

EchoStar CORP  
Form 10-Q  
August 04, 2008

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Form 10-Q**

**(Mark One)**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2008.  
OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_.**

**Commission File Number: 001-33807**

**EchoStar Corporation**

(Exact name of registrant as specified in its charter)

**Nevada**

(State or other jurisdiction of incorporation or organization)

**26-1232727**

(I.R.S. Employer Identification No.)

**90 Inverness Circle E.  
Englewood, Colorado**

(Address of principal executive offices)

**80112**

(Zip code)

**(303) 706-4000**

(Registrant's telephone number, including area code)

**Not Applicable**

(Former name, former address and former fiscal year, if changed since last report)

**Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No**

**Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):**

**Large accelerated filer**

**Accelerated filer**

**Non-accelerated filer   
(Do not check if a smaller reporting company)**

**Smaller reporting company**

**Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No**

**As of July 25, 2008, the registrant's outstanding common stock consisted of 42,243,376 shares of Class A common stock and 47,687,039 shares of Class B common stock.**

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**PART I FINANCIAL INFORMATION**  
**DISCLOSURE REGARDING FORWARD-LOOKING STATEMENTS**

We make forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 throughout this report. Whenever you read a statement that is not simply a statement of historical fact (such as when we describe what we believe, intend, plan, estimate, expect or anticipate will occur and other similar statements) you must remember that our expectations may not be achieved, even though we believe they are reasonable. We do not guarantee that any future transactions or events described herein will happen as described or that they will happen at all. You should read this report completely and with the understanding that actual future results may be materially different from what we expect. Whether actual events or results will conform with our expectations and predictions is subject to a number of risks and uncertainties. The risks and uncertainties include, but are not limited to, the following:

We may not realize the potential benefits that we expect from our separation ( Spin-off ) from DISH Network including the ability to market our products and services to entities that are competitors of DISH Network. Certain of these benefits depend upon market acceptance of our separation from DISH Network which we cannot predict and which may be affected by significant cross-ownership by our Chairman and Chief Executive Officer as well as interlocks between management and the board of directors of us and DISH Network.

We will incur significant costs as a newly independent company, which may exceed our estimates. There will also be negative effects arising from our separation from DISH Network, including loss of access to its financial resources.

We currently depend on DISH Network for substantially all of our revenue, and the loss of, or a significant reduction in orders from, or a decrease in selling prices of set-top boxes, transponder leasing, digital broadcast operations and/or other services to DISH Network would significantly reduce our revenue and adversely impact our results of operations. Many of our agreements with DISH Network for these services expire on January 1, 2010 and there can be no assurance that we will be able to renew these agreements on substantially similar terms. In addition, a second customer, Bell ExpressVu, accounts for a majority of our revenue that is not from DISH Network.

We expect that for the foreseeable future, DISH Network will continue to be the primary source of revenue for each of our principle businesses. Therefore, weaknesses in the economy and other factors adversely affecting DISH Network could indirectly have an adverse impact on us.

We currently have substantial unused satellite capacity. Future costs associated with this excess capacity will negatively impact our margins if we do not generate revenue to offset these costs. In addition, because a substantial portion of the capacity of each of our AMC-15 and AMC-16 satellites remains without long-term contracts for their capacity, there is a significant risk that in the future, in addition to reporting lower than expected revenues and profitability, we could be required to record a substantial impairment charge relating to one or both of these satellites. We currently estimate that these potential charges could aggregate up to approximately \$200 million, which, if incurred, would have a material adverse effect on our results of operations and financial position.

We have suspended construction of the CMBStar satellite and in future periods may conclude it appropriate to record an impairment charge. During April 2008, we notified the State Administration of Radio, Film and Television of China that we were suspending construction of the CMBStar satellite pending, among other things, further analysis relating to efforts to meet the satellite performance criteria and/or confirmation that alternative performance criteria would be acceptable. We are currently evaluating potential alternative uses for the CMBStar satellite. If these alternative uses are unable to recover the carrying value invested to date in the satellite, we may be required to record an impairment charge in a future period relating to the CMBStar

satellite. We currently estimate that this potential charge could be as much as \$100 million, which would have a material adverse effect on our results of operations and financial position.

Our 2007 combined financial information included in this report is not indicative of our future financial position, future results of operations or future cash flows, nor does it necessarily reflect what our financial position, results of operations or cash flows would have been as a separate company during the periods prior to the Spin-off that are presented in this report. We were not profitable during 2007, as our operations have historically been dedicated primarily to support DISH Network and we provided our products and services to DISH Network at cost.

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We may face actual or perceived conflicts of interest with DISH Network in a number of areas relating to our past, ongoing and future relationships, including (i) cross-officerships, directorships and stock ownership, (ii) intercompany transactions, (iii) intercompany agreements, and (iv) business opportunities.

Our ability to increase our income or to generate additional revenues will depend in part on our ability to grow our business. This may require significant additional capital that may not be available on terms that would be attractive to us or at all. In particular, current dislocations in the credit markets, which have significantly impacted the availability and pricing of financing, particularly in the high yield debt and leveraged credit markets, may significantly constrain our ability to obtain financing to support our growth initiatives. These developments in the credit markets may have a significant effect on our cost of financing and our liquidity position and may, as a result, cause us to defer or abandon business strategies that we would otherwise pursue if financing were available on acceptable terms.

We may use a significant portion of our existing cash and marketable securities to fund stock buyback programs. Our board of directors has approved a program in which we may repurchase up to \$1.0 billion of our Class A common stock during 2008. There can be no assurance however, that we will repurchase any of our common stock, which will depend on our views of the relative benefits of alternative uses of our capital.

Our relationship with DISH Network could be terminated or substantially curtailed with little or no advance notice, particularly if DISH Network enters into a business combination transaction, or if Mr. Ergen no longer controls a majority of the voting power of DISH Network or of us. Any material reduction in our sales due to a change in control of DISH Network would have a significant material adverse effect on our business and financial position.

Our future success may depend on our ability to identify and successfully exploit opportunities to acquire other businesses or technologies to complement, enhance or expand our current business or products or otherwise offer us growth opportunities. We may not be able to pursue these growth opportunities successfully.

We have entered into certain strategic transactions and investments, and we may increase our strategic investment activity in the United States and in international markets. These investments, which we believe could become substantial over time, involve a high degree of risk, are concentrated in a few companies and could expose us to significant financial losses if the underlying ventures are not successful. These investment opportunities may also cause us to defer or suspend share repurchases.

Our business relies on intellectual property, some of which is owned by third parties, the patents and proprietary rights of which we may inadvertently infringe. We may be required to cease developing or marketing infringing products, to obtain licenses from the holders of the intellectual property at a material cost, or to redesign those products in such a way as to avoid infringing the patent claims of others.

We depend on sales of set-top boxes for the majority of our revenue, and if sales of our set-top boxes decline, our business and financial position will suffer.

Our commercial success in selling our set-top boxes to cable operators and other providers of digital television depends significantly on our ability to obtain licenses to use the conditional access systems deployed by these operators in our set-top boxes. The owners of these conditional access systems are in many cases competitors of ours. There can be no assurance we will be able to obtain such licenses on acceptable terms or at all.

In order to grow our set-top box revenue and business and to build a large customer base, we believe we will be required to increase our sales of set-top boxes in international markets. To succeed in expanding these sales

efforts, we believe we must develop and manage new relationships with cable operators and other providers of digital television in international markets.

The future growth of our satellite and transponder leasing, digital broadcast operations, professional services and related businesses, will depend on a number of factors, including: the level of market acceptance and demand for these services, our ability to introduce new services that meet market demand, our ability to develop relationships with and make sales of these services to cable operators and other providers of digital television that are competitors of our former parent, DISH Network, our ability to maintain the health, capacity and control of our existing satellite network, the effectiveness of our competitors in developing and offering similar services and products and our ability to hire additional sales personnel to development and manage new customer relationships.

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Our set-top boxes are extremely complex and can have defects in design, manufacture or associated software. We could incur significant expenses, lost revenue, and reputational harm if we fail to detect or effectively address such issues through design, testing or warranty repairs.

We obtain many components for our set-top boxes from a single supplier or a limited group of suppliers. Our reliance on a single or limited group of suppliers, particularly foreign suppliers, and our increasing reliance on subcontractors, involves several risks. These risks include a potential inability to obtain an adequate supply of required components, and reduced control over pricing, quality, and timely delivery of these components.

Future demand for our set-top boxes will depend significantly on the growing market acceptance of high definition television, or HDTV. The effective delivery of HDTV will depend on digital television operators developing and building infrastructure to provide wide-spread HDTV programming.

If we are unsuccessful in our appeal to the United States Supreme Court in the Tivo case, or in defending against Tivo's motion for contempt or any subsequent claims that our alternative technology infringes Tivo's patent, we could be prohibited from distributing DVRs, or be required to modify or eliminate certain user-friendly DVR features that we currently offer to consumers. In that event, we would be at a significant disadvantage to our competitors who could offer this functionality. We could also have to pay substantial additional damages.

The satellite services industry is highly competitive and is characterized by long-term leases and high switching costs. It will be difficult to displace customers from their current relationships with our competitors and we may face competition from others in the future.

Satellites are subject to significant operational risks while in orbit. While we believe that our satellite fleet is generally in good condition, certain satellites in our fleet have experienced malfunctions or anomalies, some of which have had a significant adverse impact on their commercial operation. There can be no assurance that we can recover critical transmission capacity in the event one or more of our in-orbit satellites were to fail. Therefore, the loss of a satellite or other satellite malfunctions or anomalies could have a material adverse effect on us.

We are subject to comprehensive governmental regulation by the FCC for our domestic satellite operations. We are also regulated by other federal agencies, state and local authorities and the International Telecommunication Union. Domestic and international regulations regarding the licensing, authorization and operations of satellite communications providers may restrict our satellite services operations.

We do not anticipate carrying insurance for any of the in-orbit satellites that we will own, and we will bear the risk of any failures in our in-orbit satellites. Because we bear this risk, failures in our in-orbit satellites could have a material adverse effect on our results of operations and financial position.

We may face other risks described from time to time in periodic and current reports we file with the Securities and Exchange Commission ( SEC ).

All cautionary statements made herein should be read as being applicable to all forward-looking statements wherever they appear. In this connection, investors should consider the risks described herein and should not place undue reliance on any forward-looking statements. We assume no responsibility for updating forward-looking information contained or incorporated by reference herein or in other reports we file with the SEC.

In this report, the words EchoStar, the Company, we, our and us refer to EchoStar Corporation and its subsidiaries unless the context otherwise requires. DISH Network refers to DISH Network Corporation and its subsidiaries, unless the context otherwise requires.





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**ECHOSTAR CORPORATION**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

(Dollars in thousands, except share amounts)  
(Unaudited)

	<b>June 30, 2008</b>	<b>As of December 31, 2007</b>
<b>Assets</b>		
<i>Current Assets:</i>		
Cash and cash equivalents	\$ 802,149	\$ 41,082
Marketable investment securities	260,164	491,185
Trade accounts receivable – DISH Network	278,478	
Trade accounts receivable – Other, net of allowance for uncollectible accounts of \$34 and \$51, respectively	54,584	34,154
Inventories, net	59,496	21,043
Other current assets	46,354	23,290
<b>Total current assets</b>	<b>1,501,225</b>	<b>610,754</b>
Restricted cash and marketable investment securities	2,586	
Property and equipment, net of accumulated depreciation of \$1,325,595 and \$32,857, respectively	1,477,537	213,837
FCC authorizations	108,531	42,873
Intangible assets, net	197,926	71,646
Goodwill	247,856	248,428
Marketable and non-marketable investment securities	471,863	59,160
Other noncurrent assets, net	66,757	14,212
<b>Total assets</b>	<b>\$ 4,074,281</b>	<b>\$ 1,260,910</b>
<b>Liabilities and Stockholders' Equity (Deficit)</b>		
<i>Current Liabilities:</i>		
Trade accounts payable – DISH Network	\$ 51,134	\$
Trade accounts payable – Other	184,125	22,786
Deferred revenue and other	2,107	4,055
Accrued expenses – DISH Network	966	
Accrued expenses and other	66,576	22,191
Current portion of capital lease obligations, mortgages and other notes payable	49,724	1,365
<b>Total current liabilities</b>	<b>354,632</b>	<b>50,397</b>
<i>Long-term obligations, net of current portion:</i>		
Capital lease obligations, mortgages and other notes payable, net of current portion	323,590	2,344
Deferred tax liabilities	144,628	651

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Other long-term liabilities	840	
Total long-term obligations, net of current portion	469,058	2,995
Total liabilities	823,690	53,392

Commitments and Contingencies (Note 10)

*Stockholders' Equity (Deficit):*

Preferred Stock, \$.001 par value, 20,000,000 shares authorized, none issued and outstanding		
Class A common stock, \$.001 par value, 1,600,000,000 shares authorized, 42,241,956 shares and no shares issued and outstanding, respectively	42	
Class B common stock, \$.001 par value, 800,000,000 shares authorized, 47,687,039 shares and no shares issued and outstanding, respectively	48	
Class C common stock, \$.001 par value, 800,000,000 shares authorized, none issued and outstanding		
Class D common stock, \$.001 par value, 800,000,000 shares authorized, none issued and outstanding		
Additional paid-in capital	3,242,701	
Accumulated other comprehensive income (loss)	(45,725)	66,696
Accumulated earnings (deficit)	53,525	
Owner's net investment		1,140,822
Total stockholders' equity (deficit)	3,250,591	1,207,518
Total liabilities and stockholders' equity (deficit)	\$ 4,074,281	\$ 1,260,910

The accompanying notes are an integral part of the Condensed Consolidated Financial Statements.

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**ECHOSTAR CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(Dollars in thousands, except per share amounts)

(Unaudited)

	<b>For the Three Months</b>		<b>For the Six Months</b>	
	<b>Ended June 30,</b>		<b>Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
<b>Revenue:</b>				
Equipment sales – DISH Network	\$ 301,039	\$ 274,973	\$ 672,733	\$ 673,813
Equipment sales – other	76,951	53,644	151,773	98,752
Satellite services, digital broadcast operations and other services – DISH Network	93,019		185,489	
Satellite and other services – other	12,331	1,972	27,916	5,787
<b>Total revenue</b>	<b>483,340</b>	<b>330,589</b>	<b>1,037,911</b>	<b>778,352</b>
<b>Costs and Expenses:</b>				
Cost of sales – equipment	317,483	310,310	699,908	738,009
Satellite services, digital broadcast operations and other cost of sales	57,699	925	110,215	4,259
Research and development expense	13,899	14,923	27,565	29,044
Selling, general and administrative expenses	26,691	5,931	51,670	12,512
General and administrative expenses – DISH Network	6,942	10,574	13,296	23,079
Depreciation and amortization (Note 11)	63,015	1,414	123,985	2,909
<b>Total costs and expenses</b>	<b>485,729</b>	<b>344,077</b>	<b>1,026,639</b>	<b>809,812</b>
<b>Operating income (loss)</b>	<b>(2,389)</b>	<b>(13,488)</b>	<b>11,272</b>	<b>(31,460)</b>
<b>Other Income (Expense):</b>				
Interest income	19,444	568	40,813	942
Interest expense	(8,278)	(270)	(16,561)	(537)
Casualty loss expense (Note 6)			(12,799)	
Unrealized gains (losses) due to changes in the fair value of certain debt and equity investments, net	(19,643)		(19,643)	
Other (Note 5)	64,486	(602)	61,201	(766)
<b>Total other income (expense)</b>	<b>56,009</b>	<b>(304)</b>	<b>53,011</b>	<b>(361)</b>
<b>Income (loss) before income taxes</b>	<b>53,620</b>	<b>(13,792)</b>	<b>64,283</b>	<b>(31,821)</b>
<b>Income tax (provision) benefit, net (Note 9)</b>	<b>(5,796)</b>	<b>(997)</b>	<b>(10,758)</b>	<b>(1,472)</b>
<b>Net income (loss)</b>	<b>\$ 47,824</b>	<b>\$ (14,789)</b>	<b>\$ 53,525</b>	<b>\$ (33,293)</b>

**Denominator for basic and diluted net income (loss) per share Class A and B common stock:**

Denominator for basic net income (loss) per share weighted-average common shares outstanding	89,863	89,712	89,795	89,712
Denominator for diluted net income (loss) per share weighted-average common shares outstanding	90,261	89,712	91,285	89,712

**Net income (loss) per share Class A and B common stock:**

Basic net income (loss)	\$ 0.53	\$ (0.16)	\$ 0.60	\$ (0.37)
Diluted net income (loss)	\$ 0.53	\$ (0.16)	\$ 0.59	\$ (0.37)

The accompanying notes are an integral part of the Condensed Consolidated Financial Statements.

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**ECHOSTAR CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In thousands)

(Unaudited)

	<b>For the Six Months Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>
<b>Cash Flows From Operating Activities:</b>		
Net income (loss)	\$ 53,525	\$ (33,293)
<i>Adjustments to reconcile net income (loss) to net cash flows from operating activities:</i>		
Depreciation and amortization	123,985	2,909
Equity in losses (earnings) of affiliates	2,696	2,668
Realized and unrealized losses (gains) on investments	(47,162)	(4,533)
Non-cash, stock-based compensation recognized	11,021	1,989
Deferred tax expense (benefit)	(17,628)	6
Other, net	12,096	292
Change in noncurrent assets	(13,904)	
Changes in current assets and current liabilities, net	(128,764)	267
 Net cash flows from operating activities	 (4,135)	 (29,695)
 <b>Cash Flows From Investing Activities:</b>		
Purchases of marketable investment securities	(97,754)	
Sales and maturities of marketable investment securities	416,443	
Purchases of property and equipment	(92,931)	(84,983)
Proceeds from insurance settlement	40,750	
Change in restricted cash and marketable investment securities	564	
Purchase of strategic investments included in noncurrent assets and other	(133,692)	(40,000)
Other	(86)	(261)
 Net cash flows from investing activities	 133,294	 (125,244)
 <b>Cash Flows From Financing Activities:</b>		
Repayment of capital lease obligations, mortgages and other notes payable	(23,051)	
Contribution of cash and cash equivalents from DISH Network in connection with the Spin-off (Note 1)	649,784	
Changes in advances from owner		153,223
Net proceeds from Class A common stock options exercised and Class A common stock issued under the Employee Stock Purchase Plan	5,175	
 Net cash flows from financing activities	 631,908	 153,223
 Net increase (decrease) in cash and cash equivalents	 761,067	 (1,716)
Cash and cash equivalents, beginning of period	41,082	29,621

Cash and cash equivalents, end of period	\$ 802,149	\$ 27,905
<b>Supplemental Disclosure of Cash Flow Information:</b>		
Cash paid for interest	\$ 16,065	\$ 27
Cash received for interest	\$ 9,783	\$ 591
Cash paid for income taxes	\$ 19,978	\$
Vendor financing	\$ 13,946	\$
Non-cash investing activities	\$ 15,862	\$
Non-cash proceeds from the sale of a company which held certain FCC authorizations	\$ 132,900	\$
Net assets contributed in connection with the Spin-off	\$ 2,085,747	\$

The accompanying notes are an integral part of the Condensed Consolidated Financial Statements.

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**ECHOSTAR CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**1. Organization and Business Activities**

***Principal Business***

The spin-off by DISH Network Corporation ( DISH Network ) of technology and infrastructure assets to EchoStar Corporation ( EchoStar, the Company, we, and/or us ) was completed on January 1, 2008 through a distribution of 100% of the common stock of EchoStar to the holders of DISH Network s common stock (the Spin-off ). The Spin-off was made pursuant to a separation agreement by which DISH Network contributed to EchoStar the subsidiaries and assets that operated DISH Network s set-top box business, satellite services, digital broadcast operations, certain real estate and other assets and liabilities. The Company has received a private letter ruling from the Internal Revenue Service and an opinion from tax counsel indicating that the Spin-off was tax free to the stockholders of DISH Network and EchoStar.

