases in residential mortgage loans. The funds provided by Financial Services-Financing Activities included new debt used to fund the increased residential mortgage loan activity.

Short-term debt as of September 30, 2001 was \$1.5 billion, which included \$1.1 billion of debt applicable to the Financial Services operation (see below). Excluding Financial Services and Construction Products, the Company s short-term borrowings are generally financed at prevailing market interest rates from the Company s commercial paper programs and from uncommitted bank facilities. The Company has a \$600 million committed multi-bank revolving credit facility expiring in 2005, which serves as backup for commercial paper borrowings. At September 30, 2001, Centex Corporation had no borrowings under this facility.

Construction Products has a \$275 million senior revolving credit facility, expiring in November 2003, under which \$225 million was outstanding at September 30, 2001. In June 2001, Construction Products entered into an annually renewable committed \$50 million financing through a bank multi-seller commercial paper conduit under which \$30 million was outstanding at September 30, 2001. These facilities have no recourse to Centex Corporation.

Financial Services maintains a \$90 million uncommitted unsecured credit facility under which it can borrow and, in turn, allocate such borrowed funds to its CTX Mortgage, Home Equity, and other subsidiaries. At September 30, 2001, Financial Services had borrowed \$90 million under this facility; \$45 million of such borrowings were allocated to CTX Mortgage and \$45 million to Home Equity. All borrowings under this unsecured facility are guaranteed by Centex Corporation. In addition, CTX Mortgage and Home Equity share in \$200 million committed and \$175 uncommitted secured credit facilities to finance mortgage inventory. At September 30, 2001, CTX Mortgage had borrowed \$132.5 million and Home Equity had borrowed \$72.0 million under these facilities. Centex Corporation has guaranteed \$7.5 million of one of these facilities.

CTX Mortgage sells, at closing, substantially all of its Conforming, Jumbo A, and GNMA eligible mortgages to Harwood Street Funding I, LLC (HSF-I), an unaffiliated entity, under a revolving sales agreement, which expires in November 2004 with certain renewal options. This arrangement where HSF-I has committed to buy all eligible loans gives CTX Mortgage daily access to HSF-I s \$1.5 billion of capacity. CTX Mortgage also maintains a \$75 million committed secured mortgage warehouse facility to finance mortgages not sold to HSF-I. At September 30, 2001, CTX Mortgage had borrowed \$29.8 million under this facility, which has no recourse to Centex Corporation.

The various consolidated joint ventures, of which CTX Mortgage is the managing general partner, maintain, in the aggregate, \$40 million of secured committed mortgage warehouse facilities to finance mortgages. At September 30, 2001, these joint ventures had borrowed a total of \$12.2 million under these facilities, which have no recourse to Centex Corporation or Financial Services.

Home Equity finances its inventory of mortgage loans through Harwood Street Funding II, LLC (HSF-II), a wholly-owned entity, under a revolving sales agreement, which expires February 2006 with certain renewal options. This arrangement, where HSF-II has committed to finance all eligible loans, gives Home Equity daily access to HSF-II s \$550 million of capacity. HSF-II obtains funds through the sale of five-year subordinated notes and short-term secured liquidity notes. At September 30, 2001, HSF-II had outstanding \$27.5 million of subordinated notes and \$521.5 million of secured liquidity notes. Home Equity also has a \$325 million committed secured mortgage warehouse facility, expiring through March 2002, to finance sub-prime mortgages not financed by HSF-II. At September 30, 2001, Home Equity had borrowed \$109.0 million under this facility, which has no recourse to Centex Corporation.

-25-

### **Table of Contents**

Centex Corporation and Financial Services share a \$125 million uncommitted unsecured credit facility. At September 30, 2001, CTX Mortgage had borrowed \$56.5 million, Home Equity had borrowed \$62.0 million, and Centex Corporation had no borrowings under this facility.

The United Kingdom mortgage operation maintains a £10 million (\$14.5 million) uncommitted unsecured line of credit guaranteed by Centex Corporation, expiring September 2002, under which it had borrowed £500,000 (\$725,000) at September 30, 2001.

Debt outstanding as of September 30, 2001 was as follows (dollars in thousands):

| Non-Financial Services:   |                 |
|---|-----------------|
| Short-Term Notes Payable  | \$<br>369,536   |
| Senior Debt:  |                 |
| Medium-Term Note Programs, 4.29% to 7.95%, due through 2007                   | 271,000         |
| Long-Term Notes, 6.40% to 9.75%, due through 2011                             | 614,951         |
| Other Indebtedness, weighted-average 5.93%, due through 2027                  | 257,332         |
| Subordinated Debt:  |                 |
| Subordinated Debentures, 7.38%, due in 2006                                   | 99,821          |
| Subordinated Debentures, 8.75%, due in 2007                                   | 99,602          |
|   | 1,712,242       |
| Financial Services:   |                 |
| Short-Term Bank Notes Payable   | 307,625         |
| Secured Liquidity Notes   | 521,533         |
| Other Short-Term Debt   | 257,049         |
| Home Equity Loans Asset-backed Certificates, 3.81% to 8.48%, due through 2032 | 1,829,321       |
| Home Equity Loans Asset-backed Subordinated Note, 5.51% due 2006              | <br>27,500      |
|   | 2,943,028       |
| Total   | \$<br>4,655,270 |

Maturities of non-financial services long-term debt (in thousands), during the next five fiscal years are: 2002, \$81,733; 2003, \$65,841; 2004, \$248,919; 2005, \$239; 2006, \$324,992; and \$620,982 thereafter.

Financial Services debt related to securitized residential mortgage loans structured as collateralized borrowings was \$1.9 billion at September 30, 2001. The principal and interest on these notes are paid using the cash flow from the underlying residential mortgage loans, which serve as collateral for the debt. Accordingly, the timing of the principal payments on these notes is dependent upon the payment received on the underlying residential mortgage loans. The expected maturities of this component of long-term debt (in thousands) based on contractual maturities adjusted for projected repayments and prepayments of principal during the next five fiscal years are: 2002, \$226,219; 2003, \$420,173; 2004, \$302,027; 2005, \$218,141; 2006, \$192,060; and \$498,201 thereafter.

