

10 March 2005

ALSTOM WINS 560 MILLION EUROS CONTRACT TO COMPLETE
LARGEST POWER PLANT IN MIDDLE EAST

An ALSTOM-led consortium has won a 627 million turnkey contract with Saudi Electricity Company to add three generating blocks to the Saudi Arabian Shoaiba power plant, making it the largest power plant in the whole of the Middle East.

Under the contract, worth 560 million to ALSTOM, the consortium will build the final three 400MW units of the 11-unit steam power plant, increasing the total power output to more than 4,400MW.

ALSTOM will design, supply, install and commission the entire power plant, including boilers, steam turbines generators and the complete balance of plant and systems for the three units while ALSTOM's consortium partner, Saudi Archirodon Constructions, will carry out all the associated civil works. The boilers are designed to burn both crude and heavy oil, and use ALSTOM's leading low NOx tangential-firing technology.

The ALSTOM-led consortium also supplied, on a turnkey basis, the previous eight units at Shoaiba, beginning with an initial contract won in November 1998. The final units of the plant, located on the Red Sea coast 100 km south of the city of Jeddah, are scheduled to be fully operational in the first half of 2008.

Philippe Joubert, president of ALSTOM's Power Turbo-Systems and Power Environment Sectors, said: "We are proud to continue our long-term relationship with the Saudi Electricity Company and to contribute our world-leading experience in steam plant technology in one of the most prestigious projects in the Middle East region."

Press relations: G. Tourvieille
(Tél. +33 1 41 49 27 13)
internet.press@chq.alstom.com

Investor relations: E. Châtelain
(Tél. +33 1 41 49 37 38)
Investor.relations@chq.alstom.com

23 March 2005

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PROPOSED APPOINTMENT OF FRANCIS MER

Following Lord Simpson's decision to retire from the Board at the end of the current fiscal year, the Board of Directors held on 23 March 2005 has co-opted, with effect as of 1st April 2005, Mr Francis Mer as a member of the Board to replace him.

This appointment will be submitted for ratification at the next Shareholders' Meeting. Patrick Kron, Chairman of the Board, expressed his understanding of Lord Simpson's decision to withdraw from the Board at this time when the Company has well advanced in its recovery and extended to Lord Simpson the Board's thanks for his contribution since 1998.

Patrick Kron also extended the Board's welcome to Francis Mer and noted that his broad experience in industry and international activities will be highly valuable in the Company's move towards full recovery and future development.

Press relations: S. Gagneraud / G. Tourvieille
(Tél. +33 1 41 49 27 40)
internet.press@chq.alstom.com

Investor relations: E. Chatelain
(Tél. +33 1 41 49 37 38)
investor.relations@chq.alstom.com

30 March 2005

ALSTOM WINS A CONTRACT WORTH MORE THAN 190 MILLION EUROS FOR THE RETROFIT OF A SWEDISH NUCLEAR PLANT

ALSTOM has won a contract worth around 190 millions to provide steam turbine and generator equipment as part of a project to increase the power output of Ringhals nuclear power station in Sweden.

Under the contract with Ringhals AB, owned by Swedish energy companies Vattenfall and Sydkraft, ALSTOM will supply new internal retrofit parts for four turbine/generator sets at units 3 & 4 of the four-unit plant. Each set contains one generator, one high-pressure steam turbine and three low-pressure steam turbines.

In addition, ALSTOM will replace and upgrade moisture separator reheaters, turbine instrumentation and control system, main steam valves and other balance of plant, as well as carrying out dismantling, installation, commissioning and testing work.

Thanks to an upgrade of the nuclear reactors and the design of the retrofitted turbine and generator equipment, the rated electrical power output of each of the two units will increase from the current 920 MW to slightly more than 1100

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MW on unit 3 and approximately 1150 MW on unit 4.

Most of the work will be carried out during scheduled annual outage periods, with the main installation work for unit 3 taking place in 2006 and 2007, and in 2008 and 2011 for unit 4.

Press relations: G. Tourvieille / Séverine Gagneraud
(Tél. +33 1 41 49 27 13 / 27 40)
internet.press@chq.alstom.com

Investor relations: E. Châtelain
(Tél. +33 1 41 49 37 38)
Investor.relations@chq.alstom.com

31 March 2005

ALSTOM WINS 170 MILLION EUROS TURNKEY POWER PLANT CONTRACT IN SINGAPORE

ALSTOM has won a 170 millions contract with independent power producer Keppel Merlimau Cogen Pte Ltd to build a turnkey combined cycle power plant in Singapore.

The 500MW plant, located on Jurong Island, will supply power to the Singaporean network. Under the turnkey contract, ALSTOM will design, construct and commission the dual-fuel (gas/oil) combined cycle power plant and supply two GT13E2 gas turbines, two heat recovery boilers, one steam turbine and associated equipment.

ALSTOM has also been awarded an 18-year operation and maintenance contract for the site, covering scheduled and unscheduled maintenance as well as operation and maintenance support. The plant is scheduled to commence operation in the first quarter of 2007.

This order brings the total of GT13E2 machines sold by ALSTOM to 93 units. The fleet has accumulated more than 2,300,000 operating hours.

Philippe Joubert, President of ALSTOM's Power Turbo Systems and Power Environment Sectors, said: "We are delighted to win this important contract, which reaffirms our leading position in the middle-sized range gas turbine technology field. South-east Asia is a key market for us and we are well positioned in this region, with our expertise in plant integration - from equipment to systems to long-term maintenance."

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internet.press@chq.alstom.com

Investor relations: E. Châtelain
(Tél. +33 1 41 49 37 38)

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investor.relations@chq.alstom.com