The EchoStar business consists of the following segments:

***Equipment sales and digital broadcast operations*** Equipment sales include the sales of set-top boxes and related components including Slingboxes to DISH Network and international customers. Digital broadcast operations include satellite uplinking/downlinking, transmission services, signal processing, conditional access management, telemetry, tracking and control, and other services provided primarily to DISH Network.

***Satellite Services*** Satellite services consists principally of transponder leasing provided primarily to DISH Network, and secondarily to other customers.

The table below summarizes the assets and liabilities which were contributed to us in connection with the Spin-off in addition to the assets included in our historical financial statements. The contribution was accounted for at DISH Network s historical cost given the nature of the distribution.



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**ECHOSTAR CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**    **Continued**  
(Unaudited)

	<b>January 1, 2008</b> (In thousands)
<b>Assets</b>	
<i>Current Assets:</i>	
Cash and cash equivalents	\$ 649,784
Marketable investment securities	350,216
Trade accounts receivable, net	3,900
Inventories, net	9,957
Other current assets	9,061
Total current assets	1,022,918
Restricted cash and marketable investment securities	3,150
Property and equipment, net	1,302,767
FCC authorizations	123,121
Intangible assets, net	142,898
Other noncurrent assets, net	20,335
Total assets	\$ 2,615,189
<b>Liabilities</b>	
<i>Current Liabilities:</i>	
Trade accounts payable	\$
Deferred revenue and other accrued expenses	11,586
Current portion of capital lease obligations, mortgages and other notes payable	39,168
Total current liabilities	50,754
<i>Long-term obligations, net of current portion:</i>	
Capital lease obligations, mortgages and other notes payable, net of current portion	339,542
Deferred tax liabilities	139,146
Total long-term obligations, net of current portion	478,688
Total liabilities	529,442
Net assets contributed	\$ 2,085,747

**2. Significant Accounting Policies*****Basis of Presentation***

The accompanying unaudited Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States ( GAAP ) and with the instructions to Form 10-Q and Article 10 of Regulation S-X for interim financial information. Accordingly, these statements do not include all of the

information and notes required for complete financial statements. In our opinion, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included. Certain prior year amounts have been reclassified to conform to the current year presentation. For further information, refer to the Consolidated Financial Statements and notes thereto included in our Annual Report on Form 10-K/A for the year ended December 31, 2007 ( 2007 10-K/A ).

The unaudited Condensed Consolidated Financial Statements in this quarterly report for the periods presented prior to the Spin-off are presented on a combined basis and principally represent the digital set-top box business and other net assets transferred to us as part of the Spin-off. The assets and liabilities presented have been reflected on a historical basis, as prior to the Spin-off such assets and liabilities were 100% owned by DISH Network. Our historical combined financial statements do not include the satellites, digital broadcast operations assets, certain real estate and other assets and related liabilities that were contributed to us by DISH Network in the Spin-off. Also, the combined financial statements for the periods presented prior to the Spin-off do not include all of the actual expenses that would have been incurred had EchoStar been a stand-alone entity during the periods presented and do

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**ECHOSTAR CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**    **Continued**  
(Unaudited)

not reflect EchoStar's combined results of operations, financial position and cash flows had we been a stand-alone company during the periods presented. The results of operations and the cash flows for any interim period are not necessarily indicative of the results that may be expected for a fiscal year or any other future period.

***Principles of Consolidation***

We consolidate all majority owned subsidiaries and investments in entities in which we have controlling influence. For entities that are considered variable interest entities we apply the provisions of Financial Accounting Standards Board ( FASB ) Interpretation No. 46R, Consolidation of Variable Interest Entities An Interpretation of ARB No. 51 ( FIN 46R ). All significant intercompany accounts and transactions have been eliminated in consolidation.

***Use of Estimates***

The preparation of financial statements in conformity with GAAP requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses for each reporting period. Estimates are used in accounting for, among other things, allowances for uncollectible accounts, inventory allowances, warranty obligations, self-insurance obligations, deferred taxes and related valuation allowances, uncertain tax positions, loss contingencies, fair values of financial instruments, fair value of options granted under our stock-based compensation plans, fair value of assets and liabilities acquired in business combinations, capital leases, asset impairments, useful lives of property, equipment and intangible assets, and royalty obligations. Actual results may differ from previously estimated amounts, and such differences may be material to the Condensed Consolidated Financial Statements. Estimates and assumptions are reviewed periodically, and the effects of revisions are reflected prospectively beginning in the period they occur.

***Comprehensive Income (Loss)***

The components of comprehensive income (loss) are as follows:

	<b>For the Three Months</b>		<b>For the Six Months</b>	
	<b>Ended June 30,</b>		<b>Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
	(In thousands)			
Net income (loss)	\$ 47,824	\$ (14,789)	\$ 53,525	\$ (33,293)
Foreign currency translation adjustments	416	988	(784)	856
Unrealized holding gains (losses) on available-for-sale securities	(22,316)	1,564	(63,653)	3,661
Recognition of previously unrealized (gains) losses on available-for-sale securities included in net income (loss)	(34,716)	(3,048)	(35,690)	(3,048)
Deferred income tax (expense) benefit	3,912		20,485	
Comprehensive income (loss)	\$ (4,880)	\$ (15,285)	\$ (26,117)	\$ (31,824)

Accumulated other comprehensive income (loss) presented on the accompanying Condensed Consolidated Balance Sheets consists of the accumulated net unrealized gains (losses) on available-for-sale securities and foreign currency translation adjustments, net of deferred taxes.

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	<b>Accumulated Other Comprehensive Income</b> (In thousands)
Balance, December 31, 2007	\$ 66,696
Accumulated other comprehensive income adjustments in connection with the Spin-off	(32,779)
Foreign currency translation	(784)
Change in unrealized holding gains (losses) on available-for-sale securities, net	(99,343)
Deferred income tax (expense) benefit	20,485
 Balance, June 30, 2008	 \$ (45,725)

**Basic and Diluted Income (Loss) Per Share**

Statement of Financial Accounting Standards No. 128, Earnings Per Share ( SFAS 128 ) requires entities to present both basic earnings per share ( EPS ) and diluted EPS. Basic EPS excludes dilution and is computed by dividing net income (loss) by the weighted-average number of common shares outstanding for the period. Diluted EPS reflects the potential dilution that could occur if stock options were exercised.

The number of shares presented for the three and six months ended June 30, 2008 represents the actual weighted-average number of shares outstanding for the period. Prior to January 1, 2008, we were a wholly-owned subsidiary of DISH Network and had only a nominal number of shares outstanding. Accordingly for all periods prior to the completion of the Spin-off on January 1, 2008, basic and diluted earnings per share are computed using EchoStar's shares outstanding as of January 1, 2008. The potential dilution from stock options exercisable into common stock was computed using the treasury stock method based on the average market value of our Class A common stock. The following table reflects the basic and diluted weighted-average shares outstanding used to calculate basic and diluted earnings per share. Earnings per share amounts for all periods are presented below in accordance with the requirements of SFAS 128.

	<b>For the Three Months Ended June 30, 2008</b>		<b>For the Six Months Ended June 30, 2008</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
	(In thousands)			
<b>Numerator:</b>				
Numerator for basic net income (loss) per share    Net income (loss)	\$ 47,824	\$ (14,789)	\$ 53,525	\$ (33,293)
 <b>Denominator:</b>				
Denominator for basic net income (loss) per common share    weighted-average common shares outstanding	89,863	89,712	89,795	89,712
Dilutive impact of options outstanding	398		1,490	
 Denominator for diluted net income (loss) per share    weighted-average diluted common shares outstanding	 90,261	 89,712	 91,285	 89,712

**Net income (loss) per share Class A and B common stock:**

Basic net income (loss)	\$ 0.53	\$ (0.16)	\$ 0.60	\$ (0.37)
Diluted net income (loss)	\$ 0.53	\$ (0.16)	\$ 0.59	\$ (0.37)

As of June 30, 2008 and 2007, there were options to purchase 0.6 million shares of Class A common stock outstanding not included in the above denominator as their effect is antidilutive.

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Vesting of options and rights to acquire shares of our Class A common stock granted pursuant to our long-term incentive plans is contingent upon meeting certain long-term goals which have not yet been achieved. As a consequence, the following are not included in the diluted EPS calculation:

	<b>As of</b> <b>June 30, 2008</b> (In thousands)
Performance based options	1,913
Restricted performance units	115
<b>Total</b>	<b>2,028</b>

***Fair Value Measurements***

Effective January 1, 2008, we adopted Statement of Financial Accounting Standards No. 157, Fair Value Measurements (SFAS 157), for all financial instruments and non-financial instruments accounted for at fair value on a recurring basis. SFAS 157 establishes a new framework for measuring fair value and expands related disclosures. Broadly, the SFAS 157 framework requires fair value to be determined based on the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants. SFAS 157 establishes market or observable inputs as the preferred source of values, followed by unobservable inputs or assumptions based on hypothetical transactions in the absence of market inputs.

Level 1, defined as observable inputs being quoted prices in active markets for identical assets;

Level 2, defined as observable inputs including quoted prices for similar assets; and

Level 3, defined as unobservable inputs in which little or no market data exists, therefore requiring assumptions based on the best information available.

Our assets measured at fair value on a recurring basis were as follows (in thousands):

	<b>Fair Value</b> <b>As of</b> <b>June 30,</b> <b>2008</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>
<b>Assets:</b>				
Marketable investment securities	\$ 260,164	\$ 254,536	\$ 5,628	\$
Marketable and non-marketable investment securities	416,055	353,895		62,160
<b>Total assets at fair value</b>	<b>\$ 676,219</b>	<b>\$ 608,431</b>	<b>\$ 5,628</b>	<b>\$ 62,160</b>

Changes in Level 3 instruments are as follows (in thousands):

	<b>Level 3</b> <b>Investment</b> <b>Securities</b>
<b>Other Investment Securities</b>	
Balance as of January 1, 2008	\$
Net realized/unrealized gains/(losses) included in earnings	(6,143)

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Net realized/unrealized gains/(losses) included in other comprehensive income	
Purchases, issuances and settlements, net	68,303
Balance as of June 30, 2008	\$ 62,160

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***New Accounting Pronouncements***

***Revised Business Combinations***

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 141R (revised 2007), *Business Combinations* ( SFAS 141R ). SFAS 141R replaces SFAS 141 and establishes principles and requirements for how an acquirer recognizes and measures in its financial statements the identifiable assets acquired, including goodwill, the liabilities assumed and any non-controlling interest in the acquiree. SFAS 141R also establishes disclosure requirements to enable users of the financial statements to evaluate the nature and financial effects of the business combination. This statement is effective for fiscal years beginning after December 15, 2008. We do not expect the adoption of SFAS 141R to have a material impact on our financial position or results of operations.

***Noncontrolling Interests in Consolidated Financial Statements***

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 160, *Noncontrolling Interests in Consolidated Financial Statements* ( SFAS 160 ). SFAS 160 establishes accounting and reporting standards for ownership interests in subsidiaries held by parties other than the parent, the amount of consolidated net income attributable to the parent and to the noncontrolling interest, changes in a parent's ownership interest and the valuation of retained noncontrolling equity investments when a subsidiary is deconsolidated. SFAS 160 also establishes reporting requirements to clearly identify and distinguish between the interests of the parent and the interests of the noncontrolling owners. This standard is effective for fiscal years beginning after December 15, 2008. We are currently evaluating the impact the adoption of SFAS 160 will have on our financial position and results of operations.

**3. Stock-Based Compensation**

***Stock Incentive Plans***

In connection with the Spin-off, as provided in DISH Network's existing stock incentive plans and consistent with the Spin-off exchange ratio, each DISH Network stock option was converted into two options as follows:

- an adjusted DISH Network stock option for the same number of shares that were exercisable under the original DISH Network stock option, with an exercise price equal to the exercise price of the original DISH Network stock option multiplied by 0.831219.

- a new EchoStar stock option for one-fifth of the number of shares that were exercisable under the original DISH Network stock option, with an exercise price equal to the exercise price of the original DISH Network stock option multiplied by 0.843907.

Similarly, each holder of DISH Network restricted stock units retained his or her DISH Network restricted stock units and received one EchoStar restricted stock unit for every five DISH Network restricted stock units that they held. Consequently, the fair value of the DISH Network stock award and the new EchoStar stock award immediately following the Spin-off was equivalent to the fair value of such stock award immediately prior to the Spin-off. We maintain stock incentive plans to attract and retain officers, directors and key employees. Awards under these plans include both performance and non-performance based equity incentives. As of June 30, 2008, we had outstanding under our plans options to acquire 6.2 million shares of our Class A common stock and 0.3 million restricted stock awards. Stock options granted through June 30, 2008 were granted with exercise prices equal to or greater than the market value of our Class A common stock at the date of grant and with a maximum term of ten years. Historically, our options have been subject to vesting, typically at the rate of 20% to 25% per year, however,



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some options have been granted with immediate vesting. As of June 30, 2008, we had 9.5 million shares of our Class A common stock available for future grant under our stock incentive plans.

As of June 30, 2008, the following stock incentive awards were outstanding:

	<b>As of June 30, 2008</b>			
	<b>EchoStar Awards</b>		<b>Dish Network Awards</b>	
	<b>Stock Options</b>	<b>Restricted Stock Units</b>	<b>Stock Options</b>	<b>Restricted Stock Units</b>
<b>Stock Incentive Awards Outstanding</b>				
Held by EchoStar employees	3,012,663	237,656	5,578,570	1,188,332
Held by DISH Network employees	3,214,186	93,314	N/A	N/A
<b>Total</b>	<b>6,226,849</b>	<b>330,970</b>	<b>5,578,570</b>	<b>1,188,332</b>

We are responsible for fulfilling all stock incentive awards related to EchoStar common stock and DISH Network is responsible for fulfilling all stock incentive awards related to DISH Network common stock regardless of whether such stock incentive awards are held by our or DISH Network's employees. Notwithstanding the foregoing, based on the requirements of SFAS 123R, our non-cash, stock-based compensation expense, resulting from awards outstanding at the Spin-off date, is based on the stock incentive awards held by our employees regardless of whether such awards were issued by EchoStar or DISH Network. Accordingly, non-cash, stock-based compensation that we expense with respect to DISH Network stock incentive awards is included in Additional paid-in capital on our Condensed Consolidated Balance Sheet.

**Stock Award Activity**

Our stock option activity (including performance and non-performance based options) for the six months ended June 30, 2008 was as follows:

	<b>For the Six Months Ended June 30, 2008</b>	
	<b>Options</b>	<b>Weighted-Average Exercise Price</b>
Total options outstanding, beginning of period	4,182,755	\$ 22.96
Granted	2,403,500	29.55
Exercised	(188,838)	24.66
Forfeited and cancelled	(170,568)	27.73
<b>Total options outstanding, end of period</b>	<b>6,226,849</b>	<b>25.32</b>
Performance based options outstanding, end of period *	1,912,600	16.67
<b>Total options exercisable at end of period</b>	<b>1,250,452</b>	<b>29.13</b>

\* These options, which are included

in the caption Total  
options  
outstanding, end of  
period, were issued  
pursuant to two  
separate long-term,  
performance-based  
stock incentive  
plans, which are  
discussed below.  
Vesting of these  
options is  
contingent upon  
meeting certain  
long-term goals  
which management  
has determined are  
not probable as of  
June 30, 2008.

We realized \$1 million of tax benefits from stock options exercised during the six months ended June 30, 2008. Based on the closing market price of our Class A common stock on June 30, 2008, the aggregate intrinsic value of our outstanding stock options was \$33 million. Of that amount, options with an aggregate intrinsic value of \$5 million were exercisable at the end of the period.

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Our restricted stock award activity (including performance and non-performance based options) for the six months ended June 30, 2008 was as follows:

	<b>For the Six Months Ended June 30, 2008</b>	
	<b>Restricted Stock Awards *</b>	<b>Weighted- Average Grant Date Fair Value</b>
Total restricted stock awards outstanding, beginning of period	343,386	\$29.69
Granted		
Exercised	(4,000)	25.45
Forfeited and cancelled	(8,416)	31.84
Total restricted stock awards outstanding, end of period	330,970	29.69
Restricted performance units outstanding, end of period *	114,970	26.37

\* These restricted performance units, which are included in the caption Total restricted stock awards outstanding, end of period, were issued pursuant to a long-term, performance-based stock incentive plan, which is discussed below. Vesting of these restricted performance units is contingent upon meeting a long-term company goal which management has determined is not probable as of June 30, 2008.

**Long-Term Performance-Based Plans**

We have two long-term, performance-based stock incentive plans, the 1999 LTIP and the 2005 LTIP. The 1999 LTIP provided stock options to key employees which vest over five years at the rate of 20% per year. Exercise of the

options is also contingent on achieving a company-specific goal in relation to an industry-related metric prior to December 31, 2008. The 2005 LTIP provides stock options and restricted performance units, either alone or in combination, which vest over seven years at the rate of 10% per year during the first four years, and at the rate of 20% per year thereafter. Exercise of the options is also subject to a performance condition that a company-specific goal is achieved prior to March 31, 2015.

Contingent compensation related to the 1999 LTIP and the 2005 LTIP will not be recorded in our financial statements unless and until the achievement of the performance condition is probable. The competitive nature of our industry and certain other factors can significantly impact achievement of the goal. Consequently, while it was determined that achievement of either of the goals was not probable as of June 30, 2008, that assessment could change with respect to either goal at any time. In accordance with SFAS 123R, if all of the awards under each plan were vested and each goal had been met during the six months ended June 30, 2008, we would have recorded total non-cash, stock-based compensation expense for our employees as indicated in the table below. If the goals are met and there are unvested options at that time, the vested amounts would be expensed immediately on our Condensed Consolidated Statements of Operations, with the unvested portion recognized ratably over the remaining vesting period. During the six months ended June 30, 2008, if we had determined each goal was probable, we would have recorded total non-cash, stock-based compensation expense for our employees as indicated in the table below.

	<b>Total</b>		<b>Vested Portion</b>	
	<b>1999 LTIP</b>	<b>2005 LTIP</b>	<b>1999 LTIP</b>	<b>2005 LTIP</b>
			(In thousands)	
DISH Network awards held by EchoStar employees	\$ 10,470	\$ 18,425	\$ 10,470	\$ 5,105
EchoStar awards held by EchoStar employees	2,126	3,741	2,126	1,037
<b>Total</b>	<b>\$ 12,596</b>	<b>\$ 22,166</b>	<b>\$ 12,596</b>	<b>\$ 6,142</b>

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Of the 6.2 million options outstanding under our stock incentive plans as of June 30, 2008, the following options were outstanding pursuant to the 1999 LTIP and the 2005 LTIP:

	<b>As of June 30, 2008</b>	<b>Weighted- Average Exercise Price</b>
<b>Long-Term Performance-Based Plans</b>	<b>Stock Options</b>	
1999 LTIP	1,018,600	\$ 8.84
2005 LTIP	894,000	\$ 25.60

Further, pursuant to the 2005 LTIP, there were also 114,970 outstanding restricted performance units as of June 30, 2008 with a weighted-average grant date fair value of \$26.37. No awards were granted under the 1999 LTIP or 2005 LTIP during the six months ended June 30, 2008.