### FORWARD-LOOKING STATEMENTS

The Management s Discussion and Analysis of Financial Condition and Results of Operations, the Other Developments and Outlook and other sections of this report on Form 10-Q contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, Section 21E of the Securities

-26-

### **Table of Contents**

Exchange Act of 1934 and the Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the context of the statement and generally arise when the Company is discussing its beliefs, estimates or expectations. These statements are not guarantees of future performance and involve a number of risks and uncertainties. Actual results and outcomes may differ materially from what is expressed or forecast in such forward-looking statements. The principal risks and uncertainties that may affect the Company s actual performance and results of operations include the following: general economic conditions and interest rates; the cyclical and seasonal nature of the Company s businesses; adverse weather; changes in property taxes and energy costs; changes in federal income tax laws and federal mortgage financing programs; governmental regulations; changes in governmental and public policy; changes in economic conditions specific to any one or more of the Company s markets and businesses; competition; availability of raw materials; and unexpected operations difficulties. Other risks and uncertainties may also affect the outcome of the Company s actual performance and results of operations.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is exposed to market risks related to fluctuations in interest rates on its direct debt obligations, on mortgage loans receivable, residual interest in mortgage securitizations, and securitizations classified as debt. The Company utilizes derivative instruments, including interest rate swaps, in conjunction with its overall strategy to manage the debt outstanding that is subject to changes in interest rates. The Company utilizes forward sale commitments to mitigate the risk associated with the majority of its mortgage loan portfolio. Other than the forward commitments and interest rate swaps discussed earlier, the Company does not utilize forward or option contracts on foreign currencies or commodities, or other types of derivative financial instruments.

There have been no material changes in the Company s market risk from March 31, 2001. For further information regarding the Company s market risk, refer to the Company s Annual Report on Form 10-K for the fiscal year ended March 31, 2001.

#### Part II. Other Information

### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

On July 19, 2001, Centex held its Annual Meeting of Stockholders. At the Annual Meeting, Clint W. Murchison, III, Frederic M. Poses, David W. Quinn, and Paul T. Stoffel were elected as directors to serve for a three-year term until the 2004 Annual Meeting. Voting results for these nominees are summarized as follows:

|                         | Number o   | f Shares |
|-------------------------|------------|----------|
|                         | For        | Against  |
| Clint W. Murchison, III | 50,186,061 | 81,960   |
| Frederic M. Poses       | 50,182,044 | 85,977   |
| David W. Quinn          | 50,187,980 | 80,041   |
| Paul T. Stoffel         | 50,186,738 | 81,283   |
|                         | -27-       |          |

# ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(1) Exhibits

None

(2) Reports on Form 8-K

None.

-28-

# **Table of Contents**

# Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

|                   | CENTEX CORPORATION  |
|-------------------|---|
|                   | Registrant  |
| November 14, 2001 | /s/ Leldon E. Echols  |
|                   | by Leldon E. Echols Executive Vice President and Chief Financial Officer                  |
| November 14, 2001 | /s/ Mark A. Blinn   |
|                   | Mark A. Blinn Vice President Controller and Financial Strategy (chief accounting officer) |
| -29-              |   |

### **Table of Contents**

3333 Holding Corporation and Subsidiary Centex Development Company, L.P. and Subsidiaries

#### Part I. Financial Information

### **Condensed Combining Financial Statements**

### ITEM 1.

The condensed combining financial statements include the accounts of 3333 Holding Corporation (Holding) and subsidiary and Centex Development Company, L.P. (the Partnership) and subsidiaries (collectively the Companies), and have been prepared by the Companies, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations, although the Companies believe that the disclosures are adequate to make the information presented not misleading. The Companies suggest that these condensed combining financial statements be read in conjunction with the financial statements and the notes thereto included in the Companies latest Annual Report on Form 10-K. In the opinion of the Companies, all adjustments necessary to present fairly the information in the following condensed combining financial statements of the Companies have been included. The results of operations for such interim periods are not necessarily indicative of the results for the full year.

-30-

### 3333 Holding Corporation and Subsidiary and Centex Development Company, L.P. and Subsidiaries Condensed Combining Statements of Operations

(Dollars in thousands, except per unit/share data) (unaudited)

|   |                     | For   | the Three Mont                                   | hs Ended Se         | ptember 30,   |  |  |  |
|---|---------------------|---|--|---------------------|---|--|--|--|
|   |                     | 2001  |  | 2000                |   |  |  |  |
|   | Combined            | Centex<br>Development<br>Company, L.P.<br>and<br>Subsidiaries | 3333 Holding<br>Corporation<br>and<br>Subsidiary | Combined            | Centex<br>Development<br>Company, L.P.<br>and<br>Subsidiaries | 3333 Holding<br>Corporation<br>and<br>Subsidiary |  |  |
| Revenues<br>Costs and Expenses                      | \$ 86,287<br>82,487 | \$ 86,287<br>82,450   |  | \$ 70,641<br>71,416 | \$ 70,641<br>71,298   | \$ 118   |  |  |
| Earnings (Loss) Before Income Taxes<br>Income Taxes | 3,800<br>418        | 3,837<br>418  |  | (775)<br>(589)      | (657)<br>(589)  | (118)  |  |  |
| Net Earnings (Loss)                                 | \$ 3,382            | \$ 3,419  | \$ (37)  | \$ (186)            | \$ (68)   | \$ (118)   |  |  |
| Net Earnings (Loss) Allocable to Limited Partners   |                     | \$ 3,419  |  |                     | \$ (68)   |  |  |  |
| Earnings (Loss) Per Unit/Share                      |                     | \$ 18.33  | \$ (37)  |                     | \$ (0.96)   | \$ (118)   |  |  |
| Weighted-Average Units/Shares Outstanding           |                     | 186,525   | 1,000  |                     | 70,669  | 1,000  |  |  |

See notes to condensed combining financial statements.