**Stock-Based Compensation**

Total non-cash, stock-based compensation expense, net of related tax effects, for all of our employees is shown in the following table for the three and six months ended June 30, 2008 and 2007 and was allocated to the same expense categories as the base compensation for such employees:

	<b>For the Three Months Ended June 30,</b>		<b>For the Six Months Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
	(In thousands)			
Satellite services, digital broadcast operations and other cost of sales	\$ 108	\$	\$ 234	\$
Research and development expense	1,568	380	3,134	809
Selling, general and administrative expenses	3,012	234	5,874	434
<b>Total non-cash, stock based compensation</b>	<b>\$ 4,688</b>	<b>\$ 614</b>	<b>\$ 9,242</b>	<b>\$ 1,243</b>

As of June 30, 2008, our total unrecognized compensation cost related to our non-performance based unvested stock options was \$54 million and includes compensation expense that we will recognize for DISH Network stock options held by our employees as a result of the Spin-off. This cost is based on an estimated future forfeiture rate of approximately 4.5% per year and will be recognized over a weighted-average period of approximately four years. Share-based compensation expense is recognized based on awards ultimately expected to vest and is reduced for estimated forfeitures. SFAS 123R requires forfeitures to be estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. Changes in the estimated forfeiture rate can have a significant effect on share-based compensation expense since the effect of adjusting the rate is recognized in the period the forfeiture estimate is changed.

The fair value of each award for the three and six months ended June 30, 2008 was estimated at the date of the grant using a Black-Scholes option pricing model with the following assumptions:

<b>For the Three Months Ended June 30, 2008</b>	<b>For the Six Months Ended June 30, 2008</b>
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Risk-free interest rate	3.42%	2.74%	3.42%
Volatility factor	21.86%	19.98%	21.86%
Expected term of options in years	6.0	6.0	6.1
Weighted-average fair value of options granted	\$ 9.29	\$ 7.85	\$9.29

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We do not currently plan to pay dividends on our common stock, and therefore the dividend yield percentage is set at zero. The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options which have no vesting restrictions and are fully transferable. Consequently, our estimate of fair value may differ from other valuation models. Further, the Black-Scholes model requires the input of highly subjective assumptions. Changes in the subjective input assumptions can materially affect the fair value estimate. Therefore, we do not believe the existing models provide as reliable a single measure of the fair value of stock-based compensation awards as a market-based model would.

We will continue to evaluate the assumptions used to derive the estimated fair value of options for our stock as new events or changes in circumstances become known.

**4. Inventories**

Inventories consist of the following:

	As of	
	<b>June 30, 2008</b>	<b>December 31, 2007</b>
	(In thousands)	
Finished goods	\$ 18,081	\$ 16,969
Raw materials	31,694	4,042
Work-in-process	10,298	205
Subtotal	60,073	21,216
Inventory allowance	(577)	(173)
Inventories, net	\$ 59,496	\$ 21,043

**5. Marketable and Non-Marketable Investment Securities**

Gains and losses on investment securities accounted for at fair value are recognized currently as unrealized gains and losses on our Condensed Consolidated Statements of Operations. Interest income on fair value method debt investment securities is recorded in Interest income on our Condensed Consolidated Statements of Operations. Gains and losses on investment securities accounted for as available-for-sale are reported at fair value with the related temporary unrealized gains and losses reported as a separate component of Accumulated other comprehensive income (loss) within Total stockholders equity (deficit), net of related deferred income tax on our Condensed Consolidated Balance Sheets.

Declines in the fair value of an available-for-sale investment security which are determined to be other than temporary are recognized in the Condensed Consolidated Statements of Operations in the Other component of Other Income (Expense), thus establishing a new cost basis for the investment. We evaluate our available-for-sale investment securities portfolio on a quarterly basis to determine whether declines in the fair value of these securities are other than temporary. This quarterly evaluation consists of reviewing, among other things, the fair value of our marketable investment securities compared to the carrying amount, the historical volatility of the price of each security and any market and company-specific factors related to each security. Generally, absent specific factors to the contrary, declines in the fair value of investments below cost basis for a continuous period of less than six months are considered to be temporary. Declines in the fair value of investments for a continuous period of six to nine months are evaluated on a case by case basis to determine whether any company or market-specific factors exist which would indicate that such declines are other than temporary. Declines in the fair value of investments below cost basis for a continuous period greater than nine months are considered other than temporary and are recorded as charges to

earnings, absent specific factors to the contrary.



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For the equity securities that are not publicly traded, it is not practical to regularly estimate the fair value of the investments; however, these investments are subject to an evaluation for other than temporary impairment on a quarterly basis. This quarterly evaluation consists of reviewing, among other things, company business plans and current financial statements, if available, for factors that may indicate an impairment of our investment. Such factors may include, but are not limited to, cash flow concerns, material litigation, violations of debt covenants and changes in business strategy. The fair value of these equity investments is not estimated unless there are identified changes in circumstances that may indicate an impairment exists and these changes are likely to have a significant adverse effect on the fair value of the investment.

We also have an investment in non-marketable convertible debt which is included in Marketable and non-marketable investment securities on our Condensed Consolidated Balance Sheets. This debt is fair valued each reporting period based upon inputs other than quoted market prices that are observable for the debt, either directly or indirectly, with changes in fair value recorded as unrealized gains and losses on our Condensed Consolidated Statements of Operations. The fair value analysis takes into consideration the price of the underlying company stock as well as changes in the credit market, including yield curves and interest rates.

Our ability to realize value from our strategic investments in companies that are not publicly traded depends on the success of those companies' businesses and their ability to obtain sufficient capital to execute their business plans. Because private markets are not as liquid as public markets, there is also increased risk that we will not be able to sell these investments, or that when we desire to sell them we will not be able to obtain fair value for them.

**Current Marketable Investment Securities**

As of June 30, 2008 and December 31, 2007, the fair values of our marketable investment securities and strategic marketable investment securities, which are included in Marketable investment securities on our Condensed Consolidated Balance Sheets, were as follows:

	<b>June 30,</b>	<b>As of December 31,</b>
	<b>2008</b>	<b>2007</b>
	(In thousands)	
Marketable investment securities	\$ 81,199	\$
Marketable investment securities - strategic	178,965	491,185
Total marketable investment securities	\$ 260,164	\$ 491,185

At June 30, 2008, we hold approximately \$354 million of investment securities reported as non-current in Marketable and non-marketable investments securities on our Condensed Consolidated Balance Sheets that are publicly traded. Of this amount, \$207 million was previously included in Marketable investment securities at December 31, 2007.

Our strategic marketable investment securities are highly speculative and are concentrated in a small number of companies. Additionally, during the six months ended June 30, 2008 our strategic investments have experienced and continue to experience volatility. If the fair value of our strategic marketable investment securities portfolio, accounted for as available-for-sale, does not remain above cost basis or if we become aware of any market or company-specific factors that indicate that the carrying value of certain of our securities is impaired, we may be required to record charges to earnings in future periods equal to the amount of the decline in fair value.

As of June 30, 2008 and December 31, 2007, we had accumulated unrealized losses of \$48 million, net of related tax effect, and unrealized gains of \$64 million, net of related tax effect, as a part of Accumulated other comprehensive income (loss) within Total stockholders' equity (deficit), respectively.



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**Marketable Investment Securities in a Loss Position.** The following table reflects the length of time that the individual securities, accounted for as available-for-sale, have been in an unrealized loss position, aggregated by investment category. The unrealized losses on our investments in corporate equity securities represent investments in the common stock of five companies and losses on our investments in corporate debt represent investments in the marketable corporate debt of two companies. Of our investments in debt and equity securities, five are in companies in the communications industry and one is in the technology industry. We are not aware of any specific factors which indicate the unrealized loss in these investments is due to anything other than temporary market fluctuations. In addition, we have the ability and intent to hold our investments in Corporate bonds until maturity when the issuers are required to redeem them at their full face value.

Investment Category	Primary Reason for Unrealized Loss	As of June 30, 2008					
		Less than Six Months		Six to Nine Months		Nine Months or More	
		Fair Value	Unrealized Loss	Fair Value	Unrealized Loss	Fair Value	Unrealized Loss
Corporate bonds	Temporary market fluctuations	\$ 33,074	\$ (958)	\$ 16,770	\$ (2,503)	\$	\$
Corporate equity securities	Temporary market fluctuations	19,384	(2,338)	84,539	(46,994)		
<b>Total</b>		\$ 52,458	\$ (3,296)	\$ 101,309	\$ (49,497)	\$	\$

**Non-Current Marketable and Non-Marketable Investment Securities**

We account for our unconsolidated equity investments under the fair value, equity or cost method of accounting. Non-majority owned investments are generally accounted for using the equity method when we have the ability to significantly influence the operating decisions of the issuer. However, when we believe the fair value method of accounting provides more meaningful information to our investors, we elect the fair value method for certain investments in affiliates whose equity is publicly traded. When we do not have the ability to significantly influence the operating decisions of an issuer, the cost method is used.

We also have several strategic debt and equity investments and other equity securities which are included in Marketable and non-marketable investment securities on our Condensed Consolidated Balance Sheets. These consist of the following:

	As of	
	June 30, 2008	December 31, 2007
Fair value method	\$ 416,055	\$
Cost method	38,389	39,046

(In thousands)

Equity method	17,419	20,114
Total	\$ 471,863	\$ 59,160

During the six months ended June 30, 2008, we recorded \$20 million of unrealized losses due to changes in the fair value of certain debt and equity securities on our Condensed Consolidated Statements of Operations.

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Other income and expense included on our Condensed Consolidated Statements of Operations includes other changes in the carrying amount of our current and non-current marketable investment securities and other items as follows:

	<b>For the Three Months Ended June 30,</b>		<b>For the Six Months Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
	(In thousands)			
Gain on sale of a company which held certain FCC authorizations	\$ 67,624	\$	\$ 67,624	\$
Gains on sale of marketable investment securities	44,873		45,253	1,984
Other than temporary impairments	(44,650)		(46,073)	
Other	(3,361)	(602)	(5,603)	(2,750)
<b>Total</b>	<b>\$ 64,486</b>	<b>\$ (602)</b>	<b>\$ 61,201</b>	<b>\$ (766)</b>

**Master Investment Agreement with TerreStar**

On February 7, 2008, we completed several transactions under a Master Investment Agreement, dated as of February 5, 2008 between us, TerreStar Corporation ( TerreStar ) and TerreStar Networks, Inc. ( TerreStar Networks ). Under the Master Investment Agreement, we acquired \$50 million in aggregate principal amount of TerreStar Networks 62% Senior Exchangeable Paid-in-Kind Notes due June 15, 2014 ( Exchangeable Notes ). In addition, we acquired \$50 million aggregate principal amount of TerreStar Networks 15% Senior Secured Paid-in-Kind Notes due February 15, 2014 ( 15% PIK Notes ).

The Exchangeable Notes are guaranteed by TerreStar License Inc. and TerreStar National Services, Inc. and matures on June 15, 2014. The Exchangeable Notes are exchangeable for shares of TerreStar common stock based on a conversion price of \$5.57 per share. TerreStar Networks may be obligated to repurchase all or a part of the Exchangeable Notes under certain circumstances, including upon a change of control of TerreStar Networks. The Exchangeable Notes bear interest at 6.5% per annum, with such interest being payable in additional Exchangeable Notes through March 2011 and cash thereafter. Additional cash interest may be payable in the event that certain milestones are not satisfied.

We also entered into a Purchase Money Credit Agreement with TerreStar Networks and Harbinger Capital Partners Master Fund I, Ltd. and Harbinger Capital Partners Special Situations Fund LP (collectively, Harbinger ), in which we and Harbinger each committed to provide up to \$50 million in secured financing, the proceeds of which may be advanced to TerreStar Networks from time to time as required for TerreStar Networks to make required payments in connection with a communications satellite to be constructed and launched for TerreStar Networks. Pursuant to a Security Agreement, dated as of February 5, 2008, from TerreStar Networks in favor of US Bank National Association, as Collateral Agent, TerreStar Networks granted a security interest to the Collateral Agent in certain of TerreStar Networks assets to be financed by the proceeds of the loan, including, among other things, the communications satellite and related raw materials, work-in-progress, and finished goods. As of June 30, 2008, we had advanced approximately \$17 million to TerreStar Networks under the terms of this agreement.

Also, on February 5, 2008, we entered into a Spectrum Agreement ( Spectrum Agreement ) with TerreStar, which provided for the lease to TerreStar of our holdings of 1.4 GHz spectrum along with an option for TerreStar to acquire the company through which we held these licenses in exchange for the issuance of 30 million shares of TerreStar s common stock ( Common Stock ). On June 10, 2008, TerreStar completed the acquisition of the company under the Spectrum Agreement and issued 30 million shares of Common Stock to us. The \$68 million gain resulting from our sale of the company which held certain FCC authorizations was recorded in Other on our Condensed Consolidated

Statements of Operations.

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**ECHOSTAR CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**    **Continued**  
(Unaudited)

We have two representatives on TerreStar's board of directors and have the ability to exert significant influence. We currently account for all of our investments in TerreStar using the fair value method of accounting as we believe that the fair value approach provides our investors with the most meaningful information. All of our investments in TerreStar are included in marketable and non-marketable investment securities on our Condensed Consolidated Balance Sheets.

We rely on TerreStar's management to provide us with accurate summary financial information. We are not aware of any errors in or possible misstatements of the financial information provided to us that would have a material effect on our Condensed Consolidated Financial Statements. The following tables provide summarized financial information for TerreStar:

<b>Balance Sheets</b> (unaudited)	<b>As of</b>	
	<b>June 30,</b>	<b>December</b>
	<b>2008</b>	<b>31,</b>
		<b>2007</b>
	(In thousands)	
<b>Assets</b>		
Current assets	\$ 235,610	\$ 107,558
Noncurrent assets	1,374,607	1,135,665
Total assets	\$ 1,610,217	\$ 1,243,223
<b>Liabilities and Stockholders' Equity (Deficit)</b>		
Current liabilities	\$ 38,086	\$ 52,611
Long-term liabilities	1,035,920	753,254
Minority interest		12,141
Cumulative preferred dividend	408,500	408,500
Stockholders' equity (deficit)	127,711	16,717
Total liabilities and stockholders' equity (deficit)	\$ 1,610,217	\$ 1,243,223

<b>Statement of Operations</b> (unaudited)	<b>For the Three Months</b>		<b>For the Six Months</b>	
	<b>Ended June 30,</b>		<b>Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
	(In thousands)			
Operating expenses	\$ 57,280	\$ 50,298	\$ 124,474	\$ 89,260
Net income (loss)	\$ (66,715)	\$ (56,168)	\$ (161,289)	\$ (123,758)
Net income (loss) available to common stockholders	\$ (73,640)	\$ (63,155)	\$ (175,139)	\$ (137,631)

**Restricted Cash and Marketable Investment Securities**

As of June 30, 2008, restricted cash and marketable investment securities included amounts required for our letters of credit.





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**6. Property and Equipment**

Property and equipment consist of the following:

	<b>Depreciable</b>	<b>As of</b>	
	<b>Life</b>	<b>June 30,</b>	<b>December</b>
	<b>(In Years)</b>	<b>2008</b>	<b>31,</b>
		<b>2007</b>	
		(In thousands)	
Land		\$ 30,066	\$ 2,509
Buildings and improvements	1-40	211,521	17,482
Furniture, fixtures, equipment and other	1-10	621,585	41,292
Satellites:			
EchoStar III	12	234,083	
EchoStar IV fully depreciated	N/A	78,511	
EchoStar VI	12	244,305	
EchoStar VIII	12	175,801	
EchoStar IX	12	127,376	
EchoStar XII	10	190,051	
Satellites acquired under capital leases	10	551,628	
Construction in process		338,205	185,411
Total property and equipment		\$ 2,803,132	\$ 246,694
Accumulated depreciation		(1,325,595)	(32,857)
Property and equipment, net		\$ 1,477,537	\$ 213,837

The majority of the increase in property and equipment in the table above is associated with the assets contributed to us in connection to the Spin-off (see Note 1).

Construction in process consists of the following:

	<b>As of</b>	
	<b>June 30,</b>	<b>December</b>
	<b>2008</b>	<b>31,</b>
	<b>2007</b>	
	(In thousands)	
Progress amounts for satellite construction and launch costs	\$ 248,688	\$ 185,411
Digital broadcast equipment	79,167	
Software and other	10,350	
Construction in progress	\$ 338,205	\$ 185,411

**Satellites**

In connection with the Spin-off, DISH Network contributed six of its owned satellites and two of its satellite lease agreements to us. The two leased satellites are accounted for as capital leases pursuant to Statement of Financial Accounting Standards No. 13, Accounting for Leases ( SFAS 13 ) and are depreciated over the ten-year terms of the satellite service agreements.

We believe that overall our satellites are generally in good condition. Prior to 2008, certain of these satellites have experienced anomalies, some of which have had a significant adverse impact on their commercial operation. There can be no assurance future anomalies will not cause further losses, which could impact the remaining life or commercial operation of any of these satellites. See discussion of evaluation of impairment in *Long-Lived Assets* below. Certain of these anomalies are discussed below.

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**ECHOSTAR CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**    **Continued**  
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***EchoStar III***

EchoStar III was originally designed to operate a maximum of 32 DBS transponders in CONUS, which provides service to the entire continental United States, at approximately 120 watts per channel, switchable to 16 transponders operating at over 230 watts per channel, and was equipped with a total of 44 traveling wave tube amplifier ( TWTA ) to provide redundancy. As a result of past TWTA failures, only 18 transponders are currently available for use. Due to redundancy switching limitations and specific channel authorizations, we can only operate on 15 of the 19 FCC authorized frequencies at the 61.5 degree location. While we do not expect a large number of additional TWTAs to fail in any year, and the failures have not reduced the original minimum 12-year design life of the satellite, it is likely that additional TWTA failures will occur from time to time in the future and those failures will further impact commercial operation of the satellite.

***EchoStar IV***

EchoStar IV currently operates at the 77 degree orbital location, which is licensed by the government of Mexico. The satellite was originally designed to operate a maximum of 32 DBS transponders in CONUS at approximately 120 watts per channel, switchable to 16 transponders operating at over 230 watts per channel. As a result of past TWTA failures, only six transponders are currently available for use and the satellite has been fully depreciated. There can be no assurance that further material degradation, or total loss of use, of EchoStar IV will not occur in the immediate future. Based on the remaining fuel life, EchoStar IV is not expected to be in operation beyond the first quarter of 2009.

***EchoStar VI***

EchoStar VI was originally equipped with 108 solar array strings, approximately 102 of which are required to assure full power availability for the original minimum 12-year useful life of the satellite. Prior to 2008, EchoStar VI experienced anomalies resulting in the loss of 22 solar array strings, reducing the number of functional solar array strings to 86. While the useful life of the satellite has not been affected, commercial operability has been reduced. The satellite was designed to operate 32 DBS transponders in CONUS at approximately 125 watts per channel, switchable to 16 transponders operating at approximately 225 watts per channel. The power reduction resulting from the solar array failures currently limits us to operation of a maximum of 26 transponders in standard power mode, or 13 transponders in high power mode. These numbers are expected to decrease to 25 and 12, respectively, by September 2008. The number of transponders to which power can be provided is expected to continue to decline in the future at the rate of approximately one transponder every three years.

***EchoStar VIII***

EchoStar VIII was designed to operate 32 DBS transponders in CONUS at approximately 120 watts per channel, switchable to 16 transponders operating at approximately 240 watts per channel. EchoStar VIII also includes spot-beam technology. This satellite has experienced several anomalies since launch, but none have reduced the 12-year estimated useful life of the satellite.

***EchoStar IX***

EchoStar IX was designed to operate 32 fixed satellite service ( FSS ) band transponders in CONUS at approximately 110 watts per channel, along with transponders that can provide services in the Ka-Band (a Ka-band payload ). The satellite also includes a C-band payload which is owned by a third party. Prior to 2007, EchoStar IX experienced the loss of one of its three momentum wheels, two of which are utilized during normal operations. A spare wheel was switched in at the time and the loss did not reduce the 12-year estimated useful life of the satellite. During 2007, the satellite experienced anomalies resulting in the loss of three solar array strings. The anomalies have not impacted commercial operation of the satellite to date.

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**ECHOSTAR CORPORATION**  
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***EchoStar XII***

EchoStar XII was designed to operate 13 DBS transponders at 270 watts per channel in CONUS mode, or 22 spot beams using a combination of 135 and 65 watt TWTAs. We currently operate the satellite in spot beam/CONUS hybrid mode. EchoStar XII has a total of 24 solar array circuits, approximately 22 of which are required to assure full power for the original minimum 12-year design life of the satellite. Prior to 2008, eight solar array circuits on EchoStar XII have experienced anomalous behavior resulting in both temporary and permanent solar array circuit failures. Although the design life of the satellite has not been affected, these circuit failures have resulted in a reduction in power to the satellite which will preclude us from using the full complement of transponders on EchoStar XII for the 12-year design life of the satellite. The extent of this impact has not been determined.

***AMC 14***

In connection with the Spin-off, DISH Network contributed its AMC-14 satellite services contract to us. During March 2008, AMC-14 experienced a launch anomaly and failed to reach its intended orbit. SES Americom subsequently declared the AMC-14 satellite a total loss due to a lack of viable options to reposition the satellite to its proper geostationary orbit. Therefore, we have no obligation to make any future monthly lease payments to SES Americom with respect to the satellite. However, we did make up-front payments with respect to the satellite prior to launch and recorded capitalized interest and insurance costs related to the satellite. These amounts, net of insurance proceeds of \$41 million, totaled \$13 million and were written-off during the first quarter of 2008. The insurance proceeds were collected during the second quarter of 2008.

***AMC 16***

DISH Network contributed its AMC-16 satellite services contract to us in connection with the Spin-off. During the first quarter of 2008 SES Americom notified us that the satellite had experienced an anomaly and is no longer capable of operating at full capacity. Pursuant to the satellite services agreement, we are entitled to a reduction of our monthly recurring payment in the event of a partial loss of satellite capacity. We will record a reduction in our capital lease obligation and the corresponding asset by the same amount when the new monthly recurring payment is finalized with SES Americom.

***CMBStar***

We have suspended construction of the CMBStar satellite and in future periods may conclude it appropriate to record an impairment charge. During April 2008, we notified the State Administration of Radio, Film and Television of China that we were suspending construction of the CMBStar satellite pending, among other things, further analysis relating to efforts to meet the satellite performance criteria and/or confirmation that alternative performance criteria would be acceptable. We are currently evaluating potential alternative uses for the CMBStar satellite. If these alternative uses are unable to recover the carrying value invested to date in the satellite, we may be required to record an impairment charge in a future period relating to the CMBStar satellite. We currently estimate that this potential charge could be as much as \$100 million, which would have a material adverse effect on our results of operations and financial position.

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**ECHOSTAR CORPORATION**  
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***Long-Lived Satellite Assets***

We account for impairments of long-lived satellite assets in accordance with the provisions of Statement of Financial Accounting Standards No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets* ( SFAS 144 ). SFAS 144 requires a long-lived asset or asset group to be tested for recoverability whenever events or changes in circumstance indicate that its carrying amount may not be recoverable. Based on the guidance under SFAS 144, we evaluate our satellites for recoverability at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets and liabilities. While certain of the anomalies discussed above, and previously disclosed, may be considered to represent a significant adverse change in the physical condition of a particular satellite, based on the redundancy designed within each satellite, these anomalies are not considered to be significant events that would require evaluation for impairment recognition pursuant to the guidance under SFAS 144.

In connection with the Spin-off, we performed an impairment analysis in accordance with SFAS 144 and currently expect the undiscounted cash flows of each satellite to be greater than the current carrying amounts. Should we be unable to achieve our business plan, or if conditions require us to change that plan, one or more of our satellites could become partially or fully impaired, which could have a material adverse effect on our results of operations and financial position.

**7. Goodwill, FCC Authorizations and Intangible Assets*****Goodwill and FCC Authorizations***

We account for our goodwill and intangible assets in accordance with the provisions of Statement of Financial Accounting Standards No. 142, *Goodwill and Other Intangible Assets* ( SFAS 142 ), which requires goodwill and intangible assets with indefinite useful lives not be amortized, but to be tested for impairment annually or whenever indicators of impairments arise. Intangible assets that have finite useful lives continue to be amortized over their estimated useful lives. Generally, we have determined that our FCC licenses have indefinite useful lives due to the following:

FCC spectrum is a non-depleting asset;

replacement satellite applications are generally authorized by the FCC subject to certain conditions, without substantial cost under a stable regulatory, legislative and legal environment;

maintenance expenditures in order to obtain future cash flows are not significant; and

we intend to use these assets indefinitely.

***Intangible Assets***

As of June 30, 2008 and December 31, 2007, our identifiable intangibles subject to amortization consisted of the following:

	As of			
	June 30, 2008		December 31, 2007	
	Intangible Assets	Accumulated Amortization	Intangible Assets	Accumulated Amortization
	(In thousands)			
Contract-based	\$ 190,566	\$ (66,789)	\$ 4,640	\$ (373)
Customer relationships	27,602	(9,902)	23,600	(1,967)
Technology-based	69,797	(13,348)	50,297	(4,551)
<b>Total</b>	<b>\$ 287,965</b>	<b>\$ (90,039)</b>	<b>\$ 78,537</b>	<b>\$ (6,891)</b>



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Amortization of these intangible assets, recorded on a straight line basis over an average finite useful life primarily ranging from approximately three to 20 years, was \$8 million for the three months ended June 30, 2008 and \$16 million for the six months ended June 30, 2008.

Estimated future amortization of our identifiable intangible assets as of June 30, 2008 is as follows (in thousands):

**For the Years Ending December 31,**

2008 (remaining six months)	\$ 16,088
2009	32,176
2010	30,209
2011	24,028
2012	23,182
2013	23,174
Thereafter	49,069
<b>Total</b>	<b>\$ 197,926</b>

**8. Long-Term Debt*****Capital Lease Obligations, Mortgages and Notes Payable***

Capital lease obligations, mortgages and notes payable consist of the following:

	<b>June 30, 2008</b>	<b>As of December 31, 2007</b>
	(In thousands)	
Capital lease obligations:		
Satellites financed under capital lease obligations	\$ 351,439	\$
Other equipment financed under capital lease obligations	10,378	
8% note payable for EchoStar IX satellite vendor financing, payable over 14 years from launch	8,139	
Other mortgages and notes payable in installments through 2017 with interest ranging from 4% to 20%	3,358	3,709
<b>Total</b>	<b>\$ 373,314</b>	<b>\$ 3,709</b>
Less current portion	(49,724)	(1,365)
 Capital lease obligations, mortgages and other notes payable, net of current portion	 \$ 323,590	 \$ 2,344

***Capital Lease Obligations***

In connection with the Spin-off, the satellite lease contracts for AMC-15 and AMC-16 were contributed to EchoStar. These satellites are accounted for as capital leases pursuant to SFAS 13 and are depreciated over the ten-year terms of the satellite service agreements.

**AMC 15.** AMC-15, an FSS satellite, commenced commercial operation during January 2005. This lease is renewable by us on a year-to-year basis following the initial term, and provides us with certain rights to lease capacity on replacement satellites.

**AMC 16.** AMC-16, an FSS satellite, commenced commercial operation during February 2005. This lease is renewable by us on a year-to-year basis following the initial term, and provides us with certain rights to lease capacity on replacement satellites.



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Future minimum lease payments under these capital lease obligations, together with the present value of the net minimum lease payments as of June 30, 2008 are as follows (in thousands):

**For the Years Ended December 31,**

2008 (remaining six months)	\$ 50,311
2009	89,918
2010	86,351
2011	86,351
2012	86,351
2013	86,351
Thereafter	81,673
 Total minimum lease payments	 567,306
Less: Amount representing lease of the orbital location and estimated executory costs (primarily insurance and maintenance) including profit thereon, included in total minimum lease payments	(94,246)
 Net minimum lease payments	 473,060
Less: Amount representing interest	(111,243)
 Present value of net minimum lease payments	 361,817
Less: Current portion	(47,505)
 Long-term portion of capital lease obligations	 \$ 314,312

**9. Income Tax**

As of June 30, 2008, we had net operating loss carryforwards ( NOL s ) for federal income tax purposes of approximately \$35 million and tax benefits related to credit carryforwards of less than \$1 million. The NOL s and credit carryforwards begin to expire in the year 2024.

Our income tax policy is to record the estimated future tax effects of temporary differences between the tax bases of assets and liabilities and amounts reported on our Condensed Consolidated Balance Sheets, as well as probable operating loss, tax credit and other carryforwards. We follow the guidelines set forth in SFAS 109 regarding the recoverability of any tax assets recorded on the balance sheet and provide any necessary valuation allowances as required. In accordance with SFAS 109, we periodically evaluate our need for a valuation allowance. Determining necessary valuation allowances requires us to make assessments about historical financial information as well as the timing of future events, including the probability of expected future taxable income and available tax planning opportunities.

In connection with the Spin-off, our tax basis of assets and liabilities changed significantly. Furthermore, we had income before taxes for the six months ended June 30, 2008 and project taxable ordinary income into the future. As a result of the Spin-off and the related tax requirements governing the use of our tax assets by DISH Network, we adjusted our deferred tax assets and corresponding valuation allowance to report our net deferred tax assets at an amount that is more likely than not realizable. The use of our deferred tax assets by DISH Network and related effect on our valuation allowance was recorded as a deemed distribution to DISH Network. As of June 30, 2008, we had a valuation allowance against deferred tax assets that are capital in nature, that we currently believe are not realizable.

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The actual tax provision for the six months ended June 30, 2008 reconciles to the amounts computed by applying the statutory Federal tax rate to income before taxes as follows:

	<b>For the Three Months Ended June 30, 2008</b>	<b>For the Six Months Ended June 30, 2008</b>
	% of pre-tax (income)/loss	
Statutory rate	(35.0)	(35.0)
State income taxes, net of Federal benefit	0.6	(0.9)
Foreign taxes and income not U.S. taxable	(1.0)	(1.9)
Stock option compensation	(0.8)	(0.4)
Change in valuation allowance related to investment gains (losses)	25.1	20.9
Other .	0.3	0.6
 Total benefit (provision) for income taxes	 (10.8)	 (16.7)

We have a valuation allowance against net deferred tax assets that are capital in nature as it is not more likely than not that such assets will be realized. The change in our valuation allowance resulted from changes in these net deferred tax assets primarily related to changes in the fair value in our investments accounted for under the fair value method.

**10. Commitments and Contingencies****Commitments**

Future maturities of our contractual obligations as of June 30, 2008 are summarized as follows:

	<b>Total</b>	<b>2008</b>	<b>Payments due by period</b>					<b>Thereafter</b>	
			<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>		
				(In thousands)					
Satellite-related obligations	\$ 1,071,841	\$ 292,577	\$ 172,977	\$ 86,491	\$ 54,576	\$ 48,865	\$ 47,662	\$ 368,693	
Capital lease obligations	361,817	26,635	46,319	47,420	52,463	57,971	63,989	67,020	
Operating lease obligations	16,673	3,168	5,418	3,958	1,918	976	788	447	
Purchase obligations	1,059,294	1,040,128	15,833	3,333					
Mortgages and other notes payable	11,497	1,743	1,923	1,185	852	808	873	4,113	
 Total	 \$ 2,521,122	 \$ 1,364,251	 \$ 242,470	 \$ 142,387	 \$ 109,809	 \$ 108,620	 \$ 113,312	 \$ 440,273	

**Contingencies****Separation Agreement**

In connection with the Spin-off, we have entered into a separation agreement with DISH Network, which provides for, among other things, the division of liability resulting from litigation. Under the terms of the separation agreement, we have assumed liability for any acts or omissions that relate to our business whether such acts or omissions occurred before or after the Spin-off. Certain exceptions are provided, including for intellectual property related claims generally, whereby we will only be liable for our acts or omissions that occurred following the Spin-off. Therefore, we have been indemnified by DISH Network for any potential liability or damages resulting from intellectual property claims relating to the period prior to the effective date of the Spin-off.

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*Acacia*

During 2004, Acacia Media Technologies, ( Acacia ) filed a lawsuit against us and DISH Network in the United States District Court for the Northern District of California. The suit also named DirecTV, Comcast, Charter, Cox and a number of smaller cable companies as defendants. Acacia is an intellectual property holding company which seeks to license the patent portfolio that it has acquired. The suit alleges infringement of United States Patent Nos. 5,132,992 (the 992 patent), 5,253,275 (the 275 patent), 5,550,863 (the 863 patent), 6,002,720 (the 720 patent) and 6,144,702 (the 702 patent). The 992, 863, 720 and 702 patents have been asserted against us.

The patents relate to various systems and methods related to the transmission of digital data. The 992 and 702 patents have also been asserted against several Internet content providers in the United States District Court for the Central District of California. During 2004 and 2005, the Court issued Markman rulings which found that the 992 and 702 patents were not as broad as Acacia had contended, and that certain terms in the 702 patent were indefinite. The Court issued additional claim construction rulings on December 14, 2006, March 2, 2007, October 19, 2007, and February 13, 2008. On March 12, 2008, the Court issued an order outlining a schedule for filing dispositive invalidity motions based on its claim constructions. Acacia has agreed to stipulate that all claims in the suit are invalid according to various of the Court's claim constructions and argues that the case should proceed immediately to the Federal Circuit on appeal. The Court, however, is permitting us to file additional invalidity motions.

Acacia's various patent infringement cases have been consolidated for pre-trial purposes in the United States District Court for the Northern District of California. We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe any of the patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

*Broadcast Innovation, L.L.C.*

In 2001, Broadcast Innovation, L.L.C. ( Broadcast Innovation ) filed a lawsuit against DISH Network, DirecTV, Thomson Consumer Electronics and others in Federal District Court in Denver, Colorado. The suit alleges infringement of United States Patent Nos. 6,076,094 (the 094 patent) and 4,992,066 (the 066 patent). The 094 patent relates to certain methods and devices for transmitting and receiving data along with specific formatting information for the data. The 066 patent relates to certain methods and devices for providing the scrambling circuitry for a pay television system on removable cards. We examined these patents and believe that they are not infringed by any of our products or services. Subsequently, DirecTV and Thomson settled with Broadcast Innovation leaving us as the only defendant.

During 2004, the judge issued an order finding the 066 patent invalid. Also in 2004, the Court ruled the 094 patent invalid in a parallel case filed by Broadcast Innovation against Charter and Comcast. In 2005, the United States Court of Appeals for the Federal Circuit overturned the 094 patent finding of invalidity and remanded the case back to the District Court. During June 2006, Charter filed a reexamination request with the United States Patent and Trademark Office. The Court has stayed the case pending reexamination. Our case remains stayed pending resolution of the Charter case.

We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe any of the patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

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(Unaudited)

*Datasec*

During April 2008, Datasec Corporation ( Datasec ) sued us, DISH Network and DirecTV Corporation in the United States District Court for the Central District of California, alleging infringement of U.S. Patent No. 6,075,969 (the 969 patent). The 969 patent was issued in 2000 to inventor Bruce Lusignan, and is entitled Method for Receiving Signals from a Constellation of Satellites in Close Geosynchronous Orbit.

We intend to vigorously defend this case. In the event that a court ultimately determines that we infringe any of the asserted patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to modify our system architecture. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

*Finisar Corporation*

Finisar Corporation ( Finisar ) obtained a \$100 million verdict in the United States District Court for the Eastern District of Texas against DirecTV for patent infringement. Finisar alleged that DirecTV s electronic program guide and other elements of its system infringe United States Patent No. 5,404,505 (the 505 patent).

In July 2006, DISH Network, together with NagraStar LLC, filed a Complaint for Declaratory Judgment in the United States District Court for the District of Delaware against Finisar that asks the Court to declare that they and we do not infringe, and have not infringed, any valid claim of the 505 patent. Trial is not currently scheduled. The District Court has stayed our action until the Federal Circuit has resolved DirecTV s appeal. During April 2008, the Federal Circuit reversed the judgment against DirecTV and ordered a new trial. We are evaluating the Federal Circuit s decision to determine the impact on our action.

We intend to vigorously prosecute this case. In the event that a Court ultimately determines that we infringe this patent, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to modify our system architecture. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

*Global Communications*

On April 19, 2007, Global Communications, Inc., which we refer to as Global, filed a patent infringement action against DISH Network in the United States District Court for the Eastern District of Texas. The suit alleges infringement of United States Patent No. 6,947,702 (the 702 patent). This patent, which involves satellite reception, was issued in September 2005. On October 24, 2007, the United States Patent and Trademark Office granted our request for reexamination of the 702 patent and issued an Office Action finding that all of the claims of the 702 patent were invalid. Based on the PTO s decision, we have asked the District Court to stay the litigation until the reexamination proceeding is concluded.

We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe the 702 patent, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**    **Continued**  
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*Personalized Media Communications*

In February 2008, Personalized Media Communications, Inc. filed suit against us, DISH Network and Motorola, Inc. in the United States District Court for the Eastern District of Texas alleging infringement of United States Patent Nos. 4,694,490 (the 490 patent), 5,109,414 (the 414 patent), 4,965,825 (the 825 patent), 5,233,654 (the 654 patent), 5,335,277 (the 277 patent), and 5,887,243 (the 243 patent), all of which were issued to John Harvey and James Cuddihy as named inventors. The 490 patent, the 414 patent, the 825 patent, the 654 patent and the 277 patent are defined as the Harvey Patents. The Harvey Patents are entitled Signal Processing Apparatus and Methods. The lawsuit alleges, among other things, that our DBS system receives program content at broadcast reception and satellite uplinking facilities and transmits such program content, via satellite, to remote satellite receivers. The lawsuit further alleges that we infringe the Harvey Patents by transmitting and using a DBS signal specifically encoded to enable the subject receivers to function in a manner that infringes the Harvey Patents, and by selling services via DBS transmission processes which infringe the Harvey Patents.

We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe any of the asserted patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

*Superguide*

During 2000, Superguide Corp. ( Superguide ) filed suit against us. DISH Network, DirecTV, Thomson and others in the United States District Court for the Western District of North Carolina, Asheville Division, alleging infringement of United States Patent Nos. 5,038,211 (the 211 patent), 5,293,357 (the 357 patent) and 4,751,578 (the 578 patent) which relate to certain electronic program guide functions, including the use of electronic program guides to control VCRs. Superguide sought injunctive and declaratory relief and damages in an unspecified amount.

On summary judgment, the District Court ruled that none of the asserted patents were infringed by us. These rulings were appealed to the United States Court of Appeals for the Federal Circuit. During 2004, the Federal Circuit affirmed in part and reversed in part the District Court's findings and remanded the case back to the District Court for further proceedings. In 2005, Superguide indicated that it would no longer pursue infringement allegations with respect to the 211 and 357 patents and those patents have now been dismissed from the suit. The District Court subsequently entered judgment of non-infringement in favor of all defendants as to the 211 and 357 patents and ordered briefing on Thomson's license defense as to the 578 patent. During December 2006, the District Court found that there were disputed issues of fact regarding Thomson's license defense, and ordered a trial solely addressed to that issue. That trial took place in March 2007. In July 2007, the District Court ruled in favor of Superguide. As a result, Superguide will be able to proceed with its infringement action against us, DirecTV and Thomson. In June 2008, we moved for summary judgment asking the Court to find, among other things, that the 578 patent is invalid.