-31-

# 3333 Holding Corporation and Subsidiary and Centex Development Company, L.P. and Subsidiaries Condensed Combining Statements of Operations

(Dollars in thousands, except per unit/share data) (unaudited)

|   |                       |            | For   | the Si | x Months l                                       | Ende | d Septer         | nber 3 | 30,   |    |  |  |  |
|---|-----------------------|------------|---|--------|--|------|------------------|--------|---|----|--|--|--|
|   | 2001                  |            |   |        |  |      | 2000             |        |   |    |  |  |  |
|   | Combined              | Dev<br>Com | Centex Development Company, L.P. and Subsidiaries |        | 3333 Holding<br>Corporation<br>and<br>Subsidiary |      | Combined         |        | Centex<br>Development<br>Company, L.P.<br>and<br>Subsidiaries |    | Holding<br>poration<br>and<br>osidiary |  |  |
| Revenues<br>Costs and Expenses                      | \$ 170,242<br>163,076 | \$         | 169,632<br>163,005                                | \$     | 710<br>171                                       |      | 41,758<br>41,486 | \$     | 141,757<br>141,263  | \$ | 1<br>223                               |  |  |
| Earnings (Loss) Before Income Taxes<br>Income Taxes | 7,166<br>709          |            | 6,627<br>709                                      |        | 539  |      | 272<br>57        |        | 494<br>57   |    | (222)                                  |  |  |
| Net Earnings (Loss)                                 | \$ 6,457              | \$         | 5,918   | \$     | 539  | \$   | 215              | \$     | 437   | \$ | (222)                                  |  |  |
| Net Earnings Allocable to Limited Partners          |                       | \$         | 5,918   |        |  |      |                  | \$     | 437   |    |  |  |  |
| Earnings (Loss) Per Unit/Share                      |                       | \$         | 32.18   | \$     | 539  |      |                  | \$     | 6.33  | \$ | (222)                                  |  |  |
| Weighted-Average Units/Shares Outstanding           |                       |            | 183,899   |        | 1,000  |      |                  |        | 69,022  |    | 1,000                                  |  |  |
| See notes to condensed combining financial stat     | tements.              |            | -32-  |        |  |      |                  |        |   |    |  |  |  |

### 3333 Holding Corporation and Subsidiary and Centex Development Company, L.P. and Subsidiaries Condensed Combining Balance Sheets

(Dollars in thousands)

|   |                         | ember 30, 20                                       | March 31, 2001**     |   |         |                          |   |                       |          |   |
|---|-------------------------|--|----------------------|---|---------|--------------------------|---|-----------------------|----------|---|
|   | Combined                | Centex Development Company, L.P. and  Subsidiaries |                      | 3333<br>Holding<br>Corporation<br>and<br>Subsidiary |         | Combined                 | Centex Development Company, L.P. and Subsidiaries |                       | H<br>Cor | 3333<br>olding<br>poration<br>and<br>bsidiary |
| Assets  |                         |  |                      |   |         |                          |   |                       |          |   |
| Cash Accounts Receivable Notes Receivable                 | \$ 19,226<br>3,891<br>5 | \$   | 19,220<br>8,023<br>5 | \$  | 6       | \$ 3,034<br>10,185<br>14 | \$  | 3,029<br>15,353<br>14 | \$       | 5   |
| Inventories<br>Investments -                              | 430,919                 |  | 430,775              |   | 144     | 340,827                  |   | 339,455               |          | 1,372   |
| Commercial Properties, net Real Estate Joint Ventures     | 96,869<br>7,835         |  | 96,869<br>7,835      |   |         | 83,649<br>2,699          |   | 83,649<br>2,699       |          |   |
| Affiliate Property and Equipment, net Other Assets -      | 3,169                   |  | 3,169                |   | 1,716   | 3,391                    |   | 3,331                 |          | 1,716<br>60                                   |
| Goodwill Deferred Charges and Other                       | 28,755<br>18,039        |  | 28,755<br>17,939     |   | 100     | 27,616<br>13,235         |   | 27,616<br>13,135      |          | 100   |
|   | \$ 608,708              | \$   | 612,590              | \$  | 1,966   | \$ 484,650               | \$  | 488,281               | \$       | 3,253   |
| Liabilities, Stockholders Equity and<br>Partners Capital  |                         |  |                      |   |         |                          |   |                       |          |   |
| Accounts Payable and Accrued Liabilities<br>Notes Payable | \$ 106,647<br>256,013   | \$   | 107,221<br>256,013   | \$  | 4,132   | \$ 81,536<br>187,301     | \$  | 81,320<br>187,301     | \$       | 5,958   |
| Total Liabilities   | 362,660                 |  | 363,234              |   | 4,132   | 268,837                  |   | 268,621               |          | 5,958   |
| Stockholders Equity and Partners Capital                  | 246,048                 |  | 249,356              |   | (2,166) | 215,813                  |   | 219,660               |          | (2,705)                                       |
|   | \$ 608,708              | \$   | 612,590              | \$  | 1,966   | \$ 484,650               | \$  | 488,281               | \$       | 3,253   |

<sup>\*</sup> Unaudited.

See notes to condensed combining financial statements.

<sup>\*\*</sup> Condensed from audited financial statements.

### 3333 Holding Corporation and Subsidiary and Centex Development Company, L.P. and Subsidiaries Condensed Combining Statements of Cash Flows

(Dollars in thousands) (unaudited)