We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe the 578 patent, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly electronic programming guide and related features that we currently offer to consumers. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

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*Tivo Inc.*

On January 31, 2008, the U.S. Court of Appeals for the Federal Circuit affirmed in part and reversed in part the April 2006 jury verdict concluding that certain of our digital video recorders, or DVRs, infringed a patent held by Tivo. In its decision, the Federal Circuit affirmed the jury's verdict of infringement on Tivo's software claims, upheld the award of damages from the district court, and ordered that the stay of the district court's injunction against us, which was issued pending appeal, will dissolve when the appeal becomes final. The Federal Circuit, however, found that we did not literally infringe Tivo's hardware claims, and remanded such claims back to the district court for further proceedings. We are appealing the Federal Circuit's ruling to the United States Supreme Court.

In addition, we have developed and deployed next-generation DVR software to our customers' DVRs. This improved software is fully operational and has been automatically downloaded to current customers (our alternative technology). We have formal legal opinions from outside counsel that conclude that our alternative technology does not infringe, literally or under the doctrine of equivalents, either the hardware or software claims of Tivo's patent. Tivo has filed a motion for contempt alleging that we are in violation of the Court's injunction. We have vigorously opposed the motion arguing that the Court's injunction does not apply to DVRs that have received our alternative technology, that our alternative technology does not infringe Tivo's patent, and that we are in compliance with the Injunction. The Court has set September 4, 2008 as the hearing date for Tivo's motion for contempt.

If we are unsuccessful in our appeal to the United States Supreme Court, or in defending against Tivo's motion for contempt or any subsequent claim that our alternative technology infringes Tivo's patent, we could be prohibited from distributing DVRs, or be required to modify or eliminate certain user-friendly DVR features that we currently offer to consumers. In that event we would be at a significant disadvantage to our competitors who could offer this functionality. We could also have to pay substantial additional damages. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. Although we believe that we do not infringe under any of the claims asserted against us and DISH Network, we cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

*Other*

In addition to the above actions, we are subject to various other legal proceedings and claims which arise in the ordinary course of business. In our opinion, the amount of ultimate liability with respect to any of these actions is unlikely to materially affect our financial position, results of operations or liquidity.

**11. Depreciation and Amortization Expense**

Depreciation and amortization expense consists of the following:

	<b>For the Three Months</b>		<b>For the Six Months</b>	
	<b>Ended June 30,</b>		<b>Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
	(In thousands)			
Satellites	\$ 34,785	\$	\$ 69,571	\$
Furniture, fixtures, equipment and other	18,574	1,005	35,136	2,092
Identifiable intangible assets subject to amortization	8,222	294	16,444	588
Buildings and improvements	1,434	115	2,834	229
Total depreciation and amortization	\$ 63,015	\$ 1,414	\$ 123,985	\$ 2,909

Cost of sales and operating expense categories included in our accompanying Condensed Consolidated Statements of Operations do not include depreciation expense related to satellites.





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**12. Segment Reporting**

Statement of Financial Accounting Standards No. 131, Disclosures About Segments of an Enterprise and Related Information ( SFAS 131 ) establishes standards for reporting information about operating segments in annual financial statements of public business enterprises and requires that those enterprises report selected information about operating segments in interim financial reports issued to stockholders. Operating segments are components of an enterprise for which separate financial information is available and regularly evaluated by the chief operating decision maker(s) of an enterprise. Total assets by segment have not been specified because the information is not available to the chief operating decision-maker. Under this definition, we currently operate as two business units.

**Equipment sales and digital broadcast operations**    Equipment sales include the sales of set-top boxes and related components including Slingboxes to DISH Network and international customers. Digital broadcast operations include satellite uplinking/downlinking, transmission services, signal processing, conditional access management, telemetry, tracking and control, and other services provided primarily to DISH Network.

**Satellite Services**    Satellite services consists principally of transponder leasing provided primarily to DISH Network, and secondarily to other customers.

The All Other category consists of revenue and net income (loss) from other operations including our corporate investment portfolio for which the disclosure requirements of SFAS 131 do not apply.

	<b>For the Three Months</b>		<b>For the Six Months</b>	
	<b>Ended June 30,</b>		<b>Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
	(In thousands)			
<b>Revenue:</b>				
Equipment sales and digital broadcast operations	\$ 429,553	\$ 330,589	\$ 923,168	\$ 778,352
Satellite services	48,628		104,832	
All other	5,159		9,911	
 Total revenue	 \$ 483,340	 \$ 330,589	 \$ 1,037,911	 \$ 778,352
 <b>Net income (loss):</b>				
Equipment sales and digital broadcast operations	\$ (823)	\$ (14,789)	\$ 8,683	\$ (33,293)
Satellite services	(2,501)		(11,378)	
All other	51,148		56,220	
 Total net income (loss)	 \$ 47,824	 \$ (14,789)	 \$ 53,525	 \$ (33,293)

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**ECHOSTAR CORPORATION**  
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**13. Geographic Information and Transactions with Major Customers****Geographic Information**

Revenues are attributed to geographic regions based upon the location where the sale originated. United States revenue includes transactions with both United States and international customers. The following table summarizes total long-lived assets and revenue attributed to foreign locations:

	<b>United States</b>	<b>Europe</b>	<b>Asia</b>	<b>Total</b>
	(In thousands)			
<b>Long-lived assets, including FCC authorizations</b>				
As of June 30, 2008	\$ 1,799,168	\$ 22,147	\$ 210,535	\$ 2,031,850
As of December 31, 2007	\$ 379,826	\$ 12,679	\$ 184,279	\$ 576,784
<b>Revenue</b>				
For the six months ended June 30, 2008	\$ 981,007	\$ 56,904	\$	\$ 1,037,911
For the six months ended June 30, 2007	\$ 733,037	\$ 45,315	\$	\$ 778,352

**Transactions with Major Customers**

During the three and six months ended June 30, 2008 and 2007, the North America revenue primarily includes sales to two major customers, DISH Network and Bell ExpressVu. The following table summarizes sales to each customer and its percentage of total revenue.

	<b>For the Three Months Ended June 30,</b>		<b>For the Six Months Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
	(In thousands)			
<b>Total revenue:</b>				
DISH Network	\$ 394,058	\$ 274,973	\$ 858,222	\$ 673,813
Bell ExpressVu	66,838	33,895	109,801	69,184
Other	22,444	21,721	69,888	35,355
Total revenue	\$ 483,340	\$ 330,589	\$ 1,037,911	\$ 778,352
<b>Percentage of total revenue:</b>				
DISH Network	81.5%	83.2%	82.7%	86.6%
Bell ExpressVu	13.8%	10.3%	10.6%	8.9%

**14. Related Party Transactions****Related Party Transactions with NagraStar**

During each of the three months ended June 30, 2008 and 2007, we purchased \$12 million of security access devices from NagraStar and during the six months ended June 30, 2008 and 2007, we purchased \$20 million and \$31 million,

respectively. As of June 30, 2008 and December 31, 2007, amounts payable to NagraStar totaled \$13 million and \$3 million, respectively. Additionally, as of June 30, 2008, we were committed to purchase \$40 million of security access devices from NagraStar during 2008.

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***Related Party Transactions with DISH Network***

Following the Spin-off, we and DISH Network have operated as separate public companies and DISH Network has no ownership interest in us. However, a substantial majority of the voting power of the shares of both companies is owned beneficially by our Chief Executive Officer and Chairman, Charles W. Ergen.

We and DISH Network entered into certain transitional services agreements pursuant to which we will obtain certain services and rights from DISH Network, DISH Network will obtain certain services and rights from us, and we and DISH Network have indemnified each other against certain liabilities arising from our respective businesses. The following is a summary of the terms of the principal agreements that we have entered into with DISH Network that have an impact on our results of operations.

In the near term, we expect that DISH Network will remain our principal customer. Pursuant to the commercial agreements we entered into with DISH Network, we will sell equipment, including set-top boxes, to DISH Network and we will provide digital broadcast operations and other products and services to DISH Network. Generally, all agreements entered into in connection with the Spin-off are based on pricing at cost plus an additional amount equal to an agreed percentage of our cost, which will vary depending on the nature of the products and services provided. These commercial agreements also provide for an arbitration mechanism in the event we are unable to reach agreement with DISH Network as to the additional amounts payable for products and services, under which the arbitrator will determine the additional amounts payable by reference to fair market value of the products and services supplied.

***Equipment sales    DISH Network***

*Receiver Agreement.* We entered into a receiver agreement for the sale of receivers and other satellite television programming accessories to DISH Network. Under the receiver agreement, DISH Network will have the right but not the obligation to purchase receivers, accessories, and other equipment from us for a two year period. Additionally, we will provide DISH Network with standard manufacturer warranties for the goods sold under the receiver agreement. DISH Network may terminate the receiver agreement for any reason upon sixty days written notice. We may also terminate this agreement if certain entities were to acquire DISH Network. DISH Network has the right, but not the obligation, to extend the receiver agreement annually for up to two years. The receiver agreement also includes an indemnification provision, whereby the parties will indemnify each other for certain intellectual property matters.

***Satellite services, digital broadcast operations and other services    DISH Network***

*Broadcast Agreement.* We entered into a broadcast agreement with DISH Network, whereby DISH Network receives broadcast services, including teleport services such as transmission and downlinking, channel origination, and channel management services from us, thereby enabling DISH Network to deliver satellite television programming to subscribers. The broadcast agreement has a term of two years beginning on January 1, 2008; however, DISH Network has the right, but not the obligation, to extend the agreement annually for successive one-year periods for up to two additional years. DISH Network may terminate channel origination services and channel management services for any reason and without any liability upon sixty days written notice to us. If DISH Network terminates teleport services for a reason other than our breach, DISH Network shall pay us a sum equal to the aggregate amount of the remainder of the expected cost of providing the teleport services.

*Real Estate Lease Agreements.* We entered into lease agreements with DISH Network so that DISH Network can continue to operate certain properties that were contributed to us in the Spin-off. The rent on a per square foot basis for each of the leases is comparable to per square foot rental rates of similar commercial property in the same geographic area, and is responsible for a portion of the taxes, insurance, utilities and maintenance of the premises. The term of each of the leases is set forth below:



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*Inverness Lease Agreement.* The lease for 90 Inverness Circle East in Englewood, Colorado, is for a period of two years.

*Meridian Lease Agreement.* The lease for 9601 S. Meridian Blvd. in Englewood, Colorado, is for a period of two years with annual renewal options for up to three additional years.

*Santa Fe Lease Agreement.* The lease for 5701 S. Santa Fe Dr. in Littleton, Colorado, is for a period of two years with annual renewal options for up to three additional years.

*Product Support Agreement.* DISH Network needs us to provide product support (including certain engineering and technical support services and IPTV functionality) for all receivers and related accessories that our subsidiaries have sold and will sell to DISH Network. As a result, we entered into a product support agreement, under which DISH Network has the right, but not the obligation, to receive product support services in respect of such receivers and related accessories. The term of the product support agreement is the economic life of such receivers and related accessories, unless terminated earlier. DISH Network may terminate the product support agreement for any reason upon sixty days prior written notice.

*Satellite Capacity Agreements.* We entered into satellite capacity agreements whereby a DISH Network subsidiary, on a transitional basis, leases satellite capacity on satellites owned or leased by us. The fees for the services to be provided under the satellite capacity agreements are based on spot market prices for similar satellite capacity and depend upon, among other things, the orbital location of the satellite and the frequency on which the satellite provides services. Generally, each satellite capacity agreement will terminate upon the earlier of: (i) the end of life or replacement of the satellite; (ii) the date the satellite fails; (iii) the date that the transponder on which service is being provided under the agreement fails; or (iv) two years from the effective date of such agreement.

*Services Agreement.* We entered into a services agreement with DISH Network under which DISH Network has the right, but not the obligation, to receive logistics, procurement and quality assurance services from us. This agreement has a term of two years. This limited-term agreement is designed to facilitate the separation of us and DISH Network. DISH Network may terminate the services agreement with respect to a particular service for any reason upon sixty days prior written notice.

***General and administrative expenses***    ***DISH Network***

*Management Services Agreement.* In connection with the Spin-off, we entered into a management services agreement with DISH Network pursuant to which DISH Network makes certain of its officers available to provide services (which are primarily legal and accounting services) to EchoStar. Specifically, Bernard L. Han, R. Stanton Dodge and Paul W. Orban remain employed by DISH Network, but serve as EchoStar's Executive Vice President and Chief Financial Officer, Executive Vice President and General Counsel, and Senior Vice President and Controller, respectively. In addition, Carl E. Vogel remains employed by DISH Network but provides services to EchoStar as an advisor. We will make payments to DISH Network based upon an allocable portion of the personnel costs and expenses incurred by DISH Network with respect to such DISH Network officers (taking into account wages and fringe benefits). These allocations will be based upon the estimated percentages of time to be spent by the DISH Network executive officers performing services for us under the management services agreement. We will also reimburse DISH Network for direct out-of-pocket costs incurred by DISH Network for management services provided to us. We and DISH Network evaluate all charges for reasonableness at least annually and make any adjustments to these charges as we and DISH Network mutually agree upon.

The management services agreement will continue in effect until January 1, 2009, and will be renewed automatically for successive one-year periods thereafter, unless terminated earlier (i) by us at any time upon at least 30 days' prior written notice, (ii) by DISH Network at the end of any renewal term, upon at least 180 days

prior notice; and (iii) by DISH Network upon written notice to us, following certain changes in control.

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*Transition Services Agreement.* We entered into a transition services agreement with DISH Network pursuant to which DISH Network, or one of its subsidiaries, provides certain transitional services to us. Under the transition services agreement, we have the right, but not the obligation, to receive the following services from DISH Network: finance, information technology, benefits administration, travel and event coordination, human resources, human resources development (training), program management, internal audit and corporate quality, legal, accounting and tax, and other support services. The transition services agreement has a term of two years.

***Tax Sharing Agreement***

We entered into a tax sharing agreement with DISH Network which governs our and DISH Network's respective rights, responsibilities and obligations after the Spin-off with respect to taxes for the periods ending on or before the Spin-off. Generally, all pre-Spin-off taxes, including any taxes that are incurred as a result of restructuring activities undertaken to implement the Spin-off, will be borne by DISH Network, and DISH Network will indemnify us for such taxes. However, DISH Network will not be liable for and will not indemnify us for any taxes that are incurred as a result of the Spin-off or certain related transactions failing to qualify as tax-free distributions pursuant to any provision of Section 355 or Section 361 of the Code because of (i) a direct or indirect acquisition of any of our stock, stock options or assets, (ii) any action that we take or fail to take or (iii) any action that we take that is inconsistent with the information and representations furnished to the IRS in connection with the request for the private letter ruling, or to counsel in connection with any opinion being delivered by counsel with respect to the Spin-off or certain related transactions. In such case, we will be solely liable for, and will indemnify DISH Network for, any resulting taxes, as well as any losses, claims and expenses. The tax sharing agreement terminates after the later of the full period of all applicable statutes of limitations, including extensions, or once all rights and obligations are fully effectuated or performed.

***Other DISH Network Transactions***

*Nimiq 5 Lease Agreement.* On March 11, 2008, we entered into a transponder service agreement (the Transponder Agreement) with Bell ExpressVu Inc., in its capacity as General Partner of Bell ExpressVu Limited Partnership (Bell ExpressVu), which provides, among other things, for the provision by Bell ExpressVu to us of service on sixteen (16) BSS transponders on the Nimiq 5 satellite at the 72.7 W.L. orbital location. The Nimiq 5 satellite is expected to be launched in the second half of 2009. Bell ExpressVu currently has the right to receive service on the entire communications capacity of the Nimiq 5 satellite pursuant to an agreement with Telesat Canada. On March 11, 2008, we also entered into a transponder service agreement with DISH Network L.L.C. (DISH L.L.C.), a wholly-owned subsidiary of DISH Network, pursuant to which DISH L.L.C. will receive service from EchoStar on all of the BSS transponders covered by the Transponder Agreement (the DISH Agreement). DISH Network guaranteed certain of our obligations under the Transponder Agreement.

Under the terms of the Transponder Agreement, we will make certain up-front payments to Bell ExpressVu through the service commencement date on the Nimiq 5 satellite and thereafter will make certain monthly payments to Bell ExpressVu for the remainder of the service term. Unless earlier terminated under the terms and conditions of the Transponder Agreement, the service term will expire fifteen years following the actual service commencement date of the Nimiq 5 satellite. Upon expiration of this initial term, we have the option to continue to receive service on the Nimiq 5 satellite on a month-to-month basis. Upon a launch failure, in-orbit failure or end-of-life of the Nimiq 5 satellite, and in certain other circumstances, we have certain rights to receive service from Bell ExpressVu on a replacement satellite.

Under the terms of the DISH Agreement, DISH L.L.C. will make certain monthly payments to us commencing when the Nimiq 5 satellite is placed into service (the In-Service Date) and continuing through the service term. Unless earlier terminated under the terms and conditions of the DISH Agreement, the service term will expire



ten years following the In-Service Date. Upon expiration of the initial term, DISH L.L.C. has the option to renew the DISH Agreement on a year-to-year basis through the

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**ECHOSTAR CORPORATION**  
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end-of-life of the Nimiq 5 satellite. Upon a launch failure, in-orbit failure or end-of-life of the Nimiq 5 satellite, and in certain other circumstances, DISH L.L.C. has certain rights to receive service from EchoStar on a replacement satellite.

**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Overview**

**The Spin-off.** Effective January 1, 2008, DISH Network Corporation ( "DISH Network" ) completed its distribution to us (the "Spin-off" ) of its set top box business and certain infrastructure and other assets, including certain of its satellites, uplink and satellite transmission assets, real estate and other assets and related liabilities. Our business now consists of the following segments:

**Equipment sales and digital broadcast operations** Equipment sales include the sales of set-top boxes and related components including Slingboxes to DISH Network and international customers. Digital broadcast operations include satellite uplinking/downlinking, transmission services, signal processing, conditional access management, telemetry, tracking and control, and other services provided primarily to DISH Network.

**Satellite Services** Satellite services consists principally of transponder leasing provided primarily to DISH Network, and secondarily to other customers.

**Dependence on DISH Network.** We currently depend on DISH Network for substantially all of the revenue for each of our primary businesses. We expect that for the foreseeable future, DISH Network will continue to be the primary source of revenue for each of these businesses. Therefore, our results of operations are and will for the foreseeable future be closely linked to the performance of DISH Network's satellite pay-TV business.

Changes in DISH Network subscriber growth could have a material adverse affect on our set-top box sales. However, the impact to us of declining DISH Network subscriber growth may be offset over the near term by an increase in sales to DISH Network resulting from the upgrade of DISH Network subscribers to advanced products such as high definition ( "HD" ) receivers, digital video recorders ( "DVRs" ) and HD DVRs, as well as by the upgrade of DISH set-top boxes to new technologies such as MPEG-4. However we cannot assure you that any of these factors will mitigate declining subscriber growth at DISH Network. In addition, because all of our sales to DISH Network are made pursuant to short-term contracts, we can not assure you that DISH Network will continue to purchase products and services from us on a long-term basis.

We expect to experience significant pressure on margins we earn on the sale of set-top boxes and other equipment, including on sales to DISH Network. This pressure may be due to advancements in the technology and functionality of set-top boxes and other equipment, as well as DISH Network's right under commercial agreements between DISH Network and us that allow DISH Network to terminate certain agreements on 60 days' notice. We expect that the margins we earn on sales will be determined largely through periodic negotiations which are likely to result in pricing that will reflect, among other things, the set-top boxes and other equipment that best meet our customers' current sales and marketing priorities, the product and service alternatives available from other equipment suppliers, and our ability to respond to customer requirements and to differentiate ourselves from other equipment suppliers on bases other than pricing.