|  |          | For the Six Months Ended September 30, |   |    |                                |     |         |     |   |    |                                    |
|--|----------|--|---|----|--------------------------------|-----|---------|-----|---|----|------------------------------------|
|  |          |  | 2001  |    |                                |     |         |     | 2000  |    |                                    |
|  | Combined |  | Centex<br>Development<br>Company, L.P.<br>and<br>Subsidiaries | Co | 3 Holding rporation Subsidiary | Cor | nbined  | Coı | Centex<br>evelopment<br>mpany, L.P.<br>and<br>ubsidiaries | C  | 33 Holding orporation d Subsidiary |
| Cash Flows<br>Operating Activities   |          |  |   |    |                                |     |         |     |   |    |                                    |
| Net Earnings (Loss) Adjustments:   | \$       | 6,457                                  | \$ 5,918  | \$ | 539                            | \$  | 215     | \$  | 437   | \$ | (222)                              |
| Depreciation and<br>Amortization<br>Equity in Earnings   |          | 1,939                                  | 1,939   |    |                                |     | 2,433   |     | 2,413   |    | 20                                 |
| from Joint Ventures Decrease in  |          | (203)                                  | (203)   |    |                                |     | (168)   |     | (168)   |    |                                    |
| Receivables Decrease in Notes  |          | 6,427                                  | 6,427   |    |                                |     | 6,483   |     | 6,477   |    | 6                                  |
| Receivable (Increase) Decrease   |          | 5                                      | 5   |    |                                |     | 117     |     | 117   |    |                                    |
| in Inventories<br>Increase in  | (        | (72,974)                               | (74,202)  |    | 1,228                          | (6  | 53,358) |     | (62,741)  |    | (617)                              |
| Commercial Properties  | (        | (14,559)                               | (14,559)  |    |                                |     | (5,250) |     | (5,250)   |    |                                    |
| Increase in Other<br>Assets<br>Increase (Decrease)<br>in Payables and                              |          | (4,882)                                | (4,882)   |    |                                | (1  | 10,251) |     | (10,251)  |    |                                    |
| Accruals   |          | 22,548                                 | 24,375  |    | (1,827)                        | 1   | 10,056  |     | 9,256   |    | 800                                |
|  | _(       | (55,242)                               | (55,182)  |    | (60)                           | (5  | 59,723) |     | (59,710)  |    | (13)                               |
| Cash Flows Investing Activities (Increase) Decrease in Advances to Joint Venture and Investment in |          |  |   |    |                                |     |         |     |   |    |                                    |
| Affiliate<br>Decrease (Increase)   |          | (4,933)                                | (4,933)   |    |                                |     | 380     |     | 380   |    |                                    |
| in Property and<br>Equipment, net  |          | 141                                    | 80  |    | 61                             |     | (180)   |     | (179)   |    | (1)                                |
|  |          | (4,792)                                | (4,853)   |    | 61                             |     | 200     |     | 201   |    | (1)                                |

Edgar Filing: CENTEX CORP - Form 10-Q

| Cash Flows Financing Activities Increase in Notes                   |              |              |         |          |             |         |
|---|--------------|--------------|---------|----------|-------------|---------|
| Payable   | 65,310       | 65,310       |         | 9,154    | 9,154       |         |
| Issuance of Class C<br>Units  | 10,500       | 10,500       |         |          |             |         |
|   | 75,810       | 75,810       |         | 9,154    | 9,154       |         |
| Effect of Exchange<br>Rate Changes on                               |              |              |         |          |             |         |
| Cash  | <br>416      | 416          | <br>    | (1,977)  | <br>(1,977) |         |
| Net Increase<br>(Decrease) in Cash<br>Cash at Beginning             | 16,192       | 16,191       | 1       | (52,346) | (52,332)    | (14)    |
| of Period   | 3,034        | 3,029        | 5       | 58,314   | 58,298      | 16      |
| Cash at End of<br>Period  | \$<br>19,226 | \$<br>19,220 | \$<br>6 | \$ 5,968 | \$<br>5,966 | \$<br>2 |
| Supplemental Disclosures: Issuance of Class C Units in Exchange for |              |              |         |          |             |         |
| Assets  | \$<br>5,274  | \$<br>5,274  | \$      | \$ 3,327 | \$<br>3,327 | \$      |

See notes to condensed combining financial statements.

### **Table of Contents**

3333 Holding Corporation and Subsidiary and Centex Development Company, L.P. and Subsidiaries Notes to Condensed Combining Financial Statements September 30, 2001

> (Dollars in thousands) (unaudited)

(A) In March 1987, certain subsidiaries of Centex Corporation ( Centex ) contributed to Centex Development Company, L.P. (the Partnership ), a newly-formed master limited partnership, properties in exchange for 1,000 Class A limited partnership units ( Class A Units ) which were later converted to 32,260 new Class A Units. The Partnership was formed to enable the stockholders of Centex to participate in long-term real estate development projects, the dynamics of which are inconsistent with Centex s traditional financial objectives.

The Partnership is managed by its general partner, 3333 Development Corporation ( Development ), which is wholly-owned by 3333 Holding Corporation ( Holding ), a separate public company whose stock trades in tandem with Centex s common stock. The common stock of Holding was distributed as a dividend to Centex stockholders in 1987, together with warrants ( Warrants ) to purchase approximately 80% of the Partnership s Class B limited partnership units ( Class B Units ). These securities are held by a nominee on behalf of the stockholders and will trade in tandem with the common stock of Centex until such time as they are detached. The securities may be detached at any time by Centex s Board of Directors, but the Warrants will automatically become detached in November 2007.

Three of the four Board members of Holding elected by stockholders of Centex are independent outside directors who are not directors, affiliates, or employees of Centex. Thus, through Holding, the stockholders of Centex control the general partner of the Partnership. The general partner and the independent Board of Holding manage how the Partnership conducts its activities, including the acquisition, development, maintenance, operation, sale of properties, and other business transactions. The limited partners cannot remove the general partner.

During fiscal 1998, the agreement governing the Partnership was amended to allow for the issuance of Class C limited partnership units ( Class C Units ). As of September 30, 2001, 196,968 Class C Units had been issued to Centex in exchange for assets, including cash and land, with a fair market value of \$197.0 million. These assets were recorded by the Partnership at fair market value. The partnership agreement provides that Centex, as the Class A and Class C limited partner, is entitled to a cumulative preferred return of 9% per annum on the average outstanding balance of its Unrecovered Capital, which is defined as its capital contributions, adjusted for cash or other distributions representing return of capital contributions. As of September 30, 2001, Unrecovered Capital totaled \$229.7 million, and preference payments in arrears amounted to \$31.0 million. No preference payments have been made since fiscal 1998.

See Note (C) to the condensed consolidated financial statements of Centex included elsewhere in this Report for supplementary condensed combined financial statements for Centex and subsidiaries, Holding and subsidiary, and the Partnership and subsidiaries.

-35-

### **Table of Contents**

(B) During the quarter ended September 30, 2001, the Partnership issued 11,257 Class C Units to Centex Homes in exchange for assets with a fair market value of \$11.3 million.

During the quarter ended September 30, 2001, the Partnership sold 59 residential lots in Allen, Texas, to Centex Homes for \$0.25 million.

(C) A summary of comprehensive income for the three and six months ended September 30, 2001 is presented below:

|   | ee Months Ended<br>ber 30, 2001 | For the Six Months Ended<br>September 30, 2001 |        |  |
|---|---------------------------------|--|--------|--|
| Net Earnings  | \$<br>3,382                     | \$   | 6,457  |  |
| Accumulated Other Comprehensive Income:<br>Foreign Currency Translation Adjustments | <br>7,450                       |  | 8,004  |  |
| Comprehensive Income  | \$<br>10,832                    | \$   | 14,461 |  |

(D) A summary of changes in stockholders equity and partners capital is presented below:

|   |            | Centex Development Company,<br>L.P. and Subsidiaries |                             |    |                               | 3333 Holding Corporation and Subsidiary |                   |   |                                      |     |                                   |  |
|---|------------|--|-----------------------------|----|-------------------------------|---|-------------------|---|--------------------------------------|-----|-----------------------------------|--|
|   | Combined   | Ţ  | Class B<br>Unit<br>Warrants |    | eneral<br>artner s<br>Capital | Limited<br>Partner s<br>Capital         | Stock<br>Warrants |   | Capital in<br>Excess of<br>Par Value |     | Retained<br>Earnings<br>(Deficit) |  |
| Balance at March 31, 2001<br>Partnership Units Issued                             | \$ 215,813 | \$   | 500                         | \$ | 1,142                         | \$ 218,018                              | \$                | 1 | \$                                   | 800 | \$ (3,506)                        |  |
| in Exchange for Assets  | 15,774     |  |                             |    |                               | 15,774                                  |                   |   |                                      |     |                                   |  |
| Net Earnings Accumulated Other Comprehensive Income: Foreign Currency Translation | 6,457      |  |                             |    |                               | 5,918                                   |                   |   |                                      |     | 539                               |  |
| Adjustments   | 8,004      |  |                             |    |                               | 8,004                                   |                   |   |                                      |     |                                   |  |
| Balance at September 30, 2001   | \$ 246,048 | \$   | 500                         | \$ | 1,142                         | \$ 247,714                              | \$                | 1 | \$                                   | 800 | \$ (2,967)                        |  |

- (E) In April 1999, Centex Development Company UK Limited ( CDCUK ), a United Kingdom company and a wholly-owned subsidiary, acquired Fairclough with the purchase price paid by the delivery of non-interest-bearing promissory notes. On March 31, 2001, CDCUK repaid in full (less the holdback described below) the promissory notes from a combination of bank borrowings, equity contributions to CDCUK from the Partnership, and a loan to CDCUK from the Partnership. CDCUK has retained a \$7.1 million holdback relative to CDCUK exercising its right of offset for asserted breaches of representations and warranties by the seller under the share purchase agreement.
- (F) The Companies operate in four principal business segments: International Home Building, Commercial Development, Multi-Family Communities (formerly known as Multi-Family Development), and Corporate-Other (formerly known as Land Sales and Other). All of the segments operate in the United States except for International Home Building, which acquires and develops residential properties and constructs single and multi-family housing units in the United Kingdom.

-36-

### **Table of Contents**

In prior years, the Companies operated a Domestic Home Building segment which was sold in fiscal year 2001 to Centex Homes. The Domestic Home Building segment had revenues of \$8.3 million and \$11.7 million, respectively, and operating earnings of \$581 thousand and \$585 thousand, respectively, for the three and six months ended September 30, 2000.

The following tables set forth financial information relating to the business segments for the three and six months ended September 30, 2001 and 2000.

### INTERNATIONAL HOME BUILDING

|  |  | ee Months Ended<br>ember 30,                   |
|--|--|--|
|  | 2001   | 2000   |
| Revenues Cost of Sales Selling, General & Administrative Expenses Interest Operating Earnings (Loss) | \$ 68,376<br>(58,378)<br>(5,816)<br>(971)    | \$ 59,702<br>(53,270)<br>(5,524)<br>(1,760)    |
| Operating Earnings (Loss)  | \$ 3,211                                     | \$ (852)                                       |
|  |  | Months Ended ember 30,                         |
|  | 2001   | 2000   |
| Revenues<br>Cost of Sales<br>Selling, General & Administrative Expenses<br>Interest                  | \$ 124,539<br>(106,579)<br>(11,405)<br>(971) | \$ 123,874<br>(108,591)<br>(11,184)<br>(4,296) |
| Operating Earnings (Loss)  | \$ 5,584                                     | \$ (197)                                       |

## COMMERCIAL DEVELOPMENT

|  |                    | Months Ended ober 30, |
|--|--------------------|-----------------------|
|  | 2001               | 2000                  |
| Sales Revenues   | \$ 12,502          | \$                    |
| Rental Income and Other<br>Cost of Sales               | 4,699<br>(11,330)  | 2,538                 |
| Selling, General & Administrative Expenses<br>Interest | (1,661)<br>(1,666) | (959)<br>(1,018)      |

| Operating Earnings Before Depreciation<br>Depreciation | <br>2,544<br>(913) | <br>561<br>(495) |
|--|--------------------|------------------|
| Operating Earnings                                     | \$<br>1,631        | \$<br>66         |

-37-

|  |  | Months Ended aber 30,    |  |
|--|--|--------------------------|--|
|  | 2001   | 2000                     |  |
| Sales Revenues Rental Income and Other Cost of Sales Selling, General & Administrative Expenses Interest | \$ 12,502<br>8,809<br>(11,177)<br>(3,428)<br>(3,257) | \$ 4,918 (1,978) (2,025) |  |
| Operating Earnings Before Depreciation Depreciation  | 3,449<br>(1,664)                                     | 915<br>(957)             |  |
| Operating Earnings (Loss)  | \$ 1,785   | \$ (42)                  |  |
| MULTI-FAMILY COMMUNITIES   | For the Three  | Months Ended             |  |
|  |  | mber 30,                 |  |
|  | 2001   | 2000                     |  |
| Revenues<br>Cost of Sales<br>Selling, General & Administrative Expenses                                  | \$ (645)   | \$ 4                     |  |
| Operating Loss   | \$ (645)   | \$ (551)                 |  |
|  |  | Months Ended aber 30,    |  |
|  | 2001   | 2000                     |  |
| Revenues Cost of Sales Selling, General & Administrative Expenses  | \$ 23,621<br>(21,682)<br>(1,204)                     | \$ 1,008<br>(1,031)      |  |
| Operating Earnings (Loss)  | \$ 735   | \$ (23)                  |  |