In addition, because the number of potential new customers for our set-top box, satellite services and digital broadcast operations businesses is small and is likely to be limited by our relationship with DISH Network, our current customer concentration is likely to continue for the foreseeable future. Our future success may also depend on the extent to which prospective customers that have been competitors of DISH Network are willing to purchase products and services from us. Many of these customers may continue to view us as a competitor given the common ownership and management team we continue to share with DISH Network.

**Additional Challenges for our Set-top Box Business.** We believe that our best opportunities for developing potential new customers for our set-top box business lie in international markets, and we therefore expect our performance in international markets to be a significant factor in determining whether we will be able to generate revenue and income growth in future periods. However, there can be no assurance that we will be able to sustain or grow our international business.

In addition, unfavorable events in the economy, including a continuation or further deterioration in the credit and equity markets, could cause consumer demand for pay-TV services and consequently sales of our set-top boxes to

**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS – Continued**

materially decline because consumers may delay purchasing decisions or change or reduce their discretionary spending.

Our ability to sustain or increase profitability will also depend in large part on our ability to control or reduce our costs of producing set-top boxes. The market for our set-top boxes, like other electronic products, has been characterized by regular reductions in selling prices and production costs. Therefore, we will likely be required to reduce production costs in order to maintain the margins we earn on set-top boxes and the profitability of our set-top box business.

***Additional Challenges for our Satellite Services business.*** Following completion of the Spin-off, we have begun to operate a satellite services business. This business is being developed using our six owned and two leased in-orbit satellites, multiple digital broadcast centers and other transmission assets. As with our set-top box business, DISH Network currently accounts for substantially all of our satellite services revenue. While we expect to continue to provide satellite services to DISH Network for the foreseeable future, its satellite capacity requirements may change for a variety of reasons. In particular, DISH Network may reduce its purchase of satellite services from us if it successfully completes the launch and orbital placement of satellites that it has previously announced. Any termination or reduction in the services we provide to DISH Network would increase excess capacity on our satellites and require that we aggressively pursue alternative sources of revenue for this business.

However, our ability to expand revenues in the satellite services business will likely require that we displace incumbent suppliers that generally have well established business models and often benefit from long term contracts with customers. As a result, in order to grow our satellite services business we may need to develop or otherwise acquire access to new satellite-delivered services so that we may offer customers differentiated services or we may be required to compete aggressively on the basis of pricing, either or both of which may affect our profitability.

We currently have substantial unused satellite capacity. Future costs associated with this excess capacity will negatively impact our margins if we do not generate revenue to offset these costs. In addition, because a substantial portion of the capacity of each of our AMC-15 and AMC-16 satellites remains without long-term contracts for their capacity, there is a significant risk that in the future, in addition to reporting lower than expected revenues and profitability, we could be required to record a substantial impairment charge relating to one or both of these satellites. We currently estimate that these potential charges could aggregate up to approximately \$200 million, which, if incurred, would have a material adverse effect on our results of operations and financial position.

We have suspended construction of the CMBStar satellite and in future periods may conclude it appropriate to record an impairment charge. During April 2008, we notified the State Administration of Radio, Film and Television of China that we were suspending construction of the CMBStar satellite pending, among other things, further analysis relating to efforts to meet the satellite performance criteria and/or confirmation that alternative performance criteria would be acceptable. We are currently evaluating potential alternative uses for the CMBStar satellite. If these alternative uses are unable to recover the carrying value invested to date in the satellite, we may be required to record an impairment charge in a future period relating to the CMBStar satellite. We currently estimate that this potential charge could be as much as \$100 million, which would have a material adverse effect on our results of operations and financial position.

***General Risks.*** Our profitability will also be affected by costs associated with our efforts to expand our sales, marketing, product development and general and administrative capabilities in all of our businesses, as well as expenses that we incur as a separate publicly-traded company. These costs include costs associated with, among other things, financial reporting, information technology, complying with federal securities laws (including compliance with the Sarbanes-Oxley Act of 2002), tax administration and human resources related functions. As we expand internationally, we may also incur additional costs to conform our set-top boxes to comply with local laws or local specifications and to ship our set-top boxes to our international customers.

**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS – Continued****EXPLANATION OF KEY METRICS AND OTHER ITEMS**

**Equipment sales – DISH Network.** Equipment sales – DISH Network primarily includes sales of set-top boxes and related components to DISH Network, including Slingboxes and related hardware products.

**Equipment sales – other.** Equipment sales – other primarily includes sales of set-top boxes and related components to Bell ExpressVu and other international customers, including sales of Slingboxes and related hardware products.

**Satellite services, digital broadcast operations and other services – DISH Network.** Satellite services, digital broadcast operations and other services – DISH Network primarily includes revenue associated with satellite and transponder leasing, satellite uplinking/downlinking, signal processing, conditional access management, telemetry, tracking and control, professional services and facilities rental revenue.

**Satellite and other services – other.** Satellite services and other services – other primarily includes revenue associated with satellite and transponder leasing, satellite uplinking/downlinking and other services provided to customers other than DISH Network.

**Cost of sales – equipment.** Cost of sales – equipment principally includes costs associated with set-top boxes and related components sold to DISH Network, Bell ExpressVu and other international customers, including costs associated with Slingboxes and related hardware products.

**Satellite services, digital broadcast operations and other cost of sales.** Satellite services, digital broadcast operations and other cost of sales principally includes costs associated with satellite and transponder leasing, satellite uplinking/downlinking, signal processing, conditional access management, telemetry, tracking and control, professional services and facilities rental revenue.

**Research and development expenses.** Research and development expenses consist primarily of costs associated with the design and development of our set-top boxes, Slingboxes and related components, including among other things, salaries and consulting fees.

**Selling, general and administrative expenses.** Selling, general and administrative expenses consists primarily of selling and marketing costs and employee-related costs associated with administrative services including non-cash, stock-based compensation expense. It also includes professional fees (i.e., legal, information systems and accounting services) and other items associated with facilities and administration provided by DISH Network and other third parties.

**Interest expense.** Interest expense primarily includes interest expense associated with our capital lease obligations.

**Other income (expense).** The main components of Other income and expense are unrealized gains and losses from changes in fair value of marketable and non-marketable strategic investments accounted for at fair value, equity in earnings and losses of our affiliates, gains and losses realized on the sale of investments, and impairment of marketable and non-marketable investment securities.

**Earnings before interest, taxes, depreciation and amortization ( EBITDA ).** EBITDA is defined as Net income (loss) plus Interest expense net of Interest income, Income taxes and Depreciation and amortization. This non-G measure is reconciled to net income (loss) in our discussion of Results of Operations below.

**Free cash flow.** We define free cash flow as Net cash flows from operating activities less Purchases of property and equipment, as shown on our Condensed Consolidated Statements of Cash Flows.

**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS – Continued**

*Three Months Ended June 30, 2008 Compared to the Three Months Ended June 30, 2007.*

	<b>For the Three Months Ended June 30,</b>		<b>Variance</b>	
	<b>2008</b>	<b>2007</b>	<b>Amount</b>	<b>%</b>
(In thousands)				
<b>Statements of Operations Data</b>				
<b>Revenue:</b>				
Equipment sales – DISH Network	\$ 301,039	\$ 274,973	\$ 26,066	9.5
Equipment sales – other	76,951	53,644	23,307	43.4
Satellite services, digital broadcast operations and other services – DISH Network	93,019		93,019	NM
Satellite and other services – other	12,331	1,972	10,359	NM
Total revenue	483,340	330,589	152,751	46.2
<b>Costs and Expenses:</b>				
Cost of sales – equipment	317,483	310,310	7,173	2.3
<b>% of Total equipment sales</b>	<b>84.0%</b>	<b>94.4%</b>		
Satellite services, digital broadcast operations and other cost of sales	57,699	925	56,774	NM
<b>% of Total satellite services, digital broadcast operations and other services</b>	<b>54.8%</b>	<b>46.9%</b>		
Research and development expense	13,899	14,923	(1,024)	(6.9)
<b>% of Total revenue</b>	<b>2.9%</b>	<b>4.5%</b>		
Selling, general and administrative expenses	33,633	16,505	17,128	NM
<b>% of Total revenue</b>	<b>7.0%</b>	<b>5.0%</b>		
Depreciation and amortization	63,015	1,414	61,601	NM
Total costs and expenses	485,729	344,077	141,652	41.2
Operating income (loss)	(2,389)	(13,488)	11,099	82.3
<b>Other Income (Expense):</b>				
Interest income	19,444	568	18,876	NM
Interest expense	(8,278)	(270)	(8,008)	NM
Other	44,843	(602)	45,445	NM
Total other income (expense)	56,009	(304)	56,313	NM
Income (loss) before income taxes	53,620	(13,792)	67,412	NM
Income tax (provision) benefit, net	(5,796)	(997)	(4,799)	NM
<b>Effective tax rate</b>	<b>10.8%</b>	<b>(7.2%)</b>		

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Net income (loss)	\$ 47,824	\$ (14,789)	\$ 62,613	NM
<b>Other Data:</b>				
EBITDA	\$ 105,469 38	\$ (12,676)	\$ 118,145	NM

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**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Continued**

**Equipment sales DISH Network.** Equipment sales DISH Network totaled \$301 million during the three months ended June 30, 2008, an increase of \$26 million or 9.5% compared to the same period in 2007. This change resulted from an increase in the sale of advanced products such as receivers with multiple tuners, HD receivers, and HD DVRs, partially offset by a decrease in unit sales of set-top boxes. In addition, in connection with the Spin-off, set-top boxes and related components, which were previously sold to DISH Network at cost, are sold at cost plus an agreed upon margin, discussed below.

In the near term, we expect DISH Network to remain the primary customer of our set-top box business and the primary source of our total revenue. Pursuant to the commercial agreements we entered into with DISH Network, we will continue to be obligated to sell set-top boxes to DISH Network at cost plus an additional amount that is equal to a fixed percentage of our cost for a period of two years from the date of the Spin-off, although DISH Network will have no obligations to purchase set-top boxes from us during or after this two year period.

**Equipment sales other.** Equipment sales other totaled \$77 million during the three months ended June 30, 2008, an increase of \$23 million or 43.4% compared to the same period during 2007. This change principally resulted from an increase in unit sales of set-top boxes and a shift to higher priced units sold to Bell ExpressVu, partially offset by a decrease in sales to other international customers.

We currently have certain binding purchase orders from Bell ExpressVu our primary non-DISH Network customer extending into the fourth quarter of 2008. However, Bell ExpressVu has no future obligation to purchase set-top boxes from us. Cancellations or reductions of customer orders could result in the loss of anticipated sales without allowing us sufficient time to reduce our inventory and operating expenses.

**Satellite services, digital broadcast operations and other services DISH Network.** Satellite services, digital broadcast operations and other services DISH Network totaled \$93 million during the three months ended June 30, 2008 resulting from the sales of services to DISH Network including satellite and transponder leasing, and digital broadcast operations.

**Satellite and other services other.** Satellite services and other services other totaled \$12 million during the three months ended June 30, 2008, an increase of \$10 million compared to the same period during 2007. This change principally resulted from an increase in satellite and transponder leasing and other services provided to customers other than DISH Network.

**Cost of sales equipment.** Cost of sales equipment totaled \$317 million during the three months ended June 30, 2008, an increase of \$7 million or 2.3% compared to the same period in 2007. This change primarily resulted from an increase in unit sales to Bell ExpressVu and in the cost per unit of set-top boxes sold to Bell ExpressVu and DISH Network, partially offset by a decrease in unit volume of set-top boxes sold to DISH Network and other international customers. Cost of sales equipment represented 84.0% and 94.4% of total equipment sales during the three months ended June 30, 2008 and 2007, respectively. Prior to the Spin-off, set-top boxes and related components were historically sold to DISH Network at cost. The decrease in the expense to revenue ratio principally resulted from the sale of set-top boxes and related components sold to DISH Network at cost plus a fixed margin during the three months ended June 30, 2008. This decrease was partially offset by a decline in margins on sales to Bell ExpressVu and other international customers.

**Satellite services, digital broadcast operations and other cost of sales.** Satellite services, digital broadcast operations and other cost of sales totaled \$58 million during the three months ended June 30, 2008, an increase of \$57 million compared to the same period in 2007. This increase principally resulted from the costs associated with digital broadcast operations and professional services primarily provided to DISH Network. Satellite services, digital broadcast operations and other cost of sales represented 54.8% and 46.9% of total Satellite services, digital broadcast operations and other services revenue during the three months ended June 30, 2008 and 2007, respectively. The increase in this expense to revenue ratio principally resulted from the introduction of margins on DISH Network sales which did not exist in the prior year. The majority of the costs associated with our satellites utilized in our satellite services business are included in Depreciation and amortization expense discussed below.





**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS** Continued

**Selling, general and administrative expenses.** Selling, general and administrative expenses totaled \$34 million during the three months ended June 30, 2008, an increase of \$17 million compared to the same period in 2007. This increase was attributable to an increase in certain management and administrative services including non-cash, stock-based compensation expense, primarily including those costs associated with the acquisition of Sling Media. Selling, general and administrative expenses represented 7.0% and 5.0% of Total revenue during the three months ended June 30, 2008 and 2007, respectively. The increase in the ratio of those expenses to Total revenue was primarily attributable to the increase in expenses relative to the growth in revenue, discussed previously.

**Depreciation and amortization.** Depreciation and amortization expense totaled \$63 million during the three months ended June 30, 2008, a \$62 million increase compared to the same period in 2007. The increase in Depreciation and amortization expense was primarily attributable to the Depreciation and amortization expense associated with the contribution of satellites, digital broadcast assets, real estate and other assets by DISH Network in connection with the Spin-off.

**Interest income.** Interest income totaled \$19 million during the three months ended June 30, 2008, as a result of the cash and marketable investment securities contributed by DISH Network to us in the Spin-off.

**Interest expense, net of amounts capitalized.** Interest expense totaled \$8 million during the three months ended June 30, 2008 as a result of interest associated with our capital leases contributed to us in the Spin-off.

**Other.** Other income totaled \$45 million during the three months ended June 30, 2008, primarily resulted from a \$68 million gain on the sale of a company which held certain FCC authorizations for a publicly traded stock and a \$45 million gain on the exchange of certain marketable investment securities, partially offset by a \$46 million charge to earnings for other than temporary declines in fair value of our marketable investment securities. Additionally, the increase was partially offset by a \$20 million unrealized loss on a marketable investment security accounted for at fair value.

**Earnings before interest, taxes, depreciation and amortization.** EBITDA was \$105 million during the three months ended June 30, 2008, an increase of \$118 million compared to the same period in 2007. The following table reconciles EBITDA to the accompanying financial statements.

	<b>For the Three Months Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>
	(In thousands)	
EBITDA	\$ 105,469	\$ (12,676)
Less:		
Interest expense (income), net	(11,166)	(298)
Income tax provision (benefit), net	5,796	997
Depreciation and amortization	63,015	1,414
Net income (loss)	\$ 47,824	\$ (14,789)

EBITDA is not a measure determined in accordance with accounting principles generally accepted in the United States, or GAAP, and should not be considered a substitute for operating income, net income or any other measure determined in accordance with GAAP. Conceptually, EBITDA measures the amount of income generated each period that could be used to service debt, pay taxes and fund capital expenditures. EBITDA should not be considered in isolation or as a substitute for measures of performance prepared in accordance with GAAP.

EBITDA is used by our management as a measure of operating efficiency and overall financial performance for benchmarking against our peers and competitors. Management believes EBITDA provides meaningful supplemental information regarding liquidity and the underlying operating performance of our business. Management also believes that EBITDA is useful to investors because it is frequently used by securities analysts, investors and other interested

parties to evaluate companies in the digital set-top box industry.

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**Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS** Continued

***Income tax (provision) benefit, net.*** Our income tax provision was \$6 million during the three months ended June 30, 2008. The increase in the provision was primarily related to our improvement in Income (loss) before income taxes and the change in our effective tax rate resulting from changes in our net deferred tax asset valuation allowance. Our effective tax rate was lower than the U.S. Federal and state statutory rate of approximately 38% by 25 percentage points during the period due to changes in our valuation allowance related to investment gains and losses.

***Net income (loss).*** Net income was \$48 million during the three months ended June 30, 2008, an increase of \$63 million compared to the same period in 2007. The improvement was primarily attributable to the changes in revenue and expenses discussed above.

**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Continued**

Six Months Ended June 30, 2008 Compared to the Six Months Ended June 30, 2007.

	For the Six Months Ended June 30,		Variance	
	2008	2007	Amount	%
<b>Statements of Operations Data</b>				
(In thousands)				
<b>Revenue:</b>				
Equipment sales - DISH Network	\$ 672,733	\$ 673,813	\$ (1,080)	(0.2)
Equipment sales - other	151,773	98,752	53,021	53.7
Satellite services, digital broadcast operations and other services - DISH Network	185,489		185,489	NM
Satellite and other services - other	27,916	5,787	22,129	NM
Total revenue	1,037,911	778,352	259,559	33.3
<b>Costs and Expenses:</b>				
Cost of sales - equipment	699,908	738,009	(38,101)	(5.2)
<b>% of Total equipment sales</b>	<b>84.9%</b>	<b>95.5%</b>		
Satellite services, digital broadcast operations and other cost of sales	110,215	4,259	105,956	NM
<b>% of Total satellite services, digital broadcast operations and other services</b>	<b>51.6%</b>	<b>73.6%</b>		
Research and development expense	27,565	29,044	(1,479)	(5.1)
<b>% of Total revenue</b>	<b>2.7%</b>	<b>3.7%</b>		
Selling, general and administrative expenses	64,966	35,591	29,375	82.5
<b>% of Total revenue</b>	<b>6.3%</b>	<b>4.6%</b>		
Depreciation and amortization	123,985	2,909	121,076	NM
Total costs and expenses	1,026,639	809,812	216,827	26.8
Operating income (loss)	11,272	(31,460)	42,732	NM
<b>Other Income (Expense):</b>				
Interest income	40,813	942	39,871	NM
Interest expense	(16,561)	(537)	(16,024)	NM
Casualty loss	(12,799)		(12,799)	NM
Other	41,558	(766)	42,324	NM
Total other income (expense)	53,011	(361)	53,372	NM
Income (loss) before income taxes	64,283	(31,821)	96,104	NM
Income tax (provision) benefit, net	(10,758)	(1,472)	(9,286)	NM

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<b>Effective tax rate</b>		<b>16.7%</b>	<b>(4.6%)</b>		
Net income (loss)	\$	53,525	\$ (33,293)	\$ 86,818	NM
<b>Other Data:</b>					
EBITDA	\$	164,016	\$ (29,317)	\$ 193,333	NM
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**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Continued**

**Equipment sales DISH Network.** Equipment sales DISH Network totaled \$673 million during the six months ended June 30, 2008, a decrease of \$1 million or 0.2% compared to the same period in 2007. This change resulted from a decrease in unit sales of set-top boxes, partially offset by an increase in the sale of advanced products such as receivers with multiple tuners, HD receivers, and HD DVRs. In addition, in connection with the Spin-off, set-top boxes and related components, which were previously sold to DISH Network at cost, are sold at cost plus an agreed upon margin, discussed below.

**Equipment sales other.** Equipment sales other totaled \$152 million during the six months ended June 30, 2008, an increase of \$53 million or 53.7% compared to the same period during 2007. This change principally resulted from an increase in unit sales and a shift to higher priced units sold to Bell ExpressVu and to other international customers.

**Satellite services, digital broadcast operations and other services DISH Network.** Satellite services, digital broadcast operations and other services DISH Network totaled \$185 million during the six months ended June 30, 2008 resulting from the sales of services to DISH Network including satellite and transponder leasing, and digital broadcast operations in connection with the Spin-off.