# CORPORATE-OTHER

Edgar Filing: CENTEX CORP - Form 10-Q

|  | For the Three Months Ended September 30, |              |    | Ended |  |
|--|--|--------------|----|-------|--|
|  |  | 2001         |    | 2000  |  |
| Revenues<br>Cost of Sales                  | \$                                       | 710<br>(707) | \$ | 144   |  |
| Selling, General & Administrative Expenses |  | (400)        |    | (163) |  |
| Operating Loss                             | \$                                       | (397)        | \$ | (19)  |  |
|  |  |              |    |       |  |

-38-

### **Table of Contents**

|  |                 | Months Ended mber 30, |
|--|-----------------|-----------------------|
|  | 2001            | 2000                  |
| Revenues<br>Cost of Sales                  | \$ 771<br>(707) | \$ 259                |
| Selling, General & Administrative Expenses | (1,002)         | (310)                 |
| Operating Loss                             | \$ (938)        | \$ (51)               |

(G) The Companies have adopted, effective April 1, 2001, SFAS No. 142, Goodwill and Other Intangible Assets, which provides that intangible assets, including goodwill, that are not subject to amortization must be tested for impairment annually at the reporting unit level using a two-step impairment assessment. Impairment testing must be performed more frequently if events or changes in circumstances indicate that the asset might be impaired. The Companies have completed the first step, which tests for potential impairment by determining whether the carrying amount of a reporting unit exceeds its fair value, and have determined that there is no impairment.

The pro forma adoption of SFAS No. 142 for the three and six month periods ended September 30, 2000, which included amortization of goodwill, would have resulted in an increase in net earnings of \$673 thousand and \$962 thousand, respectively, and an increase of \$9.52 and \$13.94 in earnings per unit. Identifiable intangible assets, other than goodwill, are immaterial. Goodwill was \$28.8 million at September 30, 2001 and \$27.6 million at March 31, 2001. The increase relates to the impact of foreign currency translation.

(H) Certain prior year balances have been reclassified to be consistent with the September 30, 2001 presentation.

-39-

# ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### RESULTS OF OPERATIONS

On a combined basis, the Companies revenues were \$86.3 million for the three months ended September 30, 2001, a 22.2% increase over \$70.6 million for the same period last year; operating earnings were \$3.8 million, a significant increase over operating losses of \$775,000 for the same period last year; and net earnings were \$3.38 million, a significant increase over net losses of \$186,000 for the same period last year.

On a combined basis, the Companies revenues were \$170.2 million for the six months ended September 30, 2001, a 20.0% increase over \$141.8 million for the same period last year; operating earnings were \$7.2 million, a significant increase over operating earnings of \$272,000 for the same period last year; and net earnings were \$6.5 million, a significant increase over net losses of \$215,000 for the same period last year.

#### INTERNATIONAL HOME BUILDING

The following summarizes International Home Building s results for the three and six months ended September 30, 2001 compared to the same periods last year (dollars in thousands, except per unit data):

|   | For the Three Months Ended September 30, |  |  |    |   |   |
|---|--|--|--|----|---|---|
|   | _  | 2001   | I  | _  | 2000  | 1   |
| Revenues Home Building Revenues Land Sales & Other Cost of Sales Home Building Cost of Sales Land Sales General & Administrative Expenses | \$                                       | 64,578<br>3,798<br>(55,358)<br>(3,020)<br>(5,816)  | 94.4%<br>5.6%<br>(81.0)%<br>(4.4)%<br>(8.5)% | \$ | 59,702<br>(53,270)<br>(5,524)                         | 100.0%<br>0.0%<br>(89.2)%<br>(0.0)%<br>(9.3)% |
| Operating Earnings Before Interest<br>Interest  |  | 4,182<br>(971)                                     | 6.1 %<br>(1.4) %                             |    | 908<br>(1,760)  | 1.5%<br>(2.9)%                                |
| Operating Earnings (Loss) Before Taxes  | \$                                       | 3,211  | 4.7%   | \$ | (852)   | (1.4)%  |
| Units Closed % Change Unit Sales Price % Change Operating Earnings Per Unit (Before Interest) % Change                                    | \$<br>\$                                 | 315<br>5.7%<br>205,010<br>2.3%<br>13,276<br>335.7% |  | \$ | 298<br>(17.5)%<br>200,342<br>7.1%<br>3,047<br>(61.3)% |   |
|   |  | -40-   |  |    |   |   |

|  | For the Six Months Ended September 30, |                      |                   |    |                  |                   |
|--|--|----------------------|-------------------|----|------------------|-------------------|
|  |  | 2001                 |                   |    | 2000             |                   |
| Revenues Home Building Revenues Land Sales & Other     | \$                                     | 120,741<br>3,798     | 97.0%<br>3.0%     | \$ | 123,874          | 100.0%<br>0.0%    |
| Cost of Sales Home Building Cost of Sales Land Sales   |  | (103,559)<br>(3,020) | (83.1)%<br>(2.4)% |    | (108,591)        | (87.7)%<br>(0.0)% |
| General & Administrative Expenses                      | _                                      | (11,405)             | (9.2)%            |    | (11,184)         | (9.0)%            |
| Operating Earnings Before Interest<br>Interest         |  | 6,555<br>(971)       | 5.3%<br>(0.8)%    |    | 4,099<br>(4,296) | 3.3%<br>(3.5)%    |
| Operating Earnings (Loss) Before Taxes                 | \$                                     | 5,584                | 4.5%              | \$ | (197)            | (0.2)%            |
| Units Closed % Change                                  |  | 614<br>2.7%          |                   |    | 598<br>(22.3)%   |                   |
| Unit Sales Price                                       | \$                                     | 196,647              |                   | \$ | 207,147          |                   |
| % Change Operating Earnings Per Unit (Before Interest) | \$                                     | (5.1)%<br>10,676     |                   | \$ | 16.4%<br>6,855   |                   |
| % Change   | Ψ                                      | 55.7%                |                   | Ф  | (13.6)%          |                   |

The increase in International Home Building revenues for the three months ended September 30, 2001 is attributable to a higher per-unit sales price and an increase in the number of units sold compared to the same period last year, offset by a reduction in the average exchange rate used for foreign currency translation. The decrease in home building revenues for the six months ended September 30, 2001 is attributable to a lower per-unit sales price resulting from an increase in the number of lower-price units sold compared to the same period last year, and an increase in the number of units sold, offset by a reduction in the average exchange rate used for foreign currency translation. Revenues from land sales also increased for the three and six months ended September 30, 2001 as compared to the same periods last year as the result of a sale of a portion of International Home Building s interest in a Yorkshire development.