**Satellite and other services other.** Satellite services and other services other totaled \$28 million during the six months ended June 30, 2008, an increase of \$22 million compared to the same period during 2007. This change principally resulted from the increase in satellite and transponder leasing and other services provided to customers other than DISH Network and a one-time revenue benefit recognized during the period.

**Cost of sales equipment.** Cost of sales equipment totaled \$700 million during the six months ended June 30, 2008, a decrease of \$38 million or 5.2% compared to the same period in 2007. This change primarily resulted from a decrease in unit volume partially offset by an increase in the cost per unit of set-top boxes sold to DISH Network. In addition, this decrease was partially offset by an increase in unit sales and in the cost per unit of set-top boxes sold to Bell ExpressVu and other international customers. Cost of sales equipment represented 84.9% and 95.5% of total equipment sales during the six months ended June 30, 2008 and 2007, respectively. Prior to the Spin-off, set-top boxes and related components were historically sold to DISH Network at cost. The decrease in the expense to revenue ratio principally resulted from the sale of set-top boxes and related components sold to DISH Network at cost plus a fixed margin during the six months ended June 30, 2008. This decrease was partially offset by to a decline in margins on sales of set-top boxes to Bell ExpressVu.

**Satellite services, digital broadcast operations and other cost of sales.** Satellite services, digital broadcast operations and other cost of sales totaled \$110 million during the six months ended June 30, 2008, an increase of \$106 million compared to the same period in 2007. This increase principally resulted from the costs associated with digital broadcast operations and professional services primarily provided to DISH Network. Satellite services, digital broadcast operations and other cost of sales represented 51.6% and 73.6% of total Satellite services, digital broadcast operations and other revenue during the six months ended June 30, 2008 and 2007, respectively. The decrease in this expense to revenue ratio principally resulted from the introduction of margins on DISH Network sales which did not exist in the prior year. The majority of the costs associated with our satellites utilized in our satellite services business are included in Depreciation and amortization expense discussed below.

**Selling, general and administrative expenses.** Selling, general and administrative expenses totaled \$65 million during the six months ended June 30, 2008, an increase of \$29 million compared to the same period in 2007. This increase was attributable to certain management and administrative services including non-cash, stock-based compensation expense, primarily including those costs associated with the acquisition of Sling Media. In addition, the increase related to higher personal property and real estate taxes as a result of the real estate and other assets contributed to us in connection with the Spin-off. Selling, general and administrative expenses represented 6.3% and 4.6% of Total revenue during the six months ended June 30, 2008 and 2007, respectively. The increase in the ratio of those expenses to Total revenue was primarily attributable to the increase in expenses relative to the growth in revenue, discussed previously.

**Depreciation and amortization.** Depreciation and amortization expense totaled \$124 million during the six months ended June 30, 2008, a \$121 million increase compared to the same period in 2007. The increase was primarily

attributable to expense associated with the contribution of satellites, digital broadcast assets, real estate and other assets by DISH Network in connection with the Spin-off.



**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Continued**

**Interest income.** Interest income totaled \$41 million during the six months ended June 30, 2008 as a result of the cash and marketable investment securities contributed by DISH Network to us in the Spin-off.

**Interest expense, net of amounts capitalized.** Interest expense totaled \$17 million during the six months ended June 30, 2008 as a result of interest expense associated with our capital leases contributed to us in the Spin-off.

**Casualty loss.** Casualty loss totaled \$13 million during the six months ended June 30, 2008. In connection with the AMC-14 launch failure, we wrote-off certain deposits, capitalized interest and insurance costs, net of insurance proceeds (see Note 6 in the Notes to our Condensed Consolidated Financial Statements).

**Other.** Other income totaled \$42 million during the six months ended June 30, 2008 primarily resulting from a \$68 million gain on the sale of a company which held certain FCC authorizations for a publicly traded stock and a \$45 million gain on the exchange of certain marketable investment securities, partially offset by a \$46 million charge to earnings for other than temporary declines in fair value of our marketable investment securities. Additionally, the increase was partially offset by a \$20 million unrealized loss on a marketable investment security accounted for at fair value.

**Earnings before interest, taxes, depreciation and amortization.** EBITDA was \$164 million during the six months ended June 30, 2008, an increase of \$193 million compared to the same period in 2007. The following table reconciles EBITDA to the accompanying financial statements.

	<b>For the Six Months Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>
	(In thousands)	
EBITDA	\$ 164,016	\$ (29,317)
Less:		
Interest expense (income), net	(24,252)	(405)
Income tax provision (benefit), net	10,758	1,472
Depreciation and amortization	123,985	2,909
Net income (loss)	\$ 53,525	\$ (33,293)

EBITDA is not a measure determined in accordance with accounting principles generally accepted in the United States, or GAAP, and should not be considered a substitute for operating income, net income or any other measure determined in accordance with GAAP. Conceptually, EBITDA measures the amount of income generated each period that could be used to service debt, pay taxes and fund capital expenditures. EBITDA should not be considered in isolation or as a substitute for measures of performance prepared in accordance with GAAP. EBITDA is used by our management as a measure of operating efficiency and overall financial performance for benchmarking against our peers and competitors. Management believes EBITDA provides meaningful supplemental information regarding liquidity and the underlying operating performance of our business. Management also believes that EBITDA is useful to investors because it is frequently used by securities analysts, investors and other interested parties to evaluate companies in the digital set-top box industry.

**Income tax (provision) benefit, net.** Our income tax provision was \$11 million during the six months ended June 30, 2008. The increase in the provision was primarily related to the improvement in Income (loss) before income taxes and the change in our effective tax rate resulting from changes in our net deferred tax asset valuation allowance. Our effective tax rate was lower than the U.S. Federal and state statutory rate of approximately 38% by 21 percentage points during the period due to changes in our valuation allowance related to investment gains and losses.

**Net income (loss).** Net income was \$54 million during the six months ended June 30, 2008, an increase of \$87 million compared to the same period in 2007. The improvement was primarily attributable to the changes in revenue and expenses discussed above.



**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Continued****LIQUIDITY AND CAPITAL RESOURCES****Cash and Cash Equivalents and Marketable Investment Securities**

We consider all liquid investments purchased within 90 days of their maturity to be cash equivalents. See Item 3. Quantitative and Qualitative Disclosures about Market Risk for further discussion regarding our marketable investment securities. Our restricted and unrestricted cash, cash equivalents and current marketable investment securities as of June 30, 2008 totaled \$1.065 billion, including \$3 million of restricted cash and marketable investment securities, compared to \$532 million of cash and marketable investment securities as of December 31, 2007. The \$533 million increase in restricted and unrestricted cash, cash equivalents and current marketable investment securities was primarily related to the contribution of approximately \$1.0 billion of cash, cash equivalents and marketable investment securities to EchoStar in connection with the Spin-off, offset by the purchase of non-current marketable and non-marketable securities.

At June 30, 2008, we hold approximately \$354 million of investment securities reported as non-current in Marketable and non-marketable investments securities on our Condensed Consolidated Balance Sheets that are publicly traded. Of this amount, \$207 million was previously included in Marketable investment securities at December 31, 2007. In connection with the Spin-off, DISH Network contributed its AMC-14 satellite services contract to us. During March 2008, AMC-14 experienced a launch anomaly and failed to reach its intended orbit. SES Americom subsequently declared the AMC-14 satellite a total loss due to a lack of viable options to reposition the satellite to its proper geostationary orbit. Therefore, we have no obligation to make any future monthly lease payments to SES Americom with respect to the satellite. However, we did make up-front payments with respect to the satellite prior to launch and recorded capitalized interest and insurance costs related to the satellite. These amounts, net of insurance proceeds of \$41 million, totaled \$13 million and were written-off during the first quarter of 2008. The insurance proceeds were collected during the second quarter of 2008.

The following discussion highlights our free cash flow and cash flow activities during the six months ended June 30, 2008 compared to the same period in 2007.

**Free Cash Flow**

We define free cash flow as Net cash flows from operating activities less Purchases of property and equipment, as shown on our Condensed Consolidated Statements of Cash Flows. We believe free cash flow is an important liquidity metric because it measures, during a given period, the amount of cash generated that is available to repay debt obligations, make investments, fund acquisitions and for certain other activities. Free cash flow is not a measure determined in accordance with GAAP and should not be considered a substitute for Operating income, Net income, Net cash flows from operating activities or any other measure determined in accordance with GAAP. Since free cash flow includes investments in operating assets, we believe this non-GAAP liquidity measure is useful in addition to the most directly comparable GAAP measure Net cash flows from operating activities.

During the six months ended June 30, 2008 and 2007, free cash flow was significantly impacted by changes in operating assets and liabilities as shown in the Net cash flows from operating activities section of our Condensed Consolidated Statements of Cash Flows included herein. Operating asset and liability balances can fluctuate significantly from period to period and there can be no assurance that free cash flow will not be negatively impacted by material changes in operating assets and liabilities in future periods, since these changes depend upon, among other things, management's timing of payments and control of inventory levels, and cash receipts. In addition to fluctuations resulting from changes in operating assets and liabilities, free cash flow can vary significantly from period to period depending upon, among other things, operating efficiencies, increases or decreases in purchases of property and equipment and other factors.

**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Continued**

The following table reconciles free cash flow to Net cash flows from operating activities.

	<b>For the Six Months Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>
	(In thousands)	
Free cash flow	\$ (97,066)	\$ (114,678)
Add back:		
Purchases of property and equipment	92,931	84,983
Net cash flows from operating activities	\$ (4,135)	\$ (29,695)

The \$18 million improvement in free cash flow during the six months ended June 30, 2008 compared to the same period in 2007 resulted from an increase in Net cash flows from operating activities of \$26 million offset by an increase in Purchases of property and equipment of \$8 million. The increase in Net cash flows from operating activities was primarily attributable to a \$165 million increase in net income, adjusted to exclude non-cash changes in Depreciation and amortization expense and Realized and unrealized losses (gains) on investments. This increase in Net cash flows from operating activities was partially offset by a decrease in cash resulting from changes in operating assets and liabilities of \$143 million. This decrease in cash resulting from changes in operating assets and liabilities was primarily attributable to a \$227 million increase in net receivables from DISH Network and a \$31 million increase in inventory, partially offset by a \$141 million increase in accounts payable.

Our improvement in free cash flow, discussed above, is not indicative of future changes in free cash flow. Our 2007 free cash flow does not necessarily reflect what our free cash flow would have been as a separate company during the periods prior to the Spin-off as our operations have historically been dedicated primarily to support DISH Network and we provided our products and services to DISH Network at cost.

Our future capital expenditures are likely to increase if we make additional investments in infrastructure necessary to support and expand our satellite services business, if we increase the number of set-top boxes that we produce as a result of the expansion of our business because of improvements in the economy or otherwise, if we make additional investments in new businesses, products and technologies, and if we decide to purchase one or more additional satellites. Conversely, our future capital expenditures are likely to decrease if we are unable to successfully compete in the market for satellite services, if we produce fewer set-top boxes as a result of a decrease in actual or anticipated set-top box revenues, and if we do not make material investments in new businesses, products and technology.

**Obligations and Future Capital Requirements****Contractual Obligations**

Future maturities of our contractual obligations as of June 30, 2008 are summarized as follows:

	<b>Total</b>	<b>Payments due by period</b>						
		<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>Thereafter</b>
				(In thousands)				
Satellite-related obligations	\$ 1,071,841	\$ 292,577	\$ 172,977	\$ 86,491	\$ 54,576	\$ 48,865	\$ 47,662	\$ 368,693
Capital lease obligations	361,817	26,635	46,319	47,420	52,463	57,971	63,989	67,020
Operating lease obligations	16,673	3,168	5,418	3,958	1,918	976	788	447
Purchase obligations	1,059,294	1,040,128	15,833	3,333				

Mortgages and other notes payable	11,497	1,743	1,923	1,185	852	808	873	4,113
Total	\$ 2,521,122	\$ 1,364,251	\$ 242,470	\$ 142,387	\$ 109,809	\$ 108,620	\$ 113,312	\$ 440,273

In certain circumstances the dates on which we are obligated to make these payments could be delayed. These amounts will increase to the extent we procure insurance for our satellites or contract for the construction, launch or lease of additional satellites.

We expect that our future working capital, capital expenditure and debt service requirements will be satisfied primarily from existing cash and marketable investment securities balances and cash generated from operations.

**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Continued**

There can be no assurance we will be successful in executing our business plan. The amount of capital required to fund our future working capital and capital expenditure needs will vary depending on the levels of investment necessary to support possible strategic initiatives. Our capital expenditures will vary depending on the number of satellites leased or under construction at any point in time. Our working capital and capital expenditure requirements could increase materially in the event of, among other factors, significant satellite failures, or general economic downturn. These factors could require that we raise additional capital in the future. There can be no assurance that we could raise all required capital or that required capital would be available on acceptable terms.

From time to time we evaluate opportunities for strategic investments or acquisitions that may complement our current services and products, enhance our technical capabilities, improve or sustain our competitive position, or otherwise offer growth opportunities. Future material investments or acquisitions may require that we obtain additional capital, assume third party debt or other long-term obligations. Also, the plan to repurchase our Class A common stock extends through December 31, 2008, which could require that we raise additional capital. The maximum dollar value of shares that may be purchased under the plan is \$1.0 billion, although we have not repurchased any shares of Class A common stock under the plan to date. There can be no assurance that we could raise all required capital or that required capital would be available on acceptable terms.

Current dislocations in the credit markets, which have significantly impacted the availability and pricing of financing, particularly in the high yield debt and leveraged credit markets, may significantly constrain our ability to obtain financing to support our growth initiatives. These developments in the credit markets may have a significant effect on our cost of financing and our liquidity position and may, as a result, cause us to defer or abandon profitable business strategies that we would otherwise pursue if financing were available on acceptable terms.

**Interest on Long-Term Debt**

As of June 30, 2008, future cash interest payments related to our debt are summarized in the table below.

	Total	2008	2009	Payments due by period					Thereafter
				2010	2011	2012	2013		
				(In thousands)					
Mortgages and notes payable	\$ 4,255	\$ 721	\$ 698	\$ 597	\$ 529	\$ 464	\$ 399	\$ 847	
Capital lease obligations	111,243	15,214	27,268	23,337	19,032	14,261	8,981	3,150	
Total	\$ 115,498	\$ 15,935	\$ 27,966	\$ 23,934	\$ 19,561	\$ 14,725	\$ 9,380	\$ 3,997	

**Table of Contents****Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK****Market Risks Associated With Financial Instruments**

As of June 30, 2008, our restricted and unrestricted cash, cash equivalents and marketable investment securities had a fair value of \$1.065 billion. Of that amount, a total of \$886 million was invested in: (a) cash; (b) debt instruments of the U.S. Government and its agencies; (c) commercial paper and notes with an overall average maturity of less than one year and rated in one of the four highest rating categories by at least two nationally recognized statistical rating organizations; and (d) instruments with similar risk characteristics to the commercial paper described above. The primary purpose of these investing activities has been to preserve principal until the cash is required to, among other things, fund operations, make strategic investments and expand the business. Consequently, the size of this portfolio fluctuates significantly as cash is received and used in our business.

Our restricted and unrestricted cash, cash equivalents and marketable investment securities had an average annual return for the six months ended June 30, 2008 of 6.9%. A hypothetical 10% decrease in interest rates would result in a decrease of approximately \$8 million in annual interest income. The value of certain of the investments in this portfolio can be impacted by, among other things, the risk of adverse changes in securities and economic markets, as well as the risks related to the performance of the companies whose commercial paper and other instruments we hold. The value of these investments can also be impacted by interest rate fluctuations.

Included in our marketable investment securities portfolio balance is debt and equity of public companies we hold for strategic and financial purposes. As of June 30, 2008, we held strategic and financial debt and equity investments of public companies with a fair value of \$179 million. These investments are highly speculative and are concentrated in a small number of companies. We may make additional strategic and financial investments in debt and other equity securities in the future. The fair value of our strategic and financial debt and equity investments can be significantly impacted by the risk of adverse changes in securities markets generally, as well as risks related to the performance of the companies whose securities we have invested in, risks associated with specific industries, and other factors. These investments are subject to significant fluctuations in fair value due to the volatility of the securities markets and of the underlying businesses. A hypothetical 10% adverse change in the price of our public strategic debt and equity investments would result in a approximately \$18 million decrease in the fair value of that portfolio. The fair value of our strategic debt investments are currently not materially impacted by interest rate fluctuations due to the nature of these investments.

Gains and losses on investment securities accounted for at fair value are recognized currently as unrealized gains and losses on our Condensed Consolidated Statements of Operations. Interest income on fair value method debt investment securities is recorded in Interest income on our Condensed Consolidated Statements of Operations. Gains and losses on investment securities accounted for as available-for-sale are reported at fair value with the related temporary unrealized gains and losses reported as a separate component of Accumulated other comprehensive income (loss) within Total stockholders equity (deficit), net of related deferred income tax on our Condensed Consolidated Balance Sheets.

Declines in the fair value of an available-for-sale investment security which are determined to be other than temporary are recognized in the Condensed Consolidated Statements of Operations in the Other component of Other Income (Expense), thus establishing a new cost basis for the investment. We evaluate our available-for-sale investment securities portfolio on a quarterly basis to determine whether declines in the fair value of these securities are other than temporary. This quarterly evaluation consists of reviewing, among other things, the fair value of our marketable investment securities compared to the carrying amount, the historical volatility of the price of each security and any market and company-specific factors related to each security. Generally, absent specific factors to the contrary, declines in the fair value of investments below cost basis for a continuous period of less than six months are considered to be temporary. Declines in the fair value of investments for a continuous period of six to nine months are evaluated on a case by case basis to determine whether any company or market-specific factors exist which would indicate that such declines are other than temporary. Declines in the fair value of investments below cost basis for a continuous period greater than nine months are considered other than temporary and are recorded as charges to earnings, absent specific factors to the contrary.

For the equity securities that are not publicly traded, it is not practical to regularly estimate the fair value of the investments; however, these investments are subject to an evaluation for other than temporary impairment on a

quarterly basis. This quarterly evaluation consists of reviewing, among other things, company business plans and

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**Table of Contents****Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK** **Continued**

current financial statements, if available, for factors that may indicate an impairment of our investment. Such factors may include, but are not limited to, cash flow concerns, material litigation, violations of debt covenants and changes in business strategy. The fair value of these equity investments is not estimated unless there are identified changes in circumstances that may indicate an impairment exists and these changes are likely to have a significant adverse effect on the fair value of the investment.

We also have an investment in non-marketable convertible debt which is included in Marketable and non-marketable investment securities on our Condensed Consolidated Balance Sheets. This debt is fair valued each reporting period based upon inputs other than quoted market prices that are observable for the debt, either directly or indirectly with changes in fair value recorded as unrealized gains and losses on our Condensed Consolidated Statements of Operations. The fair value analysis takes into consideration the price of the underlying company stock as well as changes in the credit market, including yield curves and interest rates.

Our ability to realize value from our strategic investments in companies that are not publicly traded depends on the success of those companies' businesses and their ability to obtain sufficient capital to execute their business plans. Because private markets are not as liquid as public markets, there is also increased risk that we will not be able to sell these investments, or that when we desire to sell them we will not be able to obtain fair value for them.

**Current Marketable Investment Securities**

As of June 30, 2008 and December 31, 2007, the fair values of our marketable investment securities and strategic marketable investment securities, which are included in Marketable investment securities on our Condensed Consolidated Balance Sheets, were as follows:

	June 30, 2008	As of December 31, 2007
	(In thousands)	
Marketable investment securities	\$ 81,199	\$
Marketable investment securities - strategic	178,965	\$ 491,185
Total marketable investment securities	\$ 260,164	\$ 491,185

At June 30, 2008, we hold approximately \$354 million of investment securities reported as non-current in Marketable and non-marketable investments securities on our Condensed Consolidated Balance Sheets that are publicly traded. Of this amount, \$207 million was previously included in Marketable investment securities at December 31, 2007.