Interest expense for the three and six months ended September 30, 2001 represents interest expense incurred on bank debt, reduced by capitalized external interest expense of \$1.87 million. Interest expense for the same periods last year represents preferred distributions due to the seller in connection with preference shares issued at acquisition, which entitled the seller to receive substantially all of the net after-tax earnings of Fairclough until March 31, 2001. Although preferred stock is ordinarily treated as an equity security, in this case the preference shares had the essential characteristics of debt and, among other things, had a nominal residual interest value that was subject to redemption. Therefore, the preference shares were treated as debt and the preferred distributions were recorded as interest expense.

For the three and six months ended September 30, 2001, home sales (orders) totaled 348 and 724 units, respectively, as compared to 280 and 608 units for the same periods last year. The backlog of homes sold but not closed as of September 30, 2001 was 446 units, as compared to 432 units at September 30, 2000.

International Home Building, whose functional currency is the British pound sterling, translates its operating results into U.S. dollars using the average exchange rate for the period. For the three months ended September 30, 2001 and 2000, respectively, the average exchange rate used for translation was 1.44 and 1.48, representing a decrease of 2.7%. For the six months ended September 30, 2001 and 2000, respectively, the average exchange rate used for translation was 1.43 and 1.54, representing a decrease of 7.1%.

### DOMESTIC HOME BUILDING

Results for the Domestic Home Building segment for the three and six months ended September 30, 2000, were revenues of \$8.3 million and \$11.7 million, respectively, and operating earnings of \$581,000 and \$585,000, respectively. On March 31, 2001, the Partnership sold its Domestic Home Building segment to Centex Homes.

### COMMERCIAL DEVELOPMENT

The following summarizes Commercial Development s results for the three and six months ended September 30, 2001, compared to the same periods last year (dollars and square feet in thousands):

|  | For the Three Months Ende September 30,              |                              |  |
|--|--|------------------------------|--|
|  | 2001   | 2000                         |  |
| Sales Revenues Rental Income and Other Cost of Sales Selling, General & Administrative Expenses Interest Expense | \$ 12,502<br>4,699<br>(11,330)<br>(1,661)<br>(1,666) | \$ 2,538<br>(959)<br>(1,018) |  |
| Operating Earnings Before Depreciation Depreciation  | 2,544<br>(913)                                       | 561<br>(495)                 |  |
| Operating Earnings   | \$ 1,631   | \$ 66                        |  |
| Rentable Square Feet for Operating Properties  | 1,754  | 1,104                        |  |
|  | For the Six M<br>Septem                              |                              |  |
|  | 2001   | 2000                         |  |
| Sales Revenues Rental Income and Other Cost of Sales Selling, General & Administrative Expenses Interest Expense | \$ 12,502<br>8,809<br>(11,177)<br>(3,428)<br>(3,257) | \$ 4,918 (1,978) (2,025)     |  |
| Operating Earnings Before Depreciation<br>Depreciation   | 3,449<br>(1,664)                                     | 915<br>(957)                 |  |
| Operating Earnings (Loss)  | \$ 1,785   | \$ (42)                      |  |
| Rentable Square Feet for Operating Properties  | 1,754  | 1,104                        |  |

As detailed below, at September 30, 2001, Commercial Development owned, either directly or through interests in joint ventures, 1,754,000 square feet of industrial, office and medical office space in California, Florida, Massachusetts, North Carolina and Texas, and interests in projects under development totaling 1,121,000 square feet of industrial, manufacturing, office, medical office and retail space in Arizona, California, Florida, Michigan, Mississippi, North Carolina and Texas.

-42-

### **Table of Contents**

Sales Revenues and Cost of Sales for the three and six months ended September 30, 2001, increased as a result of the sale of two industrial projects and the sale of approximately two acres of land. Rental income for the three and six months ended September 30, 2001, increased as a result of an increase in the number of operating properties and an increase in the weighted average portfolio occupancy. General and Administrative Expenses, Interest Expense and Depreciation for the three and six months ended September 30, 2001, increased as a result of an increase in the number of operating properties.

### **Operating Properties**

|                       | Septemb                       | per 30, 2001        | Septemb                       | per 30, 2000        |
|-----------------------|-------------------------------|---------------------|-------------------------------|---------------------|
|                       | (000 s)<br>Rentable<br>Square | Weighted<br>Average | (000 s)<br>Rentable<br>Square | Weighted<br>Average |
|                       | Ft.                           | Occupancy           | Ft.                           | Occupancy           |
|                       |                               |                     |                               |                     |
| Industrial            | 1,269                         | 97.0%               | 659                           | 80.3%               |
| Office/Medical Office | 485                           | 96.9%               | 445                           | 100.0%              |
|                       |                               |                     |                               |                     |
|                       | 1,754                         | 97.0%               | 1,104                         | 88.2%               |
|                       |                               |                     |                               |                     |

### **Projects Under Development**

|                                 | (000 s)<br>Rentable<br>Square Ft. | (000 s)<br>Rentable<br>Square Ft. |
|---------------------------------|-----------------------------------|-----------------------------------|
| Industrial/Manufacturing        | 869                               | 864                               |
| Office/Medical Office<br>Retail | 116<br>136                        | 88                                |
|                                 | 1,121                             | 952                               |

# MULTI-FAMILY COMMUNITIES

The following summarizes Multi-Family Communities (Multi-Family) results for the three and six months ended September 30, 2001, compared to the same periods last year (dollars in thousands):

|                               | For the Three Septen | Months Er | nded  |
|-------------------------------|----------------------|-----------|-------|
|                               | 2001                 | 200       | 00    |
| enues                         | \$                   | \$        | 4     |
| ral & Administrative Expenses | (645)                |           | (555) |

-43-

| Operating Loss                             | \$ (6            | (545) \$                     | (551)   |
|--|------------------|------------------------------|---------|
|  |                  |                              |         |
|  |                  | e Six Months<br>September 30 |         |
|  | 2001             |                              | 2000    |
| Revenues<br>Cost of Sales                  | \$ 23,6<br>(21,6 |                              | 1,008   |
| Selling, General & Administrative Expenses | (1,2             | 04)                          | (1,031) |
| Operating Earnings (Loss)                  | \$ 7             | 35 \$                        | (23)    |
|  |                  |                              |         |

### **Table of Contents**

During the six months ended September 30, 2001, Multi-Family closed on the sale of a 400-unit apartment complex in Grand Prairie, Texas. During the six months ended September 30, 2000, Multi-Family closed on the sale of a 182-unit apartment complex in College Station, Texas through a joint venture in which Multi-Family had an interest.