Our strategic marketable investment securities are highly speculative and are concentrated in a small number of companies. Additionally, during the six months ended June 30, 2008 our strategic investments have experienced and continue to experience volatility. If the fair value of our strategic marketable investment securities portfolio, accounted for as available-for-sale, does not remain above cost basis or if we become aware of any market or company-specific factors that indicate that the carrying value of certain of our securities is impaired, we may be required to record charges to earnings in future periods equal to the amount of the decline in fair value.

As of June 30, 2008 and December 31, 2007, we had accumulated unrealized losses of \$48 million, net of related tax effect, and unrealized gains of \$64 million, net of related tax effect, as a part of Accumulated other comprehensive income (loss) within Total stockholders' equity (deficit), respectively.

**Marketable Investment Securities in a Loss Position.** The following table reflects the length of time that the individual securities, accounted for as available-for-sale, have been in an unrealized loss position, aggregated by investment category. The unrealized losses on our investments in corporate equity securities represent investments in the common stock of five companies and losses on our investments in corporate debt represent investments in the marketable corporate debt of two companies. Of our investments in debt and equity securities, five are in companies in the communications industry and one is in the technology industry. We are not aware of any specific factors which



**Table of Contents****Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK** **Continued**

indicate the unrealized loss in these investments is due to anything other than temporary market fluctuations. In addition, we have the ability and intent to hold our investments in Corporate bonds until maturity when the issuers are required to redeem them at their full face value.

Investment Category	Primary Reason for Unrealized Loss	As of June 30, 2008					
		Less than Six Months		Six to Nine Months		Nine Months or More	
		Fair Value	Unrealized Loss	Fair Value	Unrealized Loss	Fair Value	Unrealized Loss
(In thousands)							
Corporate bonds	Temporary market fluctuations	\$ 33,074	\$ (958)	\$ 16,770	\$ (2,503)	\$	\$
Corporate equity securities	Temporary market fluctuations	19,384	(2,338)	84,539	(46,994)		
<b>Total</b>		\$ 52,458	\$ (3,296)	\$ 101,309	\$ (49,497)	\$	\$

**Non-Current Marketable and Non-Marketable Investment Securities**

We account for our unconsolidated equity investments under the fair value, equity or cost method of accounting. Non-majority owned investments are generally accounted for using the equity method when we have the ability to significantly influence the operating decisions of the issuer. However, when we believe the fair value method of accounting provides more meaningful information to our investors, we elect the fair value method for certain investments in affiliates whose equity is publicly traded. When we do not have the ability to significantly influence the operating decisions of an issuer, the cost method is used.

We also have several strategic debt and equity investments and other equity securities which are included in

Marketable and non-marketable investment securities on our Condensed Consolidated Balance Sheets. These consist of the following:

	As of	
	June 30, 2008	December 31, 2007
(In thousands)		
Fair value method	\$ 416,055	\$
Cost method	38,389	39,046
Equity method	17,419	20,114
<b>Total</b>	\$ 471,863	\$ 59,160

During the six months ended June 30, 2008, we recorded \$20 million of unrealized losses due to changes in the fair value of certain debt and equity securities on our Condensed Consolidated Statements of Operations.

Other income and expense included on our Condensed Consolidated Statements of Operations includes other changes in the carry amount of our current and non-current marketable investment securities and other items as follows:



**Table of Contents****Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK   Continued**

	<b>For the Three Months Ended June 30,</b>		<b>For the Six Months Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
	(In thousands)			
Gain on sale of a company which held certain FCC authorizations	\$ 67,624	\$	\$ 67,624	\$
Gains on sale of marketable investment securities	44,873		45,253	1,984
Other than temporary impairments	(44,650)		(46,073)	
Other	(3,361)	(602)	(5,603)	(2,750)
<b>Total</b>	<b>\$ 64,486</b>	<b>\$ (602)</b>	<b>\$ 61,201</b>	<b>\$ (766)</b>

As of June 30, 2008, we have \$373 million of long-term debt, of which \$351 million represents our capital lease obligations, which are not subject to the requirements of Financial Accounting Standards Board Statement No. 107

Disclosures about Fair Value of Financial Instruments ( FAS107 ).

In general, we do not use derivative financial instruments for hedging or speculative purposes, but we may do so in the future.

**Table of Contents****Item 4. CONTROLS AND PROCEDURES**

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we evaluated the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934) as of the end of the period covered by this report. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

There has been no change in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934) during our most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II OTHER INFORMATION****Item 1. LEGAL PROCEEDINGS*****Separation Agreement***

In connection with the Spin-off, we have entered into a separation agreement with DISH Network, which provides for, among other things, the division of liability resulting from litigation. Under the terms of the separation agreement, we have assumed liability for any acts or omissions that relate to our business whether such acts or omissions occurred before or after the Spin-off. Certain exceptions are provided, including for intellectual property related claims generally, whereby we will only be liable for our acts or omissions that occurred following the Spin-off. Therefore, we have been indemnified by DISH Network for any potential liability or damages resulting from intellectual property claims relating to the period prior to the effective date of the Spin-off.

***Acacia***

During 2004, Acacia Media Technologies, ( Acacia ) filed a lawsuit against us and DISH Network in the United States District Court for the Northern District of California. The suit also named DirecTV, Comcast, Charter, Cox and a number of smaller cable companies as defendants. Acacia is an intellectual property holding company which seeks to license the patent portfolio that it has acquired. The suit alleges infringement of United States Patent Nos. 5,132,992 (the 992 patent), 5,253,275 (the 275 patent), 5,550,863 (the 863 patent), 6,002,720 (the 720 patent) and 6,144,702 (the 702 patent). The 992, 863, 720 and 702 patents have been asserted against us.

The patents relate to various systems and methods related to the transmission of digital data. The 992 and 702 patents have also been asserted against several Internet content providers in the United States District Court for the Central District of California. During 2004 and 2005, the Court issued Markman rulings which found that the 992 and 702 patents were not as broad as Acacia had contended, and that certain terms in the 702 patent were indefinite. The Court issued additional claim construction rulings on December 14, 2006, March 2, 2007, October 19, 2007, and February 13, 2008. On March 12, 2008, the Court issued an order outlining a schedule for filing dispositive invalidity motions based on its claim constructions. Acacia has agreed to stipulate that all claims in the suit are invalid according to various of the Court's claim constructions and argues that the case should proceed immediately to the Federal Circuit on appeal. The Court, however, is permitting us to file additional invalidity motions.

Acacia's various patent infringement cases have been consolidated for pre-trial purposes in the United States District Court for the Northern District of California. We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe any of the patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

**Table of Contents****PART II OTHER INFORMATION Continued***Broadcast Innovation, L.L.C.*

In 2001, Broadcast Innovation, L.L.C. ( Broadcast Innovation ) filed a lawsuit against DISH Network, DirecTV, Thomson Consumer Electronics and others in Federal District Court in Denver, Colorado. The suit alleges infringement of United States Patent Nos. 6,076,094 (the 094 patent) and 4,992,066 (the 066 patent). The 094 patent relates to certain methods and devices for transmitting and receiving data along with specific formatting information for the data. The 066 patent relates to certain methods and devices for providing the scrambling circuitry for a pay television system on removable cards. We examined these patents and believe that they are not infringed by any of our products or services. Subsequently, DirecTV and Thomson settled with Broadcast Innovation leaving us as the only defendant.

During 2004, the judge issued an order finding the 066 patent invalid. Also in 2004, the Court ruled the 094 patent invalid in a parallel case filed by Broadcast Innovation against Charter and Comcast. In 2005, the United States Court of Appeals for the Federal Circuit overturned the 094 patent finding of invalidity and remanded the case back to the District Court. During June 2006, Charter filed a reexamination request with the United States Patent and Trademark Office. The Court has stayed the case pending reexamination. Our case remains stayed pending resolution of the Charter case.

We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe any of the patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

*Datasec*

During April 2008, Datasec Corporation ( Datasec ) sued us, DISH Network and DirecTV Corporation in the United States District Court for the Central District of California, alleging infringement of U.S. Patent No. 6,075,969 (the 969 patent). The 969 patent was issued in 2000 to inventor Bruce Lusignan, and is entitled Method for Receiving Signals from a Constellation of Satellites in Close Geosynchronous Orbit.

We intend to vigorously defend this case. In the event that a court ultimately determines that we infringe any of the asserted patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to modify our system architecture. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

*Finisar Corporation*

Finisar Corporation ( Finisar ) obtained a \$100 million verdict in the United States District Court for the Eastern District of Texas against DirecTV for patent infringement. Finisar alleged that DirecTV's electronic program guide and other elements of its system infringe United States Patent No. 5,404,505 (the 505 patent).

In July 2006, DISH Network, together with NagraStar LLC, filed a Complaint for Declaratory Judgment in the United States District Court for the District of Delaware against Finisar that asks the Court to declare that they and we do not infringe, and have not infringed, any valid claim of the 505 patent. Trial is not currently scheduled. The District Court has stayed our action until the Federal Circuit has resolved DirecTV's appeal. During April 2008, the Federal Circuit reversed the judgment against DirecTV and ordered a new trial. We are evaluating the Federal Circuit's decision to determine the impact on our action.

We intend to vigorously prosecute this case. In the event that a Court ultimately determines that we infringe this patent, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to modify our system architecture. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot

**Table of Contents****PART II OTHER INFORMATION Continued**

predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

*Global Communications*

On April 19, 2007, Global Communications, Inc., which we refer to as Global, filed a patent infringement action against DISH Network in the United States District Court for the Eastern District of Texas. The suit alleges infringement of United States Patent No. 6,947,702 (the 702 patent). This patent, which involves satellite reception, was issued in September 2005. On October 24, 2007, the United States Patent and Trademark Office granted our request for reexamination of the 702 patent and issued an Office Action finding that all of the claims of the 702 patent were invalid. Based on the PTO's decision, we have asked the District Court to stay the litigation until the reexamination proceeding is concluded.

We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe the 702 patent, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

*Personalized Media Communications*

In February 2008, Personalized Media Communications, Inc. filed suit against us, DISH Network and Motorola, Inc. in the United States District Court for the Eastern District of Texas alleging infringement of United States Patent Nos. 4,694,490 (the 490 patent), 5,109,414 (the 414 patent), 4,965,825 (the 825 patent), 5,233,654 (the 654 patent), 5,335,277 (the 277 patent), and 5,887,243 (the 243 patent), all of which were issued to John Harvey and James Cuddihy as named inventors. The 490 patent, the 414 patent, the 825 patent, the 654 patent and the 277 patent are defined as the Harvey Patents. The Harvey Patents are entitled Signal Processing Apparatus and Methods. The lawsuit alleges, among other things, that our DBS system receives program content at broadcast reception and satellite uplinking facilities and transmits such program content, via satellite, to remote satellite receivers. The lawsuit further alleges that we infringe the Harvey Patents by transmitting and using a DBS signal specifically encoded to enable the subject receivers to function in a manner that infringes the Harvey Patents, and by selling services via DBS transmission processes which infringe the Harvey Patents.

We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe any of the asserted patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

*Superguide*

During 2000, Superguide Corp. ( Superguide ) filed suit against us. DISH Network, DirecTV, Thomson and others in the United States District Court for the Western District of North Carolina, Asheville Division, alleging infringement of United States Patent Nos. 5,038,211 (the 211 patent), 5,293,357 (the 357 patent) and 4,751,578 (the 578 patent) which relate to certain electronic program guide functions, including the use of electronic program guides to control VCRs. Superguide sought injunctive and declaratory relief and damages in an unspecified amount.

On summary judgment, the District Court ruled that none of the asserted patents were infringed by us. These rulings were appealed to the United States Court of Appeals for the Federal Circuit. During 2004, the Federal Circuit affirmed in part and reversed in part the District Court's findings and remanded the case back to the District Court for further proceedings. In 2005, Superguide indicated that it would no longer pursue infringement allegations with respect to the 211 and 357 patents and those patents have now been dismissed from the suit. The District Court subsequently entered judgment of non-infringement in favor of all defendants as to the 211 and 357 patents and ordered briefing on Thomson's license defense as to the 578 patent. During December 2006, the District Court





**Table of Contents****PART II OTHER INFORMATION Continued**

found that there were disputed issues of fact regarding Thomson's license defense, and ordered a trial solely addressed to that issue. That trial took place in March 2007. In July 2007, the District Court ruled in favor of Superguide. As a result, Superguide will be able to proceed with its infringement action against us, DirecTV and Thomson. In June 2008, we moved for summary judgment asking the Court to find, among other things, that the '578 patent is invalid.

We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe the '578 patent, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly electronic programming guide and related features that we currently offer to consumers. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. We cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

*Tivo Inc.*

On January 31, 2008, the U.S. Court of Appeals for the Federal Circuit affirmed in part and reversed in part the April 2006 jury verdict concluding that certain of our digital video recorders, or DVRs, infringed a patent held by Tivo. In its decision, the Federal Circuit affirmed the jury's verdict of infringement on Tivo's software claims, upheld the award of damages from the district court, and ordered that the stay of the district court's injunction against us, which was issued pending appeal, will dissolve when the appeal becomes final. The Federal Circuit, however, found that we did not literally infringe Tivo's hardware claims, and remanded such claims back to the district court for further proceedings. We are appealing the Federal Circuit's ruling to the United States Supreme Court.

In addition, we have developed and deployed next-generation DVR software to our customers' DVRs. This improved software is fully operational and has been automatically downloaded to current customers (our alternative technology). We have formal legal opinions from outside counsel that conclude that our alternative technology does not infringe, literally or under the doctrine of equivalents, either the hardware or software claims of Tivo's patent. Tivo has filed a motion for contempt alleging that we are in violation of the Court's injunction. We have vigorously opposed the motion arguing that the Court's injunction does not apply to DVRs that have received our alternative technology, that our alternative technology does not infringe Tivo's patent, and that we are in compliance with the Injunction. The Court has set September 4, 2008 as the hearing date for Tivo's motion for contempt.

If we are unsuccessful in our appeal to the United States Supreme Court, or in defending against Tivo's motion for contempt or any subsequent claim that our alternative technology infringes Tivo's patent, we could be prohibited from distributing DVRs, or be required to modify or eliminate certain user-friendly DVR features that we currently offer to consumers. In that event we would be at a significant disadvantage to our competitors who could offer this functionality. We could also have to pay substantial additional damages. We are being indemnified by DISH Network for any potential liability or damages resulting from this suit relating to the period prior to the effective date of the Spin-off. Although we believe that we do not infringe under any of the claims asserted against us and DISH Network, we cannot predict with any degree of certainty the outcome of the suit or determine the extent of any potential liability or damages.

*Other*

In addition to the above actions, we are subject to various other legal proceedings and claims which arise in the ordinary course of business. In our opinion, the amount of ultimate liability with respect to any of these actions is unlikely to materially affect our financial position, results of operations or liquidity.

**Table of Contents****PART II OTHER INFORMATION Continued****Item 1A. RISK FACTORS**

Item 1A, Risk Factors, of our Annual Report on Form 10-K/A for 2007 includes a detailed discussion of our risk factors. The information presented below updates, and should be read in conjunction with, the risk factors and information disclosed in our Annual Report on Form 10-K/A for 2007.

*We currently depend on DISH Network for substantially all of our revenue for satellite services and digital broadcast operations.*

DISH Network is currently our primary customer of satellite services and digital broadcast operation services. Because these services are provided pursuant to contracts that generally expire on January 1, 2010, DISH Network will have no obligation to purchase satellite services or digital broadcast operation services from us after that date. Therefore, if we are unable to extend these contracts on similar terms with DISH Network, or we are unable to obtain similar contracts from third parties after that date, there could be a significant adverse effect on our business, results of operations and financial position.

*We have suspended construction of the CMBStar satellite and in future periods may conclude it appropriate to record an impairment charge.*

During April 2008, we notified the State Administration of Radio, Film and Television of China that we were suspending construction of the CMBStar satellite pending, among other things, further analysis relating to efforts to meet the satellite performance criteria and/or confirmation that alternative performance criteria would be acceptable. We are currently evaluating potential alternative uses for the CMBStar satellite. If these alternative uses are unable to recover the carrying value invested to date in the satellite, we may be required to record an impairment charge in a future period relating to the CMBStar satellite. We currently estimate that this potential charge could be as much as \$100 million, which would have a material adverse effect on our results of operations and financial position.

**Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS****Issuer Purchases of Equity Securities**

The following table provides information regarding purchases of our Class A common stock from April 1, 2008 through June 30, 2008.

Period	Total Number of Shares Purchased		Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Approximate Dollar Value of Shares that May Yet be Purchased Under the Plans or Programs
	(a)	(b)			
April 1 - April 30, 2008			\$		\$ 1,000,000
May 1 - May 31, 2008			\$		\$ 1,000,000
June 1 - June 30, 2008			\$		\$ 1,000,000
Total			\$		\$ 1,000,000

(a) During the period from April 1, 2008 through June 30,

2008, we did not repurchase any of our Class A common stock pursuant to our repurchase program.

- (b) In November 2007, our Board of Directors authorized the purchase of up to \$1.0 billion of our Class A common stock during 2008. Purchases under our repurchase program may be made through open market purchases, privately negotiated transactions, or Rule 10b5-1 trading plans, subject to market conditions and other factors. We may elect not to purchase the maximum amount of shares allowable under this program and we may also enter into additional share repurchase programs authorized by our Board of Directors.

**Table of Contents****PART II OTHER INFORMATION Continued****Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

The following matters were voted upon at the annual meeting of our shareholders held on June 5, 2008:

- a. The election of Michael T. Dugan, Charles W. Ergen, Steven R. Goodbarn, David K. Moskowitz, Tom A. Ortolf, Michael Schroeder, and Carl E. Vogel as directors to serve until the 2009 annual meeting of shareholders; and
- b. Ratification of the appointment of KPMG LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2008.

All matters voted on at the annual meeting were approved. The voting results were as follows:

	<b>For</b>	<b>Votes Against/ Withheld</b>	<b>Abstain</b>	<b>Broker Non-Votes</b>
<i>Election as directors:</i>				
Michael T. Dugan	506,813,345	5,976,925		
Charles W. Ergen	507,251,914	5,538,356		
Steven R. Goodbarn	512,341,869	448,401		
David K. Moskowitz	506,839,650	5,950,620		
Tom A. Ortolf	512,403,790	386,480		
C. Michael Schroeder	512,403,899	386,371		
Carl E. Vogel	506,839,621	5,950,649		
<i>Ratification of the appointment of KPMG LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2008</i>				
	512,656,865	120,424	12,981	

**Item 6. EXHIBITS**

(a) Exhibits.

- 31.1o Section 302 Certification by Chairman and Chief Executive Officer.
- 31.2o Section 302 Certification by Executive Vice President and Chief Financial Officer.
- 32.1o Section 906 Certification by Chairman and Chief Executive Officer.
- 32.2o Section 906 Certification by Executive Vice President and Chief Financial Officer.

o Filed herewith.

\* Incorporated by reference.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ECHOSTAR CORPORATION

By: */s/ Charles W. Ergen*  
Charles W. Ergen  
Chairman and Chief Executive Officer  
*(Duly Authorized Officer)*

By: */s/ Bernard L. Han*  
Bernard L. Han  
Executive Vice President and Chief Financial  
Officer  
*(Principal Financial Officer)*

Date: August 4, 2008

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**EXHIBIT INDEX**

Exhibit Number

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- o Filed herewith.
- \* Incorporated by reference.