### **CORPORATE-OTHER**

The following summarizes Corporate-Other s results for the three and six months ended September 30, 2001, compared to the same periods last year (dollars in thousands):

|   |                          | ee Months Ended<br>ember 30, |
|---|--------------------------|------------------------------|
|   | 2001                     | 2000                         |
| Revenues Cost of Sales Selling, General & Administrative Expenses | \$ 710<br>(707)<br>(400) | \$ 144<br>(163)              |
| Operating Loss  | \$ (397)                 | \$ (19)                      |
|   |                          | Months Ended mber 30,        |
|   | 2001                     | 2000                         |
| Revenues<br>Cost of Sales   | \$ 771<br>(707)          | \$ 259                       |
| Selling, General & Administrative Expenses                        | (1,002)                  | (310)                        |
| Operating Loss  | \$ (938)                 | \$ (51)                      |

The Corporate-Other (formerly known as Land Sales and Other) segment is involved in the acquisition and disposition of land and other assets of the Partnership not identified with another business segment. For the three months ended September 30, 2001 and 2000, revenues included \$0 and \$98,000 from earnings in joint ventures, respectively, and \$55,000 and \$46,000 in interest income, respectively. For the six months ended September 30, 2001 and 2000, revenues included \$655,000 and \$0 in sales revenues, \$0 and \$145,000 from earnings in joint ventures, respectively, and \$116,000 and \$114,000 in interest income, respectively.

# LIQUIDITY AND CAPITAL RESOURCES

The Companies finance land acquisition and development activities primarily from financial institution borrowings, equity contributions from third-party investors in project-specific joint ventures, seller financing, issuance of Class C limited partnership units to Centex affiliates, and cash flow from operations (comprised largely of proceeds from the sale of real estate).

Properties under development are typically financed through short-term variable and fixed-rate secured construction loans, and to a limited extent depending on the timing of the project construction, cash flow from operations. Construction loans totaled \$48.0 million at September 30, 2001. As properties are completed, the properties are either sold or refinanced with long-term fixed-rate debt. In both instances, the proceeds are used to repay the short-term borrowings. Permanent commercial project loans outstanding at

### **Table of Contents**

September 30, 2001 totaled \$74.8 million. Seller-financed land acquisition loans totaled \$37.5 million at September 30, 2001.

The International Home Building segment has a secured revolving bank credit facility of £100 million. The term of this facility expires in fiscal 2004. Advances under this facility totaled £60 million, or \$88.5 million, at September 30, 2001.

During the three and six months ended September 30, 2001, the Partnership issued 11,257 and 15,774 Class C limited partnership units in exchange for assets valued at \$11.3 million and \$15.8 million.

The Companies believe that the revenues, earnings, and liquidity from the sale of single-family homes, land sales, and the sale and permanent financing of development projects will be sufficient to provide the necessary funding for their current and future needs.

#### FORWARD-LOOKING STATEMENTS

The Management s Discussion and Analysis of Financial Condition and Results of Operations, and other sections of this Report contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, Section 21E of the Securities Exchange Act of 1934, and the Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the context of the statement and generally arise when the Companies are discussing their beliefs, estimates, or expectations. These statements are not guarantees of future performance and involve a number of risks and uncertainties. Actual results and outcomes may differ materially from what is expressed or forecasted in such forward-looking statements. The principal risks and uncertainties that may affect the Companies actual performance and results of operations include the following: general economic conditions and interest rates; the cyclical and seasonal nature of the Companies businesses; adverse weather; changes in property taxes; changes in federal income tax laws; government regulation; changes in governmental and public policy; changes in economic conditions specific to any one or more of the Companies markets and businesses; competition; availability of raw materials; and unexpected operations difficulties. Other risks and uncertainties may also affect the outcome of the Companies actual performance and results of operations.

-45-

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes in the Companies market risk from March 31, 2001. For more information regarding the Companies market risk, refer to the Companies Annual Report on Form 10-K for the fiscal year ended March 31, 2001.

### Part II. Other Information

### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

On July 19, 2001, 3333 Holding Corporation held its Annual Meeting of Stockholders. At the Annual Meeting, Josiah O. Low, III, David M. Sherer, Stephen M. Weinberg, and Roger O. West were elected as directors to serve for a one year term until the 2002 Annual Meeting. Voting results for these nominees are summarized as follows:

|                     | Number | Number of Shares |  |  |
|---------------------|--------|------------------|--|--|
|                     | For    | Against          |  |  |
| Josiah O. Low, III  | 830    | 3                |  |  |
| David M. Sherer     | 830    | 3                |  |  |
| Stephen M. Weinberg | 786    | 47               |  |  |
| Roger O. West       | 830    | 3                |  |  |

### ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(1) Exhibits

None

(2) Reports on Form 8-K

The Registrant filed no reports on Form 8-K during the quarter ended September 30, 2001.

-46-

# **Table of Contents**

# Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

|                   | 3333 HOLDING CORPORATION   |  |
|-------------------|--|--|
|                   | Registrant   |  |
| November 14, 2001 | /s/ Stephen M. Weinberg  |  |
|                   | by Stephen M. Weinberg President and Chief Executive Officer   |  |
| November 14, 2001 | /s/ Todd D. Newman   |  |
|                   | Todd D. Newman Senior Vice President, Chief Financial Officer and Treasurer (principal financial officer and chief accounting officer) |  |
| -47-              |  |  |

### **Table of Contents**

November 14, 2001

November 14, 2001

### **Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, 3333 Development Corporation, as general partner of, and on behalf of the Registrant, has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CENTEX DEVELOPMENT COMPANY, L.P.

Registrant By: 3333 Development Corporation, General Partner

/s/ Stephen M. Weinberg

by Stephen M. Weinberg President and Chief Executive Officer

/s/ Todd D. Newman

Todd D. Newman
Senior Vice President, Chief Financial
Officer and Treasurer
(principal financial officer and
chief accounting officer)

-48-